

Richmond
Valley
Council



ATTACHMENTS

Tuesday, 25 June 2024

UNDER SEPARATE COVER

Ordinary Council Meeting

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Richmond
Valley
Council



MINUTES

**Ordinary Council Meeting
21 May 2024**

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21 MAY 2024

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**MINUTES OF RICHMOND VALLEY COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, 10 GRAHAM PLACE, CASINO
ON TUESDAY, 21 MAY 2024 AT 6PM**

Please note: these minutes are subject to confirmation at the next Council Meeting. Decisions recorded in the draft minutes are subject to the Council's Code of Meeting Practice in relation to rescinding decisions.

PRESENT: Cr Robert Mustow (Mayor), Cr Stephen Morrissey (Deputy Mayor), Cr Sam Cornish, Cr Robert Hayes, Cr Sandra Humphrys, Cr Patrick Deegan, Cr Debra McGillan

IN ATTENDANCE: Vaughan Macdonald (General Manager), Angela Jones (Director Community Service Delivery), Ryan Gaiter (Director Organisational Services), Ben Zeller (Director Projects & Business Development), Jenna Hazelwood (Chief of Staff), Hayley Martin (Principal Accountant), Julie Clark (Personal Assistant to the General Manager and Mayor), Sarina Boniface (Executive Assistant to Director Community Service Delivery), Simon Breeze (IT Support Coordinator)

1 ACKNOWLEDGEMENT OF COUNTRY

The Mayor provided an Acknowledgement of Country by reading the following statement on behalf of Council:

"Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future."

2 PRAYER

The meeting opened with a prayer by the General Manager.

3 PUBLIC ACCESS

Nil

4 APOLOGIES

Nil

5 MAYORAL MINUTES

5.1 MAYORAL MINUTE - CASINO COURT HOUSE RESUMPTION OF SITTINGS

RESOLUTION 210524/1

Moved: Cr Robert Mustow
Seconded: Cr Stephen Morrissey

That Council

1. Writes to the Member for Clarence, Richie Williamson thanking him for his advocacy in achieving the reopening of the Casino Court House.
2. Writes to the Attorney General, Hon. Michael Daley acknowledging the reopening of the Casino Courthouse.

CARRIED**6 CONFIRMATION OF MINUTES****6.1 MINUTES ORDINARY MEETING HELD 16 APRIL 2024****RESOLUTION 210524/2**

Moved: Cr Stephen Morrissey

Seconded: Cr Sam Cornish

That Council confirms the Minutes of the Ordinary Meeting held on 16 April 2024.

CARRIED**7 MATTERS ARISING OUT OF THE MINUTES**

Cr Robert Hayes referred to Item 10.1 Notice of Motion – Cr Debra McGillan, Repairs to Richmond Terrace, Coraki, (below) and enquired if the community was happy with the presentation for Anzac Day.

“That Council:

- 1. Notes the special Anzac Day celebrations to be held at Coraki, including commemoration of Distinguished Flying Cross recipient, Mr Gordan James Percy.*
- 2. Ensures that the Richmond Terrace civic precinct is well presented for the ceremony.”*

Cr Debra McGillan advised that the event was a success, with the park being well presented. However, some repairs were still required to the childrens playground.

The Mayor commented that he had attended the service and the park and cenotaph had been well presented. He asked the General Manager to convey Council’s thanks to staff involved in preparing local facilities for the Anzac Day celebrations.

The General Manager advised that the playground repairs in Coraki were currently underway, with a new shade sail installed and the playground equipment on order and scheduled to be installed in the near future.

8 DECLARATION OF INTERESTS

Cr Sandra Humphrys declared a non-pecuniary interest in

- Item 19.1 Outcome of the Community Financial Assistance Program 2023/24 Round Two Funding, due to being a Committee member of COWFM.
- Item 19.2 Event Support Scheme Allocation 2024/2025, due to being one of the Committee members of COWFM, an organiser for the Casino Cow Country Music Muster, and the partner of the President of Casino Lions Club.

Note: Cr Humphrys left the meeting during discussion of these items.

ORDINARY COUNCIL MEETING MINUTES

21 MAY 2024

The General Manager, Vaughan Macdonald declared a non-pecuniary interest in relation to Item 17.1 Insurance Update, due to a being a board member of Civic Risk Mutual which is enable due to his role as an officer of Council.

9 PETITIONS

Nil

10 NOTICE OF MOTION

Nil

11 MAYOR'S REPORT**11.1 MAYORAL ATTENDANCE REPORT 10 APRIL - 12 MAY 2024****RESOLUTION 210524/3**

Moved: Cr Robert Mustow
Seconded: Cr Stephen Morrissey

That Council receives and notes the Mayoral Attendance Report for the period 10 April – 12 May 2024.

CARRIED**12 DELEGATES' REPORTS****12.1 DELEGATES' REPORT MAY 2024 - ROUS COUNTY COUNCIL****RESOLUTION 210524/4**

Moved: Cr Sandra Humphrys
Seconded: Cr Robert Mustow

That Council receives and notes the Delegates' Report – Rous County Council for May 2024.

CARRIED**13 MATTERS DETERMINED WITHOUT DEBATE**

13.1 MATTERS TO BE DETERMINED WITHOUT DEBATE**RESOLUTION 210524/5**

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That items 17.2 and 17.3, identified be determined without debate.

CARRIED

14 GENERAL MANAGER

Nil

15 COMMUNITY SERVICE DELIVERY**15.1 DRAFT MID-RICHMOND PLACE PLANS****EXECUTIVE SUMMARY**

Council has been working with members of the Mid-Richmond communities over the past six months to develop combined Place and Adaptation plans for Coraki, Woodburn, Broadwater/Rileys Hill and Evans Head.

The draft Plans have been prepared by consultants Place Design Group, in partnership with Meridian Urban and are now presented for Council's consideration and public exhibition. The NSW Reconstruction Authority has also partnered with Council on this project, to provide flood-impacted communities with the opportunity to identify key priorities for local projects and improved flood resilience and adaptation.

The Mid Richmond Place Plans address a 20-year planning horizon and will help to inform future improvements and signature projects for these communities.

It is proposed to exhibit the draft plans for 30 days.

RESOLUTION 210524/6

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council endorses the *Draft Coraki Place Plan* and *Draft Mid-Richmond Place Plan* for public exhibition for a period of 30 days.

CARRIED

15.2 RICHMOND VALLEY WATER FOR LIFE 2050 - DRAFT WATER STRATEGY**EXECUTIVE SUMMARY**

Over the past four years, Council has been exploring key directions for future water supply and sewerage management to ensure it can meet the needs of the Richmond Valley's growing community. The draft Richmond Valley Water for Life 2050 strategy brings these directions together to deliver more than \$200m in essential water and sewerage infrastructure over the next 25 years. This will include regionally significant projects, such as the \$65m replacement of the Casino Sewage Treatment Plant, which will support activation of the Regional Jobs Precinct and open the way for up to 1600 new homes in Casino. The draft strategy also secures the long-term needs of the Mid-Richmond communities, with completion of Stage 2 of the Evans Head STP and development of Rous County Council's groundwater project. It is proposed to exhibit the draft strategy for 28 days.

RESOLUTION 210524/7

Moved: Cr Robert Mustow

Seconded: Cr Debra McGillan

That Council endorses the draft Richmond Valley Water for Life 2050 strategy for public exhibition for a period of 28 days.

CARRIED**16 PROJECTS & BUSINESS DEVELOPMENT**

Nil

17 ORGANISATIONAL SERVICES**17.1 INSURANCE UPDATE****EXECUTIVE SUMMARY**

Council has sourced its insurance coverage and associated services from CivicRisk Mutual Pty Ltd since 1 July 2020. In a challenging market, where insurance cover can be difficult to source, Council is well placed through its relationship with the Mutual to achieve long-term savings for the community. The Mutual offers a range of value-add services and competitive coverage rates.

RESOLUTION 210524/8

Moved: Cr Robert Mustow

Seconded: Cr Sam Cornish

That Council receives and notes the information provided in the Insurance Update report.

CARRIED

17.2 REVIEW OF DEBT RECOVERY POLICY**EXECUTIVE SUMMARY**

Council's Debt Recovery Policy was last reviewed in March 2021 and, given the current challenges Council is experiencing with rates and water charges arrears, it was considered timely to perform a review of the policy. The review sought to identify the impact of changes made to the Policy in 2021 on Council's outstanding debts and explore other avenues that could help with Council's debt collection efforts.

The addition of water restriction has had a significant impact on Council's outstanding water arrears, reducing the outstanding amount by approximately \$300,000 or 43%. To continue to receive sound debt recovery results from the restriction of services, the Debt Recovery Policy has been updated to refine the current process.

RESOLUTION 210524/9

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That Council adopts the revised Debt Recovery Policy

CARRIED**17.3 FINANCIAL ANALYSIS REPORT - APRIL 2024****EXECUTIVE SUMMARY**

The purpose of this report is to inform Council of the status and performance of its cash and investment portfolio in accordance with the *Local Government Act 1993* s.625, Local Government (General) Regulation 2021 cl.212, Australian Accounting Standard (AASB 9) and Council's Investment Policy.

The value of Council's cash and investments at 30 April 2024 is shown below:

Bank Accounts	Term Deposits	Floating Rate Notes	Fixed Rate Bonds	TCorp IM Funds	Total
\$16,533,167	\$23,000,000	\$6,750,390	\$4,500,000	\$16,248,477	\$67,032,035

The weighted average rate of return on Council's cash and investments at 30 April 2024 was negative (1.60%) which was below the Bloomberg AusBond Bank Bill Index for April of 0.35%, which is Council's benchmark.

RESOLUTION 210524/10

Moved: Cr Stephen Morrissey

Seconded: Cr Robert Hayes

That Council adopts the Financial Analysis Report detailing the performance of its cash and investments for the month of April 2024.

CARRIED

17.4 DRAFT OPERATIONAL PLAN 2024/2025 (INCLUDING DRAFT FINANCIAL ESTIMATES 2024/2028), DRAFT REVENUE POLICY 2024/2025 AND DRAFT LONG TERM FINANCIAL PLAN 2024/2034**EXECUTIVE SUMMARY**

The following documents have been prepared in consultation with Councillors:

1. Draft Operational Plan 2024/2025 (including Draft Financial Estimates for the period 2024/2028),
2. Draft Revenue Policy 2024/2025, and
3. Draft Long-Term Financial Plan 2024/2034.

It is now proposed to place the documents on public exhibition for a period of at least 28 days.

RESOLUTION 210524/11

Moved: Cr Robert Mustow

Seconded: Cr Sandra Humphrys

That:

1. The Draft Operational Plan 2024/2025 (including Draft Financial Estimates 2024/2028), Draft Revenue Policy 2024/2025 and Draft Long Term Financial Plan 2024/2034 be placed on public exhibition for a period of at least 28 days with the following amendment;
 - The proposed increase to water annual charges be amended to increase water access charges by 5% instead of the proposed 7.5% increase as shown in the report.
2. The draft documents be brought back to Council following consideration of any submissions received for final adoption at the meeting of Council on 25 June 2024.

CARRIED

17.5 QUARTERLY BUDGET REVIEW STATEMENT FOR THE QUARTER ENDED 31 MARCH 2024**EXECUTIVE SUMMARY**

This report outlines the proposed adjustments for the 2023/2024 budget for the quarter ended 31 March 2024.

Council's projected operating result from continuing operations for 2023/2024 is proposed to increase by \$6,642,144 to a surplus of \$38,799,983. The net operating result before capital grants and contributions has improved slightly from a deficit of \$3,088,946 to a deficit of \$1,586,211.

Income from continuing operations has increased by \$4,802,310 from the revised budget, with total income now projected to be \$114,614,647. This is largely due to \$10mil in funding being received under a new Tripartite Funding Agreement towards essential public asset reconstruction works post the February 2022 flood, as well as an increase of \$2,300,000 in the interest revenue budget with higher than anticipated returns due to the positive performance of Council's investments.

Expenses from continuing operations have decreased by \$1,839,834 to a projected cost of \$75,814,664. Of this, \$1,200,000 relates to a reallocation from operational to capital expenditure for planning of the Casino Sewage Treatment Plant replacement.

Council's capital works program has been reviewed, resulting in a projected program for 2023/2024 of \$72,364,941, increasing the 2023/2024 programmed works by \$1,369,246. This program of works continues to be largely focused on disaster recovery works and the restoration of essential public infrastructure following the February 2022 flood event along with key grant funded projects to provide strategic infrastructure upgrades to the Richmond Valley. Year to date capital expenditure has increased significantly bringing the capital program to 62% complete. This is mainly due to several larger capital projects being underway such as reconstruction of the Naughtons Gap Road landslip. Council will continue to ensure its capital works program is closely monitored and the program is deliverable, with any adjustments required to be included in future monthly budget adjustment reports to Council.

Council's unrestricted cash surplus has remained unchanged at \$212,574 as of 31 March 2024.

A detailed Quarterly Budget Review Statement for the third quarter of 2023/2024 has been circulated separately to each Councillor.

RESOLUTION 210524/12

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council:

1. Receives the Quarterly Budget Review Statement as at 31 March 2024; and
2. Approves the recommended budget variations.

CARRIED**18 GENERAL BUSINESS**

Nil

19 MATTERS FOR INFORMATION**RESOLUTION 210524/13**

Moved: Cr Stephen Morrissey
Seconded: Cr Sam Cornish

Recommended that the following reports submitted for information be received and noted.

CARRIED

At 7:15 pm, Cr Sandra Humphrys left the meeting.

19.1 OUTCOME OF THE COMMUNITY FINANCIAL ASSISTANCE PROGRAM 2023/2024 ROUND TWO FUNDING**RESOLUTION 210524/14**

Moved: Cr Stephen Morrissey
Seconded: Cr Sam Cornish

That Council receives and notes the allocations under the Community Financial Assistance Program 2023/2024 Round Two.

CARRIED

19.2 EVENT SUPPORT SCHEME ALLOCATION 2024/2025**RESOLUTION 210524/15**

Moved: Cr Stephen Morrissey
Seconded: Cr Sam Cornish

That Council receives and notes the allocations under the Event Support Scheme 2024/2025.

CARRIED

19.3 DEVELOPMENT APPLICATIONS DETERMINED UNDER THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT FOR THE PERIOD 1 APRIL 2024 - 30 APRIL 2024**RESOLUTION 210524/16**

Moved: Cr Stephen Morrissey
Seconded: Cr Sam Cornish

That Council receives and notes the Development Application report for the period 1 April 2024 to 30 April 2024.

CARRIED

19.4 GRANT APPLICATION INFORMATION REPORT - APRIL 2024**RESOLUTION 210524/17**

Moved: Cr Stephen Morrissey

Seconded: Cr Sam Cornish

That Council receives and notes the Grant Application Information Report for the month of April 2024.

CARRIED

19.5 RATE RELIEF PROGRAM EXTENSION REQUEST**RESOLUTION 210524/18**

Moved: Cr Stephen Morrissey

Seconded: Cr Sam Cornish

That Council receives and notes the correspondence received from the Hon Jihad Dib MP, Minister for Customer Service and Digital Government advising Council's request for further rate relief for flood-affected residents across the Richmond Valley for the 2023/24 financial year is not able to be provided.

CARRIED

At 7:16 pm, Cr Sandra Humphrys returned to the meeting.

20 QUESTIONS ON NOTICE

Nil

21 QUESTIONS FOR NEXT MEETING (IN WRITING)

Nil

22 MATTERS REFERRED TO CLOSED COUNCIL

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

22.1 Tender VP400913 - Country Lane Road Reconstruction

This matter relates to (d)(i) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

22.2 Tender REGPRO042425 - Supply & Delivery of Bulk Water Treatment Chemicals

This matter relates to (d)(i) commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

The above listed matters are considered to be confidential under Section 10A(2) - (a) of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

RESOLUTION 210524/19

Moved: Cr Stephen Morrissey

Seconded: Cr Sam Cornish

That:

1. Council enters Closed Council to consider the business identified in Item 22, together with any late reported tabled at the meeting.
2. Pursuant to section 10A(2) of the *Local Government Act 1993*, the media and public be excluded from the meeting on the basis the business to be discussed is classified confidential under the provisions of section 10(2) as outlined above.
3. The correspondence and reports relevant to the subject business be withheld from access to the media and public as required by section 11(2) *Local Government Act 1993*

CARRIED

The General Manager reported that no written representations had been received in respect of the items listed for consideration in Closed Council.

The Chair called for representations from the gallery.

There were no verbal representations from the gallery in respect of this item.

The Chair advised that under section 10A Local Government Act 1993, the media and public are to be excluded from the meeting on the basis that the business to be discussed is classified confidential under the provisions of section 10(2) as outlined above.

Council closed its meeting to the public at 7.17 pm.

The Open Council meeting resumed at 7.23 pm.

The resolutions of the Closed Council meeting were read by the Director Projects & Business Development (Item 22.1) and the Director Organisational Services (Item 22.2)

23 RESOLUTIONS OF CLOSED COUNCIL

22.1 Tender VP400913 - Country Lane Road Reconstruction

That

1. Council declines all tenders for Tender VP400913 – Country Lane Road Reconstruction, due to all tenders being more than Council's available budget.
2. The General Manager be authorised to negotiate and finalise the terms and conditions of any contract or agreement, in line with the content of this report and the available budget and affixing the seal of Council where necessary.
3. Council continues to seek further funding to deliver this project.
4. Notes the outcomes of the negotiations will be reported to Council for information at a future meeting.

22.2 Tender REGPRO042425 - Supply & Delivery of Bulk Water Treatment Chemicals

That Council:

1. Accepts 10 of the 11 recommendations from Regional Procurement for successful tenderers in REGPRO042425 - Supply and Delivery of Bulk Water Treatment Chemicals by Panel Source suppliers, as outlined in this report.
2. Enters into contractual arrangements with Regional Procurement for the period 1 July 2024 to 30 June 2027 for supply of chemicals from successful tenderers in the 10 chemical categories identified in this report.
3. Notes that the contract includes provision for a 12-month extension based on satisfactory supplier performance, which may take this through to 30 June 2028.
4. Exercises its option under the contract arrangements to source Magnesium Hydroxide Liquid from alternative suppliers, under Council's standard procurement procedures, noting that annual expenditure on this product is below the local government tendering threshold.

The Meeting closed at 7.25 pm

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 25 June 2024.

.....
CHAIRPERSON

Department of Regional NSW



Richmond Valley Regional Job Precinct

Response to Submissions Report



June 2024

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Response to Submissions Report Richmond Valley Regional Job Precinct Draft Master Plan and Discussion Paper

Published by the Department of Regional NSW

Title: Response to Submissions Report Richmond Valley Regional Job Precinct Draft Master Plan and Discussion Paper

First published: June 2024

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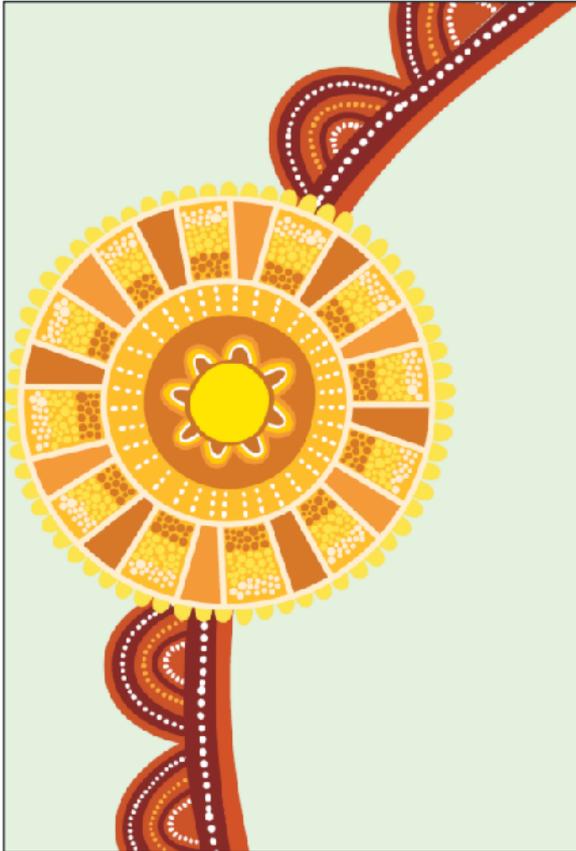
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Response to Submissions Report Richmond Valley Regional Job Precinct Draft Master Plan and Discussion Paper

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Acknowledgement



We acknowledge Country and pay respects to the Bundjalung people as the Traditional Owners and Custodians of the land and waters on which the Richmond valley Regional Job Precinct site is situated and connected to via a broader landscape.

We recognise their continued connection to Country and that this connection can be seen through stories of place and cultural practices such as art, songs, dances, storytelling and caring for the natural and cultural landscape of the area.

We recognise the continuing living culture of Aboriginal people and the significance of the Richmond Valley in that living culture. We recognise contemporary stories of displacement and the cultural significance of Bundjalung in the continued journey of self-determination in Australia.

We acknowledge that the land on which the Richmond Valley Regional Job Precinct stands was, is and always will be Aboriginal land.

1. Introduction

1.1 Purpose of the report

The draft Master Plan for the Richmond Valley Regional Job Precinct (the Precinct) was publicly exhibited by the Department of Regional NSW (DRNSW) and the NSW Department of Planning, Housing and Infrastructure (DPHI) from 12 February to 24 March 2024. During this time, landowners, stakeholders, and the wider community were invited to provide submissions on the exhibited documents.

At the same time, the Department also exhibited a Discussion Paper outlining the explanation of intended effect of an update to the *Richmond Valley Local Environmental Plan 2012* (Richmond Valley LEP) and the proposed Richmond Valley Regional Job Precinct Development Control Plan (Richmond Valley Regional Job Precinct DCP).

The Department received a total of 63 submissions.

This report summarises:

- the engagement program during the exhibition period of the Richmond Valley Regional Job Precinct draft Master Plan and Discussion Paper,
- the feedback received and response to submissions, and
- the next steps.

The responses will guide the refinement of the Richmond Valley Regional Job Precinct Master Plan and technical studies, and the proposed Richmond Valley Regional Job Precinct planning framework.

1.2 Background

In January 2021, the Deputy Premier announced the establishment of the Regional Job Precincts initiative as an extension of the Special Activation Precincts program. These are part of the NSW Government's 20-year economic vision for Regional NSW. Special Activation Precincts and by extension, Regional Job Precincts, are one of the five regional priorities funded by the NSW Government's \$4.2 billion Snowy Hydro Legacy Fund. All \$4.2 billion is earmarked to be spent in regional NSW to build on the rapid growth and opportunities in the region.

Regional Job Precincts are focused on providing local councils with planning support to help drive investment and deliver on the NSW Government's 20 Year Economic Vision for Regional NSW.

The Richmond Valley is one of the four locations selected based on site suitability and readiness to deliver economic benefits to their regions. The Richmond Valley precinct will build on the existing industrial precincts in Casino to create a hub focused on high-value agriculture, food processing, manufacturing, distribution, and renewable energy.

The Richmond Valley Regional Job Precinct Master Plan will be implemented over 20 years with planning outcomes forecasted to 2041 and beyond.

The NSW Government is leading the master planning that will provide local councils, regional communities, industry, and businesses with greater confidence around future investment and development.

The process for each Regional Job Precinct follows six key stages:



Figure 1: Regional Job Precincts process

1.3 Planning for the Richmond Valley Regional Job Precinct

The Richmond Valley Regional Job Precinct covers an area of 510 hectares, including approximately 335ha of industrial land. The precinct is focused on three (3) areas in Casino, comprising:

- Sub-precinct 1 – Nammoona Industrial precinct
- Sub-precinct 2 – Casino Food Co-op precinct (formerly Northern Co-op Meat Company)
- Sub-precinct 3 – Johnston Street Industrial precinct

Collectively, the three (3) sub-precincts are strategically located with access to the Bruxner Highway and Summerland Way, and the North Coast Rail corridor, with connections to other regional centres in NSW and Queensland.

The master planning process for the Richmond Valley precinct began in late 2021.

Technical experts investigated a broad range of issues including biodiversity, infrastructure, transport, Aboriginal culture and heritage to inform the Master Plan, updates to the Richmond Valley LEP and the creation of a future precinct wide development control plan.

The draft master plan and suite of technical documents evolved over a series of workshops held over a three-month period from January to April 2022. The workshops involved government agency representatives and specialist consultants and were designed to identify opportunities and constraints and establish a draft structure for the Richmond Valley precinct.

The agencies that have been involved in guiding the planning of the Richmond Valley Regional Job Precinct through an established Project Control Group, include:

- Richmond Valley Council
- Department of Regional NSW (including the Office of Regional Economic Development)
- NSW Environment Protection Authority
- NSW Department of Planning, Housing and Infrastructure
- Biodiversity and Conservation
- Transport for NSW

2. Engagement

2.1 Engagement leading up to the exhibition of the draft master plan

The early stages of planning were informed by community and stakeholder engagement that had been undertaken by Richmond Valley Council in relation to the Richmond Valley Local Strategic Planning Statement, Richmond Valley Growth Management Strategy and Casino Place Plan.

Key landowners within the precinct were informed of investigations related to their properties via briefing sessions, one on one meetings and correspondence.

Pre-exhibition engagement included consultation with three Registered Aboriginal Parties, who expressed an interest in the early stages of the heritage investigations.

The community was updated on the RJP planning process via Richmond Valley Council community newsletters and via on-line updates on the Department's website. The intention of early engagement was to keep the community and key stakeholder updated and informed as plans were being developed.

2.2 Engagement during the exhibition of the draft Master Plan

The Department of Regional NSW has sought to genuinely engage with the community during exhibition of the draft Master Plan, Discussion Paper and support documents.

The draft Master Plan was prepared to provide a summary of the proposed planning for the Precinct, including an overview of the supporting technical reports, to assist the community to understand the documents as a whole.

The Department exhibited the draft Master Plan and Discussion Paper for a period of 42 days from 12 February to 24 March 2024. This included a two-week extension of exhibition in response to requests for more time for the preparation of submissions, taking the total exhibition to 6 weeks.

The aim of the engagement program was to raise awareness and seek feedback on the draft Master Plan and to respond to any questions regarding the content of the draft plans.

2.3 How we engaged

The Draft Master Plan, Discussion Paper and technical studies for the Richmond Valley Regional Job Precinct were exhibited on the NSW Planning Portal.

Key engagement and communication activities during exhibition included:

- Published notices-
 - On the DRNSW website and Council's On Exhibition website page.
 - DRNSW and Council Facebook posts
 - Community Views Newsletter article
- A Ministerial media release

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- Post card notifications to landowners within a 500m radius of the precinct.
 - Community drop-in sessions were held at the Casino Community Centre on 21 / 22 February 2024 and at the Evans Head Library on 23 February 2024.
 - A business owners briefing was held on 21 February 2024.
 - Key stakeholder briefings also took place on 21 / 22 February 2024.

Council officers attended the sessions with DRNSW and DPHI staff to discuss the documents and receive feedback. Approximately 60 people attended the information sessions and business briefing, and 7 landowner meetings were held.

All parties were encouraged to lodge a submission for consideration during finalisation of the master plan and planning amendments.

2.4 Overview of submissions

A total of 63 submissions were received during the exhibition of the draft master plan, including nine (9) from state government agencies.

The government agency submissions are from:

- Richmond Valley Council
- Transport for NSW
- The NSW Department of Primary Industries – Agriculture
- Northern NSW Local Health
- The NSW Rural Fire Service
- The NSW Environment Protection Authority
- Heritage NSW
- The Biodiversity, Conservation and Science Group (BCS) of the NSW Department of Climate Change, Energy, the Environment and Water
- The NSW Department of Education, School Infrastructure

A submission was also received from utility provider Essential Energy.

Approximately 75% of the 63 submissions were from members of the community with concerns regarding Energy from Waste as a potential land use in the precinct.

A summary of the response to submissions is provided in Part 3 of this report.

2.5 Proposed changes to exhibited documents

The proposed response to submissions includes changes to the draft Master Plan, Discussion paper and technical reports, as described in Part 3 of this report.

The proposed changes include the following:

- Replacement of references to AWTS with EfW / AWTS throughout final documents

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- Additional commentary to qualify references to EfW / AWTS in the technical reports
 - New/amended definitions for 'renewable energy' and 'circular economy in the Master Plan Glossary
 - Adjustments to conservation zone boundaries to reflect the boundaries in the draft Structure Plan and the existing development approval for the Casino Rail Freight Terminal
 - Retention of the existing industrial zoning for Mary Madden Park at the request of the Casino Historical Society
 - Updates to the heritage report to include a recommendation re unexpected find procedures
 - Additional commentary re the mitigation of potential impacts from existing surrounding agricultural uses
 - Clarification of State-road infrastructure requirements additional emphasis on the need for ongoing engagement with TfNSW in the key 'Next Steps' in the Master Plan
 - Review of active transport (i.e. pedestrian/cyclist) recommendations within the Nammoona sub-precinct
 - Amended wording re the 'Education hub' to emphasise that additional investigation will be undertaken in consultation with the school community
 - Insertion of revised Master Plan summary maps for each sub-precinct in the final Master Plan and technical reports
 - Correction of miscellaneous errors and inconsistencies within master plan and technical reports

Department of Regional NSW



3. Overview of Submissions

A review of the submissions has identified the following key submission themes:

1. Support
2. Community engagement
3. Master Plan content
4. Strategic planning
5. Energy from Waste
6. Heavy industry
7. Air, noise and odour
8. Land use conflict and risk
9. Flooding
10. Environment
11. Bushfire
12. Heritage
13. Soils, geology and contamination
14. Recreation
15. Regionally significant farmland
16. Transport and access
17. Rail freight / Intermodal
18. Utilities
19. Hydrogeology
20. Education
21. Discussion Paper / Implementation
22. Staging
23. Funding / Contributions

Department of Regional NSW



Theme	Key comments in submissions	Response
1. Support	a. Several submissions indicate general support for the Regional Job Precinct planning.	a. Noted.
2. Community engagement	<p>a. The consultation process is a 'box-ticking exercise' that discourages and/or prevents in-depth engagement'.</p> <p>b. Why is it only at Stage 4 that the community is invited to comment/participate in the RJP development process?</p> <p>c. Key landowners in the precinct had very little involvement in the process. Limited invitations to workshops/stakeholder meetings etc.</p> <p>d. Exhibiting a document without a proper structure to inform or engage is not community consultation.</p> <p>e. Insufficient time provided to read and understand 'over 1,000 pages'.</p> <p>f. No genuine information was given to those who attended the community engagement sessions. The exhibited information was merely available with a spokesperson available to answer questions. There was no overview and no outline of salient points.</p>	<p>a. The Department of Regional NSW has sought to genuinely engage with the community during exhibition of the draft Master Plan, Discussion Paper and support documents.</p> <p>b. The process of developing the draft Master Plan is described on p.6 of the Master Plan. A draft Structure Plan and twelve (12) technical reports were prepared by specialist consultants. The content of both the Structure Plan and technical reports was iterative and was changing right up to the preparation of the draft Master Plan in Stage 4. It was not practical to engage with the community regarding a draft plan that was only partly developed.</p> <p>The community engagement for the RJP builds on the engagement undertaken by Richmond Valley Council in preparation of the Richmond Valley Local Strategic Planning Statement (LSPS), consistent with the Integrated Planning and Reporting framework. The Richmond Valley Local Growth Management Strategy and Casino Place Plan were adopted by Council in 2023 and identify the RJP investigations as a key implementation action.</p> <p>c. Key landowners within the precinct have been engaged at various stages during preparation of the technical reports and draft Master Plan. As in item b above, it has not been possible to consult with landowners regarding a draft plan that was only partly developed.</p> <p>d. The draft Master Plan and supporting reports have been placed on exhibition, with the aim of providing a transparent and comprehensive basis</p>

Theme	Key comments in submissions	Response
	<p>Members of the community should have been afforded a detailed presentation on each of the reports, with an opportunity to ask questions.</p>	<p>for community engagement. The 81-page Master Plan provides a summary of the proposed planning for the Precinct, including an overview of the supporting technical reports, to assist the community to understand the documents as a whole.</p> <p>e. A two-week extension of exhibition was provided in response to requests for more time for the preparation of submissions, taking the total exhibition to 6 weeks.</p> <p>f. The draft Master Plan provided a summary. Display boards and maps were also provided to facilitate discussion at the community sessions. The information sessions were held in the second week of exhibition, to provide community members with an initial opportunity to review the draft documents and ask questions at the sessions. Contact details were provided and the Department’s RJP team were available to answer questions throughout the exhibition period.</p>
<p>3. Master plan content</p>	<p>a. Errors and inconsistencies in the draft reports have been identified, such as the need to qualify reference to the Casino – Murwillumbah Rail Line, as this line is no longer in operation.</p> <p>b. The potential for conflicts of interest involving staff and elected representatives in the Department and Richmond Valley Council has been flagged.</p>	<p>a. Errors and inconsistencies in the draft reports will be corrected as necessary. The RJP Master Plan will continue to prevail to the extent that any further inconsistencies exist which have not been identified in the post exhibition review.</p> <p>b. The Department has a Code of Ethics and Conduct in place that governs our obligations around declaring conflicts of interest and maintaining confidentiality. The Department is satisfied that all systems and procedures have been followed in regard to the development and completion of the Richmond Valley RJP for public exhibition. Richmond Valley Council is also required to consider any potential interests of staff and councillors in accordance with its governing State legislation.</p>
<p>4. Strategic planning</p>	<p>a. Comments regarding the projected supply and demand for industrial land.</p>	<p>a. The Master Plan is based on population growth projections in the Richmond Valley Growth Management Strategy and Casino Place Plan, which have been endorsed by the Department of Planning, Housing and Infrastructure.</p>

Theme	Key comments in submissions	Response
	<ul style="list-style-type: none"> b. Potential conflict with future residential development at Fairy Hill c. Housing for future employees will be a significant limiting factor. With population growth of 4,000 people and 1900 jobs forecast by 2041, 	<p>The Master Plan adds approximately 94ha of new industrial land in addition to the 241ha already zoned within the RJP, of which approximately 130ha is already developed. The resulting 204ha of undeveloped industrial land is more than the 187ha that is predicted as necessary to meet demand over a 20-year period. However, the surplus will accommodate constraints and infrastructure as well as the reduction in industrial land from the proposed E3 Productivity Support zone. Inconsistencies in quoted supply and demand figures in the draft reports will be corrected.</p> <ul style="list-style-type: none"> b. Land at Fairy Hill is located within the Urban Growth Area (UGA) in the North Coast Regional Plan and is proposed for investigation for urban /residential growth. Potential impacts on this area have been considered in the Air, Noise and Odour report and it is recommended that the UGA boundary be modified to incorporate a buffer to the Nammoona sub-precinct. c. The Richmond Valley Growth Management Strategy (GMS) and Casino Place Plan (CPP) identify residential investigation areas at Casino. The implementation of these investigations and approvals for new residential development will be a key initiative for Richmond Valley Council in the short-medium term.
<p>5. Energy from Waste</p>	<ul style="list-style-type: none"> a. Strong objection to Energy from Waste, including concerns regarding: <ul style="list-style-type: none"> • damage to reputation as a clean/green area • impacts on the agricultural productivity of surrounding land • proximity to Casino’s established Food Cooperative and residential areas • toxic contamination of land, water and air 	<ul style="list-style-type: none"> a. The Richmond Valley Regional Job Precinct is being planned to facilitate a wide range of industry types, with a focus on job creation in the Richmond Valley. <p>There is currently no formal proposal to build an energy from waste facility in the Richmond Valley area. If one were made, the application would need to be assessed on its merits and comply with relevant planning and environment laws and requirements, including the NSW Energy from Waste Policy Statement.</p> <p>Any proposal to build such a facility must go through a formal and rigorous development application process. The NSW planning approval process also</p>

Theme	Key comments in submissions	Response
	<ul style="list-style-type: none"> • health impacts on surrounding residents • waste being transported in from other LGA's • disposal of toxic ash waste from an EfW facility <p>b. The draft Master Plan does not show where an EfW operation might be placed, what capacity it would have, where the waste for incineration might be sourced, how it might be transported, or where ash would be disposed of.</p> <p>c. There has been inadequate consultation and no transparency to date in the decision-making process leading to Casino's selection for either an RJP or a potential site for an EfW facility. This is contrary to the Integrated Planning and Reporting Framework which states that engagement, consultation and transparency in both planning and reporting are essential.</p> <p>The RJP should be removed from clause 144 of the Protection of the Environment Operations Regulation 2022.</p> <p>d. Concern regarding use of the terms 'renewable energy' and 'circular economy' in the context of Energy from Waste</p> <p>e. Concern regarding use of the term Alternate Waste Treatment System (AWTS)</p>	<p>requires community consultation, which ensures that community members have the opportunity to raise concerns prior to any project decision.</p> <p>b. EfW facilities are already permitted with development consent in the Nammoona part of the Regional Job Precinct in accordance with State Environmental Planning Policy (Transport and Infrastructure) 2021 and the Protection of the Environment Operations (General) Amendment (Thermal Energy from Waste) Regulation 2022. See also the NSW Government's Energy from Waste Infrastructure Plan (2021).</p> <p>It is beyond the scope of the RJP investigations to review the provisions of State Environmental Planning Policy (Transport and Infrastructure) 2021 and the Protection of the Environment Operations (General) Amendment (Thermal Energy from Waste) Regulation 2022.</p> <p>c. The draft Master Plan does not present a case for or against energy from waste (EfW). It does not include specific recommendations regarding EfW and it does not aim to provide a streamlined planning pathway for energy from waste initiatives.</p> <p>Regional job precinct locations were identified and assessed based on Functional Economic Region boundaries, alignment with local planning priorities (as identified in Council's Local Strategic Planning Statement) and economic development potential.</p> <p>d. The pursuit of 'renewable energy' and 'circular economy' outcomes is a key aim for the RJP. Both terms are broad and have not been used in the Draft Master Plan to mean EfW / AWTS operations.</p> <p>The term 'circular economy' incorporates a hierarchy of strategies - in order of priority - from refuse, rethink, reduce, reuse, repair to recycle. A circular economy can include EfW / AWTS as part of the 'recycle' principle.</p> <p>The term 'renewable energy' also encompasses a range of strategies, including solar and wind technologies and the proposed Co-op Biohub.</p>

Theme	Key comments in submissions	Response
	<p>instead of Energy from Waste (EfW) to avoid drawing attention to EfW in the draft Master Plan.</p> <p>f. Some of the technical reports supporting the draft Master Plan include assumptions related to inclusion of an EfW facility in the precinct.</p>	<p>Simple definitions for both terms can be included in the Master Plan glossary.</p> <p>e. Energy from Waste has been described as Alternate Waste Treatment Systems (AWTS) in the draft master plan, with the aim of achieving consistency with the terminology used by Richmond Valley Council in consultation with the community. Definitions of EfW and AWTS have been provided in the draft Master Plan Glossary. The AWTS definition will be reviewed to emphasise that this encompasses a range of alternate waste management solutions, including energy from waste. The references to AWTS in the RJP Master Plan and associated reports will be amended to 'EfW / AWTS'.</p> <p>f. EfW / AWTS is considered at a high level in some of the technical reports (e.g. when considering possible future water demand in the Hydrogeology report). This has been done as part of high-level strategic planning, noting that EfW is a permitted use, in the absence of more definite information regarding future use. There is no assumption that EfW / AWTS will take place in the Nammoona sub-precinct in the Master Plan. The references to EfW / AWTS in the technical reports can be further qualified to note that: The reference to EfW / AWTS is not an indication that EfW will be proposed or approved in the Nammoona sub-precinct. Any proposal to build such a facility must go through the formal and rigorous development application process, including community consultation.</p>
<p>6. Heavy industry</p>	<p>a. Some of the documents show a zoning scheme that includes E5 Heavy Industry.</p> <p>b. We suspect, from the hatching or purple shading of some areas as being 'suitable' for heavy industry, that the EfW incinerator may be located immediately adjacent to the</p>	<p>a. The use of an E5 zone was considered for parts of the Nammoona sub-precinct, in earlier stages of the Regional Job Precinct planning. However, the E4 General Industry zone in LEP 2012 already permits 'heavy industry' with consent. All proposals for heavy industry are subject to a formal and rigorous development application process, including detailed assessment of potential impacts and community consultation. The existing industrial zones in LEP 2012 are based on standard instrument</p>

Theme	Key comments in submissions	Response
	<p>significant wetland in the northern half of the Narroona precinct.</p> <p>c. Heavy industry is inappropriate close to significant wetlands and the eastern boundary of the Nammoona sub-precinct, near residential areas and the lawn cemetery.</p>	<p>zones in NSW and must be applied consistently where used in the Richmond Valley. The E4 zone has therefore been proposed for the Nammoona precinct in the draft Discussion Paper.</p> <p>In a few instances, superseded plans and references to the E5 zone have not been replaced in the RJP technical reports. The RJP Master Plan states that it prevails to the extent of any inconsistency. Outdated references will be corrected in the final reports.</p> <p>b. The term 'heavy industry' is a broad definition in the Dictionary of Richmond Valley LEP 2012. It covers a range of potential uses, which will require rigorous assessment due to the potential for hazardous and offensive impacts.</p> <p>Energy from Waste is not defined in Richmond Valley LEP 2012 but is permissible with consent at Nammoona in accordance with State Environmental Planning Policy (Transport and Infrastructure) 2021 and the Protection of the Environment Operations (General) Amendment (Thermal Energy from Waste) Regulation 2022.</p> <p>The hatched areas shown as 'Potential higher intensity industry' on p.31 of the draft Master Plan are based on the RJP Air, Noise and Odour report, which concludes that the parts of the precinct with noise sound power levels above 95dBA, are potentially the most suitable locations for uses requiring larger buffers to surrounding uses.</p> <p>c. Any future proposal for heavy industry or EfW / AWTS will be subject to detailed assessment, including specific air, noise, and odour modelling to ensure there is adequate separation from sensitive receptors, and reduced risk of conflict with surrounding development'.</p> <p>The environmental significance of the wetland in the north of the precinct is acknowledged in the draft Master Plan. The wetland and buffers are proposed to be protected in C2 and C3 zones respectively. Vegetated buffers and water quality management are proposed to protect and improve</p>

Theme	Key comments in submissions	Response
		<p>the integrity of the wetland. The exact nature of these measures will be determined as part of any future development application/s when the nature of proposals can be fully assessed.</p> <p>It is proposed to apply the existing E4 General Industry zone in Richmond Valley LEP 2012, as it is beyond the scope of the RJP planning to review use of the E4 zone throughout the Richmond Valley LGA. Council may wish to review uses that are permitted with consent in the E4 zone separately to the RJP process.</p>
<p>7. Air, noise and odour</p>	<p>a. The air, noise and odour report flags that there is a medium to high risk of impact to 'receptors' or 'receivers' (i.e. Casino residents and high school students) from existing industries 'due to the relatively close proximity of these existing receptors to existing industrial activities'. The report describes a significant history of odour complaints and the need for adequate buffers. And yet, despite this, even more high-emission industries are considered suitable in the RJP in the absence of these buffers.</p> <p>b. Air quality and noise impacts are limited to the actual developments and do not consider the impacts of increased traffic volumes along the impacted roads in built-up areas.</p>	<p>a. The Air, Noise and Odour technical report identifies areas of medium to high risk related to existing uses (e.g. the Casino Co-op), however this is qualified to note that these uses remain subject to existing approvals and licencing requirements. The Todoroki Air Sciences (TAS) report notes that: This is a strategic risk assessment, with conservative assumptions regarding the emissions from these uses and the applicable standards to be met at receptors.</p> <p>TAS establish a sensitive receptor boundary around the RJP and note that 'It is also assumed that appropriate planning measures will be put in place to ensure that there are no sensitive receptors within the sensitive receptor boundary in this report and that the use of existing dwellings within the RJP boundary will be resolved in conjunction with staged development of the RJP'.</p> <p>b. The impact of increased traffic on residents in Casino is a function of overall growth in Casino and surrounding areas. The RJP is only part of this growth. Cumulative impacts on air quality will be a matter for Council and TfNSW to consider as part of overall transport planning. Air quality may be significantly improved in coming years as a result of the projected uptake of electric vehicles.</p>

Theme	Key comments in submissions	Response
8. Land use conflict and risk	<p>a. One of the most potentially hazardous industries is the AWTS and yet it is not identified.</p> <p>b. The reference to 'energy infrastructure' in Section 2.2.2 should be clarified. Is it a bio energy plant?</p> <p>c. Chapter 3, Part 3 of the State Environmental Planning Policy (Resilience and Hazards) 2021 requires preparation of a preliminary hazard analysis when a development application is submitted for a potentially hazardous or offensive industry. How will this be consistent with the promised 'streamlining' of planning processes supposedly offered by adoption of the Master Plan?</p> <p>d. The Land Use Considerations report shows houses in and around the Nammoona and Food Co-op sub-precincts. What will become of those houses and their occupants? What happens if the owners don't agree with the subdivision? Are their continuing use rights simply over-ridden?</p> <p>e. Licenced activities within the RJP must consider existing and future residences to reduce the likelihood of land use conflict in the future.</p> <p>f. There is a planned residential development to the north-west of the RJP.</p>	<p>a. There is uncertainty whether an EfW /AWTS proposal will be considered at Nammoona and if so, what type, scale and location of operations may be proposed. Any proposal to build such a facility must go through the formal and rigorous development application process, including detailed assessment of any hazards issues and community consultation. The Land Use Considerations report can be supplemented to note that: 'The detailed support studies for any future EfW/AWTS proposal will need to assess the potential for safety hazards associated with the proposed operations'.</p> <p>b. The statement in Section 2.2.2 of the Land Use Considerations report can be expanded. As noted on p.34 of the draft Master Plan, 'The proposal is to process waste product from the abattoir and other sources to produce energy which can be used to make the Co-op operations more sustainable. This state-of-the-art technology will allow the Co-op to utilise an existing waste product. It is subject to a separate State Significant Development application, which is being assessed.' The EPA advises that this proposal is not related to the NSW Energy from Waste (EfW) Framework. The Framework does not apply to biodigesters because they are biological processes utilising biogas. The proposal, whilst not an EFW facility, will be subject to detailed assessment, approval and licencing requirements including community notification and engagement.</p> <p>c. The draft Master Plan will not streamline planning assessment processes. Preliminary hazard assessments will be required as part of future development applications, in accordance with relevant legislation.</p> <p>d. The existing dwellings in the Nammoona sub-precinct are already zoned for General Industry. Future development assessments will take into account the presence of sensitive receptors at the time of the assessment, including existing residences in the precinct. It is noted in the draft Master Plan, that the existing dwellings in the precinct are expected to transition to industrial use, noting that they are in an existing industrial zone, and that this is likely to be a factor in the staging of industrial development in the Nammoona</p>

Theme	Key comments in submissions	Response
		<p>sub-precinct. Owners will not be forced to sell or move as a result of development in the Regional Job Precinct.</p> <p>e. Scheduled activities will continue to be subject to site-specific assessment and environment protection licencing by the EPA.</p> <p>f. The modelled RJP sensitive receptor boundary crosses over the Urban Growth Area (UGA) boundary in the North Coast Regional Plan at South Fairy Hill. The draft Structure Plan recommends a reduction in the UGA to exclude the land within the modelled RJP sensitive receptor boundary. This can be explicitly included in the UGA commentary in Section 6.2 of the RJP Master Plan. Amendments to the UGA boundary can be considered after rezoning of land within the Richmond Valley precinct, in the next review of the North Coast Regional Plan.</p>
<p>9. Flooding</p>	<p>a. There are inconsistencies between the BMT assumptions and the Casino Rail Freight Terminal detailed design (e.g. assessed Riparian Corridors)</p> <p>b. BMT assumed flow paths through the CRFT property are incorrect and do not match man-made drainage channels.</p> <p>c. The Primex site was not flood affected in 2022</p> <p>d. Concern that Casino’s existing stormwater problem will be made worse by the RJP. Stormwater flooding in this part of town needs to be very carefully and urgently addressed within and beyond the RJP.</p> <p>e. Which residential areas precisely are going to benefit from this new flood channel? Just</p>	<p>a. The BMT assessment is a simulation. Further, more detailed assessment is required at the development application stage. The new 2022 Guidelines regarding riparian corridors are recommended for inclusion in the Richmond Valley DCP as best practice. Existing consents can be implemented where already commenced.</p> <p>b. Council to review watercourses in Figure 5.1 in consultation with flood consultants BMT. BMT’s identification of stream order and drain lines was done as part of a regional flood assessment of the RJP lands. The suggested change to the man-made drainage channel will have no impact on the regional flood dynamics of the area.</p> <p>c. The flood Impact Assessment considers a range of predicted flood events, including floods greater than the 2022 event. The FIA indicates that in larger events the Primex site does flood and that fill of the site is required to facilitate industrial development. The extent of this fill needs to be limited to avoid exacerbating flood impacts on adjoining residential land to the south.</p>

Theme	Key comments in submissions	Response
	<p>the newer areas or will this also stand to affect people who live in the older areas?</p>	<p>d. The Flood Impact Assessment undertaken by BMT has modelled the impact of proposed fill in the Regional Job Precinct. The extent of proposed fill in the RJP has been limited to avoid adverse impacts on surrounding residential areas in Casino. The management of flooding and stormwater drainage in Casino will remain a key responsibility for Richmond Valley Council. Existing drainage issues are not expected to be exacerbated by proposed development in the Regional Job Precinct.</p> <p>e. The impact of fill areas in the RJP is most directly relevant to residential areas immediately adjoining sub-precinct 3. The extent of benefit to other areas is less clear from the BMT model. It is clear, however, that the construction of a new, larger drainage channel out of Casino, will improve drainage out of East Casino during major flood events.</p>
<p>10. Environment</p>	<p>a. The Biodiversity Technical Report highlights a threat to species with high biodiversity value, including communities listed as vulnerable, endangered or critically endangered under the (Cth) Environment Protection and Biodiversity Conservation Act (EPBC Act) and/or the (NSW) Biodiversity Conservation Act (BC Act).</p> <p>b. The ERM report is largely based on desktop research.</p> <p>c. Biodiversity offsets simply enable development at the cost of wildlife and the environment.</p> <p>d. Inconsistent areas of proposed C2 environmental conservation zone presented throughout supporting documents.</p>	<p>a. The presence of significant flora and fauna species is noted in the ERM Biodiversity technical report. This has formed the basis for key recommendations in the draft Master Plan and Discussion paper, particularly in the north of the Nammoona sub-precinct. The findings and recommendations in the Biodiversity report have been reviewed by the NSW Biodiversity Conservation and Science Branch (BCS). The proposed expansion of existing conservation zones in north Nammoona is supported by BCS.</p> <p>b. Desktop research is a normal part of the preparation of specialist reports. BCS has considered the ERM survey effort as part of their review. Further survey work and consideration of relevant environmental legislation will take place at the development applications stage.</p> <p>c. Biodiversity offsets are also a normal part of the planning process. The Biodiversity Offsets Scheme provides a mechanism to avoid, minimise and offset the impacts of development and some types of clearing on biodiversity in New South Wales.</p>

Theme	Key comments in submissions	Response
	<ul style="list-style-type: none"> e. Biodiversity provisions expand conservation areas, limiting the economic use of rural land. The existing CRFT approval provides for these areas to remain grassland for bushfire management purposes. f. Any industrial development close to the conservation zones of Upper Nammoona will be a threat to flora and fauna. The proposed E4 and E5 zones should revert to RU1 Primary Production. g. Development will adversely impact on the watercourses and lakes of Upper Nammoona and eventually flow down to the Richmond River via the tributaries of Barlings Creek, affecting the indigenous and non-indigenous flora and fauna as it goes. 	<ul style="list-style-type: none"> d. The Conservation zone boundaries in the exhibited Discussion paper are incorrect and will be amended to reflect the C2 and C3 zone boundaries in Figure 39 of the draft Structure Plan. e. The biodiversity report and Master Plan prioritise the preservation of local biodiversity and threatened species where significant environmental values exist. f. The proposed expansion of the E4 General Industry zone in north Nammoona is generally confined to existing, cleared grazing land above the floodplain. Buffers are proposed around the wetland, incorporating existing areas of vegetation, to assist in managing the interface with future industrial development. The proposed C3 Environmental Management zone will apply to buffers around the main wetland in north Nammoona and will provide scope for the management of edge effects. g. Water quality has been considered in the GHD Hydrogeology, water quality and demand analysis, and in the BMT Flood Impact Assessment. BMT has considered local catchment flows and water quality performance and stormwater generation performance targets in north Nammoona. Recommendations include the indicative size and location of bioretention systems to manage water quality. The design of these systems will be considered in more detail at the development application stage.
<p>11. Bushfire</p>	<ul style="list-style-type: none"> a. Future development on mapped bushfire prone lands will need to apply the relevant legislation pathways and compliance with Planning for Bushfire Protection guidelines. 	<ul style="list-style-type: none"> a. Planning has taken into consideration the bushfire prone land mapping and new development within the precinct can be designed to meet the requirements of Planning for Bushfire Protection 2019. The draft Master Plan includes recommendations regarding: <ul style="list-style-type: none"> o updates to existing bushfire prone land mapping to align with the NSW RFS Guide for Bushfire, o preparation of a complementary bushfire management and mitigation strategy, and

Theme	Key comments in submissions	Response
		<ul style="list-style-type: none"> o preparation of controls within the Richmond Valley DCP to ensure APZs are established sequentially until the final phase of development is completed.
<p>12. Heritage</p>	<p>a. Heritage NSW note the investigations undertaken in accordance with National Parks and Wildlife Act 1974, in consultation with Registered Aboriginal Parties and with reference to the relevant guidelines. Heritage NSW agrees with the proposed management recommendations relating to Aboriginal heritage (Section 15.1). The outcomes of the Aboriginal cultural heritage assessment need to be used to inform the planning proposal. Opportunities to conserve Aboriginal heritage sites must be considered as part of the current Master Plan as well as during future land development. In particular, options to preserve the identified culturally modified trees must be prioritised based on the increasingly rare occurrence of this site type in the region.</p> <p>b. Heritage NSW - Based on the information provided, we have reviewed the planning proposal against our records and do not believe that there are any identified impacts on items listed on the State Heritage Register.</p>	<p>a. Support noted. The culturally modified trees (CMTs) identified as part of the Casino Rail Freight Terminal (CRFT) development application process are required to be protected in accordance with Aboriginal Heritage Impact Permit (AHIP) - reference number C0001253. An additional CMT identified by ERM on the CRFT land, as part of the RJP investigations, is located in an area that is proposed to be zoned C3 Environmental Management in the draft Discussion Paper. Protection of the tree is proposed in conjunction with the establishment of environmental buffers around the wetland. Further, more detailed investigation of Potential Archaeological Deposits (PADs) will be required in conjunction with future development proposals and avoidance and mitigation options will be explored, as necessary. Richmond Valley LEP 2012 Clause 3.3 excludes complying development from environmentally sensitive land (including land identified in EPI as high Aboriginal Cultural Heritage Significance. Proposed Development Control Provisions can include provisions re sensitive heritage areas for further, more detailed consideration at Development Application stage.</p> <p>b. Noted.</p> <p>c. Section 15.3 of the Heritage report will be amended to recommend an Unexpected Find Procedure in Development Control Plan Provisions.</p> <p>d. The park land was given to the Casino Historical Society in 1977. It is not a significant omission from the Heritage Report. See also the Recreation theme.</p>

Theme	Key comments in submissions	Response
	<p>c. Heritage NSW - we have reviewed the planning proposal against our records and do not believe that there are any identified impacts on items listed on the State Heritage Register. Implementation of an unexpected 'relics' procedure during future works within the proposal area is sufficient to meet obligations under the Heritage Act 1977.</p> <p>d. Mary Madden Park has not been considered as a site of potential historic significance.</p> <p>e. It is unclear whether representatives of the Aboriginal community have been consulted.</p> <p>f. The landscape surrounding the wetland in the northern part of Nammoona has been identified as being of Aboriginal cultural significance and at risk from polluting industries (such as an AWTS) that might be built in the RJP.</p> <p>g. The existing building height limit of 8.5m should be maintained to limit visual impacts on the Nammoona Lawn Cemetery.</p>	<p>e. DRNSW and ERM have engaged with three (3) Registered Aboriginal Parties throughout the planning process for the RJP.</p> <p>f. Protection of heritage values is proposed in conjunction with the establishment of environmental buffers around the wetland. DCP provisions are proposed, including water quality performance and stormwater generation performance targets. More detailed assessment will be undertaken as part of the preparation and assessment of future development applications.</p> <p>g. DCP provisions are proposed to guide merit assessment of development applications, with specific provisions related to key RJP frontages, such as Summerland Way. The final Master Plan can propose specific DCP provisions in relation to the frontage to the Nammoona Lawn Cemetery.</p>
13. Soils, geology and contamination	<p>a. The Soils, Geology and Contamination Report relies on desktop data and does not consider future industrial, which will increase the likelihood of damage to the soils and contamination of the area. There are many contaminants of concern in the</p>	<p>a. The ERM Report provides a desktop review of background information relating to soil salinity, acid sulphate soils and potential for contamination based on existing and historic land use. ERM identified no salinity hazard and an extremely low probability for acid sulphate soils within the RJP boundary. ERM conclude that further, more detailed survey and assessment is not warranted at this stage of planning. Consideration of potential</p>

Theme	Key comments in submissions	Response
	<p>Nammoona area, which could be exacerbated in the future if an AWTS is ever built in Nammoona.</p> <p>b. Water sensitive urban design (WSUD) principles should be applied in the proposed development areas to mitigate potential changes to soil water levels and salinity conditions in the catchment, and to minimise environmental degradation.</p>	<p>contamination may be required as part of detailed site investigations, including for any EfW / AWTS proposal.</p> <p>b. Water sensitive urban design is considered in the GHD Hydrogeology, water quality and demand analysis, and in the BMT Flood Impact Assessment. The principles of WSUD form the basis for recommendations in both reports. A review of Part I-9 of the Richmond Valley Development Control Plan (Water Sensitive Urban Design) is recommended. This is a design consideration and is not expected to constitute a significant constraint on future development in the precinct.</p>
14. Recreation	<p>a. What happened to Mary Madden Park? It seems to have been swallowed by the western end of Nammoona.</p> <p>b. The Mary Madden Park land was given to the Casino Historical Society in 1977 and a park recognising the pioneering women of the district was created on the land and opened in 1980. The Society is considering future options for Mary Madden Park, including construction of a General Historical Museum, development of the site as a historic park or exchanging the land for an alternate site. The site is currently cleared and is maintained as open space. The Historical Society wishes to retain the current zoning of the land as industrial land.</p>	<p>a. Mary Madden Park is owned by the Casino Historical Society. The site is currently zoned for General Industry. It has been proposed to have a Recreation zone in the draft Master Plan and Discussion Paper based on consultation with the Casino Historical Society, prior to public exhibition. This recommendation is being reviewed in light of a submission from the Casino Historical Society during exhibition (see below).</p> <p>b. It is proposed to retain a General Industry zone for the site of Mary Madden Park, as requested by the Historical Society. This will maintain a wider range of options for the Historical Society. There will be a need to carefully consider landscaping and building design in conjunction with any industrial development as the site has frontage to Summerland Way and Reynolds Road and is a key site at the entry to the Nammoona sub-precinct. This can be addressed in Development Control Plan provisions, to ensure that this is addressed at development applications stage.</p>
15. Regionally significant farmland	<p>a. The Agricultural Land Assessment only looks at Sub-Precinct 3.</p> <p>b. NSW DPI has requested that the proposed DCP controls also include provisions to</p>	<p>a. The Agricultural Land Assessment is focussed on Area 3 because part of the RJP investigation area in that location is identified as Regionally Significant Farmland in the North Coast Regional Plan. The rural land within and to the immediate north of the Nammoona sub-precinct is not identified</p>

Theme	Key comments in submissions	Response
	<p>ensure proposed development within the RJP considers satisfactory mitigation of potential impacts from existing surrounding agricultural land uses.</p> <p>c. NSW DPI notes that the Master Plan indicates the use of a landscape buffer around the perimeter of the RJP sub-precincts and this approach is supported. There does not however appear to be any detail of the buffer requirements which will be included in Council's DCP. NSW DPI's preferred approach is for urban development and land used for agricultural production to be physically separated.</p>	<p>as Regionally Significant Farmland, so does not need to be assessed as such, in accordance with the Regional Plan.</p> <p>The Department of Primary Industries (DPI) has offered general support for the Regional Job Precinct noting that agriculture is a key industry in the North Coast region and the proposed outcomes of the Master Plan have the potential to provide significant support to the various agricultural industries in the region. DPI note that a clause is proposed to require consideration of the relationship between proposed developments and surrounding land and that the clause is proposed to be supported by amendments to Council's Development Control Plan (DCP).</p> <p>b. The provisions of the draft Master Plan and supporting documents can be amended to include reference to the need for development within the RJP to consider mitigation of potential impacts from existing surrounding agricultural land uses.</p> <p>c. Noted. The provisions of the draft Master Plan and supporting documents can be amended to refer to a physical separation from surrounding agricultural land uses. This can be achieved by landscape buffers, perimeter road, water management infrastructure or a combination of these measures. The DCP can require an appropriate buffer or design solution to be provided on the urban land to mitigate any potential impacts to and from the agricultural operations.</p>
16. Transport and access	<p>a. TfNSW – Recommend that a summary of state infrastructure works and delivery triggers should be included in the master plan and supporting documentation.</p> <p>b. Limited assessment of traffic volume increases in Casino.</p> <p>c. Concerns re the capacity of the existing road network to accommodate traffic</p>	<p>a. Post exhibition engagement with TfNSW has established that necessary improvements to the 6 intersections directly associated with the RJP can be addressed in existing and ongoing planning by Richmond Valley Council, in consultation with TfNSW. A table summarising the key intersection works and proposed timing will be included in the GHD traffic report and referenced in the Master Plan. The key 'Next Steps' on p.77 of the draft Master Plan will be amended to emphasise the need for ongoing engagement with TfNSW.</p>

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	<p>increases associated with the RJP (e.g. Queensland Road adjacent to Casino High School, West Street, and the Johnston Street roundabout), including increased heavy vehicle movements, road safety and impacts on school zones. Roads in Casino are already potholed and narrow, with minimal road shoulders and there is a trend of crashes at mid-block locations and intersections in the built-up areas in Casino.</p> <p>d. Increased development in sub-precinct 3 will obviously increase traffic along Spring Grove Road, Naughton’s Gap Road, and the Bruxner Highway. Yet there is no real mention of any serious upgrades to the local road network to cater for this increase.</p> <p>e. The predicted 175m queue lengths in 2041 for a right turn off Summerland Way onto Reynolds Road is unacceptable. This will likely result in unsafe turning movements and accidents and should be resolved with proper intersection upgrades.</p> <p>f. The traffic assessment omits the development of the Abatoir site and any potential traffic volume increases associated with it. The proposed removal of the Summerland Way / Hillcrest right turn lane / chevron is ridiculous.</p>	<p>b. Traffic counts and SIDRA modelling have been undertaken as part of the GHD analysis. Assumed traffic growth includes allowance for growth outside the RJP, including projected population growth at Fairy Hill over a 20-year period.</p> <p>c. The RJP investigations focus on 6 key intersections associated with the RJP in consultation with Richmond Valley Council and Transport for NSW. GHD has undertaken a general assessment of the road network, in consultation with Richmond Valley Council and Transport for NSW. The impact of increased traffic on residents in Casino is a function of overall growth in Casino and surrounding areas. The RJP is only part of this growth. The management of overall traffic growth and road safety on the road network in Casino will be an ongoing issue for Richmond Valley Council and Transport for NSW. The draft Master Plan identifies the preparation of an Infrastructure Servicing Strategy as a key next step. Road safety will be a key factor in these ongoing investigations.</p> <p>d. The GHD Traffic Assessment considers intersection upgrade requirements on the Bruxner Highway and Spring Grove Road, including the Johnstone Street/East Street intersection. Two intersection options have been included on Spring Grove Road to/from the Regional Job Precinct.</p> <p>e. GHD has undertaken a preliminary sight distance assessment at the intersection of Reynolds Road and Summerland Way. Sufficient sight distances exist for an 80km/h road to meet Australian Standard, and only minor modifications are required to extend the right-hand turn slip lane on Summerland Way to 175m in length.</p> <p>f. The intersection only serves the Co-op site, which is already zoned for General Industry. The site is already substantially developed and no major growth has been assumed in sub-precinct 2, following discussions with the Co-op during development of the Master Plan. The volumes of vehicles using Hillcrest Lane are minor and the SIDRA modellings shows existing</p>

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	<ul style="list-style-type: none"> g. The road transport heavy vehicle mass limits for sub-precincts 1 and 2 should allow for the loading of full shipping weight containers. h. Active Transport / Pedestrian access at Nammoona should be internal to the precinct rather than along Reynolds Rd, to separate pedestrians from heavy vehicle movements and due to ease of gradient. 	<p>Level of Service A in AM and PM peaks. Traffic management solutions can be explored, in more detail, in conjunction with future development proposals for the Co-op site.</p> <ul style="list-style-type: none"> g. Maximum vehicle weight is dependent on the type and size of vehicles that are able to access the precinct, as determined by the National Heavy Vehicle Regulator. PBS2b vehicles are currently not permitted to travel on Summerland Way, north of Casino. However, TfNSW mapping shows the Summerland Way, Reynolds Road and Dargaville Road as accessible to B-double vehicles up to 25/26m in length. h. The Master Plan refers to improvements to Reynolds Road and active transport improvements to Summerland Way as two separate items. Internal collector roads are shown in the draft Master Plan for sub-precinct 1, which will provide options for active transport links within the precinct, separate to Reynolds Road. This can be clarified in the final Transport technical report and Master Plan and can be considered in more detail by Council in DCP and pedestrian and access mobility planning.
<p>17. Rail freight / Intermodal</p>	<ul style="list-style-type: none"> a. Growth of the agricultural, manufacturing and related industries (such as the waste management/energy from waste) is a necessity for the region. Only when combined with the establishment of an elevated, risk redundant intermodal & industrial development that will connect Nammoona & Northern Rivers to the world, will this be able to happen. b. We note that there is continual reference in the consultants reports (based on scope from RVC) of 'casino rail freight terminal'/northern intermodal, on rural 	<ul style="list-style-type: none"> a. Noted. The RJP Master Plan retains intermodal rail access options in the north and south of the Nammoona sub-precinct. b. The CRFT approval is for the establishment of a 'rail freight terminal facility'. This approval related to the transportation of rural produce as the existing zone of the CRFT land is rural. The draft Master Plan is proposing a change of zone to industrial on the CRFT land, which may enable the existing approval to be expanded (subject to development consent) to allow for the movement of industrial related produce.

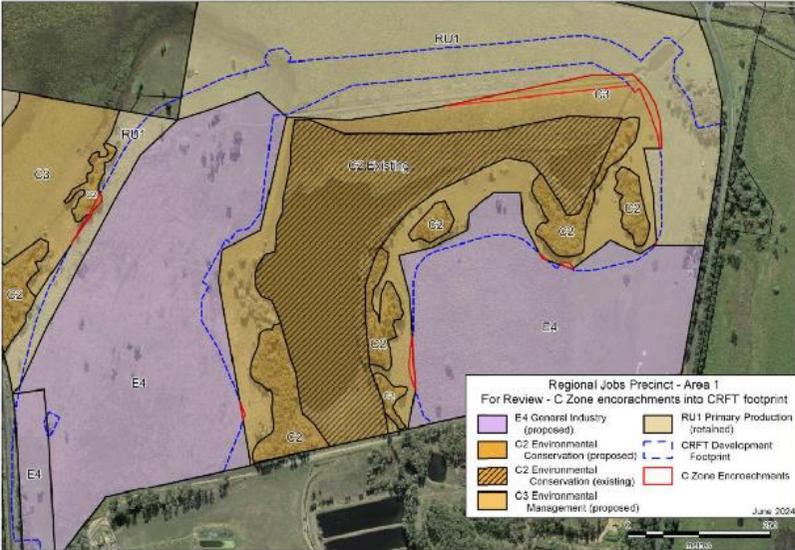
Theme	Key comments in submissions	Response
	<p>zoned land. This is NOT an intermodal terminal, and under its conditions CAN NOT be, it is not zoned industrial and it is subject to environment, biological and flood mitigation risks</p>	
<p>18. Utilities</p>	<p>a. The Utilities Infrastructure Analysis Report includes information on electricity supply related to an EfW / AWTS but is inconsistent on whether an AWTS may be constructed. The report states that the 11kV feeder currently servicing the Nammoona sub-precinct would need to be upgraded if there is significant additional load added to the development area. There is no mention of any powerline or substation upgrades required should an additional power supply, such as an EfW incinerator become operational in the sub-precinct.</p> <p>b. The Master Plan should allow for a micro grid within sub-precinct 1.</p> <p>c. Essential Energy has indicated agreement with all comments around the EE infrastructure. Looking at the proposed potential load the best outcome will be a new Zone Substation on the Essential Energy owned lands on the North West Corner of Area 2 as mentioned in the reports. This would be able to cater for future loads as required. Everything in the attached 'Utilities Infrastructure Analysis</p>	<p>a. The references to EfW /AWTS in the Utilities report are part of a high-level strategic analysis of possible future infrastructure demand in the Nammoona sub-precinct. It is not intended to imply that EfW / AWTS will take place and it is therefore important that any comments are appropriately qualified. As noted in the draft Master Plan, 'There are no proposals for Alternate Waste Treatment Systems (AWTS) in the Nammoona sub-precinct and Council is not currently investigating AWTS. For this reason, the RJP master plan does not propose a specific site for AWTS in the Nammoona sub-precinct'.</p> <p>b. The master plan does not prohibit the consideration of micro grids. Each development will need to demonstrate connection to electricity at DA stage in consultation with Essential Energy. Alternative energy sources such as micro grids can be considered at the DA stage.</p> <p>c. Comments noted. Ongoing engagement is proposed with Essential Energy regarding infrastructure delivery.</p> <p>d. The mapping in Figure 21 of the draft Master Plan is based on Figure 6.2 of the draft Utilities report. The location of the water pipeline is indicative. A pipeline is not proposed to be constructed in the C2 Conservation zone. Council advises that any extension to the water main provided would be required to connect to the main at the intersection of Reynolds Road and Dargaville Drive and then head north within the road reserve.</p> <p>e. Noted. As above. Further, detailed design will be required to determine the location of the proposed water pipeline more accurately. The mapping of</p>

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	<p>Report' looks reasonable with suitable trigger points.</p> <p>d. BCS - The proposed water pipeline across C2 zoned land, as illustrated in Figure 21 of the draft Master Plan, represents prohibited development in that zone.</p> <p>e. The water pipe through conservation zone should be replaced with two lines to service either side of the conservation zone in the final Plan, as an extension from the Saleyards on Dargaville Drive.</p> <p>f. The CRFT drainage design relied on stormwater capture to provide non potable water for the precinct, which helps to maintain stormwater quality. Of note is that upstream impacts (fertiliser, urban run-off etc) all impact storm water quality.</p>	<p>water infrastructure can be amended in the final Utilities report and Master Plan.</p> <p>f. It is noted that stormwater capture was part of the CRFT approval and that upstream flows exist into the CRFT site. BMT recommend bioretention facilities to improve water quality in the overall catchments, including the wetland areas. There is no change needed to the BMT assessment.</p>
<p>19. Hydrogeology</p>	<p>a. Table 8.5 of the Hydrogeology report shows estimated water requirements for an AWTS.</p> <p>b. The Hydrogeology report (p.14) also mentions a 'plume associated with a contamination source' (i.e.an AWTS) and identifies the constraint this will have on accessing groundwater.</p> <p>c. The water storage options map (Figure 9.1, p.44) includes a future water pipe courtesy of Rous County Council. The option for Rous to supply water to Casino would have to be dependent on Dunoon Dam being built, to</p>	<p>a. The Hydrogeology considered water demand from a hypothetical EfW / AWTS operation, as a possible major water user in the precinct. This was a high-level assessment only, to assess whether there is water supply capacity for the precinct as a whole. Ultimately, it was not possible to predict with any certainty whether an EfW / AWTS proposal will occur, what type and scale of operation might be proposed and where it might be proposed.</p> <p>b. The reference to impacts from plumes is a general comment and is not related specifically to EfW / AWTS. Any future proposal for EfW will be subject to a separate development assessment process.</p> <p>c. The comments regarding opposition to the 'Potential Rous Future Connection', as shown in Figure 9.1, are noted. This has been included as an</p>

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	<p>which there is enormous community opposition.</p>	<p>option for consideration by Richmond Valley Council, as part of an overview of water supply options.</p>
<p>20. Education</p>	<p>a. The Department of Education (DoE) understands that the draft Plan aims to provide a strategic planning framework to guide business seeking to establish or expand in the region. The department seeks amendment to the wording in the draft Master Plan to emphasises that the DoE site is “Education Hub – Subject to Additional Investigation”. The Department will undertake internal investigations as to the suitability of such opportunities as well as engagement with the current school community. Joint use of this site has not been discussed and the draft Plan should not be worded in a way as to create expectations without detailed consultation.</p> <p>b. Casino’s Own Wireless Inc (COW FM) operates from the DoE site and seeks to be registered as a stakeholder with an interest in any proposal to develop the site in the future.</p>	<p>a. The requested amendment to wording can be addressed in the finalisation of the Master Plan, Discussion Paper and technical reports. The proposed SP2 zone permits any development that is ordinarily incidental or ancillary to education.</p> <p>b. The proposed change to an SP2 zone will not prevent the continuation of existing uses, subject to any existing consent requirements which should be addressed in consultation with Richmond Valley Council. The Department of Education submission has confirmed no objection to the proposed change of zone.</p>
<p>21. Discussion Paper / Implementation</p>	<p>a. The Discussion Paper states the purpose of the Regional Job Precinct initiative is ‘to deliver faster planning approvals’ and work closely with local councils to ‘streamline planning processes.’ This is a concern as it</p>	<p>a. The RJP process has included the preparation of specialist technical reports to support the preparation of a Master Plan and the rezoning of additional land for industrial development and employment growth. This will provide greater certainty for future investors in the precinct. However, details of future development proposals have not been available and it has not been</p>

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	<p>could compromise proper oversight of, and opportunity for, public consultation on proposed developments.</p> <p>b. Accelerated planning powers would contribute to further erosion of the community's confidence in Richmond Valley Council's planning processes.</p> <p>c. The zoning plans in Figure 7 of the Discussion Paper and Figure 9 of the Master Plan are not consistent with the zoning plan shown in Figure 1.1 of the Land Use Considerations. The objectives of Zone E5 Heavy Industrial include to provide areas for heavy industries, and hazardous and 'offensive' storage establishments that need to be separated from other land uses.</p> <p>d. There is an extensive list of developments that are permissible with consent in the C3 Environmental Management zone under the Richmond Valley Local Environmental Plan, including 'electricity generating works' and other intrusive and inappropriate developments. The C3 zone provides no protection at all to the special ecological, scientific, cultural or aesthetic values this zoning is meant to protect or enhance. All areas proposed for zoning as C3 should be zoned C2 Environmental Conservation.</p>	<p>possible to streamline the development assessment process for future development in the precinct. More detailed planning will be required to support specific proposals within the precinct at the development application stage. For example, the strategic air noise and odour investigations that have been undertaken for the precinct will need to be supplemented with specific assessments for individual proposals, to determine whether approval is appropriate and Environment Protection Licencing requirements will still need to be met for individual proposals.</p> <p>b. The draft Master Plan does not propose accelerated planning powers for Richmond Valley Council.</p> <p>c. The E5 zone is not proposed to be used. The zoning plan shown in Figure 1.1 of the Land Use Considerations is a superseded plan and will be replaced.</p> <p>d. The extent of the C2 and C3 zones is based on the recommendation in the specialist technical reports and has been determined in consultation with the Biodiversity, Conservation and Science Group (BCS) of the NSW Department of Climate Change, Energy, the Environment and Water. It is proposed to apply the existing C3 Environmental Management zone in Richmond Valley LEP 2012, as it is beyond the scope of the RJP planning to review use of the C3 zone throughout the Richmond Valley LGA. Council may wish to review uses that are permitted with consent in the C3 zone separately to the RJP process. The C3 Environmental Management zone objectives will apply in the assessment of future proposals.</p> <p>e. Any future proposals for EfW / AWTS at Nammoona will be subject to a full assessment process. It is beyond the scope of the RJP process to determine specific Secretary's Environmental Assessment Requirements for State Significant Development proposals.</p> <p>f. The removal of Height of Building and Minimum Lot Size provisions within the RJP boundaries, is a recommendation from the draft Structure Plan technical report. It is proposed to 'remove barriers created by height of</p>

Theme	Key comments in submissions	Response
	<p>e. Northern NSW Local Health recommends that: 1. Any proponent, whether that be Council or private industry, be required to have a Health Impact Assessment (HIA) undertaken as a mandatory condition of a development application and consent process for any waste disposal options considered in the future, particularly energy from waste projects. The HIA must follow the enHealth guidelines. 2. The above advice for a mandatory HIA condition be provided as part of the SEARs (Secretary's Environmental Assessment Requirements) process, and that NNSWLHD and North Coast Public Health Unit be part of this process.</p> <p>f. Why are the lot and height restrictions are being removed from land proposed to be zoned as RE1 Public Recreation?</p> <p>g. The NSW Department of Primary Industries (DPI) suggests that the E4 zone permit 'intensive plant agriculture' with consent and specifically list 'viticulture' and 'turf farming' as prohibited land uses to permit land uses. If it is not appropriate to permit intensive plant agriculture generally in the E4 zone, then DPI suggest that it is included as an additional permitted use in the RJP.</p> <p>h. DPI note that the precinct may be suitable for a pilot 'urban agriculture' land use on the</p>	<p>building provisions that unnecessarily restrict development outcomes in areas where building height will not significantly impact adjoining areas', and 'remove barriers created by minimum lot size provisions to facilitate adaptability to evolving market demand'.</p> <p>The maximum permissible building height in Casino's industrial areas is 8.5m. Based on historical approvals, the maximum building height has proven to be insufficient to accommodate industrial development, resulting in reliance on variations sought via Clause 4.6 of the RVLEP 2012. A review of various regional LEPs confirms that industrial areas zoned to support General Industrial are often unlimited, or generally permitted a maximum building height of 11m or greater.</p> <p>g. DPHI response: 'Intensive Plant Agriculture' includes: a) the cultivation of irrigated crops for commercial purposes (other than irrigated pasture or fodder crops), b) horticulture, c) turf farming, d) viticulture. Submission seeks to permit (a) and prohibit turf farms and viticulture. The current E4 Zone in force in Richmond Valley LEP 2012 lists horticulture as permissible. There is ongoing consultation with DPHI, DRNSW and Council staff regarding the permissibility of 'Intensive plant agriculture' in the E4 zone.</p> <p>h. DPHI response: Creating a new land use term is out of scope for the RJP.</p> <p>i. The provisions of the draft Master Plan and supporting documents can be amended to refer to a physical separation from surrounding agricultural land uses. This can be achieved by landscape buffers, perimeter road, water management infrastructure or a combination of these measures.</p> <p>j. The exhibited Conservation zones partly overlap the approved CRFT footprint, including an existing road embankment which forms part of the approved rail line in the CRFT consent. Roads are permitted with consent in both the RU1 and C3 zones. It is proposed to adjust the Conservation zone boundaries to align with the CRFT approval. The proposed amendments to the exhibited C3 zone boundary have been reviewed and accepted by the</p>

Theme	Key comments in submissions	Response
	<p>land east of the sewerage treatment plant and suggest that 'urban agriculture' could be permitted as an additional permitted use on this land to provide opportunity for emerging agricultural industries such as insect farming, hydroponic food production or aquaponics, which may not fit within existing agricultural definitions.</p> <p>i. DPI supports the proposed LEP clause and supporting DCP provisions to reduce land use conflict within and surrounding the RJP for both residential and industrial land uses. DPI seeks additional detail regarding proposed buffer requirements in the DCP.</p> <p>j. The zone boundaries need to be consistent with the approved footprint in the CRFT Development Approval. The C3 Zone extends to the Railway Corridor. The Plan should allow for a 10m wide strip along rail corridor for access road.</p> <p>k. A Wetland Management Plan exists for the proposed C3 Area which aims to reduce fuel load and bushfire risk. The proposed C3 Zoning as per the ERM Report is not sustainable due to upstream impacts and Cattle impacts which are unavoidable if vegetation growth is to be controlled.</p> <p>l. The Plan should acknowledge that industrial lots can include RU1 land.</p>	<p>Biodiversity, Conservation and Science Group (BCS) of the NSW Department of Climate Change, Energy, the Environment and Water. There is ongoing consultation with DPHI regarding the implementation of the zone amendments. A map showing the proposed changes to the exhibited C2 and C3 zones, including overlap with the CRFT consent ('C zone encroachments'), is provided below:</p>  <p>k. Conservation and buffering requirements will need to be addressed as part of any new development applications in the proposed zones. Agriculture is a prohibited use in the existing C2 and E4 zones. Water management and bushfire protection measures can be incorporated into the overall subdivision design and do not need to be wholly contained within the C3 zone area.</p>

Theme	Key comments in submissions	Response
		<p>The existing C3 Environmental Management zone in Richmond Valley LEP 2012 is flexible and enables a range of uses, including agriculture. Council may wish to undertake a review of permitted uses in the C3 Environmental Management zone separately to the RJP process, noting that this has implications for other industrial areas in the Richmond Valley and is beyond the scope of the RJP program. Existing consents will continue to apply where they have been commenced. Fire management is to be done through the construction of Asset Protection Zones in line with Rural Fire Service requirements.</p> <p>l. The RU1 does not allow industrial land uses. The Master Plan does not need to address the function of land with split zones.</p>
22. Staging	<p>a. The staging of development at Nammoona from south to north is restrictive and could have the effect of preventing development should southern landowners choose to land bank their land rather than to develop.</p>	<p>a. The staging conclusions simply relate to efficient delivery of infrastructure. They are indicative, and out of sequence development can be considered by Council with appropriate infrastructure servicing solutions. Pg 65 of the Master Plan provides recommendations to enable flexibility within sub-precinct 3 for out of sequence development. No changes are required to facilitate out of sequence development consideration.</p>
23. Funding / Contributions	<p>a. The development of Employment Lands in Regional NSW needs to be commercially feasible and competitive with South East Queensland. Commercial funding is not readily available for this style of development and the cost of providing even basic infrastructure to develop Industrial Land such as power supply, sewage and water is prohibitive. State Government Funding for infrastructure should be considered.</p>	<p>a. The comments regarding economic feasibility are noted. The completion of the RJP Master Plan will provide greater certainty to investors that the necessary planning has been undertaken, which it is hoped will improve commercial viability and promote jobs growth. The RJP program does not include State government funding for infrastructure. However, it is possible that the RJP planning will increase the likelihood of future support in other State Government programs.</p> <p>b. Infrastructure design, feasibility and funding mechanisms will be considered in more detail during preparation of an Infrastructure Servicing Strategy and Critical flood mitigation works, which are listed as Next Steps in the draft Master Plan (p.77).</p>

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	b. The owners of the Primex site should not be required to bear the cost of any works being recommended in this report, as the downstream impact is the RVC drain on Spring grove Road. This has been reported to the Council and would be noted within the reports as a major contributor to backflow and flooding at that location.	

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Department of Regional NSW



Department of Regional NSW



Richmond Valley Regional Job Precinct

Master plan

June 2024

regional.nsw.gov.au





Acknowledgement of Country

We acknowledge Country and pay respects to the Bundjalung people as the Traditional Owners and Custodians of the land and waters on which the Richmond Valley Regional Job Precinct is situated and connected to via a broader landscape.

We recognise their continued connection to Country and that this connection can be seen through stories of place and cultural practices such as art, songs, dances, storytelling and caring for the natural and cultural landscape of the area.

We also recognise the continuing living culture of Aboriginal people. We recognise the contemporary stories of displacement and the cultural significance of Bundjalung in the continued journey of self-determination in Australia.

We acknowledge all the people who have and will contribute their stories of Casino and their connection to this place. We recognise the importance of telling the First Story, first. All other stories of place come from and are woven into the First Story. We recognise the importance of truth telling, a reckoning and the telling of the whole story.

We acknowledge that the land on which the Richmond Valley Regional Job Precinct stands was, is and always will be Aboriginal land.

Cover image: Scenic aerial overlooking the Richmond Valley region.
Left: 'On Country', Charmaine Mumbulla, 2022

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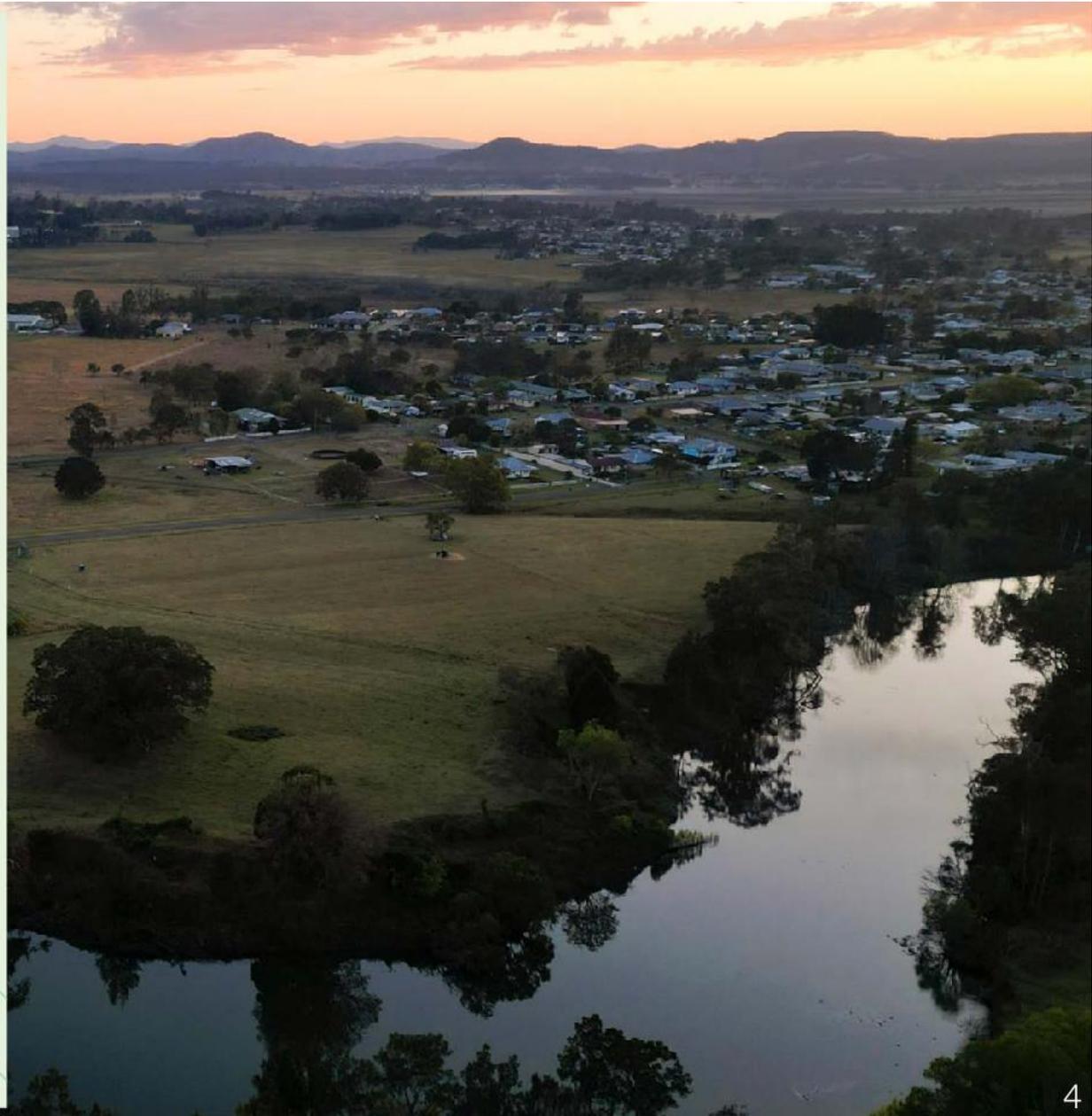
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Executive summary



Farming land in Richmond Valley

The Richmond Valley Regional Job Precinct (Richmond Valley precinct) will facilitate the growth of industry, agribusiness and manufacturing in Casino and the North Coast region. It will support the NSW Government's 20-year vision for Regional NSW. The Richmond Valley precinct will be a location of choice due to its strong transport linkages and its drive to provide for resilient future focused growth and diversification of economic activity.

The precinct will be defined by the expansion of existing and growth of new industrial land uses across three partially developed sub-precincts supported by strong links to freight and logistics, including an approved intermodal terminal and existing transport corridors.

With a well-established cluster of specialised agricultural and food manufacturing, along with a variety of traditional and niche industries, the Richmond Valley precinct will be attractive to a range of business types and sizes.

The master plan and proposed planning framework has been informed by a holistic process comprising two key stages following the announcement of the Richmond Valley precinct in February 2021:

- 1 Detailed stakeholder engagement and workshops across State Government agencies and Richmond Valley Council.
- 2 Completion of a detailed Structure Plan Report that was informed by detailed technical studies.

The master plan

The masterplan has been developed to promote the generation of employment opportunities for the Richmond Valley precinct with a focus on providing land supply for diverse industrial land uses, and growth in agribusiness, manufacturing, circular economy, and renewable energy. The master plan and proposed planning framework have been designed to ensure a sustainable precinct that is environmentally resilient and provides certainty for existing and future industries.

The master plan leverages Casino as the main employment centre in the Richmond Valley and the existing diverse economic activity within the Richmond Valley Precinct with over 58 unique economic activities providing a robust and attractive base to support diverse industry clusters. Specifically, the master plan takes advantage of the following opportunities:

- well established and recognised enterprises
- highly productive agriculture in the surrounding landscape
- business diversification and value-add opportunities
- strong base of agriculture and manufacturing
- low vacancy rates and critical market shortage

The Richmond Valley precinct is a 'clustered precinct' comprising three separate employment areas within Casino. These sites are:

- Sub-Precinct 1 – Nammoona Industrial precinct
- Sub-Precinct 2 – Casino Food Co-op precinct (formerly Northern Co-op Meat Company)
- Sub-Precinct 3 – Johnston Street Industrial precinct

The master plan brings together the work completed to date to provide a clear plan for the future of the Richmond Valley precinct.

The master plan clearly sets out the vision and principles for the precinct. The master plan should be read in conjunction with the technical reports for the precinct and with the Richmond Valley Job precinct Discussion Paper which sets out the proposed planning framework that will be implemented through amendments to the Richmond Valley Local Environmental Plan 2012 (RV LEP).

Where there is an inconsistency between this master plan and the technical reports, including the draft structure plan, the provisions of draft master plan prevail.

Developing the Richmond Valley Regional Job Precinct master plan

The master plan and suite of technical documents evolved over a series of four collaborative workshops held over a three-month period in 2021 and 2022. The workshops were designed to set the overall vision and objectives for the Richmond Valley precinct and focused on consideration of opportunities and constraints.

The workshops commenced with the creation of a series of draft precinct layouts for further investigation followed by a workshop to refine the precinct layout options for further development. From this, a preferred precinct layout option was developed, and agreement was reached on the preferred option.

The proposed planning framework

The proposed planning framework ensures the right mechanisms are in place to attract and encourage investment and orderly business growth within the region. The planning framework is geared towards facilitating light and heavy industrial land uses across the agricultural, manufacturing, and energy sectors that will benefit from Casino's strategic location within Richmond Valley, and the wider North Coast Region.

The planning framework focuses on amendments to the Richmond Valley Local Environmental Plan 2012 aimed at implementing the recommendations of the master plan and suite of technical documents. Further details on the planning framework are provided in Chapter 6.

Figure 1 Master Plan development timeline

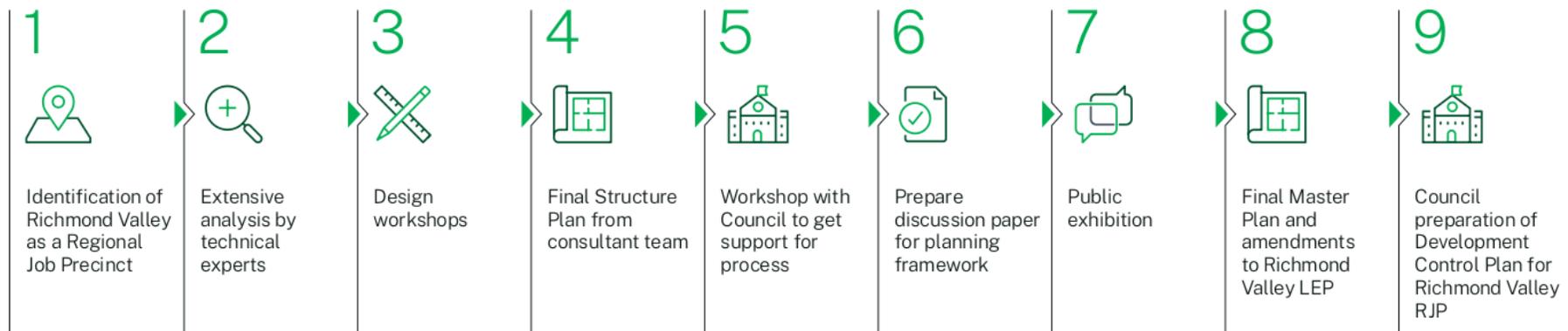
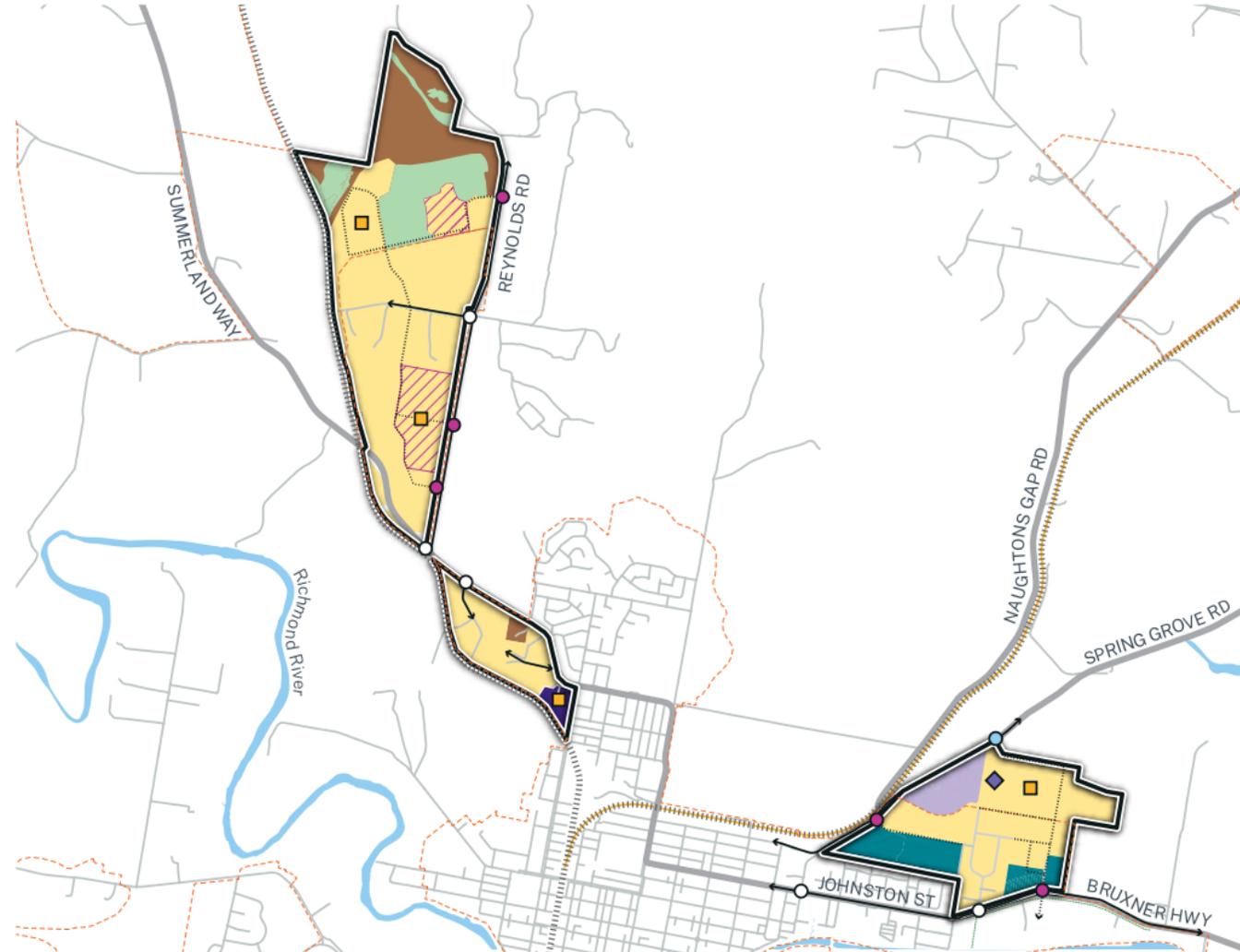


Figure 2 Richmond Valley precinct master plan

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Water bodies
-  Existing sewerage treatment plant
-  General industry
-  Potential higher intensity industry
-  Productivity support
-  Education Hub - subject to additional investigation
-  Rural
-  Conservation
-  Urban growth boundary
-  Catalyst Opportunity Site
-  Potential new sewerage treatment plant site
-  New intersection
-  Existing intersection
-  Potential new intersection



1

Introduction



JH Williams complex in Casino looking East



This section introduces the Richmond Valley Regional Job Precinct and outlines the purpose of this master plan.

The Richmond Valley Regional Job Precinct plays an important role in achieving the NSW Government's vision for Regional NSW.

1.1 What are Regional Job Precincts

Regional Job Precincts are focused on providing local councils with planning support to drive investment and deliver on the NSW Government's 20 Year Vision for Regional NSW.

The NSW Government is leading the master planning that will provide local councils, regional communities, industry, and businesses with greater confidence around future investment and development.

Figure 3 Regional Job Precincts process



1.2 Richmond Valley Regional Job Precinct

The NSW Government announced the Richmond Valley precinct in February 2021. The precinct is within the Richmond Valley Local Government Area (LGA) and focussed within the Casino township located approximately 228km south of Brisbane and 717km north of Sydney.

Planning began with a review of alternatives for industrial growth in and around Casino. The Richmond Valley precinct is clustered across three areas in Casino at the convergence of:

- the Bruxner Highway, which is a state route that serves as the east-west link between the Northern Rivers coast at Ballina to the Northern Tablelands at Tenterfield.
- Summerland Way, which is a state route that serves as the north-south link between Grafton and the Queensland border, where it continues as National Route 13 to Brisbane.
- the North Coast railway line, with north-south connections between Sydney and Brisbane.

The Richmond Valley precinct covers an area of 510 hectares, including approximately 335ha of Employment zoned land, and focuses on areas of existing investment across three areas comprising:

- Sub-precinct 1 – Nammoona Industrial precinct
- Sub-precinct 2 – Casino Food Co-op precinct (formerly Northern Co-op Meat Company)
- Sub-precinct 3 – Johnston Street Industrial precinct

Figure 4 Richmond Valley precinct context





2

Strategic context

View looking south over the northern part of the Nammoona Sub-precinct / Casino Rail Freight Terminal site



This section sets out the site details and strategic context of the current industrial landscape of the Richmond Valley Region.

The government agency involvement and collaboration in developing the vision for the precinct is also outlined.

2.1 Population and economic activity in the North Coast Region

The Richmond Valley LGA had a population of 23,550 in 2021 and projected to grow to 27,650 in 2041¹. Richmond Valley is part of the North Coast Region providing NSW's most enviable life-work-play balance across a mixture of urban, coastal, and rural lifestyles². Population growth in Richmond Valley is creating more demand for people serving industries and local service needs, creating demand for employment generating floor space. The population is projected to increase by 4,000 people in 2041 and the working population increasing by 30% requiring 1,900 new jobs to be created.³ These projections are a revised 20-year population projection within the Richmond Valley Growth Management Strategy 2023 and account for anticipated growth, including that stemming from investment and opportunities in the Richmond Valley precinct.

With a total of 7,922 local jobs and manufacturing the largest employment industry, the Richmond Valley LGA contributed \$920 million to Gross Regional Product in 2021⁴. With 1,731 registered businesses within the LGA, manufacture, agriculture, forestry, fishing, healthcare and social assistance are the leading value adding industry sectors⁵.

The Richmond Valley region has a strong, diverse, and resilient economy presenting opportunities to reinforce these advantages and capitalise on new opportunities through strategic land use planning.

Providing for the ongoing delivery of sufficient and suitable industrial land is critical to ensure the Richmond Valley community can access local services and job opportunities. Given the strong macro-economic conditions for industrial uses, Richmond Valley is likely to require an additional 187 hectares of industrial land over the next 20 years⁶. The Richmond Valley precinct will ensure there is enough supply of industrial land around Casino for a range of industries.



¹ Richmond Valley Growth Management Strategy
² North Coast Regional Plan 2041
³ Casino Place Plan
⁴ Richmond Valley Growth Management Strategy
⁵ Richmond Valley Growth Management Strategy
⁶ Richmond Valley Growth Management Strategy

Key findings



A key priority for state and local government area is to create opportunities in the Richmond Valley precinct that build on Casino as the growing centre for manufacturing, food production industries, circular economy, and renewable energy.



Increase future investment in the agricultural and manufacturing industries.



Future development in the Richmond Valley precinct should grow agricultural and freight links to Southeast Queensland and deliver new and diverse employment opportunities.



2.2 Bundjalung Cultural Heritage

The Richmond Valley LGA is on the traditional lands of the Bundjalung Aboriginal Nation. The people of the Bundjalung Nation are recognised as custodians and traditional owners of this land.

The knowledge, traditions, and beliefs that the Bundjalung people have in relation to the land are unsurpassed and continue to be handed down from generation to generation. Their adaptive usage of the environment and what was available to them is incredibly advanced and this can be seen in the archaeological sites that are still being discovered to this day.

Aboriginal Cultural Heritage sites will be managed in consultation with local Aboriginal representatives, based on the principles of protection, avoidance, and mitigation to preserve the significance of culturally significant sites, vegetation, and artefacts.



2.3 A unique opportunity for the region

Casino is already the main employment centre for the Richmond Valley with well established businesses and recognisable enterprises leveraging highly productive agricultural activities in the surrounding landscape. The precinct presents a unique opportunity to reinforce these advantages and capitalise on new opportunities via strategic land use planning. Its location and the prominence of agribusiness presents an opportunity to create an agglomeration of downstream food processing and medical grade processing of local produce.

The Richmond Valley region reports a gross regional production of \$1.025 billion from over 1,600 registered businesses comprising over 200 unique economic activities. Population growth has also been driving local service demand which is reflected by a 40.2% change in sales volumes in 2021.

The strategic location of Casino with direct connections to the inland freight routes of the New England Highway and direct rail access to the North Coast Region, Queensland and broader NSW will attract and support new industries that are reliant on the distribution of materials and goods. Greater connectivity to the planned inland port at Bromelton State Development Area in Queensland and surrounding areas of Kyogle, Lismore and the Clarence Valley will create further opportunities for businesses to establish in the Richmond Valley precinct.

Key catalyst industry opportunities for the Richmond Valley precinct include rail freight connectivity, specialised learning and skills development, and intensive agriculture which will further cement Casino's standing as the centre for food production and manufacturing.

Further details on key opportunities are provided in Chapter 3.

2.4 Long term strategic planning

North Coast Regional Plan 2041

The North-Coast Regional Plan 2041 (regional plan) sets a 20-year strategic land use planning framework for the region, aiming to protect and enhance the region's assets and plan for a sustainable future. The plan represents a five-year review of the region's strategic planning settings and considers some of the key land use challenges and opportunities.

The regional plan acknowledges Casino as the largest settlement in the Richmond Valley and the focal point for the region's beef industry as well as being the centre for manufacturing and food production housing the largest abattoir and livestock exchange in Northern NSW.

The key focus areas for Richmond Valley in the Regional Plan are:

- Regional priorities
- Liveability and resilience
- Productivity and connectivity
- Housing and place
- Smart, connected, and accessible infrastructure.

The Regional Plan identifies the Richmond Valley Regional Job Precinct as Collaboration Activity 3-Support the development of the Richmond Valley Regional Job Precinct to create a hub focused on high-value agriculture, food processing, manufacturing, distribution, and renewable energy. Lead Agency: Department of Regional NSW.

Richmond Valley Growth Management Strategy 2023

The Richmond Valley Growth Management Strategy (growth strategy) has been developed in response to Richmond Valley's emerging role as a strategic centre in the Northern Rivers. The growth strategy was identified as a key action in Richmond Valley Council's Local Strategic Planning Statement (LSPS), and the announcement of the Richmond Valley precinct has enforced the importance of Richmond Valley's economic role in the Northern Rivers.

The growth strategy supports and guides growth of both residential and employment land, providing evidence regarding current and future projected demand and supply of employment and residential land establishing key principles and a clear direction for managing growth.

It identifies demand for an additional 187 hectares of industrial land in Casino in the next 20 years and highlights the importance of delivering a coordinated supply of suitable, vacant industrial land to facilitate industrial growth. The growth strategy proposes that the Richmond Valley precinct will ensure there is enough supply of industrial land around Casino for a range of industries.

Casino Place Plan 2023

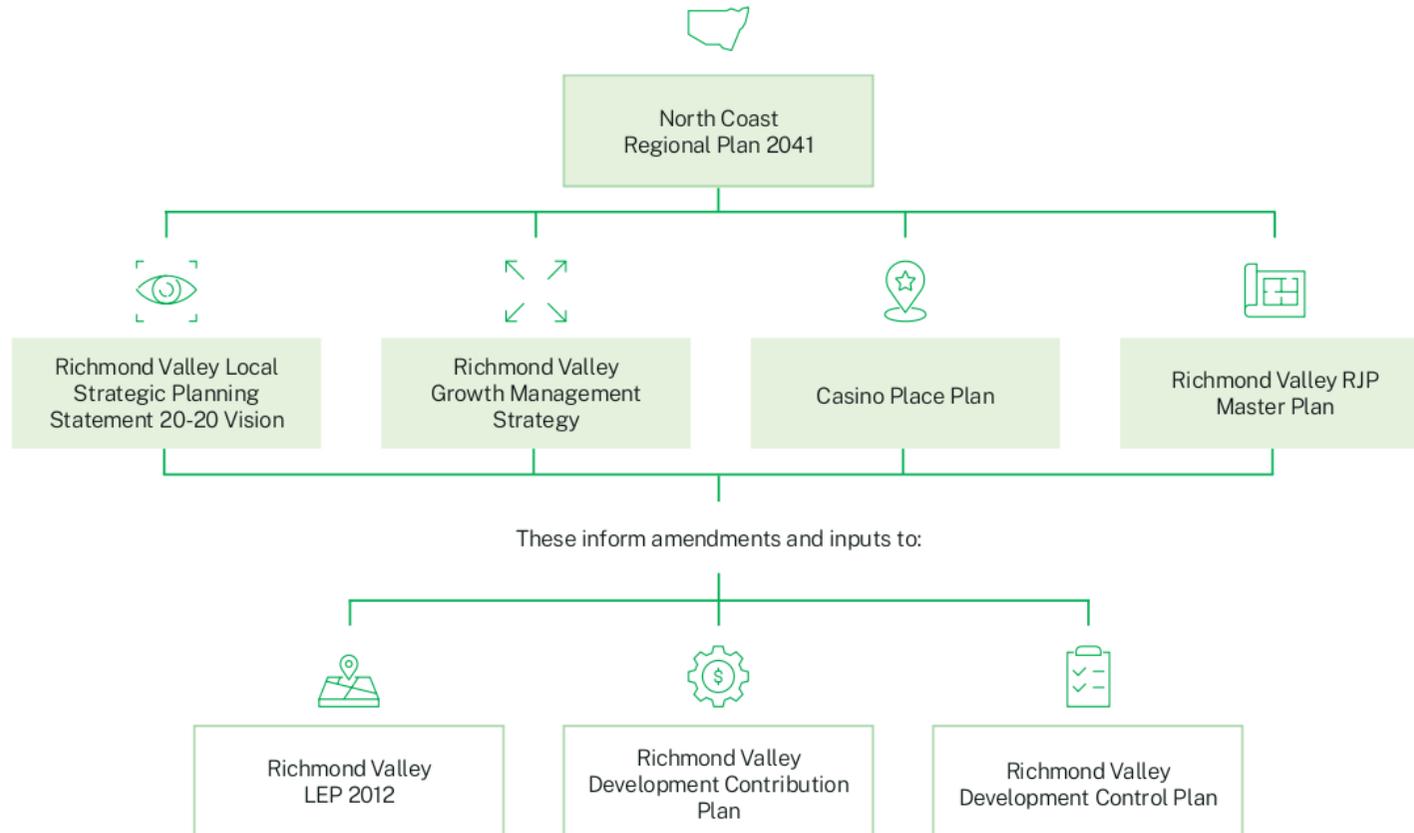
The Casino Place Plan (place plan) has been prepared by Richmond Valley Council to guide planning for population and employment growth, and place outcomes in Casino. It has been prepared in response to identified planning and urban design issues and opportunities with the aim to coordinate planning and put in place strategic enablers necessary to attract and manage employment and population growth at levels above those previously anticipated for Casino.

With existing residential zoned land reaching capacity in Casino, the place plan aims to activate new opportunities through greenfield and infill development for housing growth and diversification of housing types to cater for the estimated dwelling demand until 2041. The plan identifies significant greenfield opportunities requiring long term planning and prioritisation of housing delivery giving consideration of infrastructure servicing and land use synergies.

The Richmond Valley precinct master plan supports the Casino Place Plan by planning for the expansion and diversification of employment land. The Place Plan provides a 20-year vision and aims to guide urban growth in Casino to 2041. It prioritises new areas for greenfield residential growth, most notably at Fairy Hill on the Summerland Way to the north-west of Casino. The projected demand for housing is based on the expected acceleration of population growth because of the Richmond Valley precinct.

The place plan supports the expansion and diversification of employment lands in the Regional Job Precinct, as proposed in this master plan. Significantly the coordination of the master plan and the place plan ensures that future land use conflict is minimised, and opportunities for planning and provision of critical infrastructure to support both housing and employment is enabled and encouraged.

Figure 5 Line of sight diagram



2.5 Governance

Richmond Valley Council

The Richmond Valley precinct is located within the Richmond Valley LGA which includes the main population centres of Casino, Evans Head, Broadwater, Rappville, New Italy, Coraki, Rileys Hill, and Woodburn, and is part of the North Coast Region.

The Department of Regional NSW (Regional NSW) and Department of Planning, Housing and Infrastructure (the Department) have worked closely with Richmond Valley Council to ensure the master plan is consistent with Council's strategic vision, the Local Strategic Planning Statement (LSPS) and the extensive strategic planning work already undertaken by Council.

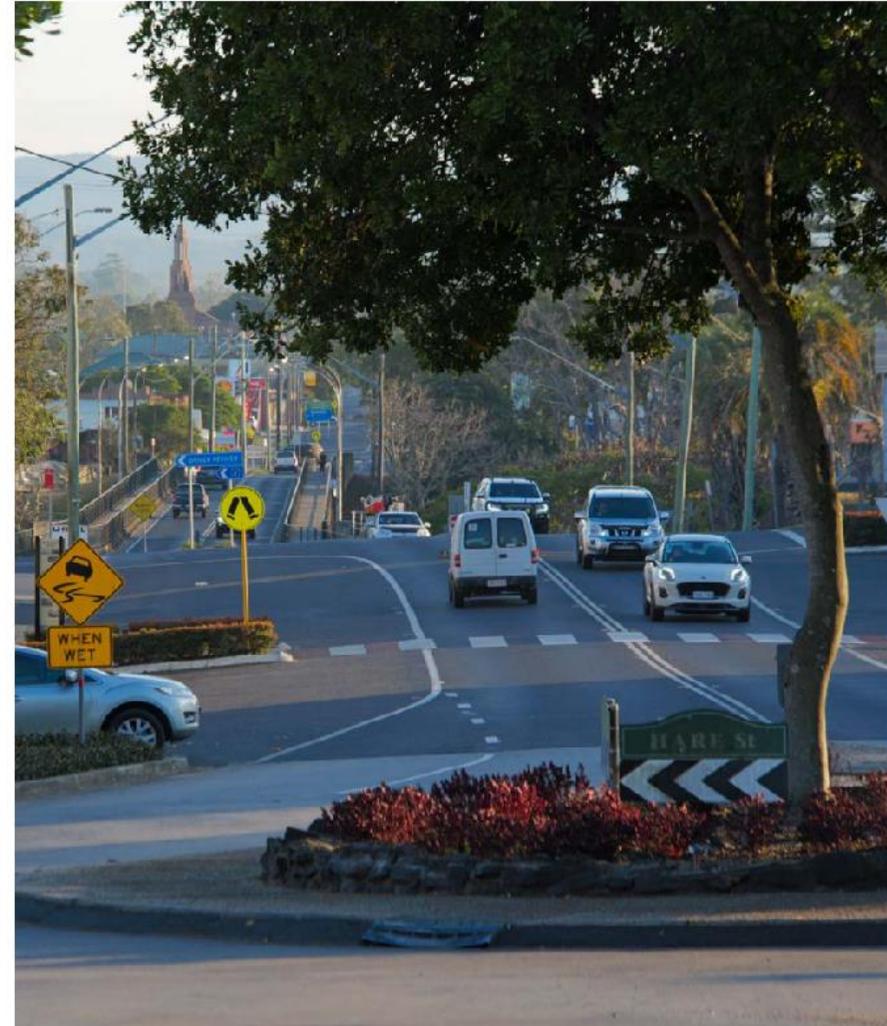
Department of Regional NSW

Regional NSW is the lead agency for the Regional Job Precincts and is committed to working closely with the community and ensure ongoing engagement with the public and key stakeholders.

Regional NSW has worked closely with Richmond Valley Council, the Department, and Government Agencies to prepare the technical studies required to develop the draft master plan.

NSW Department of Planning, Housing and Infrastructure

The Department is responsible for leading the development and implementation of any required changes to the planning framework, to realise the master plan vision.



3

Key opportunities



Casino Co-op and cattle yards



This section discusses the key opportunities and advantages in the Richmond Valley precinct. The precinct is unique as it provides opportunities to facilitate growth and diversification of industry and establishment of catalyst industries.

3.1 The future of agribusiness and manufacturing

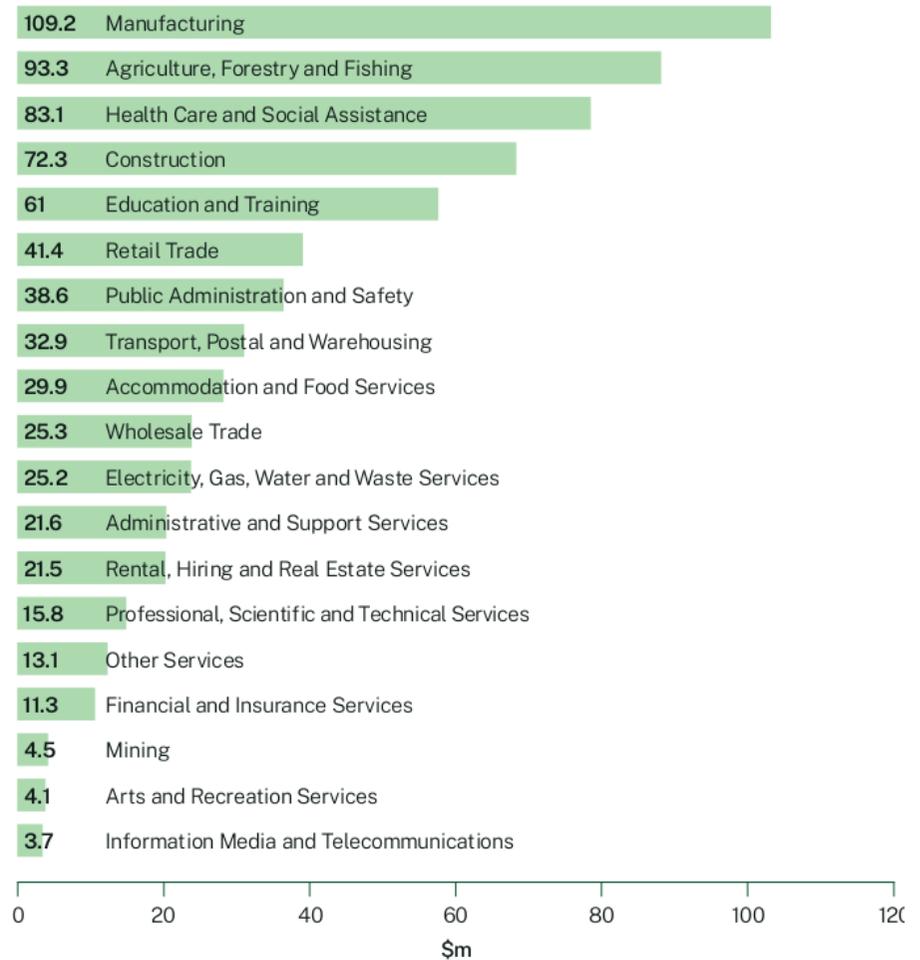
The Regional Job Precinct will aim to provide new opportunities for industry to take advantage of the region's established strengths in agriculture and manufacturing.

Agricultural production is expected to remain an important contributor to the Richmond Valley economy and will provide multiple value chain opportunities for the Richmond Valley. In addition to dairy and beef farming, the region's abundance of fertile agricultural land delivers outputs such as soybeans, tea tree, macadamia nuts, sugar cane and honey.

Manufacturing is also a key strength in the Richmond Valley, including food manufacturing operations and supply chains such as the Richmond Dairies and Casino Food Co-op located in Casino.

This strength in manufacturing can be clearly seen in recent industry data, which shows that manufacturing, is the lead industry in the Richmond Valley in Output, Value Add, Export and Employment. This includes Food Product Manufacturing, which incorporates meat and dairy processing and sugar manufacture.

Figure 6 Value added by industry sector



The aim of the Richmond Valley precinct is to build on the established strengths in agriculture and manufacturing and allow for diversification to build economic resilience for the Casino community.

In combination, the three sub-precincts will provide a wide range of opportunity:

- Sub-precinct 1 at Nammoona will provide opportunities for a wide range of industry types, including larger footprint and heavier industry types
- Sub-precinct 2, which contains the Casino Food Co-op, will reinforce and enhance the role of the Co-op as Casino's largest employer
- Sub-precinct 3 will build on the established Cassino Drive Industrial estate, to deliver a mix of manufacturing, light industry, and supporting uses such as cafés and service industries.

Collectively, the three sub-precincts will ensure that Casino delivers on its goal to become an industry and employment hub in the NSW Northern Rivers region.

Casino and the wider Richmond Valley region has seen the emergence of more cropping and processing, especially in the arc across the north-west of the town. This includes multiple vegetable cropping enterprises – aniseed, tea tree oil, biodynamic rice growing and milling, floriculture, olive production and some fruit production, including berries. The local manufacturing sector is equally diverse with a strong food processing cluster and considerable product manufacturing and component engineering including businesses such as a hide-tannery, macadamia meal processing and pallet manufacturing.

The Richmond Valley Structure Plan (Gyde, 2024) recognises at the macro-economic level, that the race towards sustainability and rapid changes in digital transformation will provide a basis for attracting new business and support retention of existing businesses. There is a considerable push to innovate and take advantage of global supply chains. US Agtech investments are up 17% in 2022 alone and Australia is expecting to follow suit as Agtech innovates, matures, and spreads globally.

Maintaining the economic and employment diversity in Casino provides stability to the economy and local employment market. The Richmond Valley precinct will continue to attract agriculture and manufacturing businesses across the value-chain from design and planning to production, processing, modification, marketing, and selling. These core anchor businesses within the Richmond Valley precinct and the wider region will be supported to innovate in response to macro-markets and provide opportunities for further diversification to other sectors, including catalytic and niche industries.

Given its location, Casino presents an opportunity to leverage the agglomeration of agribusiness to the north-west along the Summerland Way with links to its agricultural sector and its strong focus on beef, dairy, timber and broad acre cropping for soybeans, as well as recent expansions into sugarcane and tea tree.

3.2 Leveraging access to key transport corridors

Casino is strategically located at the nexus of road and rail in the Northern Rivers. It is the only major centre in the Richmond Valley region that has both road and rail access, and the only centre with direct connections to the inland freight routes of the New England Highway at Tenterfield and Inland Rail at Tenterfield and Kagaru⁷

The opportunities in Richmond Valley are supported by existing rail access and rail and freight facilities, including an approved rail freight terminal. This infrastructure holds the key to securing investments by establishing a competitive advantage for businesses relocating to the Richmond Valley, in particular manufacturing businesses with markets beyond the local economy⁸.

The transport nexus will be leveraged by existing and new industry with connections to both road and rail and the approved rail freight terminal, supporting growth and diversification. Rezoning to reflect the rail freight terminal approval will attract and support new rail-oriented industries that stand to benefit from colocation and offer potential to stimulate secondary employment opportunities and enable expansion of the rail freight terminal to expand operations to non-agricultural products. The abundance of transport corridors supports the establishment of emerging industries reliant on the distribution of materials and goods.

⁷ Richmond Valley Growth Management Strategy

⁸ Richmond Valley Made 2030 Community Strategic Plan

3.3 Catalyst industry opportunities

Specific areas within the Richmond Valley precinct have been identified to facilitate large catalyst industry that will deliver economic development outcomes or where additional support or partnerships with government will be prioritised. The overall intent of the Richmond Valley precinct is to promote manufacturing, agricultural processing, circular economy, and renewable energy.

Rail freight connectivity and large footprint industry

Development consent has been granted for a Casino Rail Freight terminal in the north of Nammoona Industrial precinct. The terminal development includes a bulk handling facility for grain, woodchip and forest products as well as around 18 hectares of industrial land development opportunities.

There is an existing railway siding providing opportunity to support rail-based industries. A concept proposal has also been prepared for a Pacific Intermodal Terminal to service the southern part of the sub-precinct 1.

Both intermodal options access the North Coast Railway and have potential to provide links to export/import markets and supply chain services for commodities such as timber, meat, dairy and horticulture.

George Stanley consulting has noted the most feasible operating parameters for a rail freight terminal is large and super container volumes over distances of 500km or more to ports such as Melbourne, Sydney, and Newcastle.

Land zoning that supports increased land use diversity and the opportunities for large footprint industries will support feasibility of rail freight along with the support and attraction of new rail-orientated industries that will benefit from co-location and large footprint opportunities.

Specialised learning and skills development on state-owned land

Sub-precinct 2 includes a site that is currently owned by Schools Infrastructure NSW and used for education purposes associated with agricultural curriculum at the Casino High School. Whilst there is no proposal to develop the site, there are long term opportunities for a educational facilities with potential to contribute to skills development to support the Richmond Valley precinct. A specialised learning and skills development opportunity will be dependent on landowner needs for education and the intent to accommodate new compatible, complementary, and catalytic uses.

The existing educational use is within proximity to the Casino Town Centre and walking distance from residential areas presenting opportunities for training for local jobs and expanding outdoor learning. Planning will need to consider compatibility with the existing Casino Co-op and manage potential land use conflicts. This option is subject to further engagement with the Department of Education and the existing school community.

Intensive Agricultural Hub

An opportunity for intensive plant agriculture has been identified in sub-precinct 3. Intensive agriculture is best located where there is access to high voltage electricity and a reliable source of treated wastewater, both of which are available in sub-precinct 3.

This provides potential opportunities for large scale greenhouse for cultivation and manufacturing of products providing additional jobs within Casino.

4

Vision

Lab technician at Casino's Food Co-op complex



4
Vision



This section sets the draft vision and supporting principles to guide future development and growth within the Richmond Valley precinct.

The overarching vision seeks to leverage opportunities to expand agribusiness and manufacturing by building on the Vision of the Richmond Valley Growth Management Strategy adopted by Richmond Valley Council in April 2023:

“The Richmond Valley aspires to be a great community, with a relaxed lifestyle, beautiful environment, and vibrant economy.

We value the unique cultural heritage of the Valley and respect the traditional lands of the Bundjalung people.

Our community aims to grow sustainably, embracing our role as a strategic employment centre in the Northern Rivers, while preserving our links with the past and protecting our local landscapes, farmlands, rich biodiversity, and river systems.

We will create a vibrant, inclusive, and connected towns and villages that reflect our unique identity and offer great places to live, work, and play.”

4.1 Draft Vision

The Richmond Valley is set to become the North Coast Region’s leader in agribusiness and industry, as partnerships align through the Richmond Valley precinct to deliver employment, housing, specialised learning and skills development, and new opportunities to invest.

With a proud tradition of agriculture and industry, the Richmond Valley precinct will become a resourceful, adaptable, and attractive place for business. It will become a thriving hub in the region for agribusiness, manufacturing, circular economy, and renewable energy.

Located close to key road and rail links and on the doorstep of emerging markets, the Richmond Valley precinct will give existing and new businesses the confidence they need to commit to a long-term future in Casino.

Richmond Valley Regional Job Precinct

23



4.2 Principles

The following draft guiding principles have been developed for the Richmond Valley precinct through a series of integrated workshops and preparation of the Richmond Valley Structure Plan report.

-
- | | | |
|---|----------|---|
| <p>1</p> <p>A thriving precinct full of growth and opportunities</p> | <p>→</p> | <ul style="list-style-type: none"> • Maximise growth and job opportunities. • Support existing business and facilitate new investment in job creation ventures. • Provide certainty to industry and the community with a clear vision. • Protect existing and future operations from encroachment of incompatible development (sensitive receivers such as private residences). |
| <hr/> | | |
| <p>2</p> <p>Attractive precinct delivering long-term benefits to existing and future communities</p> | <p>→</p> | <ul style="list-style-type: none"> • Create a precinct that attracts investment, improving the quality of life for the people of Casino and Richmond Valley. • Protect, promote, and enhance ‘liveability’ and ‘well-being’ of communities. • Encourage sustainable and inclusive economic growth to enhance job opportunities for the local community. • Facilitate interaction between operators to improve efficiency and generate economies of scale. • Incorporate local Aboriginal knowledge into planning and design for new places. • Ensure high quality-built form and vegetated landscaping. |
| <hr/> | | |
| <p>3</p> <p>Regionally significant precinct reflecting the uniqueness of Casino and the Richmond Valley</p> | <p>→</p> | <ul style="list-style-type: none"> • Leverage local expertise in Agribusiness and food manufacturing. • Promote Casino and Richmond Valley as a place of opportunity. • Maintain and enhance Casino’s amenity and regional significance. |
| <hr/> | | |
| <p>4</p> <p>Leading sustainability outcomes within the region that enhance environmental outcomes</p> | <p>→</p> | <ul style="list-style-type: none"> • Protect, promote, and enhance key biodiversity assets. • Protect the health of key water resources. • Support the establishment of circular economies through industry co-location opportunities, and development of new business opportunities. • Create a precinct that attracts investment in manufacturing, agribusiness and renewable energy. • Facilitate development that reflects the principles of the NSW Circular Economy Policy Statement. • Minimise industry impacts on existing and future residential areas. |



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5

The master plan

Welcome to Casino sign

5.1 The master plan

The purpose of the master plan is to demonstrate the strategic planning intent for the Richmond Valley precinct. It provides a guide for future land uses which will enable clustering of agribusiness, manufacturing, circular economy, and renewable energy.

This master plan together with the planned Richmond Valley Local Environmental Plan amendments will facilitate the delivery of the Richmond Valley precinct in line with the master plan and suite of technical documents.

5.2 Incorporating the Principles

The master plan has incorporated the overarching principles through the following:

-
- | | | | |
|----------|--|---|--|
| 1 | A thriving precinct full of growth and opportunities | → | <p><i>The master plan capitalises on Casino as the main employment centre for Richmond Valley by:</i></p> <ul style="list-style-type: none"> • attracting investment and economic growth by promoting employment opportunities to diversify the local and regional economy. |
| <hr/> | | | |
| 2 | Attractive precinct delivering long-term benefits to existing and future communities | → | <p><i>The master plan looks to create an attractive precinct through:</i></p> <ul style="list-style-type: none"> • urban design and planning controls that protects and builds on the visual and scenic qualities of Casino • planning controls that provide clear guidelines to manage land use conflicts. |
| <hr/> | | | |
| 3 | Regionally significant precinct reflecting the uniqueness of Casino and the Richmond Valley | → | <p><i>The master plan leverages the strong agricultural presence in Richmond Valley by:</i></p> <ul style="list-style-type: none"> • targeting the clustering of agribusiness, manufacturing, circular economy, and renewable energy • promoting catalyst industry opportunities that will create new jobs and investment • leveraging Casino's well-established agricultural and food manufacturing economy. |
| <hr/> | | | |
| 4 | Leading sustainability outcomes within the region that enhance environmental outcomes | → | <p><i>The master plan builds on the existing qualities of the precinct by:</i></p> <ul style="list-style-type: none"> • retaining areas of biodiversity value • facilitating co-location of industries to create economies of scale • respecting Aboriginal and European heritage. |



5.3 Sub-precincts

The purpose of the master plan is to provide a setting and context for the Richmond Valley precinct.

The Richmond Valley precinct comprises three sub-precincts, each with unique characteristics and planning opportunities.

The three sub-precincts will be complementary with larger format industrial targeted in sub-precinct 1 and smaller format industry and services targeted in sub-precinct 3, with both supporting the ongoing growth in the supply chain created by the Casino Food Co-op in sub-precinct 2.



Sub-precinct 1 Nammoona Industrial precinct

Provides for the availability of large format and heavier industrial uses with separation from existing and future residential areas.

Potential to become a thriving multi-use, multi-user industrial area, and a key location for attracting new businesses looking for a larger footprint development opportunity or rail frontage.



Sub-precinct 2 Casino Food Co-op precinct

Supporting the ongoing needs of the Casino Food Co-op complex, and opportunities for other complementary and catalytic uses such as specialised learning and skills development.



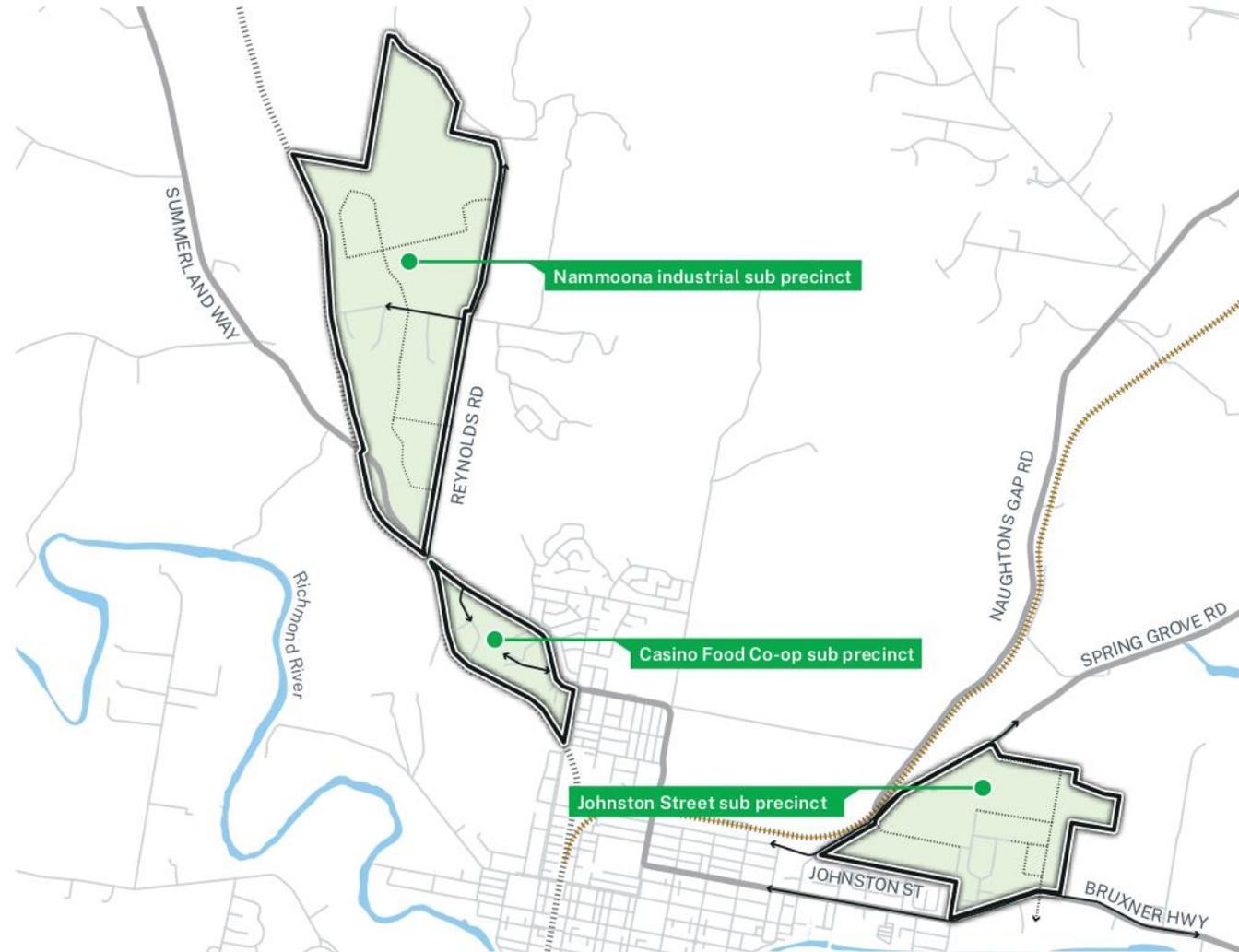
Sub-precinct 3 Johnston Street Industrial precinct

Providing opportunity for a range of general industry types and related uses that complement the area and Casino Town Centre.

Potential to leverage availability of infrastructure and treated water for intensive plant agriculture.

Figure 7 Sub-precincts

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Water bodies



5.4 Sub-precinct 1 – Nammoona Industrial precinct

Existing character

The Nammoona sub-precinct has an area of approximately 220 hectares. It is undulating, partly vegetated, and is currently used for a mix of industry and grazing. The availability of large lot parcels and separation from existing and future residential areas supports large format and higher intensity industrial uses.

Existing uses include the Casino landfill and waste transfer site, DMT Timber Treatment, Riverina Stockfeeds, and the Northern Rivers Livestock Exchange (NRLX). Land to the south of the Waste Transfer and DMT sites has been approved for industrial subdivision, and Council is currently releasing Stage 1 lots in the very south of the precinct.

Access to the North Coast rail line is available on the western boundary of the Nammoona sub-precinct. Council has approved a concept for a rail intermodal facility in the south of the Nammoona precinct and there is an approved rail freight terminal on rural land in the north of the sub-precinct, which is proposed for bulk handling of grain, woodchip, and forest products.

Waste in Richmond Valley is managed through the Waste and Resource Recovery Facility in Nammoona with transfer stations located at Evans Head and Rappville. The facility is a key component of sub-precinct 1 and with the limited capacity of the facility, long term waste management solutions are required to support ongoing growth and development⁹.

The Nammoona sub-precinct is one of four sites in NSW identified in the *Protection of the Environment Operations (Thermal Energy from Waste) Regulation 2022*, as possible sites for investigation of Energy from Waste initiatives. There are no Energy from Waste/Alternate Waste Treatment Solution (EfW/AWTS) proposals in the Nammoona sub-precinct at the time of preparation of this Master Plan. For this reason, the Richmond Valley precinct master plan does not propose a specific site for EfW/AWTS in the Nammoona sub-precinct. EfW/AWTS remains a permitted use at Nammoona in accordance with NSW State legislation and may be subject to further investigations by Council in the future. Any proposal for EfW/AWTS will be subject to a formal and rigorous development application process, including community consultation, and will need to comply with relevant planning and environmental laws.



Sub-precinct 1 looking northwest from the junction of Summerland Way and Reynolds Road.

Opportunities and catalyst uses

The Nammoona precinct will accommodate an expanded and diversified industry mix in coming years. With the potential to become a thriving multi-use, multi-user industrial area and key location for attracting new businesses looking to take up existing opportunities for larger footprint development or rail frontage, there are significant opportunities for new development in this underutilised industrial area.

Recent market sounding suggests that there are opportunities for a range of uses, including agricultural processing, such as the downstream processing of soybeans (e.g. textured plant protein manufacturing), the processing of tea tree and honey, and the production of ‘nutraceuticals’, functional foods, and fermented foods, in line with emerging food processing trends.

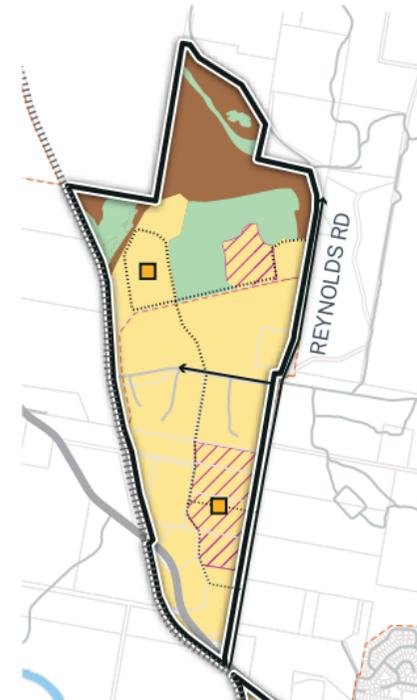
Existing large format uses, such as the NRLX, stockfeed and timber treatment operations, will be supplemented with new industrial uses. These will range from smaller lots in the south of the precinct closer to existing residential areas where higher amenity is required, to larger sites in the north where there is separation from existing residential areas and larger land holdings.

Rail intermodal options present catalyst opportunities for new development in sub-precinct 1. To help facilitate new development, it is proposed to expand development potential to the flood free rural land on the property to the north of the NRLX to permit a range of industrial uses and to expand the range of goods that can potentially be transported through the approved intermodal facility. This land has potential for larger facilities such as distribution centres or cold stores requiring rail access.

Potential opportunity areas for higher intensity industry have been generally identified in the central eastern and north-eastern parts of the sub-precinct, as shown in the Air, Noise and Odour technical report. Such development will be subject to detailed assessment, including specific air, noise, and odour modelling to ensure there is adequate separation from sensitive receptors and reduced risk of conflict with surrounding development.

Figure 8 Nammoona catalyst sites

-  Richmond Valley precinct boundary
-  Region boundary
-  Railway
-  Existing road
-  Proposed road
-  Existing connection
-  Water bodies
-  General industry
-  Potential higher intensity industry
-  Rural
-  Conservation
-  Urban growth boundary
-  Catalyst Opportunity Site



Desired future character

Local planning provisions for the precinct will increase opportunities for a wide range of industry types. Built form provisions within the Richmond Valley Development Control Plan will be applied to individual proposals based on visual objectives for industrial development to create a transition from industry to surrounding rural areas.

Summerland Way is a key gateway entry to Casino. This visual amenity of this corridor will be protected through signature landscaping, fencing and well-designed signage, whilst also promoting the precinct.

Connectivity between businesses and easy access to the precinct can be achieved by implementing an internal network of collector roads, active transport links, and upgrades to the existing road network.

Development potential is being expanded to the north to leverage from the approved rail freight terminal and ensure sufficient industrial land to meet demand.

Vegetated buffers within the precinct will provide screening of the industrial development from public spaces and provide connectivity to existing biodiversity corridors and communities.

Wetland areas in the north of the Nammoona precinct will be protected for environmental conservation and environmental management buffers will be established around the wetlands to help maintain their ecological integrity. Bioretention basins will be integrated into subdivision design to manage water quality from industrial areas.

The ongoing viability of the Richmond Valley precinct is important and will need to be protected from encroaching sensitive development within the modeled receptor boundary.

The impact of industrial development on existing dwellings in the south west of the Nammoona precinct will be managed to minimise land use conflict as the transition to industrial development takes place in the precinct.

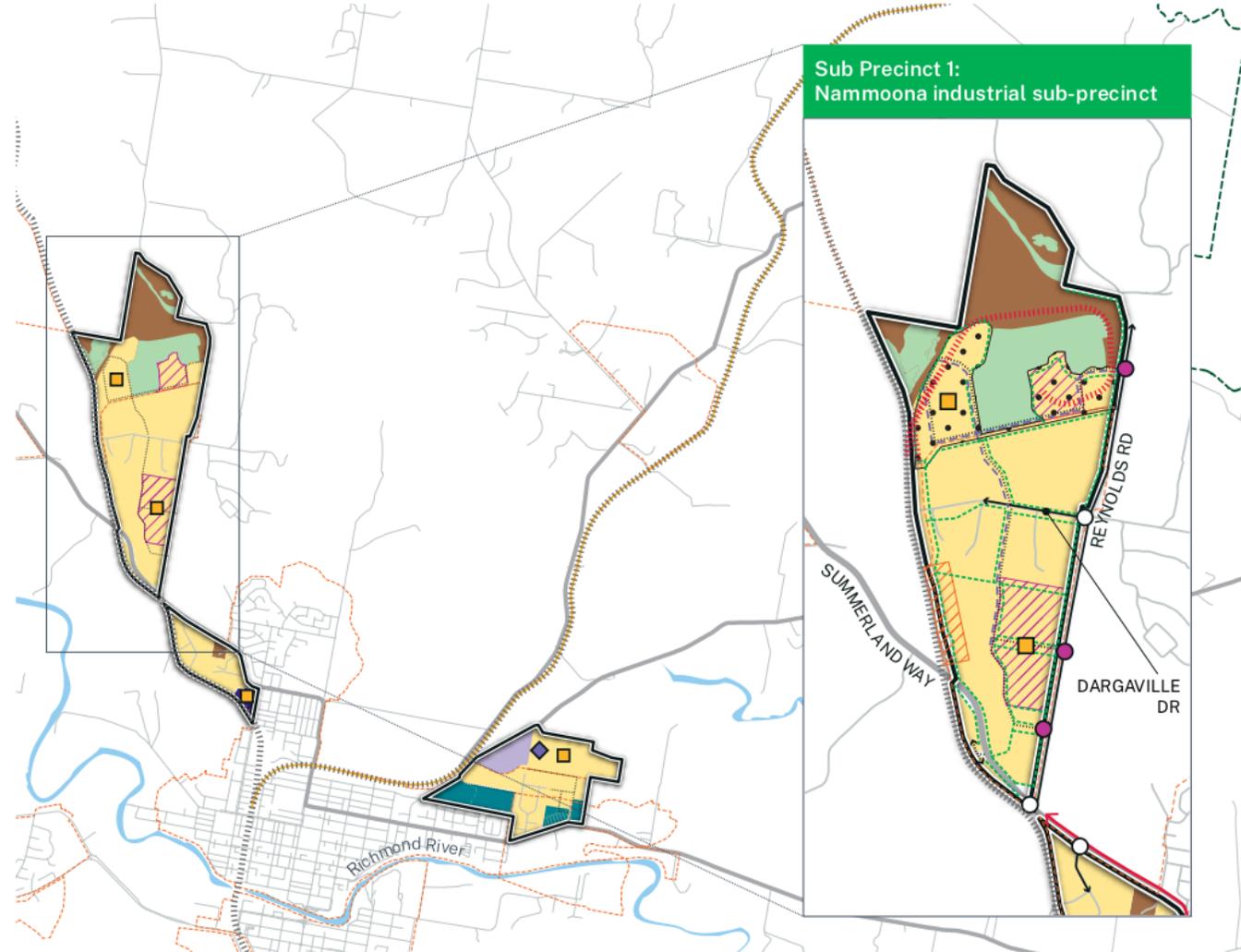
Enhanced at source mitigation measures can be considered, such as separation buffers and perimeter planting to contribute to minimising the potential for conflict between existing and future industry and sensitive receptors, such as dwellings.

The draft master plan proposes additional consideration of potential impacts of existing and future development in the precinct. These provisions will require proposed developments on land adjacent to and in close proximity to the precinct to have regard to the current and likely development in the precinct to avoid future conflict or impacts. This will restrict sensitive development such as new dwellings being located close to the precinct. Where there is potential development on land outside the precinct for rural residential dwellings or similar forms, this needs to be located and sited such that existing and future development in the precinct does not create or cause conflict, potentially restricting development in the precinct.

Further consideration of the urban growth boundary for the future Fairy Hill residential area is necessary to align it with the sensitive receptor boundary in the air, noise and odour technical report for the precinct detailed in section 7.3. The boundaries of future residential growth areas need to be compatible and sympathetic with the operation of future industry in the precinct.

Figure 9 Nammoona industrial sub-precinct

-  Richmond Valley precinct boundary
-  Region boundary
-  Railway
-  Rail trail
-  Approved rail freight terminal alignment
-  Existing road
-  Proposed road
-  Existing connection
-  Landscape buffer
-  Potential long term connection
-  Summerland Way shared path
-  Approved rail freight terminal
-  Potential rail access
-  Water bodies
-  Existing sewerage treatment plant
-  General industry
-  Potential higher intensity industry
-  Rural
-  Conservation
-  Urban growth boundary
-  Catalyst Opportunity Site
-  Potential new sewerage treatment plant site
-  New intersection
-  Existing intersection



5.5 Sub-precinct 2 – Casino Food Co-op precinct

Existing character

The Co-op sub-precinct is located on the western fringe of Casino, between the North Coast railway line and Summerland Way.

It comprises approximately 45 hectares of undulating, cleared land with a ridgeline running through the sub-precinct from the north-west to south-east.

The Co-op operations are concentrated in the centre of the precinct, to the south-west of the ridgeline, including cattle yards, abattoir, and tannery. The Co-op operations are generally not visible from surrounding residential areas to the north-east.

To the north-east of this ridgeline, the precinct is largely undeveloped and there is an attractive tree-lined boundary to Summerland Way. A water reservoir is located on the ridgeline, which supplies the surrounding Casino community.

The south-eastern corner of the precinct includes a Department of Education site that is partly used as an agricultural plot for the nearby high school. A small building is present on this site which is used by a community radio station.

The north-western corner of the precinct is a site owned by Essential Energy, with potential for future electricity infrastructure.

Opportunities and catalyst sites

The primary aim in the Co-op precinct is to facilitate the ongoing operation of the Co-op, as Casino's major employer. This includes both consolidation of existing operations and maintaining opportunities for the Co-op to expand its processing and packaging to adapt to future circumstances. Cold storage facilities have recently been incorporated into the complex and plans are currently underway to establish a 'retail ready' value-add facility.

The key factor limiting expansion of industry development within this sub-precinct is the proximity of nearby residential development and the need to maintain effective buffers within the precinct as described in chapter 7. However, there are opportunities to expand Co-op processing and packaging operations.

Plans are being developed for a proposed biodigester adjoining the existing Co-op operations and the North Coast Railway line. The proposal is to process waste product from the abattoir and other sources to produce energy which can be used to make the Co-op operations more sustainable. This state-of-the-art technology will allow the Co-op to utilise an existing waste product. It is subject to a separate State Significant Development application.

The Department of Education land is currently zoned residential however, due to the nature of operations of the Co-op, residential uses within sub-precinct 2 will increase the potential for land use conflict. The Department of Education site is therefore proposed for non-residential uses, which are less sensitive to the ongoing Co-op operations.

The Department of Education site (legally known as Lot 1, DP 861450) has been identified for further investigation is being proposed as a key catalyst site for education uses in this master plan. The school community currently uses this site as an agricultural plot. It has been suggested as a key opportunity site to align the education function of the Department of Education with the training needs of the Co-op, whilst retaining the school's existing use of the site as an agricultural plot. Whilst adult education has been identified as a lower sensitivity use, planning will still need to consider compatibility with the existing Casino Coop and manage potential land use conflict. This option is subject to further engagement with the Department of Education and the existing school community.

Direct access to the Department of Education site is available off Summerland Way and Hotham Street, and the site is well located to take advantage of proposed active transport links for pedestrians and cyclists.

Desired future character

General industry will continue to be the predominant use in sub-precinct 2, particularly meat processing and related activities at the Casino Food Co-op.

Development within this precinct will support jobs-led skills development through retention, growth, and diversification of the Casino Food Co-op as a key employer, and economic driver, and ancillary uses, including possible specialised learning and skill development on the Department of Education site. It is proposed to retain opportunities for use associated with the Casino High School, including the existing agricultural plot.

The planning framework will facilitate flexibility in land use permissibility and principle development standards to facilitate growth of the Co-op and establishment of a catalyst adult education hub.

The catalyst opportunity for education uses may incorporate ancillary local business uses such as cafés and networking spaces to create amenity and enable opportunities for information sharing. Future development will provide a range of supportive uses and a transition to the existing residential area east of sub-precinct 2.

Built form for individual proposals will be assessed with regard to visual objectives in the Richmond Valley Development Control Plan. Development on the NSW Education site will focus on specialised learning and skills development and provide a transition to adjoining residential land uses.

Well-designed, coordinated signage at the key entry points to the precinct will establish a consistent approach for all Richmond Valley sub-precincts.

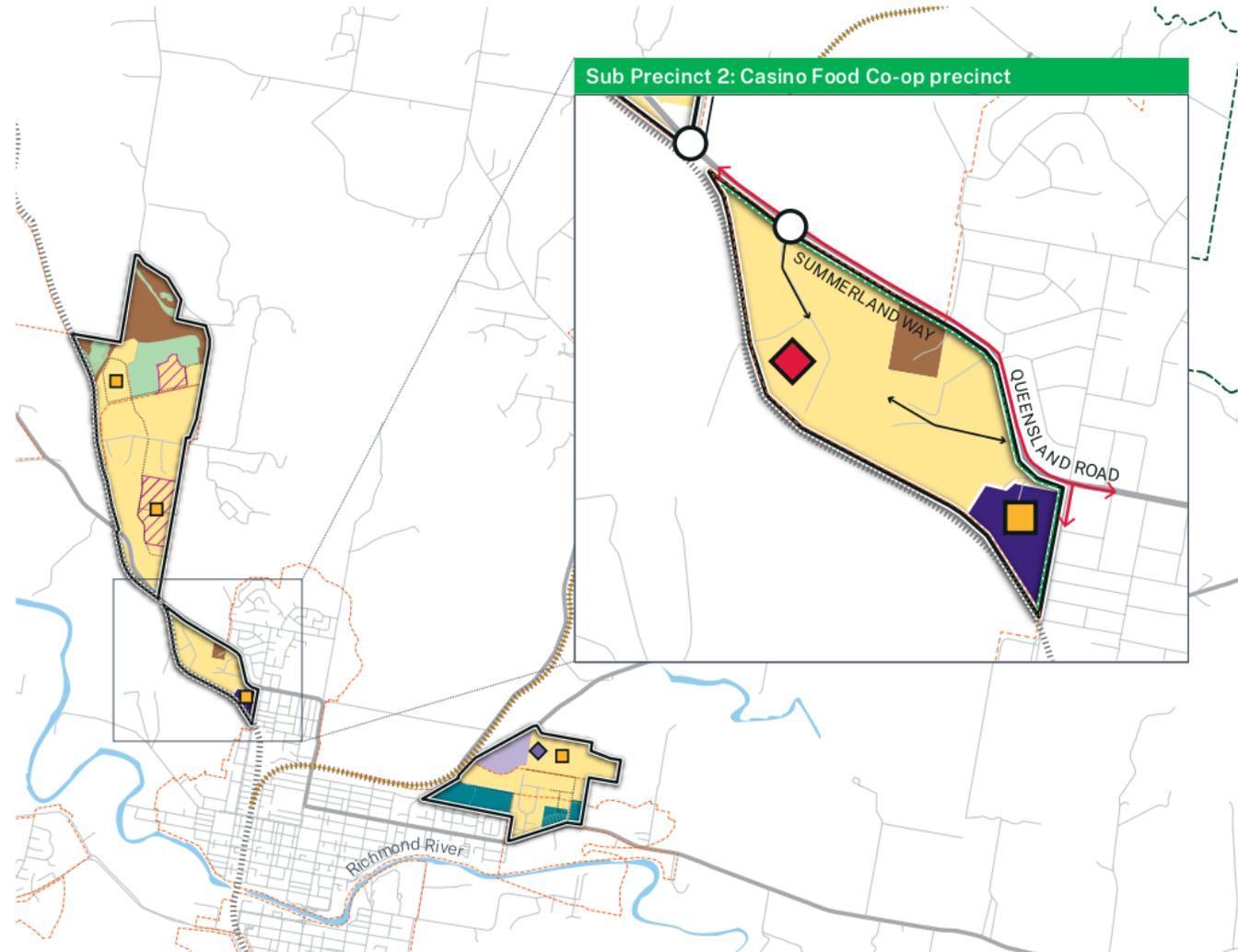
Pedestrian connectivity between the precinct and Casino township will be supported through active transport links along Summerland Way.



Employees at the tannery in the Casino Food Co-op

Figure 10 Casino Food Co-op sub-precinct

-  Richmond Valley precinct boundary
-  Region boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Landscape buffer
-  Summerland Way shared path
-  Water bodies
-  General industry
-  Rural
-  Education Hub – subject to additional investigation
-  Urban growth boundary
-  Catalyst Opportunity Site
-  Potential new sewerage treatment plant site
-  Existing intersection
-  Proposed Co-op biodigester



5.6 Sub-precinct 3– Johnston Street

Existing character

Sub-precinct 3 contains approximately 135 hectares of flat land, at the eastern gateway entry to Casino. The sub-precinct has good access to the Bruxner Highway/ Johnston Street and Spring Grove Road.

It includes the Cassino Drive industrial estate, which is the established industrial area in Casino. There are 5 parts, including three proposed industrial development areas, as discussed below.

The precinct is subject to flood inundation during regional flood events which enter the precinct from the west and south with breakout flows occurring during large flood events. The western side of the precinct is crossed by an existing gully which is a key corridor for flood flows.

The existing Cassino Drive industrial estate is located at the heart of sub-precinct 3. The estate has a general industrial zone and is almost fully developed, with a mix of around 40 industrial uses on a range of lot sizes.

Industrial development in the south-west of the estate directly adjoins residential development and mitigation measures are considered by Council in development applications to manage and control potential land use conflict.

The estate includes road connections to future industrial development to the west, east and north, via Rous Drive, Irving Drive and Cassino Drive, respectively.

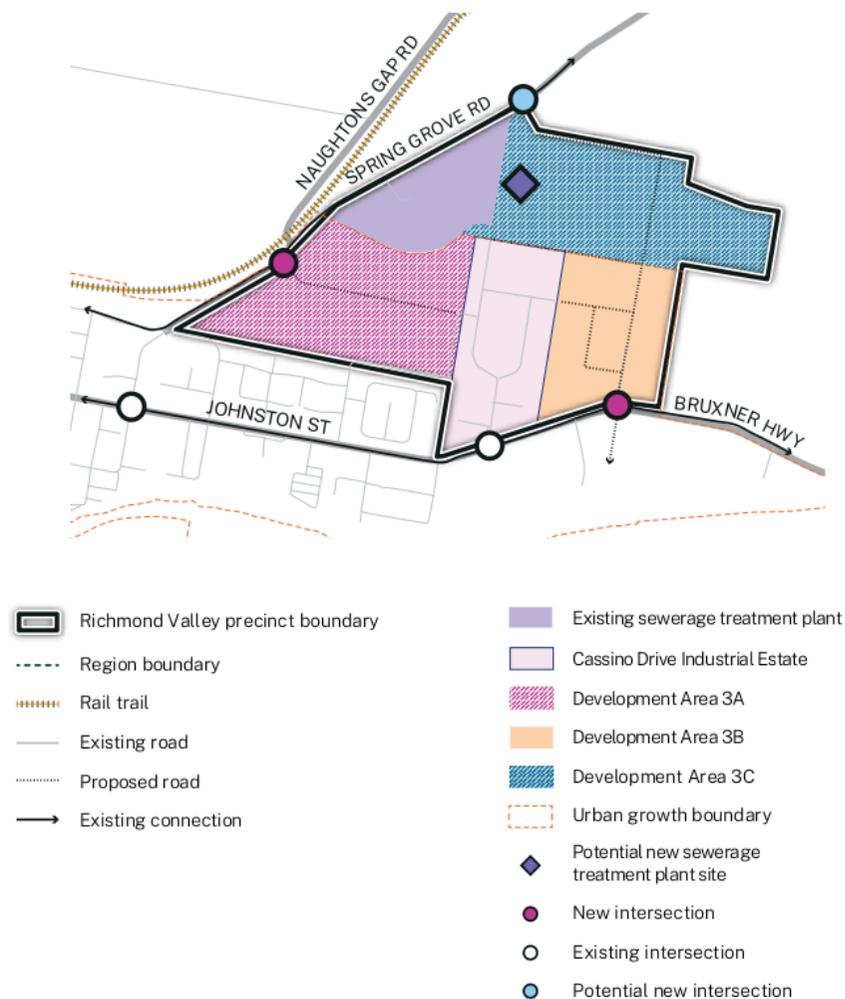
The Casino Sewerage Treatment Plant (STP) is located on Spring Grove Road in the north-west of sub-precinct 3. The current STP is nearing the end of its functional life and Council is continuing with detailed investigations and design options for a new replacement STP on or near the existing facility, in the short term. A new STP site location has been nominated based on Council’s investigations and advice. The proposed location of the new STP is shown on Figure 11.

Development area 3A is located to the west of the Cassino Drive Industrial Estate, with access from Spring Grove Road and via an extension of Rous Drive. This existing industrial zoned land is currently used for the Richmond Valley Events Centre - Primex local agricultural exhibitions. This area is partly treed and contains a major natural drainage line which carries flood water from east Casino to the floodplain north of the precinct. No significant biodiversity or environmental values have been identified during investigations for the precinct.

Development area 3B is located to the east of the Cassino Drive Estate, with direct frontage to the Bruxner Highway/ Johnston Street.

Development area 3C is located to the east of the existing Casino STP and proposed STP replacement site.

Figure 11 Sub-precinct 3 areas



5
The master plan

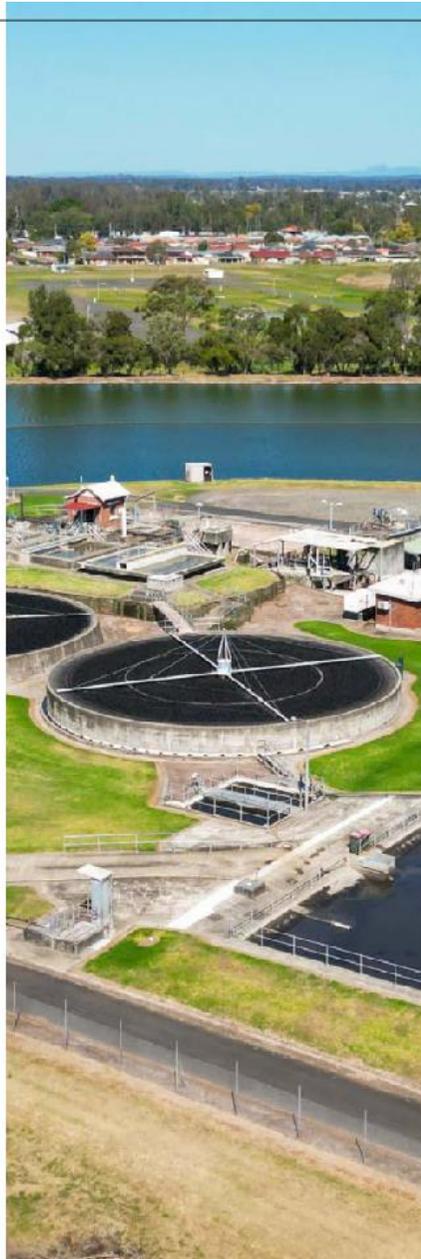
Opportunities and catalyst sites

The aim is to increase the supply of zoned industrial land and support land available to new and existing businesses, to build on the established function of the Cassino Drive Industrial estate and promote industry diversification in Casino. For example, the diversification of existing food manufacturing operations and supply chains to provide specialist bio-degradable and/or compostable packaging or logistics/cold chain solutions.

The timing and staging of new development will be dependent on the establishment of critical new infrastructure, most notably the implementation of the proposed new STP, critical drainage infrastructure, and roads and services.

A detailed flood study was undertaken as part of the technical studies to support the draft master plan. The flood study identified key flow paths and critical drainage works required to support potential development areas. Council will need to design and complete these works to enable future development. The proposed major drainage channel will reduce existing flood levels in residential areas to the south of Development Area 3A.

There is potential for early stages of development in Development Areas 3B and 3C, as described in the Flood Impact Assessment in Part 7.4.



Richmond Valley Regional Job Precinct

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The remaining fill area in Development Areas 3A, 3B and 3C will only be implemented after construction of the proposed flood channel to ensure that there is no increase in flood levels in the adjoining residential areas.

The Stage 1 development options include part of Development Area 3C. This area is identified as regionally significant farmland but is proposed for industrial or agribusiness use as part of the Regional Job Precinct, given the lack of suitable, alternative land for industry in Casino, and the strategic importance of sub-precinct 3 as an employment area. The importance of the precinct is recognised in the North Coast Regional Plan and approved land use strategies in the Richmond Valley.

There is capacity for up to 19,000m² Gross Floor Area of industrial development in development Area 3C with access via Cassino Drive, utilising the existing road network. This provides an opportunity for a catalyst use or uses in part of development area 3C, which may include high water use industry, to take advantage of treated water outputs from the Casino Sewerage Treatment Plant (STP). Potential catalyst developments include agribusiness uses, such as intensive plant agricultural production, research and development, or other value-add processes. Access options may also exist via Arthur Street, subject to infrastructure planning and flood modelling, which will facilitate further development of Development Area 3C.

The early development opportunities in sub-precinct 3 also include options for small areas of fill and development at the proposed southern entry to Development Area 3B. Access can be obtained to these fill areas via the proposed Arthur Street intersection with the Bruxner Highway. Subject to implementation of key road, water and sewerage infrastructure, early development in Development Area 3B has potential to facilitate early investment and job creation in the precinct without impacting on adjoining or downstream properties. These areas are suitable for higher amenity, which can take advantage of proximity and exposure to the Bruxner Highway.

Desired future character

It is proposed to expand the precinct to provide opportunity for a diverse range of light and general industry in Development Areas 3A, 3B and 3C, including uses such as local manufacturing, warehousing, and logistics. The aim is to supply industrial land to service the essential day-to-day needs of the Casino community and surrounding region, encourage employment opportunities and ensure efficient and viable use of land for industry.

Opportunities for a range of businesses that support local industry will be provided in the southern parts of Development Areas 3A and 3B, for services such as specialised retail premises, food and drink premises, and industrial training facilities, which do not compete with land uses in surrounding local and commercial centres.

Development and infrastructure will be staged, based on the establishment of essential infrastructure and Council will need to establish that satisfactory arrangements are in place for infrastructure before approving new industry and related uses.

Sub-precinct 3 will have a clearly defined collector road network, with access via the Bruxner Highway at Cassino Drive and Arthur Street, as well as via Spring Grove Road, linking Rous Drive and Irving Drive to Arthur Street. The key external road entry points will have an attractive appearance, incorporating parkland landscaping, post and rail fencing, coordinated signage, and the potential for other features such as public art.

There is some potential for use of non-fill areas in conjunction with businesses, where such use will not impact on drainage objectives, and not detract from the external appearance and promotion of Sub-precinct 3 as a key business area. Development area 3A will be accessed via a new intersection at Rous Drive and Spring Grove Road. The Rous Drive link will be bridged across the existing drainage channel. Lower intensity uses that are compatible with adjoining residential development will be located in the south, and higher intensity, less odour sensitive uses will be located north of Development Area 3B. The Spring Grove Road entry will provide an attractive frontage to the adjoining Rail Trail.

Development Area 3B will be accessed via a new roundabout intersection with the Bruxner Highway/Johnston Street and Arthur Street, and via an extension of Irving Drive. A mix of general industrial uses is proposed with higher amenity, lower intensity and lower emission uses in the south, adjacent to the Bruxner Highway and adjoining dwellings. The southern parts of the precinct will provide a range of support uses such as cafés and business hubs and enable opportunities for networking and information sharing. This will help to create links to established development areas in Casino, to create a place where businesses want to locate, and people want to work.

Development Area 3C will provide opportunities for a wide range of industry types. Buffers will be provided to the proposed STP to limit uses in the west of Development Area 3C, but it is assumed that there will be opportunities for ancillary or compatible development on larger sites adjacent to the STP, for uses that are not odour sensitive.

Landscaped buffers will be provided on the perimeter of Development Areas 3B and 3C to mitigate any impacts to and from adjoining farmland.

Development within the non-fill areas will need to ensure it does not impede or redirect flood flows. Unacceptable uses will include storage, solid fencing and dense landscaping or vegetation. The non-fill areas will provide key drainage paths in times of flood and ensure development of sub-precinct 3 can occur.

Figure 12 Flood hazard, flood mitigation options 1B and 2B

Development of sub-precinct 3 will take into consideration flood impacts, with development taking place in the fill areas as identified in Figure 12, to ensure development within the precinct does not increase flood levels of adjoining residential areas. These fill areas have been optimised to minimise off-site impacts and manage local drainage flows and will be connected seamlessly via the road network identified in the master plan, with active transport links back to Casino.

In addition to the staging of road and utility infrastructure through infrastructure planning and contributions, staging of fill within sub-precinct 3 will also be required until flood mitigation options are completed (Figure 12). Flood modelling has tested interim fill options indicating that the placement of some fill prior to the implementation of mitigation options can occur as it results in minimal localised flood level impacts outside of sub-precinct 3 boundary. Staging enables interim development to occur whilst Council undertake critical flood mitigation works.

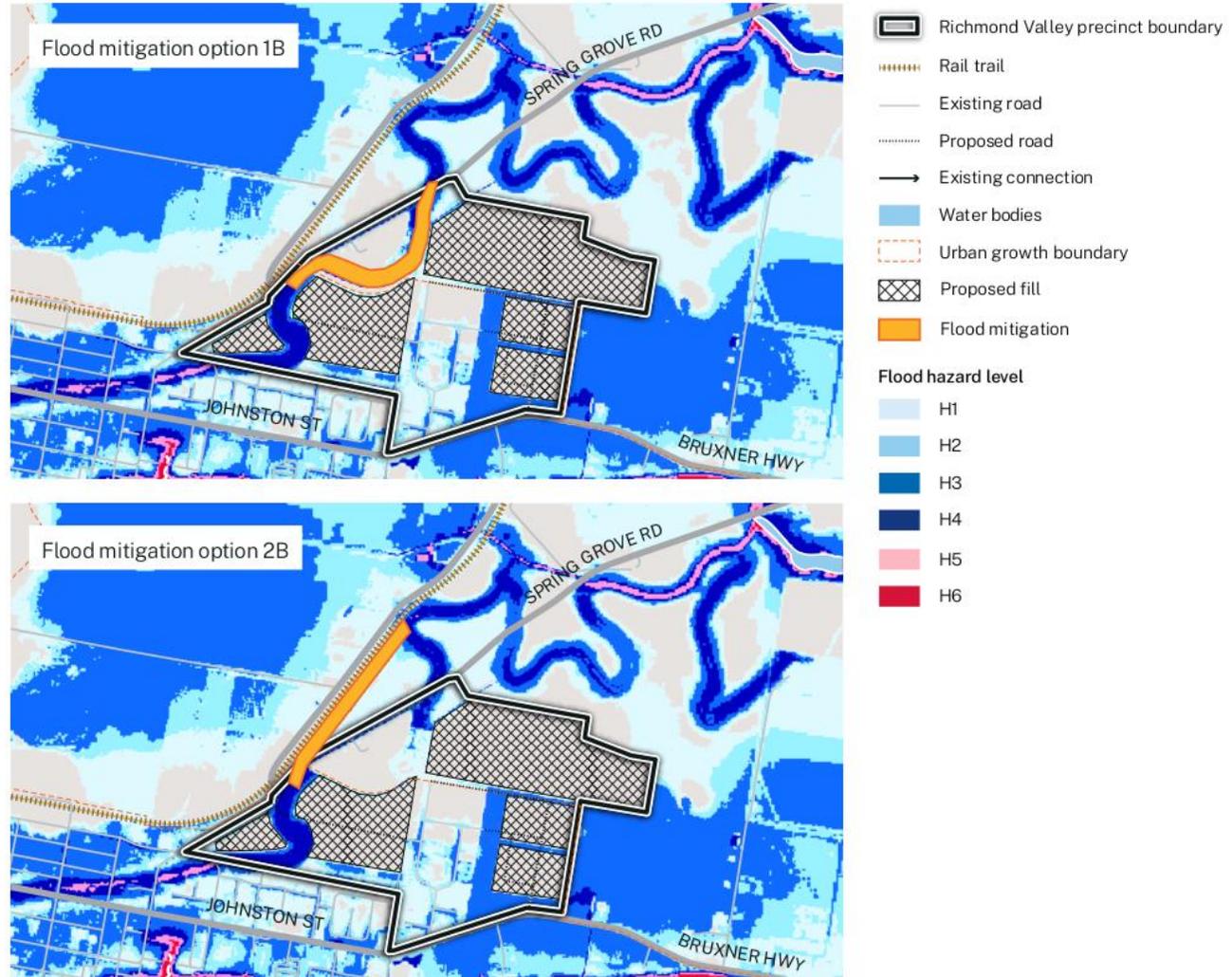
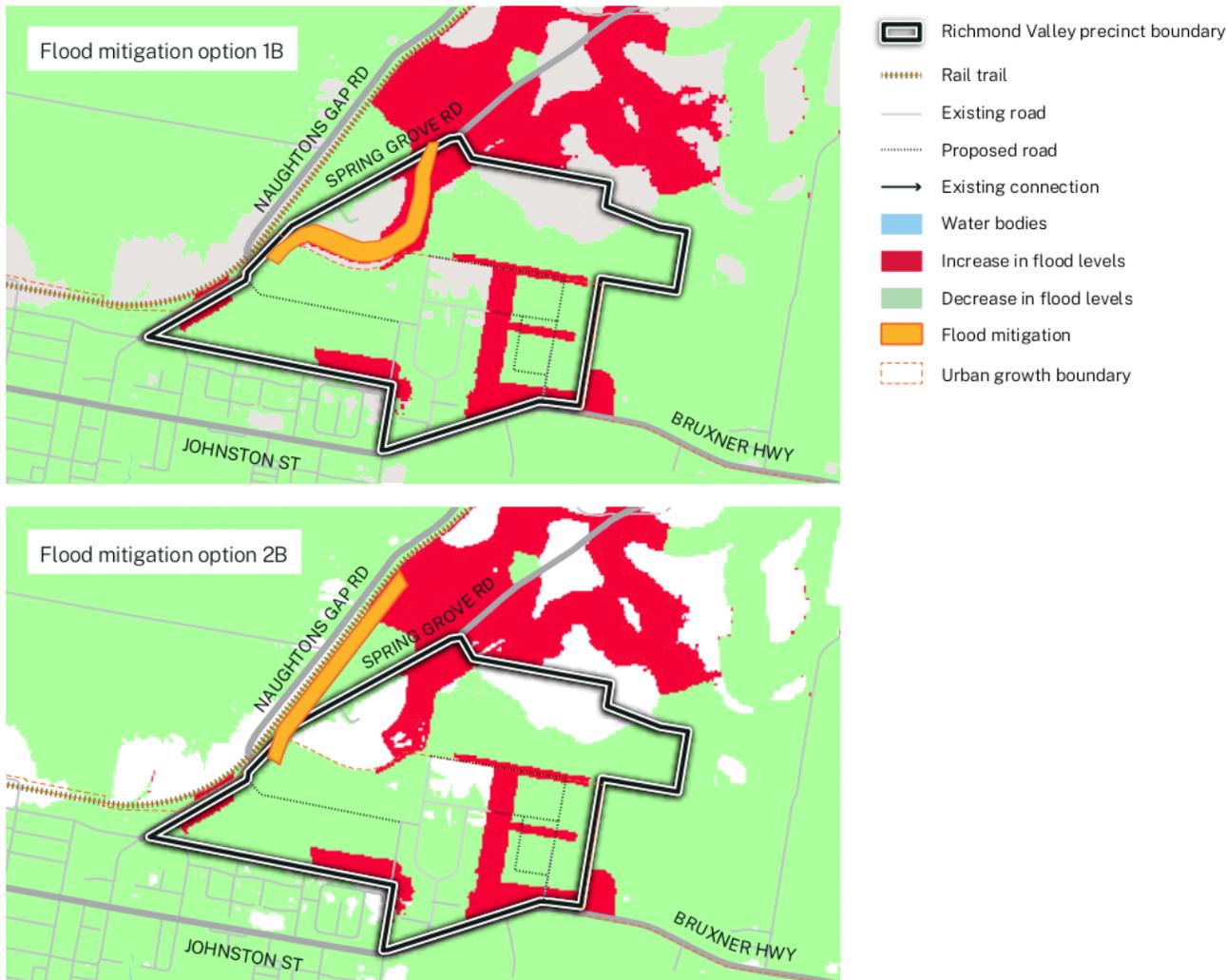


Figure 13 Flood impact, flood mitigation options 1B and 2B



The critical infrastructure and recommended flood mitigation works will address flood constraints in a coordinated way to overcome existing development barriers and improve flood impact levels for existing upstream and downstream urban and residential areas.

Development will be visually attractive when viewed by residents and visitors to Casino, particularly from the Bruxner Highway, but also from Spring Grove Road and the adjoining rail trail. Attractive building facades, signature precinct landscaping, signage, and fencing will be implemented through controls within the Richmond Valley Development Control Plan.

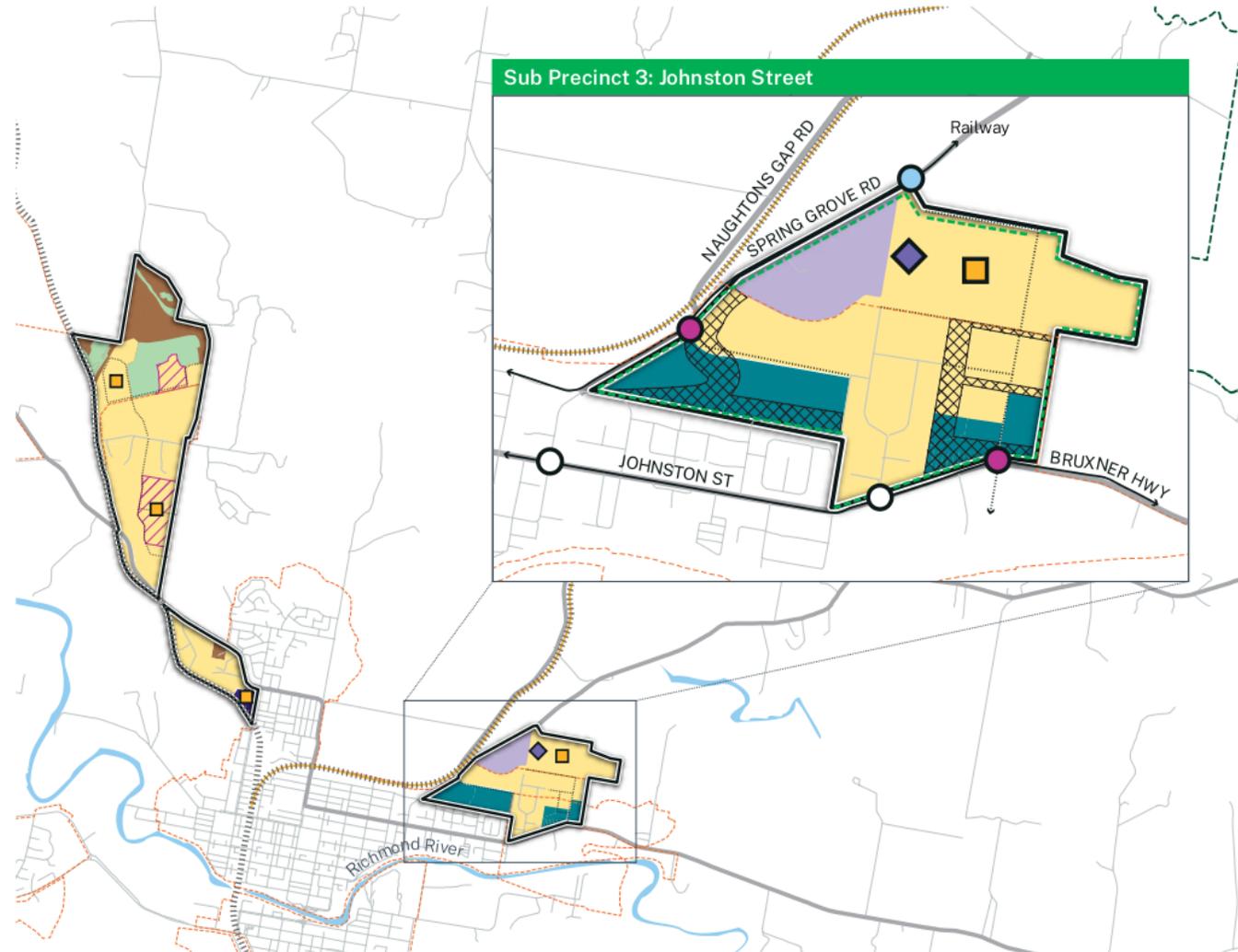
Effective buffers will be established between industry and sensitive receptors by ensuring that lower emitting uses are located near residential development, and that more sensitive uses are not located within the STP odour buffers. Higher emitting uses may be suitably located within the STP buffer, to minimise the probability of land use conflict, as discussed in Part 7.3.

Water quality will be managed via a network of bioretention facilities, and drainage areas will be managed to ensure that they function effectively in times of flood.

The planning framework will facilitate appropriate land use permissibility and principle development standards to create flexibility and ensure development with frontage to the Bruxner Highway provides a transition of bulk for existing residential properties south of the Bruxner Highway.

Figure 14 Johnston Street precinct

-  Richmond Valley precinct boundary
-  Region boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Landscape buffer
-  Water bodies
-  Existing sewerage treatment plant
-  General impact industrial
-  Productivity support
-  Urban growth boundary
-  Flood constraints / drainage requirement
-  Catalyst Opportunity Site
-  Potential new sewerage treatment plant site
-  New intersection
-  Existing intersection
-  Potential new intersection



5.7 Infrastructure and Development staging

The staging of development in the Richmond Valley precinct is fundamentally aligned with the delivery of key transport and utility infrastructure.

The Richmond Valley precinct will be delivered in stages, predominately led by the delivery of essential utilities, and enabling infrastructure. Richmond Valley Council and utility providers will have a central role to play in coordinating infrastructure so that land is accessible and serviced ready for development. Council will need to ensure satisfactory arrangements are in place for key infrastructure prior to approving development.

Whilst the staging will provide flexibility for future development, if development is proposed to occur out of sequence to the identified staging, or if specific industries with high energy or sewer needs were to establish in the Richmond Valley precinct, additional augmentation may be required with detailed assessment in close consultation with energy providers and Richmond Valley Council. These additional requirements ensure that the delivery of ultimate infrastructure requirements is not compromised.

The staging and delivery of infrastructure should be flexible and responsive to the timing of growth and take up of land. Precinct staging should be regularly reviewed by Council in consultation with key agencies to respond to demand, take up and availability of infrastructure.

Sub-precinct 1 – Nammoona Industrial precinct

The logical staging of development in the Nammoona sub-precinct is from south to north. The proposed expansion and intensification of industry in the Nammoona sub-precinct will increase demand for water, sewerage, and transport related infrastructure, as discussed in Chapter 7. Trunk water and sewerage upgrades will need to be delivered from the south of the sub-precinct, and work is already underway to deliver an initial sewer connection between Nammoona and the existing sewerage network.

Improvements will be required on Reynolds Road and active transport improvements are proposed on Summerland Way to facilitate cycle and pedestrian movements to and from existing developed areas in Casino.

Development may also need to be staged to allow for the voluntary acquisition, removal, or repurposing of existing dwellings in the precinct to minimise the potential for land use conflict.

Sub-precinct 2 – Casino Food Co-op precinct

Growth of industry activity within sub-precinct 2 will need to be monitored to ensure demand can be met with infrastructure upgrades. As the precinct is already zoned for development and the majority of wastewater is being treated onsite and irrigated onto paddocks, any increase in wastewater being conveyed to the Casino STP will need to be considered in line with the proposed upgrades to the plant and staged to manage existing capacity issues.

There is existing water, stormwater, electricity, and telecommunication infrastructure that services the sub-precinct and this will need to be monitored to ensure supply can meet development demand.

Sub-precinct 3 – Johnston Street Industrial precinct

Sub-precinct 3 provides opportunities for industry that requires access to high voltage electricity and can utilise treated water from the STP.

There is no direct funding from NSW Government for infrastructure associated with the Richmond Valley precinct. Consequently, investment in increasing capacity of infrastructure and utilities will be tightly linked to the development of land in the precinct. Full development in sub-precinct 3 will be limited until the STP upgrade or replacement, and drainage channel is funded and constructed, noting the STP has an estimated capacity of 1,300 equivalent tenements and maximum fill in sub-precinct 3 is linked to drainage channel upgrades.

6

Planning Framework



Richmond Dairies in Casino industrial precinct





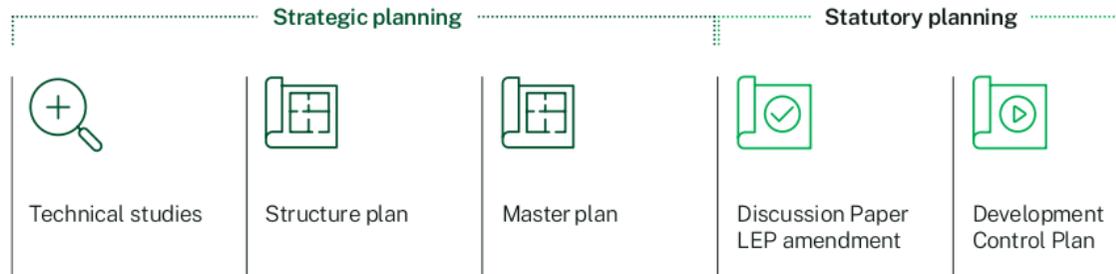
The master plan provides the basis for the establishment of a statutory planning framework to enable growth and development in the Richmond Valley precinct that is consistent with the vision and principles.

The planning framework is intended to clearly define the role and function of the Richmond Valley precinct and what planning mechanisms need to be in place to facilitate the master plan outcomes.

The diagram below outlines the planning framework required to realise the full potential of the Richmond Valley precinct. The planning framework will ensure the right mechanisms are in place to facilitate orderly business growth and investment for the region. The improvements to local planning provisions will provide specific catalyst industries with certainty on the strategic intent for the Richmond Valley precinct.

The planning framework for the Richmond Valley precinct will be established through the Richmond Valley Local Environmental Plan (LEP) and the Richmond Valley Development Control Plan (DCP) and supported by existing provisions of relevant State Environmental Planning Policies.

Planning framework



6.1 Richmond Valley Local Environmental Plan 2012

An amendment to the Richmond Valley LEP will be achieved through the implementation of the discussion paper which provides the intent of the amendments that will support the Richmond Valley precinct. These amendments are derived from the technical reports, including the Richmond Valley Structure Plan Report and in consultation with government agencies. Specifically, the discussion paper will:

- identify the Richmond Valley precinct as a precinct with a specific planning framework that is aligned with the master plan vision and outcomes
- provide for a mix of land uses that enable a range of industries, including opportunities associated with agribusiness, manufacturing, circular economy and renewable energy
- propose land zones having regard to the suite of technical studies prepared for the Richmond Valley precinct and will align with the Employment Zone reforms
- consider principal development standards and local provisions that will facilitate development in the Richmond Valley precinct, having regard to the detailed provisions identified in the Gyde Structure Plan report.

Richmond valley Council will be responsible for the ongoing review of zones in Richmond Valley LEP 2012.

6.2 Urban Growth Boundary

The Richmond Valley precinct study area includes land in the north of sub-precinct 1 and in the north and east of sub-precinct 3, that is currently located outside the Urban Growth Area (UGA) boundary in the North Coast Regional Plan 2041.

Rezoning of this land is proposed to permit industry based on the regional importance of the Richmond Valley precinct for economic development and expanding options for employment growth in Casino. The impact of proposed development in the Richmond Valley precinct on regionally significant farmland has been assessed and found to be acceptable.

The proposed variations to the Urban Growth area are strategically important for industry and there are no suitable alternative areas in Casino. The variations will not create a negative precedent and can be considered under the Urban Growth Area Variation Criteria in the North Coast Regional Plan 2041.

Amendments to the UGA boundary can be considered after rezoning of land within the Richmond Valley precinct, in the next review of the North Coast Regional Plan.

It is proposed that the Urban Growth Area (UGA) boundary at South Fairy Hill will exclude land adjoining the Richmond Valley precinct that is within the sensitive receptor boundary, as recommended in Part 7.3.

6.3 Richmond Valley Development Control Plan

The Richmond Valley DCP complements the Richmond Valley LEP with development controls and assessment criteria. The master plan and suite of technical documents will inform the preparation of site-specific controls for the Richmond Valley precinct.

Updates to the Richmond Valley DCP are recommended throughout the technical documents and structure plan, and within Chapter 7 of this plan, to ensure the DCP aligns with the intended outcomes of the master plan.

6.4 Contributions Planning

It is recommended that Council update its existing infrastructure strategy and determine how servicing is to be provided. This will provide the basis of amendments to local infrastructure contributions plans to support growth in the precinct. This will include planning for the provision and financing of the required infrastructure.

In addition to updating the existing Development Servicing Plan for water and sewer infrastructure, it is recommended that Council expand its existing contributions plan under 7.12 of the *Environmental Planning and Assessment Act 1979* or prepare a new section 7.11 contributions plan to coordinate contributions related to new development in the funding and provision of identified infrastructure upgrades.

A new 7.11 Local Infrastructure Contributions Plan could apply only to the Richmond Valley precinct and be designed to apportion and better recover the cost of essential infrastructure to service the Richmond Valley precinct.

Council may also consider entering into planning agreements to deliver necessary infrastructure upgrades where appropriate. Recommended infrastructure inclusions are outlined in the Traffic Assessment and Utilities Infrastructure Report (GHD 2023).

6.5 Assessment and approval process

Development within the Richmond Valley precinct will be assessed and determined through approval pathways under the *Environmental Planning and Assessment Act 1979* and are intended to facilitate development that is aligned with the Richmond Valley precinct vision and master plan.

Exempt Development

Exempt development applies to low impact land uses and must comply with the development standards under *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008* and Part 3 of the Richmond Valley LEP. Clause 3.1 of the Richmond Valley LEP defines development considered to be exempt development and states the requirements for exempt development as listed in Schedule 2.

Complying Development

Complying development is granted through the *State Environmental Planning Policy (Exempt and Complying Development Codes) 2008*. Clause 3.2 of the Richmond Valley LEP defines development considered to be complying development and states the requirements for complying development as listed in Schedule 3.

Development Applications

Future development that does not fall within exempt and complying development will require development consent and will be assessed against the provisions of the Richmond Valley LEP 2012 and Richmond Valley DCP 2021.

Designated Development

Designated development applies to future development of certain high impact (e.g. likely to generate pollution) or development that is in or near an environmentally sensitive area under the *Environmental Planning and Assessment Regulation 2021*.



JH Williams building supplies in the Johnston Street sub-precinct

7

Key planning matters

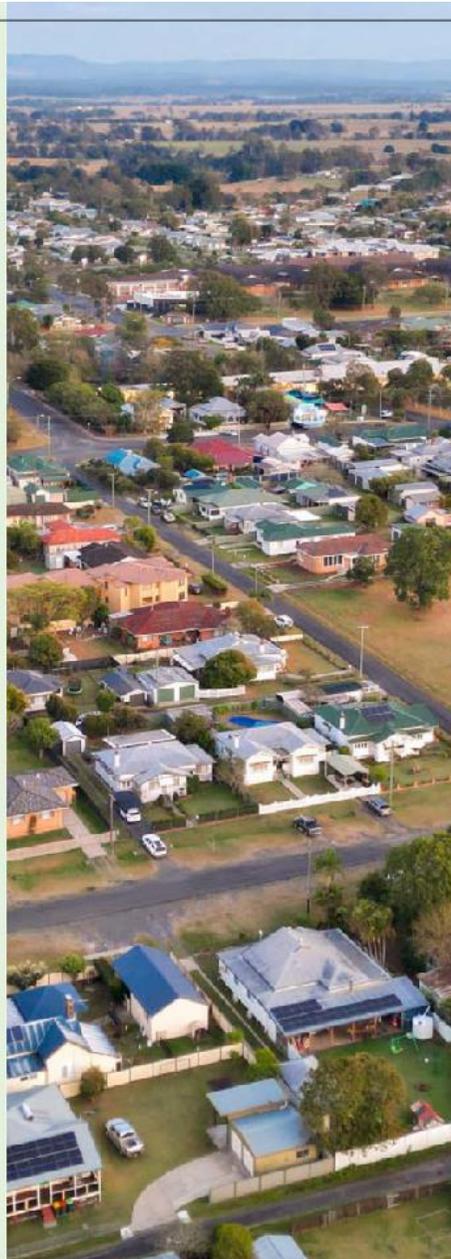


Codrington family farm in Richmond Valley

7
Key planning matters



Several technical studies were prepared to inform the preparation of the master plan. This section summarises the key findings of these reports and outlines how this has informed the master plan and planning framework to optimise certainty and opportunities.



Richmond Valley Regional Job Precinct

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Technical studies were prepared to inform the preparation of the master plan. This section provides key findings to provide planning context and any site constraints relevant to the Richmond Valley precinct. Each technical report can be referred to in the Appendix of this master plan which provides more detail. The specialist consultant reports include:

- Agricultural Land Assessment Report – GHD Pty Ltd
- Heritage Report – Environmental Resources Management Australia Pty Ltd
- Biodiversity Technical Report - Environmental Resources Management Australia Pty Ltd
- Air, noise, and odour Technical Report – Todoroski Air Sciences
- Flood Impact Assessment – BMT Commercial Australia Pty Ltd
- Bushfire Analysis Report - Environmental Resources Management Australia Pty Ltd
- Technical Report – Soils, Geology and Contamination - Environmental Resources Management Australia Pty Ltd
- Traffic Assessment – GHD Pty Ltd
- Hydrogeology, water quality and demand Analysis Report – GHD Pty Ltd
- Utilities Infrastructure Analysis Report - GHD Pty Ltd
- Land Use Considerations Technical Report – Sherpa Consulting
- Intermodal Feasibility – George Stanley Consulting
- Richmond Valley Regional Job Precinct Structure Plan – Gyde Consulting

The following summary is to assist the community to quickly understand the range of factors considered in the technical studies and in the preparation of this master plan.

The summary is not a comprehensive list of considerations and recommendations, and readers are encouraged to read the full reports where they would like a more detailed understanding.

7.1 Aboriginal and Historic Heritage

Environmental Resources Management Australia Pty Ltd (ERM) were engaged to undertake heritage investigations within the Richmond Valley precinct boundaries and prepare a Heritage Analysis report to guide development within this master plan. The heritage investigations have been notified and undertaken in consultation with three Registered Aboriginal Parties (RAPs).

A concentration of Aboriginal sites of significance were found in the north of sub-precinct 1, largely confirming the outcomes of earlier Aboriginal heritage investigations undertaken for the intermodal facility, which is subject to an existing Aboriginal Heritage Impact Permit (AHIP).

Several Potential Archaeological Deposits (PADs) have been identified in sub-precincts 1 and 2. These areas require more detailed investigations, which is being undertaken for some of the PADs in parallel with the preparation and review of this master plan. Regional NSW has commissioned more detailed Aboriginal Heritage Investigations for some of the key heritage sites within the precinct in consultation with landowners and the RAPs. This work is ongoing and being undertaken in parallel with the completion of this master plan

Aboriginal Heritage Findings Summary

Aboriginal findings within the Richmond Valley precinct area are summarised as:

- 15 Aboriginal sites
 - 2 culturally modified trees (CMTs)
 - 3 artefact scatters
 - 1 isolated artefact
 - 10 of the 15 sites are subject to AHIP C0001253
 - 1 has been destroyed
- The master plan proposes conservation around the existing wetlands within precinct 1, which has demonstrated cultural significance

Six areas of PAD were identified across the study area. Any future development would be required to investigate through test excavation to confirm the presence and nature of archaeological deposits within these areas prior to earthworks

- Moderate Potential
 - 10 sites have moderate to high potential to be impacted based on the zoning
 - Opportunities to conserve a high proportion of these sites has been considered as part of the master plan. This includes conservation and preservation of identified CMTs

The newly identified sites are largely located in areas which are proposed to be conserved in the long term as part of environmental areas in this master plan. This includes the conservation of land around the wetland in the north of sub-precinct 1, which has been identified as culturally significant. In other instances, further investigations and an AHIP may be required under the *Environmental Planning and Assessment Act 1979* or other necessary approvals. An AHIP is not required to support completion of this master plan and related rezoning of land.

Historic Heritage Findings Summary

The ERM heritage report has identified a history of agriculture, pastoral pursuits, industry, and town facilities, including the Casino Sewerage Treatment Plant (STP) within and in proximity to the Richmond Valley precinct.

Several locations of historic significance have been identified in proximity to the Richmond Valley precinct. In summary, they are:

- the Nammoona Lawn Cemetery: Views of potential development across precinct 1 would be visible from the entrance of the cemetery
- Victory Camp Site: This site is historically significant as one of several Dutch internment camps which operated in Australia between 1944 and 1946. There is a State Heritage Listing for this item but limited visibility from sub-precinct 1 due to a series of pine trees along Reynolds Road
- Casino Station and Yard Group: Is subject to an existing Heritage listing but none of the structures are visible from the boundary of sub-precinct 2
- the Northern Cooperative Industrial landscape has unlisted heritage values. Richmond Valley Council have advised this will not be pursued for local heritage listing
- Irvington Wharf 1: The Richmond Valley precinct is located near the historic remains of Irvington and Grimes wharves.

The condition of both structures is significantly damaged by flooding. No impact is anticipated on the heritage value of the wharves or on the Richmond River, as the Richmond Valley precinct study area south of the Bruxner Highway/Johnston Street is not proposed for development.

Recommendations for the planning framework

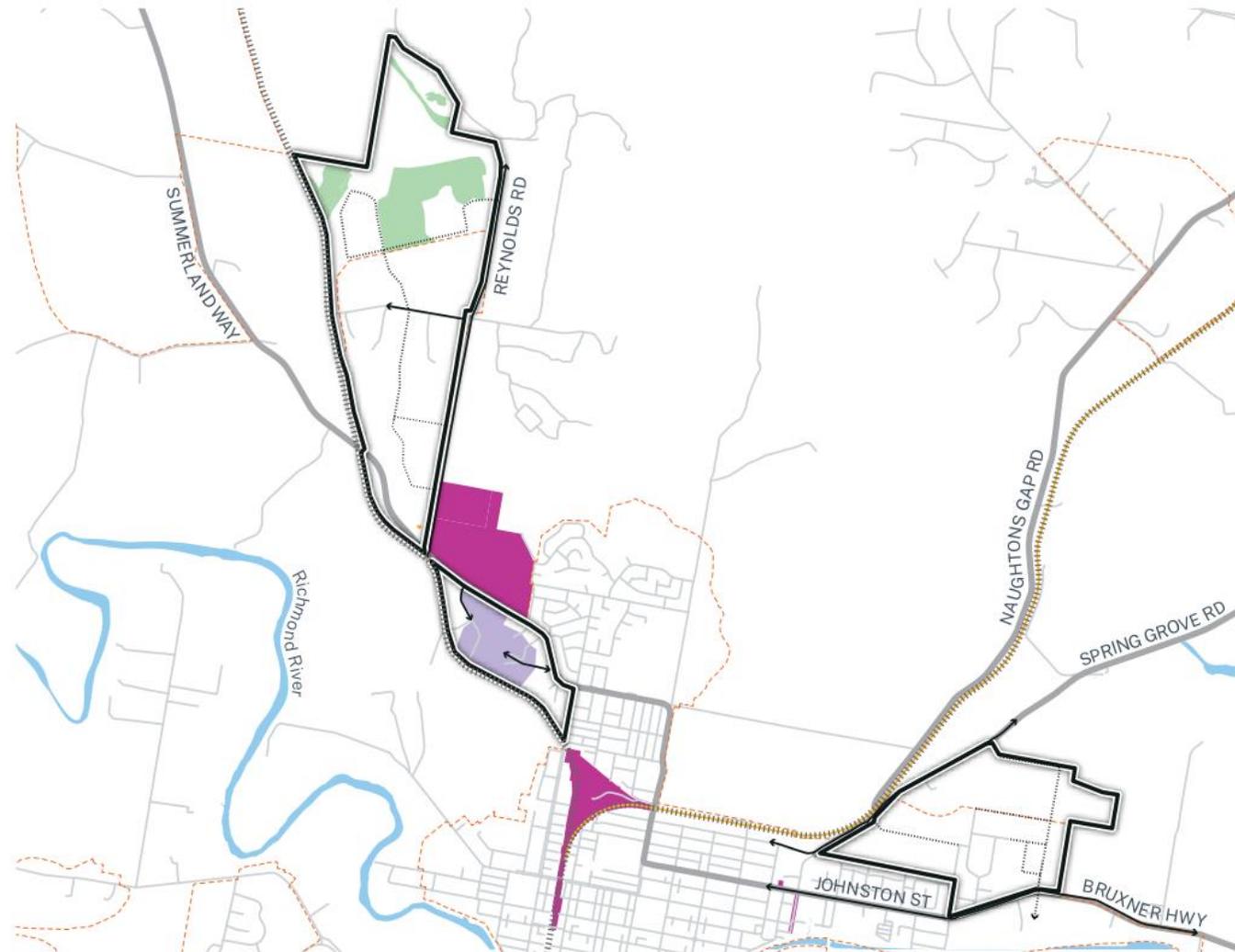
The planning framework should ensure impacts on heritage items and areas of heritage significance are avoided.

Objectives	Recommendations
<p>To avoid any significant impact on items and areas of heritage significance.</p> <p>To have open and effective communication and consultation with Aboriginal stakeholders, community groups and landowners about the management of heritage sites.</p>	<p>That Council review their heritage provisions in the DCP to:</p> <ul style="list-style-type: none"> • reflect outcomes and recommendations of the ERM heritage report and ongoing heritage investigations, including ongoing archaeological survey of key sites • establish an appropriate strategy to recognise cultural heritage value to the local community, particularly Aboriginal people • incorporate Aboriginal heritage values into design of public spaces and design • manage visual impact from areas of significance • include a Chance Find Procedure



Figure 15 Aboriginal and historic heritage

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Water bodies
-  LEP Heritage
-  Historic Heritage Value (unlisted)
-  Conservation
-  Urban growth boundary



7.2 Biodiversity

A Biodiversity Technical Report has been prepared by ERM to inform the master plan and ensure future development identifies and minimises any impact on areas of biodiversity value.

The ERM report was undertaken primarily by a desktop review, supplemented with additional field survey. The objective of the study was to identify key biodiversity values within the Richmond Valley precinct area to guide areas of constraints and opportunities for future development.

The report describes key biodiversity values in the Richmond Valley precinct and any constraints or opportunity areas for development. The report is not a Biodiversity Development Assessment Report (BDAR) and any credit obligations that may arise from development are indicative only.

Biodiversity values are defined for species and communities, which are listed as either vulnerable, endangered, or critically endangered under the *Commonwealth Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act) and/or the *NSW Biodiversity Conservation Act 2016* (BC Act).

A total of five plant community types (PCT) were found across the Nammoona precinct. All other areas of the Richmond Valley precinct were found to contain either exotic or modified vegetation.

A total of 8 endangered and 2 critically endangered species are known to occur in the Richmond Valley precinct boundaries.

EPBC Act listed that threatened microbat species were recorded using acoustic detectors within the Nammoona precinct.

The avoid, minimise, and offset hierarchy has been applied in the master planning and design process, including workshops undertaken to inform a final master plan for the Richmond Valley precinct development.

Planned development within the master plan will avoid areas of high biodiversity value, which are concentrated in the north of sub-precinct 1. The existing conservation area associated with the wetland in the northern intermodal site and the Richmond River is proposed to be expanded and protected. Vegetation around the wetlands in the north of sub-precinct 1 are proposed to be consolidated within proposed conservation zones and managed to enhance the function and biodiversity value of the wetlands.

Vegetation linkages will be maintained and enhanced, where possible, including through proposed vegetated buffers in this master plan. The Terrestrial Biodiversity provisions in Richmond Valley LEP 2012 will apply in the assessment of future development proposals.



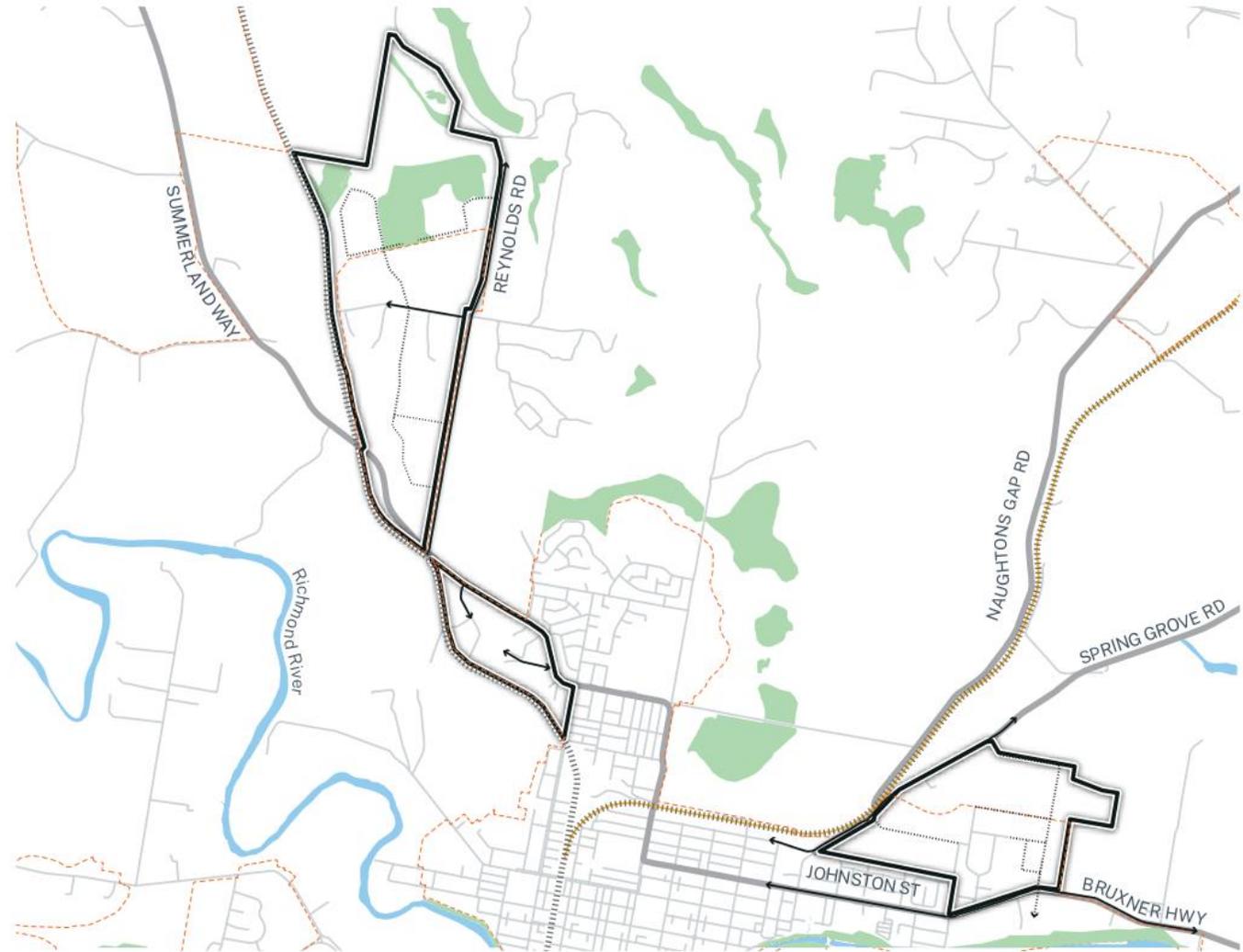
Recommendations for the planning framework

The planning framework should focus on protecting and conserving areas of high biodiversity value and plan for the effective management of high biodiversity value areas.

Objectives	Recommendations
<p>To ensure future development identifies and minimises impacts on areas of high biodiversity value.</p> <p>To consider opportunities to connect areas of biodiversity value.</p> <p>To plan for the effective management of areas of biodiversity value that are to be protected.</p> <p>To include measures to enhance the biodiversity values of cleared landscapes and development areas.</p>	<p>That Council consider updates to the Richmond Valley DCP to:</p> <ul style="list-style-type: none"> • ensure ecological restoration forms part of developments and ensure management of exotic grasses and improvement of water quality for existing wetlands • retain areas of high biodiversity and habitat value within open space • encourage planting of native species endemic to the region • retain existing significant trees and large hollow bearing trees where possible • apply the avoid, minimise, offset hierarchy to all future development projects in line with relevant legislation. The requisite investigations may identify considerations in addition to those detailed in this master plan • protect areas mapped as High Constraint (i.e. High Environmental Value) on Figure 16. These relate to the wetland vegetation in the northern portion of Area 1. • mapped as Moderate Constraint (i.e. medium environmental value) should also be avoided or impacts minimised, as these areas collectively contain assets important to support protected species, as well as threatened ecological communities that are already fragmented within the landscape • require buffer plantings at the interface of the conservation zones and adjacent developable or RU1 land to protect the biodiversity values in these areas and to manage nutrients and pollutants in runoff, weed incursion and changes to noise or light environments • ensure future developments consider opportunities to connect areas of biodiversity value in areas of biodiversity significance • require landscaping plans for new projects in all areas that include measures to enhance the biodiversity values of cleared landscapes and development areas • incorporate water sensitive urban design principles into proposed stormwater management systems, such as bioretention basins, vegetated swales, or constructed wetlands • promote landscape connectivity to support movement of threatened fauna. <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> • protect identified environmental and biodiversity sensitivity and associated buffers through land zoning.

Figure 16 Biodiversity conservation areas

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Water bodies
-  Conservation
-  Urban growth boundary





7.3 Air quality, odour, noise, and land use compatibility

Todoroski Air Sciences (TAS) was engaged to prepare an Air, Noise and Odour Analysis Report to help inform planning for the Richmond Valley precinct.

The TAS modelling considers baseline air, noise, and odour conditions, including existing and potential dwellings. A sensitive receptor boundary has been identified for the purpose of the modelling, where it is assumed that sensitive receptors, such as dwellings, will not be permitted.

The TAS assessment predicts potential emissions from each unit of land within the Richmond Valley precinct based on full development. It identifies the parts of the Richmond Valley precinct where the greatest emissions are possible without impact on sensitive receptors immediately outside the sensitive receptor boundary.

The TAS report shows that the Richmond Valley precinct is generally suitable for industrial use and that some parts of sub-precinct 1 may be suitable for higher emitting industry. This modelling does not replace the need for assessment of air, noise and odour impacts for individual proposals. Scheduled activities will continue to be subject to site-specific assessment and environment protection licencing by the EPA.

For odour and noise, the most suitable locations for higher-emitting industry are in the central east and north-east of sub-precinct 1, in locations above the predicted 95dBA/ha maximum attenuated sound power level. For stack sources, the most favourable location for emissions is more centrally located within Richmond Valley sub-precinct 1, away from receptors and nearby elevated terrain (Figure 17).

Energy from Waste/Alternative Waste Treatment Solutions (EfW/AWTS) has been suggested as a possible future use in the Nammoona sub-precinct. However, it has not been possible to determine the feasibility of this type of development from an air, noise and odour perspective, as there are too many variables in the design, operation and processing.

Richmond Valley Council may wish to consider EfW/AWTS in more detail, in consultation with the Richmond Valley community. Any proposal for EfW/AWTS will require detailed support studies, community engagement and assessment in accordance with NSW State legislation.

The air, noise and odour report provides specific recommendations regarding buffers, including to the Casino Sewerage Treatment Plant (STP), Casino Co-op and adjoining residential areas in sub-precinct 3. The report considers the proposed future relocation of the STP within sub-precinct 3 and provides indicative odour unit contours as a basis for strategic planning.

Where noise, odour and air quality generating industries are proposed, contextually appropriate mitigation measures can be considered, including mitigation at the source, mitigation along the path between source and receiver, and mitigation at the receiver.

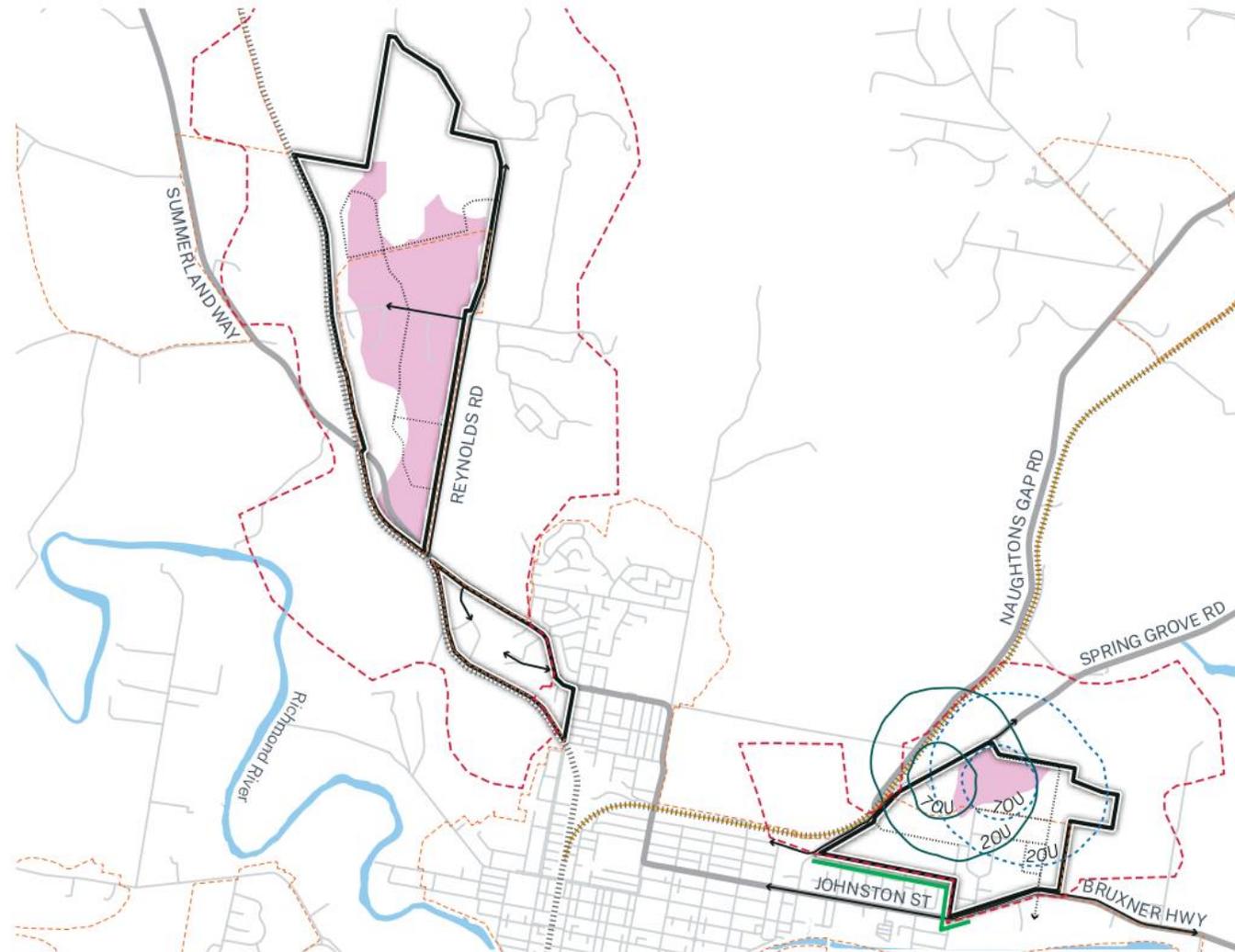
Recommendations for the planning framework

The planning framework should reduce the potential for land use conflict around key existing uses within and surrounding the precinct.

Objectives	Recommendations
<p>To limit the potential for land use conflict related to air, noise, and odour within the sensitive receptor boundaries.</p>	<p>That Council consider amendments to the Richmond Valley DCP to:</p> <ul style="list-style-type: none"> include measures to limit the potential for sensitive receptors and land use conflict within the sensitive receptor boundaries establish buffers and avoid development of higher intensity industry adjacent to sensitive land uses limit potential higher intensity industry to preferred locations identified in Figure 2
<p>To minimise the potential for air, noise, and odour related land use conflict around key existing uses within and surrounding the precinct.</p>	<ul style="list-style-type: none"> identify parts of the Nammoona sub-precinct at or above the predicted 95dBA/ha maximum attenuated sound power level as areas that may be suitable for low amenity uses (i.e. higher emissions of air, odour, and noise) include provisions that address the interface between industrial and residential development at sub-precinct 3 (Figure 17), including controls regarding daytime only uses in the southern half of the Cassino Drive industrial estate, and the industrial land within 250m of the residential areas direct uses that generate odour and noise to be located near other uses that generate odour and noise, such as the Co-op and STP operations, whilst ensuring that existing and future uses are compatible provide specific requirements for future uses in the southwest of Cassino Drive to be daytime operators only manage existing dwellings on industrial land as staged industrial development takes place to manage land use conflicts ensure industrial development is excluded from within the predicted 70u (odour unit) contour of the proposed Casino STP, and from the existing STP whilst it remains in operation, with the exception of uses related to the STP ensure that odour sensitive development is not located within the nominal 20u contour line around the Casino Co-op and existing and proposed STP, shown on Figure 17, to ensure capacity and ongoing operation is not compromised <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> identify the southern parts of the Primex and Arthur Street development areas for higher amenity uses, to minimise impacts on the adjoining residential development to the south limit land use conflict between future industrial development, sensitive receivers and residential areas

Figure 17 Air quality, odour and noise considerations

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Residential/Industrial interface
-  Water bodies
-  Preferred stack location
-  Modelled receptor boundary
-  Existing sewerage treatment plant odour level (odour units)
-  New sewerage treatment plant odour level (odour units)
-  Urban growth boundary



7.4 Flood Prone Land

A specialist flood impact assessment (FIA) has been completed by BMT Commercial Australia (BMT) for Richmond Valley Council to help inform planning for the Richmond Valley precinct.

The conclusions in the FIA are based on a flood model of the Richmond River catchment, which incorporates data from the large flood event in the Northern Rivers in 2022. The flood modelling has been prepared in consultation with key State agencies including the NSW Department of Planning, Housing and Infrastructure and State Emergency Service.

Proposed fill areas in sub-precinct 3 have been optimised to ensure that the off-site flood impacts from development will not have a significant impact on existing developed areas, including adjoining residential areas. Critical flood mitigation works will address flood constraints to overcome existing development barriers and mitigation works are expected to reduce flood impacts on existing urban and residential areas.

The flood modelling has included simulations for a range of flood events, including the baseline 2% Annual Exceedance Probability (AEP), 1% AEP, 1% AEP with climate change, 0.2% AEP and Probable Maximum Flood (PMF) flood events, in accordance with the methodology outlined in 2019 Australian Rainfall & Runoff (ARR) guidelines.

A climate change scenario was also performed for the 1% AEP flood event in accordance with Richmond Valley Council's Scenario 3, which features an increase in rainfall intensity of 10%.

Variations of fill area within the Richmond Valley precinct have been considered with the aim of optimising development potential in the Richmond Valley precinct, whilst ensuring that there is no significant impact on flood levels to existing development in areas surrounding the Richmond Valley precinct. For sub-precinct 3, offsite impacts to adjoining urban areas are limited within acceptable levels and provide overall benefit to existing residential areas in Casino and the Cassino Drive Industrial Estate. Impacts to adjoining rural land are within acceptable limits as described in the FIA and are generally confined to the drainage channel immediately north of the precinct.

Key considerations in the FIA have included:

- state and local flood planning provisions and floodplain risk management plans
- local drainage requirements
- analysis of any critical infrastructure servicing Richmond Valley precinct areas
- proposed redevelopment of the Casino STP and related infrastructure
- a review of the hydrological assessment supporting the new Rail Freight Terminal at Nammoona
- proposed staging of development in the eastern part of Area 3
- flood emergency evacuation routes and warning times.

In conclusion, a maximum fill area has been determined as a basis for strategic planning in this master plan. The fill area is shown in Figure 18.

Flood mitigation options 1B and 2B are considered the preferred options to manage flood flows related to the optimised fill extent, as shown in Figure 18. Both flood mitigation options result in similar outcomes in terms of flood impacts.

Option 1B involves reinstatement of a broad flow path through a natural depression in the terrain which is currently blocked by the STP tertiary treatment pond and other associated infrastructure, along with increasing the drainage capacity under Spring Grove Road.

Option 2B involves construction of a new broad channel within Crown Land adjacent to Naughtons Gap Road to provide a link between two natural gullies bypassing the existing STP, along with additional drainage under Spring Grove Road. Implementation of this option will require consultation with NSW Crown Lands and resolution of an Aboriginal land claim on the land in question.

The proposed flood mitigation works in these options will promote increased flows through or around the Casino STP, and will reduce flooding on the adjoining residential areas in Casino and in the Cassino Drive Industrial Estate.

The modelling indicates that some staging of implementation of fill areas is possible prior to the need for construction of the major drainage works in Options 1B and 2B. The filling of limited parts of sub-precinct 3 is expected to be feasible in the short term, as the effect of filling these areas is local and confined within sub-precinct 3. This will depend on the establishment of road connections for evacuation during flood events.

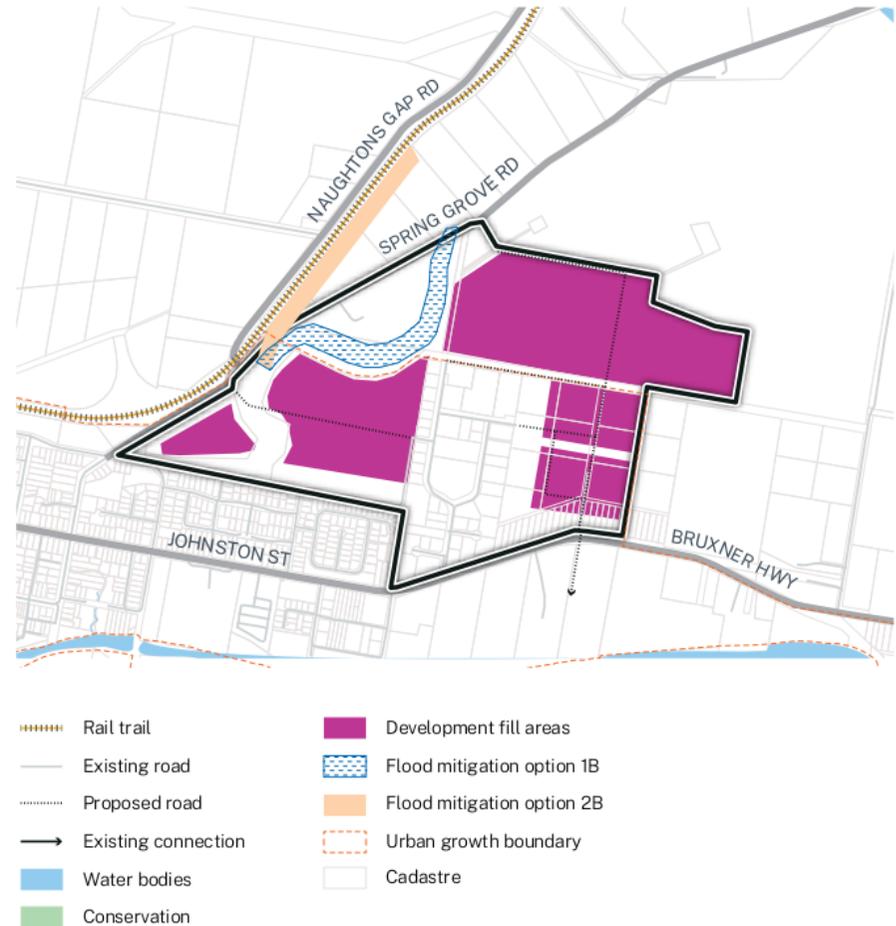
To support the establishment of allowable fill areas identified in the FIA, controls should be developed to limit the use of the non-fill areas. Any development within the non-fill areas will need to ensure it does not impede or redirect flood flows. Unacceptable uses will include storage, solid fencing and dense landscaping or vegetation. The non-fill areas will provide key drainage paths in times of flood and ensure development of sub-precinct 3 can occur.

Water quality

The BMT report includes a stormwater quality assessment of the Richmond Valley precinct, to provide an indication of the size, potential location and performance characteristics of any proposed stormwater management strategy. There is a particular focus on the northern portion of sub-precinct 1 and on sub-precinct 3.

Riparian corridor widths, water quality performance, and stormwater generation performance targets have been identified, and BMT has evaluated three potential stormwater quality management strategies using a MUSIC model developed for the assessment. Of these strategies, bioretention systems were found to require less area than wetlands whilst still achieving stormwater quality performance targets. Indicative areas and locations of stormwater quality infrastructure have been proposed for consideration.

Figure 18 Flood mitigation options and maximum development fill areas



Recommendations for the planning framework

The planning framework should implement flood mitigation measures and ensure effective water quality measures are in place.

Objectives	Recommendations
<p>To optimise development potential in the Richmond Valley precinct, whilst ensuring that there is no significant impact on flood levels and existing development in areas surrounding the Richmond Valley precinct.</p> <p>To avoid any use which could be subject to unacceptable impacts due to flooding.</p> <p>To limit the use of non-fill areas related to industrial development to avoid impacts on the level or flow of floodwater in the locality.</p> <p>To implement flood mitigation measures to manage flood flows related to the optimised fill extent.</p> <p>To implement effective water quality measures and riparian corridors.</p>	<p>That Council:</p> <ul style="list-style-type: none"> • progress the Draft Richmond Valley Flood Study Update, to inform detailed planning and development outcomes • implement flood mitigation Option 1B or 2B prior to the placement of any substantive fill within sub-precinct 3, with the exception of the staged fill areas • undertake further engagement with NSW Crown Lands regarding drainage option 2B and aim to implement drainage option 1B or 2B as soon as possible, noting that both options are expected to reduce the impact of major flood events on nearby existing areas of development in Casino • review hydro lines in the south of sub-precinct 1 for the presence of defined bed and banks or riparian vegetation and action appropriately in consultation with the Department. <p>That Council update the Richmond Valley DCP controls to:</p> <ul style="list-style-type: none"> • ensure flood levels of adjoining residential areas do not increase as a result of development in sub-precinct 3 • ensure the minimum floor level at the 1% AEP flood level for general commercial/industrial use • apply a minimum floor level for commercial/industrial activities, which include storage of hazardous materials, of the 1% AEP + Risk-Based Freeboard (RBF) flood level • require the implementation of bioretention systems to meet a 10% reduction in mean annual stormwater volumes when compared to the baseline volume generated by the industrial land use • provide riparian corridor widths as outlined in the 'Controlled activities – Guidelines for riparian corridors on waterfront land fact sheet' (DPHI 2022) • ensure the design of the rail terminal in sub-precinct 1 includes an on-ground assessment of the watercourses and that riparian buffer corridors be included in the design, where required • provide clear controls for suitable activities within the non-fill areas of sub-precinct 3. <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> • provide staged development opportunities within sub-precinct 3 consistent with the recommendations of the flood impact assessment and completion of flood mitigation works.

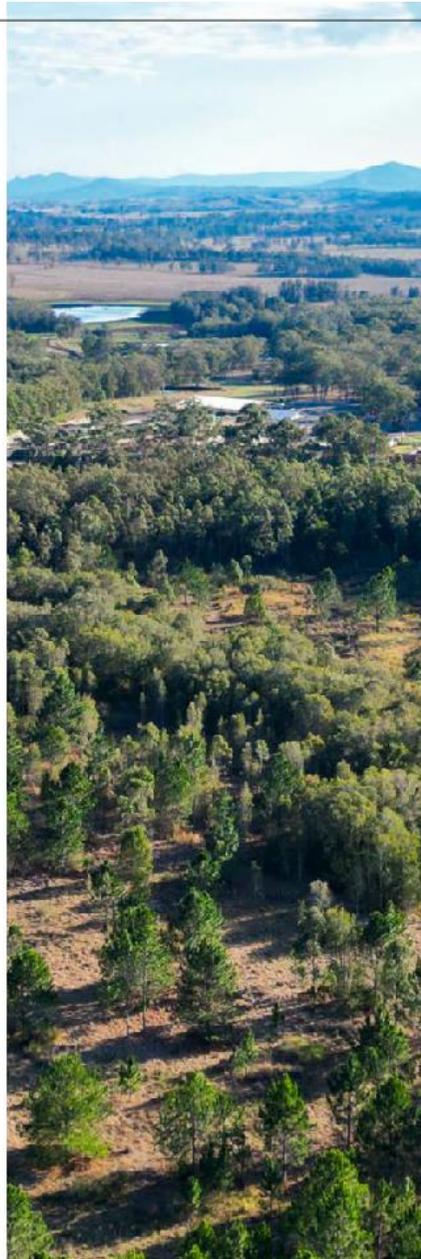
7.5 Bushfire prone land

The findings of the Bushfire Analysis Report have informed the master plan to ensure future development is resilient and will not increase bushfire hazards. Planning has taken into consideration the bushfire prone land mapping and new development within the precinct can be designed to meet the requirements of Planning for Bushfire Protection 2019.

Areas of defensible space may include the perimeter road network, drainage channels and maintained public open space. All recreational spaces and landscaped areas should be designed and managed to meet the requirements of an Asset Protection Zone (APZ) and must be maintained in perpetuity to ensure ongoing protection from the impact of bushfires, particularly in advance of the bushfire season.

The Richmond Valley precinct may also require the creation of APZs that need to be maintained sequentially until the final phase of development is completed to ensure each stage of development has the appropriate level of bushfire protection.

Bushfire prone land is land that has been identified which can support a bushfire or is subject to bushfire attack. A review of the Casino Bushfire Prone Land mapping has identified areas within the Richmond Valley precinct that are likely to be added to the existing bushfire prone land mapping to align with the modified category 3 vegetation.



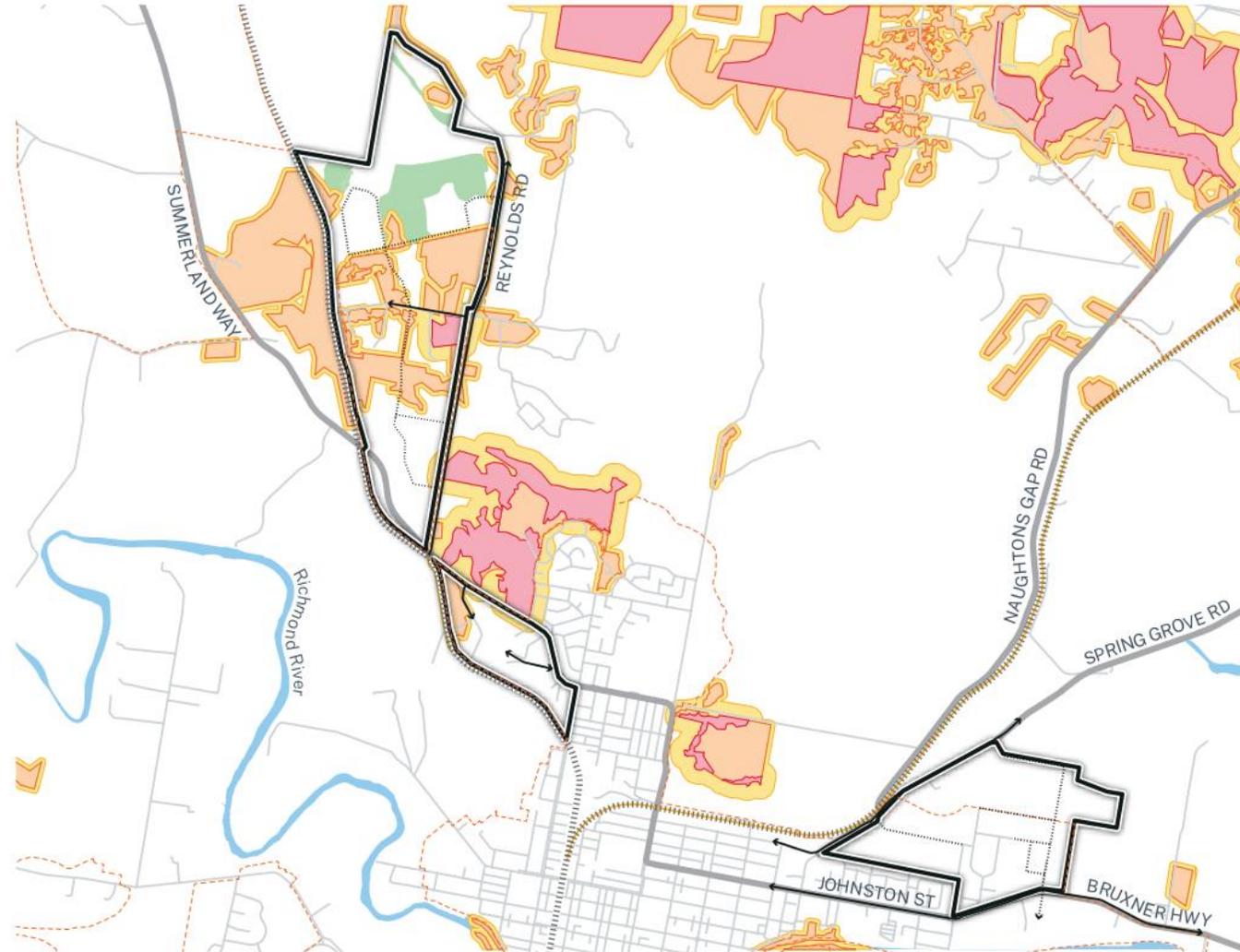
Recommendations for the planning framework

The planning framework should acknowledge bushfire risks within the Richmond Valley precinct and include complementary bushfire management and mitigation strategies.

Objectives	Recommendations
To reduce the risk of bushfire and ensure appropriate mitigation measures are integrated through the design and coordination of future development.	<p>That Council consider:</p> <ul style="list-style-type: none"> • updating existing bushfire prone land mapping to align with the NSW RFS Guide for Bushfire Prone Land Mapping 2015 and seek certification of the updated mapping from the Commissioner of the NSW RFS • establishing a complementary bushfire management and mitigation strategy, including existing access and egress routes across the locality • including controls within the Richmond Valley DCP to ensure APZs are established sequentially until the final phase of development is completed to ensure appropriate level of bushfire protection throughout development staging.

Figure 19 Bushfire prone land

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Water bodies
-  Conservation
-  Vegetation Category 1
-  Vegetation Category 2
-  Vegetation Category 3
-  Urban growth boundary



7.6 Transport and Movement

A specialist Traffic Assessment has been completed by GHD Pty Ltd to help inform planning for the Richmond Valley precinct.

The GHD Traffic Assessment is based on the modelling of projected traffic flows, including the proposed Richmond Valley precinct road network and standard trip generation rates from proposed Richmond Valley precinct development areas in the draft master plan. This modelling provides a basis for determining where, when and how the road network will need to be upgraded to meet the additional road infrastructure demands generated by the precinct. Concept designs and cost estimates are provided for key intersections.

The Traffic Assessment considers road infrastructure requirements and active and public transport needs, directly related to the Regional Job Precinct.

Management of overall transport planning in Casino and surrounding areas will be an ongoing responsibility for Richmond Valley Council, in consultation with Transport for NSW.

Roads

Key road corridors servicing the Richmond Valley precinct include:

- Summerland Way – state road running north from Grafton, passing through Casino, and terminating at the border of NSW and Queensland, running approximately parallel to the Pacific Highway
- Bruxner Highway – 420km east-west state road, which traverses the Northern Tablelands connecting Casino to Lismore and Ballina, linking into the Pacific Highway
- Spring Grove Road – local road providing access to North Casino
- Cassino Drive – local road providing access to several commercial and industrial uses within Johnston Street sub-precinct
- Reynolds Road – local road providing access for existing industrial land uses within the Nammoona sub-precinct.

Generally, the road network has capacity to accommodate the additional traffic flows that are expected to be generated from development in the precinct.

However, road and intersection upgrades are required in several locations, including at Reynolds Road, Bruxner Highway/East Street, Bruxner Highway/Arthur Street and on Spring Grove Road (see GHD Traffic Assessment).

Active Transport

The GHD assessment of active transport needs (e.g. pathways and cycleways) considers the existing Richmond Valley Pedestrian Access and Mobility Plan (PAMP), which includes plans for future active transport infrastructure, such as a shared path on Summerland Way and on Spring Grove Road that will provide connectivity to the Richmond Valley sub-precincts.

Richmond Valley Council is also planning to provide an active transport path along the disused rail corridor between Casino and the town of Bentley (located in the Lismore LGA). The total length of this corridor is approximately 13.5km.

A proposed stop on the active travel path is located at the Primex site within sub-precinct 3. It is proposed to provide an at grade car park and picnic facilities north-west of the Primex site adjacent to Spring Grove Road for persons using the active transport path for recreational purposes.

Public Transport

Casino is served by a rail service operating between Central Station in Sydney and Roma Street Station in Brisbane. The morning rail service travels between Sydney and Brisbane, and the evening service travels between Casino and Sydney.

There is a daily regional coach service that connects Casino to areas such as Brunswick Heads, Lismore, Byron Bay, and Ballina. Local bus services operate within Casino, but do not currently provide access to the Richmond Valley sub-precincts.

Rail

Casino has strong freight transport linkages to Queensland and Northern NSW due to its location along the Sydney to Brisbane rail line, and the Bruxner Highway and Summerland Way.

Freight generating activities within Casino are dominated by the movement of bulk commodities such as timber, sugar and livestock, and freight attraction activities include food and non-food consumer goods, business and farm inputs, bulk fuel and transport equipment, and machinery.

Rail transport is the most competitive for the movement of export consignments as the rail line has direct access to port terminals mitigating the need for additional road movement.

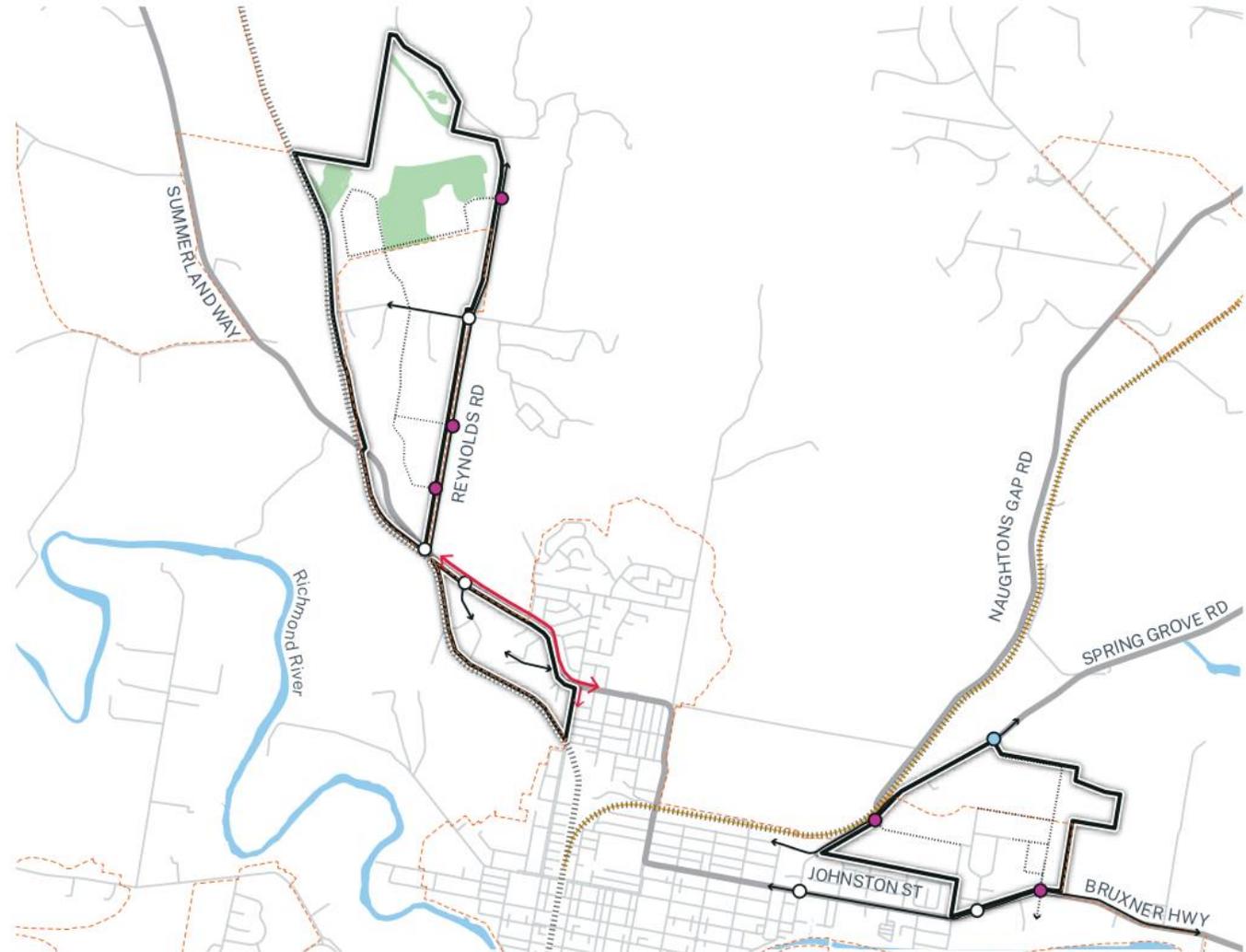
Recommendations for the planning framework

The planning framework should support the delivery of the road network identified in the master plan to ensure efficient traffic movements and support active and public transport opportunities.

Objectives	Recommendations
<p>To provide a road network that supports employment and population growth within the Richmond Valley precinct.</p> <p>To encourage active transport within the Richmond Valley precinct.</p>	<p>That Council:</p> <ul style="list-style-type: none"> • prepare an infrastructure strategy and establish an infrastructure funding framework to increase capacity of infrastructure to align with the master plan • update and/or prepare new contributions plans under sections 7.11 and 7.12 of the <i>Environmental Planning and Assessment Act 1979</i>, related to the coordinated funding and delivery of local infrastructure, including road and active transport infrastructure, that is required for the Richmond Valley precinct • enable flexibility within sub-precinct 3 for out of sequence development where delivery of ultimate infrastructure is not compromised. Consider planning agreements as an option to coordinate delivery of necessary infrastructure upgrades where appropriate • monitor infrastructure capacity and demand and undertake upgrades as necessary • work with public transport operators to improve public transport access within the Richmond Valley precinct • consider the NSW Movement and Place Framework and its Built Environment Performance Indicators. <p>That Council consider updating the Richmond Valley DCP to:</p> <ul style="list-style-type: none"> • locate rail dependent industries and land uses where they stand to benefit from co-location with freight rail facilities or rail accessibility and support development of efficient intermodal supply chains • align development staging with infrastructure planning and the delivery of enabling infrastructure. <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> • require satisfactory arrangements to be made for the provision of services that are essential for the proposed development.

Figure 20 Transport and movement hierarchy

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  Summerland Way shared path
-  Water bodies
-  Conservation
-  Urban growth boundary
-  New intersection
-  Existing intersection
-  Potential new intersection



7.7 Hydrogeology, Water Quality and Demand

GHD Pty Ltd has undertaken a specialist analysis of Hydrogeology, water quality and demand to help inform this master plan.

The GHD report examines water supply and demand in Casino and options to increase water supply to meet Casino's growing needs. It includes estimates of future water demand for Casino, including from Richmond Valley precinct development, noting that there is a lot of variability in the types of industry that may be attracted to the Richmond Valley precinct.

GHD has assumed a light-medium industrial development mix to guide future capital works planning and developer contributions, noting that any future development proposals for high demand water industries would need to demonstrate they will not have an adverse impact on Casino's water security (e.g. by proposing an alternative water supply option).

Casino's water supply is currently sourced from the Jabour Weir. There has been little change in underlying water demand in Casino over recent years and bulk water supply is not currently an issue for Richmond Valley Council. However, as Casino grows and as climate patterns change, bringing longer periods of drought, inland communities such as Casino will experience greater water security challenges.

Richmond Valley Council follows the 5/10/10 rule set out in the draft guidelines issued by DPHI –Water for "Assuring future urban water security –Assessment and adaption guidelines for NSW local water utilities" to determine water security.

Council is currently investigating the modification of Jabour Weir infrastructure, to access untapped deep-water storage in the Weir, to upgrade its bulk water supply over the short-medium term. Other potential solutions considered by GHD include raising the Jabour Weir from its current 13.4 m AHD level to allow more storage, off-river storage, stormwater capture, use of recycled/treated water for non-potable uses, and new groundwater bores as an emergency supply option.

There are potential opportunities to support high water using industries that benefit from co-location and water recycling opportunities from the STP.

The delivery of utility infrastructure to the Richmond Valley precinct is further considered in Section 7.9 of this master plan.

Recommendations for the planning framework

The planning framework should focus on increasing water supply, demand reduction and water reuse to ensure overall water supply can cater for growth and development in the precinct.

Objectives	Recommendations
<p>To ensure that arrangements are in place for the sustainable and integrated supply of water to Casino, including the Richmond Valley precinct.</p> <p>To investigate options to increase water supply.</p> <p>To monitor capacity and align water supply and waste water treatment capacity within the Richmond Valley precinct with growth as it occurs.</p> <p>To employ demand reduction and water reuse measures in conjunction with development in the Richmond Valley precinct.</p>	<p>That Council:</p> <ul style="list-style-type: none"> • investigate the following priority options to increase the bulk water supply to Casino: <ol style="list-style-type: none"> 1. access dead storage at Jabour Weir to achieve water security due to current water yield shortfall <i>Note: Council has commenced these investigations.</i> 2. prior to 2036, investigate the feasibility of: <ol style="list-style-type: none"> a) a licence to access high security/emergency supply for peak drought period from Toonumbar Dam storage, in consultation with Water NSW b) off river storages (210ML), associated pipelines and WPSs c) a new 22 km pipeline to connect to Rous County Council pipeline to achieve water security due to current water yield shortfall d) the raising of Jabour Weir <p><i>Note: The above recommendations are in priority order. Priority 2 investigations are recommended to commence in the next few years given the lead times on these options</i></p> <ul style="list-style-type: none"> • monitor water supply capacity and water demand (e.g. proposed industry use) and implement supplementary measures as necessary • investigate suitable locations for new groundwater bores as an emergency supply option • plan for lot-based and development scale stormwater reuse, as permitted in Council's DCP • investigate the potential use of recycled/treated water by new development to offset demand on the existing water supply network. <p>That Council consider updates to the Richmond Valley DCP to:</p> <ul style="list-style-type: none"> • require appropriate storm water drainage measures to minimise impacts on waterways and the water quality within the Casino water catchment area • include water sensitive urban design principles for all new development incorporating stormwater capture and recycling • ensure appropriate stormwater drainage measures to minimise impacts on adjacent land uses.

7.8 Utilities and services

Development of the Richmond Valley precinct will trigger the need for substantial new utility infrastructure, which will need to be planned, coordinated, and funded as part of overall growth planning for Casino.

GHD Pty Ltd has completed an assessment of utility infrastructure (water, sewer, trade waste, stormwater, waste management / recycling, electricity, and telecommunications) to support the preparation of this master plan.

Water

Casino's bulk water supply from Jabour Weir is stored in three primary reservoirs located at the junction of Summerland Way and Rosewood Avenue, and in a secondary Reservoir located at the junction of Hare Street and Walker Street.

A new high-level storage tank/reservoir in the Casino Food Co-op complex area will be required by 2026 to supply sufficient pressures to the precinct. Areas above relative level of 45m Australian Height Datum (AHD) will require connection to an additional elevated reservoir and small booster pump station to provide sufficient pressure, including the immediate area surrounding the current northern reservoirs (in the allocated Casino Food Complex development). Such areas are less suitable for high water demand uses.

Approximately 1 km of DN200 rising water main will be required along Hickey Street.

Ongoing monitoring will be required of the capacity of the existing water treatment plant (WTP) to service additional development in the Richmond Valley precinct and at Fairy Hill.

Wastewater

Wastewater is transferred to the Casino STP via 16 sewer pump stations and a network of trunk mains. Some of these sewer pump stations and mains are at or near capacity and will need to be upgraded to service growth in the Richmond Valley precinct, including new Sewer Pump Stations and rising mains along Reynolds Road, Queensland Road and Naughtons Gap Road.

Planning has commenced to replace the existing STP, which was damaged by flooding in 2022 and needs significant refurbishment or rebuild. The new STP is expected to be constructed on land immediately east of the existing STP, as shown in the master plan for sub-precinct 3. Council anticipates construction to be completed by 2026.

There are opportunities for Council to incorporate innovative sewage treatment technologies to supply treated water to high water using industries in sub-precinct 3.

Stormwater

Bioretention facilities have been recommended as the most appropriate means of managing water quality, as discussed in the flood impact assessment in Part 7.4. GHD also recommend consideration of conversion of existing ponds/basins to detention/filtering structures in sub-precinct 1. Stormwater harvesting and treatment measures should be incorporated into the precinct planning utilising the existing basins to the north to capture runoff from the developments for reuse. These include permeable landscape features to reduce runoff volumes and promote infiltration.

Part of sub-precinct 1 (south of Summerland Way) and almost all of sub-precinct 2 are located within a drinking water catchment area to the north-west of Casino. Clause 6.9 of Richmond Valley Local Environmental Plan 2012 applies to these areas, with the objective of minimising the adverse impacts of development on the quality and quantity of water entering drinking water storages. GHD recommend consideration of detention/filtering structures and stormwater harvesting depending on the type of development proposed.

Waste Management and Recycling

The main waste management facility in Casino is the Nammoona Waste and Resource Recover Centre operated by Richmond Valley Council and located in the Nammoona sub-precinct. The facility is proposed to be expanded to include a new landfill cell, which is expected to expand capacity for an additional 14 years to 2037, based on current residual waste volumes.

Electricity

The Casino area is supplied electricity from the Casino Zone Substation located near the corner of Ellangowan Road and Summerland Way. Each of the sub-precincts are serviced by feeder connections, which are likely to require upgrades as significant load is added through development of the Richmond Valley precinct.

Planning for zone sub-station (ZSS) and transmission infrastructure is required to service projected growth in the Richmond Valley precinct. Ongoing engagement is proposed with Essential Energy regarding infrastructure delivery, including options to upgrade the existing Casino ZSS to defer costs associated with development of a new ZSS site.

Investment is proposed to supply high voltage electricity to sub-precinct 3 to support anticipated high energy use of the catalyst site adjacent to the Casino STP.

Telecommunications

There are existing in-ground, NBN Co fibre services in the vicinity of each of the 3 sub-precincts. There are opportunities to expand these services to provide high speed, reliable internet, and telecommunications. Further liaison with NBN Co is required once the proposed land uses and end user requirements are understood.



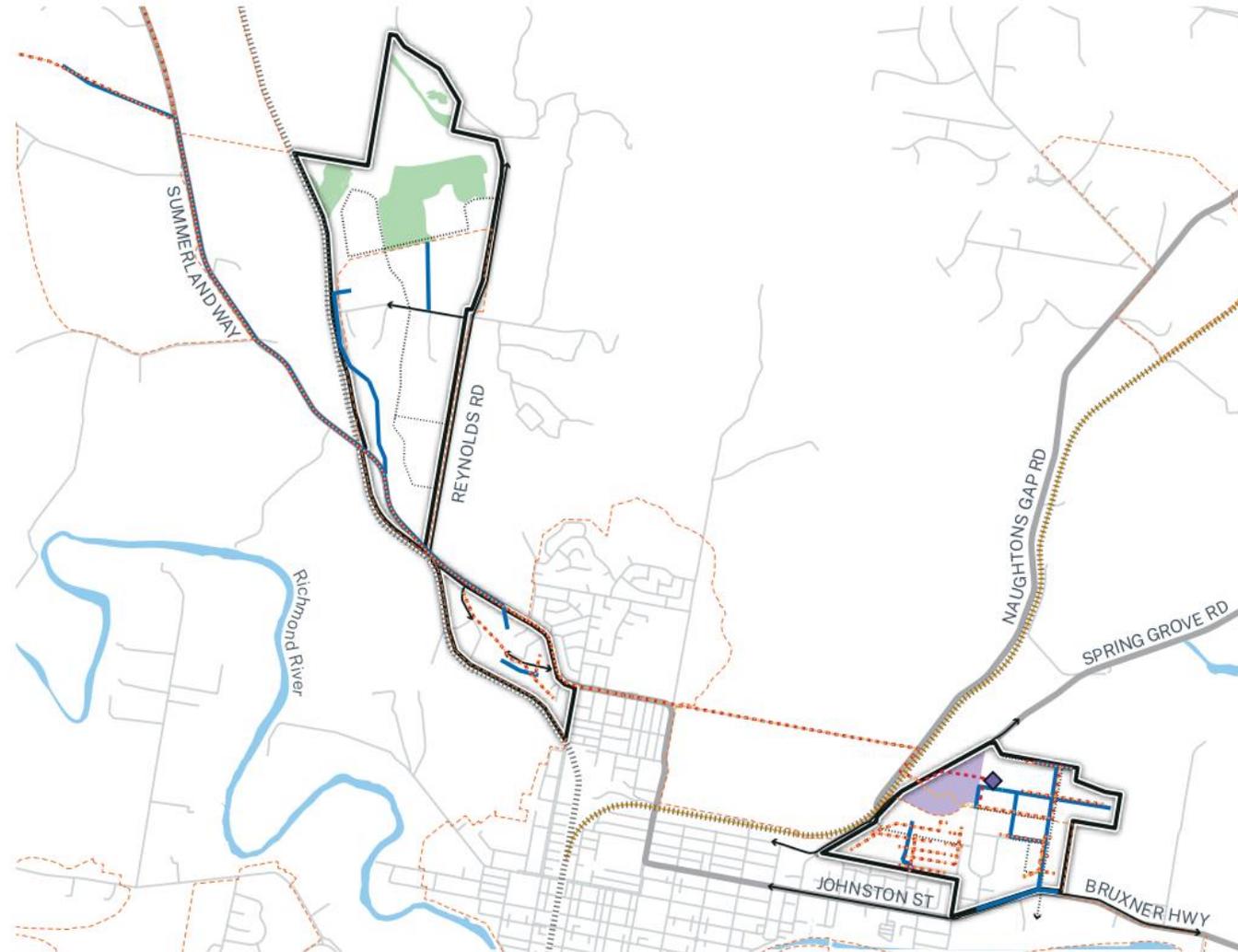
Recommendations for the planning framework

The planning framework should support the future delivery of infrastructure and align with the staging whilst also providing flexibility to respond to demand and uptake of land.

Objectives	Recommendations
<p>To ensure that arrangements are in place for the sustainable and integrated supply of water to Casino, including the Richmond Valley precinct.</p> <p>To investigate options to increase water supply.</p> <p>To monitor capacity and align water supply and waste water treatment capacity within the Richmond Valley precinct with growth as it occurs.</p> <p>To employ demand reduction and water reuse measures in conjunction with development in the Richmond Valley precinct.</p>	<p>That infrastructure planning is undertaken to:</p> <ul style="list-style-type: none"> • develop an Infrastructure Strategy to inform an infrastructure funding framework to increase capacity of infrastructure to align with the master plan • update the Richmond Valley Council Development Servicing Plan 2010 and other Council infrastructure planning to address the coordinated funding and delivery of trunk water and sewerage infrastructure related to the Richmond Valley precinct • update and/or prepare new contributions plans under sections 7.11 and 7.12 of the <i>Environmental Planning and Assessment Act 1979</i>, related to the coordinated funding and delivery of other local infrastructure, including transport infrastructure, that is required for the Richmond Valley precinct • enable flexibility for out of sequence development where delivery of ultimate infrastructure is not compromised. Consider planning agreements as an option to coordinate delivery of necessary infrastructure upgrades where appropriate • monitor infrastructure capacity and demand and undertake upgrades as necessary • undertake planning for replacement of the existing Casino STP • undertake detailed infrastructure planning in conjunction with staged development of the precinct, including design of stormwater infrastructure to manage water quality, and minimise adverse impacts on the quality and quantity of water entering drinking water storages • engage Essential Energy and NBN Co regarding infrastructure delivery and funding options. <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> • ensure satisfactory arrangements are made for the provision of services that are essential for the proposed development.

Figure 21 Utilities and services in the Richmond Valley precinct

-  Richmond Valley precinct boundary
-  Railway
-  Rail trail
-  Existing road
-  Proposed road
-  Existing connection
-  New sewer main
-  Sewer main extension
-  Proposed water pipe (indicative location only)
-  Water bodies
-  Existing sewerage treatment plant
-  Conservation
-  Urban growth boundary
-  Potential new sewerage treatment plant site



7.9 Industry related hazards

Development within the Richmond Valley precinct should support orderly, efficient, and streamlined development by minimising the potential for land use safety conflict during future development approval processes.

The Land Use Considerations Report by Sherpa Consulting has identified that the Richmond Valley precinct can support a range of land uses that maximise the opportunity for employment across the three sub-precincts whilst minimising the potential for land use safety conflict.

Whilst potentially hazardous developments are likely to be acceptable in sub-precinct 1, this relies on:

- retention of the existing rural zoning in the north-west of the sub-precinct and the 600-800m buffer to the urban growth boundary to the west
- maximisation of the distance between storage and handling of toxic dangerous goods in the Casino Rail Freight Terminal and the urban growth boundary.

There is no available risk profile of the Casino Food Co-op, however the following recommendations are provided in the Land Use Considerations Report for sub-precinct 2:

- the Department of Education site is not recommended for a sensitive land use such as a school or residential development, due to its location near the existing operations of the Co-op. Subject to application of the Resilience State Environmental Planning Policy and a specific risk assessment, the site may provide an opportunity for industrial development or a non-residential, adult education facility
- expansion or addition of inventories of toxic dangerous goods above the screening threshold includes an assessment of cumulative risk from all development in sub-precinct 2.

Potentially hazardous developments may be acceptable in sub-precinct 3 based on the current land use safety policy and supporting processes being applied under existing planning requirements. Provision of lower intensity development in the southern portion of the precinct will provide a buffer to residential areas.

A new STP may include a bio-gas power generation facility. The proposed plan should include a 100m buffer to accommodate fire and explosion risks associated with such a facility.

Recommendations for the planning framework

The planning framework should ensure land use safety is a consideration for future development of the Richmond Valley precinct.

Objectives	Recommendations
<p>To ensure high impact industries are directed to suitable locations.</p> <p>Conserve areas of high environmental value.</p>	<p>That Council consider updating the Richmond Valley DCP to:</p> <ul style="list-style-type: none"> • incorporate mechanisms to allow for evidence-based deviations from buffers set in the DCP • establish areas for high impact industry locations where air, noise, and odour impacts are manageable • retain and enhance existing vegetation to establish landscape buffers • require consideration of compatibility of land use with Casino Co-op • limit new land uses that adjoin residential areas to daytime operations to minimise impacts • limit development within the 7 odour unit contour, other than development that is ancillary to the STP and not odour sensitive. <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> • support a range of land uses that maximise the opportunity for employment across the 3 sub-precincts whilst minimising the potential for land use safety conflict • retain existing rural zoning north of the approved intermodal terminal • conserve areas of high environmental value • allow industrial uses that may benefit from accessibility to rail • maintain potential for alternative employment generating uses • allow mixed low impact industrial / commercial uses where land is adjacent residential land.

7.10 Planning and Urban Design

Findings of the draft Structure Plan have informed the master plan to ensure future development is designed and planned to create a cohesive and attractive landscape across the Richmond Valley precinct. Building and design features should create good urban design through landscaping, retention of existing natural vegetation, and the use of high-quality materials.

The urban design of the Richmond Valley precinct should be iterative in nature with the draft Structure Plan providing the design framework alongside the technical reports. It should build on the existing character, including consistent use of landscaping, perimeter fencing, and coordinated signage to create an attractive external appearance of the precinct.

Sub-precinct 1 – Nammoona Industrial precinct

The character of Nammoona provides a highly vegetated landscape with an abundance of trees. Existing natural features exist along Reynolds Road and offer screening from existing industrial uses. Along with the tree planting undertaken by Council along the southern part of Nammoona, the precinct displays a strong amount of existing vegetation.

The southern portion of the sub-precinct adjoins Summerland Way and is the western gateway into Casino. Summerland Way is also the northwest gateway into Casino from Kyogle putting emphasis and consideration needed through the masterplan transport network. As this network is developed visual quality will be improved.

Potential opportunity areas for heavy industry will be generally identified in the central-eastern and north-eastern parts of the sub-precinct, as shown in the Air, Noise and Odour technical report. Such development will be subject to detailed assessment, including specific air, noise, and odour modelling to ensure there is adequate separation from sensitive receptors, and reduced risk of conflict with surrounding development.

Sub-precinct 2 – Casino Food Co-op precinct

Existing landscaping along Summerland Way provides a softened visual outlook from the industrial operations in the area. The character of the sub-precinct to the north-east is rural in nature with existing rural large lots and industries.

To the north-east of the precinct with Summerland Way, the rural character is retained and defined by post and timber rail fencing and informal perimeter tree planting. This extends through to Hillcrest Lane, the driveway to the food co-op, with formal tree planting giving a rural feel to the character of the area.

Sub-precinct 3 – Johnston Street industrial precinct

Johnston Street and the Bruxner Highway form the southern boundary of sub precinct 3. It is the key gateway to the town of Casino and the arrival into the eastern gateway. Urban design of this area will require careful consideration. This portion of the Bruxner Highway also provides views to the Richmond River to the eastern portion of the Richmond Valley precinct. There is minimal vegetation, security style fencing and large setbacks to the Bruxner Highway. Urban design for future development in this area is recommended to provide a welcoming feel to the sub-precinct.

Spring Grove Road is the entryway to the remainder of this precinct. It is characterised by the STP and rural features. Future development in this area will be visible from Spring Grove Road to the northeast. It is another important gateway location of the precinct, with hikers and vehicles frequently passing the area. The locality is known for its scenic qualities, and it is vital that any development is sympathetic to this.

Recommendations for the planning framework

The planning framework should ensure high quality development that enhances the rural environment and landscape of the Richmond Valley precinct

Objectives	Recommendations
<p>To ensure development protects, complements, and enhances the visual quality of the rural environment and landscape of the precinct.</p>	<p>That Council consider updating the Richmond Valley DCP to:</p> <ul style="list-style-type: none"> • incorporate urban design recommendations from the Richmond Valley Structure Plan • retain and build on the existing provisions for streetscape and built form and signage within the precinct, and signage chapters of the DCP • ensure development protects, complements, and enhances the visual quality of the rural environment and landscape of the precinct • provide landscaping buffers to soften the visual appearance of industrial activity • maintain and enhance existing vegetated interfaces, including the Northern Rivers Rail Trail interface • provide a suitable balance between site coverage and landscaped space • require high quality design to protect the visual quality of key gateways • facilitate the design, construction, and operation of environmentally sustainable buildings and precincts • avoid large expanses of walls and roofs, and design buildings to give a sense that large bulky buildings are comprised of a variety of smaller elements • provide appropriate worker amenity in terms of access to natural light and ventilation, and sufficient indoor and outdoor areas for worker recreation • ensure proposed development within the precinct considers satisfactory mitigation of potential impacts from existing surrounding agricultural land uses. A physical separation of uses is proposed through a combination of measures such as buffers, perimeter roads and water management infrastructure within the precinct. <p>The objectives in implementing changes to the Richmond Valley Local Environmental Plan 2012 are to:</p> <ul style="list-style-type: none"> • remove barriers created by height of building provisions that unnecessarily restrict development outcomes in areas where building height will not significantly impact adjoining areas • remove barriers created by minimum lot size provisions to facilitate adaptability to evolving market demand • provide diversity of business and require high amenity / lower impact industries in proximity to residential areas • direct lower amenity / higher intensity industries to suitable locations in sub-precinct 1.

8

Next steps



Aerial of Codrington family farm in Richmond Valley



This section sets out the next steps for realising the full development potential of the Richmond Valley precinct.

The Richmond Valley precinct master plan provides a strategic planning framework for development in the Richmond Valley precinct. It is intended to support planning changes to permit industrial development in the Richmond Valley precinct.

The master plan will provide greater certainty for potential investors and developers, as well as the basis for coordinated development outcomes. However, there will be a need for more detailed planning investigations for particular uses, and a need to complete priority planning, infrastructure and flood mitigation works.

The master plan should be read in conjunction with the discussion paper which describes proposed changes to the Richmond Valley LEP, including changes to zones, heights of buildings and minimum lot size provisions.

1

Updated Richmond Valley Development Control Plan provisions, as described in this Master Plan, including to:

- Establish direction for the location of high impact industry
- Ensure development within sub-precinct 3 does not result in increased flood levels for existing urban and residential areas
- Provide urban design direction for new developments
- Manage air, noise, and odour impacts
- Protect areas that have heritage and biodiversity value
- Enhance and increase vegetation buffers

2

Infrastructure Servicing strategy

- Detailed design work, feasibility and funding mechanism for upgrade or replacement of the sewerage treatment plant and utility infrastructure
- Design, staging and funding for required road infrastructure will be determined by Richmond Valley Council, in consultation with Transport for NSW

3

Critical flood mitigation works

- Detailed design work, feasibility, and funding to complete critical flood mitigation works to enable full development of sub-precinct 3

4

Urban Growth Boundary

- Work with NSW Government on the review of the Urban Growth Boundary in the North Coast Regional Plan.

9

Glossary

JH Williams building supplies in the Johnston Street sub-precinct





This section includes a glossary of key terms and definitions used within the master plan.

Alternative waste treatment solutions (AWTS): Alternative waste treatment systems process waste, which is largely made up of non-recyclable materials, including organic waste and involving a wide range of technologies, including energy from waste, which is defined below. AWTS is referred to as 'EfW/AWTS' throughout this plan.

Bioenergy: Bioenergy is a form of renewable energy generated from the conversion of biomass into heat, electricity, biogas, and liquid fuels. Biomass is organic matter derived from forestry, agriculture, or waste streams.

Circular economy: A hierarchy of strategies including refuse, rethink, reduce, reuse, repair and recycle, with the aim of eliminating waste and pollution by ensuring that materials stay in circulation and use at their highest value for as long as possible to increase efficiencies, reduce pressure on scarce resources and deliver efficiencies and savings for businesses.

Development Control Plan: A development control plan is a detailed guideline that illustrates the controls that apply to a particular type of development or in a particular area.

Discussion paper: The discussion paper describes, and provides justification for, proposed amendments to the local environmental plan to facilitate development of the Richmond Valley precinct.

Energy from waste (EfW): Energy from waste involves the thermal treatment of waste or waste-derived materials for the recovery of energy. Energy from waste is a form of Alternative Waste Treatment Solution (as defined above), and is referred to as 'EfW/AWTS' throughout the master plan.

Local Environmental Plan: A local environmental plan is the principal legal document for controlling development at the council level. It contains zoning provisions that establish permissibility of uses and specifies standards that regulate development.

Master plan: The master plan considers opportunities and barriers to development and provides a long-term vision and framework to guide future growth and development.

Planning framework: The planning framework includes the master plan, local environmental plan, and development control plan.

Renewable energy: Renewable energy is defined separately to Alternative Waste Treatment Systems and involves the production of energy using natural resources including sun, wind, water, and trees and includes bioenergy such as the proposed processing of waste product from the Casino Co-op abattoir, which would utilise biogas to produce energy.

Sensitive receptor boundary: The sensitive receptor boundary is a contour line surrounding the precinct where no sensitive receptors such as houses should be located to minimise or control land use conflicts from air, odour and noise emissions.

A

Appendices



Aerial view of farmland in Richmond Valley



The Richmond Valley precinct master plan process relied on the following technical studies to inform upfront strategic planning and planning assessment.

Appendix 1: Supporting documents



Agricultural Land Assessment Report - GHD Pty Ltd



Heritage Report - Environmental Resources Management Australia Pty Ltd



Biodiversity Technical Report - Environmental Resources Management Australia Pty Ltd



Air, noise, and odour Technical Report - Todoroski Air Sciences



Flood Impact Assessment - BMT Commercial Australia Pty Ltd



Bushfire Analysis Report - Environmental Resources Management Australia Pty Ltd



Soils, Geology and Contamination Technical Report - Environmental Resources Management Australia Pty Ltd



Traffic Assessment - GHD Pty Ltd



Hydrogeology, water quality and demand Analysis Report - GHD Pty Ltd



Utilities Infrastructure Analysis Report - GHD Pty Ltd



Land Use Considerations Technical Report - Sherpa Consulting



Intermodal Feasibility - George Stanley Consulting



Richmond Valley Regional Job Precinct Structure Plan - Gyde Consulting



Richmond
Valley
Council



CERTIFIED IN ACCORDANCE WITH THE
ENVIRONMENTAL PLANNING AND
ASSESSMENT ACT 1979
AND REGULATION 2021

RICHMOND VALLEY COUNCIL
SECTION 7.12 CONTRIBUTIONS PLAN
(FORMERLY S.94A CONTRIBUTIONS PLAN)
(AS AMENDED)

VERSION	DATE EFFECTIVE	COMMENTS	APPROVED BY COUNCIL
Version 1	1 July 2010		15 June 2010
Version 2	8 January 2014		17 December 2013
Version 3	<<add new date>>	2024 Revision of the plan	<<add new date>>

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SUMMARY TABLES

The following summary tables are included in this plan:

- Percentage levy by category; and
- Public facilities for which contributions will be sought.

Subject to the provisions of this Plan and any direction issued by the Minister for Planning under section 7.17 (formerly s.94E) of the *Environmental Planning and Assessment Act 1979* (the Act 1979), a levy will be imposed as a condition of development consent on all relevant applications, where the proposed cost of development exceeds \$100,000.

The levy will be based on a fixed rate percentage of the proposed cost of the development. Table 1.1 indicates the applicable rate.

Table 1.1 Summary schedule for maximum 7.12 contributions.

PROPOSED COST OF DEVELOPMENT	LEVY (%)
Up to \$100,000	Nil
\$100,001 - \$200,000	0.5%
More than \$200,000	1.0%

Table 1.2 lists the proposed public amenities or public services to be funded by the contributions. These public amenities and public services will be provided by Council over the next five to ten years, subject to adequate income being collected from development levied under this Plan.

Table 1.2 Public amenities for which levies will be sought

The schedule of works outlines the proposed works associated with the life of this Plan. The actual timing of works during the ten-year life will depend on the quantum of contributions collected.

CORAKI		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
Coraki Riverside Park	\$25,000	2024/2025
Coraki Museum	\$45,000	2024/2025
Coraki	\$100,000	2025/2026
Coraki Riverside Park	\$100,000	2029/2030
Windsor Park	\$250,000	2029/2030
Coraki Community Centre (Old SES Shed)	\$500,000	2033/2034

CASINO		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
Colley Park	\$150,000	2024/2025
Elsmer Jones Park	\$35,000	2024/2025
NRRT	\$150,000	2024/2025
Casino Band Hall	\$60,000	2024/2025
Crawford Square	\$130,000	2024/2025
Casino Drill Hall	\$30,000	2024/2025
Footpath/bike path Connection	\$230,000	2024/2025
Crawford Square	\$35,000	2025/2026
Richmond Park - Geenibeinga Jabiru Wetlands	\$400,000	2025/2026
Casino Indoor Sports Stadium	\$150,000	2026/2027
Crawford Square	\$275,000	2026/2027
Casino Drill Hall	\$650,000	2027/2028
Civic Hall	\$350,000	2028/2029
Albert Park	\$250,000	2031/2032

RAPPVILLE		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
Rappville Hall	\$50,000	2024/2025

BROADWATER/RILEYS HILL		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
Broadwater	\$60,000	2024/2025
Rileys Hill Community Centre	\$50,000	2024/2025

EVANS HEAD		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
Evans Head Scout Hall & Community Garden	\$65,000	2024/2025
Evans Head Senior Citizen Hall Improvement	\$100,000	2024/2025
Airforce Beach access upgrade	\$200,000	2024/2025
Evans Head Recreation Hall	\$65,000	2024/2025
Evans Head - Park Street	\$200,000	2025/2026
Stan Payne Oval	\$200,000	2027/2028
Paddon Park	\$150,000	2028/2029
Reserve behind co-op	\$150,000	2030/2031

WOODBURN		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
Woodburn Oval	\$130,000	2025/2026
Woodburn CBD	\$200,000	2026/2027
Woodburn Boxing Club	\$200,000	2031/2032

THROUGHOUT THE LOCAL GOVERNMENT AREA		
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION
PAMP (Pedestrian Mobility Acces Plan)	\$60,000	Annually
Civic Pride	\$60,000	Annually from 2024-2032

1. ADMINISTRATION AND OPERATION OF THE PLAN

1.1 Overview of Section 7.12 (formerly 94A) of the Environmental Planning and Assessment Act 1979

Section 7.12 (formerly 94A) of the *Environmental Planning and Assessment Act 1979 (the Act 1979)* allows Council to adopt a contributions plan that enables the consent authority to apply a fixed percentage levy on the cost of development.

Section 7.12 (formerly 94A) allows the consent authority to impose, as a condition of development consent, or an accredited certifier to impose a condition on a complying development certificate, a requirement that the applicant pay a levy of the percentage, authorised by this contribution plan, of the proposed cost of carrying out the development.

The levy required to be paid by a condition imposed under section 7.12 is to be collected as a means of providing, extending, or augmenting public amenities or public services (or towards recouping the cost of their provision, extension, or augmentation). The application of the money is subject to any relevant provision of this contributions plan.

1.2 Name of this contributions plan

This contributions plan is called the Richmond Valley Council Section 7.12 Contributions Plan (as Amended) (formerly the Richmond Valley Council Section 94A Contributions Plan). The Plan has been drafted to include all public amenities and public services deemed to be required to meet the demands of development within the Richmond Valley Council Local Government Area, for the life of this Plan. This Plan repeals the following previous contributions plans:

- The Council of Casino Contributions Plan 1995; and
- Richmond River s.94 Contributions Plan 2000

The plan also repeals the following three contributions plans, to the extent that they operate over land now located within Richmond Valley Council:

- Copmanhurst s.94 Contributions Plan - Bushfire;
- Copmanhurst s.94 Contributions Plan - Community Facilities and Roads; and
- Copmanhurst s.94 Contributions Plan - Heavy Haulage.

1.3 What are the purposes of this contributions plan?

The primary purposes of this contributions plan are:

- to authorise the imposition of a condition on certain development consents and complying development certificates requiring the payment of a levy determined in accordance with this plan pursuant to section 7.12 of the Act 1979;
- to assist the Council to provide the appropriate public amenities which are required to maintain and enhance amenity and service delivery within the area;
- to ensure that the existing community is not burdened by the provision of public amenities required as a result of future development;
- to publicly identify the purposes for which the levies are required; and
- to govern the application of money paid to the Council under a condition authorised by this plan.

1.4 Application of this plan

This plan applies to all land within the local government area (LGA) of Richmond Valley Council, as shown on **Illustration 1.1** below.

This Plan applies to all applications for development consent and complying development certificates required to be made by or under Part 4 of the Act 1979 in respect of development on land to which this Plan applies, and that is not excluded in accordance with Part 1.13 of this Plan.

It is noted that pursuant to clause 1(d) of section 7.17 (formerly s.94E) of the Act 1979, the Minister for Planning may issue a direction in relation to "the type or area of development in respect of which a condition under section 7.12 (formerly 94A) may be imposed and the maximum percentage of that levy".

Relevant directions can be found at:

[Local infrastructure contributions policy | Planning \(nsw.gov.au\)](#)

At the time this Plan was made the Minister had issued directions exempting certain development from section 7.12 (formerly s.94A) levies. For the sake of clarity, levies will not be imposed on development:

- a. where the proposed cost of carrying out the development is \$100,000 or less; or
- b. for the purpose of disabled access; or
- c. for the sole purpose of providing affordable housing; or
- d. for the purpose of reducing a building's use of potable water (where supplied from water mains) or energy; or
- e. for the sole purpose of the adaptive reuse of an item of environmental heritage; or
- f. land where a Section 7.11 contribution has already been charged for that subdivision, unless, the new development will result in an increase in demand beyond that attributed to the initial subdivision; or
- g. seniors housing, as defined in the State Environmental Planning Policy (Housing) 2021, which is undertaken by a social housing provider; or
- h. any other Ministerial direction released following the adoption of this plan.

In addition, the following types of development are exempted from making a contribution under this Plan:

- a. Public amenities or infrastructure proposed by a public authority; and
- b. Development where there is no increase in floor space within an existing building.

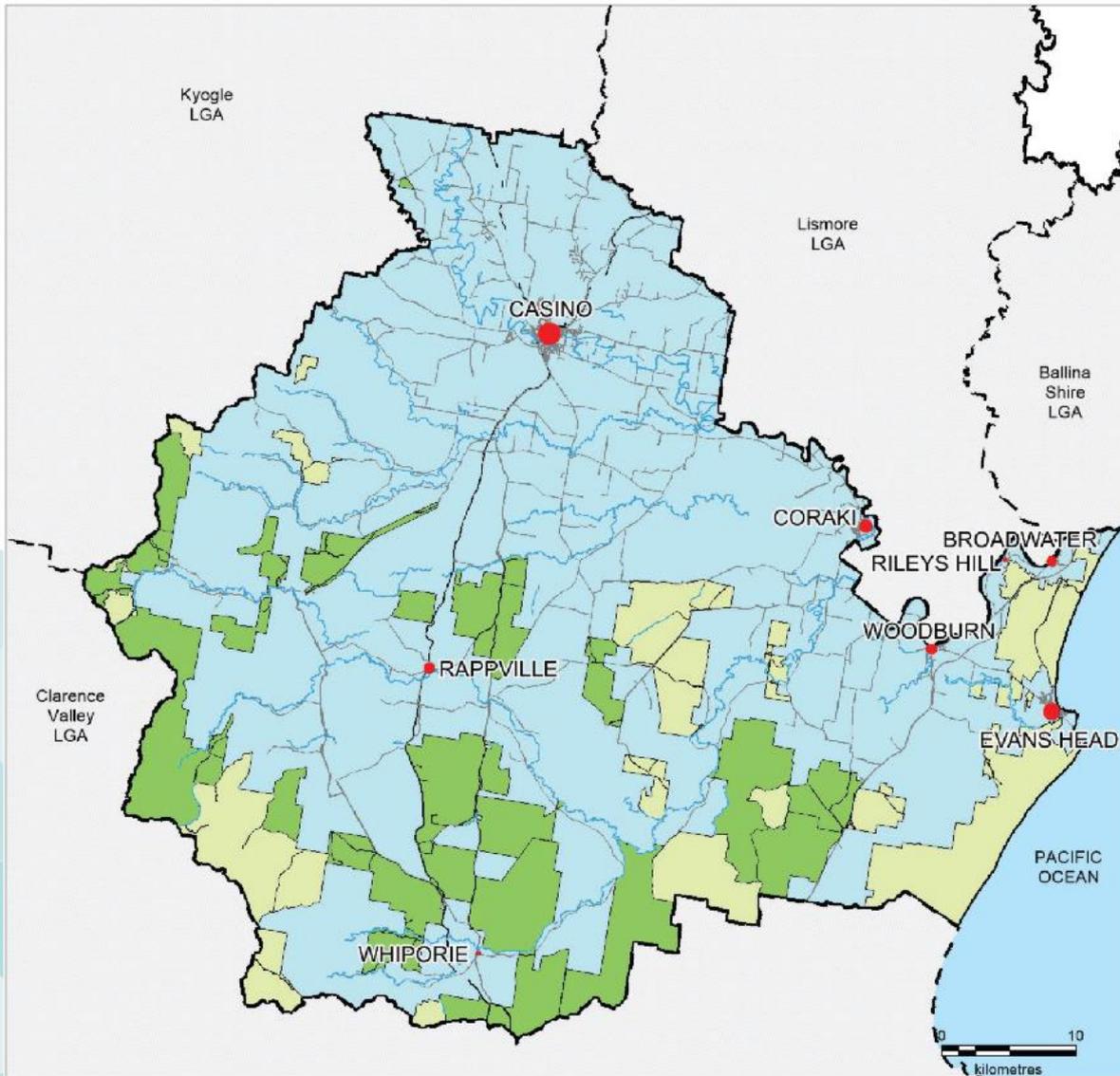


Illustration 1.1 Richmond Valley Council Area

1.5 What does Section 7.12 (formerly s.94A) of the Act provide?

Section 7.12 (formerly s.94A) of the Act 1979 provides as follows:

7.12 Fixed development consent levies (cf previous s.94A)

1. A consent authority may impose, as a condition of development consent, a requirement that the applicant pay a levy of the percentage, authorised by a contributions plan, of the proposed cost of carrying out the development.
2. A consent authority cannot impose as a condition of the same development consent a condition under this section as well as a condition under section 7.11.
- 2A. A consent authority cannot impose a condition under this section in relation to development on land within a special contributions area without the approval of-
 - a. the Minister, or
 - b. a development corporation designated by the Minister to give approvals under this subsection.
3. Money required to be paid by a condition imposed under this section is to be applied towards the provision, extension or augmentation of public amenities or public services (or towards recouping the cost of their provision, extension or augmentation). The application of the money is subject to any relevant provisions of the contributions plan.
4. A condition imposed under this section is not invalid by reason only that there is no connection between the development the subject of the development consent and the object of expenditure of any money required to be paid by the condition.
5. The regulations may make provision for or with respect to levies under this section, including-
 - a. the means by which the proposed cost of carrying out development is to be estimated or determined, and
 - b. the maximum percentage of a levy.

1.6 When does this development contributions plan commence?

This Plan has been prepared pursuant to the provisions of the Act 1979, and the *Environmental Planning and Assessment Regulation 2021 (the Regulation 2021)*.

This Plan came into effect from the date on which public notice of the Council's decision to approve the Plan was published pursuant to the former cl. 31(4)) of the *EP&A Regulation 2000*. Subsequent plans or amendments come into effect upon notice of the Council's decision to approve that plan or amendment being published on the Council's website or such later date specified in the notice pursuant to clause 214(4) of the *Regulation 2021*.

This Amended Plan was adopted by Council at its Meeting of <<add new date>> and came into force on <<add new date>>.

1.7 Pooling of levies

This Plan expressly authorises section 7.11 (formerly s.94) contributions or section 7.12 (formerly s.94A) levies paid for different purposes under this Plan or any other contributions plan applying to land in the Richmond Valley LGA to be pooled and applied progressively for those purposes. The priorities for the expenditure of the levies are shown in the works schedule in this Plan.

Pursuant to clause 212(6) (formerly cl.27(3)) of the *Regulation 2021*, a contributions plan may authorise monetary development contributions or development levies for different purposes to be pooled and applied progressively for the different purposes only if the Council is satisfied that the pooling and progressive application will not unreasonably prejudice the carrying into effect, within a reasonable time, of the purposes for which the money was originally paid.

1.8 Complying development and the obligation of accredited certifiers

Accredited certifiers must impose a condition on a Complying Development Certificate, requiring monetary contributions in accordance with this Plan which satisfies the following criteria:

- The levy charged is calculated in accordance with Table 1.1 of this Contributions Plan; and
- Where a development consent for a subdivision was issued by the Council prior to the adoption of a Section 7.11 (formerly s.94) Contributions Plan, and no Section 7.11 (formerly s.94) contribution was paid, any development application exceeding \$100,000 will be required to pay a contribution in accordance with this Plan.

The conditions imposed must be consistent with Council's standard Section 7.12 (formerly s.94A) consent conditions and be strictly in accordance with this Contributions Plan. It is the professional responsibility of accredited certifiers to accurately calculate the contribution and to apply the Section 7.12 (formerly s.94A) condition correctly.

1.9 Construction certificates, subdivision work certificates, occupation certificates, and the obligation of accredited certifiers

In accordance with clause 20 of the *Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021* (the *Certification Regulation 2021*) (formerly cl.146 of the *EP&A Regulation 2000*), a certifying authority must not issue a construction certificate, subdivision work certificate, or occupation certificate under a development consent unless it has verified that each condition requiring the payment of levies has been satisfied. In particular, the certifier must ensure that the applicant provides a receipt(s) confirming that levies have been fully paid and copies of such receipts must be included with copies of the certified plans provided to Council in accordance with clause 13 of the *Certification Regulation 2021* (formerly cl.142(2) of the *Regulation 2000*). Failure to follow this procedure may render such a certificate invalid.

1.10 How will the levy be calculated?

The levy will be determined on the basis of the rate as set out in the summary schedule. The levy will be calculated as follows:

Levy payable = %C x \$C

Where:

%C is the levy rate applicable

\$C is the proposed cost of carrying out the development

For example, a development valued at \$350,000 would require the following calculation:

Levy payable = 1% x \$350,000.00

Levy payable = \$3,500.00

For example, a development valued at \$150,000 would require the following calculation:

Levy payable = 0.5% x \$150,000.00

Levy payable = \$750.00

Calculating the cost of work

The proposed cost of carrying out the development will be determined in accordance with clause 208 (formerly cl.25J) of the Regulation 2021. The procedures set out in Section 5 of this Plan must be followed to enable Council to determine the amount of the levy to be paid.

The proposed cost may be adjusted before payment of a development levy, as specified in the contributions plan, to reflect annual variations to readily accessible index figures adopted by the Plan between the day on which the proposed cost was determined by the consent authority and the day by which the development levy must be paid.

The value of the works must be provided by the applicant at the time an application is lodged. When determining the estimated cost of works, applicants must have regard to [Planning circular - PS 21-022 - Calculating the genuine estimated cost of development \(nsw.gov.au\)](#).

Consistent with this circular, development applications are to be estimated in accordance with the following:

- for development up to \$100,000, the estimated cost be estimated by the applicant or a suitably qualified person 1, with the methodology used to calculate that cost submitted with the Development Application;
- for development between \$100,000 and \$3 million, a suitably qualified person should prepare the cost estimate and submit it, along with the methodology, with the Development Application; or
- for development more than \$3 million, a detailed cost report prepared by a registered quantity surveyor who is registered with the Australian Institute of Quantity Surveyors or a person who can demonstrate equivalent qualification to verify the cost of the development should be submitted with the Development Application.

Without limitation to the above, council may review the valuation of works and may seek the services of an independent person to verify the costs. In these cases, all costs associated with obtaining such advice will be at the expense of the applicant and no construction certificate, subdivision work certificate or occupation certificate will be issued until such time that the levy has been paid.

1.11 When is the levy payable?

A levy must be paid to the Council at the time specified in the condition that imposes the levy. If no such time is specified, the levy must be paid prior to the issue of a construction certificate, subdivision work certificate, occupation certificate or complying development certificate.

1.12 How will the levy be adjusted?

Contributions required as a condition of consent under the provisions of this Plan will be adjusted at the time of payment of the contribution in accordance with the following formula:

$$\text{Contribution at time of payment} = \frac{\$Co \times \text{Current Index}}{\text{Base Index}}$$

Where:

\$Co is the original contribution as set out in the consent or complying development certificate
Current Index is the *Consumer Price Index (All Groups Index)* for Sydney as published by the Australian Statistician at the time of the payment of the contribution; and

Base Index is the *Consumer Price Index (All Groups Index)* for Sydney as published by the Australian Statistician which applied at the time of the issue of the development consent or complying development certificate.

The Australian Bureau of Statistics updates the index value on a quarterly basis.

Note: The contribution payable will not be less than the contribution specified on the development consent or complying development certificate.

1.13 Circumstances where Section 7.12 (formerly 94A) Contributions may be waived

Section 7.12 (formerly s.94A) Contributions may be waived when there are exceptional circumstances such as compassionate grounds, for example where the development is a replacement due to storm, flood, or fire.

The General Manager is authorised by this Plan to waive contributions where satisfactory written evidence has been presented that demonstrates exceptional circumstances exist.

The General Manager will inform the Council of any concessions granted at the earliest opportunity.

Note. Section 7.17 (formerly s.94E) of the Act 1979 authorises the Minister to direct a consent authority as to the type or area of development in respect of which a condition under section 7.12 (formerly s.94A) may be imposed and the maximum percentage of the levy.

The Minister has issued several directions relating to the maximum levy percentage and to types of development that cannot be levied. These directions are subject to change and can be viewed on the Department of Planning Housing and Infrastructure's website - [Local infrastructure contributions policy | Planning \(nsw.gov.au\)](https://www.planning.nsw.gov.au/local-infrastructure-contributions-policy)

2. EXPECTED DEVELOPMENT AND DEMAND FOR PUBLIC FACILITIES

The Richmond Valley Council works program, as it appears in this Plan, has been developed based on population projections undertaken by the Council, the Australian Bureau of Statistics and the NSW State Government.

The Richmond Valley Council Growth Management Strategy 2023 predicts that over the next 20 years, there could be a further 4,100 persons populating the Richmond Valley LGA.

The majority of this growth will occur in Richmond Valley's major town, Casino, and in the coastal village of Evans Head. As a result, there will be increased demands on a range of infrastructure that the Council provides, which in turn will necessitate the provision of road upgrades, new parks, sports grounds, community centres, walkways, and cycleways.

Accordingly, the majority of public works proposed to be funded by this Plan will occur in Casino and Evans Head. The works proposed to occur in Casino include upgrades to Colley Park, Richmond Park, Casino Indoor Sports Stadium and Crawford Square, and construction of additional footpath and bikeway.

Works proposed to occur in Evans Head include upgrades to Airforce Beach, Stan Payne Oval, Paddon Park, construction of additional footpath and bikeway, and additional car parking facilities.

In addition, it is proposed to construction of new footpaths and cycleways, the provisions of disability access ramps and similar structures, and the capital improvements to open space recreations and greening program for landscaping and tree planting throughout Richmond Valley LGA.

It is expected that these infrastructure upgrades will ameliorate the pressures of the increasing population.

3. WORKS SCHEDULE

The schedule of works outlines the works proposed associated with the life of this Plan. The actual timing of works during the ten-year life will depend on the quantum of contributions collected.

CASINO			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
Colley Park	\$150,000	2024/2025	Master Plan Implementation, Footpaths, playgrounds, building connections
Elsmer Jones Park	\$35,000	2024/2025	Basketball Court & Landscaping
NRRT	\$150,000	2024/2025	Embellishments (Chairs, Shelters, Signage)
Casino Band Hall	\$60,000	2024/2025	Toilet & Kitchen Installation
Crawford Square	\$130,000	2024/2025	Shade Structures
Casino Drill Hall	\$30,000	2024/2025	New Lighting throughout facility
Footpath/bike path Connection	\$230,000	2024/2025	Queen Elizabeth Park, Northern Rivers Rail Trail to Casino CBD
Crawford Square	\$35,000	2025/2026	Small Basketball Court & Landscaping
Richmond Park - Geenibeinga Jabiru Wetlands	\$400,000	2025/2026	Implementation from Masterplan, including toilets, landscaping, environmental protection
Casino Indoor Sports Stadium	\$150,000	2026/2027	Climbing Wall, Acoustic Treatment
Crawford Square	\$275,000	2026/2027	Carpark
Casino Drill Hall	\$650,000	2027/2028	New building with amenities for relocation of Historical Society
Civic Hall	\$350,000	2028/2029	Building facade and amenities including kitchen
Albert Park	\$250,000	2031/2032	Masterplan Implementation

RAPPVILLE			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
Rappville Hall	\$50,000	2024/2025	Acoustic Treatment

CORAKI			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
Coraki Riverside Park	\$25,000	2024/2025	Footpaths, picnic shelters, seating, landscaping.
Coraki Museum	\$45,000	2024/2025	Toilet Upgrades
Coraki	\$100,000	2025/2026	Public Toilet Upgrade
Coraki Riverside Park	\$100,000	2029/2030	Public Toilet Upgrade
Windsor Park	\$250,000	2029/2030	Tennis Wall and Amenities
Coraki Community Centre (Old SES Shed)	\$500,000	2033/2034	Augmentation of building as community neighbourhood centre.

WOODBURN			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
Woodburn Oval	\$130,000	2025/2026	Masterplan Implementation
Woodburn CBD	\$200,000	2026/2027	Place Plan Implementation
Woodburn Boxing Club	\$200,000	2031/2032	Landscaping, Carpark, Community Garden

BROADWATER/ RILEYS HILL			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
Broadwater	\$60,000	2024/2025	Place Plan Implementation
Rileys Hill Community Centre	\$50,000	2024/2025	Playground Facilities

EVANS HEAD			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
Evans Head Scout Hall & Community Garden	\$65,000	2024/2025	Toilet Renewals
Evans Head Senior Citizen Hall Improvement	\$100,000	2024/2025	Augmentation, toilet facilities upgrade, security upgrades
Airforce Beach Access Upgrade	\$200,000	2024/2025	Access Upgrades
Evans Head Recreation Hall	\$65,000	2024/2025	Toilet Renewal
Evans Head - Park Street	\$200,000	2025/2026	Parking Facilities
Stan Payne Oval	\$200,000	2027/2028	Masterplan Implementation, Grandstand fencing
Paddon Park	\$150,000	2028/2029	Shelters, picnic tables, landscaping, parking improvements
Reserve Behind Co-op	\$150,000	2030/2031	Formalise and upgrade access, bollards, amenities, shelters

THROUGHOUT THE LOCAL GOVERNMENT AREA			
PUBLIC FACILITIES	ESTIMATED COST (\$)	APPROX. YEAR OF CONSTRUCTION	COMMENT
PAMP (Pedestrian Mobility Access Plan)	\$60,000	Annually	New footpaths and cycleways. Provision of disability access ramps and similar structures.
Civic Pride	\$60,000	Annually from 2024-2032	Capital Improvements to open space recreations and greening program for landscaping and tree planting within the LGA, Total \$480,000.

4. WORKS SCHEDULE MAPS

Casino



1	Colley Park and Casino Indoor Stadium	6	Casino Drill Hall
2	Elsmer Jones Park	7	Richmond Park - Geenibeinga Jabiru Wetlands
3	NRRT	8	Civic Hall
4	Casino Band Hall	9	Albert Park
5	Crawford Square		

Illustration 4.1 - Works Schedule Map for Greater Casino

Richmond Valley Council Section 712 Contributions Plan (As Amended)

Rappville



1	Rappville Hall		

Illustration 4.2 - Works Schedule Map for Rappville

Broadwater/ Rileys Hill



1	Broadwater		
2	Rileys Hill Community Centre		

Illustration 4.3 - Works Schedule Map for Broadwater/ Rileys Hill

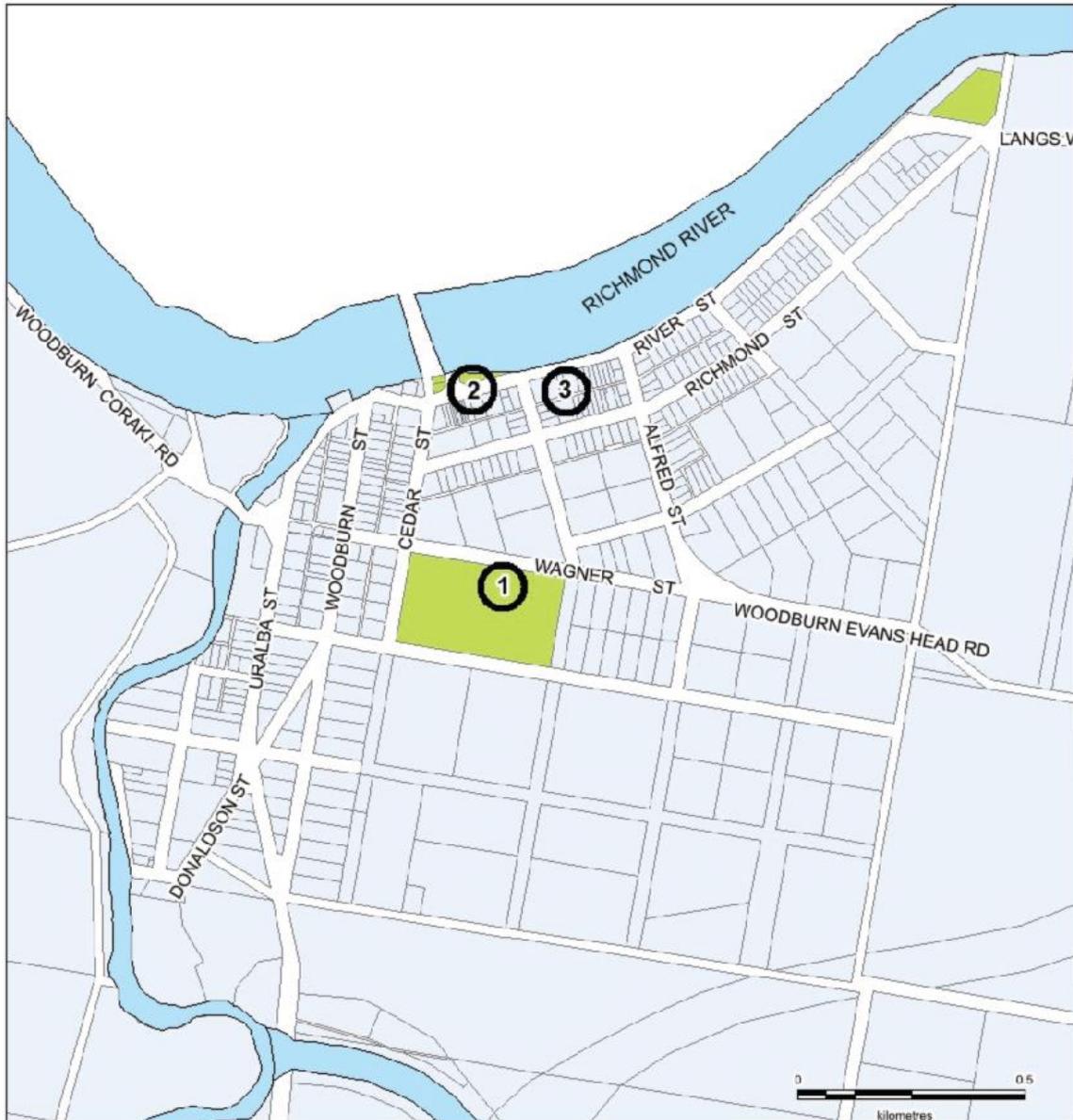
Coraki



1	Coraki Riverside Park		
2	Mid Richmond Museum		
3	Coraki Amenities		
4	Windsor Park		
5	Coraki Community Centre		

Illustration 4.4 - Works Schedule Map for Coraki

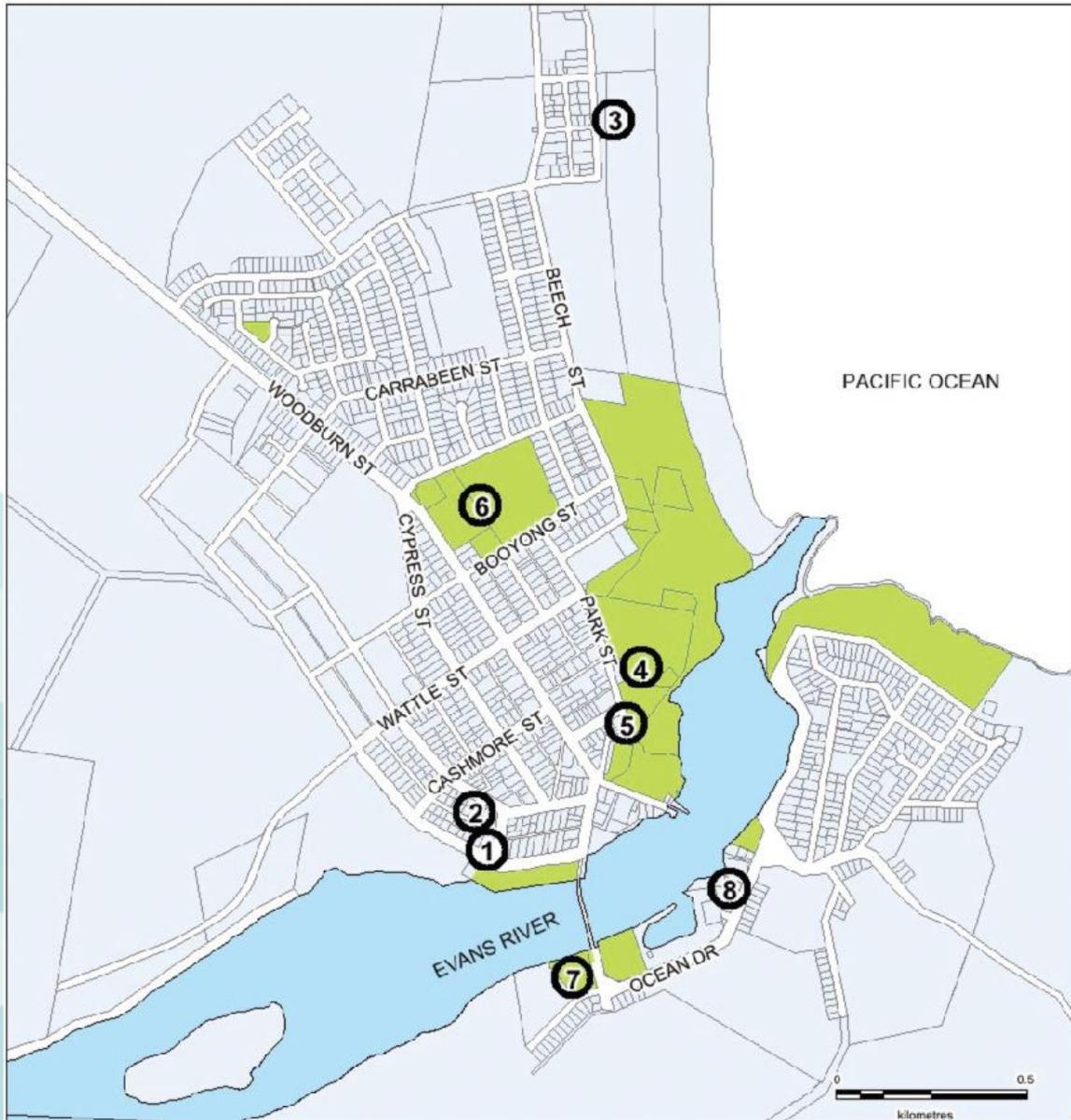
Woodburn



1	Woodburn Oval		
2	Woodburn CBD		
3	Woodburn Boxing Club		

Illustration 4.5 - Works Schedule Map for Woodburn

Evans Head



1	Evans Head Scout Hall	6	Stan Payne Oval
2	Evans Head Senior Citizens Hall	7	Paddon Park
3	Airforce Beach Access	8	Reserve behind Co-op
4	Evans Head Recreation Hall		
5	Park Street		

Illustration 4.6 - Works Schedule Map for Evans Head

5. PROCEDURE FOR ESTIMATING THE COST OF DEVELOPMENT

A cost summary report is required to be submitted with each development application, to allow Council and / or an accredited certifier to determine the contributions that will be required.

For works with a value less than \$3,000,000 the cost summary report must be completed by a person who, in the opinion of the Council / accredited certifier, is suitably qualified. A Quantity Surveyor's Detailed Cost Report must be completed by a registered Quantity Surveyor for works with a value greater than \$3,000,000.

To avoid doubt, section 208 (formerly cl. 25J) of the Regulation 2021 sets out the things that are included in the estimation of the construction costs by adding up all the costs and expenses that have been or are to be incurred by the applicant in carrying out the development, including the following:

- a) if the development involves the erection of a building or the carrying out of engineering or construction work—
 - i. erecting the building or carrying out the work, and
 - ii. demolition, excavation and site preparation, decontamination or remediation,
- b) if the development involves a change of use of land—doing anything necessary to enable the use of the land to be changed,
- c) if the development involves the subdivision of land—preparing, executing and registering—
 - i. the plan of subdivision, and
 - ii. the related covenants, easements or other rights.

Note, pursuant to clause 208(4) of the Regulations 2021, the following costs and expenses must not be included in an estimate or determination of the proposed costs-

- a. the cost of the land on which the development will be carried out,
- b. the costs of repairs to a building or works on the land that will be kept in connection with the development,
- c. the costs associated with marketing or financing the development, including interest on loans,
- d. the costs associated with legal work carried out, or to be carried out, in connection with the development,
- e. project management costs associated with the development,
- f. the cost of building insurance for the development,
- g. the costs of fittings and furnishings, including refitting or refurbishing, associated with the development, except if the development involves an enlargement, expansion or intensification of a current use of land,
- h. the costs of commercial stock inventory,
- i. the taxes, levies or charges, excluding GST, paid or payable in connection with the development by or under a law,
- j. the costs of enabling access by people with disability to the development,
- k. the costs of energy and water efficiency measures associated with the development,
- l. the costs of development that is provided as affordable housing,
- m. the costs of development that is the adaptive reuse of a heritage item.

Examples of the required Cost Summary Reports are included below.

COST SUMMARY REPORT

(Development Cost no greater than \$3,000,000.00)

Development Application No. Reference:

Complying Development Certificate Application No.

Construction Certificate No. Date:

Applicant's Name: _____

Applicant's Address: _____

Development Name: _____

Development Address: _____

Analysis of Development Costs:

Demolition and Alterations	\$	Hydraulic Services	\$
Structure	\$	Mechanical Services	\$
External walls, windows and doors	\$	Fire Services	\$
Internal walls, screens, and doors	\$	Lift Services	\$
Wall Finishes	\$	External Works	\$
Floor Finishes	\$	External Services	\$
Ceiling Finishes	\$	Other Related Work	\$
Fittings and Equipment	\$	Sub-total	\$

Sub-total above carried forward	\$
Preliminaries and margin	\$
Sub-total	\$
Consultant Fees	\$
Other related development costs	\$
Sub-total	\$
Goods and Services Tax	\$
Total Development Cost	\$

I certify that I have:

- Inspected the plans the subject of the application for development consent or construction certificate.
- Calculated the development costs in accordance with the definition of development costs in clause 208 of the *Environmental Planning and Assessment Regulation 2021* at current prices.
- Included GST in the calculation of development cost.

Signed: _____

Name: _____

Position & Qualifications: _____

Date: _____



REGISTERED* QUANTITY SURVEYOR'S DETAILED COST REPORT

(Development Cost in excess of \$3,000,000.00)

*A member of the Australian Institute of Quantity Surveyors

Development Application No. Reference:

Complying Development Certificate Application No.

Construction Certificate No. Date:

Applicant's Name: _____

Applicant's Address: _____

Development Name: _____

Development Address: _____

Development Details:

Gross Floor Area - Commercial	<input type="text"/>	m ²	Gross Floor Area - Other	<input type="text"/>	m ²
Gross Floor Area - Residential	<input type="text"/>	m ²	Total Gross Floor Area	<input type="text"/>	m ²
Gross Floor Area - Retail	<input type="text"/>	m ²	Total Site Area	<input type="text"/>	m ²
Gross Floor Area - Car Parking	<input type="text"/>	m ²	Total Car Parking Spaces	<input type="text"/>	
Total Development Cost	<input type="text"/>	\$			
Total Construction Cost	<input type="text"/>	\$			
Total GST	<input type="text"/>	\$			

Estimate Details:

Professional Fees	\$		Excavation	\$	
% of Development Cost		%	Cost /m ² of site area	\$	/m ²
% of Construction Cost		%	Car Park	\$	
Demolition and Site Preparation	\$		Cost /m ² of site area	\$	/m ²
Cost /m ² of site area	\$	/m ²	Cost per space	\$	/space
Construction - Commercial	\$		Fit-out - Commercial	\$	
Cost /m ² of commercial area	\$	/m ²	Cost /m ² of commercial area	\$	/m ²
Construction - Residential	\$		Fit-out - Residential	\$	
Cost /m ² of residential area	\$	/m ²	Cost /m ² of residential area	\$	/m ²
Construction - Retail	\$		Fit-out - Retail	\$	
Cost /m ² of retail area	\$	/m ²	Cost /m ² of retail area	\$	/m ²

I certify that I have:

- Inspected the plans the subject of the application for development consent or construction certificate.
- Prepared and attached an elemental estimate generally prepared in accordance with the Australian Cost Management Manuals from the Australian Institute of Quantity Surveys.
- Calculated the development costs in accordance with the definition of development costs in the s.7.12 Contributions Plan of Council of Richmond Valley at current prices.
- Included GST in the calculation of development costs.
- Measured gross floor areas in accordance with the Method of Measurement of Building Area in the AIQS Cost Management Manual Volume 1, Appendix A2.

Signed: _____

Name: _____

Position & Qualifications: _____

Date: _____

Procedure

Procedure Title:	Disclosure of Interest
Procedure Number:	PRO 1.15
Focus Area:	Lead and advocate for our community
Responsibility:	Governance
Date Adopted:	[Date] [Resolution Number]



Purpose

To outline how councillors, designated persons and other persons make annual disclosures of interest, how they make disclosures at or before meetings and how councillors make disclosures to the Electoral Funding Authority.

Scope

Councillors, Council staff, Council delegates and advisors to Council.

Definitions

See definitions in Code of Conduct – Councillors & Personnel (CPOL 1.01) (Part 2).

References

- Code of Conduct – Councillors & Personnel (CPOL 1.01)
- Disclosure of Interest form
- *Election Funding Act 2018*
- Gifts and Benefits Policy (CPOL 1.05) including Councillors and Staff Personal Benefit Disclosure form
- *Privacy and Personal Information Protection Act 1998*

Procedure

Councillors, Council staff, delegates (e.g. community members who are members of Council committees) and advisors to Council are required to be scrupulously honest in all of their dealings with council business. They are bound by a Code of Conduct and must from time to time make disclosure of pecuniary and non-pecuniary interests.

Councillors

Councillors must lodge initial, annual and incidental disclosures of interests on the form provided. Councillors must make disclosures of pecuniary and non-pecuniary interests at council meetings, and they must also make disclosures to the Electoral Funding Authority.

Designated Persons

The General Manager, senior staff and other staff who are “designated persons” must lodge initial, annual and incidental disclosures of interest and disclose pecuniary and non-pecuniary interests at meetings and prior to making decisions relating to council business.

Council staff with a financial delegation of \$50,000 or more, and those who make significant regulatory and contractual decisions (e.g. planning decisions, decisions about access to information or decisions about large contracts) are required to be included on the list of “designated persons”. A list of Designated Persons is provided at Annexure A.

Committee members and advisors (other than councillors and Council staff) may also be required to make disclosures of interest prior to meetings or the exercise of functions that could give rise to a conflict between the person’s duty in relation to Council and the person’s private interests.

Designated persons must prepare and submit written returns of interest in accordance with Clause 4.21 and must disclose pecuniary interests in accordance with Part 4 of the Code of Conduct.

A designated person must also disclose in writing to the General Manager the nature of any pecuniary interest the person has in any council matter with which the person is dealing as soon as practicable after becoming aware of the interest. Disclosure is made by completing the Disclosure of pecuniary interests and other matters form.

Disclosure of Interests – Initial, Annual & Incidental

A councillor or designated person must make and lodge with the General Manager a return in the form set out in the Code of Conduct, disclosing the councillor or designated person’s interests as specified in Schedule 1 to the Code of Conduct within 3 months after becoming a councillor or designated person, and 30 June each year.

Return forms will be issued by Council’s Governance Coordinator on an annual basis and in situations where individuals are appointed to a position that Council nominates as a designated person.

In addition to initial and annual returns, there is an obligation under the Code of Conduct to ensure information in a return is kept up to date. If a designated person becomes aware of a new interest that must be disclosed in this return, or an interest that has not previously been disclosed, an updated return must be submitted within 3 months of becoming aware of the previously undisclosed interest.

In the event that a designated person needs to submit an updated return, they are advised to contact Council’s Governance Coordinator as soon as possible, so that the completion and upload of the return can be facilitated.

Consideration of Personal Information

When considering the appropriateness of making public the information contained within a designated person return, the public interest test shall be applied. There is a requirement to establish by clear, logical and probative evidence that the personal and privacy considerations arising under sections 57 and 58 of the *Privacy and Personal Information Protection Act 1998* (PPIP Act) provide a relevant public interest consideration and not a mere personal or private consideration to operate against disclosure.

Section 57 of the PPIP Act prohibits a public sector agency from disclosing personal information kept in a public register unless the agency is satisfied that the information is to be used for a purpose relating to the purpose of the register or the Act under which the register is kept (s 57(1)). Therefore, an agency may require any person who applies to inspect personal information contained in the public register, to provide particulars, in the form of a statutory declaration, as to the intended use of the information to be obtained (s 57(2)).

Section 58 of the PPIP Act provides that a person whose personal information is contained within a public register may request that the public sector agency remove the personal information from the register and not disclose it to the public (s 58(1)). If the public sector agency is satisfied that the safety or wellbeing of any person would be affected by not suppressing the information as requested, the agency must suppress the information in accordance with the request unless the agency is of the opinion that the public interest in maintaining public access to the information outweighs any individual interest in suppressing the information (s 58(2)).

Redactions or information to be withheld are considered on a case-by-case basis through the application of the public interest test to each individual return, with redactions being made in order to facilitate release of information.

Disclosure of Interests at Meetings

A councillor or a council committee member who has a pecuniary interest in any matter with which the Council is concerned, and who is present at a meeting of the Council or committee at which the matter is being considered, must disclose the nature of the interest to the meeting as soon as practicable and must not be present at, or in sight of, the meeting of the council or committee during the matter being considered or discussed or during voting on any question in relation to the matter. Disclosures may be made by using the Disclosure of Interest at Ordinary Council Meeting or Council Committee Meetings form (Annexure B).

Disclosure of Receipt of Gifts and Benefits

Councillors and Council staff are required to make disclosures of personal benefits in accordance with Council's Gifts and Benefits Policy (CPOL 1.05). Disclosures are made by completing the Councillors and Staff Personal Benefits Disclosure form (Annexure C).

Councillors and Election Candidates Disclosure of Election Funding

Councillors and candidates for election as councillors are required to make disclosures of election funding in accordance with the *Election Funding Act 2018*.

Disclosures of this nature are administered by the Election Funding Authority. Councillors are required to make Election Funding Disclosures every six months and are solely responsible for their compliance with the legislation.

Review

This procedure is to be reviewed as required and at least annually.

Date	Reason / Comments
July 2019	New procedure.
September 2019	Update Annexure A.
March 2020	Update formatting and Annexure A.
April 2021	Annual review of Annexure A, together with minor adjustments to Annexure B & C and Schedules 1 – 3 (updates to match Model Code of Conduct adopted in 2020).
September 2021	Update to Annexure A to add in newly created & renamed manager positions. Inclusion of 'Consideration of Personal Information'. Update to 'References' to include PPIP Act. Update to 'Disclosure of Interests – Initial, Annual & Incidental' to highlight the need to make incidental returns as required.
September 2022	Review of designated positions (Annexure A). Update to Disclosure of Interest Return form.
September 2023	Review of designated positions (Annexure A).
June 2024	Review of designated positions (Annexure A).

ANNEXURE A**LIST OF DESIGNATED PERSONS**

At this time, Council designates Councillors, Executive, Managers and staff with a financial delegation of \$50,000 or above. This is subject to change.

Position Title
Mayor
Deputy Mayor
Councillors (5)
General Manager
Chief of Staff
Director Community Service Delivery
Director Organisational Services
Director Projects and Business Development
Manager Development and Certification
Manager Asset Systems and Planning
Manager Water Sewer and Projects
Manager Sustainable Communities and Environment
Manager Customer Experience
Manager Community Connection
Manager People and Culture
Manager Information and Technology Services
Manager Regional Library
Manager Property and Economic Projects
Manager Invest and Live RV
Waste and Resource Recovery Manager
Manager Asset Delivery and Projects
Coordinator Roads and Drainage

ANNEXURE B

DECLARATION OF INTEREST COUNCIL AND COMMITTEE MEETINGS

DISCLOSURE OF INTEREST

BY
(full name of person declaring interest)

IN THE MATTER OF *(insert Agenda Item No and Report Subject)*

to be considered at the Meeting / Committee Meeting
(Ordinary / Extraordinary) *(Name of Committee)*

to be held on the day of 20.....

.....
(Declarant's Signature) *(Date)*

PECUNIARY INTEREST *(insert the reason for declaring an interest)*

.....
 [Tick or cross one box]

- Pecuniary – interest in a principal environmental planning instrument
- Pecuniary – other
- Non-pecuniary – significant conflict
- Non-pecuniary – insignificant conflict

IMPORTANT INFORMATION

- (1) **Pecuniary – interest in a principal environmental planning instrument** - *You do not need to leave chamber/meeting and can participate in the discussion of and vote on the instrument, provided that you make a special disclosure in the prescribed form (Schedule 3 Model Code of Conduct).*
- (2) **Pecuniary – other interest** - *You must leave chamber/meeting and take no part in the discussion and voting (Part 4 Model Code of Conduct)*
- (3) **Non-Pecuniary – significant Conflict** - *Recommended that Councillor/committee member leaves chamber/meeting (Part 5 Model Code of Conduct)*
- (4) **Non-Pecuniary – insignificant Conflict** - *Councillor/committee member may choose to remain in chamber/meeting and participate in discussion and voting (Part 5 Model Code of Conduct)*

ANNEXURE C



**The Model Code of Conduct for Local Councils in NSW
Councillors and Staff Personal Benefit Disclosure**

GIFTS OR BENEFITS

1. You must not:
 - seek or accept a bribe or other improper inducement
 - seek gifts or benefits of any kind
 - accept any gift or benefit of more than a token value (for the purpose of this policy, token value is regarded as being a value of \$ 100.00 or less.)
 - accept an offer of cash or a cash-like gift, regardless of the amount, including but not limited to gift vouchers, credit cards, debit cards with credit on them, prepayments such as phone or internal credit, memberships or entitlements to discounts.
2. You must not seek or accept any payment, gift or benefit that may create a sense of obligation on your part or may be perceived to be intended or likely to influence you in carrying out your public duty to:
 - act in a particular way (including making a particular decision)
 - fail to act in a particular circumstance
 - otherwise deviate from the proper exercise of your official duties.
3. You may accept gifts or benefits of a nominal or token value that do not create a sense of obligation on your part.

TOKEN GIFTS AND BENEFITS

Generally speaking, token gifts and benefits may include:

- gifts of single bottles of reasonably priced alcohol to individual council officials at end of year functions, public occasions or in recognition of work done (such as providing a lecture/training session/address).
- free or subsidised meals, of a modest nature, and/or beverages provided infrequently (and/or reciprocally) that have been arranged primarily for, or in connection with the discussion of official business
- council work related events such as:
 - training, education sessions, workshops
 - conferences
 - council functions or events
 - social functions organised by groups, such as council committees and community organisations
- invitations to and attendance at local social, cultural or sporting events
- ties, scarves, coasters, tie pins, diaries, chocolates or flowers
- prizes of token value

GIFTS OF VALUE

- You must never accept an offer of money, regardless of the amount.
- In general, you must not accept gifts and benefits that have more than a nominal or token value. These include, but are not limited to, tickets to major sporting events, corporate hospitality at a corporate facility at a sporting venue, discounted products for personal use, the frequent use of facilities such as gyms, use of holiday homes, free or discounted travel.
- If you receive a gift of more than token value in circumstances where it cannot reasonably be refused or returned, you should accept the gift and disclose this promptly to your supervisor, the Mayor or the General Manager. The supervisor, Mayor or General Manager will ensure that any gifts or benefits of more than token value that are received are recorded in a Gifts Register. The gift or benefit must be surrendered to council, unless the nature of the gift or benefit makes this impractical.
- You must avoid situations in which the appearance may be created that any person or body, through the provision of hospitality or benefits of any kind, is securing or attempting to influence or secure a favour from you or the council.
- You must also take all reasonable steps to ensure that your immediate family members do not receive gifts or benefits that could appear to an impartial observer to be an attempt to influence or secure a favour. Immediate family members ordinarily include parents, spouses, children and siblings.
- Councillors and designated persons must by law disclose a description of any gift or gifts totalling a value exceeding \$500 made by the same person during a period of 12 months or less. *Required to be included in the disclosure of interests returns – section 449.*

Personal Benefit Disclosure by:
(Full Name)

Description of Gift or Benefit:

Value of Gift or Benefit: \$ Date Received:

Signature: Date:

To be forwarded to the General Manager for notation and recording in Council's Corporate Information System

Schedule 1:

Disclosures of Interests and Other Matters in Written Returns Submitted Under Clause 4.21

Part 1: Preliminary

Definitions

1. For the purposes of the schedules to this code, the following definitions apply:

address means:

- a) in relation to a person other than a corporation, the last residential or business address of the person known to the councillor or designated person disclosing the address, or
- b) in relation to a corporation, the address of the registered office of the corporation in New South Wales or, if there is no such office, the address of the principal office of the corporation in the place where it is registered, or
- c) in relation to any real property, the street address of the property.

de facto partner has the same meaning as defined in section 21C of the *Interpretation Act 1987*.

disposition of property means a conveyance, transfer, assignment, settlement, delivery, payment or other alienation of property, including the following:

- a) the allotment of shares in a company
- b) the creation of a trust in respect of property
- c) the grant or creation of a lease, mortgage, charge, easement, licence, power, partnership or interest in respect of property
- d) the release, discharge, surrender, forfeiture or abandonment, at law or in equity, of a debt, contract or chose in action, or of an interest in respect of property
- e) the exercise by a person of a general power of appointment over property in favour of another person
- f) a transaction entered into by a person who intends by the transaction to diminish, directly or indirectly, the value of the person's own property and to increase the value of the property of another person.

gift means a disposition of property made otherwise than by will (whether or not by instrument in writing) without consideration, or with inadequate consideration, in money or money's worth passing from the person to whom the disposition was made to the person who made the disposition, but does not include a financial or other contribution to travel.

interest means:

- a) in relation to property, an estate, interest, right or power, at law or in equity, in or over the property, or
- b) in relation to a corporation, a relevant interest (within the meaning of section 9 of the *Corporations Act 2001* of the Commonwealth) in securities issued or made available by the corporation.

listed company means a company that is listed within the meaning of section 9 of the *Corporations Act 2001* of the Commonwealth.

occupation includes trade, profession and vocation.

professional or business association means an incorporated or unincorporated body or organisation having as one of its objects or activities the promotion of the economic interests of its members in any occupation.

property includes money.

return date means:

- a) in the case of a return made under clause 4.21(a), the date on which a person became a councillor or designated person
- b) in the case of a return made under clause 4.21(b), 30 June of the year in which the return is made
- c) in the case of a return made under clause 4.21(c), the date on which the councillor or designated person became aware of the interest to be disclosed.

relative includes any of the following:

- a) a person's spouse or de facto partner
- b) a person's parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descendant or adopted child
- c) a person's spouse's or de facto partner's parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descendant or adopted child

- d) the spouse or de factor partner of a person referred to in paragraphs (b) and (c).

travel includes accommodation incidental to a journey.

Matters relating to the interests that must be included in returns

2. *Interests etc. outside New South Wales:* A reference in this schedule or in schedule 2 to a disclosure concerning a corporation or other thing includes any reference to a disclosure concerning a corporation registered, or other thing arising or received, outside New South Wales.
3. *References to interests in real property:* A reference in this schedule or in schedule 2 to real property in which a councillor or designated person has an interest includes a reference to any real property situated in Australia in which the councillor or designated person has an interest.
4. *Gifts, loans etc. from related corporations:* For the purposes of this schedule and schedule 2, gifts or contributions to travel given, loans made, or goods or services supplied, to a councillor or designated person by two or more corporations that are related to each other for the purposes of section 50 of the *Corporations Act 2001* of the Commonwealth are all given, made or supplied by a single corporation.

Part 2: Pecuniary interests to be disclosed in returns

Real Property

5. A person making a return under clause 4.21 of this code must disclose:
 - a) the street address of each parcel of real property in which they had an interest on the return date, and
 - b) the street address of each parcel of real property in which they had an interest in the period since 30 June of the previous financial year, and
 - c) the nature of the interest.
6. An interest in a parcel of real property need not be disclosed in a return if the person making the return had the interest only:
 - a) as executor of the will, or administrator of the estate, of a deceased person and not as a beneficiary under the will or intestacy, or
 - b) as a trustee, if the interest was acquired in the ordinary course of an occupation

not related to their duties as the holder of a position required to make a return.

7. An interest in a parcel of real property need not be disclosed in a return if the person ceased to hold the interest prior to becoming a councillor or designated person.
8. For the purposes of clause 5 of this schedule, "interest" includes an option to purchase.

Gifts

9. A person making a return under clause 4.21 of this code must disclose:
 - a) a description of each gift received in the period since 30 June of the previous financial year, and
 - b) the name and address of the donor of each of the gifts.
10. A gift need not be included in a return if:
 - a) it did not exceed \$500, unless it was among gifts totalling more than \$500 made by the same person during a period of 12 months or less, or
 - b) it was a political donation disclosed, or required to be disclosed, under Part 3 of the *Electoral Funding Act 2018*, or
 - c) the donor was a relative of the donee, or
 - d) subject to paragraph (a), it was received prior to the person becoming a councillor or designated person.
11. For the purposes of clause 10 of this schedule, the amount of a gift other than money is an amount equal to the value of the property given.

Contributions to travel

12. A person making a return under clause 4.21 of this code must disclose:
 - a) the name and address of each person who made any financial or other contribution to the expenses of any travel undertaken by the person in the period since 30 June of the previous financial year, and
 - b) the dates on which the travel was undertaken, and
 - c) the names of the states and territories, and of the overseas countries, in which the travel was undertaken.
13. A financial or other contribution to any travel need not be disclosed under this clause if it:
 - a) was made from public funds (including a contribution arising from travel on free passes issued under an Act or from

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- travel in government or council vehicles), or
- b) was made by a relative of the traveller, or
 - c) was made in the ordinary course of an occupation of the traveller that is not related to their functions as the holder of a position requiring the making of a return, or
 - d) did not exceed \$250, unless it was among gifts totalling more than \$250 made by the same person during a 12-month period or less, or
 - e) was a political donation disclosed, or required to be disclosed, under Part 3 of the *Electoral Funding Act 2018*, or
 - f) was made by a political party of which the traveller was a member and the travel was undertaken for the purpose of political activity of the party in New South Wales, or to enable the traveller to represent the party within Australia, or
 - g) subject to paragraph (d) it was received prior to the person becoming a councillor or designated person.
14. For the purposes of clause 13 of this schedule, the amount of a contribution (other than a financial contribution) is an amount equal to the value of the contribution.

Interests and positions in corporations

15. A person making a return under clause 4.21 of this code must disclose:
- a) the name and address of each corporation in which they had an interest or held a position (whether remunerated or not) on the return date, and
 - b) the name and address of each corporation in which they had an interest or held a position in the period since 30 June of the previous financial year, and
 - c) the nature of the interest, or the position held, in each of the corporations, and
 - d) a description of the principal objects (if any) of each of the corporations, except in the case of a listed company.
16. An interest in, or a position held in, a corporation need not be disclosed if the corporation is:
- a) formed for the purpose of providing recreation or amusement, or for promoting commerce, industry, art, science, religion or charity, or for any other community purpose, and

- b) required to apply its profits or other income in promoting its objects, and
- c) prohibited from paying any dividend to its members.

17. An interest in a corporation need not be disclosed if the interest is a beneficial interest in shares in a company that does not exceed 10 per cent of the voting rights in the company.
18. An interest or a position in a corporation need not be disclosed if the person ceased to hold the interest or position prior to becoming a councillor or designated person.

Interests as a property developer or a close associate of a property developer

19. A person making a return under clause 4.21 of this code must disclose whether they were a property developer, or a close associate of a corporation that, or an individual who, is a property developer, on the return date.
20. For the purposes of clause 19 of this schedule:
- close associate*, in relation to a corporation or an individual, has the same meaning as it has in section 53 of the *Electoral Funding Act 2018*.
- property developer* has the same meaning as it has in Division 7 of Part 3 of the *Electoral Funding Act 2018*.

Positions in trade unions and professional or business associations

21. A person making a return under clause 4.21 of the code must disclose:
- a) the name of each trade union, and of each professional or business association, in which they held any position (whether remunerated or not) on the return date, and
 - b) the name of each trade union, and of each professional or business association, in which they have held any position (whether remunerated or not) in the period since 30 June of the previous financial year, and
 - c) a description of the position held in each of the unions and associations.
22. A position held in a trade union or a professional or business association need not be disclosed if the person ceased to

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hold the position prior to becoming a councillor or designated person.

Dispositions of real property

23. A person making a return under clause 4.21 of this code must disclose particulars of each disposition of real property by the person (including the street address of the affected property) in the period since 30 June of the previous financial year, under which they wholly or partly retained the use and benefit of the property or the right to re-acquire the property.
24. A person making a return under clause 4.21 of this code must disclose particulars of each disposition of real property to another person (including the street address of the affected property) in the period since 30 June of the previous financial year, that is made under arrangements with, but is not made by, the person making the return, being a disposition under which the person making the return obtained wholly or partly the use of the property.
25. A disposition of real property need not be disclosed if it was made prior to a person becoming a councillor or designated person.

Sources of income

26. A person making a return under clause 4.21 of this code must disclose:
- a) each source of income that the person reasonably expects to receive in the period commencing on the first day after the return date and ending on the following 30 June, and
 - b) each source of income received by the person in the period since 30 June of the previous financial year.
27. A reference in clause 26 of this schedule to each source of income received, or reasonably expected to be received, by a person is a reference to:
- a) in relation to income from an occupation of the person:
 - (i) a description of the occupation, and
 - (ii) if the person is employed or the holder of an office, the name and address of their employer, or a description of the office, and
 - (iii) if the person has entered into a partnership with other persons, the name (if any) under which the partnership is conducted, or

- b) in relation to income from a trust, the name and address of the settlor and the trustee, or
- c) in relation to any other income, a description sufficient to identify the person from whom, or the circumstances in which, the income was, or is reasonably expected to be, received.

28. The source of any income need not be disclosed by a person in a return if the amount of the income received, or reasonably expected to be received, by the person from that source did not exceed \$500, or is not reasonably expected to exceed \$500, as the case may be.
29. The source of any income received by the person that they ceased to receive prior to becoming a councillor or designated person need not be disclosed.
30. A fee paid to a councillor or to the mayor or deputy mayor under sections 248 or 249 of the LGA need not be disclosed.

Debts

31. A person making a return under clause 4.21 of this code must disclose the name and address of each person to whom the person was liable to pay any debt:
- a) on the return date, and
 - b) at any time in the period since 30 June of the previous financial year.
32. A liability to pay a debt must be disclosed by a person in a return made under clause 4.21 whether or not the amount, or any part of the amount, to be paid was due and payable on the return date or at any time in the period since 30 June of the previous financial year, as the case may be.
33. A liability to pay a debt need not be disclosed by a person in a return if:
- a) the amount to be paid did not exceed \$500 on the return date or in the period since 30 June of the previous financial year, as the case may be, unless:
 - (i) the debt was one of two or more debts that the person was liable to pay to one person on the return date, or at any time in the period since 30 June of the previous financial year, as the case may be, and
 - (ii) the amounts to be paid exceeded, in the aggregate, \$500, or
 - b) the person was liable to pay the debt to a relative, or

- c) in the case of a debt arising from a loan of money the person was liable to pay the debt to an authorised deposit-taking institution or other person whose ordinary business includes the lending of money, and the loan was made in the ordinary course of business of the lender, or
- d) in the case of a debt arising from the supply of goods or services:
 - (i) the goods or services were supplied in the period of 12 months immediately preceding the return date, or were supplied in the period since 30 June of the previous financial year, as the case may be, or
 - (ii) the goods or services were supplied in the ordinary course of any occupation of the person that is not related to their duties as the holder of a position required to make a return, or
- e) subject to paragraph (a), the debt was discharged prior to the person becoming a councillor or designated person.

Discretionary Disclosures

34. A person may voluntarily disclose in a return any interest, benefit, advantage or liability, whether pecuniary or not, that is not required to be disclosed under another provision of this Schedule.

Schedule 2:

Form of Written Return of Interests Submitted Under Clause 4.21

'Disclosures by councillors and designated persons' return

1. The pecuniary interests and other matters to be disclosed in this return are prescribed by Schedule 1 of the *Model Code of Conduct for Local Councils in NSW* (the Model Code of Conduct).
2. If this is the first return you have been required to lodge with the general manager after becoming a councillor or designated person, do not complete Parts C, D and I of the return. All other parts of the return should be completed with appropriate information based on your circumstances at the return date, that is, the date on which you became a councillor or designated person.

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3. If you have previously lodged a return with the general manager and you are completing this return for the purposes of disclosing a new interest that was not disclosed in the last return you lodged with the general manager, you must complete all parts of the return with appropriate information for the period from 30 June of the previous financial year or the date on which you became a councillor or designated person, (whichever is the later date), to the return date which is the date you became aware of the new interest to be disclosed in your updated return.
4. If you have previously lodged a return with the general manager and are submitting a new return for the new financial year, you must complete all parts of the return with appropriate information for the 12-month period commencing on 30 June of the previous year to 30 June this year.
5. This form must be completed using block letters or typed.
6. If there is insufficient space for all the information you are required to disclose, you must attach an appendix which is to be properly identified and signed by you.
7. If there are no pecuniary interests or other matters of the kind required to be disclosed under a heading in this form, the word "NIL" is to be placed in an appropriate space under that heading.

Important information

This information is being collected for the purpose of complying with clause 4.21 of the Model Code of Conduct.

You must not lodge a return that you know or ought reasonably to know is false or misleading in a material particular (see clause 4.23 of the Model Code of Conduct). Complaints about breaches of these requirements are to be referred to the Office of Local Government and may result in disciplinary action by the council, the Chief Executive of the Office of Local Government or the NSW Civil and Administrative Tribunal.

The information collected on this form will be kept by the general manager in a register of returns. The general manager is required to table all returns at a council meeting.

Information contained in returns made and lodged under clause 4.21 is to be made publicly available in accordance with the requirements

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of the *Government Information (Public Access) Act 2009*, the *Government Information (Public Access) Regulation 2009* and any guidelines issued by the Information Commissioner.

You have an obligation to keep the information contained in this return up to date. If you become aware of a new interest that must be disclosed in this return, or an interest that you have previously failed to disclose, you must submit an updated return within three months of becoming aware of the previously undisclosed interest.

ANNUAL RETURN 20__ / 20__	DISCLOSURE OF INTERESTS <small>COMPLETE THIS FORM, SIGN AND DATE THEN RETURN TO COUNCIL'S GOVERNANCE DEPARTMENT</small>
-------------------------------------	--

Please ensure where you have nothing to declare, that you write the word 'NIL'

MY FULL NAME	GIVEN NAME:	SURNAME:
RETURN PERIOD:		

A REAL PROPERTY			
TIP: You must include: (i) either the postal addresses OR particulars of title, i.e. Lot and SP/DP of properties anywhere in Australia that you had an interest in at any time during the return period; (ii) the nature of your interest, i.e. owner, part owner, lessee, beneficiary, occupier or other			
Address of each parcel of real property in which I had an interest at any time during the return period			Nature of my interest:
MY PLACE(S) OF RESIDENCE:			
No:	Street:	Lot & DP:	
Suburb:		State:	
No:	Street:	Lot & DP:	
Suburb:		State:	
OTHER REAL PROPERTY POSTAL ADDRESS DETAILS:			
No:	Street:	Lot & DP:	
Suburb:		State:	
No:	Street:	Lot & DP:	
Suburb:		State:	
No:	Street:	Lot & DP:	
Suburb:		State:	
No:	Street:	Lot & DP:	
Suburb:		State:	
No:	Street:	Lot & DP:	
Suburb:		State:	
No:	Street:	Lot & DP:	
Suburb:		State:	

If insufficient space, please attach a schedule to this form. Please tick if adding an attachment

ANNUAL RETURN 20__ / 20__	DISCLOSURE OF INTERESTS COMPLETE THIS FORM, SIGN AND DATE THEN RETURN TO COUNCIL'S GOVERNANCE DEPARTMENT	
B SOURCES OF INCOME		
TIP: Only provide information where the amount of income from an occupation, a Trust or other source, exceeded \$500.		
1 SOURCES OF MY INCOME FROM AN OCCUPATION(S) <i>(sources, not amounts, of income I received from my occupation(s) at any time during the return period)</i>		
Position Held <small>e.g. Labourer, Cadet, Project Officer, Manager, etc.</small>	Name and Address of Employer or Description of Office held (if applicable) If self employed include business name & business address	Name of Partnership (if applicable)
2 SOURCES OF MY INCOME FROM A TRUST <i>(sources of income, not amounts, I received from a Trust during the return period)</i>		
If you have nothing to declare, write 'NIL' in the adjacent Box		
NAME AND ADDRESS OF SETTLOR TIP: The 'Settlor' is the name of a person who created the Trust	NAME AND ADDRESS OF TRUSTEE	
3 OTHER SOURCES OF MY INCOME <i>(sources of other income, not amounts, I received at any time during the return period)</i>		
TIP: a Other sources of income may include income from rental property, investments, business activities, welfare payments; b You must include a description sufficient to identify the person, property or business activity from whom, or the circumstances in which, that income was received.		
If you have nothing to declare, write 'NIL' in the adjacent box		
C GIFTS		
TIP: Only include a description of a single gift or multiple gifts from the same donor, the total value of which exceeded \$100		
If you have nothing to declare, write the word 'NIL' in the adjacent box and move to Section D		
If you declare a gift then you MUST also complete a Personal Benefit Disclosure Form and return to the General Manager.		
DESCRIPTION OF EACH GIFT RECEIVED BY ME AT ANY TIME DURING THE RETURN PERIOD	NAME AND ADDRESS OF GIFT DONOR	

ANNUAL RETURN 20__ / 20__	DISCLOSURE OF INTERESTS COMPLETE THIS FORM, SIGN AND DATE THEN RETURN TO COUNCIL'S GOVERNANCE DEPARTMENT		
D CONTRIBUTIONS TO TRAVEL			
TIP: Do not include payments by Council for your work-related travel			
If you have nothing to declare, write the word 'NIL' in the adjacent box and move to Section E ➡			
NAME AND ADDRESS OF EACH PERSON WHO MADE GREATER THAN \$250 FINANCIAL OR OTHER CONTRIBUTION TO ANY TRAVEL UNDERTAKEN BY ME DURING THE RETURN PERIOD	DATES TRAVEL WAS UNDERTAKEN	NAME OF STATES, TERRITORIES OF THE COMMONWEALTH AND OTHER COUNTRIES IN WHICH TRAVEL WAS UNDERTAKEN	
E INTERESTS AND POSITIONS IN CORPORATIONS			
TIP: (i) Declare only if your shareholding was greater than 10% of voting rights in the corporation (ii) You must declare any position (not shareholder) you held in a corporation (including not-for-profit corporation) such as Director, whether or not you held shares in the corporation or the position was a paid position			
If you have nothing to declare, write the word 'NIL' in the adjacent box and move to Section F ➡			
NAME AND ADDRESS OF EACH CORPORATION IN WHICH I HAD AN INTEREST OR HELD A POSITION AT ANY TIME DURING THE RETURN PERIOD	NATURE OF INTEREST (IF ANY) EG SHAREHOLDER	DESCRIPTION OF POSITION (IF ANY) EG DIRECTOR, COMPANY SECRETARY	PRINCIPAL OBJECTS OF CORPORATION (EXCEPT IN CASE OF LISTED COMPANY)
F PROPERTY DEVELOPER			
TIP: In this section, you must disclose if you are a 'property developer' or a close associate of an individual or corporation that is a 'property developer' for the purposes of the <i>Electoral Funding Act 2018</i> . (i) You will be a close associate of a person who is a property developer if you are (a) the spouse of the person, or (b) where the person has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the person in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out. (ii) You will be a close associate of a corporation that is a property developer if (a) you or your spouse are a director or officer of the corporation (b) you or your spouse have voting power in the corporation or a related body corporate of the corporation that is greater than 20% (c) where the corporation is a trustee, manager or responsible entity in relation to a trust, you hold more than 20% of the units in the trust (in the case of a unit trust) or you are a beneficiary of the trust (in the case of a discretionary trust), or (d) where the corporation has made a 'relevant planning application' that is pending, you are in a joint venture or partnership with the corporation in connection with the 'relevant planning application' and you are likely to obtain a financial gain if it is approved or carried out.			
Were you a property developer or a close associate of a property developer on the return date?			

ANNUAL RETURN
20__ / 20__

DISCLOSURE OF INTERESTS
COMPLETE THIS FORM, SIGN AND DATE THEN RETURN TO
COUNCIL'S GOVERNANCE DEPARTMENT

G POSITIONS IN TRADE UNIONS OR PROFESSIONAL/BUSINESS ASSOCIATIONS

 **TIP:** Do not include general membership but include details of any positions held whether remunerated or not

If you have nothing to declare, write the word 'NIL' in the adjacent box and move to Section H 	
NAME OF EACH TRADE UNION AND EACH PROFESSIONAL OR BUSINESS ASSOCIATION IN WHICH I HELD ANY POSITION (WHETHER REMUNERATED OR NOT) AT ANY TIME DURING THE RETURN PERIOD	DESCRIPTION OF POSITION

H DEBTS

 **TIP:** You do not need to provide information on (i) the amounts; (ii) debts for less than \$500; (iii) debts to any relative, bank, building society, credit union or other financial institution such as for your home mortgage, credit card or department store

If you have nothing to declare, write the word 'NIL' in the adjacent box and move to Section I 	
NAME AND ADDRESS OF EACH PERSON OR ORGANISATION (CREDITOR) TO WHOM I WAS LIABLE TO PAY ANY DEBT AT ANY TIME DURING THE RETURN PERIOD	
NAME OF CREDITOR	ADDRESS OF CREDITOR

I DISPOSITIONS OF REAL PROPERTY

 **TIP:** You must disclose details:

- of each disposal of real property since your last return was made by which you wholly or partly retained the use or benefit of the property or the right to repurchase the property;
- of each disposal of real property by other persons or entities whereby you wholly or partly obtained the use of the property;
- disposal includes –
 - o grant of a lease or licence for all or part of the land,
 - o mortgage over your land,
 - o grant of easement over land by which you retain the ability to use the land,
 - o sale of land (or grant of option by you) with (i) a lease or licence granted to you or a right for you to repurchase the land, (ii) or an easement or covenant over the land in favour of you
- creation of an option to purchase land in favour of you;
- creation by you of a charge over your land;
- transfer by you of an interest in your land to a Trustee of a Trust of which you are a beneficiary;
- transfer of land to your spouse or by your spouse to a third party whereby you continue to occupy the land;
- transfer of title of your land subject to you continuing to receive a benefit, e.g. rent from the land.

If you have nothing to declare, write the word 'NIL' in the adjacent box and move to Section J 	
Should you require more detailed explanation on the information to be provided in this Section, you should refer to Clauses 188(1) and 188(2) of the Local Government (General) Regulation 2021.	

ANNUAL RETURN 20__ / 20__	DISCLOSURE OF INTERESTS COMPLETE THIS FORM, SIGN AND DATE THEN RETURN TO COUNCIL'S GOVERNANCE DEPARTMENT
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➡ 1 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY BY ME AT ANY TIME DURING THE RETURN PERIOD AS A RESULT OF WHICH I RETAINED, EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY OR THE RIGHT TO REACQUIRE THE PROPERTY AT A LATER DATE				
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
➡ 2 PARTICULARS OF EACH DISPOSITION OF REAL PROPERTY TO A PERSON BY ANOTHER PERSON UNDER ARRANGEMENTS MADE BY ME, BEING DISPOSITIONS MADE AT ANY TIME DURING THE RETURN PERIOD, AS A RESULT OF WHICH I OBTAINED EITHER WHOLLY OR IN PART, THE USE AND BENEFIT OF THE PROPERTY				
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:
No:	Street:	Lot & DP:	Suburb:	State:

J DISCRETIONARY DISCLOSURES	
🚧 TIP: To be completed if you wish to make any additional disclosures	
If you have nothing to declare, write the word 'NIL' in the adjacent box and go to sign and date to complete this return	➡

SIGNATURE:	
DATE:	

[Model Code of Conduct for Local Councils in NSW](#)**Schedule 3:****Form of Special Disclosure of Pecuniary Interest Submitted Under Clause 4.37**

1. This form must be completed using block letters or typed.
2. If there is insufficient space for all the information you are required to disclose, you must attach an appendix which is to be properly identified and signed by you.

This form must be completed by you before the commencement of the council or council committee meeting at which the special disclosure is being made. The completed form must be tabled at the meeting. Everyone is entitled to inspect it. The special disclosure must be recorded in the minutes of the meeting.

Important Information

This information is being collected for the purpose of making a special disclosure of pecuniary interests under clause 4.36(c) of the *Model Code of Conduct for Local Councils in NSW* (the Model Code of Conduct).

The special disclosure must relate only to a pecuniary interest that a councillor has in the councillor's principal place of residence, or an interest another person (whose interests are relevant under clause 4.3 of the Model Code of Conduct) has in that person's principal place of residence.

Clause 4.3 of the Model Code of Conduct states that you will have a pecuniary interest in a matter because of the pecuniary interest of your spouse or your de facto partner or your relative or because your business partner or employer has a pecuniary interest. You will also have a pecuniary interest in a matter because you, your nominee, your business partner or your employer is a member of a company or other body that has a pecuniary interest in the matter.

"Relative" is defined by clause 4.4 of the Model Code of Conduct as meaning your, your spouse's or your de facto partner's parent, grandparent, brother, sister, uncle, aunt, nephew, niece, lineal descendant or adopted child and the spouse or de facto partner of any of those persons.

You must not make a special disclosure that you know or ought reasonably to know is false or misleading in a material particular. Complaints about breaches of these requirements are to be referred to the Office of Local Government and may result in disciplinary action by the Chief Executive of the Office of Local Government or the NSW Civil and Administrative Tribunal.

Council Policy

Policy Title:	Purchasing
Policy Number:	6.8
Focus Area:	CS2 Great Support
Responsibility:	Finance & Procurement
Meeting Adopted:	[Date] [Resolution Number]



OBJECTIVE

To ensure integrity, fairness, consistency, efficiency and value for money in all aspects Council's procurement processes.

SCOPE

This Policy covers all aspects of procurement undertaken by Council and its subsidiaries, including the procurement of:

- Consumables (goods)
- Service contracts
- Consultancies and professional services
- Construction, maintenance and material supply contracts
- Capital equipment
- Property and leasing arrangements.

POLICY

Richmond Valley Council is committed to obtaining the best financial, social, environmental and governance outcomes for the community through the implementation of an efficient and ethical purchasing policy based on the following principles:

Key Principles

Financial

- Obtaining the best value for money in all goods and services purchased
- Ensuring procurement activities are aligned with Council's adopted budget and Long-Term Financial Plan
- Promoting efficiency and effectiveness in all procurement activities.

Social

- Supporting opportunities for local businesses within the Richmond Valley to provide goods and services to Council
- Encouraging procurement of goods and services from socially beneficial suppliers such as Aboriginal owned entities or Australian Disability Enterprises (ADE), wherever possible.

Ensuring compliance with Council's Modern Slavery Prevention Policy in all procurement activities.

Environmental

- Promoting the procurement of environmentally responsible products and services
- Ensuring environmental impacts are considered in the procurement process, in accordance with Council's Sustainable Communities Strategy.

Governance

- Ensuring equity and ethical procurement practices
- Ensuring that procurement practices reflect the Model Code of Conduct for Local Councils in NSW and Council's Business Ethics Policy.
- Ensuring compliance with legislative requirements, including the *Local Government Act 1993*, *Local Government (General) Regulation 2021* and the Tendering Guidelines for NSW Local Government.

PROCEDURE

All procurement activities undertaken by Council shall be in accordance with the Richmond Valley Council's Purchasing Procedure as published and available to all staff via Council's Intranet. Council staff engaging in procurement activities will be required to read, understand and always adhere to the Purchasing Procedure.

All tendering activities will be undertaken in accordance with Section 55 of the *Local Government Act 1993*. Where Council exercises its option to delegate acceptance of tenders to the General Manager, any limits pertaining to this delegation will be specified by resolution and in accordance with Section 377 of the *Local Government Act 1993*.

The purchasing procedure will contain (minimum):

- 1. Expected Standards**
- 2. Continuous Improvement and Competitiveness Goals**
- 3. Social Procurement Goals**
- 4. Financial Requirements**
- 5. Council staff purchasing responsibilities**
- 6. Procurement Methodology**
- 7. WHS requirements**

REPORTING AND PERFORMANCE MONITORING

Council's Finance Department will monitor procurement activities to ensure alignment with Council's approved budget and provide regular reports on performance to the elected Council and the Audit, Improvement and Review Committee.

Council's Governance Department will ensure government reporting on procurement activities is undertaken in accordance with legislative requirements.

REFERENCES

This Policy is written in accordance with, and is governed by:

- Local Government (General) Regulation 2021
- Tendering Guidelines for NSW Local Government, October 2009 (OLG)
- Section 55 of the *Local Government Act 1993*.

REVIEW

This policy will be reviewed by Council at the time of any relevant legislative changes, compliance requirements or at least every four years.

Version	Date	Reason / Comments
1	18 August 2015	New policy
2	17 May 2022	Review and updates to local preference and modern slavery.
3	[Date]	Additional clauses: <ul style="list-style-type: none"> - Reference to social procurement activities - Requirement for Council staff to have read and understood Council's Purchasing Procedure - Council option to delegate tender acceptance to the General Manager.



DRAFT Operational Plan 2024-2025
(including Financial Estimates 2024-2028)
Presented to Council
25 June 2024



RVC OPERATIONAL PLAN 2024-25

We acknowledge the people of the Bundjalung Nation as custodians of country and recognise their continuing connection to land and waters. We pay our respects to Aboriginal and Torres Strait Islander cultures, and to Elders past and present.

Richmond Valley Council

Casino Office:
Cnr Walker Street and Graham Place
(Locked Bag 10)
Casino NSW 2470
Phone: (02) 6660 0300

Evans Head Office:
Cnr Woodburn Street and School Lane
Evans Head NSW 2473
Phone: (02) 6660 0365

Email: council@richmondvalley.nsw.gov.au
Web: www.richmondvalley.nsw.gov.au

RVC OPERATIONAL PLAN 2024-25

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RVC OPERATIONAL PLAN 2024-25

Delivering our community's priorities

The Richmond Valley has an exciting future ahead, as we continue to rebuild and renew our communities after the flood, complete the major works we've begun and open new opportunities for growth and prosperity.

This Operational Plan takes the first steps towards delivering the 20-year vision in our Community Strategic Plan. It explains the actions that Council will take in the coming year to lay the foundations for change and continue to build back better. The four key directions in our plan have been developed through community consultation. They focus on strengthening the Richmond Valley's role in the Northern Rivers region, creating great places to live, protecting our unique environment and delivering the services our community needs.

Although there will be challenges ahead, there will also be great opportunities in the coming year, as we take another step towards activating the Regional Jobs Precinct and delivering much-needed housing for our growing community. We'll also complete some major milestones in 2024-25, including further development of the Northern Rivers Rail Trail, activation of the Regional Jobs Precinct, commencement of construction works for Stage 2 of the Evans Head Sewage Treatment Plant and continued upgrades to local sporting facilities in the Mid-Richmond.

We'll also continue to implement our Sustainable Communities Strategy, including plans to reduce Council's carbon footprint, protect native habitat areas, and introduce a new Community Tree Planting Program, providing 1000 extra shade trees each year.

The actions in this Plan will help to guide Council's progress in delivering these important initiatives, as we continue to work towards the community's vision of *"A growing, sustainable community, with a relaxed lifestyle, beautiful environment and thriving economy."*



About this Plan

The Operational Plan supports Council's Delivery Program. This is the point where the community's strategic goals are systematically translated into actions. The Delivery Program includes the principal activities to be undertaken by the council to perform all its functions - including implementing the strategies established by the Community Strategic Plan. It is Council's commitment to the community to work towards the Community Strategic Plan vision during the current term of office. The Operational Plan identifies all the actions that will be undertaken in the coming year to help achieve the Principal Activities in the Delivery Program. The diagram at right shows how all the plans in the Integrated Planning and Reporting Framework fit together.

The Delivery Program is designed as the single point of reference for all activities undertaken by the council during its term of office. All plans, projects, activities and funding allocations must be directly linked to this Program. The Operational Plan identifies how specific actions, projects and programs will be carried out, who will be responsible for completing the actions and how they will be funded in the coming year. Section One of this document includes 237 actions which will support the 80 Principal Activities of the Delivery Program. Section Two of this document includes Council's 2024-25 budget, detailing how these actions will be funded.

The Operational Plan also includes Council's Annual Statement of Revenue Policy, which sets out rates, fees and charges for the 2024-25 financial year.



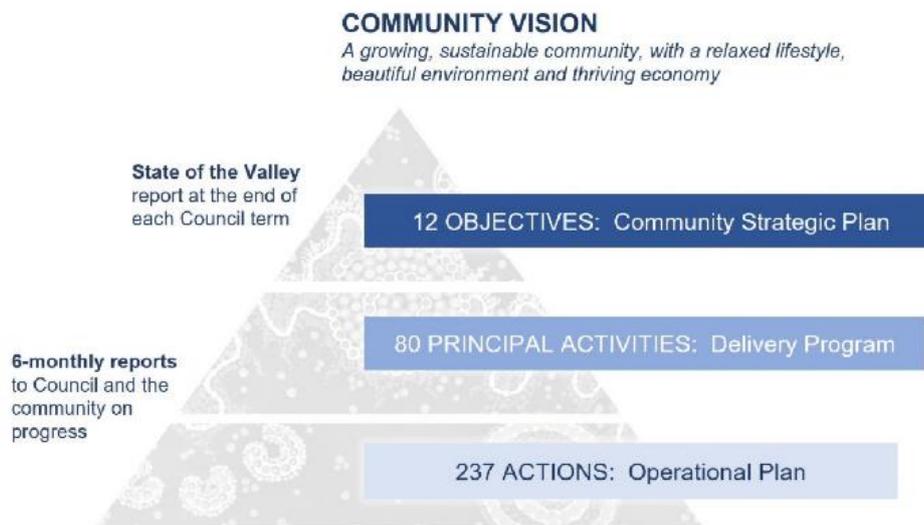
Measuring success

The Operational Plan and the Delivery Program work together to help Council determine whether it is moving closer to achieving the community's vision and strategic priorities.

Each action in the Operational Plan is assigned to one of Council's senior staff who is responsible for ensuring that the action is successfully completed. Staff report to the General Manager every quarter, so he can ensure the plan is being delivered on schedule.

Every six months, the General Manager reports to the elected Council and the community on progress in delivering the 80 Principal Activities in the Delivery Program and the 237 actions in the Operational Plan.

At the end of the Council term, Council prepares a "State of the Valley" report for the community and the in-coming Council, outlining the progress that has been achieved in delivering the Community Strategic Plan.



RVC OPERATIONAL PLAN 2024-25

Our Four Key Directions

Our Community Strategic Plan includes Four Key Directions that were developed after community consultation. These directions create the framework for the objectives, strategies and actions in this Plan.

1. Strengthening our role in the region

This direction is based on the Richmond Valley Growth Management Strategy, recently adopted by Council, and the remaining actions of the Rebuilding the Richmond Valley Recovery Plan. It also includes strategies from the Key Directions in Economic Development paper presented to the local business community for consultation. The direction focuses on building back better after the floods, identifying opportunities for our community to grow, strengthening our economy and providing more housing, jobs and services.

2. Creating great places to live

This direction is based on direct consultation with the community, including our two community surveys and the community on-line ideas board. It focuses on creating vibrant, liveable and safe communities – providing opportunities to learn, create and celebrate, enhancing our town centres and retail precincts and ensuring that our parks, playgrounds, sports fields and community facilities are well maintained. It also looks at strategies to adapt to a changing climate and build resilience against future natural disasters.

3. Protecting our unique environment

This direction is based on our Sustainable Communities Strategy, recently adopted by Council after community consultation. It focusses on preserving our native bushland and biodiversity, maintaining healthy rivers, beaches and waterways, and helping our Valley to transition to a circular economy in the way we manage our future resources.

4. Delivering for our community

This direction focuses on the role that Richmond Valley Council will play in helping to deliver the Community Strategic Plan. It includes Council's civic leadership in engaging with and advocating for our community, as well as our responsibilities for managing community resources and providing great service

Strengthening our role in the region

OBJECTIVE 1: Rebuild and reconnect our communities

Strategies:

- Revitalise flood-affected towns and villages
- Complete repairs to flood-damaged roads and assets
- Advocate for government investment to support economic recovery

Principal Activity 1A1: Restore and reconnect social infrastructure		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
1A1.1	Finalise flood repairs to community buildings, sports fields, parks and cultural facilities	Manager Asset Systems & Planning	Number of facilities repaired. Number of facilities awaiting repair
1A1.2	Provide support for flood-affected communities through Council's Recovery Team, community gatherings and events	Recovery Coordinator	Number of community events and gatherings held in flood-affected areas.
Principal Activity 1A2: Prepare long-term plans for Mid-Richmond villages		Director Community Service Delivery	
Code	Action	Responsible officer	
1A2.1	Complete the Mid-Richmond Place Plan project	Manager Development & Certification	Mid-Richmond Place Plans approved by Council
1A2.2	Seek funding to complete the Woodburn CBD upgrade and other key Place Plan initiatives	Grants Officer	Number of grants applied for. Success of securing a grant/or internally funding
1A2.3	Work with the Coraki community, NSW Government agencies and stakeholders to develop future options for the Coraki health and golf course precinct.	Manager Development & Certification	Options developed in consultation with stakeholders and community
1A2.4	Incorporate priority actions from the Mid Richmond Place Plans in the revised Community Strategic Plan and 2025-29 Delivery Program	Chief of Staff	Revised CSP and new Delivery Program endorsed by the community and adopted by Council.

RVC OPERATIONAL PLAN 2023-24

Principal Activity 1B1: Deliver Disaster Recovery roadworks and water/sewer repairs		General Manager	
Code	Action	Responsible officer	Measure
1B1.1	Work with Transport for NSW to deliver the Disaster Recovery Fund repair program for roads, bridges and associated assets	Manager Infrastructure Services	Funding secured. Works completed within required timeframes and scope
1B1.2	Complete Naughton's Gap landslip restoration	Manager Asset Delivery & Projects	Construction completed within required timeframes and budget.
1B1.3	Seek funding to deliver the Richmond Terrace Rebuild project	Manager Asset Delivery & Projects	Grant applications prepared and funding secured. Construction completed within required timeframes and budget.
1B1.4	Finalise water and sewerage asset flood repairs and asset resilience works.	Manager Water/Sewer & Projects	Program of works finalised. Completed within required timeframes and scope
Principal Activity 1C1: Continue to work with the Northern Rivers Reconstruction Corporation & other agencies to support regional recovery		General Manager	
Code	Action	Responsible officer	Measure
1C1.1	Enhance working relationships with the NSW Reconstruction Authority to receive updates and ensure planning and programs are integrated	General Manager	Number of advocacy/engagement activities Alignment of planning and programs
1C1.2	Seek grant funding for priority infrastructure betterment works	Manager Asset Systems & Planning	Funding secured
1C1.3	Advocate for continued flood recovery support for rural industries and local businesses	General Manager	Number of advocacy/engagement activities Funding/support secured
1C1.4	Continue to advocate for environmental restoration works, including riverbank restoration	General Manager	Number of advocacy/engagement activities Funding/support secured

RVC OPERATIONAL PLAN 2023-24

Strengthening our role in the region

OBJECTIVE 2: Establish the Richmond Valley as a regional growth centre

Strategies:

- Plan for long-term sustainable growth
- Create new employment opportunities
- Strengthen essential services
- Provide more homes for our growing community
- Deliver regionally significant projects

Principal Activity 2A1 Undertake long-term planning for the Valley's future		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
2A1.1	Implement the Richmond Valley Growth Strategy and prepare/update supporting plans	Manager Development & Certification	Actions from the Richmond Valley Growth Strategy implemented Supporting plans drafted.
2A1.2	Prepare long-term strategies and advocacy plans for critical, built and social infrastructure within the valley	General Manager	Strategies and advocacy plans created within required timeframes and scope.
2A1.3	Incorporate key actions from the Richmond Valley Water for Life 2050 strategy in the revised Community Strategic Plan and 2025-29 Delivery Program	Chief of Staff	Revised CSP and new Delivery Program endorsed by the community and adopted by Council.

RVC OPERATIONAL PLAN 2023-24

Principal Activity 2A2: Develop and implement the Richmond Valley Masterplan		General Manager	
Code	Action	Responsible officer	
2A2.1	Combine key strategic plans to develop a Masterplan for growth and investment in the Richmond Valley, in consultation with key stakeholders	General Manager	Draft Masterplan developed Public consultation completed Masterplan endorsed by Council
2A2.2	Promote the RV Masterplan to key government agencies, development authorities and investors	General Manager	Stakeholder engagement strategy developed for Masterplan Number of engagement/advocacy activities
Principal Activity 2A3: Deliver the Community Strategic Plan		General Manager	
Code	Action	Responsible officer	
2A3.1	Develop, deliver and report on Council's Delivery Program and Operational Plans.	Chief of Staff	Plans are completed/reviewed within required timeframes and scope Statutory reporting requirements are achieved on time and to required standard
2A3.2	Prepare the State of the Valley Report and lead the 2024-25 CSP review	Chief of Staff	State of the Valley report completed within statutory timeframes and scope Project plan for CSP review completed Review implemented within statutory timeframes and scope

RVC OPERATIONAL PLAN 2023-24

Principal Activity 2B1 Activate the Richmond Valley Regional Jobs Precinct		Director Projects & Business Development	
Code	Action	Responsible officer	
2B1.1	Work with the NSW Government to finalise the RJP Masterplan and supporting planning amendments	Director Community Service Delivery	Draft Masterplan endorsed by Council and approved by Minister
2B1.2	Activate Council-owned industrial lands in the RJP precincts and explore further opportunities for commercial development	Manager Invest & Live	Number of Council lots developed and sold.
2B1.3	Work with Regional NSW to attract new investment to the RJP Precincts and Richmond Valley	Manager Invest & Live	Number of DA's determined for which council have aided
Principal Activity 2C1 Increase educational opportunities		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
2C1.1	Advocate for increased trade and technical training options within the Richmond Valley	Manager Invest & Live	Examples of where Council has provided input to support increased training opportunities.
2C1.2	Work with providers to improve university access and participation rates.	Manager Invest & Live	Examples of where Council has provided input to improve access to university and increased participation rates.
Principal Activity 2C2 Grow Government-led services		Director Projects & Business Development	
Code	Action	Responsible officer	
2C2.1	Advocate for Government-led service industries to relocate to the Richmond Valley	Manager Invest and Live	. Number of engagement/advocacy activities.
2C2.2	Activate the Casino Health Precinct and work with NSW Health and other providers to increase health sector employment and services in the Richmond Valley	Manager Invest and Live	Examples of where Council has worked with NSW Health to support increased services within the Richmond Valley.

RVC OPERATIONAL PLAN 2023-24

2D: Provide more homes for our growing community			
Principal Activity 2D1: Activate residential development on flood-safe land			Director Community Service Delivery
Code	Action	Responsible officer	
2D1.1	Work with the NSW RA to activate the Resilient Lands Program priority investigation site in the Richmond Valley	General Manager	Support received from NSW RA. Progress is site activation
2D1.2	Seek government funding for infrastructure to activate new housing areas	General Manager	Infrastructure servicing studies completed Funding application/advocacy undertaken Funding secured
2D1.3	Partner with the NSW Government to unlock residential opportunities on Crown Land	Manager Property and Economic Projects	Number of residential lots provided on crown land.
2D1.4	Complete Heavy Haulage contributions plan	Manager Development & Certification	Review completed within required timeframes and new contributions plan adopted
Principal Activity 2D2: Provide a range of housing to suit all needs			Director Community Service Delivery
Code	Action	Responsible officer	
2D2.1	Develop a Housing Strategy for the Richmond Valley	Manager Development & Certification	Strategy is developed in consultation with relevant teams Public consultation completed Strategy endorsed by Council
2D2.2	Partner with Government and NGOs to deliver affordable, accessible housing	Manager Invest and Live	Number of affordable housing options provided within the Richmond Valley.

RVC OPERATIONAL PLAN 2023-24

2E: Deliver regionally significant projects			
Principal Activity 2E1: Work with regional partners to deliver the Northern Rivers Rail Trail		Director Projects & Business Development	
Code	Action	Responsible officer	
2E1.1	Complete the upgrade of the Casino Rail Trail entry precinct and develop opportunities to link the precinct other local attractions and services	Manager Asset Delivery & Projects	Upgrade completed. Designs for linking pathways/streetscaping completed
2E1.2	Work with Lismore City Council to deliver the Bentley – Lismore stage of the Trail	Manager Asset Delivery & Projects	Bentley-Lismore section is successfully integrated with the Casino-Bentley section
2E1.3	Open opportunities for rail trail support services, tourism and associated businesses	Manager Invest & Live	Rail Trail Partner Program established
Principal Activity 2E2 Establish Casino Showground as the premier equine facility in the Northern Rivers		Director Projects & Business Development	
Code	Action	Responsible officer	
2E2.1	Work with stakeholders to implement the Equine Centre business plan	Manager Property & Economic Projects	Number of measures within the business plan that have been implemented
2E2.2	Activate the Casino Showground, exploring new event and business opportunities across all disciplines	Manager Invest & Live	Number of new events and business bookings
2E2.3	Establish the business model for the Casino Showgrounds including required resourcing and management procedures	Manager Invest & Live	Model established and resources engaged.
Principal Activity 2E3 Upgrade regionally significant infrastructure		Director Community Service Delivery	
Code	Action	Responsible officer	
2E3.1	Continue to upgrade the Woodburn-Casino Road (MR145) as a key regional link to the M1 and seek further funding	Manager Asset Delivery & Projects	Number of grants applied for/internally funded

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Principal Activity 2E3 Upgrade regionally significant infrastructure		Director Community Service Delivery	
Code	Action	Responsible officer	
2E3.2	Finalise pre-construction works to deliver a new Casino Sewage Treatment Plant and seek further funding	Manager Water/Sewer & Projects	Pre-construction works completed within required timeframes and budget Regulatory approvals secured Funding applications completed

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Strengthening our role in the region

OBJECTIVE 3: Grow and diversify our economy

Strategies:

- Strengthen the Valley’s manufacturing and industrial base
- Grow our lifestyle and tourism markets
- Support continued growth in service industries
- Support & protect agricultural enterprise

3A: Strengthen the Valley’s manufacturing and industry base			
Principal Activity 3A1: Encourage new manufacturing and processing industries to relocate to the Richmond Valley		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
3A1.1	Work with Regional NSW and investors to attract emerging waste industries in recycling, reuse and repurposing to be established in the Regional Jobs Precinct	Manager Invest & Live	Number of waste businesses established in the Regional Jobs Precinct.
3A1.2	Support the establishment of renewable energy initiatives, such as solar farms and bioenergy	Manager Invest & Live	Number of renewable energy proposals approved and/or developed.
Principal Activity 3A2: Strengthen supply chains for key manufacturing industries		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
3A2.1	Work with Regional NSW to Identify supply chain gaps and value-add opportunities for key manufacturing industries	Manager Invest & Live	Number of opportunities successfully activated
3A2.2	Encourage growth in logistics industries to support local manufacturing and agriculture	Manager Invest & Live	Number of opportunities successfully activated

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3B: Grow our lifestyle and tourism markets			
Principal Activity 3B1: Improve visitor accommodation options throughout the Valley		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
3B1.1	Develop and implement a visitor accommodation strategy to support new and emerging regional attractions in the Valley, including the rail trail	Manager Community Connection	Discover Richmond Valley Visitor Accommodation Strategy implemented.
3B1.2	Continue to develop Council's caravan park at Coraki for short-term visitor accommodation	Manager Community Connection	Five percent increase in seasonal bookings.
3B1.3	Provide more options for self-contained caravans and campers to stop overnight in the Richmond Valley	Manager Asset Systems & Planning	Opportunities identified and investigated Implementation of options available in conjunction with Community Connection

Principal Activity 3B2: Explore new opportunities for visitor experiences		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
3B2.1	Review the Richmond Valley Destination Management Plan to align with State strategies and funding opportunities	Manager Community Connection	New Richmond Valley Destination Management Plan adopted by Council
3B2.2	Encourage new nature-based tourism and cultural experiences to diversify the visitor market	Manager Community Connection	Number of nature-based tourism workshops held across the Richmond Valley
3B2.3	Continue to support Paddock to Plate experiences and explore opportunities to connect with Northern Rivers food trails	Manager Community Connection	Richmond Valley presence in annual Harvest Food Trail increased.

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3C: Support continued growth in service industries			
Principal Activity 3C1: Identify key service industry growth areas		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
3C1.1	Identify opportunities to support continued growth of local service industries and address current service industry gaps.	Manager Invest & Live	Number of new service industries established

3D: Support and protect agricultural enterprise			
Principal Activity 3D1: Support emerging and value-add agricultural industries		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
3D1.1	Encourage ag-tech industries to establish or relocate to the Richmond Valley	Manager Invest & Live	Number of new ag-tech businesses assisted
3D1.2	Work with existing agricultural industries to identify value add opportunities, including agri-tourism	Manager Community connection	Audit of the supply of agritourism products in the RVC completed.
Principal Activity 3D2: Support continued productivity on significant agricultural lands		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
3D2.1	Prepare a Rural Lands Strategy for the Richmond Valley	Manager Development & Certification	Strategy is developed in consultation with relevant teams and in conjunction with a review of the LEP.
3D2.2	Work with local producers to restore and enhance agricultural lands, including the importance of managing riparian zones.	Manager Sustainable Communities & Environment	Land managers engaged and funding opportunities sought.

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Principal Activity 3D3: Establish the NRLX as the premier livestock exchange in northern NSW		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
3D3.1	Support lessees to successfully operate the NRLX and deliver Council's vision for the facility	Manager Invest and Live RV	Continuous improvement in Councils financial subsidisation of the facility
3D3.2	Complete upgrade works to NRLX effluent ponds	Manager Asset Delivery & Projects	Completion of project within time and budget frameworks

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Creating great places to live

OBJECTIVE 4: Celebrate our local identity and lifestyle

Strategies:

- Provide opportunities to learn, create, share and celebrate
- Enhance the unique character of towns and villages
- Encourage healthy activities, community involvement and connection

4A: Provide opportunities to learn, create, share and celebrate			
Principal Activity 4A1: Celebrate our diverse community and increase inclusion and understanding		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
4A1.1	Continue to support NAIDOC Week celebrations and events and participate in inter-agency forums	Resilience & Community Grants Coordinator	Support provided Council represented at interagency forums
4A1.2	Work with local Aboriginal groups to develop cultural awareness programs and support local employment and youth programs	Resilience & Community Grants Coordinator	Support provided to develop programs
4A1.3	Incorporate priority actions from the Disability Inclusion Action Plan into the in the revised Community Strategic Plan and 2025-29 Delivery Program	Chief of Staff	Actions incorporated and responsibilities allocated.

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Principal Activity 4A2: Support and deliver local events and festivals		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
4A2.1	Support the Richmond Valley's signature events, including Beef Week, the Truck Show and Primex and continue to develop a signature event for the Mid-Richmond	Manager Community Connection	Quantum of support provided Success and patronage of signature events
4A2.2	Host and support local events, civic ceremonies and festivals to encourage community connection	Manager Community Connection	Community groups taking a larger role in organising and coordinating small, localised events in their area.
4A2.3	Explore opportunities to promote public art and cultural activities	Manager Community Connection	Number of additional activities.
4A2.4	Seek funding for upgrades to Casino Civic Hall to attract more touring performances	Grants Officer	Number of grant applications submitted
4A2.5	Continue the RVC community grants support programs	Resilience & Community Grants Coordinator	Community Financial Assistance Program offered twice a year. Grants provided to community groups
4A2.6	Continue the RVC community Event Support Scheme	Manager Community Connection	New tourism and/or cultural activities supported through the Event Support Scheme.

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Principal Activity 4A3: Enhance local libraries to be culturally enriching and informative spaces		Director Organisational Services	
Code	Action	Responsible officer	Measures
4A3.1	Engage with community members and library partners in the design, development and delivery of library programs and events to support creative and informative learning	Manager Regional Library	Deliver library programs for digital inclusion, innovation and creativity. Programs and events tailored to facilitate access and participation. Members and visitations numbers are maintained according to SLNSW guidelines
4A3.2	Maintain and enhance library spaces to provide greater opportunities to engage with the community	Manager Regional Library	Ensure library buildings and spaces are welcoming and remain central to service delivery. Continue to provide an environment in which everyone is comfortable and accepted
4A3.3	Maintain and enhance the library collection, both physical and electronic to meet the diverse needs of its members and the community served	Manager Regional Library	Deliver customer-driven evolving library collections, both physical and digital. Collection Development Policy and processes are reviewed annually to meet customer needs.
4A3.4	Monitor emerging trends and developments in the provision of library user's access to technology	Manager Regional Library	Continue to investigate and deploy enhancements to the library digital services regularly to ensure staff and library members have access to appropriate information technology resources.

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4B: Enhance the unique character of our towns and villages			
Principal Activity 4B1: Implement community Place Plan actions		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
4B1.1	Develop a CBD masterplan for Casino	Manager Development & Certification	Masterplan is developed in consultation with relevant teams Draft Masterplan completed within required timeframes
4B1.2	Develop a CBD masterplan for Evans Head	Manager Development & Certification	Masterplan is developed in consultation with relevant teams Draft Masterplan completed within required timeframes
Principal Activity 4B2: Maintain town centres, local parks and cemeteries to a high standard		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
4B2.1	Develop a new Cemeteries Management Strategy for the Richmond Valley and implement NSW cemeteries licensing requirements	Manager Sustainable Communities & Environment	Strategy is developed in consultation with relevant stakeholders Strategy endorsed by Council
4B2.2	Develop and deliver integrated services for town centre maintenance, cleaning and safety improvements	Coordinator Open Spaces	Services levels achieved
4B2.3	Carry out regular park maintenance, regular safety inspections and improvements	Coordinator Open Spaces	Services levels achieved

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4C: Encourage healthy activities, community involvement and connection			
Principal Activity 4C1: Provide well-maintained public recreation, sports facilities & swimming pools		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
4C1.1	Actively seek funding for Stage 2 and 3 of the Casino Memorial Pool upgrade	Manager Asset Delivery & Projects	Funding secured
4C1.2	Maintain Woodburn, Coraki and Evans Head swimming pools to meet community needs	Manager Asset Systems & Planning	Maintenance meets agreed service levels
4C1.3	Continue to deliver upgrade works at Queen Elizabeth Park, Colley Park, Windsor Park and Stan Payne Oval and seek further funding for additional improvements	Manager Asset Delivery & Projects	Projects completed within required timeframes, budget and scope. Funding secured
4C1.4	Work with local sporting clubs to maintain and improve community sporting facilities and develop masterplans	Manager Asset Systems & Planning	Number of interactions with sporting clubs Number of new masterplans created
4C1.5	Provide a range of community programs for young people at the Casino Indoor Sports Stadium	Manager Regional Library	Number of bookings and visitor numbers.
4C1.6	Complete design work for the Broadwater-Evans Head section of the "three-villages cycleway" and seek funding to construct the remaining stages.	Manager Asset Systems & Planning	Complete survey and design of shared pathways and liaise with grants officer re suitable grant funding opportunities

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Principal Activity 4C2: Provide safe family-friendly play spaces and outdoor meeting areas		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
4C2.1	Seek funding to install shade structures and shade areas in council playgrounds and parks	Grants Officer	Grant application/s submitted as opportunities arise
4C2.2	Work with the community to design creative, inclusive play spaces	Manager Asset Systems & Planning	Number of playground inspections Number of play spaces designed
4C2.3	Encourage family entertainment and organised activities in outdoor spaces	Manager Community Connection	Number of activities conducted.

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Creating great places to live

OBJECTIVE 5: Live sustainably in a changing climate

Strategies:

- Improve community preparedness and response to natural disasters
- Undertake long-term risk management planning for flood and bushfire
- Reduce our demand on natural resources
- Provide cool, green spaces for our community
- Promote sustainable development

5A Improve community preparedness and response to natural disasters			
Principal Activity 5A1: Support regional disaster planning, response and recovery		Director Community Service Delivery	
Code	Action	Responsible officer	Measure
5A1.1	Support development of Regional Emergency Management and Recovery Plans	Director Community Service Delivery	Emergency Management Plans (EMPLAN and Recovery Plan) are reviewed and adopted.
5A1.2	Participate in regional and local emergency management arrangements and maintain the Regional Emergency Operations Centre	Director Community Service Delivery	Council represented at Local Emergency Management Committee, Recovery Committee, Community Resilience Network meetings The Northern Rivers Backbone EOC is maintained on standby to become operational when required.
5A1.3	Strengthen the role of Casino Aerodrome in regional emergency response	Director Community Service Delivery	Funding sought to deliver required upgrading of the Aerodrome
5A1.4	Advocate for improved natural disaster warning and communication systems	Director Community Service Delivery	Participation in regional improvement program

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Principal Activity 5A2: Partner with agencies to deliver community education programs and resilience initiatives		Director Community Service Delivery	
Code	Action	Responsible officer	Measure
5A2.1	Implement a disaster preparedness community education program, including annual Get Ready information sessions, in consultation with local agencies	Recovery Coordinator	Disaster preparedness community education programs delivered.
5A2.2	Work with the National Emergency Management Agencies to deliver the regional flood risk awareness program, including floor level surveys and evacuation route assessments	Recovery Coordinator	Council supported provided to the regional flood risk awareness program.
5B Undertake long-term risk management planning for flood and bushfire			
Principal Activity 5B1: Complete Richmond Valley Flood Study and Floodplain Risk Management Plan		Director Community Service Delivery	
Code	Action	Responsible officer	Measure
5B1.1	Deliver a new Floodplain Risk Management Plan for the Richmond Valley	Manager Development & Certification	Funding secured Plan delivered within required timeframe and scope
Principal Activity 5B2: Implement the Richmond Valley Adverse Event Plan		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
5B2.1	Review the RV Adverse Event Plan to incorporate lessons from the 2022 flood and continue to implement Plan actions	Resilience & Community Grants Coordinator	Adverse Event Plan reviewed Outstanding actions incorporated into existing strategic plans.

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5C Reduce our demand on natural resources			
Principal Activity 5C1 Implement demand management programs to reduce water consumption		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
5C1.1	Partner with Rous Water to deliver the regional demand management strategy and community education programs	Educator Sustainability & Environment	Community education programs supported
5C1.2	Address water loss within Council's water networks, in partnership with Rous	Manager Water/Sewer & Projects	Water loss assessed and prioritised Actions to address water loss developed.
5C1.3	Continue to improve water efficiency at council parks and open spaces	Coordinator Open Spaces	Water efficiency opportunities identified Actions to improve water efficiency developed
5C1.4	Explore opportunities to improve water efficiency at council buildings and facilities	Educator Sustainability & Environment	Water efficiency options identified
5D: Provide cool, green spaces for our community			
Principal Activity 5D1: Develop street-tree planting, shade and greening programs		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
5D1.1	Continue to develop Council's Community Greening Program to deliver 1000 additional trees, each year for the Richmond Valley	Manager Sustainable Communities & Environment	Number of trees planted Number of community volunteers involved
5D1.2	Develop an open spaces planting program for council facilities to add, replace and maintain shade trees and native plants	Coordinator Open Spaces	Vegetation Offset Initiative developed
5D1.3	Partner with local groups and other agencies to support tree planting programs on farms and properties and increase awareness of native plants	Manager Sustainable Communities & Environment	Meetings held with Landcare groups and related agencies

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5E: Promote sustainable development			
Principal Activity 5E1: Promote awareness of sustainability programs and options		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
5E1.1	Promote programs for household energy and water efficiency	Educator Sustainability & Environment	Community engagement material developed to support the reduction of energy and water usage.
5E1.2	Encourage sustainable urban design in greenfield residential development	Manager Development & Certification	Sustainable urban design principles are imbedded in Councils strategic plans

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Creating great places to live

OBJECTIVE 6: Provide infrastructure that meets community needs

Strategies:

- Undertake whole- of-life planning for community infrastructure
- Partner with State Government to upgrade and maintain key freight links, regional roads and tourist routes
- Provide a network of safe, well-constructed local roads, bridges, footpaths and cycleways
- Manage water supply, sewerage and drainage effectively

6A: Undertake whole-of-life planning for community infrastructure			
Principal Activity 6A1: Develop and maintain asset management systems		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
6A1.1	Develop implement & review Asset Management Strategy, Plans and Policies	Manager Asset Systems & Planning	Strategies and plans are developed and reviewed in accordance with regulatory requirements
6A1.2	Develop capital works programs for asset renewals & upgrades	Manager Asset Systems & Planning	Program developed with priorities for asset renewals and upgrades determined.
6A1.3	Develop annual maintenance and inspection programs for council assets	Manager Asset Systems & Planning	Programs developed within required timeframes

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6B: Partner with State Government to upgrade and maintain key freight links, regional roads and tourist roads			
Principal Activity 6B1: Maintain regionally significant infrastructure and advocate for long-term investment		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
6B1.1	Seek funding for further upgrades to the Woodburn-Evans Head Rd) and Broadwater-Evans Head Rd	Grants Officer	Grant application/s submitted. Continue to advocate for further funding when opportunities arise
6B1.2	Deliver flood resilience works at Thearles Canal and Dairy Flat on the Woodburn-Casino Rd	Manager Asset Delivery & Projects	Works completed within required timeframe, budget and scope
6B1.3	Work with neighbouring councils to upgrade and improve safety on Bentley Rd	Manager Asset Systems & Planning	Number of safety initiatives implemented on Bentley Road
6B1.4	Work with Transport for NSW to maintain and improve State and Regional roads within the Richmond Valley	Manager Asset Systems & Planning	Annual road repair program successfully delivered through co-ordination with internal and external stakeholders.

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6C: Provide a network of safe, well-constructed local roads, bridges, footpaths and cycleways			
Principal Activity 6C1: Deliver local infrastructure maintenance and renewal programs		Director Projects & Business Development	
Code	Action	Responsible officer	Measures
6C1.1	Commence replacement and upgrade of Tatham Bridges on Woodburn-Casino Rd	Manager Asset Delivery & Projects	Works progressed within required timeframes, budget and scope
6C1.2	Complete Broadwater Bridge upgrades	Manager Asset Delivery & Projects	Funding secured from Lismore Council Works completed within required timeframes, budget and scope
6C1.3	Deliver annual Capital Works Program on time and within budget	Manager Asset Systems & Planning	Capital Works projects delivered on time and within budget
6C1.4	Deliver annual maintenance inspection programs on time and within budget	Manager Asset Systems & Planning	Maintenance program implemented within required timeframes and budget
6C1.5	Continue to deliver the Pedestrian Access and Mobility Plan	Manager Asset Systems & Planning	Number of items delivered from PAMP

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6D: Manage water supply, sewerage and drainage effectively			
Principal Activity 6D1: Plan for future water/sewer services and upgrades		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D1.1	Complete resilience and automation works at Rileys Hill sewage treatment plant	Manager Water/Sewer & Projects	Works completed within required timeframe, budget & scope
6D1.2	Commence planning for the Coraki STP and SPS upgrade	Manager Water/Sewer & Projects	Preliminary planning works and approvals acquired within the required timeframes.
6D1.3	Complete new water/sewer development servicing plans	Manager Water/Sewer & Projects	Plans are developed and endorsed by Council
Principal Activity 6D2: Deliver water capital works program		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D2.1	Complete Casino raw water pump station upgrades, including PAC system renewal	Manager Water/Sewer & Projects	Works completed within required timeframes, budget and scope.
6D2.2	Finalise pre-construction works for Casino Water Treatment Plant upgrade	Manager Water/Sewer & Projects	Works completed within required timeframes, budget and scope.
6D2.3	Complete annual water capital works program on time and within budget	Manager Water/Sewer & Projects	Program completed within required timeframes and scope

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Principal Activity 6D3: Deliver quality water supply services		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D3.1	Review and update Drinking Water Quality Management System and maintain compliance with requirements	Manager Water/Sewer & Projects	Review completed Requirements complied with
6D3.2	Complete annual water asset inspection and maintenance programs, as per schedule	Manager Water/Sewer & Projects	Annual water asset inspection and maintenance programs completed within required timeframes and scope
Principal Activity 6D4: Deliver sewer capital works program		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D4.1	Commence Evans Head STP Stage 2 augmentation	Manager Water/Sewer & Projects	Final design development and approved Construction contract awarded and works commenced.
6D4.2	Complete Rappville Sewerage Scheme construction	Manager Asset Delivery & Projects	Project delivered within required timeframes, budget and scope.
6D4.3	Complete annual sewer capital works program on time and within budget	Manager Infrastructure Services	Completed within required timeframes and scope
Principal Activity 6D5: Manage our water/sewer business effectively		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D5.1	Identify and manage water/sewer operational and business risks	Manager Water/Sewer & Projects	Review of Business continuity plan completed Outstanding actions from the internal audit completed

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Principal Activity 6D5: Manage our water/sewer business effectively		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D5.2	Complete the Coraki inflow and infiltration strategy	Manager Water/Sewer & Projects	Strategy completed and implemented
6D5.3	Commence catchment-based initiatives to reduce inflow and infiltration	Manager Water/Sewer & Projects	Work commenced Completed within required timeframes and scope
6D5.4	Manage water and sewerage services within agreed performance standards	Manager Water/Sewer & Projects	Service levels reviewed and being met
6D5.5	Commence 2 nd stage of water/sewer pricing review	Principal Accountant	Stage 2 review scoping completed in consultation with key stakeholders.
Principal Activity 6D6: Improve local stormwater and drainage networks		Director Community Service Delivery	
Code	Action	Responsible officer	Measures
6D6.1	Seek funding to develop stormwater models for Mid-Richmond communities and complete risk management planning	Manager Asset Systems & Planning	Funding sought Models developed in consultation with relevant stakeholders
6D6.2	Seek funding to deliver priority Casino Urban Stormwater projects	Manager Asset Systems & Planning	Funding sought
6D6.3	Continue to deliver stormwater drain maintenance programs throughout the Valley	Coordinator Roads & Drainage	Stormwater maintenance programs are completed in required timeframes and scope

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Protecting our unique environment

OBJECTIVE 7: Preserve native bushland and biodiversity

Strategies:

- Promote awareness of our natural environment and biodiversity values
- Restore & enhance local habitat zones
- Enhance and protect local wetlands

7A: Promote awareness of our natural environment and biodiversity values			
Principal Activity 7A1: Deliver community education programs on habitat protection and responsible land management		Director Community Service Delivery	
Code	Action	Responsible officer	
7A1.1	Work with local schools and community groups to raise awareness of the Valley's unique environment and promote participation in habitat protection programs	Educator Sustainability & Environment	Engagement tools developed including social media material supporting school and community groups
7A1.2	Work with government agencies to promote responsible land management programs	Manager Sustainable Communities & Environment	Agencies engaged about bushland and biodiversity management options with land managers and stakeholders.

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7B: Restore and enhance local habitat zones			
Principal Activity 7B1: Lead and support local habitat restoration programs		Director Community Service Delivery	
Code	Action	Responsible officer	
7B1.1	Continue to deliver the native flying fox habitat restoration program	Environment & Sustainability Officer	Achieve flying fox habitat restoration program grant milestones.
7B1.2	Explore opportunities to enhance native fish habitat, in consultation with community groups	Manager Sustainable Communities & Environment	Agencies engaged and meetings attended
7B1.3	Continue to support North Coast koala habitat protection programs	Environmental Health Officer	Partner with regional Koala agencies to support habitat protection programs.

7C: Enhance and protect local wetlands			
Principal Activity 7C1: Preserve and enhance biodiversity in local wetlands		Director Community Service Delivery	
Code	Action	Responsible officer	
7C1.1	Seek funding to develop the Richmond Park Masterplan	Grants Officer	Grant application/s submitted
7C1.2	Work with local stakeholders to expand wetland precincts and incorporate Aboriginal knowledge and cultural practices	Manager Sustainable Communities & Environment	Engagement activities undertaken, actions developed

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Protecting our unique environment

OBJECTIVE 8: Maintain healthy rivers, beaches and waterways

Strategies:

- Deliver a long-term sustainable water supply for the Richmond Valley
- Improve catchment health and water quality
- Support a range of recreational opportunities at local rivers and beaches

8A: Deliver a long-term sustainable water supply for the Richmond Valley			
Principal Activity 8A1: Secure Casino’s water supply		Director Community Service Delivery	
Code	Action	Responsible officer	
8A1.1	Progress pre-construction planning and approvals for Jabour weir pool enhanced extraction water security option	Manager Water/Sewer & Projects	Pre-construction planning and approvals completed.
8A1.3	Work with high water consumption industries to reduce demand on the Casino supply	Manager Sustainable Communities & Environment	Engagement plan developed and implemented to support and reduce demand on Casino water supply with high water users
Principal Activity 8A2: Secure the Mid-Richmond’s water supply		Director Community Service Delivery	
Code	Action	Responsible officer	
8A2.1	Work with Rous Water to support delivery of the Woodburn Groundwater Scheme	Manager Water/Sewer & Projects	Groundwater Scheme Integration plan developed and endorsed between RVC & Rous.

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8B: Improve catchment health and water quality			
Principal Activity 8B1: Work with government agencies to improve the health of the Richmond River catchment		Director Community Service Delivery	
Code	Action	Responsible officer	
8B1.1	Partner with Local Land Services, the Northern Rivers Resilience Initiative and DPE to better understand and protect the Richmond River catchment	Manager Sustainable Communities & Environment	Meetings attended and participation reported along with achievements.
Principal Activity 8B2: Work with stakeholders to address water quality risks		Director Community Service Delivery	
Code	Action	Responsible officer	
8B2.1	Undertake regular inspections of high-risk on-site sewerage management systems and support improved system performance	Environmental Health Officer	Number of inspections carried out per annum and application of improvement education and regulation as required.
8B2.2	Regulate and inspect as required underground petroleum storage systems (UPSS) and ensure compliance with regulations	Environmental Health Officer	Systems monitored and number of non-compliances reported annually.
8B2.3	Support increased water quality monitoring of the Richmond River system and Evans River	Manager Sustainable Communities & Environment	Review and report annually any increased monitoring needs.
Code	Action	Responsible officer	
8B2.4	Partner with rural property owners and agencies to improve riparian zones	Manager Sustainable Communities & Environment	Number of meetings attended and report funding sought where viable
8B2.5	Ensure compliance with Environmental Licenses for Council's water/sewer assets	Environment & Sustainability Officer	Review annually all licensed sites and report non-compliances to the relevant manager/s.

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8C: Support a range of recreational opportunities at local rivers and beaches			
Principal Activity 8C1: Improve connection between Casino CBD and the river		Director Projects & Business Development	
Code	Action	Responsible officer	
8C1.1	Identify options to connect the Casino CBD riverbank precincts and improve access to the river as part of the Casino CBD Masterplan.	Manager Development & Certification	CBD Masterplan completed in consultation with external and internal stakeholders and endorsed by Council
8C1.2	Complete construction of the Casino pedestrian suspension bridge link to Queen Elizabeth Park	Manager Asset Delivery & Projects	Project completed within required timeframes, budget and scope
Principal Activity 8C2: Seek funding to continue to upgrade the Evans Head foreshore and improve access to the river		Director Projects & Business Development	
Code	Action	Responsible officer	
8C2.1	Seek funding to implement priority foreshore improvement works from the Mid-Richmond Place Plans	Manager Asset Systems & Planning	Number of applications prepared and funding received
8C2.2	Work with river users to identify opportunities to improve facilities and access to our rivers throughout the Valley	Manager Asset Systems & Planning	Number of community consults facilitated
Principal Activity 8C3: Maintain and protect local beaches		Director Community Service Delivery	
Code	Action	Responsible officer	
8C3.1	Work with the community to develop shared usage arrangements for local beaches that protect public safety and the environment	Team Leader Regulatory Services	Shared usage arrangements developed in consultation with relevant teams

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Protecting our unique environment

OBJECTIVE 9: Transition to a circular economy

Strategies:

- Develop long-term circular economy options
- Increase options to reduce, reuse, recycle and repurpose materials
- Manage Council waste services & facilities effectively

9A: Develop long-term circular economy options			
Principal Activity 9A1: Develop and implement the Richmond Valley Circular Economy Strategy		Director Projects & Business Development	
Code	Action	Responsible officer	
9A1.1	Complete review of the Richmond Valley Waste Management and Resource Recovery Strategy	Waste & Resource Recovery Manager	Strategy completed and endorsed by Council
9A1.2	Review existing resource recovery infrastructure and resources to optimize participation in the circular economy.	Waste & Resource Recovery Manager	New infrastructure investment
9A1.3	Maximise recycling opportunities and manage costs by establishing more flexible materials contracts	Waste & Resource Recovery Manager	Contracts reviewed and new initiatives implemented
9A1.4	Investigate opportunities for the disposal of residual material beyond the capacity of the new landfill cell (Cell 6) at Nammoona Resource Recovery Centre.	Waste & Resource Recovery Manager	Strategy completed and endorsed by Council

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9B: Increase options to reduce reuse, recycle and repurpose materials			
Principal Activity 9B1: Encourage manufacturers and consumers to take responsibility for managing recyclates and residual materials		Director Projects & Business Development	
Code	Action	Responsible officer	
9B1.1	Support and advocate for product stewardship requirements in Australia	Waste & Resource Recovery Manager	Instances of advocacy to manufacturers
9B1.2	Continue community awareness programs to educate consumers on the circular economy, including waste minimization and recycling options	Waste and Resource Recovery Manager	Number of programs initiated
9B1.3	Implement litter reduction programs	Waste and Resource Recovery Manager	Litter reduction program implemented
Principal Activity 9B2: Support new recycling/re-use industries to establish in the Richmond Valley		Director Projects & Business Development	
Code	Action	Responsible officer	
9B2.1	Work with regional Councils and NEWASTE to promote and support the establishment of appropriate recycling/re-use industries within the region	Waste & Resource Recovery Manager	Businesses established in the LGA
9B2.2	Seek opportunities to increase the benefits from the Richmond Valley's organic waste streams	Waste & Resource Recovery Manager	New initiatives pursued

9C: Manage Council resource recovery services and facilities effectively			
Principal Activity 9C1: Complete expansion and upgrade works at Nammoona Resource Recovery Facility		Director Projects & Business Development	
Code	Action	Responsible officer	
9C1.1	Complete construction and commissioning of Cell 6 and associated works and optimise operational use.	Manager Asset Delivery & Projects	Project completed within time and budget frameworks

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Code	Action	Responsible officer	
9C1.2	Undertake staged capping of Cells 1,2 3 & 4 as Cell 6 is commissioned	Waste & Resource Recovery Manager	Capping projects commenced
Principal Activity 9C2: Manage resource recovery facilities effectively		Director Projects & Business Development	
Code	Action	Responsible officer	
9C2.1	Ensure compliance with Environmental Licences and relevant legislation	Waste & Resource Recovery Manager	Number of breaches reported
9C2.2	Improve recovery rates at both the Nammoona and Evans Head Resource Recovery Facilities	Waste & Resource Recovery Manager	Recovery rate improvement at facilities
9C2.3	Complete and implement Site Masterplans for both the Nammoona and Evans Head Resource Recovery Facilities	Waste & Resource Recovery Manager	Master plans implemented
9C2.4	Undertake a review of RVCs decommissioned waste facilities to optimise maintenance requirements and economics	Waste & Resource Recovery Manager	Reviews undertaken
Principal Activity 9C3: Manage kerbside collection services effectively		Director Projects & Business Development	
Code	Action	Responsible officer	
9C3.1	Maintain and upgrade waste collection fleet	Waste & Resource Recovery Manager	Fleet items purchased or discontinued
9C3.2	Continue to explore opportunities to improve collection services in unserved areas of Richmond Valley	Waste & Resource Recovery Manager	New service areas approved

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Delivering for our community

OBJECTIVE 10: Lead and advocate for our community

Strategies:

- Strengthen engagement between council and the community
- Advocate for community needs & priorities
- Lead with integrity

10A: Strengthen engagement between Council and the community			
Principal Activity 10A1: Develop and deliver the Richmond Valley Community Engagement Strategy		Director Community Service Delivery	
Code	Action	Responsible officer	
10A1.1	Implement Council's Community Engagement Strategy	Manager Community Connection	Number of engagement activities undertaken
10A1.2	Continue to work with community and business advisory groups and develop an ongoing program of listening tours and engagement	Manager Community Connection	Stakeholders surveyed to determine if they are getting appropriate information when it's expected.
10A1.3	Keep the community up to date with information through social media, newsletters, Council's website and other media	Manager Community Connection	Appropriate strategies to remove barriers to poor communication developed and implemented.

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10B: Advocate for community needs and priorities			
Principal Activity 10B1: Advocate to federal and state government for community priorities and seek grant funding		General Manager	
Code	Action	Responsible officer	
10B1.1	Maintain Council's grants program and actively seek funding for strategic priorities	Grants Officer	Quarterly workshop with Executive to review unfunded projects Grant application/s submitted
10B1.2	Build positive working relationships with local members of parliament and government agencies to support advocacy	General Manager	Number of engagement/advocacy activities
10B1.3	Participate in Northern Rivers Joint Organisation initiatives and advocate for regional priorities	General Manager	Attendance at NRJO meetings and GMAC Participation in joint initiatives

10C: Lead with integrity			
Principal Activity 10C1: Provide representative and accountable community governance		Director Organisational Services	
Code	Action	Responsible officer	
10C1.1	Ensure Council meetings are accessible to the public and continue to provide live-streaming services	Director Organisational Services	Live-streaming of each Council meeting with notification of meeting dates made public.
10C1.2	Prepare a Councillor learning and development program and support councillors to undertake professional development	Governance Coordinator	Engagement by councillors with training opportunities.
10C1.3	Ensure Richmond Valley Council complies with legislative requirements and processes	Governance Coordinator	Milestones in annual compliance calendar are achieved
10C1.4	Report annually to the community on Council's performance, in accordance with legislation	Governance Coordinator	Annual Report to be completed within legislated timeframe; together with six-monthly Delivery Program Progress Reports.

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Delivering for our community

OBJECTIVE 11: Manage resources responsibly

Strategies:

- Manage finances responsibly and provide value for money
- Strengthen Council's role as a leading local employer
- Manage organisational risks responsibly
- Improve the sustainability of Council's operations
- Manage Council's commercial activities for community benefit

11A: Manage finances responsibly and provide value for money			
Principal Activity 11A1: Undertake long-term financial planning and ensure compliance with financial regulation		Director Organisational Services	
Code	Action	Responsible officer	
11A1.1	Prepare and implement Council's Long Term Financial Plan	Principal Accountant	Council's LTFP is reviewed and adopted by Council in June each year.
11A1.2	Maintain Council's investment portfolio in accordance with requirements and aim for the best long-term benefit for the community	Principal Accountant	Council's investments are made in accordance with Council's Investment Policy and reported to Council on a monthly basis
11A1.3	Provide regular reports to Council on financial performance and ensure compliance with requirements for external audit	Principal Accountant	Budget Reviews are presented to Council on a quarterly basis.
11A1.4	Implement and monitor Council's Anti-Fraud and Corruption strategy and ensure staff receive regular training in requirements	Governance Coordinator	Number of training sessions delivered.

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Principal Activity 11A2: Strengthen procurement systems		Director Organisational Services	
Code	Action	Responsible officer	
11A2.1	Manage Council's procurement function to ensure probity, value for money and support for local businesses	Coordinator Fleet & Procurement	Procurement activities carried out in compliance with legislation, policy & procedures
11A2.2	Improve customer service in council stores through enhanced technology	Coordinator Fleet & Procurement	New technologies implemented and assessed
Principal Activity 11A3: Maintain efficient rating and revenue systems		Director Organisational Services	
Code	Action	Responsible officer	
11A3.1	Maintain an equitable rating structure that supports agreed levels of service for the community	Revenue Coordinator	Rating structure is reviewed annually
11A3.2	Manage debt recovery services in accordance with Council's policies	Revenue Coordinator	Reduction in outstanding debt

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11B: Strengthen Council's role as a leading local employer			
Principal Activity 11B1: Implement the Richmond Valley Council Workforce Management Strategy			Director Organisational Services
Code	Action	Responsible officer	
11B1.1	Ensure a safe, inclusive and diverse workforce	Manager People & Culture	Reduction in lost time Injuries specifically in mental health lost time, diversity in line with regional statistics and inclusiveness aligned with ABS data
11B1.2	Work collaboratively to address labour market and regional challenges in attracting and retaining skilled workers	Manager People & Culture	Decrease in staff turnover
11B1.3	Undertake regular staff development days, leadership programs and training	Manager People & Culture	Meet training plan targets for personal and professional development
Principal Activity 11B2: Continue to provide local employment schemes and development opportunities			Director Organisational Services
Code	Action	Responsible officer	
11B2.1	Continue to offer Council's Youth Employment Scheme, cadetships and Try a Trade programs and encourage local participation.	Manager People & Culture	Equal to or greater intake of YES and Try a Trade program trainees into the workforce year on year.
11C: Manage organisational risks responsibly			
Principal Activity 11C1: Implement Richmond Valley Council's Enterprise Risk Management Framework			General Manager
Code	Action	Responsible officer	
11C1.1	Develop annual risk management programs in response to the ERMF key focus areas and identified risks	Chief of Staff	Program is developed in consultation with internal stakeholders, implemented and results reported to ARIC
11C1.2	Maintain current risk registers, policies and procedures	Governance Coordinator	Relevant registers to be kept and updated per review schedules.

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Code	Action	Responsible officer	
11C1.3	Support the operation of Council's Audit Review and Improvement Committee and undertake internal audit program	Principal Accountant	Council's ARIC meet on a quarterly basis with reviews scheduled as per the executed Internal Audit Plan annually.
11C1.4	Maintain adequate insurance coverage to support Council's operations	Governance Coordinator	Risks adequately insured via relevant insurance policies

11D: Improve the sustainability of Council's operations			
Principal Activity 11D1: Use energy and resources more efficiently in council operations		Director Community Service Delivery	
Code	Action	Responsible officer	
11D1.1	Improve the energy efficiency of Council buildings and facilities and investigate options to install solar power, or other renewable energies	Manager Sustainable Communities & Environment	Review and report on sustainable options subject to funding opportunities and identify savings potential.
11D1.2	Investigate options to include electric vehicles as part of Council's fleet	Coordinator Fleet & Procurement	Monitor and report on trial vehicle to understand and plan for issues around moving the fleet over to Electric vehicles
11D1.3	Encourage the use of sustainable building materials and energy/water efficient fittings/appliances in council projects	Educator Sustainability and Environment	Review council project procurement opportunities and reported to relevant internal stakeholders
11D1.4	Reduce consumption of resources and encourage recycling at council facilities	Educator Sustainability and Environment	Funding sought to create and promote regional programs.

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11E: Manage Council's commercial activities for community benefit			
Principal Activity 11E1: Identify opportunities for strategic investment and business development		Director Projects & Business Development	
Code	Action	Responsible officer	
11E1.1	Explore options for commercial investment and land development	Manager Invest & Live	Investment opportunities pursued and land development projects are providing a financial return to Council whilst assisting in the adequate supply of land to meet the community's needs.
11E1.2	Manage Council-owned quarries efficiently	Waste and Resource Recovery Manager	Monitor operator performance against contracts every quarter. Benchmark Council royalties against comparable quarries by December 2023
11E1.3	Manage commercial leases and agreements efficiently	Coordinator Strategic Asset Planning and Property	Review of commercial leases to bring rental agreements in line with commercial remuneration. Ongoing.

RVC OPERATIONAL PLAN 2023-24

Delivering for our community

OBJECTIVE 12: Provide great service

Strategies:

- Provide a high standard of customer service
- Deliver consistent regulatory and compliance services
- Provide great corporate and operational support

12A Provide a high standard of customer service			
Principal Activity 12A1: Implement Council's Customer Service Charter		Director Community Service Delivery	
Code	Action	Responsible officer	
12A1.1	Provide information to the community on customer service standards and expectations	Manager Customer Experience	Customer service standards and expectations reviewed at commencement of each new Council term.
12A1.2	Continue to explore opportunities for on-line customer services	Manager Customer Experience	Online customer payment portal developed in line with the 3 year IT strategy.
12A1.3	Provide regular reports to Council on performance against Customer Service benchmarks	Manager Customer Experience	Service levels and performance monitored and reported quarterly to Council

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12B Deliver consistent regulatory and compliance services			
Principal Activity 12B1: Provide transparent and timely development assessment and planning services		Director Community Service Delivery	
Code	Action	Responsible officer	
12B1.1	Continue to support flood-affected communities to rebuild and repair homes and businesses and improve flood resilience	Manager Development & Certification	Prioritise Development Applications for flood affected properties and respond to requests to waiver contributions in a timely manner.
12B1.2	Support applicants to understand regulatory requirements and prepare quality applications, through the Development Concierge Service	Manager Customer Experience	Quarterly report provided to Council detailing the deliverables of the Concierge Service
12B1.3	Maintain benchmarks for development assessment and certification times	Manager Development & Certification	Application processing times reviewed Required changes to process implemented Council provided with monthly reports
12B1.4	Provide quality development inspection and certification services	Manager Development & Certification	Professional services are delivered within agreed service levels whilst ensuring compliance with legislative requirements and standards.
12B1.5	Manage statutory processes efficiently	Manager Development & Certification	Processes meet required timeframes and standards
Principal Activity 12B2: Provide community-focused Ranger and regulatory services		Director Community Service Delivery	
Code	Action	Responsible officer	
12B2.1	Manage companion animal services and stock impounding safely and effectively	Team Leader Regulatory Services	CRM's are actioned within service levels.

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Code	Action	Responsible officer	
12B2.2	Maintain and upgrade Council's animal pound	Manager Development & Certification	Animal shelter operations meet required standards
12B2.3	Undertake regulatory public safety operations	Team Leader Regulatory Services	Public safety operations undertaken to required standards Number of operations undertaken
12B2.4	Provide community education on regulatory requirements and responsibilities to support public safety	Team Leader Regulatory Services	Number of community education programs developed and delivered
Principal Activity 12B3: Maintain public health and safety inspections requirements		Director Community Service Delivery	
Code	Action	Responsible officer	
12B3.1	Undertake food safety inspections in accordance with requirements	Manager Sustainable Communities and Environment	Number of inspections reported annually in accordance with the Food regulation Partnership with NSW Food Authority agreement.
12B3.2	Continue to undertake public swimming pool monitoring program	Manager Sustainable Communities and Environment	Public swimming pool monitored and non compliances reported in accordance with NSW Health guidelines.
12B3.3	Undertake health inspections at local businesses, as required	Manager Sustainable Communities and Environment	Registers maintained and businesses monitored in accordance with legislation.

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12C Provide great corporate and operational support			
Principal Activity 12C1: Use technology to support a modern, mobile workforce			Director Organisational Services
Code	Action	Responsible officer	
12C1.1	Implement the Information Technology Strategy to improve access to information in the field	Manager Information & Technology Services	Delivery of the Information Technology operational program as defined in the ICT Strategy.
12C1.2	Strengthen cyber-security, increase workforce awareness and utilize new technologies to improve safety and efficiency	Manager Information & Technology Services	Progress against the Australian Cyber Security Centre Essential 8 Strategies to Mitigate Cyber Security Incidents measured by annual review.
Principal Activity 12C2: Provide efficient corporate support services			Director Organisational Services
Code	Action	Responsible officer	
12C2.1	Manage records effectively and ensure compliance with legislative requirements	Manager Information & Technology Services	Meet recordkeeping requirements as defined in NSW legislation.
12C2.2	Maintain Councils Corporate Information Systems and ensure they are kept up to date	Manager Information & Technology Services	Ensure Corporate Information Systems are maintained and meet NSW legislative requirements.

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Principal Activity 12C3: Provide efficient operational support services		Director Community Service Delivery	
Code	Action	Responsible officer	
12C3.1	Maintain and manage Council's work depots efficiently	Coordinator Procurement and Fleet	Operations meet required service standards
12C3.2	Provide efficient workshop and fabrication shop services	Coordinator Workshops and Fleet	Operations meet required service standards
12C3.3	Complete masterplans for Coraki and Evans Head depots	Coordinator Procurement and Fleet	Masterplans completed within required timeframe and scope
12C3.4	Seek funding to deliver improvements to depots in accordance with adopted masterplans	Coordinator Procurement and Fleet	Number of grant applications submitted

RVC OPERATIONAL PLAN 2024-25

ANNEXURE A – Financial Estimates 2024/2028

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates
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Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Budget Summary and Cash Result

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
3,341,484	1,210,857	Strengthening our role in the region	-85.6%	482,165	467,406	501,052	495,108
28,757,382	29,309,846	Creating great places to live	6.7%	30,696,879	31,912,182	33,196,358	34,439,994
9,070,837	9,224,087	Protecting our unique environment	5.1%	9,537,300	9,964,193	10,198,015	10,507,341
31,629,560	34,483,663	Delivering for our community	8.7%	34,385,125	35,157,432	35,952,530	36,892,645
72,799,263	74,228,453	Total Operating Revenue	3.2%	75,101,469	77,501,213	79,847,955	82,335,088
		Operating Expenditure					
4,724,689	4,466,727	Strengthening our role in the region	-47.7%	2,470,521	2,394,968	2,448,834	2,494,273
50,384,335	51,714,797	Creating great places to live	8.0%	54,415,669	55,533,207	56,694,976	58,588,394
10,428,167	10,604,908	Protecting our unique environment	4.0%	10,843,907	10,870,796	10,944,990	11,155,067
8,890,220	9,028,232	Delivering for our community	10.5%	9,827,021	9,873,251	10,117,925	10,399,305
74,427,411	75,814,663	Total Operating Expenditure	4.2%	77,557,117	78,672,223	80,206,726	82,637,038
(1,628,147)	(1,586,211)	Operating Result before Capital Grants and Contributions	50.8%	(2,455,648)	(1,171,010)	(358,770)	(301,950)
		Add: Capital Revenue					
13,803,759	40,386,194	Capital Grants & Contributions	176.7%	38,195,588	33,348,614	38,651,652	23,807,299
12,175,612	38,799,983	Operating Result including Capital Grants and Contributions	193.5%	35,739,940	32,177,604	38,292,882	23,505,348
		Add: Non-Cash Expenses					
18,575,508	18,575,508	Depreciation	9.6%	20,357,643	20,675,986	21,067,097	21,467,979
73,036	73,036	Rehabilitation Borrowing Expenses	-15.7%	61,554	63,093	64,671	66,288
		Add: Non-Operating Funds Employed					
2,600,000	2,600,000	Loan Funds Used	-100.0%	0	0	0	20,000,000
1,910	1,910	Deferred Debtor Repayments	2.1%	1,950	1,990	1,876	0
3,680,678	755,515	Proceeds from Sale of Assets	-6.0%	3,460,862	4,032,985	2,744,572	1,036,680
		Less: Funds Deployed for Non-Operating Purposes					
43,878,654	72,364,941	Asset Acquisition	47.7%	64,815,644	51,384,030	55,619,505	61,500,694
3,599,103	3,599,103	Loan Repayments	8.1%	3,891,584	3,428,170	3,067,582	2,284,646
(10,371,013)	(15,158,092)	Cash Surplus/(Deficit)	-12.4%	(9,085,278)	2,139,458	3,484,011	2,290,956
		Equity Movements					
(10,583,587)	(15,370,666)	Restricted Funds - Increase/(Decrease)	-11.6%	(9,358,077)	1,845,008	3,216,299	2,013,906
212,574	212,574	Working Funds - Increase/(Decrease)	28.3%	272,799	294,450	267,712	277,050

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates
Theme: Strengthening our role in the region - Budget Summary

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
210,000	291,062	Recovery	-100.0%	0	0	0	0
3,097,957	710,831	Economic Development	-86.2%	428,008	432,600	445,578	458,945
0	537	Real Estate Development	0.0%	0	0	0	0
12,500	187,400	Strategic Planning	0.0%	12,500	12,500	12,500	12,500
21,027	21,027	Tourism	98.1%	41,657	22,306	42,974	23,663
3,341,484	1,210,857	Total Operating Revenue	-85.6%	482,165	467,406	501,052	495,108
		Operating Expenditure					
419,319	510,720	Recovery	-83.8%	68,000	0	0	0
3,182,245	2,622,656	Economic Development	-55.6%	1,412,269	1,421,083	1,434,310	1,493,262
565,268	565,268	Real Estate Development	0.5%	567,982	572,693	573,556	579,936
188,645	388,445	Strategic Planning	-79.5%	38,645	38,645	38,645	38,645
369,212	379,638	Tourism	3.9%	383,625	362,547	402,323	382,430
4,724,689	4,466,727	Total Operating Expenditure	-47.7%	2,470,521	2,394,968	2,448,834	2,494,273
(1,383,205)	(3,255,870)	Operating Result - Surplus/(Deficit)	43.7%	(1,988,356)	(1,927,562)	(1,947,782)	(1,999,165)
(839,410)	(2,712,075)	Operating Cash Result - Surplus/(Deficit)	72.1%	(1,444,425)	(1,370,744)	(1,377,141)	(1,414,356)
		Capital Movements					
		Add: Capital Grants and Contributions		2,262,500	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		2,627,727	3,188,636	2,181,818	0
		Add: Transfer from Reserves		1,268,500	0	611,049	808,483
		Less: Capital Expenditure		5,350,000	690,000	2,000,000	0
		Less: Loan Repayments		609,383	264,560	275,262	286,399
		Less: Transfer to Reserves		7,801	1,969,888	280,827	289,609
		Program Cash Result - Surplus/(Deficit)		(1,252,882)	(1,106,556)	(1,140,363)	(1,181,881)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 1: Rebuild and reconnect our communities

Service: Recovery

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
210,000	301,401	Community Recovery Coordinator	-100.0%	0	0	0	0
0	(10,339)	Resilience NSW - Community Grants Program	0.0%	0	0	0	0
210,000	291,062	Total Operating Revenue	-100.0%	0	0	0	0
		Operating Expenditure					
210,000	301,401	Community Recovery Coordinator (Resilience NSW)	-67.6%	68,000	0	0	0
209,319	209,319	Recovery Team (OLG Funded)	-100.0%	0	0	0	0
419,319	510,720	Total Operating Expenditure	-83.8%	68,000	0	0	0
(209,319)	(219,658)	Operating Result - Surplus/(Deficit)	-67.5%	(68,000)	0	0	0
(209,319)	(219,658)	Operating Cash Result - Surplus/(Deficit)	-67.5%	(68,000)	0	0	0
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(68,000)	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 2: Establish the Richmond Valley as a regional growth centre

Service: Economic Development

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
3,097,957	710,831	Operating revenue	-86.2%	428,008	432,600	445,578	458,945
3,097,957	710,831	Total Operating Revenue	-86.2%	428,008	432,600	445,578	458,945
		Operating Expenditure					
263,259	263,259	Economic Development Expenditure	-43.7%	148,305	152,431	146,681	151,056
1,877,877	1,315,619	Operating costs	-98.5%	27,458	28,831	30,273	31,787
5,205	7,874	Other operating costs	-100.0%	0	0	0	0
		Economic Development Initiatives					
21,000	21,000	Economic Development Projects	0.0%	21,000	5,719	0	20,000
1,500	1,500	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
		Invest & Live RV					
0	0	Invest & Live Expenditure	0.0%	294,448	302,681	311,162	319,898
		Borrowing Costs					
32,579	32,579	Interest on Loans	-46.4%	17,449	5,207	3,368	1,466
		Indirect Expenditure					
251,170	251,170	Activity Based Costing - Expense	15.9%	291,010	297,807	299,784	308,782
201,212	201,212	Activity Based Costing - Expense	-64.2%	72,008	74,338	75,159	78,231
528,443	528,443	Depreciation	2.0%	539,091	552,569	566,383	580,542
3,182,245	2,622,656	Total Operating Expenditure	-55.6%	1,412,269	1,421,083	1,434,310	1,493,262
(84,287)	(1,911,824)	Operating Result - Surplus/(Deficit)	1067.7%	(984,261)	(988,483)	(988,732)	(1,034,317)
444,156	(1,911,824)	Operating Cash Result - Surplus/(Deficit)	-200.2%	(445,170)	(435,914)	(422,349)	(453,775)
		Capital Movements					
		Add: Capital Grants & Contributions		2,262,500	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		1,268,500	0	0	0
		Less: Asset Acquisition		3,500,000	0	0	0
		Less: Loan Repayments		407,439	54,112	55,951	57,852
		Less: Transfer to Restricted Assets		0	254,393	280,827	289,609
		Program Cash Result - Surplus/(Deficit)		(821,609)	(744,419)	(759,127)	(801,236)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 2: Establish the Richmond Valley as a regional growth centre

Service: Real Estate Development

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
0	537	Operating Revenue					
		Rental Income	0.0%	0	0	0	0
0	537	Total Operating Revenue	0.0%	0	0	0	0
		Operating Expenditure					
3,199	3,199	Property - Casino - 153 Barker St	4.3%	3,336	3,432	3,531	3,634
119,150	119,150	Real Estate Development - Ops	-20.6%	94,625	97,326	100,113	102,985
		Borrowing Costs					
70,342	70,342	Interest on Loans	-11.6%	62,182	53,677	44,815	35,579
		Indirect Expenditure					
371,211	371,211	Activity Based Costing - Expense	9.9%	407,839	418,258	425,097	437,738
1,366	1,366	Depreciation	-100.0%	0	0	0	0
565,268	565,268	Total Operating Expenditure	0.5%	567,982	572,693	573,556	579,936
(565,268)	(564,731)	Operating Result - Surplus/(Deficit)	0.5%	(567,982)	(572,693)	(573,556)	(579,936)
(563,902)	(563,365)	Operating Cash Result - Surplus/(Deficit)	0.7%	(567,982)	(572,693)	(573,556)	(579,936)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		2,627,727	3,188,636	2,181,818	0
		Add: Transfer from Restricted Assets		0	0	611,049	808,483
		Less: Asset Acquisition		1,850,000	690,000	2,000,000	0
		Less: Loan Repayments		201,944	210,448	219,311	228,547
		Less: Transfer to Restricted Assets		7,801	1,715,495	0	0
		Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 2: Establish the Richmond Valley as a regional growth centre

Service: Strategic Planning

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Planning Projects					
6,500	6,500	Heritage Advisory	0.0%	6,500	6,500	6,500	6,500
6,000	6,000	Heritage Small Grants	0.0%	6,000	6,000	6,000	6,000
0	174,900	Mid-Richmond Place Plans	0.0%	0	0	0	0
12,500	187,400	Total Operating Revenue	0.0%	12,500	12,500	12,500	12,500
		Operating Expenditure					
		Planning Projects					
13,458	13,458	Heritage Advisory	0.0%	13,458	13,458	13,458	13,458
25,187	25,187	Heritage Small Grants	0.0%	25,187	25,187	25,187	25,187
150,000	349,800	Mid-Richmond Place Plans	-100.0%	0	0	0	0
188,645	388,445	Total Operating Expenditure	-79.5%	38,645	38,645	38,645	38,645
(176,145)	(201,045)	Operating Result - Surplus/(Deficit)	-85.2%	(26,145)	(26,145)	(26,145)	(26,145)
(176,145)	(201,045)	Operating Cash Result - Surplus/(Deficit)	-85.2%	(26,145)	(26,145)	(26,145)	(26,145)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(26,145)	(26,145)	(26,145)	(26,145)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 3: Grow and diversify our economy

Service: Tourism

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
17,844	17,844	Tourism Revenue	115.1%	38,379	18,930	39,497	20,082
3,183	3,183	Woodburn Visitor Information Centre	3.0%	3,278	3,376	3,477	3,581
21,027	21,027	Total Operating Revenue	98.1%	41,657	22,306	42,974	23,663
		Operating Expenditure					
182,652	182,652	Tourism Expenditure	-5.9%	171,812	176,868	182,075	187,485
		Visitor Information Centres					
46,863	46,863	Casino	3.2%	48,370	49,881	51,403	53,010
22,383	22,383	Evans Head	3.3%	23,131	23,888	24,673	25,487
17,082	17,082	Woodburn	3.6%	17,695	18,315	18,959	19,627
61,246	61,246	Discover Richmond Valley Projects	51.5%	92,777	64,346	95,955	67,604
25,000	35,426	Public Art	0.0%	25,000	25,000	25,000	25,000
		Indirect Expenditure					
13,986	13,986	Depreciation	-65.4%	4,840	4,249	4,258	4,267
369,212	379,638	Total Operating Expenditure	3.9%	383,625	362,547	402,323	382,430
(348,185)	(358,611)	Operating Result - Surplus/(Deficit)	-1.8%	(341,968)	(340,241)	(359,349)	(358,767)
(334,199)	(344,625)	Operating Cash Result - Surplus/(Deficit)	0.9%	(337,128)	(335,992)	(355,091)	(354,500)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(337,128)	(335,992)	(355,091)	(354,500)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates
Theme: Creating great places to live - Budget Summary

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
100,708	197,565	Festivals and Events	3.0%	103,729	106,840	110,045	113,346
1,461,883	1,469,573	Libraries	9.5%	1,601,461	1,631,266	1,678,409	1,723,273
0	5,062	Community Programs and Grants	0.0%	0	0	0	0
277,261	309,808	Sports Grounds, Parks and Facilities	22.1%	338,490	348,558	358,927	369,608
111,271	111,271	Community Centres and Halls	6.6%	118,607	122,166	125,832	129,607
0	0	Swimming Pools	0.0%	0	0	0	0
382,433	382,433	Cemeteries	18.0%	451,121	463,571	473,965	487,419
725,908	725,908	Planning & Development Services	3.0%	747,685	770,118	793,221	817,018
1,492,744	1,702,744	Emergency Management	-2.7%	1,452,647	1,491,723	1,531,856	1,573,079
5,946,249	6,053,252	Building and Maintaining Roads	3.5%	6,153,662	6,282,375	6,414,614	6,550,188
205,277	207,173	Stormwater	1.7%	208,764	209,808	210,857	211,911
7,793,053	7,810,237	Water Supplies	6.9%	8,327,452	8,741,527	9,176,239	9,603,389
10,228,694	10,252,692	Sewerage Services	8.8%	11,133,913	11,683,237	12,259,705	12,796,722
31,901	82,127	Engineering Support & Asset Management	86.0%	59,348	60,993	62,688	64,434
28,757,382	29,309,846	Total Operating Revenue	6.7%	30,696,879	31,912,182	33,196,358	34,439,994
		Operating Expenditure					
346,873	517,333	Festivals and Events	6.1%	368,020	377,340	387,622	398,184
2,577,196	2,597,093	Libraries	9.5%	2,823,149	2,876,884	2,955,062	3,032,132
224,279	255,337	Community Programs and Grants	21.6%	272,652	279,971	286,694	294,706
3,802,326	3,985,276	Sports Grounds, Parks and Facilities	20.3%	4,574,320	4,672,273	4,767,669	4,883,812
923,110	947,503	Community Centres and Halls	2.1%	942,679	961,031	976,688	998,531
1,283,908	1,400,908	Swimming Pools	17.0%	1,501,683	1,518,590	1,533,327	1,551,255
423,236	423,236	Cemeteries	6.5%	450,717	463,147	473,519	486,950
3,124,777	3,303,336	Planning & Development Services	7.5%	3,359,422	3,402,322	3,478,991	3,581,594
2,713,175	2,950,939	Emergency Management	1.4%	2,749,810	2,823,941	2,888,357	2,958,376
17,777,366	17,985,167	Building and Maintaining Roads	4.5%	18,573,272	19,008,339	19,402,998	19,919,805
1,037,120	1,037,618	Stormwater	8.4%	1,124,270	1,147,092	1,160,124	1,188,048
7,378,345	7,435,315	Water Supplies	11.4%	8,218,221	8,429,526	8,657,736	8,877,444
8,740,723	8,799,933	Sewerage Services	7.5%	9,398,107	9,511,759	9,663,501	10,353,125
31,901	75,802	Engineering Support & Asset Management	86.0%	59,348	60,993	62,688	64,434
50,384,335	51,714,797	Total Operating Expenditure	8.0%	54,415,669	55,533,207	56,694,976	58,588,394
(21,626,953)	(22,404,951)	Operating Result - Surplus/(Deficit)	9.7%	(23,718,790)	(23,621,025)	(23,498,618)	(24,148,400)
(6,218,658)	(6,996,656)	Operating Cash Result - Surplus/(Deficit)	10.6%	(6,879,946)	(6,514,268)	(6,057,442)	(6,364,451)
		Capital Movements					
		Add: Capital Grants and Contributions		35,933,088	33,348,614	38,651,652	23,807,299
		Add: Loan Funds Used		0	0	0	20,000,000
		Add: Asset Sales		500	113,364	500	9,500
		Add: Transfer from Reserves		9,289,050	3,215,639	968,741	343,674
		Less: Capital Expenditure		54,599,442	47,020,250	50,121,049	56,094,650
		Less: Loan Repayments		2,853,616	2,715,116	2,323,293	1,813,718
		Less: Transfer to Reserves		493,932	625,356	1,597,026	691,534
		Program Cash Result - Surplus/(Deficit)		(19,604,297)	(20,197,373)	(20,477,917)	(20,803,880)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Festivals and Events

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
24,708	24,708	Events - Casino Beef Week	3.0%	25,449	26,212	26,998	27,808
76,000	102,516	Events - Casino Truck Show	3.0%	78,280	80,628	83,047	85,538
0	10,000	Events - Australia Day (Branding Grant Funding)	0.0%	0	0	0	0
0	60,341	Events - Reconnecting NSW Community (RRNSW Grant)	0.0%	0	0	0	0
100,708	197,565	Total Operating Revenue	3.0%	103,729	106,840	110,045	113,346
		Operating Expenditure					
122,427	122,427	Events Management - Ops	13.0%	138,387	142,556	146,799	151,168
		Event Support					
6,931	6,931	Anzac Day	3.2%	7,151	7,356	7,566	7,782
8,582	18,582	Australia Day	2.9%	8,834	9,072	9,319	9,571
2,283	2,283	Bentley Art Prize	1.9%	2,327	2,366	2,407	2,447
67,000	116,720	Casino Truck Show	2.5%	68,675	70,392	72,152	73,956
53,910	53,910	Casino Beef Week	1.4%	54,689	55,398	56,879	58,400
1,738	1,738	Casino Fun Run	3.3%	1,796	1,848	1,903	1,959
10,848	10,848	Co-opera	-100.0%	0	11,397	0	11,974
32,238	32,238	Other Events	37.1%	44,190	33,924	46,479	35,695
28,252	28,252	Primex	2.5%	28,958	29,682	30,424	31,185
500	500	Quota Club Fair	0.0%	500	500	500	500
1,784	1,784	Remembrance Day	3.4%	1,844	1,898	1,953	2,010
9,339	9,339	RVC Christmas Street Party	2.8%	9,598	9,851	10,111	10,377
1,041	1,041	RVC Events/Ceremonies	2.9%	1,071	1,100	1,130	1,160
0	110,740	Reconnecting NSW Community	0.0%	0	0	0	0
346,873	517,333	Total Operating Expenditure	6.1%	368,020	377,340	387,622	398,184
(246,165)	(319,768)	Operating Result - Surplus/(Deficit)	7.4%	(264,291)	(270,500)	(277,577)	(284,838)
(246,165)	(319,768)	Operating Cash Result - Surplus/(Deficit)	7.4%	(264,291)	(270,500)	(277,577)	(284,838)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		9,605	10,236	10,895	11,582
		Program Cash Result - Surplus/(Deficit)		(273,896)	(280,736)	(288,472)	(296,420)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Libraries

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Public Libraries Revenue	0.0%	0	0	0	0
1,461,883	1,469,573	Richmond Upper Clarence Regional Library	9.5%	1,601,461	1,631,266	1,678,409	1,723,273
1,461,883	1,469,573	Total Operating Revenue	9.5%	1,601,461	1,631,266	1,678,409	1,723,273
		Operating Expenditure					
53,718	53,718	Casino Library	3.6%	55,674	57,697	59,803	61,993
11,421	11,421	Coraki Library	4.6%	11,942	12,415	12,909	13,424
7,647	7,647	Evans Head Library	2.5%	7,837	8,034	8,235	8,441
850,083	850,083	Regional Library Contributions	12.3%	954,760	970,337	999,074	1,024,501
1,323,230	1,330,920	Richmond Upper Clarence Regional Library	3.3%	1,443,094	1,485,383	1,528,924	1,573,748
0	466	National Backyard Cricket Grant	0.0%	0	0	0	0
0	829	Outreach Program	0.0%	0	0	0	0
0	912	Speech Pathology	0.0%	0	0	0	0
0	10,000	Local Newspaper Digitisation	0.0%	0	0	0	0
0	0	Local Newspaper Binding	0.0%	6,000	0	0	0
		Indirect Expenditure					
60,237	60,237	Activity Based Costing - Expense	9.3%	65,842	67,603	68,954	71,071
270,860	270,860	Depreciation	2.6%	278,000	275,415	277,163	278,954
2,577,196	2,597,093	Total Operating Expenditure	9.5%	2,823,149	2,876,884	2,955,062	3,032,132
(1,115,313)	(1,127,520)	Operating Result - Surplus/(Deficit)	9.5%	(1,221,688)	(1,245,618)	(1,276,653)	(1,308,859)
(844,453)	(856,660)	Operating Cash Result - Surplus/(Deficit)	11.8%	(943,688)	(970,203)	(999,490)	(1,029,905)
		Capital Movements					
		Add: Capital Grants & Contributions		45,400	245,400	45,400	45,400
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		500	102,000	500	9,500
		Add: Transfer from Restricted Assets		152,830	295,100	0	0
		Less: Asset Acquisition		322,569	759,142	129,013	154,051
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	36,400	19,653
		Program Cash Result - Surplus/(Deficit)		(1,067,527)	(1,086,845)	(1,119,003)	(1,148,709)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Community Programs and Grants

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	3,803	Contributions	0.0%	0	0	0	0
0	1,259	Contributions - Momentum Youth Event	0.0%	0	0	0	0
0	5,062	Total Operating Revenue	0.0%	0	0	0	0
		Operating Expenditure					
		Community Programs and Grants					
2,170	2,170	Administration Expenses	2.5%	2,225	2,280	2,338	2,397
79,585	79,585	Donations	2.5%	81,575	83,614	85,704	87,847
92,888	92,888	Employee Costs	10.5%	102,680	105,760	108,933	112,201
0	5,500	Aboriginal Programs	0.0%	5,638	5,778	5,922	6,070
0	8,007	Community Projects	0.0%	8,207	8,412	8,622	8,838
0	4,000	Age & Disability	0.0%	4,100	4,203	4,308	4,416
0	1,061	Projects for Women	0.0%	1,088	1,115	1,143	1,172
0	11,231	Projects for Youth	0.0%	7,614	7,804	7,999	8,199
0	1,259	Momentum Youth Event	0.0%	0	0	0	0
		Indirect Expenditure					
49,636	49,636	Activity Based Costing - Expense	19.9%	59,526	61,005	61,725	63,566
224,279	255,337	Total Operating Expenditure	21.6%	272,652	279,971	286,694	294,706
(224,279)	(250,275)	Operating Result - Surplus/(Deficit)	21.6%	(272,652)	(279,971)	(286,694)	(294,706)
(224,279)	(250,275)	Operating Cash Result - Surplus/(Deficit)	21.6%	(272,652)	(279,971)	(286,694)	(294,706)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(272,652)	(279,971)	(286,694)	(294,706)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Sports Grounds, Parks & Facilities

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
35,915	35,915	Sports Grounds Revenue	3.0%	36,992	38,101	39,244	40,421
43,520	43,520	Casino Sports Stadium	3.0%	44,825	46,170	47,555	48,982
0	20,000	McDonald Park Revenue	0.0%	0	0	0	0
77,370	77,370	Parks & Gardens Revenue	3.0%	79,691	82,082	84,545	87,082
74,984	87,531	Coraki Caravan Park	3.0%	77,233	79,550	81,936	84,394
16,660	16,660	Casino Showground Revenue	321.1%	70,160	72,265	74,432	76,665
28,812	28,812	Evans Head Surf Club Revenue	2.7%	29,589	30,390	31,215	32,064
277,261	309,808	Total Operating Revenue	22.1%	338,490	348,558	358,927	369,608
		Operating Expenditure					
		Sports Grounds - Casino					
15,480	15,480	Albert Park	3.5%	16,019	16,578	17,159	17,762
7,182	7,182	Albert Park Rest Area	3.2%	7,410	7,621	7,838	8,061
276,192	325,941	Casino Sports Stadium	-6.7%	257,697	265,595	273,741	282,143
52,703	52,703	Colley Park	3.6%	54,581	56,448	58,383	60,393
7,834	7,834	Jubilee Park	3.5%	8,109	8,368	8,635	8,913
6,941	6,941	McDonald Park	3.2%	7,162	7,366	7,577	7,794
0	43,000	McDonald Park - Riparian	0.0%	0	0	0	0
146,947	146,947	Queen Elizabeth Park No 1	2.4%	150,512	156,248	162,222	168,444
2,484	2,484	Queen Elizabeth Park No 2	5.0%	2,608	2,738	2,875	3,019
784	784	Queen Elizabeth Park No 3 & 4	5.0%	823	864	907	952
31,150	31,150	Queen Elizabeth Park Outer	3.0%	32,089	32,987	33,910	34,860
4,100	4,100	QE Riverbank Maintenance	0.0%	4,100	4,100	4,100	4,100
1,830	1,830	Queen Elizabeth Park No 5	5.0%	1,922	2,018	2,119	2,225
11,242	11,242	Riverview Park	3.0%	11,574	11,917	12,269	12,632
4,606	4,606	Tennis Club	4.1%	4,793	4,988	5,193	5,407
		Sports Grounds - Coraki					
20,664	20,664	Windsor Park	3.2%	21,329	21,999	22,693	23,410
		Sports Grounds - Evans Head					
39,435	39,435	Paddon/Coast Guard Park	3.3%	40,723	42,197	43,728	45,319
70,698	70,698	Stan Payne Oval	3.6%	73,277	76,159	79,166	82,299
2,793	2,793	Waterfront Structures	2.5%	2,863	2,935	3,008	3,083

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Sports Grounds, Parks & Facilities

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Sports Grounds - Rappville					
7,838	7,838	Rappville Showground	3.6%	8,117	8,398	8,690	8,995
4,429	4,429	Tennis Club	2.9%	4,556	4,687	4,823	4,962
		Sports Grounds - Woodburn					
29,090	29,090	Woodburn Oval	3.9%	30,214	31,322	32,474	33,674
		Topsail (SRV 08/09)					
20,000	20,000	Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
		Borrowing Costs					
11,937	11,937	Interest on Loans	-56.2%	5,232	0	0	0
		Indirect Expenditure					
287,169	287,169	Activity Based Costing - Expense	15.2%	330,686	340,020	342,916	354,385
634,144	634,144	Depreciation	14.2%	724,400	724,400	724,400	724,400
		Parks - Casino					
29,574	29,574	Coronation Park	3.1%	30,487	31,419	32,384	33,381
33,260	33,260	Crawford Square	3.3%	34,348	35,458	36,611	37,803
14,121	14,121	Elsmer Jones Park	3.5%	14,620	15,068	15,532	16,012
12,044	12,044	Jabiru Wetlands	3.1%	12,423	12,773	13,133	13,506
0	40,000	Other Activities	0.0%	0	0	0	0
10,573	10,573	McAuliffe Park	2.8%	10,872	11,177	11,491	11,814
50,000	50,000	Casino Riverbank Presentation	0.0%	50,000	50,000	50,000	50,000
4,302	4,302	Savino Park	4.3%	4,487	4,651	4,821	4,998
9,023	9,023	Webb Park	4.1%	9,391	9,748	10,121	10,507
9,870	9,870	Barker St Green Space	2.5%	10,117	10,370	10,629	10,895
		Parks - Broadwater					
10,499	13,999	Broadwater Memorial Park	3.7%	10,884	11,249	11,627	12,019
		Parks - Coraki					
39,254	54,954	Coraki Riverside Park	3.3%	40,557	41,921	43,336	44,805
68,012	80,559	Coraki Caravan Park	3.3%	70,265	72,537	74,891	77,330
4,597	4,597	Coraki Dog Off Leash Area	3.2%	4,743	4,878	5,017	5,160
		Parks - Evans Head					
3,849	3,849	Airforce Beach	3.5%	3,982	4,107	4,237	4,370
16,000	16,000	Evans Head Foreshore Reserve	3.2%	16,509	16,979	17,461	17,957
5,233	5,233	Evans Head Memorial Reserve	3.2%	5,403	5,567	5,737	5,911
10,536	10,536	Kalimna Park	3.0%	10,851	11,216	11,589	11,978
2,103	2,103	Lilli Pili PI Reserve	2.9%	2,165	2,224	2,285	2,347
15,820	15,820	Razorback Lookout	3.6%	16,387	16,941	17,517	18,116
9,912	9,912	Shark Bay	3.7%	10,274	10,621	10,978	11,349
0	2,500	Evans Head Skate Park	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Sports Grounds, Parks & Facilities

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Parks - Woodburn					
56,851	56,851	Woodburn Riverside Park	3.6%	58,899	61,128	63,450	65,868
5,000	5,000	Woodburn Riverside Park Maintenance (SRV 08/09)	0.0%	5,000	5,000	5,000	5,000
		Parks Other					
21,538	21,538	Coastal Reserve Biodiversity	2.5%	22,076	22,628	23,194	23,774
894	894	Landcare Groups	2.5%	916	939	962	986
1,137	1,137	Landcare Trailer Maintenance	2.5%	1,165	1,194	1,224	1,255
13,099	13,099	New Year's Eve	3.0%	13,497	13,870	14,255	14,652
0	18,000	Parks Other - Vegetation Offset Initiative	0.0%	0	0	0	0
2,500	2,500	Termite Inspections (SRV 08/09)	0.0%	2,500	2,500	2,500	2,500
3,000	3,000	Reserves Litter Removal (SRV 08/09)	0.0%	3,000	3,000	3,000	3,000
8,000	8,000	Riverbank Litter Collection (SRV 08/09)	0.0%	8,000	8,000	8,000	8,000
15,000	12,954	Playground Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
129,122	129,122	Other Parks Operating Expenditure	3.7%	133,861	138,264	142,825	147,553
		Borrowing Costs					
9,559	9,559	Interest on Loans	-26.2%	7,050	4,608	2,640	1,003
		Indirect Costs					
275,179	275,179	Activity Based Costing - Expense	9.7%	301,905	310,199	315,199	324,978
285,971	285,971	Depreciation	11.3%	318,178	323,597	329,152	334,846
		Other Sport and Recreation					
121,763	121,763	Showground Casino	93.9%	236,152	244,015	252,171	260,619
78,261	78,261	Evans Head Surf Club	3.5%	80,995	84,292	87,738	91,332
0		Northern Rivers Rail Trail	0.0%	83,938	86,037	88,188	90,393
		Indirect Expenses					
158,629	158,629	Activity Based Costing - Expense	9.9%	174,334	178,963	181,765	188,053
290,928	290,928	Depreciation	119.2%	637,647	652,701	668,971	685,647
		Public Toilets					
68,210	68,210	Casino	3.3%	70,461	72,685	74,990	77,372
9,252	9,252	Broadwater	2.5%	9,485	9,723	9,968	10,218
20,184	20,184	Coraki	2.5%	20,688	21,206	21,736	22,279
46,536	46,536	Evans Head	3.1%	47,976	49,318	50,700	52,118
54,640	54,640	Woodburn	2.6%	56,034	57,454	58,908	60,402
15,000	15,000	Additional Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Sports Grounds, Parks & Facilities

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
1,622	1,622	Borrowing Costs					
		Interest on Loans	-25.4%	1,210	784	382	117
		Indirect Expenditure					
51,045	51,045	Activity Based Costing - Expense	10.6%	56,477	57,914	59,044	60,786
3,152	3,152	Depreciation	5.2%	3,315	3,398	3,484	3,571
3,802,326	3,985,276	Total Operating Expenditure	20.3%	4,574,320	4,672,273	4,767,669	4,883,812
(3,525,065)	(3,675,468)	Operating Result - Surplus/(Deficit)	20.2%	(4,235,830)	(4,323,715)	(4,408,742)	(4,514,204)
(2,310,870)	(2,461,273)	Operating Cash Result - Surplus/(Deficit)	10.4%	(2,552,290)	(2,619,619)	(2,682,735)	(2,765,740)
		Capital Movements					
		Add: Capital Grants & Contributions		771,314	25,233	25,611	25,995
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		1,133,210	86,037	88,188	90,393
		Less: Asset Acquisition		2,250,586	275,233	275,611	275,995
		Less: Loan Repayments		264,676	75,209	61,141	44,186
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(3,163,028)	(2,858,791)	(2,905,688)	(2,969,533)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Community Centres and Halls

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Operating Revenue							
5,916	5,916	Casino Art Gallery	3.0%	6,093	6,276	6,464	6,658
833	833	Casino Band Hall	3.0%	858	884	911	938
14,069	14,069	Casino Civic Hall	3.0%	14,491	14,926	15,374	15,835
88,132	88,132	Casino Community & Cultural Centre	3.0%	90,776	93,499	96,304	99,193
12	12	Casino Drill Hall	0.0%	12	12	12	12
274	274	Casino Historical Museum	2.9%	282	290	299	308
115	115	Casino Lions Club	2.6%	118	122	126	130
115	115	Casino Rotary Club	2.6%	118	122	126	130
0	0	Evans Head Senior Citizens Hall	0.0%	4,000	4,120	4,244	4,371
567	567	Evans Head Pre-School	3.0%	584	602	620	639
1,238	1,238	Yorklea Community Centre	3.0%	1,275	1,313	1,352	1,393
111,271	111,271	Total Operating Revenue	6.6%	118,607	122,166	125,832	129,607
Operating Expenditure							
4,627	4,627	Casino Art Gallery	4.2%	4,820	4,997	5,179	5,370
3,871	3,871	Casino Band Hall	4.9%	4,059	4,237	4,421	4,615
39,087	44,087	Casino Civic Hall	3.8%	40,584	42,079	43,637	45,259
97,747	97,747	Casino Community and Cultural Centre	3.8%	101,473	105,287	109,258	113,396
48,364	48,364	Casino Drill Hall	3.0%	49,816	51,230	52,689	54,190
11,576	11,576	Casino Historical Museum	4.4%	12,090	12,556	13,042	13,549
13,034	13,034	Casino Neighbourhood Centre	5.2%	13,715	14,219	14,742	15,287
1,010	1,010	Casino Playgroup Hall	2.6%	1,036	1,062	1,089	1,116
1,688	1,688	Casino Scout Hall	2.5%	1,730	1,774	1,818	1,863
18,006	18,006	Broadwater Community Hall	3.7%	18,664	19,298	19,957	20,642
1,234	3,234	Clovass Community Centre	4.9%	1,294	1,357	1,423	1,493
10,793	10,793	Coraki Baby Health Centre	4.7%	11,302	11,743	12,202	12,683
12,070	12,070	Coraki Youth Hall	4.3%	12,591	13,057	13,542	14,045
0	17,393	Coraki Youth Hall - Insurance Repairs	0.0%	0	0	0	0
9,069	9,069	Evans Head Recreation Hall	4.1%	9,445	9,823	10,217	10,629
3,161	3,161	Evans Head Scout Hall	3.9%	3,284	3,408	3,536	3,670
8,292	8,292	Evans Head Senior Citizens Hall	4.2%	8,641	9,000	9,378	9,772
8,991	8,991	Evans Head Living Museum	3.6%	9,318	9,625	9,944	10,276
8,153	8,153	Fairy Hill Hall	4.0%	8,483	8,753	9,033	9,323
2,003	2,003	Leeville Hall	-100.0%	0	0	0	0
20,039	20,039	Rappville Hall	3.2%	20,685	21,311	21,958	22,628
9,402	9,402	Rileys Hill Community Centre	4.1%	9,785	10,099	10,425	10,762
7,913	7,913	Woodburn Hall	4.1%	8,235	8,564	8,909	9,267
6,078	6,078	Woodview Hall	3.8%	6,307	6,529	6,761	7,001
3,208	3,208	Yorklea Community Centre	4.6%	3,354	3,506	3,666	3,833

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Community Centres and Halls

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
174,375	174,375	Indirect Expenditure	10.9%	193,462	199,011	201,356	209,356
399,319	399,319	Activity Based Costing - Expense	-2.7%	388,506	388,506	388,506	388,506
		Depreciation					
923,110	947,503	Total Operating Expenditure	2.1%	942,679	961,031	976,688	998,531
(811,839)	(836,232)	Operating Result - Surplus/(Deficit)	1.5%	(824,072)	(838,865)	(850,856)	(868,924)
(412,520)	(436,913)	Operating Cash Result - Surplus/(Deficit)	5.6%	(435,566)	(450,359)	(462,350)	(480,418)
		Capital Movements					
		Add: Capital Grants & Contributions		140,787	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		93,859	0	0	0
		Less: Asset Acquisition		283,283	49,367	50,108	50,860
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(484,203)	(499,726)	(512,458)	(531,278)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Swimming Pools

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0.0%	0	0	0	0
		Operating Expenditure					
321,686	359,146	Casino Swimming Pool	14.5%	368,454	377,999	387,799	397,861
59,698	77,228	Coraki Swimming Pool	32.6%	79,189	81,194	83,251	85,361
347,645	404,955	Evans Head Aquatic Centre	19.5%	415,388	426,088	437,070	448,343
81,728	86,428	Woodburn Swimming Pool	8.5%	88,638	90,899	93,219	95,597
		Interest Expense					
110,104	110,104	Interest Expense	-9.5%	99,618	88,885	77,924	65,325
		Indirect Expenditure					
90,949	90,949	Activity Based Costing - Expense	13.1%	102,896	106,025	106,563	111,268
272,098	272,098	Depreciation	27.7%	347,500	347,500	347,500	347,500
1,283,908	1,400,908	Total Operating Expenditure	17.0%	1,501,683	1,518,590	1,533,327	1,551,255
(1,283,908)	(1,400,908)	Operating Result - Surplus/(Deficit)	17.0%	(1,501,683)	(1,518,590)	(1,533,327)	(1,551,255)
(1,011,810)	(1,128,810)	Operating Cash Result - Surplus/(Deficit)	14.1%	(1,154,183)	(1,171,090)	(1,185,827)	(1,203,755)
		Capital Movements					
		Add: Capital Grants & Contributions		328,125	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		98,750	0	0	0
		Less: Asset Acquisition		426,875	0	0	0
		Less: Loan Repayments		219,207	230,086	241,047	253,647
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(1,373,389)	(1,401,176)	(1,426,873)	(1,457,401)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 4: Celebrate our local identity and lifestyle

Service: Cemeteries

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
286,745	286,745	Casino Cemetery	14.2%	327,563	336,307	342,882	352,403
37,228	37,228	Coraki Cemetery	29.9%	48,344	49,794	51,289	52,827
58,460	58,460	Evans Head Cemetery	28.7%	75,214	77,470	79,794	82,189
382,433	382,433	Total Operating Revenue	18.0%	451,121	463,571	473,965	487,419
		Operating Expenditure					
182,421	182,421	Casino Lawn Cemetery	3.0%	187,962	193,183	198,554	204,074
42,025	42,025	Casino West St Cemetery	3.3%	43,399	44,652	45,939	47,265
21,223	21,223	Coraki Cemetery	2.5%	21,754	22,298	22,855	23,426
27,537	27,537	Evans Head Lawn Cemetery	2.5%	28,225	28,931	29,654	30,395
9,550	9,550	Woodburn Cemetery	2.5%	9,789	10,034	10,285	10,542
13,358	13,358	Other Expenses	2.6%	13,700	14,250	14,824	15,423
		Indirect Expenditure					
101,066	101,066	Activity Based Costing - Expense	13.7%	114,888	118,024	118,838	122,441
26,056	26,056	Depreciation	19.0%	31,000	31,775	32,570	33,384
423,236	423,236	Total Operating Expenditure	6.5%	450,717	463,147	473,519	486,950
(40,803)	(40,803)	Operating Result - Surplus/(Deficit)	-101.0%	404	424	446	469
(14,747)	(14,747)	Operating Cash Result - Surplus/(Deficit)	-312.9%	31,404	32,199	33,016	33,853
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		40,000	40,000	30,000	30,000
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		31,404	32,199	33,016	33,853
		Program Cash Result - Surplus/(Deficit)		(40,000)	(40,000)	(30,000)	(30,000)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 5: Live sustainably in a changing climate

Service: Town Planning & Development Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Planning & Development Services					
65,564	65,564	Advertising Fees	3.0%	67,531	69,557	71,644	73,793
13,707	13,707	Archive Fee	3.0%	14,118	14,542	14,978	15,427
8,333	8,333	Certificates - Building Certificates	3.0%	8,583	8,840	9,105	9,378
76,491	76,491	Certificates - S149	3.0%	78,786	81,150	83,585	86,093
13,707	13,707	Certificates - S735A	3.0%	14,118	14,542	14,978	15,427
2,690	2,690	Complying Development Fees	3.0%	2,771	2,854	2,940	3,028
19,889	19,889	Drainage Diagram Fees	3.0%	20,486	21,101	21,734	22,386
230,406	230,406	Fees - Other	3.0%	237,318	244,438	251,771	259,324
2,622	2,622	Infringement Notice Fees	3.0%	2,701	2,782	2,865	2,951
11,670	11,670	Inspection Fees - Accessways	3.0%	12,020	12,381	12,752	13,135
185,764	185,764	Inspection Fees - Building Compliance	3.0%	191,337	197,077	202,989	209,079
28,648	28,648	Inspection Fees - Pools	3.0%	29,507	30,392	31,304	32,243
33,816	33,816	Inspection Fees - Sewer Connection	3.0%	34,830	35,875	36,951	38,060
5,376	5,376	Linen Plan Signing Fees	3.0%	5,537	5,703	5,874	6,050
3,360	3,360	Long Service Levy Commission Revenue	3.0%	3,461	3,565	3,672	3,782
8,240	8,240	Plumbing Permits - S68	3.0%	8,487	8,742	9,004	9,274
2,186	2,186	Rural Road Numbering Fees	3.0%	2,252	2,320	2,390	2,462
13,439	13,439	Subdivision Fees	3.0%	13,842	14,257	14,685	15,126
725,908	725,908	Total Operating Revenue	3.0%	747,685	770,118	793,221	817,018
		Operating Expenditure					
		Planning & Development Services					
39,021	39,021	Administration Expenses	2.5%	39,996	40,996	42,022	43,072
1,673,851	1,773,851	Employee Costs	2.3%	1,712,086	1,763,449	1,816,352	1,870,843
84,050	84,050	Fleet Expenses	2.5%	86,151	88,305	90,513	92,776
2,270	2,270	M & R - Equipment	2.5%	2,327	2,385	2,445	2,506
90,749	90,749	Operating Expenses	2.5%	93,018	44,094	45,196	46,326
1,705	1,705	Rural Road Numbering Expenses	2.5%	1,748	1,792	1,837	1,883
0	78,559	Flood Response Planning Grant	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 5: Live sustainably in a changing climate

Service: Town Planning & Development Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
500	500	Indirect Expenditure	0.0%	500	500	500	500
1,232,631	1,232,631	Depreciation	15.5%	1,423,596	1,460,801	1,480,126	1,523,688
		Activity Based Costing - Expense					
3,124,777	3,303,336	Total Operating Expenditure	7.5%	3,359,422	3,402,322	3,478,991	3,581,594
(2,398,869)	(2,577,428)	Operating Result - Surplus/(Deficit)	8.9%	(2,611,737)	(2,632,204)	(2,685,770)	(2,764,576)
(2,398,369)	(2,576,928)	Operating Cash Result - Surplus/(Deficit)	8.9%	(2,611,237)	(2,631,704)	(2,685,270)	(2,764,076)
		Capital Movements					
		Add: Capital Grants & Contributions		452,923	407,981	413,141	418,404
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		452,923	407,981	413,141	418,404
		Program Cash Result - Surplus/(Deficit)		(2,611,237)	(2,631,704)	(2,685,270)	(2,764,076)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 5: Live sustainably in a changing climate

Service: Emergency Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
1,478,591	1,688,591	Fire Control Revenue	-2.7%	1,438,069	1,476,707	1,516,390	1,557,149
2,898	2,898	Emergency Services - SES	3.0%	2,985	3,075	3,167	3,262
11,255	11,255	Emergency Services - Emergency Committee	3.0%	11,593	11,941	12,299	12,668
0	0	Emergency Services - Flood Anniversary Events	0.0%	0	0	0	0
1,492,744	1,702,744	Total Operating Revenue	-2.7%	1,452,647	1,491,723	1,531,856	1,573,079
		Operating Expenditure					
		Fire Control					
162,471	162,471	Regional Fire Control Centre	-3.0%	157,663	162,420	167,336	172,416
138,863	138,863	Richmond Valley Council Zone - M & R	-3.2%	134,439	138,162	141,997	145,947
32,736	32,736	Richmond Valley Council Zone - Non-Claimable	3.3%	33,827	34,784	35,771	36,790
138,599	188,599	Lismore City Council (LCC) Zone - M & R	-3.2%	134,177	137,887	141,708	145,644
102,300	262,300	Kyogle Council Zone - M & R	-3.3%	98,969	101,635	104,378	107,199
		Statutory Contributions					
135,163	135,163	NSW Fire and Rescue	0.1%	135,353	138,737	142,205	145,760
484,654	484,654	NSW Rural Fire Service - Richmond Valley Council	-1.6%	477,001	488,926	501,149	513,678
479,191	479,191	NSW Rural Fire Service - Lismore City Council	-1.6%	471,623	483,414	495,499	507,886
436,126	436,126	NSW Rural Fire Service - Kyogle Council	-1.6%	429,238	439,969	450,968	462,242
109,236	109,236	Emergency Services Levy	-22.5%	84,673	86,790	88,960	91,184
8,196	8,196	Casino SES	4.2%	8,539	8,837	9,146	9,468
6,425	6,425	Broadwater SES	4.6%	6,723	6,962	7,210	7,469
2,910	2,910	Coraki SES	3.6%	3,016	3,129	3,247	3,370
9,570	9,570	Woodburn SES	4.4%	9,992	10,370	10,764	11,173

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 5: Live sustainably in a changing climate

Service: Emergency Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
0	27,764	NRJO Flood Events	0.0%	0	0	0	0
		Indirect Expenditure					
139,775	139,775	Activity Based Costing - Expense	14.4%	159,902	164,706	166,463	172,143
326,960	326,960	Depreciation	23.8%	404,675	417,213	421,556	426,007
2,713,175	2,950,939	Total Operating Expenditure	1.4%	2,749,810	2,823,941	2,888,357	2,958,376
(1,220,431)	(1,248,195)	Operating Result - Surplus/(Deficit)	6.3%	(1,297,163)	(1,332,218)	(1,356,501)	(1,385,297)
(893,471)	(921,235)	Operating Cash Result - Surplus/(Deficit)	-0.1%	(892,488)	(915,005)	(934,945)	(959,290)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(892,488)	(915,005)	(934,945)	(959,290)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Building and Maintaining Roads

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
271,027	251,275	Urban Local Roads	-46.6%	144,637	147,786	151,301	154,913
890,663	901,663	Sealed Rural Local Roads	15.9%	1,032,216	1,032,786	1,033,373	1,033,978
868,929	984,684	Sealed Rural Regional Roads	10.8%	962,731	986,799	1,011,469	1,036,756
5,776	5,776	Aerodromes - Casino	3.0%	5,950	6,129	6,313	6,503
105,494	105,494	Street Lighting	3.0%	108,659	111,919	115,277	118,735
353,678	353,678	RMCC Routine Services - HW16	2.5%	362,520	371,583	380,873	390,395
579,848	579,848	RMCC Ordered Works - HW16	2.5%	594,344	609,203	624,433	640,044
2,093,104	2,093,104	RMCC Ordered Works - MR83	2.5%	2,145,432	2,199,068	2,254,045	2,310,396
5,946,249	6,053,252	Total Operating Revenue	3.5%	6,153,662	6,282,375	6,414,614	6,550,188
		Operating Expenditure					
		Street Cleaning					
196,996	196,996	Casino CBD	2.8%	202,559	207,953	213,492	219,178
38,968	38,968	Casino Urban Streets	2.7%	40,020	41,060	42,128	43,223
15,916	15,916	Broadwater	2.7%	16,346	16,772	17,209	17,658
22,479	22,479	Coraki	2.9%	23,135	23,762	24,406	25,071
73,388	73,388	Evans Head	2.9%	75,504	77,538	79,624	81,769
35,588	35,588	Woodburn	2.8%	36,588	37,560	38,557	39,584
		Indirect Expenditure					
74,422	74,422	Activity Based Costing - Expense	10.5%	82,210	84,528	85,809	88,302
		Urban Road Maintenance					
481,709	472,709	Casino	2.9%	495,910	510,120	524,741	539,804
47,137	39,868	Broadwater	3.0%	48,551	49,888	51,259	52,670
71,409	71,409	Coraki	3.0%	73,577	75,616	77,714	79,869
145,599	145,599	Evans Head	3.0%	149,983	154,118	158,366	162,734
21,318	21,318	Rappville	3.5%	22,064	22,726	23,408	24,110
6,597	6,597	Rileys Hill	3.2%	6,805	6,997	7,194	7,398
50,558	50,558	Woodburn	3.0%	52,069	53,499	54,968	56,477
28,420	28,420	Weed Spraying	3.3%	29,345	30,189	31,057	31,951

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Building and Maintaining Roads

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
11,743	11,743	Bus Shelter Maintenance	2.9%	12,087	12,416	12,751	13,098
22,228	22,228	Carpark Maintenance - Casino	3.1%	22,920	23,590	24,282	24,995
2,672	2,672	Carpark Maintenance - Evans Head	2.9%	2,750	2,824	2,902	2,981
0	84,261	Fixing Local Rds (FLR) - Pothole Repair Program	0.0%	0	0	0	0
30,000	10,000	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000
		Indirect Expenditure					
459,851	459,851	Activity Based Costing - Expense	16.0%	533,296	552,755	549,681	579,451
2,190,580	2,190,580	Depreciation	3.0%	2,256,800	2,304,046	2,360,467	2,418,298
		Urban Bridge Maintenance					
3,353	3,353	Casino	3.0%	3,455	3,551	3,649	3,750
2,509	2,509	Rileys Hill	3.1%	2,588	2,662	2,737	2,816
		Indirect Expenditure					
143,515	143,515	Depreciation	39.4%	200,000	205,000	210,125	215,378
834,065	795,565	Sealed Rural Local Roads	2.8%	857,831	880,782	904,362	928,572
12,033	12,033	Quarry Road Maintenance	2.7%	12,355	12,674	13,001	13,337
50,000	50,000	Rural Roads Drainage (RSV 14/15)	0.0%	50,000	50,000	50,000	50,000
		Borrowing Costs					
66,971	66,971	Interest on Loans	-26.9%	48,949	31,597	18,469	8,691
		Indirect Expenditure					
610,310	610,310	Activity Based Costing - Expense	15.9%	707,420	734,211	727,614	769,942
2,934,281	2,934,281	Depreciation	2.5%	3,007,633	3,082,819	3,159,884	3,238,876
36,181	36,181	Sealed Rural Roads Bridge Maintenance	2.7%	37,160	38,127	39,121	40,139
		Indirect Expenditure					
645,504	645,504	Depreciation	2.5%	661,642	678,183	695,138	712,516
191,674	191,674	Sealed Rural Regional Roads	30.6%	250,346	254,133	276,326	287,627
		Indirect Expenditure					
153,464	153,464	Activity Based Costing - Expense	14.2%	175,254	181,853	180,573	190,728
764,855	764,855	Depreciation	5.9%	810,000	810,000	810,000	810,000
260,345	260,345	Depreciation	-17.4%	215,000	220,375	225,884	231,531

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Building and Maintaining Roads

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Unsealed Roads Maintenance					
		Unsealed Grading					
517,277	517,277	Lower River	2.9%	532,171	546,493	561,200	576,308
517,287	715,597	Rural West	2.9%	532,188	546,510	561,222	576,334
122,013	122,013	Unsealed Rural Local Road Maintenance	3.2%	125,977	130,212	135,028	140,683
		Borrowing Costs					
4,055	4,055	Interest on Loans	-25.4%	3,025	1,961	956	293
		Indirect Expenditure					
352,104	352,104	Activity Based Costing - Expense	13.9%	401,140	413,975	415,908	433,409
778,303	778,303	Depreciation	3.4%	805,000	805,000	805,000	805,000
		Unsealed Rural Local Bridges					
30,788	30,788	Unsealed Rural Local Bridges	3.1%	31,728	32,608	33,515	34,447
		Indirect Expenditure					
197,833	197,833	Depreciation	9.7%	217,000	222,425	227,986	233,686
		Footpath Maintenance					
21,580	21,580	Casino	2.9%	22,196	22,789	23,400	24,027
3,723	3,723	Broadwater	3.3%	3,844	3,954	4,069	4,185
5,995	5,995	Coraki	3.0%	6,172	6,340	6,515	6,693
9,079	9,079	Evans Head	3.0%	9,349	9,605	9,869	10,139
4,334	4,334	Woodburn	3.0%	4,463	4,585	4,711	4,840
		Indirect Expenditure					
89,773	89,773	Activity Based Costing - Expense	13.7%	102,085	105,679	105,587	110,726
290,183	290,183	Depreciation	4.4%	303,000	310,575	318,339	326,297
		Aerodromes					
20,016	20,016	Casino Aerodrome	2.8%	20,578	21,125	21,687	22,266

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Building and Maintaining Roads

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Indirect Expenditure					
126,293	126,293	Activity Based Costing - Expense	9.6%	138,418	142,250	144,306	148,936
77,958	77,958	Depreciation	2.7%	80,098	82,101	84,154	86,258
		Street Lighting					
111,423	111,423	Casino	5.0%	116,994	122,844	128,986	135,435
4,646	4,646	Broadwater	5.0%	4,878	5,122	5,378	5,647
10,770	10,770	Coraki	5.0%	11,309	11,874	12,468	13,091
25,886	25,886	Evans Head	5.0%	27,180	28,539	29,966	31,464
2,038	2,038	Rappville	5.0%	2,140	2,247	2,359	2,477
8,384	8,384	Woodburn	5.0%	8,803	9,243	9,705	10,190
127,686	127,686	Traffic Route	5.0%	134,070	140,774	147,813	155,204
217	217	Other Areas	5.1%	228	239	251	264
		Indirect Expenditure					
24,835	24,835	Activity Based Costing - Expense	11.2%	27,617	28,391	28,843	29,679
		State Road Maintenance					
306,716	306,716	RMCC Routine Services - HW16	2.5%	314,384	322,243	330,301	338,557
677,639	677,639	RMCC Routine Services - MR83	2.5%	694,581	711,945	729,743	747,987
483,786	483,786	RMCC Ordered Works - HW16	2.5%	495,880	508,277	520,985	534,009
1,679,503	1,679,503	RMCC Ordered Works - MR83	0.9%	1,695,182	1,742,380	1,796,970	1,846,235
		Indirect Expenditure					
408,605	408,605	Activity Based Costing - Expense	10.0%	449,442	462,111	468,881	482,515
17,777,366	17,985,167	Total Operating Expenditure	4.5%	18,573,272	19,008,339	19,402,998	19,919,805
(11,831,116)	(11,931,915)	Operating Result - Surplus/(Deficit)	5.0%	(12,419,610)	(12,725,964)	(12,988,384)	(13,369,617)
(3,547,759)	(3,648,558)	Operating Cash Result - Surplus/(Deficit)	8.9%	(3,863,437)	(4,005,440)	(4,091,407)	(4,291,777)
		Capital Movements					
		Add: Capital Grants & Contributions		30,213,415	420,000	420,000	420,000
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		2,946,073	991,386	747,913	56,824
		Less: Asset Acquisition		37,708,826	6,698,053	6,573,317	5,855,244
		Less: Loan Repayments		576,731	471,910	356,889	237,593
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(8,989,506)	(9,764,017)	(9,853,700)	(9,907,790)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Stormwater Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
205,277	207,173	Stormwater Revenue	1.7%	208,764	209,808	210,857	211,911
205,277	207,173	Total Operating Revenue	1.7%	208,764	209,808	210,857	211,911
		Operating Expenditure					
105,785	105,785	Casino	3.1%	109,042	112,086	115,217	118,435
0	498	Casino Urban Drainage Study	0.0%	0	0	0	0
7,717	7,717	Broadwater	3.1%	7,954	8,175	8,403	8,637
13,815	13,815	Coraki	3.2%	14,252	14,654	15,070	15,497
40,146	40,146	Evans Head	3.1%	41,380	42,533	43,720	44,939
11,556	11,556	Rileys Hill Outfall Channel	3.0%	11,904	12,233	12,571	12,918
18,298	18,298	Woodburn	3.1%	18,857	19,380	19,919	20,472
		Borrowing Costs					
40,000	40,000	Interest on Loans	88.2%	75,263	68,682	61,767	54,502
		Indirect Expenditure					
251,902	251,902	Activity Based Costing - Expense	12.7%	284,018	293,710	293,427	307,867
547,901	547,901	Depreciation	2.5%	561,599	575,639	590,030	604,781
1,037,120	1,037,618	Total Operating Expenditure	8.4%	1,124,270	1,147,092	1,160,124	1,188,048
(831,843)	(830,445)	Operating Result - Surplus/(Deficit)	10.1%	(915,506)	(937,284)	(949,267)	(976,137)
(283,942)	(282,544)	Operating Cash Result - Surplus/(Deficit)	24.6%	(353,907)	(361,645)	(359,237)	(371,356)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		1,461,881	64,666	32,640	35,813
		Less: Asset Acquisition		1,595,000	195,000	160,000	160,000
		Less: Loan Repayments		75,645	79,474	83,497	87,724
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(562,671)	(571,453)	(570,094)	(583,267)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Water Supplies

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
7,541,069	7,541,069	Annual & User Charges	6.3%	8,018,784	8,424,523	8,850,700	9,298,335
16,480	16,480	Interest Income	3.0%	16,974	17,483	18,007	18,547
33,500	33,500	Interest on Investments	152.3%	84,505	87,040	89,651	63,113
62,510	62,510	Other Revenue	3.0%	64,385	66,317	68,306	70,355
		Operating Grants & Contributions					
84,150	84,150	Grant Revenue	2.0%	85,800	87,450	89,100	90,750
0	17,184	Contributions - Other	0.0%	0	0	0	0
55,344	55,344	Private Works	3.0%	57,004	58,714	60,475	62,289
7,793,053	7,810,237	Total Operating Revenue	6.9%	8,327,452	8,741,527	9,176,239	9,603,389
		Operating Expenditure					
		Indirect Expenditure					
1,813,680	1,813,680	Activity Based Costing - Expense	10.2%	1,999,062	2,059,622	2,069,148	2,144,867
831,842	872,092	Engineering Administration Expenditure	8.6%	903,128	930,069	997,833	986,454
5,884	5,884	Dams & Weirs Operations	5.0%	6,178	6,487	6,811	7,152
5,796	5,796	Dams & Weirs Maintenance	-74.1%	1,500	1,543	1,588	1,634
		Water Mains Operations					
88,707	88,707	Casino	-9.8%	80,001	82,343	84,755	87,238
6,263	6,263	Broadwater	47.4%	9,232	9,494	9,765	10,040
6,704	6,704	Coraki	97.3%	13,229	13,610	14,003	14,406
9,622	9,622	Evans Head	185.8%	27,502	28,285	29,092	29,922
3,612	3,612	Rileys Hill	36.7%	4,939	5,079	5,223	5,372
8,027	8,027	Woodburn	43.4%	11,512	11,841	12,179	12,527
		Water Mains Maintenance					
291,647	291,647	Casino	-10.9%	259,916	267,204	274,701	282,407
12,117	12,117	Broadwater	-21.6%	9,500	9,769	10,045	10,329
24,309	24,309	Coraki	25.5%	30,501	31,375	32,276	33,200
35,259	35,259	Evans Head	89.2%	66,723	68,579	70,486	72,447
2,291	2,291	Rileys Hill	484.1%	13,382	13,767	14,163	14,570
14,178	14,178	Woodburn	90.4%	27,001	27,739	28,500	29,281

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Water Supplies

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Water Reservoirs					
26,761	26,761	Operations	166.3%	71,256	74,274	77,426	80,720
55,543	55,543	Maintenance	3.1%	57,259	58,860	60,505	62,197
		Pump Station					
9,283	9,283	Operations	5.0%	9,747	10,234	10,746	11,283
123,284	123,284	Energy Costs	5.0%	129,448	135,920	142,716	149,852
60,468	60,468	Maintenance	3.0%	62,301	64,028	65,799	67,619
		Casino Water Treatment Plant					
831,440	831,440	Operations	-2.6%	809,810	836,910	865,014	894,166
95,689	95,689	Maintenance	3.0%	98,583	101,309	104,113	106,993
69,083	69,083	Other Operations Expenses	3.3%	71,387	73,480	75,633	77,849
10,778	10,778	SCADA Strategy	159.8%	28,000	11,323	11,606	11,896
19,126	19,126	Other Maintenance Expenses	-44.6%	10,602	10,881	11,165	11,458
0	0	Water Filling Stations	0.0%	1,300	1,337	1,377	1,416
1,348,700	1,348,700	Bulk Water Purchases	10.0%	1,483,900	1,520,998	1,559,023	1,597,999
0	16,720	Water Network Model Review	0.0%	0	0	0	0
49,630	49,630	Private Works Expenditure	2.5%	50,871	52,228	53,621	55,053
		Indirect Expenditure					
1,518,622	1,518,622	Depreciation	23.2%	1,870,451	1,910,938	1,958,424	2,007,097
7,378,345	7,435,315	Total Operating Expenditure	11.4%	8,218,221	8,429,526	8,657,736	8,877,444
414,708	374,922	Operating Result - Surplus/(Deficit)	-73.7%	109,231	312,001	518,503	725,945
1,933,330	1,893,544	Operating Cash Result - Surplus/(Deficit)	2.4%	1,979,682	2,222,939	2,476,927	2,733,042
		Capital Movements					
		Add: Capital Grants & Contributions		1,738,819	5,050,000	8,320,000	8,220,000
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		786,497	0	0	0
		Less: Asset Acquisition		4,504,998	7,098,000	10,736,500	10,745,000
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	174,939	60,427	208,042
		Program Cash Result - Surplus/(Deficit)		0	0	0	(0)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Sewerage Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Operating Revenue							
9,779,696	9,779,696	Rates & Annual Charges	8.1%	10,572,339	11,105,657	11,665,790	12,254,080
18,540	18,540	Interest Income	3.0%	19,096	19,669	20,259	20,867
242,203	242,203	Interest on Investments	44.3%	349,469	359,953	370,751	313,723
49,811	49,811	Other Revenue	3.0%	51,305	52,844	54,430	56,063
83,100	83,100	Grants	1.9%	84,700	86,400	88,000	89,700
0	23,998	Contributions - Other	0.0%	0	0	0	0
55,344	55,344	Private Works	3.0%	57,004	58,714	60,475	62,289
10,228,694	10,252,692	Total Operating Revenue	8.8%	11,133,913	11,683,237	12,259,705	12,796,722
Operating Expenditure							
Indirect Expenditure							
2,167,804	2,167,804	Activity Based Costing - Expense	14.4%	2,480,949	2,555,918	2,569,585	2,665,137
912,719	952,969	Engineering Expenditure	7.4%	979,923	1,010,331	1,081,718	1,074,122
Mains Operations							
222,510	222,510	Casino	3.0%	229,172	235,470	241,942	248,593
2,065	2,065	Broadwater	3.3%	2,134	2,196	2,260	2,325
34,081	34,081	Coraki	3.2%	35,187	36,196	37,233	38,303
13,518	13,518	Evans Head	76.6%	23,877	24,563	25,271	25,998
1,351	1,351	Rileys Hill	196.1%	4,000	4,112	4,227	4,345
18,272	18,272	Woodburn	35.4%	24,743	25,454	26,185	26,937
Mains Maintenance							
70,138	70,138	Casino	3.2%	72,362	74,414	76,526	78,696
138,063	138,063	Broadwater	3.0%	142,194	146,101	150,116	154,243
15,576	15,576	Coraki	3.2%	16,070	16,526	16,996	17,480
20,645	20,645	Evans Head	2.9%	21,237	21,808	22,394	22,995
3,376	3,376	Rileys Hill	3.1%	3,480	3,576	3,675	3,778
26,207	26,207	Woodburn	3.0%	26,995	27,739	28,503	29,289
Infiltration Survey/Inspection							
100,072	100,072	Casino	2.6%	102,681	105,304	107,993	110,750
0	0	Broadwater	0.0%	0	0	0	0
35,006	35,006	Coraki	2.6%	35,918	36,835	37,776	38,740
69,390	69,390	Evans Head	2.6%	71,200	73,018	74,882	76,795
41,637	41,637	Woodburn	2.6%	42,723	43,815	44,934	46,082

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Sewerage Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Pump Stations					
35,564	35,564	Operations	-3.9%	34,185	35,894	37,689	39,573
115,474	115,474	Energy Costs	5.0%	121,248	127,310	133,676	140,360
		Pump Stations - Maintenance					
30,161	30,161	Coraki	133.0%	70,276	72,304	74,387	76,534
55,644	55,644	Broadwater	0.6%	55,993	57,462	58,969	60,518
136,706	136,706	Evans Head	3.0%	140,820	144,700	148,685	152,782
12,482	12,482	Rileys Hill	3.2%	12,881	13,248	13,626	14,016
51,716	51,716	Woodburn	47.6%	76,311	78,458	80,663	82,932
217,814	217,814	Casino	0.1%	217,957	224,086	230,388	236,869
		Treatment Plant Casino					
271,449	271,449	Operations	-4.4%	259,520	267,107	274,930	282,989
72,900	72,900	Energy Costs	5.0%	76,545	80,372	84,391	88,611
134,643	134,643	Maintenance	3.0%	138,738	142,584	146,538	150,604
0	0	Replacement Planning	0.0%	0	0	0	0
		Treatment Plant Coraki					
100,835	100,835	Operations	3.2%	104,054	107,091	110,221	113,445
8,041	8,041	Energy Costs	5.0%	8,443	8,865	9,308	9,773
42,452	42,452	Maintenance	3.0%	43,742	44,956	46,202	47,482
		Treatment Plant Evans Head					
336,816	336,816	Operations	10.3%	371,435	381,847	392,567	403,599
79,165	79,165	Energy Costs	5.0%	83,123	87,279	91,643	96,225
66,614	66,614	Maintenance	3.0%	68,641	70,545	72,499	74,511
		Treatment Plant Rileys Hill					
45,006	45,006	Operations	-15.9%	37,841	38,974	40,143	41,347
8,041	8,041	Energy Costs	5.0%	8,443	8,865	9,308	9,773
14,754	14,754	Maintenance	3.1%	15,204	15,625	16,058	16,503
		Other Maintenance					
21,556	21,556	SCADA	39.2%	30,000	30,750	31,519	32,307
41,307	41,307	Casino	2.9%	42,500	43,645	44,821	46,030
5,185	5,185	Coraki	131.4%	12,000	12,336	12,682	13,038
20,744	20,744	Evans Head	116.9%	45,000	46,263	47,562	48,897
2,074	2,074	Riley's Hill	3.1%	2,139	2,198	2,261	2,326
2,584	2,584	Woodburn	175.4%	7,116	7,308	7,505	7,707
0	18,960	Sewer Network Model Review	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Sewerage Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
451,466	451,466	Interest Expense	-19.6%	362,880	268,733	178,016	617,648
		Indirect Expenditure					
2,417,707	2,417,707	Depreciation	6.9%	2,585,600	2,597,600	2,661,663	2,727,327
49,392	49,392	Private Works Expenses	2.5%	50,627	51,978	53,365	54,791
8,740,723	8,799,933	Total Operating Expenditure	7.5%	9,398,107	9,511,759	9,663,501	10,353,125
1,487,971	1,452,759	Operating Result - Surplus/(Deficit)	16.7%	1,735,806	2,171,478	2,596,204	2,443,597
3,905,678	3,870,466	Operating Cash Result - Surplus/(Deficit)	23.6%	4,321,406	4,769,078	5,257,867	5,170,924
		Capital Movements					
		Add: Capital Grants & Contributions		2,242,305	27,200,000	29,427,500	14,677,500
		Add: Loan Funds Used		0	0	0	20,000,000
		Add: Asset Sales		0	11,364	0	0
		Add: Transfer from Restricted Assets		2,555,951	1,748,450	0	130,644
		Less: Asset Acquisition		7,402,305	31,870,455	32,061,500	38,788,500
		Less: Loan Repayments		1,717,357	1,858,437	1,580,719	1,190,568
		Less: Transfer to Restricted Assets		0	0	1,043,148	0
		Program Cash Result - Surplus/(Deficit)		0	(0)	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Engineering Support & Asset Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Engineering Support Services					
4,500	54,726	Contributions - Other	0.0%	4,500	4,500	4,500	4,500
5,219	5,219	Fees - Other	474.8%	30,000	30,900	31,827	32,782
5,219	5,219	Plan Check Fees	3.0%	5,376	5,537	5,703	5,874
16,963	16,963	Rental Income	3.0%	17,472	17,996	18,536	19,092
		Asset Management					
0	0	Rural Road Numbering	0.0%	2,000	2,060	2,122	2,186
31,901	82,127	Total Operating Revenue	86.0%	59,348	60,993	62,688	64,434
		Operating Expenditure					
		Engineering Support					
97,595	97,595	Administration Expenses	2.5%	100,035	102,536	105,099	107,727
3,572	7,616	Deed of Release	2.5%	3,661	3,753	3,847	3,943
2,503,162	2,543,019	Employee Costs	4.1%	2,605,649	2,683,819	2,764,333	2,847,263
11,337	11,337	Employee Costs - Team Meetings	3.5%	11,734	12,086	12,449	12,823
299,428	299,428	Fleet Expenses	2.5%	306,914	314,587	322,452	330,513
10,294	10,294	M & R - Equipment	2.5%	10,551	10,815	11,085	11,362
7,833	7,833	M & R - Radios	2.5%	8,029	8,230	8,436	8,647
36,656	36,656	Operating Expenses	2.6%	37,607	38,584	39,587	40,616
6,376	6,376	Depreciation	80.4%	11,500	12,488	12,680	12,877
		Indirect Costs					
(2,944,352)	(2,944,352)	Activity Based Costing - Expense	3.2%	(3,038,332)	(3,127,965)	(3,219,402)	(3,313,523)
		Asset Management					
1,839	1,839	Administration Expenses	2.5%	1,885	1,932	1,980	2,030
0	0	Aerial Photography	0.0%	0	0	0	100,000
11,358	11,358	Asset Data Collection	2.5%	11,642	11,933	12,231	12,537
10,506	10,506	Asset Management System	2.5%	10,769	11,038	11,314	11,597
1,054,395	1,054,395	Employee Costs	23.9%	1,306,241	1,345,428	1,385,792	1,427,367
64,898	64,898	Fleet Expenses	2.5%	66,520	68,183	69,888	71,635
569	569	M & R - Equipment	2.5%	583	598	613	628
1,164	1,164	Operating Expenses	2.5%	1,193	1,223	1,254	1,285
3,678	3,678	Rural Road Numbering Expenses	2.5%	3,770	3,864	3,961	4,060
97,500	97,500	Valuation	-30.8%	67,500	102,500	7,500	7,500
3,543	3,543	Inspections - Footpaths	3.5%	3,667	3,777	3,890	4,007
4,089	4,089	Inspections - Playground Equipment	2.5%	4,191	4,296	4,403	4,513
		Indirect Costs					
(1,253,539)	(1,253,539)	Activity Based Costing - Expense	17.7%	(1,475,961)	(1,552,712)	(1,500,704)	(1,644,973)
216,243	216,243	Works Depot - Casino	3.1%	223,040	230,706	238,664	246,925

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 6: Provide infrastructure that meets community needs

Service: Engineering Support & Asset Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
86,129	86,129	Works Depot - Evans Head	3.1%	88,767	91,452	94,227	97,094
		Indirect Expenditure					
124,344	124,344	Depreciation	-3.7%	119,800	124,563	127,600	130,712
(426,716)	(426,716)	Activity Based Costing - Expense	1.1%	(431,607)	(446,721)	(460,491)	(474,731)
31,901	75,802	Total Operating Expenditure	86.0%	59,348	60,993	62,688	64,434
0	6,325	Operating Result - Surplus/(Deficit)	0.0%	0	0	0	(0)
130,720	137,045	Operating Cash Result - Surplus/(Deficit)	0.4%	131,300	137,051	140,280	143,589
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		60,000	30,000	100,000	30,000
		Less: Asset Acquisition		65,000	35,000	105,000	35,000
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		126,300	132,051	135,280	138,589

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates
Theme: Protecting our unique environment - Budget Summary

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
484,095	514,415	Operating Revenue					
0	83,709	Environmental Health	13.5%	549,599	559,825	550,731	544,857
8,586,742	8,625,963	Environmental Management	0.0%	66,666	66,667	0	0
		Waste Management	3.9%	8,921,041	9,337,701	9,647,284	9,962,484
9,070,837	9,224,087	Total Operating Revenue	5.1%	9,537,300	9,964,193	10,198,015	10,507,341
		Operating Expenditure					
1,439,506	1,460,256	Environmental Health	15.0%	1,656,071	1,674,883	1,682,795	1,695,510
513,765	613,377	Environmental Management	21.4%	623,723	637,083	549,539	563,672
8,474,896	8,531,275	Waste Management	1.1%	8,564,113	8,558,831	8,712,656	8,895,885
10,428,167	10,604,908	Total Operating Expenditure	4.0%	10,843,907	10,870,796	10,944,990	11,155,067
(1,357,330)	(1,380,821)	Operating Result - Surplus/(Deficit)	-3.7%	(1,306,607)	(906,603)	(746,975)	(647,726)
(246,090)	(269,581)	Operating Cash Result - Surplus/(Deficit)	-97.7%	(5,770)	395,861	556,644	657,076
		Capital Movements					
		Add: Capital Grants and Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		100,727	224,909	6,818	264,545
		Add: Transfer from Reserves		38,512	17,767	23,267	0
		Less: Capital Expenditure		1,025,066	1,373,000	1,148,909	2,396,658
		Less: Loan Repayments		428,585	448,494	469,026	184,529
		Less: Transfer to Reserves		300,691	480,008	622,294	49,827
		Program Cash Result - Surplus/(Deficit)		(1,620,873)	(1,662,965)	(1,653,500)	(1,709,393)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 7: Preserve native bushland and biodiversity

Service: Environmental Health

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	17,580	Beach Control	0.0%	0	0	0	0
179,986	179,986	Regulatory Control	3.0%	185,387	190,949	196,678	202,578
1,791	1,791	Impounding Shelter	3.0%	1,845	1,900	1,957	2,016
302,318	302,318	LGNSW Flying Fox Habitat Restoration Program	3.0%	311,388	320,730	330,352	340,263
0	0	Health	0.0%	50,973	46,246	21,744	0
0	12,740	Koala Strategy	0.0%	0	0	0	0
484,095	514,415	Total Operating Revenue	13.5%	549,593	559,825	550,731	544,857
		Operating Expenditure					
50,735	50,735	Beach Control	2.6%	52,056	53,394	54,764	56,171
0	17,580	Safety Barrier - Maintenance	0.0%	0	0	0	0
287,023	287,023	Regulatory Control	4.0%	298,606	307,207	316,055	325,159
46,308	46,308	Impounding Shelter	-3.0%	44,937	46,195	47,489	48,820
		Indirect Expenditure					
100,616	100,616	Activity Based Costing - Expense	16.2%	116,955	120,131	120,431	123,991
5,540	5,540	Depreciation	-30.5%	3,850	4,342	4,436	4,532
522,109	525,909	Health	7.0%	558,688	575,171	592,145	609,619
		Indirect Expenditure					
384,225	384,225	Activity Based Costing - Expense	16.5%	447,580	459,327	466,253	479,850
400	400	Depreciation	-25.0%	300	400	400	400
42,550	17,550	Flying Fox Colony Richmond River Casino	-56.3%	18,614	29,704	35,811	46,968
0	0	Flying Fox Habitat Planting Sites (LGNSW Grant)	0.0%	83,115	64,013	45,011	0
0	0	FFHR Project Coordinator (LGNSW Grant)	0.0%	25,000	15,000	0	0
0	18,000	Emission Data Management System	0.0%	0	0	0	0
0	6,370	Koala Strategy	0.0%	6,370	0	0	0
1,439,506	1,460,256	Total Operating Expenditure	15.0%	1,656,071	1,674,883	1,682,795	1,695,510
(955,411)	(945,841)	Operating Result - Surplus/(Deficit)	15.8%	(1,106,478)	(1,115,058)	(1,132,064)	(1,150,653)
(949,471)	(939,901)	Operating Cash Result - Surplus/(Deficit)	-9.2%	(1,102,328)	(1,110,316)	(1,127,228)	(1,145,721)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		38,512	17,767	23,267	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(1,063,816)	(1,092,549)	(1,103,961)	(1,145,721)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 8: Maintain healthy rivers, beaches and waterways

Service: Environmental Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	RV Flood Emergency Management Revenue					
0	40,456	Restoration of burnt riparian areas	0.0%	0	0	0	0
0	0	Flood & Risk Impact Assessment	0.0%	0	0	0	0
0	0	Richmond Valley Floodplain Risk Management	0.0%	66,666	66,667	0	0
0	43,253	Richmond Valley Flood Study	0.0%	0	0	0	0
0	83,709	Total Operating Revenue	0.0%	66,666	66,667	0	0
		Operating Expenditure					
132,225	132,225	Noxious Plants Management Expenditure	2.5%	135,531	138,919	142,392	145,952
0	0	Restoration of burnt riparian areas	0.0%	0	0	0	0
286,078	286,078	Flood Management Contribution to RRCC	2.5%	293,230	300,561	308,075	315,777
10,000	10,000	Richmond River Coastal Zone Management Plan	-100.0%	0	0	0	0
0	25,950	Richmond Valley Flood Study	0.0%	0	0	0	0
0	41,642	Flood & Risk Impact Assessment	0.0%	0	0	0	0
0	0	Richmond Valley Floodplain Risk Management	0.0%	100,000	100,000	0	0
0	32,020	Sustainability - Ops	0.0%	0	0	0	0
		Indirect Expenditure					
85,462	85,462	Activity Based Costing - Expense	11.1%	94,962	97,603	99,072	101,943
513,765	613,377	Total Operating Expenditure	21.4%	623,723	637,083	549,539	563,672
(513,765)	(529,668)	Operating Result - Surplus/(Deficit)	8.4%	(557,057)	(570,416)	(549,539)	(563,672)
(513,765)	(529,668)	Operating Cash Result - Surplus/(Deficit)	8.4%	(557,057)	(570,416)	(549,539)	(563,672)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(557,057)	(570,416)	(549,539)	(563,672)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 9: Manage waste responsibly

Service: Waste Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Waste Collection Charges					
6,445,593	6,484,814	Annual Charges	1.1%	6,517,911	6,865,300	7,102,983	7,344,692
10,300	10,300	Interest Income	3.0%	10,609	10,927	11,255	11,593
77,250	77,250	Street Bin Collection	3.0%	79,568	81,955	84,414	86,946
93,500	93,500	Grant Revenue	0.6%	94,050	94,050	94,600	94,600
10,000	10,000	Other Revenue	3.0%	10,300	10,609	10,927	11,255
1,659,347	1,659,347	Nammoona Landfill	15.1%	1,909,128	1,966,402	2,025,394	2,086,157
280,623	280,623	Evans Head Transfer Station	3.0%	289,042	297,712	306,643	315,841
10,129	10,129	Rappville Transfer Station	3.0%	10,433	10,746	11,068	11,400
8,586,742	8,625,963	Total Operating Revenue	3.9%	8,921,041	9,337,701	9,647,284	9,962,484
		Operating Expenditure					
560,960	560,960	Waste Collection Expenditure	0.7%	564,634	580,793	597,424	614,540
353,999	353,999	Recycling Collection Expenditure	1.5%	359,164	368,862	378,830	389,068
616,548	616,548	Organics Collection Expenditure	2.0%	628,931	645,328	662,161	679,439
809,096	809,096	Waste Other Expenditure	8.1%	874,838	838,225	862,289	887,049
45,848	45,848	Sustainability & Environment - Educator	-50.8%	22,540	23,104	23,682	24,274
0	28,059	Waste Composition Audit	0.0%	85,000	0	0	0
3,233,850	3,242,170	Nammoona Landfill	-9.6%	2,922,684	3,001,350	3,082,181	3,165,233
40,378	40,378	Operating Expenditure	2.5%	41,387	42,422	43,483	44,570

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 9: Manage waste responsibly

Service: Waste Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
25,939	25,939	Bora Ridge Transfer Station	21.8%	31,585	22,211	22,856	23,521
4,771	4,771	Broadwater Landfill	2.9%	4,907	5,039	5,175	5,315
1,050,753	1,050,753	Evans Head Transfer Station	-0.6%	1,044,790	1,072,438	1,100,824	1,129,978
22,880	22,880	Rappville Landfill	2.9%	23,548	24,240	24,952	25,685
4,479	4,479	Rosewood Ave	2.5%	4,591	4,706	4,824	4,945
0	20,000	Waste Strategy and Nammoona Masterplan	0.0%	20,000	0	0	0
		Interest Expense					
109,893	109,893	Interest Expense	6.1%	116,614	96,706	76,173	57,319
		Indirect Expenditure					
490,202	490,202	Activity Based Costing - Expense	15.0%	563,600	578,107	572,502	589,649
1,105,300	1,105,300	Depreciation	13.6%	1,255,300	1,255,300	1,255,300	1,255,300
8,474,896	8,531,275	Total Operating Expenditure	1.1%	8,564,113	8,558,831	8,712,656	8,805,885
111,846	94,688	Operating Result - Surplus/(Deficit)	219.1%	356,928	778,871	934,628	1,066,599
1,257,524	1,240,366	Operating Cash Result - Surplus/(Deficit)	31.5%	1,653,615	2,076,593	2,233,411	2,366,469
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		100,727	224,909	6,818	264,545
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		1,025,066	1,373,000	1,148,909	2,396,658
		Less: Loan Repayments		428,585	448,494	469,026	184,529
		Less: Transfer to Restricted Assets		300,691	480,008	622,294	49,827
		Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Theme: Delivering for our community - Budget Summary

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Operating Revenue							
631,010	631,010	Governance & Advocacy	0.6%	634,671	653,685	673,268	693,438
0	0	Community Connection	0.0%	0	0	0	0
23,337,123	25,987,279	Financial Services	10.4%	25,765,825	26,299,191	26,848,522	27,535,843
22,409	66,171	People & Culture	3.0%	23,082	23,775	24,488	25,223
0	152,020	Work Health & Safety	0.0%	0	0	0	0
5,657,156	5,657,156	Fleet Management	3.5%	5,856,871	6,032,577	6,213,554	6,399,960
1,867,595	1,872,260	Quarries	6.4%	1,987,004	2,027,027	2,067,911	2,109,677
95,524	95,524	Private Works	3.0%	98,390	101,342	104,382	107,513
6,552	6,552	Customer Service	3.0%	6,749	6,951	7,160	7,375
12,191	15,691	Information Technology Services	2.8%	12,533	12,884	13,245	13,616
31,629,560	34,483,663	Total Operating Revenue	8.7%	34,385,125	35,157,432	35,952,530	36,892,645
Operating Expenditure							
2,761,332	2,786,582	Governance & Advocacy	22.0%	3,369,416	3,242,349	3,326,767	3,425,302
204,042	204,042	Community Connection	1.5%	207,010	213,098	219,065	225,200
147,046	147,046	Financial Services	-27.3%	106,972	110,088	113,297	116,599
(0)	40,882	People & Culture	-100.0%	0	0	0	0
0	0	Work Health & Safety	0.0%	0	0	0	0
5,031,745	5,031,745	Fleet Management	5.8%	5,324,825	5,469,375	5,604,590	5,757,143
464,410	469,075	Quarries	14.1%	529,917	544,175	554,859	570,119
90,892	90,892	Private Works	5.1%	95,538	98,170	100,627	103,428
6,552	24,552	Customer Service	3.0%	6,749	6,951	7,160	7,375
184,201	233,416	Information Technology Services	1.3%	186,593	189,045	191,560	194,139
8,890,219	9,028,232	Total Operating Expenditure	10.5%	9,827,021	9,873,251	10,117,925	10,399,305
22,739,341	25,455,431	Operating Result - Surplus/(Deficit)	8.0%	24,558,105	25,284,180	25,834,605	26,493,341
24,251,519	26,967,609	Operating Cash Result - Surplus/(Deficit)	8.4%	26,293,690	27,057,220	27,650,937	28,354,048
Capital Movements							
		Add: Capital Grants and Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Deferred Debtor Repayments		1,950	1,990	1,876	0
		Add: Asset Sales		731,908	506,076	555,436	762,635
		Add: Transfer from Reserves		1,252,662	25,867	26,264	177,571
		Less: Capital Expenditure		3,841,136	2,300,781	2,349,547	3,009,386
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Reserves		1,688,223	2,029,029	2,345,474	2,312,664
		Program Cash Result - Surplus/(Deficit)		22,750,850	23,261,344	23,539,492	23,972,203

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Governance & Advocacy

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Corporate Administration					
5,028	5,028	Activity Based Costing - Income	2.5%	5,154	5,283	5,415	5,550
24,956	24,956	Contributions - LPMA/NCAT	3.0%	25,705	26,476	27,270	28,088
134	134	Contributions - Other	3.0%	138	142	146	150
3,278	3,278	Fees - Other	3.0%	3,376	3,477	3,581	3,688
597,614	597,614	Salary Efficiency Dividend	0.4%	600,298	618,307	636,856	655,962
631,010	631,010	Total Operating Revenue	0.6%	634,671	653,685	673,268	693,438
		Operating Expenditure					
		Governance					
63,579	63,579	Administration Expenses	81.1%	115,169	118,048	120,999	124,024
281,491	281,491	Councillor Expenses	3.8%	292,235	300,603	308,118	315,820
3,876	3,876	Donations	3.8%	4,022	4,168	4,262	4,393
0	0	Election Expenses	0.0%	203,455	0	0	0
15,174	15,174	Fleet Expenses	2.5%	15,553	15,942	16,341	16,750
15,493	15,493	Regional Arts Board Contribution	2.5%	15,880	16,277	16,684	17,101
10,612	10,612	Staff Christmas Party	2.5%	10,877	11,149	11,428	11,714
1,425,296	1,425,296	Activity Based Costing - Expense	17.0%	1,667,428	1,700,869	1,744,927	1,798,838
		General Managers Office					
8,559	8,559	Administration Expenses	2.5%	8,773	8,991	9,217	9,447
10,250	10,250	Civic Duties	2.5%	10,506	10,769	11,038	11,314
579,492	579,492	Employee Costs	11.8%	648,123	667,550	687,560	708,168
24,936	24,936	Fleet Expenses	2.5%	25,559	26,198	26,853	27,524
93,721	93,721	Activity Based Costing - Expense	23.7%	115,972	119,048	119,530	123,120
		Corporate Administration					
102,152	102,152	Administration Expenses	2.5%	104,707	107,325	110,010	112,761
10,506	20,756	Business Continuity Plan	2.5%	10,769	11,038	11,314	11,597
0	15,000	Privacy Management Plan	0.0%	0	0	0	0
749,943	749,943	Employee Costs	5.0%	787,612	811,240	835,578	860,645
10,506	10,506	Fleet Expenses	2.5%	10,769	11,038	11,314	11,597
0	15,000	Fraud Risk Assessment	0.0%	15,000	0	15,000	0
15,000	0	Governance Health Check	-100.0%	0	15,000	0	15,000
20,000	20,000	Integrated Planning & Reporting	175.0%	55,000	20,000	20,000	20,000
1,137	1,137	M & R - Equipment	2.5%	1,165	1,194	1,224	1,255
297,136	297,136	Operating Expenses	2.1%	303,367	318,406	334,194	350,770
2,300	2,300	Depreciation	0.0%	2,300	2,300	2,300	2,300
		Indirect Costs					
(1,175,284)	(1,175,284)	Activity Based Costing - Expense	6.9%	(1,256,316)	(1,262,163)	(1,304,522)	(1,348,449)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Governance & Advocacy

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
		Project Management Office					
3,185	3,185	Administration Expenses	2.5%	3,264	3,346	3,430	3,515
160,752	160,752	Employee Costs	3.2%	165,920	170,898	176,025	181,306
31,519	31,519	Fleet Expenses	2.5%	32,307	33,115	33,943	34,792
2,761,332	2,786,582	Total Operating Expenditure	22.0%	3,369,416	3,242,349	3,326,767	3,425,302
(2,130,322)	(2,155,572)	Operating Result - Surplus/(Deficit)	28.4%	(2,734,745)	(2,588,664)	(2,653,499)	(2,731,864)
(2,128,022)	(2,153,272)	Operating Cash Result - Surplus/(Deficit)	28.4%	(2,732,445)	(2,586,364)	(2,651,199)	(2,729,564)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Deferred Debtor Repayments		1,950	1,990	1,876	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(2,730,495)	(2,584,374)	(2,649,323)	(2,729,564)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Community Connection

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Total Operating Revenue	0.0%	0	0	0	0
		Operating Expenditure					
		Community Connection					
44,504	44,504	Administration Expenses	2.5%	45,617	46,757	47,927	49,125
262,480	262,480	Employee Costs	-0.5%	261,120	268,954	277,022	285,333
12,713	12,713	Fleet Expenses	2.5%	13,031	13,357	13,691	14,033
22,265	22,265	LGA Newsletter	2.5%	22,822	23,393	23,978	24,577
9,351	9,351	Operating Expenses	2.5%	9,585	9,824	10,070	10,322
8,820	8,820	Whispir Communications Platform	2.5%	9,041	9,267	9,499	9,736
		Indirect Expenditure					
1,600	1,600	Depreciation	-18.8%	1,300	1,600	1,600	1,600
(157,691)	(157,691)	Activity Based Costing - Expense	-1.4%	(155,506)	(160,054)	(164,722)	(169,526)
204,042	204,042	Total Operating Expenditure	1.5%	207,010	213,098	219,065	225,200
(204,042)	(204,042)	Operating Result - Surplus/(Deficit)	1.5%	(207,010)	(213,098)	(219,065)	(225,200)
(202,442)	(202,442)	Operating Cash Result - Surplus/(Deficit)	1.6%	(205,710)	(211,498)	(217,465)	(223,600)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(205,710)	(211,498)	(217,465)	(223,600)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: Financial Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
		Financial Services					
18,039	18,039	Activity Based Costing - Income	2.5%	18,490	18,952	19,426	19,912
56,228	56,228	Certificates - 5603	3.0%	57,915	59,652	61,442	63,285
62,520	62,520	Debtors Summons Fees	-68.0%	20,000	20,600	21,218	21,855
4,000	4,000	Fees - Other	3.0%	4,120	4,244	4,371	4,502
5,835	5,835	Misc Rebates	3.0%	6,010	6,190	6,376	6,567
424	424	Rous Water Agency Fees	3.1%	437	450	464	478
		General Purpose Revenue					
6,200,273	6,550,429	Grant Revenue	14.0%	7,068,380	7,241,682	7,419,164	7,601,033
1,138,115	3,438,115	Interest Income	73.5%	1,974,258	1,909,486	1,845,770	1,904,662
10,205,851	10,205,851	Rates Revenue - Residential	4.7%	10,689,807	10,963,027	11,243,153	11,530,357
3,202,915	3,202,915	Rates Revenue - Farmland	3.7%	3,322,599	3,406,059	3,491,620	3,579,336
2,442,923	2,442,923	Rates Revenue - Business	6.6%	2,603,809	2,668,849	2,735,518	2,803,856
23,337,123	25,987,279	Total Operating Revenue	10.4%	25,765,825	26,299,191	26,848,522	27,535,843
		Operating Expenditure					
		Financial Services					
371,780	371,780	Administration Expenses	1.9%	378,906	388,378	398,087	408,039
1,415,207	1,415,207	Employee Costs	18.3%	1,673,637	1,723,846	1,775,561	1,828,827
27,500	27,500	Fleet Expenses	2.5%	28,188	28,893	29,615	30,355
95,131	95,131	Internal Audit	4.9%	99,750	102,244	104,800	107,420
100,450	100,450	Operating Expenses	20.8%	121,304	124,337	127,446	130,632
2,500	2,500	Depreciation	0.0%	2,500	2,500	2,500	2,500
		Indirect Costs					
(1,865,522)	(1,865,522)	Activity Based Costing - Expense	17.8%	(2,197,313)	(2,260,110)	(2,324,712)	(2,391,174)
147,046	147,046	Total Operating Expenditure	-27.3%	106,972	110,088	113,297	116,599
23,190,077	25,840,233	Operating Result - Surplus/(Deficit)	10.6%	25,658,853	26,189,103	26,735,225	27,419,244
23,192,577	25,842,733	Operating Cash Result - Surplus/(Deficit)	10.6%	25,661,353	26,191,603	26,737,725	27,421,744
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		613,100	776,600	982,900	1,156,800
		Program Cash Result - Surplus/(Deficit)		25,048,253	25,415,003	25,754,825	26,264,944

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: People & Culture

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
4,030	4,030	Contributions - Early Reporting Incentive	3.0%	4,151	4,276	4,404	4,536
0	43,762	LSL Contributions	0.0%	0	0	0	0
2,252	2,252	Contributions - Other	3.0%	2,320	2,390	2,462	2,536
16,127	16,127	Paid Parental Leave Revenue	3.0%	16,611	17,109	17,622	18,151
22,409	66,171	Total Operating Revenue	3.0%	23,082	23,775	24,488	25,223
		Operating Expenditure					
10,967	10,967	Administration Expenses	2.5%	11,242	11,523	11,811	12,106
780,016	780,016	Employee Costs	9.3%	852,809	878,394	904,745	931,887
10,250	10,250	Fleet Expenses	2.5%	10,506	10,769	11,038	11,314
1,137	1,137	M & R - Equipment	2.5%	1,165	1,194	1,224	1,255
5,403	5,403	Organisational Development	3.5%	5,592	5,760	5,932	6,110
69,446	69,446	Recruitment Expenses	2.5%	71,182	72,961	74,785	76,655
0	0	On Boarding	0.0%	20,000	20,500	21,013	21,538
400	400	Depreciation	175.0%	1,100	913	926	939
		Indirect Costs					
(877,619)	(843,062)	Activity Based Costing - Expense	36.0%	(1,193,596)	(1,222,014)	(1,031,474)	(1,061,804)
7,106,598	7,106,598	Employee Leave Entitlements	0.8%	7,162,585	7,383,068	7,603,799	7,831,131
32,458	32,458	Industrial Relations	2.5%	33,269	34,101	34,953	35,827
0	0	Award Payment	0.0%	220,000	220,000	0	0
		Learning & Development					
156,472	156,472	Training - Compliance	45.1%	227,032	233,843	240,858	248,084
156,891	163,216	Training - Professional Development	-38.0%	97,299	100,218	103,225	106,321
		RVC Meetings					
2,075	2,075	Consultative Committee	3.5%	2,147	2,212	2,279	2,347
39,787	39,787	General Staff Meetings	3.5%	41,179	42,414	43,687	44,998
7,786	7,786	Staff Appraisals	3.5%	8,057	8,299	8,548	8,805
3,459	3,459	Union Meetings	3.5%	3,580	3,687	3,798	3,911
3,459	3,459	WHS Committee	3.5%	3,580	3,687	3,798	3,911

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: People & Culture

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
(7,508,985)	(7,508,985)	Oncosts					
		Oncost Credits	0.9%	(7,578,728)	(7,811,529)	(8,044,945)	(8,285,335)
(0)	40,882	Total Operating Expenditure	-100.0%	0	0	0	0
22,409	25,289	Operating Result - Surplus/(Deficit)	3.0%	23,082	23,775	24,488	25,223
22,809	25,689	Operating Cash Result - Surplus/(Deficit)	6.0%	24,182	24,688	25,414	26,162
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		24,182	24,688	25,414	26,162

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: Work Health & Safety

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
0	152,020	Operating Revenue					
		Contributions - WHS Incentive Payments	0.0%	0	0	0	0
0	152,020	Total Operating Revenue	0.0%	0	0	0	0
		Operating Expenditure					
2,648	2,648	Administration Expenses	2.5%	2,714	2,782	2,852	2,923
2,270	2,270	Emergency Preparedness	2.5%	2,327	2,385	2,445	2,506
187,816	187,816	Employee Costs	-0.9%	186,048	191,629	197,378	203,300
17,126	17,126	Fleet Expenses	2.5%	17,554	17,993	18,443	18,904
1,362	1,362	M & R - Equipment	2.5%	1,396	1,431	1,467	1,504
2,328	2,328	Operating Expenses	2.5%	2,386	2,446	2,507	2,570
0	0	Drug & Alcohol Awareness	0.0%	4,000	4,100	4,203	4,308
5,794	5,794	WHS Equipment	2.5%	5,939	6,087	6,239	6,395
11,200	11,200	WHS Programs	2.5%	11,480	11,767	12,061	12,363
0	34,557	WHS Health and Wellbeing Program	0.0%	0	0	0	0
		Indirect Costs					
(230,544)	(265,101)	Activity Based Costing - Expense	1.4%	(233,844)	(240,620)	(247,595)	(254,773)
0	0	Total Operating Expenditure	0.0%	0	0	0	0
0	152,020	Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
0	152,020	Operating Cash Result - Surplus/(Deficit)	0.0%	0	0	0	0
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		15,480	15,867	16,264	16,671
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		15,480	15,867	16,264	16,671

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: Fleet Management

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
0	0	Workshops	0.0%	0	0	0	0
		Plant Operations					
215,319	215,319	Contributions - Staff Vehicles	16.9%	251,779	259,332	267,112	275,125
151,945	151,945	Grant Revenue	3.0%	156,503	161,198	166,034	171,015
5,289,892	5,289,892	Plant Hire Charges	3.0%	5,448,589	5,612,047	5,780,408	5,953,820
5,657,156	5,657,156	Total Operating Revenue	3.5%	5,856,871	6,032,577	6,213,554	6,399,960
		Operating Expenditure					
		Workshops					
128,324	128,324	Casino	2.9%	132,045	135,613	139,278	143,041
108,303	108,303	Coraki Fabrication	3.2%	111,805	115,202	118,707	122,329
54,563	54,563	Evans Head	2.9%	56,166	57,702	59,279	60,902
		Indirect Expenditure					
40,398	40,398	Depreciation	93.6%	78,200	80,380	81,897	83,452
(331,588)	(331,588)	Activity Based Costing - Expense	14.1%	(378,216)	(388,897)	(399,161)	(409,724)
		Plant Operations					
7,428	7,428	Administration Expenses	2.5%	7,614	7,804	7,999	8,199
367,620	367,620	Employee Costs	0.1%	368,018	379,058	390,429	402,142
2,464,966	2,464,966	Fleet Expenses	2.1%	2,517,307	2,586,131	2,656,918	2,729,728
26,528	26,528	Operating Expenses	2.5%	27,191	27,871	28,568	29,282
		Indirect Expenditure					
1,205,383	1,205,383	Depreciation	11.2%	1,340,000	1,373,500	1,407,838	1,443,034
959,820	959,820	Activity Based Costing - Expense	10.9%	1,064,695	1,095,011	1,112,838	1,144,758
5,031,745	5,031,745	Total Operating Expenditure	5.8%	5,324,825	5,469,375	5,604,590	5,757,143
625,411	625,411	Operating Result - Surplus/(Deficit)	-14.9%	532,046	563,202	608,964	642,817
1,871,192	1,871,192	Operating Cash Result - Surplus/(Deficit)	4.2%	1,950,246	2,017,082	2,098,699	2,169,303
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		731,908	506,076	555,436	762,635
		Add: Transfer from Restricted Assets		1,227,182	0	0	150,900
		Less: Asset Acquisition		3,831,136	2,290,781	2,339,547	2,999,386
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	151,997	232,691	0
		Program Cash Result - Surplus/(Deficit)		78,200	80,380	81,897	83,452

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: Quarries

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
172,187	172,187	Casino Depot Stockpile	3.0%	177,353	182,673	188,153	193,797
9,274	9,274	Evans Head Depot Stockpile	3.0%	9,552	9,839	10,134	10,438
997,651	997,651	Petersons Quarry	8.4%	1,081,434	1,103,163	1,125,329	1,147,942
688,483	693,148	Woodview Quarry - Private Sales	4.4%	718,666	731,352	744,295	757,501
1,867,595	1,872,260	Total Operating Revenue	6.4%	1,987,004	2,027,027	2,067,911	2,109,677
		Operating Expenditure					
		Other Stockpiles					
123,994	123,994	Casino Depot	2.6%	127,178	130,406	133,711	137,099
7,480	7,480	Evans Head Depot	2.5%	7,666	7,858	8,054	8,256
		Other Stockpiles Indirect Expenditure					
17,344	17,344	Activity Based Costing - Expense	10.7%	19,196	19,739	20,044	20,626
		Petersons Quarry Expenditure					
21,556	21,556	Administration Expenditure	2.6%	22,108	22,674	23,255	23,851
12,983	12,983	Borrowing Costs	-100.0%	0	0	0	0
		Petersons Quarry Indirect Expenditure					
109,333	109,333	Activity Based Costing - Expense	32.6%	144,984	149,095	151,451	155,913
20,533	20,533	Depreciation	2.1%	20,964	21,405	21,857	22,322
		Woodview Quarry					
12,957	17,622	Administration Expenditure	2.5%	13,287	13,626	13,973	14,330
19,675	19,675	Borrowing Costs	2.5%	20,167	20,671	21,188	21,718
809	809	Administration Expenditure	2.5%	829	850	871	893

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: Quarries

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Expenditure (continued)					
109,025	109,025	Woodview Quarry Indirect Expenditure	32.6%	144,597	148,687	151,063	155,484
8,722	8,722	Activity Based Costing - Expense	2.5%	8,941	9,164	9,393	9,627
		Depreciation					
464,410	469,075	Total Operating Expenditure	14.1%	529,917	544,175	554,859	570,119
1,403,185	1,403,185	Operating Result - Surplus/(Deficit)	3.8%	1,457,087	1,482,852	1,513,052	1,539,558
1,465,098	1,465,098	Operating Cash Result - Surplus/(Deficit)	2.9%	1,507,159	1,534,092	1,565,490	1,593,225
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		1,075,123	1,100,432	1,129,882	1,155,864
		Program Cash Result - Surplus/(Deficit)		432,036	433,659	435,607	437,361

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 11: Manage resources responsibly

Service: Private Works

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
95,524	95,524	Private Works Revenue	3.0%	98,390	101,342	104,382	107,513
95,524	95,524	Total Operating Revenue	3.0%	98,390	101,342	104,382	107,513
		Operating Expenditure					
64,992	64,992	Private Works Expenses	3.0%	66,936	68,775	70,665	72,607
		Indirect Expenditure					
25,900	25,900	Activity Based Costing - Expense	10.4%	28,602	29,395	29,962	30,821
90,892	90,892	Total Operating Expenditure	5.1%	95,538	98,170	100,627	103,428
4,632	4,632	Operating Result - Surplus/(Deficit)	-38.4%	2,852	3,172	3,755	4,085
4,632	4,632	Operating Cash Result - Surplus/(Deficit)	-38.4%	2,852	3,172	3,755	4,085
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		2,852	3,172	3,755	4,085

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 12: Provide great service

Service: Customer Service

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
		Operating Revenue					
5,052	5,052	Council Offices	3.0%	5,204	5,360	5,521	5,687
1,500	1,500	Customer Service	3.0%	1,545	1,591	1,639	1,688
6,552	6,552	Total Operating Revenue	3.0%	6,749	6,951	7,160	7,375
		Operating Expenditure					
		Council Offices					
309,202	309,202	Casino	84.6%	570,634	588,786	607,584	627,055
4,240	4,240	Casino Annex	4.4%	4,425	4,606	4,795	4,992
73,593	73,593	Evans Head	3.3%	76,047	78,620	81,288	84,061
		Indirect Expenditure					
168,671	168,671	Depreciation	5.2%	177,518	177,414	181,612	185,915
(550,654)	(550,654)	Activity Based Costing - Expense	49.5%	(823,420)	(844,066)	(869,758)	(896,336)
		Customer Service					
18,149	18,149	Administration Expenses	2.5%	18,603	19,069	19,546	20,035
1,118,970	1,136,970	Employee Costs	11.4%	1,246,546	1,283,908	1,322,392	1,362,028
1,500	1,500	Operating Expenses	2.5%	1,538	1,576	1,615	1,655
		Indirect Costs					
0	0	Depreciation	0.0%	900	923	946	970
(1,137,119)	(1,137,119)	Activity Based Costing - Expense	11.3%	(1,266,042)	(1,303,885)	(1,342,860)	(1,383,000)
6,552	24,552	Total Operating Expenditure	3.0%	6,749	6,951	7,160	7,375
0	(18,000)	Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
168,671	150,671	Operating Cash Result - Surplus/(Deficit)	5.8%	178,418	178,337	182,558	186,885
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		10,000	10,000	10,000	10,000
		Less: Asset Acquisition		10,000	10,000	10,000	10,000
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		178,418	178,337	182,558	186,885

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Objective 12: Provide great service

Service: Information Technology Services

Original Budget 2023/2024	Revised Budget 31-Mar-24	Description	Original Budget % +/-	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
4,765	4,765	Operating Revenue					
7,426	7,426	Activity Based Costing - Income	2.5%	4,884	5,006	5,131	5,259
0	3,500	Fees - Other	3.0%	7,649	7,878	8,114	8,357
		Contributions - Other	0.0%	0	0	0	0
12,191	15,691	Total Operating Revenue	2.8%	12,533	12,884	13,245	13,616
		Operating Expenditure					
		Information Technology					
153,051	153,051	Administration Expenses	2.5%	156,878	160,801	164,820	168,941
1,291,114	1,294,614	Employee Costs	8.3%	1,398,324	1,440,274	1,483,482	1,527,987
0	0	Fleet Expenses	0.0%	15,000	15,375	15,759	16,153
25,467	25,467	M & R - Equipment	2.5%	26,104	26,757	27,426	28,112
71,661	71,661	Mobile Computing	2.5%	73,453	75,289	77,171	79,100
1,209,038	1,209,038	Operating Expenses	9.7%	1,326,250	1,360,356	1,395,363	1,431,294
61,671	61,671	Depreciation	32.5%	81,695	82,270	84,275	86,330
60,769	60,769	Public Safety CCTV	0.4%	61,038	61,314	61,597	61,887
7,562	7,562	IT Projects	9.1%	8,251	8,957	9,681	10,423
15,312	15,312	Penetration Testing	2.5%	15,695	16,087	16,489	16,901
28,367	28,367	Cyber Security	2.5%	29,076	29,803	30,548	31,312
60,000	60,000	Techone CIA Upgrade	0.0%	60,000	60,000	60,000	60,000
0	45,715	Planning Portal Integration to TechOne	0.0%	0	0	0	0
		Indirect Costs					
(2,799,811)	(2,799,811)	Activity Based Costing - Expense	9.5%	(3,065,171)	(3,148,238)	(3,235,051)	(3,324,301)
184,201	233,416	Total Operating Expenditure	1.3%	186,593	189,045	191,560	194,139
(172,010)	(217,725)	Operating Result - Surplus/(Deficit)	1.2%	(174,060)	(176,161)	(178,315)	(180,523)
(110,339)	(156,054)	Operating Cash Result - Surplus/(Deficit)	-16.3%	(92,365)	(93,891)	(94,040)	(94,193)
		Capital Movements					
		Add: Capital Grants & Contributions		0	0	0	0
		Add: Loan Funds Used		0	0	0	0
		Add: Asset Sales		0	0	0	0
		Add: Transfer from Restricted Assets		0	0	0	0
		Less: Asset Acquisition		0	0	0	0
		Less: Loan Repayments		0	0	0	0
		Less: Transfer to Restricted Assets		0	0	0	0
		Program Cash Result - Surplus/(Deficit)		(92,365)	(93,891)	(94,040)	(94,193)

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Revenue 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Capital Grants & Contributions				
Strengthening our role in the region				
Economic Development				
Effluent Management System Upgrades (Betterment Funding)	2,262,500	0	0	0
Total Economic Development	2,262,500	0	0	0
Total strengthening our role in the region capital grants & contributions	2,262,500	0	0	0
Creating great places to live				
Libraries				
Mobile Library Replacement	0	200,000	0	0
Library Car Fund RVC	3,522	3,503	3,503	3,503
Library Car Fund Kyogle	1,478	1,497	1,497	1,497
Mobile Library Fund RVC	17,646	15,246	15,246	15,246
Mobile Library Fund Kyogle	13,354	15,754	15,754	15,754
Laptop Fund RVC	2,113	2,102	2,102	2,102
Laptop Fund Kyogle	887	898	898	898
Laptop Fund RVC	4,508	4,484	4,484	4,484
Laptop Fund Kyogle	1,892	1,916	1,916	1,916
Total Libraries	45,400	245,400	45,400	45,400
Swimming Pools				
Casino Pool Clubhouse Upgrade	328,125	0	0	0
Total Swimming Pools	328,125	0	0	0
Sports Grounds, Parks & Facilities				
LPMA Surf Club Grant	24,860	25,233	25,611	25,995
Coraki Riverside Pontoon Extension	41,923	0	0	0
Woodburn Riverside - Jetty Upgrade	63,393	0	0	0
Colley Park - (SPN Grant)	49,521	0	0	0
Windsor Park (SPN Grant)	11,815	0	0	0
Stan Payne Sporting Facilities (SPN Grant)	17,946	0	0	0
Woodburn Oval (SPN Grant)	15,256	0	0	0
Revitalisation of Shark Bay (SCCF5)	42,600	0	0	0
Woodburn Pony and Tennis Clubhouse (CAP)	504,000	0	0	0
Total Sports Grounds, Parks & Facilities	771,314	25,233	25,611	25,995
Community Centres and Halls				
Woodburn Memorial Hall Carpark (CAP)	140,787	0	0	0
Community Centres and Halls	140,787	0	0	0
Planning & Development Services				
57.12 Contributions	200,000	150,000	150,000	150,000
57.11 Rural Development Heavy Haulage Contributions	252,923	257,981	263,141	268,404
Total Planning & Development Services	452,923	407,981	413,141	418,404

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Revenue 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Capital Grants & Contributions (continued)				
Creating great places to live (continued)				
Building and Maintaining Roads				
RMS PAMP Program	20,000	20,000	20,000	20,000
Fixing Country Roads - Country Lane	168,750	0	0	0
Sealed Rds Capital Grants	0	400,000	400,000	400,000
AGRN1012 Natural Disaster Feb 2022 Sealed Roads	7,385,278	0	0	0
AGRN1012 Natural Disaster Feb 2022 Unsealed Roads	253,620	0	0	0
Betterment of Naughtons Gap	1,500,000	0	0	0
Tatham Bridges Replacement (NRRRP)	17,580,000	0	0	0
Betterment of Casino Footbridge (CAP 22)	3,305,767	0	0	0
Total Building and Maintaining Roads	30,213,415	420,000	420,000	420,000
Water Supplies				
S64 Contributions	200,000	150,000	150,000	150,000
Casino Water Security Project (SSWP410)	100,000	0	0	0
Regional Leakage Reduction Program	125,153	0	0	0
Safe & Secure Water Program	350,000	1,400,000	1,250,000	0
Jabour Weir Fishway Construction	0	0	0	1,150,000
Regional Jobs Precinct	963,666	3,500,000	6,920,000	6,920,000
Total Water Supplies	1,738,819	5,050,000	8,320,000	8,220,000
Sewerage Services				
S64 Contributions	200,000	100,000	100,000	100,000
Sewer Augmentation	1,000,000	23,000,000	22,000,000	7,250,000
Sewer Expansion Infrastructure	1,042,305	4,100,000	7,327,500	7,327,500
Total Sewerage Services	2,242,305	27,200,000	29,427,500	14,677,500
Total creating great places to live capital grants & contributions	35,933,088	33,348,614	38,651,652	23,807,299
Total Capital Grants & Contributions	38,195,588	33,348,614	38,651,652	23,807,299
Loan Funds Utilised				
Creating great places to live				
Sewerage Services				
Loan Borrowings - Sewerage Services	0	0	0	20,000,000
Total Sewerage Services	0	0	0	20,000,000
Total creating great places to live loan funds utilised	0	0	0	20,000,000
Total Loan Funds Utilised	0	0	0	20,000,000

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Revenue 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Deferred Debtor Repayments				
Delivering for our community				
Governance & Advocacy				
Deferred Debtor Repay - Pac Coast Rail	1,950	1,990	1,876	0
Total Governance & Advocacy	1,950	1,990	1,876	0
Total delivering for our community deferred debtor repayments	1,950	1,990	1,876	0
Total Deferred Debtor Repayments	1,950	1,990	1,876	0
Proceeds from the Sale of Assets				
Strengthening our role in the region				
Real Estate Development				
Reynolds Rd Industrial Land	2,627,727	1,938,636	2,181,818	0
Industrial Land Sale	0	1,250,000	0	0
Total Real Estate Development	2,627,727	3,188,636	2,181,818	0
Total strengthen our role in the region proceeds from the sale of assets	2,627,727	3,188,636	2,181,818	0
Creating great places to live				
Libraries				
Library Car/Truck Trade-in	0	101,500	0	9,000
Library Book Sales	500	500	500	500
Total Libraries	500	102,000	500	9,500
Sewerage Services				
Plant Sales	0	11,364	0	0
Total Sewerage Services	0	11,364	0	0
Total creating great places to live proceeds from the sale of assets	500	113,364	500	9,500
Protecting our unique environment				
Waste Management				
Plant Sales	100,727	224,909	6,818	264,545
Total Waste Management	100,727	224,909	6,818	264,545
Total protecting our unique environment proceeds from the sale of assets	100,727	224,909	6,818	264,545
Delivering for our community				
Fleet Management				
Plant Sales	731,908	506,076	555,436	762,635
Total Fleet Management	731,908	506,076	555,436	762,635
Total delivering for our community proceeds from the sale of assets	731,908	506,076	555,436	762,635
Total Proceeds from the Sale of Assets	3,460,862	4,032,985	2,744,572	1,036,680
Total Capital Revenue	41,658,400	37,383,589	41,398,100	44,843,979

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Strengthening our role in the region				
Economic Development				
Effluent Management System Upgrades (Betterment Funding)	3,500,000	0	0	0
Total Economic Development	3,500,000	0	0	0
Real Estate Development				
Real Estate Development	1,850,000	690,000	2,000,000	0
Total Real Estate Development	1,850,000	690,000	2,000,000	0
Total strengthening our role in the region capital expenditure	5,350,000	690,000	2,000,000	0
Creating great places to live				
Libraries				
Library Car Replacement	0	642,000	0	35,000
Library Book Purchases	104,862	107,484	110,171	112,925
Laptop Replacement Program	9,000	0	9,000	0
Workroom Casino Library	10,000	0	0	0
Casino Library Multi-purpose meeting rooms	179,229	0	0	0
Install New Door & People Counters	10,000	0	0	0
Furniture Purchases	9,478	9,658	9,842	6,126
Total Libraries	322,569	759,142	129,013	154,051
Swimming Pools				
Casino Pool Clubhouse Upgrade	426,875	0	0	0
Total Swimming Pools	426,875	0	0	0
Sports Grounds, Parks & Facilities				
Casino				
QE Park Upgrades (Multi Sports Facility)	257,800	0	0	0
Colley Park - Irrigation training field (SPN Grant)	51,500	0	0	0
Evans Head				
Surf Club Upgrades	24,860	25,233	25,611	25,995
Stan Payne - Cricket Nets (SPN Grant)	106,649	0	0	0
Stan Payne - Top Soil (SPN Grant)	49,924	0	0	0
Shark Bay - Revitalisation (SCCFS)	198,984	0	0	0
Woodburn				
Woodburn R/ide Pk - Jetty Upgrade (Boating Now)	63,393	0	0	0
Woodburn Oval - Irrigation connection (SPN Grant)	127,911	0	0	0
Woodburn Oval - Pony & Tennis Clubhouse (CAP)	840,000	0	0	0
Coraki				
Coraki Riverside Pontoon Extension (Boating Now)	41,923	0	0	0
Windsor Park - Top sailing (SPN Grant)	57,642	0	0	0
All Areas				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks	195,000	195,000	195,000	195,000
Public Toilets				
Refurbishments	220,000	40,000	40,000	40,000
Total Sports Grounds, Parks & Facilities	2,250,586	275,233	275,611	275,995

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Creating great places to live (continued)				
Community Centres and Halls				
Asset Renewals to be allocated	48,637	49,367	50,108	50,860
Woodburn Hall – Carpark (CAP)	234,646	0	0	0
Total Community Centres and Halls	283,283	49,367	50,108	50,860
Cemeteries				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	17,000	0	15,000	15,000
Columbarium Walls	13,000	0	0	10,000
Expansion Earthworks	0	15,000	0	0
Expansion Infrastructure	0	10,000	10,000	0
<i>Gorski Cemetery</i>				
Concrete Strips	0	5,000	0	0
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	5,000	0	5,000	5,000
Columbarium Wall	0	10,000	0	0
Expansion Infrastructure	5,000	0	0	0
Total Cemeteries	40,000	40,000	30,000	30,000
Building & Maintaining Roads				
<i>Urban Local Roads & Bridges</i>				
Roads to Recovery Program				
<i>Casino</i>				
Urban Rds - TBA	0	501,107	501,107	501,107
Anderson Ave (RTR \$386,107)	386,107	0	0	0
Stapleton Ave (RTR \$115,000, SRV \$5,000)	120,000	0	0	0
<i>SRV 14/15</i>				
<i>Evans Head</i>				
Booyong Street	70,000	0	0	0
<i>Laneways</i>				
Unallocated	0	75,000	75,000	75,000
Kerb & Gutter Replacement Program - All Areas				
All Areas	308,660	200,000	200,000	200,000
Urban Road Sign Renewals				
All Areas	54,700	55,794	57,189	58,619
Urban Reseal Program				
All Areas	442,109	450,951	460,963	470,502
Urban Heavy Patching Program				
Urban Heavy Patching - All Areas	46,832	48,004	49,204	49,700
PAMP Program				
PAMP Program	40,000	40,000	40,000	40,000
Crown Lands Flood Recovery Program				
Halstead's Drive Access Restoration	947,500	0	0	0
Fixing Country Roads				
Fixing Country Roads - Country Lane	650,000	0	0	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Creating great places to live (continued)				
Building & Maintaining Roads (continued)				
<i>Urban Local Roads & Bridges (continued)</i>				
AGRN1012 Natural Disaster EPAR - Sealed Urban Roads				
Cedar Street, Woodburn	416,461	0	0	0
Richmond Street, Woodburn	249,213	0	0	0
Wagner Street, Woodburn	125,304	0	0	0
Oak Lane, Casino	7,546	0	0	0
Cassia Street, Evans Head	6,139	0	0	0
Memorial Airport Drive, Evans Head	198,293	0	0	0
Flame Street, Evans Head	19,867	0	0	0
Currajong Street, Evans Head	24,014	0	0	0
Cypress Street, Evans Head	11,224	0	0	0
Evans Road, Evans Head	4,618	0	0	0
Fietts Lane, Evans Head	9,083	0	0	0
Total Urban Local Roads & Bridges Capital Expenditure	4,137,770	1,370,856	1,383,463	1,394,928
Sealed Rural Local Roads & Bridges				
Roads to Recovery Program				
Sealed Rural Local Roads & Bridges - TBA	0	501,108	501,108	501,108
McDonalds Bridge Rd - CH1200-5000 (RTR 5501,108, SRV 5499,057)	1,000,165	0	0	0
Betterment Program				
Betterment of Naughtons Gap	1,500,000	0	0	0
Sealed Rural Local Roads & Bridges				
Sealed Rural Local Roads & Bridges - TBA	0	499,057	499,057	499,057
RERRF - To be allocated	1,092,131	935,783	691,570	0
AGRN1012 Natural Disaster EPAR - Sealed Local Roads				
Naughtons Gap Rd Landslip	6,313,416	0	0	0
Capital Grants Works	0	400,000	400,000	400,000
Heavy Patching	118,642	121,608	124,648	127,764
Rural Roads Drainage	0	40,726	41,541	42,372
Signage Renewal	11,000	11,000	11,000	11,000
Guardrail Replacement Program	75,927	70,000	70,000	70,000
Guardrail - Gap Rd	34,000	0	0	0
Rural Reseal Program	900,000	1,250,000	1,250,000	1,297,807
Total Sealed Rural Local Roads & Bridges	11,045,281	3,829,282	3,588,924	2,949,108
Sealed Rural Regional Roads & Bridges				
Tatham Bridges Replacement (NRRRP)	17,580,000	0	0	0
Contribution to REPAIR Program	184,131	187,814	191,570	195,401
Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program	108,000	108,000	108,000	108,000
Heavy Patching	240,000	250,000	250,000	250,000
AGRN1012 Natural Disaster EPAR - Sealed Regional Roads				
Here Street, Casino (Boundary to Centre)	248,529	0	0	0
Total Sealed Rural Regional Roads & Bridges	18,365,660	550,814	554,570	558,401

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Creating great places to live (continued)				
Building & Maintaining Roads (continued)				
<i>Unsealed Rural Local Roads & Bridges</i>				
Gravel Resheets	300,069	704,768	799,960	705,657
Additional Gravel Resheets	137,481	139,833	142,900	142,900
<i>ASRN1012 Natural Disaster EPAR - Unsealed Rural Roads</i>				
Marika Lane Culvert Replacement, Leeville	187,430	0	0	0
Old Tenterfield Road Causeway, Whiporie	66,190	0	0	0
Total Unsealed Rural Local Roads & Bridges	691,170	844,601	942,860	848,557
<i>Footpaths</i>				
<i>Casino</i>				
Hotham Street - Canterbury to Barker (western side)	45,000	0	0	0
Hickey Street - connect existing to Barker St (eastern side)	0	25,000	0	0
Betterment of Casino Footbridge (CAP 22)	3,305,767	0	0	0
<i>Evans Head</i>				
Elm Street - Cedar to Cherry (western side)	0	25,000	0	0
<i>Woodburn</i>				
Woodburn Street - Wattle to Booyong (eastern)				
Cedar Street - River to Richmond (western side)	0	20,000	0	0
<i>Rappville</i>				
Rappville Shared Pathway	56,378	0	0	0
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	47,500	23,000	93,500	94,000
Evans Head Footpaths - Renewals to be allocated	9,300	9,500	10,000	10,250
Total Footpaths	3,463,945	102,500	103,500	104,250
<i>Aerodromes</i>				
<i>Casino</i>				
Line mark Runway	5,000	0	0	0
Total Aerodromes	5,000	0	0	0
Total Building and Maintaining Roads Capital Expenditure	37,708,826	6,698,053	6,573,317	5,855,244
Stormwater Management				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Replace concrete pipes -Railway station (76152,76157)	40,000	0	0	0
Increase Drainage Points in Colches St	30,000	0	0	0
<i>Koraki</i>				
Acid Sulphate Management Plans	20,000	0	0	0
<i>Evans Head</i>				
Illawong Ln Drainage Improvements	1,400,000	0	0	0
Stormwater Network Camera Investigation	20,000	0	0	0
Carabeen St Swamp Improvements to Open Drain	50,000	0	0	0
Increase Drainage Points in Cypress St	25,000	0	0	0
Currajong Street CDS Unit Rehab				
<i>Woodburn/Rappville/Rileys Hill</i>				
Drainage Rappville - Construct Drainage Line Nandabah Street	0	105,000	0	0
Drainage Rileys Hill - Construct Open Drain Crown Rd Reserve	0	80,000	0	0
<i>All Areas</i>				
Renewals to be allocated	0	0	150,000	150,000
Total Stormwater Management	1,595,000	195,000	160,000	160,000

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates
Capital Expenditure 2024/2025 - 2027/2028

Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Creating great places to live (continued)				
Water Supplies				
<i>Mains Replacements - Casino</i>				
Mains to be allocated	0	0	0	380,000
Valve Renewals - to be allocated	20,000	20,000	20,000	25,000
Colches St; Railway Bridge	175,000	0	0	0
Wharf St; East Street to drain	30,000	0	0	0
Dean St; Hickey St to Wheat St	69,000	0	0	0
Centre St; Canterbury St to Bankier St	100,000	0	0	0
Centre St; Richmond St to Lot C DP342092	100,000	0	0	0
Swanson Lane; Lot 2 DP589417 to Dairy St	25,000	0	0	0
Colches St; Swanson Ln to Bruxner Hwy	160,000	0	0	0
Bruxner Hwy; Colches St to Bruxner Hwy; Colches St to Sextonville Rd	0	230,000	230,000	230,000
Sandilands St; Colches St; Nth to Hotham St	0	62,000	0	0
Cassia Ave; Hotham St east	0	40,000	0	0
Dyraaba St; Hotham St east	0	30,000	0	0
East St; Sharon Ct to Dyraaba St	0	65,000	0	0
Gillette St; Fergusson St to Canterbury St	0	35,000	0	0
Kyogle St; Hotham St east	0	24,000	0	0
Lennox St; West St to Centre St	0	85,000	0	0
High St; Apsley St to PVC @ 30 High St	0	0	80,000	0
Arthur St; Canterbury St to Gitana St	0	0	85,500	0
Casino High School	0	0	114,000	0
North St; Hotham St to Railway	0	0	35,000	0
Park Ln; North St to Riverside Ln	0	0	42,000	0
Short St; Johnston St to Cumberland St	0	0	69,000	0
West St; McElroy St to Division St	0	0	36,000	0
<i>Mains Replacements - Coraki</i>				
Mains to be allocated	0	0	0	45,000
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	80,000	0	0
Bridge Str; Adam St crossing	10,000	0	0	0
<i>Mains Replacements - Evans Head</i>				
Mains to be allocated	0	0	0	70,000
250mm Bridge crossing	250,000	0	0	0
<i>Water Meter Replacement Program</i>				
Planned Renewals	50,000	50,000	50,000	50,000
Meter and Service Installations	15,000	15,000	15,000	15,000
Smart Metering - Mid Richmond (Casino)	0	0	0	300,000
Smart Metering - Mid Richmond (Coraki)	0	0	300,000	0
<i>Water Reservoir - Casino</i>				
Stn Booster Stn upgrade	80,000	0	0	0
Nth Res Backbone Comms upgrade	223,000	0	0	0
Sed Tanks Drain Valves	40,000	0	0	0
Sed Tanks Sludge Valves	10,000	0	0	0
<i>Water Reservoir - Coraki</i>				
Coraki Booster PS upgrade	120,000	0	0	0
Res High Level Sensor Upgrade	9,500	0	0	0
<i>Water Reservoir - Broadwater</i>				
High Zone Switchboard Upgrade	40,000	0	0	0
RTU Replacements & Standardise Cod	80,000	0	0	0
<i>Water Treatment Plant - Casino</i>				
RWPS Roller Door Refurbishment	80,000	0	0	0
Casino Water Security	200,000	300,000	0	0
Zone Meter refurbishment	50,000	0	0	0
RWPS Solar Installation	484,527	0	0	0
Process Approvals (e.g. Ozone dosing)	500,000	2,500,000	2,500,000	0

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Creating great places to live (continued)				
Water Supplies (continued)				
<i>Other</i>				
Provide Water to new release areas Lower River	0	0	200,000	0
Enabling Water Infrastructure Fairy Hill Land Development	514,622	1,500,000	3,880,000	3,880,000
Regional Jobs Precinct Area 1	244,529	1,200,000	1,600,000	1,600,000
Regional Jobs Precinct Area 2	137,825	800,000	840,000	840,000
Regional Jobs Precinct Area 3	66,690	0	600,000	600,000
W Other Cap - Supply System Improv Casino (Naughtons Gap Rd)	80,000	0	0	0
Jabour Weir Fishway Construction	0	0	0	2,300,000
Water Network modelling assessment	80,000	0	0	0
Water Leak Reduction Works	250,305	0	0	0
Future Water Renewals	200,000	50,000	50,000	400,000
Plant & Equipment				
Plant Purchases	10,000	10,000	10,000	10,000
Total Water Supplies	4,504,998	7,098,000	10,736,500	10,745,000
Sewerage Services				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	100,000	100,000	100,000	100,000
Manhole Repairs to be allocated	200,000	200,000	300,000	300,000
Broadwater Sewer Scheme Supply e-One Unit -to be allocated	15,000	15,000	15,000	15,000
Relining Program	0	800,000	0	800,000
Future Sewer Renewals	100,000	100,000	100,000	100,000
RJP Area 1 Infrastructure	368,461	1,200,000	2,715,000	2,715,000
RJP Area 2 Infrastructure	83,362	0	750,000	750,000
RJP Area 3 Infrastructure	121,709	400,000	895,000	895,000
Enabling Sewer Infrastructure Fairy Hill Land Development	468,773	2,500,000	2,967,500	2,967,500
Sewer Mains				
<i>Evans Head</i>				
Duplicate Rising Main from WWPS1 to WWPS8 150 dia	0	0	0	400,000
Replace Rising Main 4 to WWPS 200 dia	0	0	0	500,000
Sewerage Pump Stations				
<i>Casino</i>				
PS14 Upgrade	0	250,000	0	0
PS1 - RTU Renewal	45,000	0	0	0
Sewer System Improvements	100,000	50,000	0	0
<i>Evans Head</i>				
PS1 Replace Pump Impellers	0	0	59,000	0
RTU Upgrade	0	45,000	0	0
PS5 Replace Pumps	0	0	0	24,000
PS6 Replace Pumps	0	0	0	38,000
PS7 Replace Pumps	0	0	0	24,000
Broadwater				
MHL Dosing system upgrade	50,000	0	0	0
RTU Renewal	90,000	0	0	0
Sewerage Treatment Plants				
<i>Casino</i>				
Augmentation	3,600,000	20,000,000	20,000,000	27,000,000
<i>Coraki</i>				
Reuse automation	0	100,000	0	0
Stage 1 Upgrade - Design	0	0	100,000	200,000
Stage 1 Upgrade - Construction	0	0	0	1,400,000

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Creating great places to live (continued)				
Sewerage Services (continued)				
<i>Evans Head</i>				
Stage 2 Design & Construction	2,000,000	6,000,000	4,000,000	0
Reuse effluent water scheme	0	0	0	500,000
<i>Plant & Equipment</i>				
Plant & Equipment	30,000	80,455	30,000	30,000
Total Sewerage Services	7,402,305	31,870,455	32,061,500	38,788,500
Engineering Support & Asset Management				
Office Furniture	5,000	5,000	5,000	5,000
<i>Casino Depot</i>				
Depot Renewals	50,000	20,000	20,000	20,000
Pavement Rehab & Sealing	0	0	70,000	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	10,000	10,000	10,000
Total Engineering Support & Asset Management	65,000	35,000	105,000	35,000
Total Creating great places to live Capital Expenditure	54,599,442	47,020,250	50,121,049	56,094,650
Protecting our unique environment				
Waste Management				
<i>Plant Purchases</i>				
Plant Purchases	586,363	1,333,000	40,909	1,246,658
<i>Nannaona Landfill</i>				
Cell Capping	0	0	1,108,000	300,000
Cell 6B Approval & Construction	0	0	0	850,000
Refurbish Skip Bins	10,000	0	0	0
Tippler Bins	8,000	0	0	0
Sorting conveyor purchase	0	10,000	0	0
Front Fence	20,000	0	0	0
Network Cameras	12,000	0	0	0
Back of FERRC	10,000	0	0	0
Front of FERRC	40,000	0	0	0
Signs	10,000	0	0	0
Front gate	15,000	0	0	0
<i>Evans Head Transfer Station</i>				
Transfer Station Masterplan	20,000	0	0	0
Push Walls for Fogo	15,000	0	0	0
New Shed	80,000	0	0	0
Front Gate	15,000	0	0	0
Signage	5,000	0	0	0
Roof Weighbridge	20,000	0	0	0
Rappville Shed	10,000	0	0	0
Parking	10,000	0	0	0
Sealed Access	0	30,000	0	0
<i>Pound Upgrade</i>				
Pound Upgrades (OLG)	138,703	0	0	0
Total Waste Management	1,025,066	1,373,000	1,148,909	2,396,658
Total Protecting our unique environment Capital Expenditure	1,025,066	1,373,000	1,148,909	2,396,658

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates				
Capital Expenditure 2024/2025 - 2027/2028				
Description	Budget 2024/2025	Budget 2025/2026	Budget 2026/2027	Budget 2027/2028
Delivering for our community				
Fleet Management				
Workshops - Plant Purchases	30,000	30,000	30,000	30,000
Plant Purchases	3,801,136	2,260,781	2,309,547	2,969,386
Total Fleet Management	3,831,136	2,290,781	2,339,547	2,999,386
Customer Service				
Casino Office				
Furniture	10,000	10,000	10,000	10,000
Total Customer Service	10,000	10,000	10,000	10,000
Total delivering for our community capital expenditure	3,841,136	2,300,781	2,349,547	3,009,386
Total capital expenditure	64,815,644	51,384,030	55,619,505	61,500,694

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates

Description	2024/2025			2025/2026			2026/2027			2027/2028			
	Opening Balance 1/07/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2026	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2027	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2028
General Fund													
External Restrictions													
Unexpended Grant - Evans Head Landcare	741	0	0	741	0	0	741	0	0	741	0	0	741
Unexpended Grant - Regional Roads Block Grant	87,003	0	0	87,003	0	0	87,003	0	0	87,003	0	0	87,003
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	0	0	3,170	0	0	3,170	0	0	3,170	0	0	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	121,397	0	0	121,397	0	0	121,397	0	0	121,397	0	0	121,397
Unexpended Grant - LPGA - Surf Club Grant	8,275	0	0	8,275	0	0	8,275	0	0	8,275	0	0	8,275
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	0	0	1,674	0	0	1,674	0	0	1,674	0	0	1,674
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	3,059	0	0	3,059	0	0	3,059	0	0	3,059	0	0	3,059
Unexpended Grant - Crown Lands - Plan of Management Implementation	1,461	0	0	1,461	0	0	1,461	0	0	1,461	0	0	1,461
Unexpended Grant - North Coast Regional Waste Investment Report	79,135	0	0	79,135	0	0	79,135	0	0	79,135	0	0	79,135
Unexpended Grant - Fixing Country Roads - Country Lane	299,750	(293,750)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Flying Fox Colony - Manifest Rd	380	0	0	380	0	0	380	0	0	380	0	0	380
Unexpended Grant - Resilience NSW - Flood Recovery \$3.375mil	528,652	(138,705)	0	389,929	0	0	389,929	0	0	389,929	0	0	389,929
Unexpended Grant - Stronger Country Communities Fund Round	156,384	(156,384)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - DPE - Crown Lands Flood Clean-up 2022	31,429	0	0	31,429	0	0	31,429	0	0	31,429	0	0	31,429
Unexpended Grant - Foundation for Rural Regional Renewal - Reppville Military History	2,273	0	0	2,273	0	0	2,273	0	0	2,273	0	0	2,273
Unexpended Grant - A Sporting Chance - Reppville Sporting Grounds	45,000	0	0	45,000	0	0	45,000	0	0	45,000	0	0	45,000
Unexpended Grant - TNSW - AGRN 1012 Natural Disaster Funding	1,855,000	0	0	1,855,000	0	0	1,855,000	0	0	1,855,000	0	0	1,855,000
Unexpended Grant - PWA - Reppville Sewerage	27,609	0	0	27,609	0	0	27,609	0	0	27,609	0	0	27,609
Unexpended Grant - Sports Priority Needs	417,181	(299,088)	0	118,093	0	0	118,093	0	0	118,093	0	0	118,093
Unexpended Grant - Multi Sport Community Facility - QE Park	398,071	(257,800)	0	140,271	0	0	140,271	0	0	140,271	0	0	140,271
Unexpended Grant - Crown Lands Flood Recovery Program	947,500	(947,500)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Public Library Infrastructure Grant 2022/23	173,803	(173,803)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - BLERF - Casino Industrial Precincts	21,287	0	0	21,287	0	0	21,287	0	0	21,287	0	0	21,287
Unexpended Grant - TNSW - Regional and Local Road Repair Program	2,725,264	(1,092,131)	0	1,633,133	(935,783)	0	697,350	(691,570)	0	5,780	0	5,780	5,780
Unexpended Grant - Evans Head Sewerage Treatment Project - SSWP412	121,094	0	0	121,094	0	0	121,094	0	0	121,094	0	0	121,094
Unexpended Grant - Casino Water Security Project - SSWP410	100,000	0	0	100,000	0	0	100,000	0	0	100,000	0	0	100,000
Unexpended Grant - Flying Fox Habitat Restoration Grant	73,176	(92,142)	0	41,034	(17,767)	0	23,267	(23,267)	0	0	0	0	0
Unexpended Grant - Heritage Advisory Grant	163	0	0	163	0	0	163	0	0	163	0	0	163
Unexpended Grant - Betterment of Casino Pool Clubhouse Upgrade	98,750	(98,750)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Richmond River Flood Model Study	17,303	0	0	17,303	0	0	17,303	0	0	17,303	0	0	17,303
Unexpended Grant - Richmond Valley Council Koala Vehicle Strike Mitigation Project 2023	6,370	(6,370)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Community Asset Program - Betterment of Woodburn Memorial Hall Carpark	93,859	(93,859)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Community Asset Program - Betterment of Woodburn Oval - Pony & Tennis Clubhouse	336,000	(336,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Betterment of NRIL Effluent Management System	1,237,500	(1,237,500)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	302,901	36,400	0	339,301	(295,100)	0	44,201	36,400	0	80,601	19,400	0	100,001
Unexpended Contribution - Hamngan DA 2005/188 Bennis Rd	10,338	0	0	10,338	0	0	10,338	0	0	10,338	0	0	10,338
Unexpended Contribution - Statesover OH&S Incentive Works	362,376	(15,480)	0	346,896	(15,867)	0	331,029	(16,264)	0	314,765	(16,671)	0	298,094
Unexpended Contribution - Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	0	0	2,700	0	0	2,700	0	0	2,700	0	0	2,700
Unexpended Contribution - LEMIC Technology Improvements (LCC & Kyogle)	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000
Unexpended Contribution - LCC Broadwater Bridge Maintenance	8,838	0	0	8,838	0	0	8,838	0	0	8,838	0	0	8,838
Unexpended Contribution - Pacific Complete Asset Handover	1,367,822	0	0	1,367,822	0	0	1,367,822	0	0	1,367,822	0	0	1,367,822
Unexpended Contribution - North Coast Waste Investment Report	35,667	0	0	35,667	0	0	35,667	0	0	35,667	0	0	35,667
Unexpended Loan - Illawong Lane	900,000	(900,000)	0	0	0	0	0	0	0	0	0	0	0
Domestic Waste Management	3,287,630	721,425	65,800	4,074,855	959,427	101,900	5,136,181	92,876	141,200	5,370,257	440,788	161,100	5,972,145
On-Site Sewerage Fees	217,219	0	4,300	221,519	0	5,500	227,019	0	6,200	233,219	0	7,000	240,219
Stormwater Management Service Charge	1,227,806	(561,881)	24,600	690,525	(64,666)	17,300	643,159	(32,640)	17,700	628,219	(35,813)	18,800	612,206
Section 7.11 - Quarry Road Contributions	84,238	6,646	1,700	92,584	6,897	2,300	101,781	7,157	2,800	111,738	7,426	3,400	122,564
Section 7.11 - Rural Development Heavy Haulage	1,287,740	252,923	25,800	1,566,463	257,981	39,200	1,863,644	263,141	51,300	2,178,085	268,404	65,300	2,511,788
Section 7.12 Development Contributions Plan	1,990,735	113,200	39,600	2,133,535	87,500	53,300	2,274,335	86,500	62,500	2,423,335	85,750	72,700	2,581,785
Controlled Trust Funds	41,792	0	0	41,792	0	0	41,792	0	0	41,792	0	0	41,792
Bonds & Deposits (General Fund)	494,494	0	0	494,494	0	0	494,494	0	0	494,494	0	0	494,494
Total External Restrictions	21,757,132	(5,510,547)	161,800	16,408,385	(17,378)	219,500	16,610,506	(277,668)	281,700	16,614,539	769,283	328,300	17,712,122

Richmond Valley Council Operational Plan 2024/2025 including Forward Financial Estimates
Restricted Assets Schedule (All Funds)

Description	2024/2025			2025/2026			2026/2027			2027/2028			
	Opening Balance 1/07/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2026	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2027	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2028
Internal Restrictions													
Employee Leave Entitlements - Richmond Valley Council	1,495,706	0	29,900	1,526,606	0	38,200	1,564,806	0	43,000	1,607,806	0	48,200	1,656,006
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	53,332	0	1,100	54,432	0	1,400	55,832	0	1,500	57,332	0	1,700	59,032
Richmond Upper Clarence Regional Library	107,018	(15,427)	2,100	93,691	0	2,300	95,991	0	2,600	98,591	253	3,000	101,844
Unexpended Rates Special Variation	208,643	(21,000)	0	187,643	(5,719)	0	181,924	0	0	181,924	0	0	181,924
Financial Assistance Grant Advance Payment	6,406,537	0	0	6,406,537	0	0	6,406,537	0	0	6,406,537	0	0	6,406,537
Insurance Reserve	2,234,128	(180,000)	44,700	2,098,828	0	52,500	2,151,328	0	59,200	2,210,528	0	66,300	2,276,828
Plant Replacement	3,072,486	(1,287,182)	61,400	1,846,704	121,997	46,200	2,014,901	132,691	55,400	2,202,992	(180,900)	66,100	2,088,193
Real Estate and Infrastructure	407,268	(12,199)	8,100	403,169	1,695,495	10,100	2,108,764	(621,049)	58,000	1,545,715	(818,483)	46,400	773,632
Petersons Quarry	2,352,438	461,419	47,000	2,860,857	473,413	71,500	3,405,770	487,482	93,700	3,986,952	499,774	119,600	4,606,326
Woodview Quarry	2,710,043	310,781	54,200	3,075,024	319,038	76,900	3,470,963	329,259	95,500	3,895,722	337,687	116,900	4,350,309
Quarry Rehabilitation	573,650	50,000	11,500	635,150	50,000	15,900	701,050	50,000	19,300	770,350	50,000	23,100	843,450
Road Rehabilitation Reserve	2,622,895	252,923	52,500	2,928,318	257,981	75,200	3,259,499	263,141	89,600	3,612,240	268,404	108,400	3,989,043
Economic Development	0	0	0	0	270,112	0	270,112	280,827	7,400	558,339	289,609	16,800	864,748
Other Waste Management	5,018,241	(236,395)	100,400	4,882,246	188,672	122,100	5,193,019	123,509	142,800	5,459,328	151,152	163,800	5,774,280
Other Waste Management - Plant Reserve	1,015,016	(45,636)	20,300	989,680	(668,090)	24,700	346,290	405,909	9,500	761,698	(542,113)	22,900	242,486
Rural Road Safety Program	91,103	0	0	91,103	0	0	91,103	0	0	91,103	0	0	91,103
RMS State Roads Maintenance Contract	6,118	0	100	6,218	0	200	6,418	0	200	6,618	0	200	6,818
Public Cemeteries Perpetual Maintenance Reserve	185,663	31,404	3,700	220,767	32,199	5,500	258,466	33,016	7,100	298,582	33,853	9,000	341,436
Northern Rivers Rail Trail Maintenance Reserve	655,011	(83,938)	13,100	584,173	(6,037)	14,600	512,736	(88,188)	14,100	438,648	(90,393)	13,200	361,455
Events Funding	60,488	9,605	1,200	71,293	10,236	1,800	83,329	10,895	2,300	96,524	11,582	2,900	111,006
Carry Over Works	3,506,636	(352,538)	0	3,154,098	0	0	3,154,098	0	0	3,154,098	0	0	3,154,098
Total Internal Restrictions	32,783,420	(1,118,182)	451,300	32,116,538	2,659,297	557,100	35,332,935	1,407,492	701,200	37,441,627	10,426	828,500	38,280,553
Total General Fund Restrictions	54,540,552	(6,628,729)	613,100	48,524,923	2,641,919	776,600	51,943,442	1,129,824	982,900	54,056,166	779,708	1,156,800	55,992,674
Sewerage Fund													
External Restrictions													
Section 64 Contributions	6,042,255	(991,000)	191,000	5,242,255	(3,122,011)	222,011	2,342,255	(1,028,632)	128,632	1,442,255	41,948	58,052	1,542,255
Infrastructure Replacement	5,013,135	(1,914,420)	158,469	3,257,184	1,013,608	157,942	4,408,734	1,701,029	242,119	6,351,882	(486,315)	255,671	6,121,238
Total Sewerage Fund Restrictions	11,055,390	(2,905,420)	349,469	8,499,439	(2,108,403)	359,953	6,750,989	672,397	370,751	7,794,137	(444,367)	313,723	7,663,493
Water Fund													
External Restrictions													
Section 64 Contributions	3,021,344	167,700	32,300	3,221,344	110,566	39,434	3,371,344	108,512	41,488	3,521,344	119,745	30,255	3,671,344
Infrastructure Replacement	4,875,387	(1,038,697)	52,200	3,888,890	(2,667)	47,606	3,913,830	(137,736)	48,163	3,824,257	25,184	32,858	3,882,298
Total Water Fund Restrictions	7,896,731	(870,997)	84,500	7,110,234	87,899	87,040	7,285,174	(29,224)	89,651	7,345,601	144,929	63,113	7,553,642
Total Restrictions (All Funds)	73,492,673	(10,405,146)	1,047,069	64,134,596	621,415	1,223,593	65,979,604	1,772,997	1,443,302	69,195,903	480,270	1,533,636	71,209,809



DRAFT Long Term Financial Plan 2024-2034
Presented to Council
25 June 2024



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

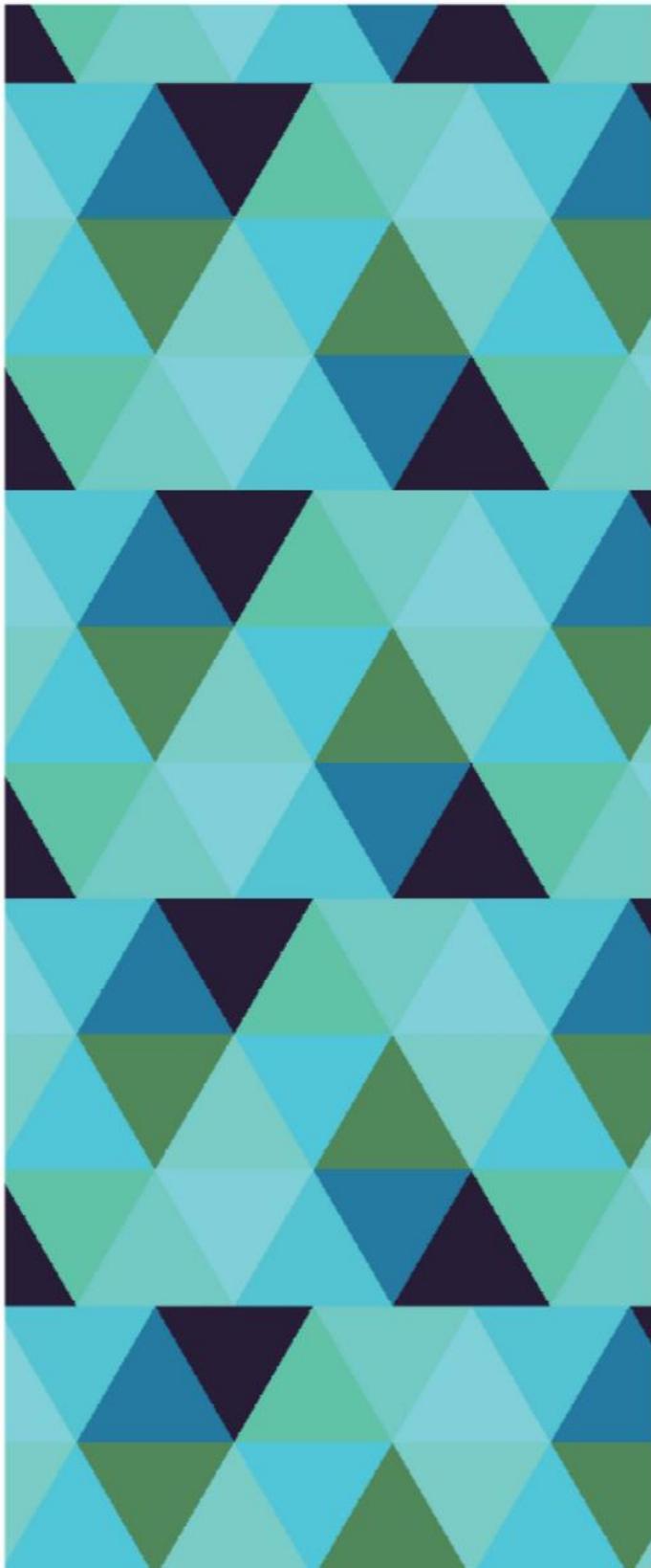
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Richmond Valley Council

Richmond
Valley
Council



Draft Long Term Financial Plan for the Years Ending 30 June 2034

Key Assumptions

Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

Income from Continuing Operations

Rates and Annual Charges

General Rates

Council has applied the approved IPART (Independent Pricing and Regulatory Tribunal) rate peg of 4.6% for 2024/2025. From 2025/2026 onwards, a rate peg of 2.5% has been assumed, in line with TCorp benchmarks.

Rates & Annual Charges	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
General Rates	4.60%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Waste Management Annual Charges - Domestic	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Waste Management Annual Charges - Non-Domestic	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewerage Annual Charges	7.50%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Water Access Charges	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Water Consumption Charges	7.50%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%

User Charges and Fees

User Charges and Fees have generally been increased by 3.00%. Where a CPI increase is relevant, an increase of 3.00% has also been applied.

Interest and Investment Revenue

Income from interest and investments is largely dependent on the level of interest rates, along with the level of cash Council has available to invest. Interest rate yields are expected to increase slightly to levels of between 3.0% and 5.00% for the 10 year period to 2033/2034.

Other Revenues

Other revenue line items have been increased by 3.0%.

Grants & Contributions

The largest recurrent operating grant Council receives is the Commonwealth Government's Financial Assistance Grant. An increase of 3.00% has been allowed for 2024/2025 with further annual increases assumed at 2.5% for the remainder of the 10 year plan. Other grants and contributions, where known to be recurrent, have been increased by 3.0%.

Expenses from Continuing Operations

Employee Benefits and Oncosts

An award increase of 3.5% has been assumed for 2024/2025, in line with the new Local Government (State) Award, followed by an increase of 3.0% and 3.0% thereafter.

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Salaries	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Superannuation - Employer Contribution	11.50%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

Borrowing Costs

Proposed loan borrowings of \$20m are included in 2027/2028. This borrowing is for the Casino Sewerage Treatment Plant Augmentation.

Materials and Contracts

Materials and contracts budgets have been increased by 2.5% for 2024/2025, with future years at an assumed 2.5%.

Other Expenses

Other expenses include a number of expenditure items such as contributions and levies paid to other levels of government, advertising, Councillor expenses, donations to other organisations, electricity, insurance, street lighting costs, telephone costs, valuer general costs and other sundry expense items.

Specific indexes have been applied on the following:

Expense	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Electricity	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Insurance	10.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other expenses	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

**Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - CONSOLIDATED**

	Actuals 2022/23	Current Year 2023/24	Projected Years					2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Income from Continuing Operations													
Revenue:													
Rates & Annual Charges	30,842,000	32,470,865	34,074,336	35,381,087	36,616,325	37,894,407	39,224,141	40,607,412	41,910,176	43,524,938	45,070,029	46,675,765	
User Charges & Fees	16,929,000	17,740,700	15,676,437	16,285,938	16,931,734	17,593,490	18,283,036	19,001,694	19,749,937	20,529,736	21,341,947	22,189,144	
Other Revenues	3,678,000	182,410	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458	207,334	213,381	
Grants & Contributions provided for Operating Purposes	26,635,000	13,107,686	12,648,941	12,915,332	13,149,470	13,419,271	13,760,712	14,070,558	14,428,748	14,755,310	15,131,545	15,477,108	
Grants & Contributions provided for Capital Purposes	41,303,000	35,104,931	38,166,912	33,322,381	38,625,419	23,781,066	2,939,324	1,273,143	924,689	926,847	929,064	931,341	
Interest & Investment Revenue	2,069,000	1,462,521	2,458,375	2,408,106	2,359,327	2,338,501	2,413,983	2,537,813	2,734,634	3,129,973	3,472,622	3,778,280	
Other Income:													
Net Gains from the Disposal of Assets	-	-	322,500	487,928	267,774	-	600,000	-	-	600,000	-	-	
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-	
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-	
Reversal of impairment losses on receivables	75,000	-	-	-	-	-	-	-	-	-	-	-	
Other Income	2,519,000	1,953,743	2,499,192	2,554,596	2,611,324	2,669,413	2,728,895	2,789,806	2,852,179	2,916,054	2,981,466	3,048,460	
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	124,050,000	102,022,856	106,019,461	103,524,928	110,735,874	97,875,733	80,134,912	80,470,631	82,796,114	86,584,315	89,134,007	92,313,478	
Expenses from Continuing Operations													
Employee Benefits & On-Costs	24,060,000	25,349,126	26,118,884	26,812,662	27,371,851	28,190,456	29,034,577	29,905,485	30,807,367	31,739,916	32,709,317	33,954,120	
Borrowing Costs	1,030,000	981,563	861,026	683,933	529,180	908,230	1,317,897	1,226,327	1,135,497	1,064,767	1,017,153	984,322	
Materials & Contracts	31,574,000	20,389,791	19,086,482	19,103,165	19,503,858	20,038,664	20,793,323	21,040,290	21,641,646	22,211,896	23,055,762	23,521,607	
Depreciation & Amortisation	19,593,000	18,575,508	20,357,643	20,675,986	21,067,097	21,467,979	21,878,882	22,300,061	22,731,771	23,168,673	23,622,239	23,997,142	
Impairment of investments	(1,351,000)	-	-	-	-	-	-	-	-	-	-	-	
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-	
Other Expenses	2,330,000	3,583,516	3,532,985	3,583,650	3,703,232	3,765,055	3,890,186	3,955,592	4,083,749	4,154,095	4,282,656	4,375,881	
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-	
Net Losses from the Disposal of Assets	2,557,000	-	-	-	-	-	-	-	-	-	-	-	
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-	
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-	
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	79,793,000	68,879,505	69,957,021	70,859,395	72,175,218	74,370,385	76,914,865	78,427,754	80,400,030	82,339,346	84,687,127	86,833,072	
Operating Result from Continuing Operations	44,257,000	33,143,351	36,062,440	32,665,533	38,560,656	23,505,348	3,220,047	2,042,876	2,396,084	4,244,968	4,446,881	5,480,407	
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	44,257,000	33,143,351	36,062,440	32,665,533	38,560,656	23,505,348	3,220,047	2,042,876	2,396,084	4,244,968	4,446,881	5,480,407	
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,954,000	(1,961,580)	(2,104,471)	(656,848)	(64,762)	(275,717)	280,723	769,733	1,471,395	3,318,121	3,517,817	4,549,066	

**Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - GENERAL FUND**

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	21,325,000	22,472,994	23,287,225	24,050,243	24,714,417	25,392,736	26,092,662	26,814,412	27,422,535	28,309,737	29,092,345	29,899,232
User Charges & Fees	9,812,000	10,798,736	8,207,382	8,447,027	8,704,584	8,958,800	9,220,539	9,490,120	9,766,953	10,051,902	10,344,648	10,646,540
Other Revenues	3,675,000	182,410	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458	207,334	213,381
Grants & Contributions provided for Operating Purposes	26,628,000	13,066,504	12,648,941	12,915,332	13,149,470	13,419,271	13,760,712	14,070,558	14,428,748	14,755,310	15,131,545	15,477,108
Grants & Contributions provided for Capital Purposes	39,202,000	34,181,974	34,185,788	1,072,381	877,919	883,566	889,324	673,143	674,689	676,847	679,064	681,341
Interest & Investment Revenue	1,145,000	1,151,798	1,988,331	1,923,961	1,860,659	1,922,251	1,909,025	2,008,834	2,168,905	2,510,237	2,807,908	3,065,081
Other Income:												
Net Gains from the Disposal of Assets	-	-	322,500	487,928	267,774	-	600,000	-	-	600,000	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	75,000	-	-	-	-	-	-	-	-	-	-	-
Other Income	2,519,000	1,905,352	2,449,349	2,503,257	2,558,445	2,614,947	2,672,795	2,732,023	2,792,663	2,854,752	2,918,325	2,983,424
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	104,381,000	83,759,768	83,262,284	51,569,689	52,307,769	53,371,156	55,329,877	55,979,295	57,450,244	59,960,242	61,181,169	62,966,106
Expenses from Continuing Operations												
Employee Benefits & On-Costs	21,274,000	22,138,853	22,754,570	23,347,490	23,802,799	24,514,412	25,248,310	26,005,710	26,790,680	27,602,805	28,448,152	29,565,187
Borrowing Costs	513,000	530,097	498,146	415,199	351,164	290,583	244,345	202,588	161,802	124,047	94,944	80,942
Materials & Contracts	23,307,000	12,099,895	10,039,567	9,806,672	9,969,034	10,273,149	10,738,245	10,721,418	11,010,529	11,265,052	11,792,235	11,901,775
Depreciation & Amortisation	15,204,000	14,639,179	15,901,592	16,167,448	16,447,010	16,733,555	17,027,262	17,328,316	17,636,897	17,947,592	18,271,795	18,514,102
Impairment of investments	(1,351,000)	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,330,000	3,523,653	3,469,601	3,518,682	3,636,640	3,696,796	3,820,221	3,883,877	4,010,241	4,078,747	4,205,426	4,296,719
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,280,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	63,557,000	52,931,678	52,663,477	53,255,491	54,206,648	55,508,495	57,078,383	58,141,909	59,610,150	61,018,243	62,812,553	64,358,725
Operating Result from Continuing Operations	40,824,000	30,828,090	30,598,807	(1,685,802)	(1,898,878)	(2,137,339)	(1,748,506)	(2,162,614)	(2,159,906)	(1,058,001)	(1,631,384)	(1,392,619)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	40,824,000	30,828,090	30,598,807	(1,685,802)	(1,898,878)	(2,137,339)	(1,748,506)	(2,162,614)	(2,159,906)	(1,058,001)	(1,631,384)	(1,392,619)
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,622,000	(3,353,884)	(3,586,981)	(2,758,183)	(2,776,797)	(3,020,905)	(2,637,830)	(2,835,757)	(2,834,595)	(1,734,848)	(2,310,448)	(2,073,960)

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,784,000	1,757,069	1,877,329	1,973,372	2,074,306	2,180,344	2,291,765	2,408,818	2,531,784	2,659,976	2,793,001	2,932,643
User Charges & Fees	5,336,000	5,425,562	5,839,724	6,130,153	6,435,055	6,755,154	7,091,212	7,444,021	7,814,418	8,203,275	8,611,522	9,040,122
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	7,000	17,184	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	564,000	274,045	1,738,819	5,050,000	8,320,000	8,220,000	1,600,000	150,000	150,000	150,000	150,000	150,000
Interest & Investment Revenue	356,000	49,980	101,479	104,523	107,658	81,660	113,222	120,008	131,583	149,675	164,243	180,072
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510	55,115	56,769
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	8,047,000	7,566,081	9,600,859	13,302,862	16,983,177	17,284,701	11,145,168	10,173,285	10,679,736	11,216,436	11,773,881	12,359,606
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,300,000	1,306,696	1,373,718	1,414,882	1,457,279	1,500,940	1,545,920	1,592,243	1,639,959	1,689,100	1,739,712	1,791,839
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	4,648,000	4,313,112	4,723,242	4,842,296	4,969,544	5,085,331	5,232,183	5,369,293	5,527,540	5,704,073	5,865,605	6,045,573
Depreciation & Amortisation	1,814,000	1,518,622	1,870,451	1,910,938	1,958,424	2,007,097	2,056,987	2,108,124	2,160,540	2,214,266	2,269,336	2,325,782
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	39,382	42,391	43,452	44,537	45,652	46,793	47,962	49,161	50,391	51,650	52,942
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	182,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	7,944,000	7,177,812	8,009,802	8,211,568	8,429,784	8,639,020	8,881,883	9,117,622	9,377,200	9,657,830	9,926,303	10,216,136
Operating Result from Continuing Operations	103,000	388,269	1,591,057	5,091,294	8,553,393	8,645,681	2,263,286	1,055,662	1,302,536	1,558,606	1,847,578	2,143,470
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	103,000	388,269	1,591,057	5,091,294	8,553,393	8,645,681	2,263,286	1,055,662	1,302,536	1,558,606	1,847,578	2,143,470
Net Operating Result before Grants and Contributions provided for Capital Purposes	(461,000)	114,224	(147,762)	41,294	233,393	425,681	663,286	905,662	1,152,536	1,408,606	1,697,578	1,993,470

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - SEWER FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,733,000	8,240,802	8,909,782	9,357,472	9,827,602	10,321,327	10,839,714	11,384,182	11,955,857	12,555,225	13,184,683	13,843,890
User Charges & Fees	1,781,000	1,516,402	1,629,331	1,708,758	1,792,095	1,879,536	1,971,285	2,067,553	2,168,566	2,274,559	2,385,777	2,502,482
Other Revenues	3,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	23,998	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	1,537,000	648,912	2,242,305	27,200,000	29,427,500	14,677,500	450,000	450,000	100,000	100,000	100,000	100,000
Interest & Investment Revenue	568,000	260,743	368,565	379,622	391,010	334,590	391,736	408,971	434,146	470,060	500,471	533,127
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792	8,026	8,267
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	11,622,000	10,697,007	13,156,318	38,652,377	41,444,928	27,219,876	13,659,866	14,318,051	14,666,134	15,407,636	16,178,957	16,987,766
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,486,000	1,903,577	1,990,596	2,050,290	2,111,773	2,175,104	2,240,347	2,307,532	2,376,728	2,448,011	2,521,453	2,597,094
Borrowing Costs	517,000	451,466	362,880	268,733	178,016	617,648	1,073,552	1,023,739	973,695	940,719	922,209	903,380
Materials & Contracts	3,619,000	3,976,784	4,323,673	4,454,198	4,565,279	4,680,183	4,822,895	4,949,579	5,103,577	5,242,771	5,397,921	5,574,259
Depreciation & Amortisation	2,575,000	2,417,707	2,585,600	2,597,600	2,661,663	2,727,327	2,794,633	2,863,621	2,934,334	3,006,815	3,081,108	3,157,258
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	20,481	20,993	21,516	22,055	22,607	23,172	23,753	24,347	24,957	25,580	26,220
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	95,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	8,292,000	8,770,015	9,283,742	9,392,337	9,538,786	10,222,869	10,954,599	11,168,224	11,412,680	11,663,273	11,948,271	12,258,211
Operating Result from Continuing Operations	3,330,000	1,926,992	3,872,576	29,260,040	31,906,142	16,997,007	2,705,267	3,149,828	3,253,454	3,744,363	4,230,686	4,729,556
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	3,330,000	1,926,992	3,872,576	29,260,040	31,906,142	16,997,007	2,705,267	3,149,828	3,253,454	3,744,363	4,230,686	4,729,556
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,793,000	1,278,080	1,630,271	2,060,040	2,478,642	2,319,507	2,255,267	2,699,828	3,153,454	3,644,363	4,130,686	4,629,556

**Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - CONSOLIDATED**

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	55,497,000	27,525,263	17,008,793	11,905,149	15,357,260	17,484,619	25,929,234	28,848,730	33,225,163	40,163,658	45,655,088	51,709,481
Investments	27,338,000	41,287,894	41,287,894	36,570,134	35,129,502	35,894,838	38,893,851	43,273,095	49,837,745	60,245,488	68,482,632	77,564,222
Receivables	9,677,000	8,564,251	9,097,280	12,732,885	14,455,266	12,482,073	8,460,993	8,292,806	8,689,608	8,968,859	9,351,513	9,754,970
Inventories	2,274,000	2,525,925	2,684,660	2,108,706	2,120,755	4,856,327	3,307,888	3,216,695	5,543,777	3,065,930	5,706,334	5,744,842
Contract assets and contract cost assets	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000
Other	361,000	320,408	277,062	273,293	279,042	286,512	298,581	299,542	308,062	314,687	328,096	332,215
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	100,704,000	85,780,739	75,912,690	69,146,166	72,898,825	76,561,370	82,447,547	89,487,868	103,061,355	118,315,622	135,080,664	150,662,731
Non-Current Assets												
Investments	7,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,263,000	1,654,095	1,703,102	1,734,032	1,807,112	1,883,359	2,079,199	2,185,654	2,253,300	2,350,894	2,449,589	2,549,383
Inventories	1,154,000	4,155,183	3,232,305	1,764,619	1,860,880	7,12,032	-	2,086,145	396,368	-	107,407	107,239
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	930,309,000	994,943,692	1,054,344,882	1,101,492,729	1,151,536,408	1,208,805,713	1,219,670,232	1,225,750,283	1,229,391,016	1,232,748,882	1,235,049,453	1,239,509,458
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	1,029,000	1,056,906	938,906	812,956	678,857	536,405	585,392	625,604	456,822	478,821	491,370	294,233
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	941,505,000	1,001,809,877	1,060,219,196	1,105,804,336	1,155,883,256	1,211,937,508	1,222,334,824	1,230,627,666	1,232,497,506	1,235,578,596	1,238,097,819	1,242,460,312
TOTAL ASSETS	1,042,209,000	1,087,590,616	1,136,131,886	1,174,949,502	1,228,782,081	1,288,498,878	1,304,782,371	1,320,115,553	1,335,558,861	1,353,894,218	1,373,178,483	1,393,123,043
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	12,625,000	11,879,488	10,764,305	6,995,979	7,134,776	7,183,219	7,166,387	7,399,482	7,324,047	7,424,651	7,810,036	7,956,882
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	10,434,000	6,468,877	6,403,945	1,932,506	1,938,763	1,977,109	2,025,250	2,038,898	2,088,796	2,134,497	2,186,990	2,235,358
Lease liabilities	377,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,524,000	3,901,275	3,393,679	2,884,277	2,088,385	2,092,332	2,069,511	1,846,620	1,147,034	685,547	553,471	410,538
Employee benefit provisions	4,621,000	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416
Other provisions	1,725,000	1,529,610	1,548,482	1,587,826	1,587,653	1,607,977	1,628,808	1,650,161	1,672,047	1,694,481	1,717,475	1,741,044
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	33,306,000	28,433,665	26,764,826	18,035,003	17,403,993	17,515,053	17,544,373	17,589,577	16,886,340	16,593,592	16,931,394	16,998,237
Non-Current Liabilities												
Payables	470,000	1,306,579	1,298,662	1,311,190	1,337,571	1,352,349	1,380,045	1,395,759	1,424,069	1,441,188	1,469,984	1,491,752
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	121,000	198,928	197,186	58,892	59,059	60,218	61,680	62,075	63,589	64,973	66,567	68,031
Lease liabilities	436,000	1,013,000	1,213,000	1,413,000	1,613,000	1,813,000	2,213,000	2,613,000	2,813,000	3,213,000	3,613,000	3,813,000
Borrowings	15,938,000	14,535,173	11,141,493	8,257,216	6,188,831	24,076,500	22,006,988	20,160,368	19,013,334	18,327,877	17,774,316	17,363,778
Employee benefit provisions	189,000	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584
Other provisions	3,191,000	3,459,428	3,502,108	3,545,857	3,590,701	3,638,665	3,683,779	3,732,070	3,781,589	3,832,305	3,884,310	3,937,615
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	20,345,000	20,668,690	17,508,033	14,741,739	12,924,746	31,094,317	29,501,076	28,118,856	27,251,146	27,034,838	26,963,761	26,829,780
TOTAL LIABILITIES	53,651,000	49,102,355	44,272,860	32,776,742	30,328,739	48,609,370	47,045,449	45,708,433	44,137,485	43,628,430	43,895,155	43,827,998
Net Assets	988,558,000	1,038,488,261	1,091,859,026	1,142,172,759	1,198,453,342	1,239,889,508	1,257,736,921	1,274,407,121	1,291,421,376	1,310,265,789	1,329,283,327	1,349,295,045
EQUITY												
Retained Earnings	433,897,000	467,040,351	503,102,791	535,788,324	574,328,980	597,834,329	601,054,375	603,097,252	605,493,335	609,738,304	614,185,184	619,665,591
Revaluation Reserves	554,661,000	571,447,910	588,756,235	606,404,436	624,124,362	642,055,179	656,682,546	671,309,869	685,928,041	700,527,485	715,098,143	729,629,454
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	988,558,000	1,038,488,261	1,091,859,026	1,142,172,759	1,198,453,342	1,239,889,508	1,257,736,921	1,274,407,121	1,291,421,376	1,310,265,789	1,329,283,327	1,349,295,045
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	988,558,000	1,038,488,261	1,091,859,026	1,142,172,759	1,198,453,342	1,239,889,508	1,257,736,921	1,274,407,121	1,291,421,376	1,310,265,789	1,329,283,327	1,349,295,045

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	38,501,000	19,490,320	13,713,242	10,905,149	13,675,628	14,861,331	20,306,635	21,744,853	23,856,348	28,171,309	30,365,894	33,072,619
Investments	21,290,000	29,235,481	29,235,481	29,235,481	29,235,481	29,235,481	30,459,953	32,617,280	35,784,522	42,256,964	45,548,841	49,608,929
Receivables	5,908,000	4,566,746	4,078,480	2,608,582	2,674,591	2,745,333	2,878,635	2,951,143	3,039,807	3,145,227	3,240,699	3,343,025
Inventories	2,274,000	2,525,925	2,684,660	2,106,706	2,120,755	4,856,327	3,307,888	3,216,695	5,543,777	3,065,930	5,706,334	5,744,842
Contract assets and contract cost assets	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000	5,557,000
Other	361,000	320,406	277,062	273,293	279,042	286,512	298,581	299,542	308,062	314,687	328,096	332,215
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	73,891,000	61,695,878	55,545,926	50,686,210	53,542,497	57,341,985	62,808,692	66,386,514	74,089,516	82,511,117	90,746,865	97,658,630
Non-Current Assets												
Investments	7,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	417,000	663,427	635,444	612,954	629,940	647,287	781,287	802,802	822,267	848,381	872,112	893,303
Inventories	1,154,000	4,155,183	3,232,305	1,764,619	1,860,880	712,032	-	2,086,145	396,368	-	107,407	107,239
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	724,840,000	783,334,020	832,337,449	841,965,780	850,713,521	859,871,681	867,360,456	873,924,070	879,894,677	885,252,061	890,438,076	897,151,121
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	1,029,000	1,056,906	938,906	812,956	678,857	536,405	585,392	625,604	456,822	478,821	491,370	294,233
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	735,190,000	789,209,536	837,144,105	845,156,308	853,883,198	861,767,405	868,727,135	877,438,621	881,570,134	886,579,263	891,908,965	898,445,895
TOTAL ASSETS	809,081,000	850,905,413	892,690,030	895,842,519	907,425,695	919,109,390	931,535,828	943,825,135	955,659,651	969,090,380	982,655,829	996,104,525
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	12,421,000	11,666,383	10,533,731	6,757,122	6,888,118	6,928,476	6,902,316	7,126,469	7,040,873	7,131,596	7,515,416	7,641,672
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	10,434,000	6,468,877	6,403,945	1,932,506	1,938,763	1,977,109	2,025,250	2,038,898	2,088,796	2,134,497	2,186,996	2,235,358
Lease liabilities	377,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,940,000	2,228,589	1,628,847	1,546,869	1,157,122	969,906	897,272	887,495	736,971	313,620	162,715	-
Employee benefit provisions	4,621,000	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416	4,654,416
Other provisions	1,725,000	1,529,610	1,548,482	1,587,826	1,587,653	1,607,977	1,628,808	1,650,161	1,672,047	1,694,481	1,717,475	1,741,044
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	31,518,000	26,547,874	24,767,420	16,458,738	16,226,071	16,137,884	16,108,063	16,357,438	16,193,102	15,928,610	16,237,017	16,272,490
Non-Current Liabilities												
Payables	443,000	1,281,334	1,271,690	1,282,838	1,307,769	1,321,024	1,347,118	1,361,151	1,387,694	1,402,971	1,429,856	1,449,618
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	121,000	198,928	197,186	58,892	59,059	60,218	61,680	62,075	63,589	64,973	66,567	68,031
Lease liabilities	436,000	1,013,000	1,213,000	1,413,000	1,613,000	1,813,000	2,213,000	2,613,000	2,813,000	3,213,000	3,613,000	3,813,000
Borrowings	8,029,000	8,299,216	6,072,369	5,125,500	3,968,378	2,998,473	2,101,201	1,213,706	476,735	163,115	400	400
Employee benefit provisions	189,000	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584	155,584
Other provisions	3,191,000	3,459,426	3,502,108	3,545,857	3,590,701	3,636,665	3,683,779	3,732,070	3,781,569	3,832,305	3,884,310	3,937,615
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	12,409,000	14,407,489	13,011,937	11,581,871	10,694,491	9,984,964	9,562,363	9,137,586	8,678,172	8,331,949	9,149,717	9,424,248
TOTAL LIABILITIES	43,927,000	40,955,363	37,779,357	28,040,409	26,920,562	26,122,848	25,670,425	25,495,024	24,871,274	24,760,560	25,386,735	25,696,738
Net Assets	765,154,000	809,950,050	854,910,673	867,802,110	880,505,133	892,986,542	905,865,402	918,330,112	930,788,377	944,329,820	957,269,095	970,407,787
EQUITY												
Retained Earnings	358,300,000	389,128,090	419,726,897	418,041,095	416,142,217	414,004,877	412,256,371	410,093,757	407,933,851	406,875,851	405,244,467	403,851,848
Revaluation Reserves	406,854,000	420,821,960	435,183,776	449,761,015	464,362,916	478,981,665	493,609,031	508,236,354	522,854,526	537,453,970	552,024,628	566,555,939
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	765,154,000	809,950,050	854,910,673	867,802,110	880,505,133	892,986,542	905,865,402	918,330,112	930,788,377	944,329,820	957,269,095	970,407,787
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	765,154,000	809,950,050	854,910,673	867,802,110	880,505,133	892,986,542	905,865,402	918,330,112	930,788,377	944,329,820	957,269,095	970,407,787

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - WATER FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	5,175,000	2,816,688	1,136,572	-	-	-	1,754,311	2,583,686	3,436,409	4,530,425	5,759,320	7,120,177
Investments	3,211,000	4,225,002	4,225,002	4,041,294	2,600,661	2,424,427	2,631,466	3,875,528	5,154,614	6,795,637	8,638,980	10,680,266
Receivables	1,676,000	1,751,228	2,363,102	3,569,740	4,768,929	4,831,198	2,699,459	2,318,072	2,431,556	2,550,505	2,875,052	2,805,805
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	10,062,000	8,792,896	7,724,676	7,611,033	7,367,590	7,255,624	7,085,236	8,777,286	11,022,579	13,876,567	17,073,352	20,606,249
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	375,000	427,050	458,872	481,843	505,965	531,294	557,890	585,817	615,140	645,874	678,053	711,836
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	87,090,000	91,476,334	97,057,390	105,315,414	117,211,515	129,261,487	131,674,500	131,016,376	130,050,836	128,731,570	127,357,234	125,941,452
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	87,465,000	91,903,384	97,516,262	105,797,257	117,717,480	129,792,781	132,232,390	131,602,193	130,665,976	129,377,444	128,035,287	126,653,288
TOTAL ASSETS	97,527,000	100,696,280	105,240,937	113,408,291	125,085,070	137,048,405	139,317,627	140,379,479	141,688,555	143,254,011	145,108,639	147,259,537
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	110,000	73,817	79,180	82,897	86,809	90,870	95,205	99,713	104,487	109,495	114,634	120,056
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	110,000	73,817	79,180	82,897	86,809	90,870	95,205	99,713	104,487	109,495	114,634	120,056
Non-Current Liabilities												
Payables	27,000	25,244	26,972	28,352	29,802	31,326	32,927	34,608	36,375	38,217	40,128	42,134
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	27,000	25,244	26,972	28,352	29,802	31,326	32,927	34,608	36,375	38,217	40,128	42,134
TOTAL LIABILITIES	137,000	99,061	106,152	111,249	116,611	122,196	128,132	134,322	140,862	147,712	154,762	162,190
Net Assets	97,390,000	100,597,219	105,134,785	113,297,042	124,968,459	136,926,209	139,189,495	140,245,157	141,547,693	143,106,299	144,953,877	147,097,347
EQUITY												
Retained Earnings	27,988,000	28,376,269	29,967,326	35,058,621	43,612,013	52,257,694	54,520,980	55,576,642	56,879,178	58,437,784	60,285,362	62,428,832
Revaluation Reserves	69,402,000	72,220,950	75,167,459	78,238,421	81,356,446	84,668,515	84,668,515	84,668,515	84,668,515	84,668,515	84,668,515	84,668,515
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	97,390,000	100,597,219	105,134,785	113,297,042	124,968,459	136,926,209	139,189,495	140,245,157	141,547,693	143,106,299	144,953,877	147,097,347
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	97,390,000	100,597,219	105,134,785	113,297,042	124,968,459	136,926,209	139,189,495	140,245,157	141,547,693	143,106,299	144,953,877	147,097,347

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - SEWER FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	11,821,000	5,218,274	2,158,979	1,000,000	1,881,832	2,823,287	3,868,288	4,520,191	5,932,406	7,461,924	9,529,874	11,516,685
Investments	2,837,000	7,827,412	7,827,412	3,293,360	3,293,360	4,234,931	5,802,432	6,780,286	8,898,609	11,192,886	14,294,812	17,275,027
Receivables	2,093,000	2,248,279	2,655,698	6,554,563	7,013,746	4,905,542	2,882,899	3,023,591	3,118,244	3,273,127	3,435,762	3,808,140
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	16,751,000	15,291,966	12,642,088	10,847,923	11,988,738	11,963,761	12,553,618	14,324,068	17,949,260	21,927,938	27,280,448	32,397,852
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	471,000	563,618	608,786	639,235	671,206	704,778	740,022	777,035	815,893	856,638	899,424	944,245
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	118,379,000	120,133,339	124,950,044	154,211,535	183,611,372	219,672,545	220,635,276	220,809,837	219,445,503	218,765,251	217,254,143	216,416,885
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	118,850,000	120,696,957	125,558,830	154,850,770	184,282,578	220,377,323	221,375,298	221,586,872	220,261,396	219,621,889	218,153,567	217,361,130
TOTAL ASSETS	135,601,000	135,988,922	138,200,918	165,698,693	196,271,316	232,341,083	233,928,917	235,910,940	238,210,656	241,549,827	245,414,015	249,758,982
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	94,000	139,288	151,394	155,960	159,850	163,873	168,866	173,300	178,687	183,559	188,987	195,154
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,584,000	1,672,685	1,766,832	1,337,408	931,263	1,122,426	1,172,240	959,125	410,063	371,927	390,756	410,538
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,678,000	1,811,974	1,918,228	1,493,369	1,091,113	1,286,299	1,341,105	1,132,426	588,750	555,486	579,743	605,692
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	7,909,000	6,235,957	4,469,124	3,131,716	2,200,453	21,078,027	19,905,787	18,946,662	18,536,599	18,164,672	17,773,916	17,363,378
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	7,909,000	6,235,957	4,469,124	3,131,716	2,200,453	21,078,027	19,905,787	18,946,662	18,536,599	18,164,672	17,773,916	17,363,378
TOTAL LIABILITIES	9,587,000	8,047,931	6,387,350	4,625,085	3,291,566	22,364,326	21,246,892	20,079,088	19,125,349	18,720,158	18,353,659	17,969,070
Net Assets	126,014,000	127,940,992	131,813,568	161,073,608	192,979,750	209,976,757	212,682,024	215,831,852	219,085,306	222,829,669	227,060,356	231,789,912
EQUITY												
Retained Earnings	47,609,000	49,535,992	53,408,568	82,668,608	114,574,750	131,571,757	134,277,024	137,426,852	140,680,306	144,424,669	148,655,356	153,384,912
Revaluation Reserves	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000	78,405,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	126,014,000	127,940,992	131,813,568	161,073,608	192,979,750	209,976,757	212,682,024	215,831,852	219,085,306	222,829,669	227,060,356	231,789,912
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	126,014,000	127,940,992	131,813,568	161,073,608	192,979,750	209,976,757	212,682,024	215,831,852	219,085,306	222,829,669	227,060,356	231,789,912

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - CONSOLIDATED												
	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	32,182,000	31,541,628	33,882,897	35,254,091	36,480,099	37,750,937	38,913,626	40,444,209	41,736,611	43,346,783	44,881,096	46,477,645
User Charges & Fees	18,239,000	19,213,972	15,998,051	16,131,180	16,768,175	17,424,785	18,106,888	18,817,745	19,557,978	20,329,277	21,132,698	21,970,486
Investment & Interest Revenue Received	1,793,000	1,680,198	2,484,777	2,411,591	2,344,690	2,331,531	2,392,847	2,524,914	2,718,193	3,098,843	3,454,557	3,757,048
Grants & Contributions	66,794,000	42,555,677	50,048,087	38,064,316	50,337,362	39,497,358	21,125,917	15,842,500	15,442,331	15,714,907	16,098,314	16,443,104
Bonds & Deposits Received	291,000	-	-	-	-	-	-	-	-	-	-	-
Other	5,675,000	3,149,897	2,695,298	2,936,856	2,781,923	2,843,533	2,907,675	2,975,504	3,041,587	3,111,252	3,182,100	3,255,211
Payments:												
Employee Benefits & On-Costs	(23,627,000)	(25,493,326)	(26,099,130)	(26,794,864)	(27,359,188)	(28,168,116)	(29,011,529)	(29,881,687)	(30,782,669)	(31,714,337)	(32,682,630)	(33,917,193)
Materials & Contracts	(34,776,000)	(21,512,080)	(18,995,756)	(19,083,467)	(19,493,283)	(21,581,165)	(20,883,021)	(21,025,307)	(22,227,642)	(21,696,961)	(23,726,113)	(23,531,300)
Borrowing Costs	(914,000)	(908,527)	(799,472)	(620,840)	(464,509)	(841,942)	(1,249,952)	(1,156,683)	(1,064,112)	(991,597)	(942,154)	(907,448)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(2,585,000)	(2,997,388)	(3,573,829)	(3,565,548)	(3,664,670)	(3,731,399)	(3,838,802)	(3,926,651)	(4,034,206)	(4,117,566)	(4,227,084)	(4,331,092)
Net Cash provided (or used in) Operating Activities	63,072,000	47,230,047	55,620,924	44,733,315	57,730,599	45,525,519	28,483,650	24,614,544	24,388,072	27,080,602	27,170,784	29,216,462
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	4,717,780	1,440,632	176,235	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	2,627,727	3,188,636	2,181,818	-	3,000,000	-	-	3,000,000	-	-
Sale of Infrastructure, Property, Plant & Equipment	269,000	562,787	833,135	844,349	562,754	1,036,680	489,146	682,197	682,756	576,421	607,314	826,277
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1,910	1,950	1,990	1,876	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(657,000)	(6,199,894)	-	-	-	(941,571)	(2,999,012)	(4,379,244)	(6,564,650)	(10,407,743)	(8,237,145)	(9,081,590)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(48,950,000)	(65,805,910)	(63,848,931)	(54,506,015)	(53,581,291)	(61,581,119)	(18,436,836)	(13,928,490)	(12,283,124)	(12,163,751)	(11,363,977)	(14,353,285)
Purchase of Real Estate Assets	-	(2,735,124)	(1,850,000)	(690,000)	(2,000,000)	-	-	(2,000,000)	-	-	-	(2,000,000)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(4,000,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(53,338,000)	(74,176,231)	(62,236,119)	(46,443,280)	(51,394,211)	(61,309,775)	(17,946,703)	(19,625,537)	(18,165,018)	(18,995,073)	(20,993,807)	(22,608,598)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,600,000	-	-	-	20,000,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(3,371,000)	(3,625,553)	(3,901,275)	(3,393,679)	(2,884,277)	(2,088,385)	(2,092,332)	(2,069,511)	(1,846,620)	(1,147,034)	(685,547)	(553,471)
Repayment of lease liabilities (principal repayments)	(438,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(3,809,000)	(1,025,553)	(3,901,275)	(3,393,679)	(2,884,277)	17,911,615	(2,092,332)	(2,069,511)	(1,846,620)	(1,147,034)	(685,547)	(553,471)
Net Increase/(Decrease) in Cash & Cash Equivalents	5,925,000	(27,971,737)	(10,516,470)	(5,103,644)	3,452,112	2,127,358	8,444,615	2,919,496	4,376,434	6,938,495	5,491,430	6,054,393
plus: Cash & Cash Equivalents - beginning of year	49,572,000	55,497,000	27,525,263	17,008,793	11,905,149	15,357,260	17,484,619	25,929,234	28,848,730	33,225,163	40,163,658	45,655,088
Cash & Cash Equivalents - end of the year	55,497,000	27,525,263	17,008,793	11,905,149	15,357,260	17,484,619	25,929,234	28,848,730	33,225,163	40,163,658	45,655,088	51,709,481
Cash & Cash Equivalents - end of the year	55,497,000	27,525,263	17,008,793	11,905,149	15,357,260	17,484,619	25,929,234	28,848,730	33,225,163	40,163,658	45,655,088	51,709,481
Investments - end of the year	35,088,000	41,287,894	41,287,894	36,570,134	35,129,502	35,894,838	38,893,851	43,273,095	49,837,745	60,245,488	68,482,632	77,564,222
Cash, Cash Equivalents & Investments - end of the year	90,585,000	68,813,157	58,296,687	48,475,283	50,486,762	53,379,457	64,823,085	72,121,825	83,062,908	100,409,146	114,137,721	129,273,704

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - GENERAL FUND												
	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	21,834,795	23,304,138	24,068,092	24,728,213	25,406,828	25,947,597	26,824,989	27,431,447	28,322,738	29,103,814	29,911,057
User Charges & Fees	-	12,352,524	8,896,410	8,402,727	8,856,973	8,911,807	9,172,155	9,440,288	9,715,779	9,999,227	10,290,532	10,590,733
Investment & Interest Revenue Received	-	1,389,473	1,994,733	1,927,446	1,846,022	1,915,281	1,887,888	1,995,935	2,152,484	2,479,107	2,789,843	3,043,849
Grants & Contributions	-	41,641,847	46,793,507	10,715,183	14,031,342	14,330,279	14,684,627	14,753,032	15,139,277	15,464,907	15,848,314	16,193,104
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	3,101,508	2,645,455	2,885,517	2,729,044	2,789,067	2,851,575	2,917,721	2,982,071	3,049,950	3,118,959	3,190,175
Payments:												
Employee Benefits & On-Costs	-	(22,283,053)	(22,734,816)	(23,329,692)	(23,790,136)	(24,492,072)	(25,225,262)	(25,981,912)	(26,765,982)	(27,577,226)	(28,421,465)	(29,528,260)
Materials & Contracts	-	(13,278,223)	(9,962,062)	(9,791,864)	(9,962,696)	(11,819,989)	(10,813,335)	(10,711,243)	(11,602,342)	(10,755,468)	(12,488,454)	(11,918,125)
Borrowing Costs	-	(467,061)	(436,592)	(352,106)	(286,493)	(224,295)	(176,400)	(132,944)	(90,417)	(50,877)	(19,945)	(4,068)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(2,937,525)	(3,510,445)	(3,500,580)	(3,598,078)	(3,663,140)	(3,768,837)	(3,854,936)	(3,960,698)	(4,042,218)	(4,149,854)	(4,251,930)
Net Cash provided (or used in) Operating Activities	-	41,344,281	46,780,327	11,022,702	14,354,191	13,153,764	14,560,008	15,250,929	15,001,600	16,890,141	16,091,745	17,226,536
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	2,627,727	3,188,636	2,181,818	-	3,000,000	-	-	3,000,000	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	562,787	833,135	832,985	562,754	1,036,680	489,146	680,379	682,756	569,603	607,314	826,277
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1,910	1,950	1,990	1,876	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(195,481)	-	-	-	-	(1,224,472)	(2,157,327)	(3,167,242)	(6,472,442)	(3,291,877)	(4,060,088)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(58,547,858)	(51,941,628)	(15,537,560)	(10,783,291)	(12,047,619)	(10,209,472)	(9,438,490)	(9,518,124)	(8,935,370)	(8,898,977)	(11,123,285)
Purchase of Real Estate Assets	-	(2,735,124)	(1,850,000)	(690,000)	(2,000,000)	-	-	(2,000,000)	-	-	(2,000,000)	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(60,913,766)	(50,328,816)	(12,203,949)	(10,036,843)	(11,010,939)	(7,944,799)	(12,915,439)	(12,002,610)	(11,838,209)	(13,583,540)	(14,357,066)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,600,000	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(2,041,195)	(2,228,589)	(1,626,847)	(1,548,889)	(1,157,122)	(969,906)	(897,272)	(887,495)	(736,971)	(313,620)	(162,715)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	558,805	(2,228,589)	(1,626,847)	(1,548,889)	(1,157,122)	(969,906)	(897,272)	(887,495)	(736,971)	(313,620)	(162,715)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(19,010,680)	(5,777,078)	(2,808,094)	2,770,480	985,703	5,645,304	1,438,218	2,111,495	4,314,961	2,194,585	2,706,725
plus: Cash & Cash Equivalents - beginning of year	-	38,501,000	19,490,320	13,713,242	10,905,149	13,675,628	14,661,331	20,306,635	21,744,853	23,856,348	28,171,309	30,365,894
Cash & Cash Equivalents - end of the year	-	19,490,320	13,713,242	10,905,149	13,675,628	14,661,331	20,306,635	21,744,853	23,856,348	28,171,309	30,365,894	33,072,619
Cash & Cash Equivalents - end of the year	38,501,000	19,490,320	13,713,242	10,905,149	13,675,628	14,661,331	20,306,635	21,744,853	23,856,348	28,171,309	30,365,894	33,072,619
Investments - end of the year	29,040,000	29,235,481	29,235,481	29,235,481	29,235,481	29,235,481	30,459,953	32,617,280	35,784,522	42,256,964	45,548,841	49,608,829
Cash, Cash Equivalents & Investments - end of the year	67,541,000	48,725,801	42,948,723	40,140,629	42,911,109	43,896,812	50,766,588	54,362,134	59,640,870	70,428,273	75,914,735	82,681,548

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - WATER FUND												
	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,688,612	1,850,947	1,952,303	2,052,164	2,157,082	2,267,322	2,383,139	2,504,808	2,631,854	2,763,819	2,902,009
User Charges & Fees	-	5,340,361	5,717,038	6,044,120	6,344,735	6,660,332	6,991,662	7,339,509	7,704,696	8,088,085	8,490,588	8,913,159
Investment & Interest Revenue Received	-	49,980	101,479	104,523	107,658	81,660	113,222	120,008	131,583	149,675	164,243	180,072
Grants & Contributions	-	268,921	1,250,165	3,932,266	7,216,167	8,253,756	3,834,671	639,467	150,000	150,000	150,000	150,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510	55,115	56,789
Payments:												
Employee Benefits & On-Costs	-	(1,306,696)	(1,373,718)	(1,414,882)	(1,457,279)	(1,500,940)	(1,545,920)	(1,592,243)	(1,639,959)	(1,689,100)	(1,739,712)	(1,791,839)
Materials & Contracts	-	(4,302,360)	(4,722,126)	(4,841,971)	(4,969,198)	(5,085,016)	(5,231,783)	(5,368,920)	(5,527,109)	(5,703,593)	(5,885,166)	(6,045,083)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(39,382)	(42,391)	(43,452)	(44,537)	(45,652)	(46,793)	(47,962)	(49,161)	(50,391)	(51,650)	(52,942)
Net Cash provided (or used in) Operating Activities	-	1,741,676	2,824,902	5,777,720	9,295,868	10,568,765	6,431,351	3,523,437	3,326,809	3,630,040	3,967,237	4,312,144
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	183,708	1,440,632	176,235	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(1,014,002)	-	-	-	-	(207,040)	(1,244,062)	(1,279,085)	(1,641,024)	(1,843,342)	(2,041,287)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(3,088,006)	(4,504,998)	(7,098,000)	(10,736,500)	(10,745,000)	(4,470,000)	(1,450,000)	(1,195,000)	(895,000)	(895,000)	(910,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(4,100,008)	(4,504,998)	(6,914,292)	(9,295,868)	(10,568,765)	(4,677,040)	(2,694,062)	(2,474,085)	(2,536,024)	(2,738,342)	(2,951,287)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,358,332)	(1,680,096)	(1,136,572)	-	(0)	1,754,311	829,375	852,724	1,094,016	1,228,895	1,360,858
plus: Cash & Cash Equivalents - beginning of year	-	5,175,000	2,816,668	1,136,572	-	-	(0)	1,754,311	2,583,686	3,436,409	4,530,425	5,759,320
Cash & Cash Equivalents - end of the year	-	2,816,668	1,136,572	-	-	(0)	1,754,311	2,583,686	3,436,409	4,530,425	5,759,320	7,120,177
Cash & Cash Equivalents - end of the year	5,175,000	2,816,668	1,136,572	-	-	(0)	1,754,311	2,583,686	3,436,409	4,530,425	5,759,320	7,120,177
Investments - end of the year	3,211,000	4,225,002	4,225,002	4,041,294	2,600,661	2,424,427	2,631,466	3,875,528	5,154,614	6,795,637	8,638,980	10,680,266
Cash, Cash Equivalents & Investments - end of the year	8,386,000	7,041,670	5,361,574	4,041,294	2,600,661	2,424,427	4,385,777	6,459,214	8,591,023	11,326,062	14,398,300	17,800,444

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - SEWER FUND												
	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	8,018,219	8,727,813	9,235,696	9,699,722	10,187,029	10,698,707	11,236,081	11,800,356	12,392,191	13,013,464	13,664,579
User Charges & Fees	-	1,521,088	1,594,604	1,684,333	1,768,468	1,852,647	1,943,071	2,037,940	2,137,503	2,241,965	2,351,578	2,466,594
Investment & Interest Revenue Received	-	280,743	368,565	379,622	391,010	334,590	391,736	408,971	434,146	470,060	500,471	533,127
Grants & Contributions	-	644,910	2,004,415	23,416,887	29,089,853	16,913,320	2,606,619	450,000	153,053	100,000	100,000	100,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792	8,028	8,267
Payments:												
Employee Benefits & On-Costs	-	(1,903,577)	(1,990,596)	(2,050,290)	(2,111,773)	(2,175,104)	(2,240,347)	(2,307,532)	(2,376,728)	(2,448,011)	(2,521,453)	(2,597,094)
Materials & Contracts	-	(3,931,496)	(4,311,567)	(4,448,631)	(4,561,390)	(4,676,160)	(4,817,903)	(4,945,144)	(5,098,190)	(5,237,899)	(5,392,493)	(5,568,092)
Borrowing Costs	-	(451,466)	(362,880)	(268,733)	(178,016)	(617,648)	(1,073,552)	(1,023,739)	(973,695)	(940,719)	(922,209)	(903,380)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(20,481)	(20,993)	(21,516)	(22,055)	(22,607)	(23,172)	(23,753)	(24,347)	(24,957)	(25,580)	(26,220)
Net Cash provided (or used in) Operating Activities	-	4,144,090	6,015,695	27,932,893	34,080,540	21,802,960	7,492,291	5,840,179	6,059,664	6,560,421	7,111,802	7,677,781
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	4,534,052	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	11,364	-	-	-	1,818	-	6,818	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(4,960,412)	-	-	-	(941,571)	(1,567,500)	(977,854)	(2,118,323)	(2,294,277)	(3,101,925)	(2,980,215)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,172,046)	(7,402,305)	(31,870,455)	(32,061,500)	(38,788,500)	(3,757,364)	(3,040,000)	(1,570,000)	(2,333,381)	(1,570,000)	(2,320,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(9,162,458)	(7,402,305)	(27,325,039)	(32,061,500)	(39,730,071)	(5,324,864)	(4,016,036)	(3,688,323)	(4,620,840)	(4,671,925)	(5,300,215)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	20,000,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,584,358)	(1,672,685)	(1,766,832)	(1,337,408)	(931,263)	(1,122,426)	(1,172,240)	(959,125)	(410,063)	(371,927)	(390,756)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(1,584,358)	(1,672,685)	(1,766,832)	(1,337,408)	19,068,737	(1,122,426)	(1,172,240)	(959,125)	(410,063)	(371,927)	(390,756)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(6,602,726)	(3,059,296)	(1,158,979)	681,632	1,141,655	1,045,000	851,903	1,412,215	1,529,518	2,067,950	1,986,810
plus: Cash & Cash Equivalents - beginning of year	-	11,821,000	5,218,274	2,158,979	1,000,000	1,681,632	2,823,287	3,868,288	4,520,191	5,932,406	7,461,924	9,529,874
Cash & Cash Equivalents - end of the year	-	5,218,274	2,158,979	1,000,000	1,681,632	2,823,287	3,868,288	4,520,191	5,932,406	7,461,924	9,529,874	11,516,685
Cash & Cash Equivalents - end of the year	11,821,000	5,218,274	2,158,979	1,000,000	1,681,632	2,823,287	3,868,288	4,520,191	5,932,406	7,461,924	9,529,874	11,516,685
Investments - end of the year	2,837,000	7,827,412	7,827,412	3,293,360	3,293,360	4,234,931	5,802,432	6,780,286	8,898,609	11,192,886	14,294,812	17,275,027
Cash, Cash Equivalents & Investments - end of the year	14,658,000	13,045,686	9,986,390	4,293,360	4,974,992	7,058,219	9,670,719	11,300,477	14,831,015	18,654,811	23,824,686	28,791,712

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
EQUITY STATEMENT - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	881,152,000	988,558,000	1,038,488,261	1,091,859,026	1,142,172,759	1,198,453,342	1,239,889,508	1,257,736,921	1,274,407,121	1,291,421,376	1,310,265,789	1,329,283,327
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	881,152,000	988,558,000	1,038,488,261	1,091,859,026	1,142,172,759	1,198,453,342	1,239,889,508	1,257,736,921	1,274,407,121	1,291,421,376	1,310,265,789	1,329,283,327
Net Operating Result for the Year	44,257,000	33,143,351	36,062,440	32,665,533	38,560,656	23,505,348	3,220,047	2,042,876	2,396,084	4,244,968	4,446,881	5,480,407
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	44,257,000	33,143,351	36,062,440	32,665,533	38,560,656	23,505,348	3,220,047	2,042,876	2,396,084	4,244,968	4,446,881	5,480,407
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	62,252,000	16,786,910	17,308,325	17,648,201	17,719,926	17,930,818	14,627,367	14,627,323	14,618,171	14,599,444	14,570,658	14,531,311
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	897,000	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	63,149,000	16,786,910	17,308,325	17,648,201	17,719,926	17,930,818	14,627,367	14,627,323	14,618,171	14,599,444	14,570,658	14,531,311
Total Comprehensive Income	107,406,000	49,930,261	53,370,765	50,313,734	56,280,582	41,436,166	17,847,413	16,670,200	17,014,255	18,844,412	19,017,539	20,011,718
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	988,558,000	1,038,488,261	1,091,859,026	1,142,172,759	1,198,453,342	1,239,889,508	1,257,736,921	1,274,407,121	1,291,421,376	1,310,265,789	1,329,283,327	1,348,295,045

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
EQUITY STATEMENT - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	676,703,000	765,154,000	809,950,050	854,910,673	867,802,110	880,505,133	892,986,542	905,865,402	918,330,112	930,788,377	944,329,820	957,269,095
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	676,703,000	765,154,000	809,950,050	854,910,673	867,802,110	880,505,133	892,986,542	905,865,402	918,330,112	930,788,377	944,329,820	957,269,095
Net Operating Result for the Year	40,824,000	30,828,090	30,598,807	(1,685,802)	(1,898,878)	(2,137,339)	(1,748,506)	(2,162,614)	(2,159,906)	(1,058,001)	(1,631,384)	(1,392,619)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	40,824,000	30,828,090	30,598,807	(1,685,802)	(1,898,878)	(2,137,339)	(1,748,506)	(2,162,614)	(2,159,906)	(1,058,001)	(1,631,384)	(1,392,619)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	46,706,000	13,967,960	14,361,816	14,577,239	14,601,901	14,618,749	14,627,367	14,627,323	14,618,171	14,599,444	14,570,658	14,531,311
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	897,000	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	24,000	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	47,627,000	13,967,960	14,361,816	14,577,239	14,601,901	14,618,749	14,627,367	14,627,323	14,618,171	14,599,444	14,570,658	14,531,311
Total Comprehensive Income	88,451,000	44,796,050	44,960,623	12,891,437	12,703,023	12,481,409	12,878,861	12,464,709	12,458,265	13,541,443	12,939,274	13,138,692
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	765,154,000	809,950,050	854,910,673	867,802,110	880,505,133	892,986,542	905,865,402	918,330,112	930,788,377	944,329,820	957,269,095	970,407,787

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
EQUITY STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	90,781,000	97,390,000	100,597,219	105,134,785	113,297,042	124,968,459	136,926,209	139,189,495	140,245,157	141,547,693	143,106,299	144,953,877
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	90,781,000	97,390,000	100,597,219	105,134,785	113,297,042	124,968,459	136,926,209	139,189,495	140,245,157	141,547,693	143,106,299	144,953,877
Net Operating Result for the Year	103,000	388,269	1,591,057	5,091,294	8,553,393	8,645,681	2,263,286	1,055,662	1,302,536	1,558,606	1,847,578	2,143,470
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	103,000	388,269	1,591,057	5,091,294	8,553,393	8,645,681	2,263,286	1,055,662	1,302,536	1,558,606	1,847,578	2,143,470
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	6,517,000	2,818,950	2,946,509	3,070,962	3,118,025	3,312,069	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	(11,000)	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	6,506,000	2,818,950	2,946,509	3,070,962	3,118,025	3,312,069	-	-	-	-	-	-
Total Comprehensive Income	6,609,000	3,207,219	4,537,566	8,162,257	11,671,418	11,957,750	2,263,286	1,055,662	1,302,536	1,558,606	1,847,578	2,143,470
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	97,390,000	100,597,219	105,134,785	113,297,042	124,968,459	136,926,209	139,189,495	140,245,157	141,547,693	143,106,299	144,953,877	147,097,347

**Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2034
EQUITY STATEMENT - SEWER FUND**

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	113,668,000	126,014,000	127,940,992	131,813,568	161,073,608	192,979,750	209,976,757	212,682,024	215,831,852	219,085,306	222,829,669	227,060,356
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	113,668,000	126,014,000	127,940,992	131,813,568	161,073,608	192,979,750	209,976,757	212,682,024	215,831,852	219,085,306	222,829,669	227,060,356
Net Operating Result for the Year	3,330,000	1,926,992	3,872,576	29,260,040	31,906,142	16,997,007	2,705,267	3,149,828	3,253,454	3,744,363	4,230,686	4,729,556
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	3,330,000	1,926,992	3,872,576	29,260,040	31,906,142	16,997,007	2,705,267	3,149,828	3,253,454	3,744,363	4,230,686	4,729,556
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	9,029,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	(13,000)	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	9,016,000	-										
Total Comprehensive Income	12,346,000	1,926,992	3,872,576	29,260,040	31,906,142	16,997,007	2,705,267	3,149,828	3,253,454	3,744,363	4,230,686	4,729,556
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	126,014,000	127,940,992	131,813,568	161,073,608	192,979,750	209,976,757	212,682,024	215,831,852	219,085,306	222,829,669	227,060,356	231,789,912



DRAFT Revenue Policy 2024-2025
Presented to Council
25 June 2024



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

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Introduction

This Revenue Policy, which is part of Council's Operational Plan, provides details of the following in accordance with the Local Government (General) Regulation 2021:

- Estimated income and expenditure
- Ordinary rates and special rates
- Proposed fees and charges
- Proposed pricing policy/methodology
- Proposed borrowings

In accordance with the Local Government (General) Regulation 2021, the statement of fees and structure of the pricing methodology does not include information that could confer a commercial advantage on a competitor of the Council.

Pricing Policy

1. All fees and charges not subject to regulatory control are to be reviewed on an annual basis in conjunction with the annual estimates.
2. In reviewing fees and charges, consideration will be given to a full cost recovery principle on a fee for service basis. This principle will only be applied where the cost of the service provision can be accurately determined and the end user accurately identified.
3. Where full cost recovery cannot be applied to determine the price or charge, the alternative price will be based on:
 - The cost to Council.
 - The suggested price for that service published by any relevant body.
 - The importance of the service to the community (Community Service Obligation).
 - The projected Consumer Price Index (CPI) for the period.
 - The competitiveness of fees and charges with those charged by other organisations.
4. Where the fee or charge relates to Council businesses that are classified Category 1 or Category 2 in accordance with National Competition Policy guidelines, the fee or charge will be based on full cost recovery. If the fee or charge is not based on full cost recovery, then any subsidy granted to the business by the Council will be disclosed.

Goods and Services Tax (GST)

Council is required to include Goods and Services Tax (GST) on its fees and charges. All prices listed for Council's fees and charges are inclusive of GST except where indicated. Some fees and charges levied by Council are exempt from GST in accordance with the Federal Treasurer's Determination under Section 81-5 of A New Tax System (GST) Act 1999. Each fee and charge levied by Council has been reviewed with respect to its GST status and at time of publication of this document is correct. However, if a fee or charge is shown as being subject to GST and is subsequently proven not to be subject to GST, then the fee will be amended by reducing the GST to nil. Conversely if Council is advised that a fee which is shown as not subject to GST becomes subject to GST then the fee will be increased but only to the extent of the GST. To assist in determining the GST status of the fees and charges published in this document, the following legend is used to indicate GST status for each fee or charge in the column titled 'GST Included':

Y = Deemed to be taxable and fee/charge includes GST

N = Deemed to be non-taxable and fee/charge excludes GST

Pricing Categories

Where applicable each fee or charge has been categorised with the following legend that demonstrates on what basis each fee or charge has been determined in accordance with Council's revenue policy:

PRICING CATEGORY	DESCRIPTION
A	Significant Partial Cost Pricing - The price for this good/service is set to make a significant contribution towards the cost of providing the good/service. The remainder of the costs is met from general purpose revenue.
B	Regulatory Pricing - The price charged for this good/service is a regulatory charge set by government regulation.
C	Minimal Partial Cost Pricing - The price for this good/service is set to make a minimal contribution to the annual operating and maintenance costs of the facility. The remainder of the costs are met from general purpose revenue.
D	Rate of Return Pricing - The price for this service is set to make a contribution towards the cost of replacing the infrastructure assets utilised in the provision of the good/service.
E	Full Cost Recovery Pricing - The price for this good/service is based on the full cost of providing the good/service.
F	Reference Pricing - The price for this good/service is set by reference to prices charged for similar goods/services provided by like Councils.

Statement of Rates, Charges, Fees and Loan Borrowings

Statement of Rates

In accordance with Section 492 and 493 of the Local Government Act 1993, Richmond Valley Council proposes to levy general land rates for the following categories:

- Residential
- Rural Residential
- Farmland
- Business

For the 2024/2025 financial year, Council will be continuing a unified rate structure for all rating categories of Residential, Rural Residential, Farmland and Business.

All general land rates within all categories will be made/levied on the basis of a base amount plus an ad valorem rate for 2024/2025.

Council will also apply land values for the purposes of calculating rates that have been issued by the NSW Valuer General. Council is required by the provisions of the Valuation of Land Act 1916 to apply these valuations and the base date of the land valuations is 1 July 2022.

The Independent Pricing and Regulatory Tribunal of NSW has announced a rate peg amount of 4.6% for the 2024/2025 financial year.

RATE CATEGORY	ASSESS	BASE AMOUNT (\$):	YIELD FROM BASE	AD VALOREM AMOUNT (\$):	ESTIMATED YIELD (\$):	GST INCLUDED
Residential	7,992	310.00	23.88%	0.00351	10,376,160	N
Sub Category - Rural Residential	588	310.00	27.10%	0.00245	672,647	N
Business	672	360.00	9.28%	0.01147	2,605,609	N
Farmland	1,622	360.00	17.37%	0.00271	3,362,399	N
Total	10,874				17,016,816	

Statement of Charges

In accordance with Section 496, 496A, 501, and 552 of the Local Government Act 1993, Council will levy annual charges for the following services:

- Sewerage
- Water
- Domestic Waste Management
- Non Domestic Waste Management
- Drainage (Stormwater Management Service Charge)

In accordance with Section 502 of the Local Government Act 1993, Council will levy charges for actual use for the following services:

- Sewerage
- Water
- Non Domestic Waste Management

Water, Sewerage and Non-Domestic Waste Management Charges relating to non-rateable properties will be charged in accordance with Section 502 of the Local Government Act 1993. For the purpose of charging these properties that actually use these services, the charges to apply are the same as those charged to rateable properties as the charges are representative of use.

Statement Sewerage and Water Charges

For the 2024/2025 financial year, Council will continue a uniform charging regime for sewerage and water across the entire Richmond Valley Council area. The charging regime is based on the requirement by the NSW Office of Water to promote best practice pricing and for Council to comply with the requirements of National Competition Policy. The rationale for best practice pricing is to provide:

- Fair pricing to equitably share the cost of service provision and remove significant cross subsidies.
- Appropriate pricing signals which enable customers to balance the benefits and costs of using the services, thereby promoting efficient use and reduced wastage.
- Full cost recovery.

Sewerage Charges

Sewerage Charges to be implemented for 2024/2025 are based on the following formula in accordance with the best practice pricing guidelines:

SDF x (AC+ C x UC)

Where:

- SDF = Sewerage discharge factor
- AC = Water meter access charge based on size of water meter
- C = Water consumption measured in kilolitres
- UC = Sewerage usage charge per kilolitre

In accordance with the best practice guidelines, Council's sewerage charging structure for 2024/2025 is as follows:

SEWERAGE CHARGE CATEGORY	SERVICES	CHARGE (\$):	ESTIMATED YIELD (\$):	GST INCLUDED
Residential Charge	6,814	1,254.00	8,544,756	N
Vacant Charge (Residential) **	181	1,254.00	226,974	N
Non-Residential Charge***			1,701,428	N
20mm Water Service	370	$(208 + (3.25 \times C)) \times \text{SDF}$		N
25mm Water Service	84	$(249 + (3.25 \times C)) \times \text{SDF}$		N
32mm Water Service	43	$(517 + (3.25 \times C)) \times \text{SDF}$		N
40mm Water Service	68	$(812 + (3.25 \times C)) \times \text{SDF}$		N
50mm Water Service	51	$(1272 + (3.25 \times C)) \times \text{SDF}$		N
65mm Water Service	2	$(2146 + (3.25 \times C)) \times \text{SDF}$		N
80mm Water Service	4	$(3251 + (3.25 \times C)) \times \text{SDF}$		N
100mm Water Service	20	$(5080 + (3.25 \times C)) \times \text{SDF}$		N
200mm Water Service	1	$(19879 + (3.25 \times C)) \times \text{SDF}$		N
SF	5	$(3.25 \times C) \times \text{SDF}$		
Vacant Charge (Non-Residential) **	76	1,254.00	95,304	N
Total	7,719		10,568,462	

** The vacant charge may be applied to all vacant land that is not connected to the sewerage system but is within 75 metres of a sewerage main and considered capable of being serviced.

In the above table, C = water consumption measured in kilolitres and SDF = sewerage discharge factor. The SDF represents the quantity of consumed water that is returned to the sewerage system.

In calculation of the above charges, the following sewerage discharge factors (SDF) are to be utilised:

For Non-Residential Customers = 0.95

(doesn't include commercial customers who have negotiated a sewerage discharge factor based on the actual water returned to the sewer system)

Council also reserves the right to amend the sewerage discharge factor on an annual basis to represent actual water returned to the sewerage system for non-residential customers in consultation with those users. If the actual discharge to the sewerage system is proven by a non-residential consumer to be less than the standard guideline discharge factor, Council will charge on the basis of the proven discharge factor. As an example, if a non residential customer demonstrates only five percent of the water consumed is returned to the sewerage system, then the discharge factor will be five percent.

*** The minimum charge for any allotment is equivalent to the residential charge including individual allotments that have been amalgamated for rating purposes.

It should also be noted that in the application of the best practice pricing guidelines for sewerage charges, the following is to apply in respect of strata title units/flats and properties rated as one rate assessment but containing multiple flats/units known as multiple occupancies:

- In terms of residential strata unit/flats, the sewerage charge equivalent to the residential sewerage charge will be applied to each strata unit/flat.
- In terms of multiple occupancy residential units/flats the sewerage charge levied to the assessment will be based on the number of units/flats contained in the multiple occupancy multiplied by the multiple occupancy sewerage charge.
- If the residential strata/unit/flats or multiple occupancy residential units/flats are within 75 metres of the nearest sewerage main but not connected to the sewerage system then the number of units/flats contained in the strata title or multiple occupancy will be multiplied by the sewerage vacant charge.

Water Charges

In accordance with best practice guidelines, Council will continue with a user pays water system comprising of a two part tariff for residential customers that includes a fixed access charge based on the size of the water meter connected and consumption charges based on water consumed measured in kilolitres. Council's water charging structure for 2024/2025 is as follows:

WATER CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Consumption Charges				
Residential Consumption Charges		3.25 a kilolitre for the first 200kl 4.95 a kilolitre greater than 200kl	3,512,418	N
Non-Residential Consumption Charges		3.25	1,692,999	N
The Casino Food Co-Op Consumption Charge		1.19 per kilolitre	911,345	N
Total Consumption Charges			6,116,762	
Residential Water Access Charges				
20mm Water Service	7,136	208.00	1,484,288	N
25mm Water Service	80	249.00	19,920	N
32mm Water Service	3	517.00	1,551	N
40mm Water Service	2	812.00	1,624	N
50mm Water Service	2	1,272.00	2,544	N
65mm Water Service	0	2,146.00	0	N
80mm Water Service	0	3,251.00	0	N
100mm Water Service	2	5,080.00	10,160	N
200mm Water Service	0	19,879.00	0	N
Total Residential Water Access Charges	7,225		1,520,087	
Non-Residential Water Access Charges				
20mm Water Service	672	208.00	139,776	N
25mm Water Service	88	249.00	21,912	N
32mm Water Service	45	517.00	23,265	N
40mm Water Service	70	812.00	56,840	N
50mm Water Service	71	1,272.00	90,312	N
65mm Water Service	2	2,146.00	4,292	N
80mm Water Service	9	3,251.00	29,259	N
100mm Water Service	30	5,080.00	152,400	N
200mm Water Service	1	19,879.00	19,879	N
Total Residential Water Access Charges	988		537,935	
Water Restrictor Charges				
Water Restrictor Fees *		375.00	0	N
Total	8,213		8,174,784	

Where a property that is located within 225 metres of a water main and is a vacant property then that property may be charged an access charge equivalent to the access charge for a 20mm water service.

Where a water meter is installed to service a fire service and only a fire service, the access charge to be levied will be nil. Where a property increases a water meter or meters to a larger size due to installation of a fire service in conjunction with normal water use, the access charge will be charged based on the size of the meter replaced. For example, if an existing 100mm meter is replaced by a 150mm meter to cater for fire service provision in addition to normal water use, then the access charge to be charged will be the 100mm meter access charge.

In regard to a situation where a water meter is proven not to record correct water consumption, the provision of clause 158 of the Local Government (General) Regulation 2021 is to apply in terms of determining billable consumption. In this regard consumption will be determined on the basis of daily consumption equal to the average daily consumption during the corresponding meter reading period of the previous year.

*** The minimum charge for any allotment is equivalent to the residential charge including individual allotments that have been amalgamated for rating purposes.

It should also be noted that in the application of the best practice pricing guidelines for water charges, the following is to apply in respect of strata title units/flats and properties rated as one rate assessment but containing multiple flats/units known as multiple occupancies:

- In terms of residential strata unit/flats, the water availability charge equivalent to the residential 20mm connection size access charge will be applied to each strata unit/flat. Water consumption charges will be charged to the body corporate of the strata title.
- In terms of multiple occupancy residential units/flats the water availability charge levied to the assessment will be based on the number of units/flats contained in the multiple occupancy multiplied by the residential 20mm connection size access charge. In addition to this water consumption charges will also apply.
- If the residential strata/unit/flats or multiple occupancy residential units/flats are within 225 metres of the nearest water main but not connected to the water system then the number of units/flats contained in the strata title or multiple occupancy will be multiplied by the residential 20mm connection size.

Statement Waste Management Charges

In accordance with Section 496 of the Local Government Act 1993, Council will charge an annual Domestic Waste charge for all customers provided with a domestic waste collection service throughout the Richmond Valley Council area.

Where a domestic waste service is available but not used by a customer, that customer will be charged a waste availability charge.

This charge is not applicable in the following situations;

1. a property incurs a waste service charge
2. a property is vacant farmland
3. a property is on a road not travelled by a collection vehicle undertaking collections (e.g. travelling from one collection area to another or travelling past a property en route to a landfill, recycling facility or depot)
4. a collection vehicle only travels past the side boundary of a property (no physical vehicle access is provided from the property to the road with a collection service).

Council reserves the right to make waste collection services available to a side street not within a collection route where appropriate (e.g. where a property on the side street can safely leave their bins for collection in a location alongside a road within a collection route).

While Council may make the services available, any rural property on a side street that decides not to take up the service will not incur the availability charge.

A property cannot be exempted from the Waste Availability Charge on the basis that it has a long driveway and/or where the access is via a right of carriageway.

In accordance with Section 501 and Section 502 of the Local Government Act 1993, Council will charge an annual Non Domestic Waste charge for all customers throughout the Richmond Valley Council area provided with a waste collection service not of a domestic nature.

It should be noted that waste charges are annual charges whether the service is used weekly or not. However, in relation to both domestic and non domestic waste charges any notification of changes to services and the charge applicable will be calculated on a pro-rata monthly basis.

Additionally, charges for both domestic waste and non domestic waste are a per service charge. A domestic service is defined as one red lidded residual waste bin collected on a fortnightly basis, one yellow lidded co-mingled recycling bin collected on a fortnightly basis and one green lidded food organics and garden waste bin collected on a weekly basis. A domestic service may also utilise additional co-mingled domestic recycling only charge and/or a green lidded food organics and garden waste only charge. This additional service availability is subject to approval.

The Non Domestic/Commercial service is a weekly red lidded residual waste bin, one yellow lidded co-mingled recycling bin collected on a fortnightly basis and one green lidded garden waste bin collected on a fortnightly basis. Non Domestic/ Commercial may also utilise additional co-mingled or garden green waste services only at a separate non-domestic only charge. In 2024/2025 Non Domestic customers have the option of paying to take up food organics and garden organics (FOGO) by converting the fortnightly garden organics service into a weekly FOGO service. If a property has multiple waste bins or collection per week then the charge levied is adjusted accordingly.

Council continues to charge a Waste Infrastructure Charge to be used to partially fund the planning of a future landfill site and ongoing asset renewals of the Waste Management Program.

The proposed waste management charges to be applied by Richmond Valley Council for 2024/2025 are as follows:

WASTE MANAGEMENT CHARGE CATEGORY	SERVICES	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Waste Charges (Domestic and Non-Domestic)				
Waste Infrastructure Charge (Payable by All Rateable Properties)	10,851	50.00	542,550	N
Total Waste Charges (Domestic and Non-Domestic)	10,851		542,550	
Domestic Waste Charges				
Standard Services				
Domestic Waste Service (Includes the Collection of a Red Waste Bin Fortnightly, a Yellow Recycling Bin Fortnightly and a Green Organics Bin Weekly - Bins Supplied by Council)	7,785	683.00	5,317,155	N
Waste Availability Charge (Payable Where a Service is Available But Has Not Been Taken Up)	411	125.00	51,375	N
Domestic Waste Medical Collection (By Arrangement Only)	9	683.00	6,147	N
Additional Services				
Domestic Red Garbage Bin Additional Service (By Arrangement Only)	14	175.00	2,450	N
Domestic Yellow Recycling Bin Additional Service (By Arrangement Only)	2	175.00	350	N
Domestic Green Organics Bin Additional Service (By Arrangement Only)	11	175.00	1,925	N
Domestic Waste Special Collection Red Bin Weekly (By Arrangement Only)	52	175.00	9,100	N
Total Domestic Waste Charges	8,284		5,388,502	
Non Domestic Waste Charges				
Standard Services				
Non-Domestic Waste Service (Includes the Collection of a Red Waste Bin Weekly, a Yellow Recycling Bin Fortnightly and a Green Garden Organics Only Bin Fortnightly - Must Purchase Own Bins)	924	720.00	665,280	N
Additional Services (By arrangement only)				
Non-Domestic Recycling Additional Service (Additional Yellow Bin Collected Fortnightly)	62	210.00	13,020	N
Non-Domestic Greenwaste Additional Service FOGO (Additional Green Bin Collected weekly)	18	210.00	3,780	N
Non-Domestic Waste 2 x Weekly	56	1,440.00	80,640	N
Total Non Domestic Waste Charges	1,060		762,720	
Totals	20,195		6,693,772	

Statement Stormwater Service Management Charge

The Local Government (General) Amendment (Stormwater) Regulation 2006 commenced on the 13 April 2006. This regulation now allows all councils in New South Wales to raise an annual charge for Stormwater Management Services. The Stormwater Management Service charge is designed to fund the management of the quantity and quality of stormwater that flows off land and includes a service to manage the re-use of stormwater for any purpose.

This charge is to apply for all properties within urban areas that are rated residential or business except vacant land (land not containing a building or impervious surfaces) for which Council provides a stormwater management service. The charge can only be raised when Council is to provide additional or a higher level of stormwater management service to eligible land than currently provided from general income.

Department of Housing properties and non-rateable properties are exempt from the Stormwater Service Management Charge. Expenditure of the Stormwater Management Service Charge can be both either recurrent or capital expenditure on the following services:

- Planning, construction and maintenance of drainage systems including pipes, channels, retarding basins and waterways receiving urban stormwater.
- Planning, construction and maintenance of stormwater treatment measures, including gross pollutant traps and constructed wetlands.
- Planning, construction and maintenance of stormwater harvesting and reuse projects.
- Planning and undertaking of community and industry stormwater pollution education campaigns.
- Inspection of commercial and industrial premises for stormwater pollution prevention.
- Cleaning up of stormwater pollution incidents.
- Water quality and aquatic ecosystem health monitoring of waterways, to assess the effectiveness of stormwater pollution controls.
- Monitoring of flows in drains and creeks, to assess the effectiveness for flow management (flooding) controls.
- Non-permanent staff specifically appointed to work on stormwater management projects(s).

The Stormwater Management Service Charge is charged on the following basis being the lower of:

- \$25.00 per residential property per annum (maximum).
- \$12.50 per residential unit per annum multiple occupancy premises (maximum).
- \$12.50 per residential strata unit per annum (maximum).
- \$25.00 per business property per 350 square metres or part thereof for properties
- \$25.00 per business strata property per 350 square metres or part thereof then divided by the unit entitlement.
- For business properties where land area exceeds 4,200 square metres or in exceptional circumstances the area for purposes of the stormwater charge is calculated to be the impervious area divided by 0.9. This is derived from the assumption on page 10 of the Office of Local Government Stormwater Management Service Charge Guidelines that a business lot is 90% impervious.
- The cost of providing the additional stormwater management services.
- There is no statutory pensioner reduction available to the Stormwater Service Management Charge nor any voluntary pension rebate from Council.

To implement the Stormwater Management Service Charge, Council must ensure the following information is disclosed in the Operational Plan:

- Proposed stormwater management services that are to be funded by the annual stormwater management plan.
- Proposed stormwater management services to be funded from sources other than the stormwater management charge.
- Proposed stormwater management services to be funded from both the stormwater management service charge and other sources noting the proportion funded from other sources.
- Proposed total expenditure for the provision of stormwater management services.

The proposed stormwater service management charges to be applied by Richmond Valley Council for 2024/2025 are as follows:

STORMWATER SERVICE CHARGE MANAGEMENT CATEGORY	ASSESS/ UNITS	CHARGE \$	ESTIMATED YIELD \$	GST INCLUDED
Dwellings	5,084	25.00	127,100	N
Strata Units	808	12.50	10,100.00	N
Multiple Occupancies	181/536	12.50	6,812.50	N
Dwelling - Tank Exempt =>9,000ltr	1	8.00	8	N
Dwelling - Tank Exempt 4,500ltr - 8,999ltr	4	16.50	66	N
Dwelling - Tank Exempt 2,000ltr - 4,499ltr	0	20.75	0	N
Business Strata Units	81	Various (Avg 14.09)	1,091	N
Business 0m2 – 350m2	73	25.00	1,825	
Business 350m2 – 700m2	85	50.00	4,250	N
Business 700m2 – 1,050m2	71	75.00	5,325	N
Business 1,050m2 – 1,400m2	42	100.00	4,200	N
Business 1,400m2 – 1,750m2	27	125.00	3,375	N
Business 1,750m2 – 2,100m2	23	150.00	3,450	N
Business 2,100m2 – 2,450m2	9	175.00	1,575	N
Business 2,450m2 – 2,800m2	15	200.00	3,000	N
Business 2,800m2 – 3,150m2	7	225.00	1,575	N
Business 3,150m2 – 3,500m2	14	250.00	3,500	N
Business 3,500m2 – 3,850m2	3	275.00	825	N
Business 3,850m2 – 4,200m2	11	300.00	3,300	N
Business 4,200m2 – 4,550m2	3	325.00	975	N
Business 4,550m2 – 4,900m2	1	350.00	350	N
Business 4,900m2 – 5,250m2	9	375.00	3,375	N
Business 5,250m2 – 5,600m2	3	400.00	1,200	N
Business 5,600m2 – 5,950m2	5	425.00	2,125	N
Business 5,950m2 – 6,300m2	2	450.00	900	N
Business 7,000m2 – 7,350m2	3	525.00	1,575	N
Business 7,700m2 – 8,050m2	2	575.00	1,150	N
Business 8,050m2 – 8,400m2	1	600.00	600	N
Business 9,100m2 – 9,450m2	1	675.00	675	N
Business 9,800m2 - 10,150m2	0	725.00	0	N
Business 10,850m2 - 11,200m2	2	800.00	1,600	N
Business 11,900m2 - 12,250m2	1	875.00	875	N
Business 12,600m2 – 12,950m2	1	925.00	925	N
Business 17,150m2 – 17,500m2	0	1,250.00	0	N
Business 20,300m2 – 20,650m2	2	1,475.00	2950	N
Business 23,450m2 – 23,800m2	2	1,700.00	3,400	N
Business 24,500m2 – 25,200m2	1	1,900.00	1,900	N
Business 30,800m2 – 31,150m2	1	2,225.00	2,225	N
Total	6,934		208,177	

Statement of Rates and Charges Summary

In summary, Council will levy and collect the following revenue from rates, charges and pay for use charges excluding general fees and charges for 2024/2025.

RATES OR CHARGE CATEGORY	ASSESSMENT/ SERVICES	ESTIMATED YIELD \$	GST INCLUDED
Rates			
Residential	7,992	10,376,160	N
Rural Residential	588	672,647	N
Business	672	2,605,609	N
Farmland	1,622	3,362,399	N
Total Rates	10,874	17,016,816	
Sewerage			
Vacant Charge (Residential)	181	226,974	N
Vacant Charge (Non-Residential)	76	95,304	N
Residential	6,814	8,544,756	N
Non Residential	648	1,701,428	N
Total Sewerage	7,719	10,568,462	
Water			
Consumption Charges		6,116,762	N
Residential Access Charges	7,225	1,520,087	N
Non-Residential Access Charges	988	537,935	N
Total Water	8,213	8,174,784	
Waste Management			
Waste Infrastructure Charge	10,851	542,550	N
Domestic Waste Service	7,785	5,317,155	N
Waste Availability Charge	411	51,375	N
Domestic Waste Medical Collection	9	6,147	N
Domestic Waste Additional Services	27	4,725	N
Domestic Waste Special Services	52	9,100	N
Non-Domestic Waste Services	924	665,280	N
Non-Domestic Additional Services	80	16,800	N
Non-Domestic Waste 2 x Weekly	56	80,640	N
Total Waste Management	20,195	6,693,772	
Stormwater Management Service Charge			
Residential	6,433	144,087	N
Business	501	64,091	N
Total Stormwater Management	6,934	208,177	
Totals	53,935	42,662,011	

Payment Schedule of Rates and Charges Excluding General Fees and Charges

Rates and charges excluding general fees and charges will continue to be paid in four quarterly instalments as follows:

INSTALMENT	ISSUED	DUE DATE
First	31 July 2024	31 August 2024
Second	31 October 2024	30 November 2024
Third	31 January 2025	28 February 2025
Fourth	30 April 2025	31 May 2025

During the year in accordance with the Local Government Act 1993, a supplementary levy may be issued which will affect the number of instalments paid by the ratepayer. The rates and charges are apportioned over the instalment due dates that remain after the supplementary levy is applied. In an attempt to alleviate hardship that may arise in this situation, consideration will be given to the formulation of an agreement with the ratepayer under Section 564 of the Local Government Act 1993 for the payment of rates and charges and the waiving of interest penalties if the agreement is adhered to.

Financial Hardship

General Financial Hardship

Ratepayers experiencing financial hardship in respect of payment of Council rates and charges can apply to Council for alternative payment options to assist the alleviation of such hardship. Please contact Council's Revenue Team who will discuss options in confidence and advise what can be done to assist ratepayers with the payment of rates and charges.

Financial Hardship as a Result of a Natural Disaster

The Financial Hardship – Natural Disaster Policy grants financial relief by deferring the due date for payment of rates and charges for those impacted by natural disasters. This allows property owners two years to pay any outstanding rates and charges from the year of application and approval, and includes the withholding of all interest on outstanding monies for that period. A payment plan will then be put in place to recover the outstanding debt over the following two years.

Interest on Rates and Charges Excluding General Fees and Charges

The NSW Minister for Local Government announces in accordance with Section 566(3) of the Local Government Act 1993 the maximum amount of interest that can be levied on overdue rates and charges. For the 2024/2025 financial year, the NSW Minister for Local Government has set the interest rate at 10.5% per annum. Council will apply the interest rate for 2024/2025 as determined by the NSW Minister for Local Government.

Statement of Loan Borrowings

Council has no planned borrowings in the 2024/2025 financial year.

General Fees and Charges

Section 608 of the Local Government Act 1993 authorises Council to charge and recover an approved fee for any service it provides other than a service it provides on an annual basis for which it is authorised or required to make an annual charge under Section 496 or 501 of the Local Government Act 1993. In determining fees under Section 608, Council is required to take into consideration the following factors as required by Section 610(D) of the Local Government Act 1993:

- The cost to Council of providing the service.
- The price suggested for that service by any relevant industry body or in any schedule of charges published, from time to time, by the Office of Local Government.
- The importance of the service to the community.
- Any factors specified in the regulations.

Section 610 of the Local Government Act 1993 prohibits Council from determining a fee that is inconsistent with a fee determined by another Act, Council charging a fee in addition to the fee determined by another Act or charging a fee under the Local Government Act 1993 if the fee is prohibited from being charged under another Act.

Council's organisational structure for the purposes of fees and charges is based on the delivery program. The following schedules of fees and charges are listed in respect to the Departments responsible for setting the fee or charge.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Richmond Valley Council Creating great places to live

Libraries

Richmond Upper Clarence Regional Library

Lost Books		At replacement cost	Per book	N	E
Damaged Books		At replacement cost	Per book	N	E
Freight on Inter-Library Loan	\$5.60	\$6.00	Per book	Y	E
Inter Library Loan Charges		At cost from other libraries	Per book	Y	E
Printing or Photocopying – A4 Black and White	\$0.20	\$0.20	Per page	Y	E
Printing or Photocopying – A3 Black and White	\$0.40	\$0.40	Per page	Y	E
Printing or Photocopying – A4 Colour	\$1.00	\$1.00	Per page	Y	E
Printing or Photocopying – A3 Colour	\$2.00	\$2.00	Per page	Y	E
Sale of Library Bags With @ Your Library Logo	\$3.60	\$3.70	Per bag	Y	E
Laminating Service – A4 Page	\$2.00	\$2.00	Per page	Y	E
Laminating Service – A3 Page	\$4.00	\$4.00	Per page	Y	E
Scanning (1-20 Pages)	\$2.00	\$2.00	Per document	Y	E
Sale of Books		At cost	Per book	Y	E
Sale of Headphones	\$3.10	\$3.20	Per set	Y	E
Replacement of Lost Members Cards		Free of charge	Per card	N	E
Sale of USB Sticks	\$10.30	\$10.50	Per USB	Y	E
3D Printing Charges	\$0.00	\$0.10	Per gram	Y	E
Hire of Library Meeting Room – Casino	\$30.90	\$31.85	Per hour	Y	A
Hire of Library Meeting Room – Casino	\$92.70	\$95.50	Per day	Y	A
Hire of Library Meeting Room – Community Groups – Casino		Free of charge		Y	A

Community Centres and Halls

Hourly hire fees are charged per hour or part thereof, meaning hirers will be charged the full hourly fee even if booking for half an hour or less.

Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service	\$200.00	\$200.00	Per event	N	C
Bond – Medium Risk Event e.g. 21st birthday party	\$500.00	\$500.00	Per event	N	C
Bond – High Risk Event e.g. vehicle shows, events with fireworks	\$1,000.00	\$1,000.00	Per event	N	C

Casino Community & Cultural Centre

25% discount for category 2 or 3 long term bookings (minimum 26 bookings during a 12 month period).

Equipment Hire	\$10.00	\$10.00	Per item	Y	C
Assistance Fees - Cleaning		Price on application		Y	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Category 1 – Not For Profit Unfunded Community Groups Using the Centre for Community Service Activities

Hire Room 1 or 2	\$13.40	\$13.80	Per hour	Y	C
Hire Room 1 or 2	\$44.80	\$46.15	Per day	Y	C
Hire Room 3-6	\$7.40	\$7.65	Per hour	Y	C
Hire Room 3-6	\$27.80	\$28.65	Per day	Y	C

Category 2 – Not For Profit Funded Groups/Organisations/Schools

Hire Room 1 or 2	\$29.00	\$30.00	Per hour	Y	C
Hire Room 1 or 2	\$100.00	\$103.00	Per day	Y	C
Hire Room 3-6	\$19.00	\$20.00	Per hour	Y	C
Hire Room 3-6	\$61.00	\$63.00	Per day	Y	C

Category 3 – Individuals and Government/Commercial Entities

Hire Room 1 or 2	\$48.90	\$50.35	Per hour	Y	C
Hire Room 1 or 2	\$156.50	\$161.20	Per day	Y	C
Hire Room 3-6	\$26.80	\$27.60	Per hour	Y	C
Hire Room 3-6	\$81.00	\$83.00	Per day	Y	C

Casino Civic Hall

Hourly Rate (Up to 3 hours)	\$44.00	\$45.00	Per hour	Y	C
Day Rate (3 to 6 hours)	\$165.00	\$170.00	Per day	Y	C
Event Rate - Less than 100 chairs (Includes Setup and Pack Down - Maximum 3 Consecutive Days)	\$412.00	\$424.35	Per event	Y	C
Event (More than 100 chairs) (Includes setup and pack down - Maximum 3 Consecutive Days)	\$463.50	\$477.40	Per event	Y	C
Assistance Fee - Cleaning	Price on application			Y	C

Casino Band Hall

25% discount for long term bookings (minimum 26 bookings during a 12 month period).

Hire Rate	\$17.00	\$17.00	Per hour	Y	C
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Woodburn Community Building

25% discount for category 2 or 3 long term bookings (minimum 26 bookings during a 12 month period).

Category 1 – Not-for-Profit, Unfunded Community Groups Using the Building for Community Service Activities	\$8.00	\$8.00	Per hour	Y	C
Category 1 – Not-for-Profit, Unfunded Community Groups Using the Building for Community Service Activities	\$28.00	\$29.00	Per day	Y	C
Category 2 – Not-For-Profit, Funded Groups and Organisations	\$19.00	\$20.00	Per hour	Y	C
Category 2 – Not-For-Profit, Funded Groups and Organisations	\$61.00	\$63.00	Per day	Y	C
Category 3 – Individuals and Government and Commercial Entities	\$27.00	\$28.00	Per hour	Y	C
Category 3 – Individuals and Government and Commercial Entities	\$81.00	\$83.00	Per day	Y	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Woodburn Community Building [continued]

Assistance Fee - Cleaning		Price on application		Y	C
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Evans Head Senior Citizen Hall

Category 1 - Not-for-Profit, Unfunded Community Groups Using the Building for Community Service Activities	\$0.00	\$21.00	Per hour	Y	C
Category 1 - Not-for-Profit, Unfunded Community Groups Using the Building for Community Service Activities	\$0.00	\$83.00	Per day	Y	C
Category 2 - Not-For-Profit, Funded Groups and Organisations	\$0.00	\$24.00	Per hour	Y	C
Category 2 - Not-For-Profit, Funded Groups and Organisations	\$0.00	\$94.00	Per day	Y	C
Category 3 - Individuals and Government and Commercial Entities	\$0.00	\$28.00	Per hour	Y	C
Category 3 - Individuals and Government and Commercial Entities	\$0.00	\$110.00	Per day	Y	C
Assistance Fee - Cleaning		Price on application		Y	C

Broadwater Community Hall

Bookings are made through the Broadwater Community Hall Committee

Hire of Hall - 1 Full Day	\$0.00	\$75.00	Per day	Y	E
Hire of Hall - Half Day (4hrs)	\$0.00	\$40.00	Per 1/2 Day	Y	E
Friday night set up, Saturday and Sunday morning clean up	\$0.00	\$200.00	Per booking	Y	E
Casual Booking	\$0.00	\$10.00	Per hour	Y	E
School Booking	\$0.00	\$22.00	Per booking	Y	E
Election Bookings	\$0.00	\$200.00	Per booking	Y	E
Electricity Levy (for bookings with jumping castle, BBQ split and bain marie)	\$0.00	\$25.00	Per booking	Y	E
Bond - 18th & 21st Birthday Parties	\$0.00	\$300.00	Per booking	N	E
Bond - Functions with alcohol	\$0.00	\$200.00	Per booking	N	E

Coraki Youth Hall

Bookings are made through the Coraki Youth Hall Committee

Hall Hire	\$0.00	\$10.00	Per hour	Y	E
Kitchen Hire	\$0.00	\$25.00	Per booking	Y	E
Chair Hire	\$0.00	\$1.00	Per chair	Y	E
Table Hire	\$0.00	\$10.00	Per table	Y	E
Cleaning Fee	\$0.00	\$100.00	Per booking	Y	E

Evans Head Recreational Hall

Bookings are made through the Evans Head Recreational Hall Committee

Regular Hire (>12 hires per year)	\$0.00	\$6.60	Per hour	Y	E
Casual Hire (<12 hires per year) - No Alcohol	\$0.00	\$165.00	Per day	Y	E
Casual Hire (<12 hires per year) - with Alcohol	\$0.00	\$265.00	Per day	Y	E
Commercial Hire	\$0.00	\$165.00	Per day	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Evans Head Recreational Hall [continued]

Security Bond	\$0.00	\$500.00	Per booking	N	E
Key Bond	\$0.00	\$30.00	Per booking	N	E
Cleaning Deposit	\$0.00	\$110.00	Per booking	Y	E

Fairy Hill Hall

Bookings are made through the Fairy Hill Hall Committee

Rappville Community Hall

Bookings are made through the Rappville Community Hall Committee.

Kitchen/ Meeting Room (Outdoor toilet access)

Non-Profit - Weekend Hire	\$0.00	\$200.00	Per weekend	Y	E
Non-Profit - Full Day Hire	\$0.00	\$100.00	Per day	Y	E
Non-Profit - Half Day Hire (4hrs)	\$0.00	\$50.00	Per 1/2 Day	Y	E
Commercial - Full Day Hire	\$0.00	\$150.00	Per day	Y	E
Commercial - Half Day Hire (4hrs)	\$0.00	\$100.00	Per 1/2 Day	Y	E
Cleaning Fee	\$0.00	\$165.00	Per booking	Y	E
Bond	\$0.00	\$200.00	Per booking	N	E

Hall Auditorium Only (Access to indoor toilets)

Non-Profit - Full Day Hire	\$0.00	\$200.00	Per day	Y	E
Non-Profit - Half Day Hire (6hrs)	\$0.00	\$150.00	Per 1/2 Day	Y	E
Commercial - Full Day Hire	\$0.00	\$250.00	Per day	Y	E
Commercial - Half Day Hire (6hrs)	\$0.00	\$200.00	Per 1/2 Day	Y	E
Cleaning Fee - Low Risk Event	\$0.00	\$165.00	Per booking	Y	E
Cleaning Fee - High Risk Event	\$0.00	\$385.00	Per booking	Y	E
Bond - Low Risk Event	\$0.00	\$200.00	Per booking	N	E
Bond - High Risk Event	\$0.00	\$600.00	Per booking	N	E

All areas of Common

Non-Profit - Weekend Hire	\$0.00	\$750.00	Per weekend	Y	E
Non-Profit - Full Day Hire	\$0.00	\$250.00	Per day	Y	E
Non-Profit - Half Day Hire (6hrs)	\$0.00	\$200.00	Per 1/2 Day	Y	E
Commercial - Weekend Hire	\$0.00	\$900.00	Per weekend	Y	E
Commercial - Full Day Hire	\$0.00	\$350.00	Per day	Y	E
Commercial - Half Day Hire (6hrs)	\$0.00	\$250.00	Per 1/2 Day	Y	E
Cleaning Fee	\$0.00	\$385.00	Per booking	Y	E
Bond - Low Risk Event	\$0.00	\$200.00	Per booking	N	E
Bond - High Risk Event	\$0.00	\$1,000.00	Per booking	N	E

Regular Meetings Bookings (10 meetings in 12 months)

Non-Profit - 12 Month Annual Fee	\$0.00	\$150.00	Per year	Y	E
Commercial - 12 Month Annual Fee	\$0.00	\$200.00	Per year	Y	E
Cleaning Fee	\$0.00	\$165.00	Per year	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Regular Meetings Bookings (10 meetings in 12 months) [continued]

Bond	\$0.00	\$50.00	Per booking	N	E
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Church Building/ Tea Room

Non-Profit - Flat Rate	\$0.00	\$60.00	Per booking	Y	E
Commercial - Flat Rate	\$0.00	\$80.00	Per booking	Y	E
Cleaning Fee	\$0.00	\$100.00	Per booking	Y	E
Bond - Low Risk Event	\$0.00	\$100.00	Per booking	N	E
Bond - High Risk Event	\$0.00	\$300.00	Per booking	N	E

Community Fundraising Events

Non-Profit - Full Day Hire	\$0.00	\$100.00	Per day	Y	E
Non-Profit - Half Day Hire (6hrs)	\$0.00	\$50.00	Per 1/2 Day	Y	E
Cleaning Fee	\$0.00	\$385.00	Per booking	Y	E
Bond	\$0.00	\$200.00	Per booking	N	E

Rappville Sporting Facilities

Bookings are made through the Rappville Sporting Facilities Committee

Base Hire - Access to: Lawns and Toilets	\$0.00	\$25.00	Per day	Y	E
Basic Hire - Access to: Lawns and Bar	\$0.00	\$70.00	Per day	Y	E
Minor Hire - Access to: Toilets and Showers	\$0.00	\$100.00	Per 5 days	Y	E
Small Hire - Access to: Show Ring, Lawns & Bar, and Toilets	\$0.00	\$100.00	Per day	Y	E
Medium Hire - Access to: Camping, Electricity, Showers, Show Ring, Lawns & Bar, and Toilets	\$0.00	\$150.00	Per day	Y	E
Large Hire - Access to: Camping, Announcers Box & Office, Stock Yards, Canteen, Electricity, Showers, Show Ring, Lawns & Bar, and Toilets	\$0.00	\$250.00	Per day	Y	E
Camping	\$0.00	\$20.00	Per site, per day	Y	E
Canteen Hire	\$0.00	\$150.00	Per day	Y	E
Flood Lights	\$0.00	\$100.00	Per day	Y	E
Bond - includes \$100 non-refundable cleaning fee	\$0.00	\$200.00	Per booking	N	E

Riley's Hill Community Centre

Bookings are made through the Riley's Hill Community Centre Committee

Stan Payne Memorial Oval

Bookings are made through Stan Payne Memorial Oval Committee

School Hire	No fee for school use			Y	N/A
Casual Hire	\$0.00	\$50.00	Per day	Y	E
Key Bond	\$0.00	\$50.00	Per booking	N	E
Event Hire	\$0.00	\$300.00	Per event	Y	E
Event Hire - Bond	\$0.00	\$200.00	Per event	N	E
Event Hire - SUFM	\$0.00	\$5,000.00	Per booking	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Woodburn Memorial Hall

Bookings are made through the Woodburn Memorial Hall Committee

Regular Classes	\$0.00	\$6.00	Per hour	Y	E
Occasional Classes	\$0.00	\$11.00	Per hour	Y	E
Meetings	\$0.00	\$15.00	Per hour	Y	E
Bond - Classes and Meetings	\$0.00	\$100.00	Per booking	N	E
Parties	\$0.00	\$220.00	Per booking	Y	E
Bond - Parties	\$0.00	\$250.00	Per booking	N	E
Bond - 18th birthday parties	\$0.00	\$500.00	per booking	N	E
All Day Hire (8 hours)	\$0.00	\$200.00	Per booking	Y	E
Bond - All Day Hire (8 hours)	\$0.00	\$150.00	Per booking	N	E
Half Day Hire (4 hours)	\$0.00	\$100.00	Per booking	Y	E
Bond - Half Day Hire (4 hours)	\$0.00	\$100.00	Per booking	N	E
PA Hire - meetings only	\$0.00	\$100.00	Per booking	Y	E

Woodview Piora Hall

Bookings are made through the Woodview Piora Hall Committee

Sports Grounds, Parks and Facilities

Casino Indoor Sports Stadium (CISS)

All bookings should be made through Bookable to ensure the following are applied:

- Not for profit funded groups or organisations receive 15% discount
- Not for profit unfunded groups receive 20% discount

Full Court Hire	\$0.00	\$70.50	Per hour	Y	C
1 Court Hire	\$45.00	\$46.00	Per hour	Y	C
Casual Hire (Individuals) – Adults	\$6.50	\$6.70	Per entry	Y	C
Casual Hire (Individuals) – Children	\$3.50	\$3.50	Per entry	Y	C
School Usage	\$54.50	\$56.15	Per hour	Y	C
Commercial Use		Negotiable		Y	C
Open House Sessions		Free		Y	C
Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service.	\$200.00	\$200.00	Per event	N	C
Bond – Medium Risk Event e.g. 21st birthday party.	\$500.00	\$500.00	Per event	N	C
Bond – High Risk Event e.g. vehicle shows, events with fireworks.	\$1,000.00	\$1,000.00	Per event	N	C

Sporting Grounds

General sporting fields notes:

- Exemption applies for all Defence Force and Emergency Services, remembrance days for use of Council parks, reserves and beaches.
- Per field/per week charges are applied for the length of season that the sporting club utilises the facility (including pre season training).
- The fee assumes the facility is utilised for both training and competition.
- Where the facility is used only for training or only competition then 50% of the fee will be applied.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Sporting Bodies

Sporting Bodies/Community Organisations	As per agreement/short term licence			Y	C
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Sporting Bodies Casual Use (No Agreement or Short Term Licence)

Casual Use Park Hire (Non-Commercial)	\$83.00	\$85.00	Per day	Y	C
Casual Use Park Hire (Commercial)	\$112.00	\$115.00	Per day	Y	C
Schools - Athletics Track Marking Fee Contribution (QE Park No 2/3 Ovals)	\$227.00	\$250.00	Per annum	Y	C
Payable by all casual users					
Other Line Marking at Sporting Fields (Private Works)		At cost	Per event	Y	C
Personal Training/Boot Camp/Outdoor Fitness Classes	\$25.00	\$26.00	Per field/per session	Y	C
Use of Lights	\$30.00	\$31.00	Per field/per session	Y	C
Woodburn Oval Tennis Courts	\$7.00	\$7.00	Per person/per day	Y	C
Woodburn Oval Tennis Courts	\$12.00	\$12.00	Per person/per night	Y	C

Parks, Reserves and Beaches

Personal training/boot camp/outdoor fitness classes are eligible for a 25% discount for long term bookings (minimum 26 bookings during a 12 month period).

Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service.	\$200.00	\$200.00	Per event	N	C
Bond – Medium Risk Event e.g. 21st birthday party.	\$500.00	\$500.00	Per event	N	C
Bond – High Risk Event e.g. vehicle shows, events with fireworks.	\$1,000.00	\$1,000.00	Per event	N	C
Events – Inspection	\$310.00	\$319.00	Per event	Y	C
Casual Use Park Hire (Non-Commercial)	\$83.00	\$85.00	Per day	Y	C
Commercial Use Park Hire (Commercial)	\$112.00	\$115.00	Per day	Y	C
Personal Training/Boot Camp/Outdoor Fitness Classes	\$25.00	\$26.00	Per field/per session	Y	C

Casino Showground – Registered Showground User Groups

Casino Showground	As per short term licence			Y	C
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Casino Showground – Casual Users

Bonds

Bond – Low Risk Event e.g. wedding ceremony, sporting events, memorial service.	\$200.00	\$200.00	Per event	N	C
Bond – Medium Risk Event e.g. 21st birthday party.	\$500.00	\$500.00	Per event	N	C
Bond – High Risk Event e.g. vehicle shows, events with fireworks.	\$1,000.00	\$1,000.00	Per event	N	C
Bond - Cattle Shed - Cleaning Bond	\$0.00	\$1,000.00	Per event	N	C
Bond - Horse Stables Equestrian - Cleaning Bond	\$0.00	\$50.00	Per stable	N	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Stabling					
Equestrian	\$0.00	\$15.00	Per horse, per night	Y	C
Equestrian (3 night rate)	\$0.00	\$40.00	per horse, 3 night rate	Y	C
Camping					
Camping Powered Site	\$20.00	\$30.00	Per night	Y	C
Camping Unpowered Site	\$10.00	\$20.00	Per night	Y	C
Tourism/ Travellers Camping		Free		Y	N/A
Maximum stay of 48 hours, limited to 12 vehicles					
Area Hire					
The Triangle (Grassed Area Around Pavilion)	\$145.00	\$150.00	Per day	Y	C
Centre Arena (Includes Cutting Yard)	\$145.00	\$150.00	Per day	Y	C
Centre Arena Canteen	\$145.00	\$150.00	Per day	Y	C
Centre Arena Canteen (Showground User Group)	\$57.00	\$60.00	Per day	Y	C
Under Cover Arena (Hourly)	\$0.00	\$30.00	Per horse	Y	C
Non-exclusive and subject to availability of event bookings.					
Under Cover Arena (2 Hours)	\$0.00	\$50.00	Per horse	Y	C
Non-exclusive and subject to availability of event bookings.					
Under Cover Arena (Community Club)	\$0.00	\$500.00	Per day	Y	C
Under Cover Arena (Commercial)	\$0.00	\$1,000.00	Per day	Y	C
Outdoor Sand Arena - (Hourly)	\$0.00	\$30.00	Per horse	Y	C
Non-exclusive and subject to availability of event bookings.					
Outdoor Sand Arena (2 Hours)	\$0.00	\$50.00	Per horse	Y	C
Non-exclusive and subject to availability of event bookings.					
Outdoor Sand Arena - Community Clubs	\$0.00	\$250.00	Per day	Y	C
Outdoor Sand Arena - Commercial	\$0.00	\$500.00	Per day	Y	C
Warmup Arena - Community Club	\$0.00	\$150.00	Per day	Y	C
Warmup Arena - Commercial	\$0.00	\$500.00	Per day	Y	C
Pony Club Area (Community Club)	\$145.00	\$150.00	Per day	Y	C
Pony Club Area (Commercial)	\$0.00	\$500.00	Per day	Y	C
Main Pavilion (Hourly Rate)	\$35.00	\$40.00	Per hour	Y	C
Main Pavilion (Day Rate)	\$145.00	\$150.00	Per day	Y	C
Main Pavilion (Event Rate including Setup and Pack Down - Maximum 3 Consecutive Days)	\$250.00	\$250.00	Per event	Y	C
Poultry Shed	\$57.00	\$60.00	Per day	Y	C
Cattle Shed (Community Club)	\$0.00	\$60.00	Per day	Y	C
Cattle Shed (Commercial)	\$0.00	\$150.00	Per day	Y	C
Round Yards (Hourly)	\$0.00	\$20.00	Per horse, per hour	Y	C
Round Yards (Community Club)	\$0.00	\$150.00	Per day	Y	C
Round Yards (Commercial)	\$0.00	\$300.00	Per day	Y	C
50m equine pool	\$0.00	\$5.50	Per swim, per horse	Y	C
Event Hire - Whole Site - Community Club	\$0.00	\$950.00	Per event, per day	Y	C
Undercover Arena, Triangle, Centre Arena & Canteen, Pony club, Pavilion, Cattle shed, & Poultry shed					

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Area Hire [continued]

Event Hire - Whole Site - Community Club \$0.00 \$2,745.00 Per event (3 day hire) Y C
Undercover Arena, Triangle, Centre Arena & Canteen, Pony club, Pavilion, Cattle shed, & Poultry shed

Event Hire - Whole Site - Commercial Price on application Y C
Subject to the event requirements and duration.

Other Fees

Speed Zone Variation \$100.00 \$100.00 Per event Y C
Outdoor Field Lights \$100.00 \$100.00 Per day Y C

Parks**Coraki Caravan Park**

Note: Children under five stay free. 10% Kui Parks members and pensioner discounts apply. No holiday tariffs apply. As the park has limited facilities and amenities, it is only suited to short-term visitors for the purpose of holidays and recreation. Therefore, a maximum two-week stay, with a four-week turnaround is applied to all bookings, and proof of residential address will be required to satisfy the booking requirements.

Powered Sites (based on 1-2 people per site per night)

Daily Rates – 1-2 People	\$30.00	\$35.00	Per day	Y	C
Daily Rates – Extra Guests – Per Adult	\$10.50	\$10.00	Per day	Y	C
Daily Rates – Extra Guests – Per Child (5-16 Years)	\$7.20	\$7.00	Per day	Y	C
Special - 1-2 People (Stay Four, Pay for Three)	\$90.00	\$105.00	Per four day stay	Y	C
Weekly Rates – 1-2 People	\$222.80	\$230.00	Per week	Y	C
Weekly Rates – Extra Guests – Per Adult	\$78.00	\$60.00	Per week	Y	C
Weekly Rates – Extra Guests – Per Child (5-16 Years)	\$50.40	\$50.00	Per week	Y	C

Unpowered Sites (based on 1-2 people per site per night)

Daily Rates – 1-2 People	\$21.00	\$25.00	Per day	Y	C
Daily Rates – Extra Guests – Per Adult	\$7.20	\$7.00	Per day	Y	C
Daily Rates – Extra Guests – Per Child (5-16 Years)	\$4.10	\$5.00	Per day	Y	C
Special - 1-2 People (Stay Four, Pay for Three)	\$63.00	\$75.00	Per four day stay	Y	C
Weekly Rates – 1-2 People	\$147.00	\$167.00	Per week	Y	C
Weekly Rates – Extra Guests – Per Adult	\$49.00	\$40.00	Per week	Y	C
Weekly Rates – Extra Guests – Per Child (5-16 Years)	\$28.70	\$30.00	Per week	Y	C

Cemeteries**Public Cemeteries****Cemeteries – Burial**

Interment Right (Reservation Fee)	\$1,160.00	\$1,335.00	Per plot	Y	A
Interment Right - New Plot (Without Reservation)	\$1,160.00	\$1,335.00	Per plot	Y	A
Burial Fee	\$2,350.00	\$2,705.00	Per burial	Y	A
Perpetual Maintenance Fee (Burials – Once per Grave)	\$850.00	\$980.00	Per plot	Y	A
Interment of Infants – Casket < 1.3m (Excluding West St and Woodburn)	\$390.00	\$450.00	Per burial	Y	A
Additional Charge – Burial After 4pm Weekdays	\$415.00	\$430.00	Per hour	Y	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Cemeteries – Burial [continued]					
Burial Fee – Weekends	\$3,605.00	\$3,715.00	Per burial	Y	A
Burial Fee – Public Holidays	\$4,275.00	\$4,405.00	Per burial	Y	A
Exhumation – Attendance/Supervision	\$210.00	\$215.00	Per hour	Y	A
Perpetual Maintenance Fee – Infant Interments	\$155.00	\$180.00	Per plot	Y	A
Memorial Plaque Placement/Headstones	\$280.00	\$320.00	Per placement	Y	A
Cemeteries - Columbarium Walls					
Interment Right - Old Small Niches (Walls) – Reservations Only	\$280.00	\$320.00	Per interment	Y	A
Existing Reserve – No Fee Paid	\$390.00	\$450.00	Per interment	Y	A
Interment Right - Reservation - New Large Niches (Walls) - Top Row	\$1,190.00	\$1,370.00	Per interment	Y	A
Interment Right - Reservation - New Large Niches (Walls) - 2nd Row	\$935.00	\$1,075.00	Per interment	Y	A
Interment Right - Reservation - New Large Niches (Walls) - 3rd Row	\$530.00	\$610.00	Per interment	Y	A
Interment Right - Reservation - New Large Niches (Walls) - 4th Row	\$190.00	\$220.00	Per interment	Y	A
Interment/ Placement of Ashes - Walls, Graves and Memorial Gardens	\$300.00	\$345.00	Per Interment	Y	A
All Niche Walls Perpetual Maintenance	\$215.00	\$250.00	Per interment	Y	A
Placement of Memorial Plaque – on Closed Niche Walls (No Ashes)	\$280.00	\$320.00	Per interment	Y	A
Cemeteries – Memorial Gardens					
Interment Right - Reservation of Plot – Memorial Garden	\$530.00	\$610.00	Per plot	Y	A
Interment/ Placement of Ashes – Walls, Graves and Memorial Gardens	\$300.00	\$345.00	Per interment	Y	A
Rock Supply and Placement	\$105.00	\$110.00	Per plot	Y	A
Scatter of Ashes – Memorial Gardens	\$90.00	\$105.00	Per plot	Y	A
Perpetual Maintenance – Memorial Gardens	\$310.00	\$360.00	Per plot	Y	A
Interment Services Levy					
Burial - Interment Services Levy CCNSW	\$0.00	\$171.60	Per burial	Y	B
Ashes - Interment Services Levy CCNSW	\$0.00	\$69.30	Per interment	Y	B
Cemeteries – Other					
Burial/ Reservation Application Processing Fee	\$105.00	\$125.00	Per application	Y	A
Monument Application Approval	\$72.00	\$75.00	Per application	N	A
Private Cemetery Burial Inspection for approved/ registered private cemetery on Council approved private burial ground	\$385.00	\$395.00	Per approval	N	A
Bond - Private Cemetery - Refundable, less inspections for creation of Private Cemetery Refundable Bond	\$5,150.00	\$5,305.00	Per approval	N	A
Private Cemetery Application Fee	\$305.00	\$315.00	Per Application	N	A
Search of Cemetery Register	\$105.00	\$110.00	Per hour or part thereof	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Cemeteries – Other [continued]					
Copies of Cemetery Register	\$6.20	\$6.40	Each	N	A
Ash Urn for Old Niche Walls – Small Container	\$11.00	\$11.00	Each	Y	A
Transfer of Licence Burial	\$25.00	\$30.00	Per transfer	N	A
Crosses and Emblems	Price on application			Y	A
Portable Live Stream Unit	\$80.00	\$85.00	Per service	Y	A

Planning & Development Services

ePlanning Application Fees

Fees that might be applied to ePlanning applications lodged via the NSW Planning Portal.

Professional Service Fee	\$87.50	\$90.00	Per application	N	E
This charge may be applied at the discretion of Council subject to: agreement by the applicant; and the applicant being given prior guidance on lodging an electronic application and support documentation.					
Council Assisted ePlanning Portal Lodgement	\$195 for the first hour and \$47 per 30 minute intervals thereafter		Per hour and part thereof after 1 hour	N	E

Development Assessment Fees

Proportion of Development Application Fees to be Remitted to Director-General (s.266 of EP&A Regulation 2021).

For each development application lodged with a consent authority for development referred to in section 266 having an estimated cost exceeding \$50,000, an amount calculated as follows is to be set aside for payment to the Director General for planning reform services: $P = (Ex0.00064)-5$ where P represents the amount to be set aside, expressed in dollars rounded down to the nearest dollar, and E represents the estimated cost of the development, expressed in dollars rounded up to the nearest thousand dollars.

State Significant Development and State Significant Infrastructure

Fees calculated as per schedule 4, part 5 of the EP&A Regulation 2021.

Long Service Levy

The NSW Government charges a levy on all building and construction works of \$250,000 or more. The levy is paid into a fund administered by the Long Service Corporation (LSC). This fund pays long service to eligible building and construction workers. Richmond Valley Council does not collect this fee.

Development Application Fees

Schedule 4, Item 2.1 of the EP&A Regulation 2021

Development Applications involving the erection of a building, or the carrying out of work or the demolition of a building or work, as per the following table.

If the estimated cost indicated in the development application is not considered genuine, the estimated cost will be determined by Council.

Up to \$5,000	\$138.00	\$143.00		N	B
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Development Application Fees [continued]					
\$5,001 to \$50,000	\$220 fee plus additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			N	B
\$50,001 to \$250,000	\$458 fee plus additional \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$50,000			N	B
\$250,001 to \$500,000	\$1,509 fee plus additional \$2.34 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			N	B
\$500,001 to \$1,000,000	\$2,271 fee plus additional \$1.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			N	B
\$1,000,001 to \$10,000,000	\$3,404 fee plus additional \$1.44 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			N	B
More Than \$10,000,000	\$20,666 fee plus additional \$1.19 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			N	B

Dwelling-Houses < \$100,000

Schedule 4, Item 2.3 of the EP&A Regulation 2021

Dwelling-Houses With Estimated Cost of Construction \$100,000 or Less	\$570.00	\$592.00		N	B
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Development Applications not Involving the Erection of a Building, the Carry Out of a Work, the Subdivision of Land or the Demolition of a Work or Building

Schedule 4, Item 2.7 of the EP&A Regulation 2021

Development Applications not Involving the Erection of a Building, the Carry Out of a Work, the Subdivision of Land or the Demolition of a Work or Building	\$357.00	\$370.00		N	B
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Subdivision of Land

Schedule 4, Part 2 of the EP&A Regulation 2021

Concept Development Applications (s.258 of the EP&A Regulations). As per the fee that would be payable as if a single DA were required for all the development on the site.

Subdivision (Other Than Strata Subdivision) With Opening of a Public Road, Plus	\$833.00	\$864.00		N	B
Fee for Each Additional Lot Created by the Subdivision	\$65.00	\$65.00	Per additional lot	N	B
Subdivision (Other Than Strata Subdivision) Not Involving Opening of a Public Road, Plus	\$414.00	\$429.00	Per additional lot	N	B
Fee for Each Additional Lot Created by the Subdivision	\$53.00	\$53.00	Per additional lot	N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Subdivision of Land [continued]

Strata Subdivision, Plus	\$414.00	\$429.00	Per additional lot	N	B
Fee for Each Additional Lot Created by the Subdivision	\$65.00	\$65.00	Per additional lot	N	B

Advertising Signs/Advertisements

Schedule 4, Item 2.2 of the EP&A Regulation 2021

One Advertising Sign/Advertisement, Plus	\$357.00	\$370.00		N	B
For Each Additional Advertisement/Sign	\$93.00	\$93.00		N	B

Or the fee calculated in accordance with the table to Schedule 4, Item 2.1 of the EP&A Regulation 2021, whichever is greater

Swimming Pools

Inflatable or Demountable Pools to a Value of \$1,000.00	\$138.00	\$143.00	Per application	N	B
Or as per Development Fee calculation table in Schedule 4, Item 2.1 of the EP&A Regulation 2021					

Additional Application Fees (Additional to Development Application Fees)**Integrated Development**

Schedule 4, Item 3.1 of the EP&A Regulation 2021

Council Processing Fee	\$175.00	\$182.00	Per application	N	B
Additional Integrated Approval Body Fee *	\$401.00	\$416.00	Per approval body	N	B

* Payable by invoice sent to the applicant directly by the respective approval body.

Note: an approval body will not commence assessment of the integrated referral until payment is received.

Development Requiring Concurrence

Schedule 4, Item 3.2 of EP&A Regulation 2021

Council Processing Fee	\$175.00	\$182.00	Per application	N	B
Additional Concurrence Authority Fee *	\$401.00	\$416.00	Per concurrence authority	N	B

* Payable by invoice sent to the applicant directly by the respective concurrence authority.

Note: a concurrence authority will not commence assessment of the referral until payment is received.

Designated Development

Schedule 4, Item 3.3 of EP&A Regulation 2021

Designated Development	\$1,154.00	\$1,197.00		N	B
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Residential Apartment Development Requiring Referral to a Design Review Panel Under SEPP65

Schedule 4, Item 3.4 of EP&A Regulation 2021

Additional fee for development referred to a design review panel for advice	\$3,763.00	\$3,905.00	Per applicant	N	B
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Made payable to the Department of Planning and Environment via invoice sent to the application by DPE.

Advertising Fees for Developments Requiring Advertising/Notification in a Newspaper

Schedule 4, Part 3 of the EP&A Regulation 2021

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Advertising Fees for Developments Requiring Advertising/Notification in a Newspaper [continued]

Advertised Development Schedule 4, Item 3.8 of the EP&A Regulations Published notice where newspaper advertising is required. Unexpended advertising fee to be refunded exclusive of written notice and/or signpost display component.	\$1,386.00	\$1,438.00	Per advertisement	N	B
Giving of notice for Designated Development Schedule 4, Item 3.5 EP&A Regulation 2021	\$2,784.00	\$2,889.00	Per application	N	B
Giving notice for nominated integrated development, threatened species development or Class 1 aquaculture development Schedule 4, Item 3.6 of EP&A Regulations	\$1,386.00	\$1,438.00	Per application	N	B
Prohibited Development (Additional to DA Fee) Schedule 4, Item 3.7 of the EP&A Regulations Unexpended advertising fee to be refunded exclusive of written notice and/or signpost display component	\$1,386.00	\$1,438.00	Per application	N	B
Written Notices - to Adjoining and Other Affected Land Owners and Includes Social Media and Website Posts	\$206.00	\$212.00	Per application	N	E
Signposted Display Notice on, or in the Vicinity of the Land	\$309.00	\$318.50	Per application	N	E

Applications to Modify Consents – Section 4.55

Schedule 4, Part 4 of EP&A Regulations

Section 4.55(1) Modification – Minor (Clerical)	\$89.00	\$92.00		N	B
Section 4.55(1A) Modification – Minimal Environmental Impact (Substantial Change to Design/Approval)	\$839.00 or 50% of original fee whichever is lesser			N	B
Section 4.55(1A) Modification – Minimal Environmental Impact Minor changes to design such as window relocation/change in wall height to be determined by Development Officer.	\$180.00	\$185.00		N	E
Section 4.55(2) (or Under Section 4.56 Modification) – Not of Minimal Environmental Impact (Substantial Change) (a) If Fee for Original Application was Less Than \$100.00	50% of original fee			N	B
Section 4.55(2) (or Under Section 4.56 Modification) – Not of Minimal Environmental Impact (Substantial Change) (b) If Fee for the Original Application was \$100.00 or More (i) DA not Involving the Erection of a Building, Carrying Out of Work or the Demolition of a Work or Building	50% of original fee			N	B
Section 4.55(2) (or Under Section 4.56 Modification) – Not of Minimal Environmental Impact (Substantial Change) (b) If Fee for the Original Application was \$100.00 or More (ii) DA Involving the Erection of a Dwelling-House With an Estimated Cost of Construction of \$100,000 or Less	\$238.00	\$247.00		N	B
Section 4.55(2) (iii) Any Other Development Application Up to \$5,000	\$68.00	\$71.00		N	B
Section 4.55(2) (iii) Any Other Development Application \$5,001 to \$250,000	\$110 fee plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Applications to Modify Consents – Section 4.55 [continued]

Section 4.55(2) (iii) Any Other Development Application \$250,001 to \$500,000	\$651 fee plus additional \$0.85 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			N	B
Section 4.55(2) (iii) Any Other Development Application \$500,001 to \$1,000,000	\$927 fee plus additional \$0.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			N	B
Section 4.55(2) (iii) Any Other Development Application \$1,000,001 to \$10,000,000	\$1,284 fee plus additional \$0.40 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			N	B
Section 4.55(2) (iii) Any Other Development Application More Than \$10,000,000	\$6,167 fee plus additional \$0.27 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			N	B
Additional fee for modification application if notice of application is required to be given under the Act, section 4.55(2) or 4.56(1) Schedule 4, Part 4, Item 4.6 of the EP&A Regulations	\$834.00	\$866.00	Per application	N	B
Additional fee for modification application that is accompanied by statement of qualified designer Schedule 4, Part 4, Item 4.7 of the EP&A Regulations	\$953.00	\$989.00	Per application	N	B
Additional fee for modification application that is referred to design review panel for advice Schedule 4, Part 4, Item 4.8 of the EP&A Regulations	\$3,763.00	\$3,905.00	Per application	N	B

Review of 4.55 Modification Application

Schedule 4, Item 7.5 of EP&A Regulations

The Fee for an Application Under Division 8.2 (For a Review of a Modification Decision)	50% of the s96 application fee			N	B
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Extension of Lapsing Consents (to Maximum 5 Year Consent Period)

Section 116 of the EP&A Regulations

Extension of Lapsing Consents by 1 year (s.116) (to Maximum 5 Year Consent Period)	\$206.00	\$206.00		N	B
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Request Division 8.2 Review of Development Application Determination

Schedule 4, Part 7 of EP&A Regulations

Request Division 8.2 Review of Development Application Determination (a) DA Not Involving the Erection of a Building, Carrying Out of Work or the Demolition of a Work or Building	50% of original DA fee			N	B
Request Division 8.2 Review of Development Application Determination (b) DA Involving the Erection of a Dwelling-House With an Estimated Cost of Construction of \$100,000 or Less	\$238.00	\$247.00		N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Request Division 8.2 Review of Development Application Determination [continued]

Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application Up to \$5,000	\$68.00	\$71.00		N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$5,001 to \$250,000	\$111 fee plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$250,001 to \$500,000	\$651 fee plus additional \$0.85 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$500,001 to \$1,000,000	\$927 fee plus additional \$0.50 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application \$1,000,001 to \$10,000,000	\$1,284 fee plus additional \$0.40 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			N	B
Request Division 8.2 Review of Development Application Determination (c) Any Other Development Application More Than \$10,000,000	\$6,167 fee plus additional \$0.27 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			N	B

Additional Advertising of Div 8.2 Review of DA Determination (if required)

Schedule 4, Item 7.7 of EP&A Regulations

Additional Fee to Notify Application if Required to be Given Under the Act	\$777.00	\$807.00		N	B
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Return Incomplete Development Application (Postage & Handling)

Fee	\$38.00	\$38.00	Per application	Y	A
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Fee for Review of Decision to Reject a Development Application

Schedule 4, Item 7.4 of EP&A Regulations

Fee for application under Section 8.1(1)(c) for a review of a decision.

(a) Where the Estimated Cost of the Development is <\$100,000	\$68.00	\$71.00		N	B
(b) Where the Estimated Cost of the Development is \$100,000 or More and Less Than or Equal to \$1,000,000.	\$187.00	\$194.00		N	B
(c) Where the Estimated Cost of the Development is More than \$1,000,000	\$313.00	\$325.00		N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Bonds

Development Works Bonding Fee

Administration and Acceptance Fee (Bank Guarantees, Mortgages, Changes Relating to Development Consents)	\$128.75	\$132.50		N	F
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Landscaping Bond Fee

Administration Fee	\$128.75	\$132.50		N	F
Significant Landscaping Bond		See finance		N	F

i.e. Residential buildings/industrial development, Subdivisions – refundable on satisfactory completion of work

Construction Certificate Fees

Where there is no contract, the contract price will be the value determined by Council in accordance with current market guidelines.

For minor residential and rural buildings such as carports, sheds, decks, pergola's and the like with a value not exceeding \$5,000 total fees for construction certificates will be \$70.00 (GST Free) and inspections as per fee schedule.

Construction Certificate

Lodgement of a Construction Certificate and Associated Applications

Not Exceeding \$5,000	\$170 fee plus additional \$0.60 for each \$100 (or part of \$100) of the estimated cost		Y	F
Exceeding \$5,000 but not Exceeding \$50,000	\$195 fee plus additional \$3.40 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000		Y	F
Exceeding \$50,000 but not Exceeding \$250,000	\$404 fee plus additional \$3.40 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$50,000		Y	F
Exceeding \$250,000 but not Exceeding \$500,000	\$952 fee plus additional \$1.95 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000		Y	F
Exceeding \$500,000 but not Exceeding \$1,000,000	\$1,577 fee plus additional \$1.15 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000		Y	F
Exceeding \$1,000,000 but not Exceeding \$10,000,000	\$2,149 fee plus additional \$0.92 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000		Y	F
Construction Certificate with Construction Value >\$10 million	\$10,393 fee plus additional \$0.63 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000		Y	F

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Lodgement of a Construction Certificate and Associated Applications *[continued]*

Minor Amendments to Construction Certificates	\$50.00	\$50.00	Each	Y	F
Major Substantial Amendment to Construction Certificate	25% of original fee			Y	F

Additional Construction Certificate Fees

Where Council officers are unable to undertake approval and certification of a development due to accreditation requirements, applications may be referred to a suitably qualified accredited private certifier.

Fees will be determined at time of lodgement and will include an administration fee to Council.

Inspections

Site Inspections – Critical Stage Inspections	\$190.00	\$195.00	Per inspection	Y	A
Single Dwelling or First Unit/Flat	\$1,140.00	\$1,170.00	Per dwell/unit	Y	A
Additional Flats/Units	\$600.00	\$600.00	Per additional unit	Y	A
Site Inspection – All Other Site Inspections	\$190.00	\$195.00	Per inspection	Y	A
Complying development (in accordance with SEPP Exempt and Complying Development Codes) – refer to development application fee.					
Portal Administration Fee - Upload Inspections	\$75.00	\$75.00	Per DA	Y	A
Portal Administration Fee - Upload Critical Stage Inspections	\$75.00	\$75.00	Per CC	Y	A
Administration Fee - Upload Critical Stage Inspections	\$75.00	\$75.00	Per CDC	Y	B

Application & Inspection Fee for Undertaking Private Certifying Work

Principle Certifying Fee (Inspection)	\$190.00	\$195.00	Per hour or part thereof	Y	A
Application Form – Inspection on Behalf of Private Certifier	\$250.00	\$257.50	Per application	Y	A
Transfer of PCA Responsibility from a Private Certifier to Council	\$250.00	\$257.50	Per application	Y	A

Registration and Archiving fee

Schedule 4, Item 9.4 of EP&A Regulations

Registration and Archiving of all Applications and Certificates - Council Issued	\$38.00	\$44.00	Per certificate	N	B
Registration and Archiving of All Applications and Certificates - Private PCA	\$38.00	\$39.00	Per certificate	N	B

Builders Temporary Toilet Closet on Construction Site (Inspection)

Fee	\$190.00	\$195.00	Per inspection	Y	A
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Site Signage Where Council is the Principal Certifying Authority

Fee	\$27.80	\$28.50	Per sign	Y	A
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Building Specifications

Fee	\$21.50	\$22.00	Per set	N	A
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Complying Development involving the Erection of a Building, or the Carrying Out of Work or the Demolition of a Building or Work

Complying Development Fee Calculation

If the estimated cost indicated in the application is not considered genuine, the estimated cost will be determined by Council.

Up to \$5,000	\$110.00	\$110.00		Y	F
\$5,001 to \$50,000, Plus	\$170 fee plus additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$5,000			Y	F
\$50,001 to \$250,000, Plus	\$352 fee plus additional \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$50,000			Y	F
\$250,001 to \$500,000, Plus	\$1,160 fee plus additional \$2.34 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$250,000			Y	F
\$500,001 to \$1,000,000, Plus	\$1,745 fee plus additional \$1.64 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$500,000			Y	F
\$1,000,001 to \$10,000,000, Plus	\$2,615 fee plus additional \$1.44 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$1,000,000			Y	F
More Than \$10,000,000, Plus	\$15,875 fee plus additional \$1.19 for each \$1,000 (or part of \$1,000) of the estimated cost that exceeds \$10,000,000			Y	F

Complying Development Not Involving the Erection of a Building, the Carry Out of a Work, the Subdivision of Land or the Demolition of a Work or Building

Fee	\$285.00	\$293.50		Y	F
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Dwelling-House <\$100,000 – Complying Development

Dwelling-Houses With Estimated Cost of Construction \$100,000 or Less	\$455.00	\$468.50		Y	F
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Subdivision of Land – Complying Development

Strata Subdivision, Plus	\$330.00	\$330.00	Per additional lot	N	F
Fee for Each Additional Lot Created by the Subdivision	\$65.00	\$65.00	Per additional lot	N	F

Additional Fees Complying Development Inspections

Where Council Officers are unable to undertake approval and certification of a development due to accreditation requirements, applications may be referred to a suitably qualified accredited private certifier.

Fees will be determined at time of lodgement and will include and administration fee to Council.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Additional Fees Complying Development Inspections [continued]

Complying Development (in Accordance With SEPP Exempt and Complying Development Codes)	\$190.00	\$195.00	Per inspection	Y	A
Refer to Development Application Fee.					

Pre-lodgement Assessment of Complying Development Application

Fee	\$250.00	\$250.00	Per assessment	Y	F
If the assessed CDC is lodged with Council, as the Certifier, then CDC application fee, as determined above, will be reduced by \$100.00.					

Other Certificates & Compliance

Occupation Certificates

Occupation Certificate (Upon Request) – Development CIV <\$100,000 – Interim or Final (Includes 1 Inspection)	\$190.00	\$195.00	Per certificate	Y	A
Occupation Certificate – Development CIV <\$100,000 – Interim or Final (Includes 1 Inspection)	\$190.00	\$195.00	Per certificate	Y	A
Additional Inspections	\$155.00	\$195.00	Per inspection	Y	A
Application for Occupation Certificate including inspection	\$228.00	\$195.00	Per application	Y	A

Section 68 Plumbing and Drainage Permits

Development Application Section 68 Plumbing Permit Application	\$190.00	\$195.00	Per application	N	A
Sewer Inspections – Private PCA – Notice of Works Under Plumbing & Drainage Act	\$190.00	\$195.00	Per inspection	N	A
Sewer Inspections – Council PCA – Notice of Works Under Plumbing & Drainage Act	\$190.00	\$195.00	Per inspection	N	A
2nd inspection not charged as it is undertaken at Occupation Certificate inspection.					
Additional Sewer Inspection Fee – for Commercial/ Industrial and Multi Unit (>2 Units) and Residential Development With More Than 2 WCs – Charge per WC Above the First 2 WCs	\$30.00	\$30.00	Per WC/per inspection	N	A
Reinspection of Non-Compliant Plumbing and Drainage Works	\$190.00	\$195.00	Per inspection	N	A

Building Information Certificates Section 6.23

s.289 of EP&A Regulations

(a) In the Case of a Class 1 Building (Together With Any Class 10 Building on the Site) or a Class 10 Building – Include Initial Inspection

Fee	\$250.00	\$257.50	Per dwelling on the lot	N	B
Reference to class 1 building includes reference to a class 2 building where it comprises 2 dwellings only.					

(b) Other Building Classes

Building Certificate Fees

Not Exceeding 200 Sq Metres Floor Area of Building or Part	\$250.00	\$257.50		N	B
Exceeding 200 Sq Metres but not Exceeding 2,000 Sq Metres Floor Area of Building or Part	\$257.50 + \$0.50 per sq metre over 200 sq/m			N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Building Certificate Fees [continued]

Exceeding 2,000 Sq Metres Floor Area of Building or Part	\$1,200.00 + 0.075 per sq metre over 2,000 sq/m			N	B
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(c) Application for Part of a Building and that Part Consists of an External Wall Only or Does Not Otherwise Have a Floor Area

Fee	\$250.00	\$257.50		N	B
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Other

Additional Inspection Fee – When Insufficient/Incorrect Information Supplied With Initial Certificate Request and Reinspection Is Necessary	\$190.00	\$195.00		N	B
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Copy of Building Certificate Under S6.26(10)	\$13.00	\$13.00	Per certificate	N	B
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Additional fee	As per DA/CDC/CC fees		Per application	N	B
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An additional fee may be charged for an application for a building certificate in relation to a building where a development consent, complying development certificate or construction certificate was required for the erection of the building and no such consent or certificate was obtained, or where a penalty notice or order was issued in accordance with Clause 260 of the EP&A Regulation.

Subdivision/Strata Certificate Application

Signing Fee for Administration Sheet, Plus	\$154.50	\$159.00	Per application	N	F
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Additional Fee Per Lot Appearing on the Linen Plan, Plus	\$53.05	\$54.50	Per lot on plan	N	F
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Inspection (Minimum One Inspection Required) – Subdivision	\$190.00	\$195.00	Per inspection	N	F
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Inspection (Minimum One Inspection Required) – Strata	\$190.00	\$195.00	Per inspection	N	F
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Reinspection of Subdivision Certificate	\$154.50	\$154.50	Per plan	N	F
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Reinspection of Strata Certificate	\$154.50	\$154.50	Per plan	N	F
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Recertification of Administration Sheet	\$37.10	\$38.00	Per certificate	N	B
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Street Numbers and/or Road Numbers for Subdivisions

See road naming fees under Engineering Support Services.

Allocation of New Addressing Details for Allotments Appearing on Linen Plan Urban/Rural/Rural Res Per Subdivision Plan	\$54.60	\$56.50	Per plan	N	A
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Rural Roads Number – Signs (On Application)	\$45.00	\$46.00	Per lot	Y	A
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Section 10.7 (Formerly Section 149) Planning Certificates

Schedule 4, Part 9 of EP&A Regulations

Planning Certificate (Part 2) Normal Fee	\$66.00	\$69.00	Per lot	N	B
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Planning Certificate (Part 2) Urgent Fee (Additional to Normal Fee)	\$31.00	\$34.50	Per lot	N	A
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Urgent items processed within 2 working days.

Planning Certificate (Part 5) Normal – Additional to (Part 2) Normal Fee	\$100.00	\$104.00	Per lot	N	B
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Planning Certificate (Part 5) Urgent Fee – Additional to (Part 2) Urgent Fee	\$47.00	\$52.00	Per lot	N	A
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Urgent items processed within 2 working days.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Section 10.7 (Formerly Section 149) Planning Certificates [continued]

Planning Certificate (Complying SEPP) Normal Fee	\$66.00	\$69.00	Per lot	N	B
Planning Certificate (Complying SEPP) Urgent Fee (Additional to Normal Fee)	\$31.00	\$34.50	Per lot	N	A

Urgent items processed within 2 working days.

S735A Certificates (Including Notice and Orders Issued Under EP&A Act)

Section 735(A) Certificate – Outstanding Notices – Normal Fee	\$79.00	\$81.50		N	A
Section 735(A) Certificate Urgent Fee (Additional to Normal Fee)	\$59.00	\$61.00		N	A

Urgent items processed within 2 working days.

Swimming Pools

Swimming Pools – Development Application	See Development Application Fees			N	B
Swimming Pools – Construction Certificate	See Construction Certificate Fees			N	F

Registration of Pool on NSW Pool Register

Fee	\$10.30	\$10.60	Per swimming pool	N	B
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Where Council is used to register pool with Office of Local Government (fee as per OLG Circular).

Section 22 Exemption Application Under Swimming Pool Act

Fee	\$250.00	\$250.00	Per application	N	B
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cl.13 of SP Regulations

Swimming Pool Compliance Inspections

Swimming Pool Compliance Inspection Fee	\$150.00	\$150.00	Per inspection	N	B
Swimming Pool Compliance Re-Inspection Fee	\$100.00	\$100.00	Each	N	B

Resuscitation Signs for Swimming Pools (Cost Recovery)

Fee	\$25.75	\$26.50		Y	A
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Miscellaneous

Professional Services

Professional Staff Planning Services (Development & Certification Staff)	\$190.00	\$195.00	Per hour	Y	F
Administration Search Fee	\$48.40	\$50.00	Per hour or part thereof	Y	A
Reissue of Receipt From PLD Register	\$13.40	\$13.80	Per receipt	Y	A
Faxing Charge for Certified Documents/Certificates/ Consents and the Like	\$22.00	\$23.00	Per document	N	A
Determination of Existing Use Rights (Written Advice)	\$154.50	\$159.00	Per hour	Y	A
Determination of Possibility of Current Use (Written Advice)	\$154.50	\$159.00	Per hour	Y	A
Advice on Outstanding Health and Building Notices and Stage of Building Reached	\$154.50	\$159.00	Per hour	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Professional Services [continued]					
Administration Fee (For Such Things as Seeking Council Resolution to Fix Council Seal)	\$154.50	\$159.00	Per report	N	A
Production of Specialist Maps From Council's GIS System – Print Templated Specialist GIS Maps	\$154.50	\$159.00	Per hour	N	A
Copyright may restrict what information can be supplied					
Colour A4	\$10.30	\$10.60	Per map	Y	A
Colour A3	\$20.60	\$21.20	Per map	Y	A
Other Sizes	Price on request		Per map	Y	A
Release of Restrictive Covenants					
For restrictions to be released, varied or modified on Title, but only where Council is empowered to release, vary or modify the restriction.					
Processing Fee For Requests to Release, Vary or Modify Covenants, Easements, Rights of Carriageway, Restrictions and the Like, Plus	\$128.75	\$132.50	Per request	N	A
Additional Fee Where the Seal of Council is Required (Must be Reported to Council for Resolution)	\$53.55	\$55.00	Per report	N	A
CODES SEPP – Exempt Development Assessment					
Written Advice Regarding Compliance With Exempt Development Provisions	\$190.00	\$195.00	Per request	Y	A
Administration – Miscellaneous Items					
Return of Incomplete Development Application (Postage & Handling)	\$38.10	\$39.00	Per application	Y	A
Property History Extract (Approvals)	\$103.00	\$106.00	Per extract	N	A
Copies of Building Plan/s – A4 Size Only	\$0.60	\$0.60	Per page	N	A
Other Sizes as Per Miscellaneous Planning Documents	See Miscellaneous Planning Documents		Per page	N	A
Additional Fee to Certify Copy of Documents, Maps or Plans	\$66.00	\$69.00	Per document	N	E
Schedule 4, Item 9.9 of the EP&A Regulation					
Rezoning Application – Amendments to LEP and or DCP					
Basic LEP Amendment - Stage 1 - Scoping Proposal submission - Initial Council comments	\$1,545.00	\$1,591.00	Per application	N	E
Basic LEP Amendment - Stage 2 - Planning Proposal lodgement - Council endorsement; Seek Gateway; Undertake Consultation and Reporting; and Finalise the Amendment	\$3,605.00	\$3,713.00	Per application	N	E
Standard/ Complex LEP Amendments (Including Spot Rezoning; Additional Permitted Uses; and New or Altered Clauses; to Support Additional Development Opportunities on Land) Stage 1 – Scoping Proposal submission - Initial Council comments	\$5,665.00	\$5,835.00	Per application	N	E
Standard/Complex LEP Amendments - Stage 2 – Planning Proposal lodgement - Council endorsement; Seek Gateway; Undertake Consultation and Reporting; and Finalise the Amendment	\$11,330.00	\$11,670.00	Per application	N	E
Minor DCP Amendment	\$3,605.00	\$3,713.00	Per application	N	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Rezoning Application – Amendments to LEP and or DCP [continued]

Significant DCP Amendments (Including Spot Rezoning; and New or Altered Clauses; to support Additional Development Opportunities on Land)	\$10,815.00	\$11,139.00	Per application	N	E
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Miscellaneous Application and Inspection Fees

Awning Inspection Fee	\$190.00	\$195.00	Per hour or part thereof	N	E
Manufactured Home (Construction) Inspection and Certificate of Completion	\$190.00	\$195.00	Per hour or part thereof	N	E
Application and Issue of Manufactured Home Estate Completion Certificate	\$228.00	\$195.00	Per application	N	A
Application for Approval to Operate a Manufactured Home Estate or Caravan Park or Camp Ground	\$228.00	\$195.00	Per application	N	A
Caravan Park/ Manufactured Home Estate - Annual or Five Yearly Inspection	\$7.50	\$7.75	Per site/ inspection	N	A
Final Inspection After 5 Years	\$190.00	\$195.00	Per inspection	N	A
Order to be Issued on Behalf of Private PCA	\$191.60	\$197.50	Per order	Y	A
WorkCover Inspection and Report	\$257.50	\$265.50	Per report	N	A
Building Inspection Report	\$257.50	\$265.50	Per report	Y	A
Reinspection Fee (Where a Notice of Intention and/or Order Has Been Served)	\$339.90	\$350.00	Per order	Y	A

Alfresco Footpath Dining

Development consent may also be required

Temporary Occupation Permit

Temporary Occupation Permit (As Per Council Policy)	\$257.50	\$265.00	Per annum	N	B
Application to Occupy Incomplete Building, or Temporary Moveable Dwelling on Building Site	\$257.50	\$265.00	Per annum	N	B

Dwelling Opportunity Searches

Dwelling Opportunity Search (Records Search and Written Advice) – For 1 to 3 Continuous Lots in Same Ownership – Normal Fee, Plus	\$130.00	\$134.00	Per application (covering first 3 lots)	N	A
Additional Fee Per Contiguous Lot, in Same Ownership, Above 3 Lots	\$10.50	\$11.00	Per lot (above first 3 lots)	N	A
Dwelling Opportunity Search Urgent fee (Additional to Normal Fee)	\$66.00	\$68.00	Per application	N	A

Miscellaneous Planning Documents

Certified Copy of Document, Map or Plan	\$62.00	\$62.00	Per document	N	A
Certified Extract From LEP (Document, Map or Plan)	\$63.85	\$65.75	Per certified extract	N	B
Under Section 10.8 of the EP&A Act (fee set by Schedule 4, Item 9.9 of the EP&A Regulations).					
Richmond Valley Local Environment Plan 2012	\$43.25	\$44.55	Each	N	A
These documents are available for download, free of charge, from the legislation website and NSW Planning Portal.					
Richmond Valley Local Environment Plan maps – Individual Map Sheet – Colour A3 Print Size	\$11.35	\$11.70	Per map sheet	N	A
These documents are available for download, free of charge, from the legislation website and NSW Planning Portal.					
Complete Set of Map Sheets Per Map Type	\$54.60	\$56.25	Capped per map type	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Miscellaneous Planning Documents [continued]					
Richmond Valley Development Control Plan 2015	\$0.20	\$0.20	Per page	N	A
These documents are available for download, free of charge, from the legislation website and NSW Planning Portal.					
Residential Chapters – Includes Density Maps	\$0.20	\$0.20	Per page	N	A
Section 7.12 Contributions Plan	\$0.20	\$0.20	Per page	N	A
These documents are available for download, free of charge, from Council's website.					
Section 7.11 Heavy Haulage Contributions Plan	\$0.20	\$0.20	Per page	N	A
State of Environment Report	\$0.20	\$0.20	Per page	N	A
Urban Settlement Strategy	\$0.20	\$0.20	Per page	N	A
These documents are available for download, free of charge, from Council website or can be provided in an electronic format on CDRom (for a fee based upon number of CD's required).					
Richmond Valley Heritage Study 2007	\$0.20	\$0.20	Per page	N	A
These documents are available for download, free of charge, from Council's website.					
Richmond Valley Thematic History (Printed Book)	\$25.75	\$26.50	Each	N	A

Refunds

The Director Community Service Delivery hereunder may vary the requirements where in that person's opinion a variation is warranted due to the special circumstances of the case.

Development Applications

(a) Where an application has been determined and no work has commenced, no refund of the development application fee.

(b) Where an application is withdrawn and:

(i) No assessment has been undertaken 100% refund of DA fee paid;

(ii) Assessment not finalised, 50% of the fee paid; and

(iii) Matter processed through Development Assessment Panel (DAP) or assessment undertaken, 25% of the fee paid.

(c) Only fees and charges not rendered may be returned regardless of stage of assessment.

Applications for Building Certificates, Drainage Diagrams, Septic Tanks, Humus Closets, Other Applications, Authorisation and the Like

Where an application is withdrawn or cancelled prior to a site inspection, or prior to the matter being investigated, Council retains an administration refund fee of \$75 to cover its administrative costs in this matter. Where a site inspection has been carried out or the matter has been investigated then no refund shall apply.

Construction Certificate

(a) Where an application has been determined and no work has commenced, no refund of the construction certificate application fee.

(b) Where an application is withdrawn and:

(i) No assessment work has been undertaken 100% refund of CC fee paid;

(ii) Assessment not finalised, 50% of the fee paid; and

(c) Only fees and charges not rendered may be returned regardless of stage of assessment

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Development Engineering

Miscellaneous Inspections

Miscellaneous Inspections	\$190.00	\$195.00	Per inspection	N	A
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Section 64 Fees

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Casino

RVC Water Headworks	\$9,630.50	\$9,994.00	Per ET	N	D
Subject to CPI					
RVC Sewerage Headworks	\$8,000.00	\$8,302.00	Per ET	N	D

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Evans Head, Woodburn and Broadwater

RVC Water Headworks	\$2,245.40	\$2,330.00	Per ET	N	D
Subject to CPI					
RVC Sewerage Headworks	\$8,000.00	\$8,302.00	Per ET	N	D
Rous Water Headworks	\$9,951.00	\$10,350.00	Per ET	N	D

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Coraki, Rileys Hill

RVC Water Headworks	\$2,245.40	\$2,312.75	Per ET	N	D
Subject to CPI					
RVC Sewerage Headworks	\$8,000.00	\$8,240.00	Per ET	N	D
Rous Water Headworks	\$9,951.00	\$10,350.00	Per ET	N	D

Capitalised Volumetric Charges

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Casino

RVC Water	\$2.15	\$2.22	Per kilolitre	N	D
RVC Sewerage	\$1.79	\$1.85	Per kilolitre	N	D

Section 64 Local Government Act & Water Management Act 2000 Contribution Area – Lower River

RVC Water	\$0.51	\$0.52	Per kilolitre	N	D
RVC Sewerage	\$1.79	\$1.85	Per kilolitre	N	D
Rous Water	Refer to Rous		Per kilolitre	N	D

Charge set by Rous Water – fee was unavailable at time of adopting this policy.

Section 7.11 and 7.12 Local Infrastructure Contributions (Div 7.1 of the EP&A Act)

Section 7.11 Development Contributions Plan

Heavy Haulage Contributions Plan

Mines, Extractive Industries, and/or Development Processing Quarried/Mined Material-

Section 7.11 Development Contributions Plan Heavy Haulage	As per consent conditions	Per tonne	N	D
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Section 7.12 Development Contributions Plan 2010 Environmental Planning and Assessment Act 1979 Levy Area – All Areas

Subject to Applicability and Legislated Exemptions

Cost of Development (\$0-\$100,000)	\$0.00	\$0.00		N	D
Cost of Development (\$100,001-\$200,000)	0.5% of the total cost of the development			N	D
Cost of Development (>\$200,000)	1.0% of the total cost of the development			N	D

Roads Act & Associated Fees

Application Fee for Approval to Install Private Pipeline (Irrigation etc) Across a Road Reserve Includes inspection and guidepost with reflective sticker.	\$370.80	\$382.00	Per application	N	A
Temporary Public Road Closing Advertising Fee	\$262.65	\$270.50	Per application	N	C
Temporary Public Road Closing Advertising Fee for an Event	\$262.65	\$270.50	Per application	N	C
Section 138 Roads Act Application	\$206.00	\$212.00	Per application	N	A
Section 138 Roads Act Application (Minor Works)	\$103.00	\$106.00	Per application	N	A
Kerbside Dining Licence Application Fee (One Off)	\$154.50	\$159.00		N	C
Placing of Hoardings, Barricades, Scaffold, and the Like Within the Road Reserve (No charge for first 2 weeks)	\$10.30	\$10.50	Per square m / week	N	F
Speed Zone Authorisation	\$92.70	\$95.50	Per Speed Zone Application	N	A
Traffic Management Plan (Including Traffic Control Plan)	See Private works		Per plan	Y	E
Supply of Traffic Control Signage	See Private Works		Per application	N	E

Promotional Display Vans

Promotional Display Vans – Users Other Than Council – Community Organisations/Commercial Organisations – Utilising Kerb Parking Space (Exemption at discretion of General Manager)	\$45.30	\$46.50	Per day per 2 parking spaces	Y	A
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Petrol Pumps on Public Footpaths

For Each Single Delivery Pump	\$164.80	\$170.00	Per annum	N	A
For Each Dual or Double Header Pump	\$286.35	\$295.00	Per annum	N	A
For Each Filling Box	\$38.10	\$39.00	Per annum	N	A

Rural Road Number

Rural Road Number Application and Reflective Plate	\$97.85	\$101.00	Per number	N	A
Rural Road Number – Replacement Signs	\$45.00	\$45.00	Per number	Y	E

Flood Information

Determination of Extent of Flood on Property - CDC Applications	\$154.50	\$159.00	Per application	N	A
Flood Information Enquiry	\$51.50	\$53.00	Per property	N	A

Civil Assessment Fee

Development < \$100,000	\$257.50	\$265.20		N	A
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Civil Assessment Fee [continued]					
Development > \$100,000	\$566.50	\$583.50		N	A
Urban/Rural Roads – Per Metre of Centre Line	\$7.20	\$7.40	Per metre	N	A
Kerb and Gutter Including Road Shoulder	\$2.05	\$2.10	Per metre	N	A
Stormwater Drainage – Council Infrastructure	\$7.75	\$8.00	Per metre	N	A
Sewer Main	\$8.10	\$8.35	Per metre	N	A
Water Main	\$4.65	\$4.80	Per metre	N	A
Sewer Pumping Station		1% of cost		N	A
Inter Allotment Drainage – Private Infrastructure	\$3.90	\$4.00	Per metre	N	A
Assessment in Excess of Two (2) Preliminary Sets of Plans and the Final Set of Approved Plans	\$23.70	\$24.40	Per sheet per assessment	N	A
Extraordinary Inspections Resulting From Failed Works, Works Not Ready at Arranged Time etc	\$180.25	\$185.65		N	A
Maintenance Bond – Held for a Period of 12 Months From the Day of Practical Completion for Assets That Become Council's		10% of cost		N	A
Outstanding Works Bond (130% of Cost of Outstanding Works)		130% of cost		N	A
Outstanding Works Bond Administration Fee	\$370.80	\$381.90		N	A

Building and Maintaining Roads

Aerodromes

General aerodrome notes:

Initial use of Casino Aerodrome requires user to pay \$100.00 key bond.

Access to aerodrome for placement of facilities associated with event (e.g.: toilets, garbage bins) is permissible prior to event provided the facilities do not impact on the use of the aerodrome and is not considered as part of the hire period.

Closing Aerodrome – Non-Aircraft Event	See private works			Y	E
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Landing Fees – Light Aircraft Based at Casino (Resident Aircraft)

Annual landing permit for aircraft ≥1,000 kg MTOW, and all helicopters based at Casino and operated non-commercially (including Stored Hangar Aircraft)	\$146.00	\$150.00	Per annum per aircraft	Y	C
Annual landing permit for fixed wing aircraft up to 999kg MTOW, and all helicopters, based at Casino and operating non-commercially (Including Stored Hangar Aircraft)	\$100.00	\$103.00	Per annum per aircraft	Y	C
Annual landing permit for aircraft based at Casino and operating commercially (Including flying schools)	\$556.00	\$573.00	Per annum per aircraft	Y	C
Annual landing & parking permit for Agricultural Flights (i.e. Crop Dusting)	\$556.00	\$573.00	Per annum per aircraft	Y	C
Annual permit for airport usage for Model Aircraft Club	\$146.00	\$150.00	Per annum/club membership	Y	C

Landing Fees – Visiting Aircraft

Annual landing & parking permit for Commercial Aviation based outside Casino - Fleet Agreement	As per agreement/short term licence			Y	C
Fixed wing aircraft up to 999kg MTOW	\$4.60	\$4.75	Per tonne pro rata	Y	C

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Landing Fees – Visiting Aircraft [continued]

Helicopters up to 999kg MTOW	\$4.60	\$4.75	Per tonne pro rata	Y	C
All Aircraft (1000kg - 2999kg) MTOW	\$9.25	\$9.55	Per tonne pro rata	Y	C
All Aircraft ≥3000kg MTOW	\$15.65	\$16.10	Per tonne pro rata	Y	C
Training Circuit (per tonne MTOW)	\$1.65	\$1.70	Per circuit / per tonne pro rata	Y	C
Parking Aircraft Overnight	\$3.10	\$3.20	Per night/ per tonne pro rata	Y	C
Parking Aircraft Overnight	\$15.75	\$16.20	Per week/ per tonne pro rata	Y	C
Emergency Services		No charge		Y	C
Registered Charities where an exemption request is approved by airport management / Council		No charge		Y	C

Gate Opening Fee

Weekday – After Office Hours/at Request		At cost		Y	C
Pre-Arranged Weekend (Minimum 4 Days Notice Required)		At cost		Y	C
Weekend at Request		At cost		Y	C

Event Hire (Airside)

Initial use of Casino requires user to pay \$100.00 Key Bond.

Event Hire – Casino Aerodrome	\$286.00	\$295.00	Per event	Y	C
An event is considered as maximum 2 days					

Bond at the Discretion of the Director Projects & Business Development

Low Risk Aerodrome Event	\$1,000.00	\$1,000.00	Per event	N	C
High Risk Aerodrome Event	\$2,000.00	\$2,000.00	Per event	N	C
Additional Inspection Fee or Administration Work Associated for Event	\$165.00	\$169.95	Per hour	N	C
Pavement Concession	\$100.00	\$100.00	Per application	N	C

Water Supplies**Richmond Valley Council Water Fund****Water Connection to a Property – Meter Only (ie Existing Service)**

20mm Meter	\$281.00	\$289.00	Per meter	N	E
25mm Meter	\$360.50	\$371.50	Per meter	N	E
32mm Meter	\$557.00	\$574.00	Per meter	N	E

Water Connection to a Property – Complete Service and Meter (<5 Metres From Main and Excluding Bore)

20mm Meter	\$785.00	\$809.00	Per meter	N	E
25mm Meter	\$849.00	\$874.00	Per meter	N	E
32mm Meter	\$1,209.00	\$1,245.00	Per meter	N	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Water Disconnection and Other Fees

Water Connection to a Property – Complete Service and Meter >5 metres from main or connection requiring underbore or 40mm meter and above.	Private works application			N	E
Water Disconnection Fee	\$185.00	\$191.00	Per disconnection	N	E
Water Disconnection Inspection Fee	\$249.00	\$256.00	Per inspection	N	E
Special Water Meter Readings	\$95.00	\$98.00	Per reading/ per meter	N	E
Main Pressure/Flow Rate Test	\$153.00	\$158.00	Per test	N	E

Water Meter Testing (Pay in Advance and Refund if Over Reading > 3%) Performance (NATA Accredited Lab) Testing Including Report

20mm and 25mm Meters	Price on application		Per meter	N	E
32mm and 40mm Meters	Price on application		Per meter	N	E
Larger Than 40mm Meters	Price on application		Per meter	N	E

Water Meter Testing (Pay in Advance and Refund if Over Reading > 3%) Challenge Test/Strip Test (NATA Accredited Lab) Including Report

20mm and 25mm Meters	Price on application		Per meter	N	E
32mm and 40mm Meters	Price on application		Per meter	N	E
Larger than 40mm Meters	Price on application		Per meter	N	E

Other Water Fees

Sale of Water From Standpipes	\$4.75	\$7.20	Per kL	N	E
Water Filling Station – Transaction Cost	\$0.85	\$0.90	Per transaction	N	E
Casino Water Filling Station – Sale of Water (Nammoona Landfill site)	Refer to Waste Fees		Per kL	N	E
Internal Water Meter Readings (Strata Properties) by Request	\$45.00	\$46.00	Per assessment per quarter	N	E
Reservoir Site Induction	\$281.00	\$289.00	Per visit	Y	E

Sewerage Supplies

Richmond Valley Council Sewerage Fund

General Sewer Fees

Cutting in Sewer Junctions	Private works application		Per job	N	E
Septic Tank, Chemical Toilets (For Events) – Disposal to Sewer by Special Arrangement	Private works application		Per event	N	E
Septic Tank Disposal at Casino WWTW	\$69.00	\$71.00	Per kL	N	E
Effluent Reuse Casino Waste Water Treatment Plant (Blue Dog Agriculture)	\$1.00	\$1.00	per ML	N	A

Property Levy (Connection Fee) For Pressure Sewer Areas (Includes Pump Well, Pump/Cable, Boundary Kit, Control Panel)

Standard E-One Units	\$7,638.50	\$10,700.00	Per unit	N	E
Low height E-One Units	\$9,336.00	\$13,100.00	Per unit	N	E
Duplex E-One Units	\$15,383.00	\$21,500.00	Per unit	N	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Disconnection Fees

Sewerage Disconnection Fee	\$249.00	\$256.00	Per disconnection	N	E
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Request for Sewer Infrastructure Plans and Sewer Line Diagrams for a Property

Supply a Sewer Infrastructure Plan (Showing External (Public) Sewer) in Relation to the Property – Normal Fee	\$43.00	\$44.00	Per diagram	N	A
Supply a Sewer Infrastructure Plan – Urgency Fee (Additional to Normal Fee)	\$38.00	\$39.00	Per diagram	N	A
Extra Copy of Pre-Paid Sewer Plan	\$35.00	\$36.00	Per diagram	N	A
Supply Copy of Sewer Line Diagram (Internal Plumbing Plan) for the Property – Normal Fee	\$43.00	\$44.00	Per diagram	N	A

Includes properties serviced by either sewer or OSMS. Diagram of private drainage lines within property.

Supply a Sewer Line Diagram – Urgency Fee (Additional to Normal Fee)	\$38.00	\$39.00	Per diagram	N	A
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Engineering Support & Asset Management

Engineering Support Services

Road Naming

Road Naming Application Advertising Fee	\$1,905.00	\$1,962.00	Part of DA assessment	N	E
Road Naming Administration Fee	\$304.00	\$313.00	Part of DA assessment	N	E
Notification Charge	\$38.00	\$39.00	For excessive letters	N	E

Road Closure/Sale

Note: This is not to be used for Crown road closure as Council cannot close non-Council roads.

Applications to close Crown roads are to be lodged directly with NSW Department of Planning, Industry and Environment - Crown Lands

Stage 1 – Council Public Road Closure Application: Undertake Preliminary Site Investigations (Non-Refundable) *	\$412.00	\$424.35	Per application	N	E
Stage 2 – Council Public Road Closure Application: Statutory Advertising, Dealing With Submissions and Report to Council (Non-Refundable) *	\$875.50	\$901.75	Per application	N	E
Stage 3 – Council Public Road Closure Application: Finalising Survey, Legal Documents and Preparing Road Closure Notice for Government Gazette *	\$309.00	\$318.25	Per application	N	E

Note: applicant will be required to pay all of Council's costs including Council's legal, survey, and statutory advertising fees in order to have the Council public road closed.

Note: when an unconstructed Council public road is closed it becomes vested in the Crown as Crown Land. In these instances Council is not able to facilitate the sale of Crown Land with the applicant. Any discussions regarding purchase should be directed to NSW Department of Planning, Industry and Environment - Crown Lands.

Note: when a constructed Council public road is closed it remains vested in Council as Council land. The applicant will be required to pay all of Council's costs including legal, valuation costs and the agreed compensation. The applicant will also be required to pay any survey costs to consolidate the closed road within their own land upon transfer.

Crown Road Transfer to Council Administration	\$381.10	\$392.55	Per application	Y	E
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Locality Boundary Changes

Application/Assessment/Administration Fee	\$618.00	\$636.55	Per application	Y	E
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Statutory Advertising General

Notice Published in Newspaper or NSW Government Gazette		At cost	Per application	Y	E
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Traffic Counters

To Establish, Record, Report With up to 3 Counters Weekly AADT 85% Speed; % Heavy Vehicle		Price on Application		Y	E
Plus installation and removal costs at Council private hire rates additional.					
7 Day Count	\$330.00	\$340.00		Y	E
Each Additional Counter	\$70.00	\$72.00		Y	E
Each Additional Day	\$35.00	\$36.05		Y	E
Other Reports on Application	\$195.70	\$201.55	Per hour	Y	E

Other Engineering Support Services

Drafting/Design Work (Includes Plans, 3 Copies, Stationery, etc)	\$195.70	\$201.55	Per hour	N	E
Survey Work (Includes Chainman, Vehicle, Pegs, etc)	\$329.60	\$339.50	Per hour	N	E
NHVR Application Complex Route Assessment (Assessments Taking up to 4 Hours/Less than 100km Round Trip)	\$272.95	\$281.15	Per assessment	N	E
NHVR Additional Charge (Assessments over 4 Hours)	\$54.60	\$56.25	Per hour	N	E
NHVR Additional Mileage Charge (Over 100km Round Trip)	\$0.68 per km over 100km plus the plant fee of \$22.00 per hour.			N	E
NHVR Application Tier 3 Bridge Assessment Quotation Fee	\$545.90	\$562.25	Per assessment	N	E
Urban Tree Planting Application and Inspection (Includes All Inspections)	\$195.70	\$201.55	Per application	N	E
Public Gates and Bypass (Cattle Grids) Permit Application Fee Including Advertising	\$329.60	\$339.50	Per application	N	C
Public Road Lease Application Including Advertising	\$262.65	\$270.55	Per application	Y	C
Easements (creation or release) Application Fee (legal and valuation at cost)	\$250.00	\$250.00	Per application	Y	E
Owners Consent over Council Public Land - Development Applications (commercial and non-profit)	\$250.00	\$800.00	Per application	Y	E

Engineering Works

Private Property Access

Council requires all development applications to be assessed for suitable long term access to properties.

Refer to Council's information sheet and specification for the construction of vehicular accessways for full details of accessway requirements (in particular insurance requirements for contractor constructed works).

Bonds - Crossings and Driveway Apron	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Layback (Integral With Kerb and Gutter)	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Dish (Isolated From Kerb and Gutter)	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Pipe (to 450mm Diameter Including Headwalls) – Gravel O/Lay No Seal	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Light Duty Aprons – Single Domestic	\$1,000.00	\$1,000.00	Each	N	A
Bonds - Heavy Duty Apron – Commercial, Industrial, Multiple Domestic Units	\$1,000.00	\$1,000.00	Each	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Private Property Access [continued]

Other Cases and Non Standard Crossings	By individual assessment			N	A
Crossing and Driveway Apron Construction by Council	Price on application			Y	E

Contract Works – Accessway Inspection Fees

Issue of Levels	See private works		Per issue	Y	E
Inspection Prior to Concrete Pour and Final Inspection (2 of)	\$180.00	\$185.00	Per inspection	N	A
Inspection on Completion of Work for Pipe Crossings	\$180.00	\$185.00	Per inspection	N	A
Additional Inspection if Required Due to failure of work, or a re-visit if works not ready at the arranged time.	\$180.00	\$185.00	Per inspection	N	A
Inspection of Works With no Approval for First Installation	\$218.00	\$225.00	Per inspection	N	A
Inspection of Works With no Approval for Additional Installations	\$218.00	\$225.00	Per inspection	N	A

Restoration of Road Openings

Road/Footpath Restoration Fees	Price on application			N	E
Road Pavement – Asphaltic Concrete	Price on application			N	E
Road Pavement – Cement Concrete	Price on application			N	E
Road Pavement – Bitumen	Price on application			N	E
Road Pavement – Gravel	Price on application			N	E
Footpaths/Driveways – Asphaltic or Cement Concrete	Price on application			N	E
Footpaths/Driveways – Bitumen	Price on application			N	E
Footpaths/Driveways – Gravel or Natural	Price on application			N	E
Other – Kerb and Gutter	Price on application			N	E
Other – Kerb Only	Price on application			N	E
Other – Gutter Only	Price on application			N	E
Other – Dish Crossing (Intersection)	Price on application			N	E

Road Footpath Opening Fees

Stormwater Connection	\$87.50	\$90.15	Per opening	N	A
Road Opening	\$164.80	\$169.75	Per opening	N	A

Protecting our unique environment**Environmental Health****Regulatory Enforcement****Animal Control – Lifetime Registration Fees**

Exemptions from lifetime registrations include greyhounds registered under Greyhounds Racing Authority Act.

Non Desexed Cat or Dog	As per Act		As per Act	N	B
Desexed Cat or Dog	As per Act		As per Act	N	B
Desexed Cat or Dog – Pensioner	As per Act		As per Act	N	B
Dogs Owned by Registered Breeders	As per Act		As per Act	N	B
Desexed Cat or Dog – 50% Discount	As per Act		As per Act	N	B
Assistance Animals	As per Act		As per Act	N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Animal Control – Lifetime Registration Fees [continued]

Farm Working Dogs (Must Reside on Rural Rated Property)		As per Act	As per Act	N	B
Working dogs not residing on rural rated property must pay normal registration fees as above.					
Annual Permit – Not Desexed Cat Above 4 months Old		As per Act	Per annum	N	B
Annual Permit – Dangerous or Restricted Dog		As per Act	Per annum	N	B
Late Fee – Non-Payment of Fee After 28 Days		As per Act	Per occurrence	N	B
Microchipping Fee	\$21.50	\$22.00	Per animal	Y	E
Certificate of Compliance for Dangerous Dog Enclosure	\$168.00	\$173.00	Per certificate	N	B
Vet Pack Release Fee (Immunise/Desex/Chipped)	Actual cost of vet services		Per animal	N	E
Impounded Cat or Dog Maintenance/Sustenance	\$23.70	\$24.50	Per animal/per day	N	A
Release of Cat or Dog From Pound – First Impoundment	\$50.00	\$51.50	Per animal	N	A
Release of Cat or Dog From Pound – Subsequent Impoundings in 1 Year	\$105.00	\$108.00	Per animal	N	A
Transport Cat/ Dog From Vet After Hours	\$80.00	\$80.00	Per animal	N	A
Drop off cat/dog at Council's impound facility after hours (other than from a vet)	\$80.00	\$80.00	Per animal	N	A
Animal Surrender Fee – Small Dogs (<7kgs)	\$67.00	\$69.00	Per animal	N	A
Animal Surrender Fee – Medium/Heavy Dogs (>7kgs)	\$145.00	\$149.50	Per animal	N	A
Dangerous Dog Signage	\$39.00	\$40.00	Per sign	Y	E
Dangerous Dog Collars	\$60.00	\$62.00	Per collar	Y	E
Cat Trap Hire Bond – Paid up Front and refunded on return	\$100.00	\$100.00	Per deposit	N	E
Cat Trap Weekly Hire ~ ~ Weekly hire cost paid in advance and in addition to the bond.	\$14.50	\$15.00	Per usage	Y	E
Vet Supplies or Treatment		At cost		N	E

Stock & Animal Control

Administration Fee (Notification) or	\$28.00	\$28.85	Per head/impounding	N	A
Administration Fee (Notification) Minimum Charge	\$129.50	\$133.40		N	A
Driving Fee (Walking of Stock)	\$1.45	\$1.50	Per head/per km	N	A
Stock Preparation for Transport	\$72.00	\$74.15	Per head	N	A
Transport Cost or Damage Charge		At cost		N	E
Pound Sustenance Charge	\$26.50	\$27.30	Per animal/per day	N	A
Small Stock Release Fee (Goats/ Sheep/ Pigs or similar/ Chickens/ Rabbits)	\$30.00	\$30.00	Per animal	N	A
Stock Sustenance Fee	Actual cost of feed and delivery			N	E
Stock Release Fee (Cattle/ Horses/ Large Stock)	\$129.50	\$133.40	Per head	N	A
Veterinary Charges		At cost		N	E
Removal of Dead Animals	\$100.80	\$103.80	Per animal	N	A

Other Impounding Fees

Class 1 & 2 Transporting Fee (Shopping Trolley & Personal Items)	\$42.00	\$42.00	Per item	N	E
Class 3 Transporting Fee - Vehicle		At cost		N	E
Class 1 & 2 (Personal Items and Shopping Trolleys) Release Fee	\$42.00	\$42.00	Per item	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Other Impounding Fees [continued]

Preparation and Handling Fee	\$72.00	\$74.15	Per impoundment	N	A
Storage Fee	\$19.50	\$20.10	Per week	N	A
Notification and Administration Fee	\$72.00	\$74.15	Per impoundment	N	A
Advertising in Paper of Impoundment	\$130.00	\$133.90	Per advertisement	N	A
Key for Access to Boundary Creek	\$35.00	\$35.00	Per key	Y	E

Footway Activities – Footpaths

Application to Conduct Footway Activities	\$318.50	\$328.00	Per application	N	A
An application is for a twelve month period whether it is for a single activity or multiple activities throughout the twelve months. Activities include merchandise, merchandising racks, trading tables and associated equipment, street stalls and other fundraising activities.					
Application to Conduct Footway Activity (One-Off)	\$145.50	\$150.00	Per application	N	A

Health Administration and Inspection**Skin Penetration**

General Inspection Fee	\$185.00	\$195.00	Per inspection	N	B
Skin Penetration / Hairdressers / Beauty Salons Inspection Fee	\$185.00	\$195.00	Per inspection	N	B
Administration Fee (Per Schedule 5 of the Public Health Regulation 2022)		Per regulations	Per annum	N	B

Food Premises

General Inspection Fee (High/Medium Premises Only)	\$185.00	\$195.00	Per inspection	N	B
General Inspection Fee (Low Premises Only)	\$102.00	\$105.00	Per inspection	N	B
Further Inspection Fee – Deficiencies not Rectified (High/Medium Premises Only)	\$185.00	\$195.00	Per inspection	N	E
Pre-Purchase Inspection – Minimum Fee	\$370.00	\$370.00	Per inspection	N	B
Food Premises Annual Administration Charge (High/Medium/Low) Premises	\$180.00	\$180.00	Per Year	N	A
Improvement Notice Fee		As per Act	As per Act	N	B

Other Premises Inspections

Motels, Mortuaries, Amusement Centres, etc	\$185.00	\$195.00	Per inspection	N	B
Device Application Approval – Inspection Outside Normal Hours	\$185.00	\$195.00	Per inspection	N	E
Device Application Approval – Construction Safety Act	\$35.00	\$36.00	Per device	N	B
Community Halls	\$185.00	\$195.00	Per inspection	N	B
Caravan Parks – Annual or Five Year Inspection	\$7.50	\$7.75	Per site/per inspection	N	A
Caravan Park – Compliance Inspection (including Construction Permit Applications)	\$185.00	\$195.00	Per inspection	N	A
Legionella Inspections	\$185.00	\$195.00	Per inspection	N	E
Public Pool Inspections	\$196.00	\$202.00	Per inspection	N	E
Public Pool Registration	\$80.00	\$82.50	Per annum	N	E
Places of Shared Accommodation	\$185.00	\$195.00	Per inspection	N	E
POEO Act Administration Fee		As per Act	As per Act	N	B

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Itinerant Vendors Licence

Mobile Food Vendors	\$315.00	\$315.00	Per annum	N	B
Roadside Stall (Fruit/Veg)	\$42.50	\$43.50	Per month	N	B
Approval Fee	\$46.00	\$47.50	Per inspection	N	B

Market Food Stall Holders Approval

Category 1 – On Site Preparation	\$157.00	\$162.00	Per stall per annum	N	E
Category 2 – One-Step Preparation	\$94.00	\$97.00	Per stall per annum	N	E
Category 3 – Pre-Wrapped and Fruit and Vegetables	\$65.00	\$67.00	Per stall per annum	N	E
Category 4 – Community Groups and Not for Profit Organisations	\$0.00	\$0.00	Per stall per annum	N	E
Special Event Food Stalls	\$78.00	\$80.00	Per stall per annum	N	E

Health Administration and Inspection Professional Staff

Professional Staff Fees	\$190.00	\$195.00	Per hour	N	E
Health and Environment Administration Search Fee	\$72.00	\$74.00	Per hour	N	A
Water Cater Vehicle Inspection	\$96.00	\$99.00	Per inspection	N	E

Onsite Sewerage Management Systems

Inspection Fee (When Required)	\$185.00	\$195.00	Per hour	N	B
Renewal of Approval for Existing Domestic System (Issued on Rate Notice)	\$59.00	\$61.00	Per annum	N	B
Annual Renewal of Approved Commercial System	\$1,235.00	\$1,235.00	Per annum	N	B
Application Fee – New Installation Includes Installation and Final Inspection	\$445.00	\$458.50	Per system	N	B
Application Fee – Upgrade Existing System, Including Installation Inspection	\$273.00	\$281.00	Per system	N	B
Application Fee – Modification to Approval to Install Existing System (Desktop)	\$146.00	\$150.50	Per system	N	B
Application for Sewerage Management System Facility Information (Desktop Only)	\$84.50	\$87.00	Per application	N	A
OSMS Pre-Purchase Inspections with Report	\$360.50	\$371.00	Per system	N	A
Transfer of Approval to Operate	\$72.00	\$74.00	Per approval	N	A

Section 68 Approvals

Sundry Applications for Approval Sec 68 LG Act

Development Application Section 68 Plumbing Permit Application	\$190.00	\$190.00	Per application	N	A
Category 1 – Small Standard Events (Includes any Inspection Fee)	\$185.00	\$195.00		N	A
Category 2 – Large or Non-Standard Events	\$185.00	\$195.00		N	A
Requires a Professional Staff Inspection Fee	\$330.00	\$340.00		N	B

Liquid Trade Waste

Trade Waste Application Fee – Discharge Category

Category 1 - discharges requiring minimal pre-treatment, or prescribed pre-treatment but low impact on the sewerage system	\$157.00	\$161.50	Per initial application	N	E
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Trade Waste Application Fee – Discharge Category *[continued]*

Category 1 Amended Application	\$105.00	\$108.00	Per amended application	N	E
Category 2 - discharges with prescribed pre-treatment	\$446.00	\$459.50	Per initial application	N	E
Category 2 Amended Application	\$284.50	\$293.00	Per amended application	N	E
Category 3 - large (>20kL/d) and industrial discharges (excluding shopping centres and institutions)	\$900.00	\$927.00	Per initial application	N	E
Category 3 Amended Application	\$578.00	\$595.50	Per amended application	N	E
Category 2S - transporters who tanker human waste to council's sewage treatment works, ship-to-shore pump-out facility owners/ operators and owners/operators of 'dump points' that are directly connected to sewer	\$196.50	\$202.50	Per initial application	N	E
Category 2S Amended Application	\$130.00	\$134.00	Per amended application	N	E

Annual Trade Waste Fee – Trade Waste Discharge Category (Including Initial Inspection)**Annual Trade Waste Inspection Fee (Existing)**

Category 1 Discharger	\$117.00	\$120.50	Per annum	N	E
Category 2 Discharger	\$207.00	\$213.00	Per annum	N	E
Category 3 Large Discharger/Industrial Discharger	\$721.50	\$743.00	Per annum	N	E
Category 2S Discharger annual fee tankered trade waste (septage)	\$201.50	\$207.50	Per annum	N	E

Food Waste Disposal Unit Discharge – Food Waste Disposal Unit

Charge	\$32.00	\$33.00	Per hour	N	E
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Re-Inspection Fee – Trade Waste Discharge Category

Category 1 Discharger	\$185.00	\$195.00	Per hour	N	E
Category 2 Discharger	\$185.00	\$195.00	Per hour	N	E
Category 3 Large Discharger/Industrial Discharger	\$185.00	\$195.00	Per kL	N	E
Category 2S Discharger	\$185.00	\$195.00	Per hour	N	E

Trade Waste Usage Charge – Usage Type

Category 1 – Discharger With Appropriate Equipment	Free of charge		Per kL	N	E
Category 1 – Discharger Without Appropriate Pre-Treatment	\$2.05	\$2.10	Per kL	N	E
Category 2 – Discharger With Appropriate Pre-Treatment	\$2.05	\$2.10	Per kL	N	E
Category 2 – Discharger Without Appropriate Pre-Treatment	\$18.50	\$19.00	Per kL	N	E

Excess Mass Charge – Contaminant

Aluminium	\$0.95	\$1.00	Per kg	N	E
Ammonia	\$2.75	\$2.85	Per kg	N	E
Arsenic	\$92.85	\$95.65	Per kg	N	E
Barium	\$45.65	\$47.00	Per kg	N	E
Biochemical Oxygen Demand (BOD)	\$0.95	\$1.00	Per kg	N	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Excess Mass Charge – Contaminant <i>[continued]</i>					
Boron	\$0.95	\$1.00	Per kg	N	E
Bromine	\$18.60	\$19.15	Per kg	N	E
Cadmium	\$424.35	\$437.10	Per kg	N	E
Chloride	Free of charge		Per kg	N	E
Chlorinated Hydrocarbons	\$45.65	\$47.00	Per kg	N	E
Chlorinated Phenolics	\$1,835.35	\$1,890.40	Per kg	N	E
Chlorine	\$1.90	\$1.95	Per kg	N	E
Chromium	\$30.75	\$31.65	Per kg	N	E
Cobalt	\$18.60	\$19.15	Per kg	N	E
Copper	\$18.60	\$19.15	Per kg	N	E
Cyanide	\$92.85	\$95.65	Per kg	N	E
Flouride	\$4.60	\$4.75	Per kg	N	E
Formaldehyde	\$1.90	\$1.95	Per kg	N	E
Oil and Grease (Total O&G)	\$1.70	\$1.75	Per kg	N	E
Herbicides/Defoliant	\$928.30	\$956.15	Per kg	N	E
Iron	\$1.90	\$1.95	Per kg	N	E
Lead	\$45.65	\$47.00	Per kg	N	E
Lithium	\$9.20	\$9.50	Per kg	N	E
Manganese	\$9.20	\$9.50	Per kg	N	E
Mercaptans	\$92.85	\$95.65	Per kg	N	E
Mercury	\$3,055.40	\$3,147.05	Per kg	N	E
Methylene Blue Active Substances (MBAS)	\$0.95	\$1.00	Per kg	N	E
Molybdenum	\$0.95	\$1.00	Per kg	N	E
Nickel	\$30.75	\$31.65	Per kg	N	E
Nitrogen (as TKN)	\$0.25	\$0.25	Per kg	N	E
Organoarsenic Compounds	\$928.30	\$956.15	Per kg	N	E
Pesticides General (Excludes Organochlorins and Organophosphates)	\$928.30	\$956.15	Per kg	N	E
Petroleum Hydrocarbons	\$3.20	\$3.30	Per kg	N	E
Phenolic Compounds (Non Chlorinated)	\$9.20	\$9.50	Per kg	N	E
Phosphorus (TP)	\$1.90	\$1.95	Per kg	N	E
Polynuclear Aromatic Hydrocarbons	\$18.60	\$19.15	Per kg	N	E
Selenium	\$64.75	\$66.70	Per kg	N	E
Silver	\$1.70	\$1.75	Per kg	N	E
Sulphate (SO4)	\$0.30	\$0.30	Per kg	N	E
Sulphide (S)	\$1.90	\$1.95	Per kg	N	E
Sulphite (SO3)	\$2.00	\$2.05	Per kg	N	E
Suspended Solids (SS)	\$1.30	\$1.35	Per kg	N	E
Thiosulphate	\$0.35	\$0.35	Per kg	N	E
Tin	\$9.20	\$9.50	Per kg	N	E
Total Dissolved Solids (TDS)	\$0.15	\$0.15	Per kg	N	E
Uranium	\$9.20	\$9.50	Per kg	N	E
Zinc	\$18.60	\$19.15	Per kg	N	E

Underground Petroleum Storage Systems (UPSS)

Annual Registration Fee	\$112.50	\$116.00	Per annum	N	E
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Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Underground Petroleum Storage Systems (UPSS) [continued]					
Low Risk First Inspection Fee	\$185.00	\$195.00	Per inspection	N	E
Low Risk Re-inspection Fee	\$102.00	\$195.00	Per inspection	N	E
Medium Risk First Inspection Fee	\$297.00	\$306.00	Per inspection	N	E
Medium Risk Re-inspection Fee	\$185.00	\$195.00	Per inspection	N	E
High Risk First Inspection Fee	\$392.50	\$404.50	Per inspection	N	E
High Risk Re-inspection Fee	\$254.50	\$262.00	Per inspection	N	E

Waste Management

Council reserves the right to negotiate with individual persons or organisations where there is a commercial benefit to Council. For instance, specific charges may be negotiated for bulk sales of waste product.

Weighbridge Charges (Sites With Operational Weighbridges)

General Waste

Construction/Demolition, Commercial/Industrial and Domestic Mixed Waste	\$371.00	\$382.00	Per tonne	Y	E
Excludes green, co-mingled recyclables, bulk polystyrene loads or extraordinary wastes. Minimum charge \$17.					
Bulk Polystyrene Loads	\$0.00	\$77.00	per 100kg	Y	E
Minimum charge \$17					
Segregated Concrete and Masonry (E.g. Bricks) - No Asbestos Contamination	\$257.50	\$265.00	Per tonne	Y	E
No plastics, timber plasterboard, fibro, ceramic tiles etc. Minimum charge \$14.					
Recyclables	\$0.00	\$0.00	Per tonne	Y	E
Excluding green waste 100% customer sorted (container deposit scheme/paper and cardboard/steel cans/containers, glass jars and bottles). Subsidised by Council					
Co-Mingled Recycling - Not Sorted	\$247.00	\$254.50	Per tonne	Y	E
Minimum charge \$14.					
Green Waste/Vegetation	\$118.50	\$122.00	Per tonne	Y	E
Minimum charge \$14.					

Extraordinary Wastes (accepted at Nammoona Facility Only) - Booking Necessary

Asbestos, Asbestos Contaminated Materials Accepted at Nammoona Facility Only	\$371.00	\$382.00	Per tonne	Y	E
Minimum charge \$17.					
Soil - Both contaminated and uncontaminated (Must be Certified)	By arrangement only			Y	E
Bio-Solids	\$371.00	\$382.00	Per tonne	Y	E
Minimum charge \$17.					
Handling Charge (Including Plant Hire) - Applies to all Extraordinary Wastes	\$196.00	\$202.00	Per hour	Y	E

Animal Carcasses (Accepted at Nammoona Facility Only)

Animal Carcasses (Accepted at Nammoona Facility Only)	\$371.00	\$382.00	Per tonne	Y	E
Minimum Charge \$17					

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Vehicle Charges (Sites Without Operational Weighbridges)

Please note Council's waste facilities without weighbridges will have charges applied based on vehicle type or carcass category.

General Wastes – Construction/Demolition, Commercial/Industrial and Domestic Mixed Waste (Excludes Green, Co-Mingled Recyclables or Extraordinary Wastes)

Small Loads and Trailers

Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

1 x 240 Litre MGB	\$20.00	\$20.50	Per load	Y	E
Up to Equivalent of 1/2 x 240 Litre MGB	\$10.00	\$10.50	Per load	Y	E
1 x 360 Litre MGB	\$31.00	\$32.00	Per load	Y	E
Station Wagons, Car Sedans	\$33.00	\$34.00	Per load	Y	E
Van, Utility, Box Trailer up to and Including 7 x 5 with Waste Depth of 1.0m or Less	\$70.00	\$72.00	Per load	Y	E
Medium Trailer or Utility Greater Than 7 x 5 and up to and Including 8 x 5 with Waste Depth 1.0m or Less	\$113.00	\$116.50	Per load	Y	E
Large Trailer or Utility Greater Than 8 x 5 with Waste Depth 1.0m or Less	\$175.00	\$180.00	Per load	Y	E

Open Trucks

Single Rear Axle, 2 Rear Wheels (or 4 Small)	\$206.00	\$212.00	Per load	Y	E
Single Rear Axle, 4 Normal Sized Rear Wheels	\$402.00	\$414.00	Per load	Y	E
Tandem Rear Axle (Bogie Drive)	\$1,967.00	\$2,026.00	Per load	Y	E
Twin Steer With Twin Rear Axles	\$3,275.00	\$3,373.00	Per load	Y	E
Tipping Semi-Trailer	\$3,935.00	\$4,053.00	Per load	Y	E

Enclosed Trucks/Compactors

Single Steer With Single Rear Axle	\$989.00	\$1,018.50	Per load	Y	E
Single Steer With Tandem Rear Axle	\$1,957.00	\$2,015.50	Per load	Y	E
Twin Steer With Tandem Rear Axle	\$3,111.00	\$3,204.50	Per load	Y	E

Other Large Vehicles

Other Large Vehicles	By arrangement only			Y	E
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Co-Mingled Recycling – Not Sorted

Minimum charge \$14

Sorted Recycling has no charge

Small Loads and Trailers

1 x 240 Litre MGB or Less	\$14.50	\$15.00	Per load	Y	E
1 x 360 Litre MGB	\$21.00	\$21.50	Per load	Y	E
Station Wagons, Car Sedans	\$23.00	\$23.50	Per load	Y	E
Van, Utility or Box Trailer up to and Including 7 x 5 With Waste Depth 1.0m or Less	\$46.00	\$47.50	Per load	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Small Loads and Trailers [continued]					
Medium Trailer or Utility Greater Than 7 x 5 and up to and Including 8 x 5 With Waste Depth 1.0m or Less	\$72.00	\$74.00	Per load	Y	E
Large Trailer or Utility Greater Than 8 x 5 With Waste Depth 1.0m or Less	\$113.00	\$116.50	Per load	Y	E
Open Trucks					
Single Rear Axle, 2 Rear Wheels (or 4 Small)	\$134.00	\$138.00	Per load	Y	E
Single Rear Axle, 4 Normal Sized Rear Wheels	\$258.00	\$266.00	Per load	Y	E
Tandem Rear Axle (Bogie Drive)	\$1,267.00	\$1,305.00	Per load	Y	E
Twin Steer With Twin Rear Axles	\$2,081.00	\$2,143.50	Per load	Y	E
Tipping Semi-Trailer	\$2,513.00	\$2,588.50	Per load	Y	E
Enclosed Trucks/Compactors					
Single Steer With Single Rear Axle	\$628.00	\$647.00	Per load	Y	E
Single Steer With Tandem Rear Axle	\$1,246.00	\$1,283.50	Per load	Y	E
Twin Steer With Tandem Rear Axle	\$1,978.00	\$2,037.50	Per load	Y	E
Other Large Vehicles					
Other Large Vehicles	By arrangement only			Y	E
Other Recyclables					
Refrigerators, Freezers and Air Conditioners					
Any Size, Certified Degassed (Must Have Certificate)	\$0.00	\$0.00	Per item	Y	E
Any Size, Not Degassed	\$31.00	\$32.00	Per item	Y	E
Tyres (With or Without Rims)					
Car and Light Truck Tyres to 16 Inch	\$10.00	\$10.50	Per tyre	Y	E
Light Truck Tyres Greater than 16 Inch up to 17.5 Inch	\$19.00	\$19.50	Per tyre	Y	E
Other Truck > 17.5 Inch (Not Super Single)	\$36.00	\$37.00	Per tyre	Y	E
Other Truck > 17.5 Inch (Super Single)	\$62.00	\$64.00	Per tyre	Y	E
Tractor Rear Tyre	\$165.00	\$170.00	Per Tyre	Y	E
Grader, Heavy Equipment by Arrangement	By arrangement only			Y	E
Uncontaminated Soil/Excavated Material					
Uncontaminated Soil/Excavated Material/ VENM (Must be Certified)	By arrangement only			Y	E
Animals (Nammoona Only)					
Small Sized (Cats and Dogs etc)	\$14.50	\$15.00	Per animal	Y	E
Medium Sized (Sheep, Calf, Foal etc)	\$43.00	\$44.50	Per animal	Y	E
Large Sized (Grown Cattle, Horses etc)	\$124.00	\$127.50	Per animal	Y	E
Green Waste (Vegetation)					
Minimum Charge \$14					

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Small Loads and Trailers

Where the waste depth in any trailer or utility exceeds 1.0m in height, the trailer or utility will be charged as the next largest size (where applicable). For large trailers or utilities that exceed that height the load will incur the charge for the smallest truck size. The waste depth will be measured from the bottom of the tray/floor to the highest part of the waste. All trailer measurements are in feet.

1 x 240 Litre MGB or Less	\$13.50	\$14.00	Per load	Y	E
1 x 360 Litre MGB	\$16.50	\$17.00	Per load	Y	E
Station Wagons, Car Sedans	\$17.50	\$18.00	Per load	Y	E
Van, Utility or Box Trailer up to and Including 7 x 5 With Waste Depth 1.0m or Less	\$23.00	\$23.50	Per load	Y	E
Medium Trailer or Utility Greater Than 7 x 5 and up to and Including 8 x 5 With Waste Depth 1.0m or Less	\$34.00	\$35.00	Per load	Y	E
Large Trailer or Utility Greater Than 8 x 5 With Waste Depth 1.0m or Less	\$50.00	\$51.50	Per load	Y	E

Open Trucks

Single Rear Axle, 2 Rear Wheels (or 4 Small)	\$74.00	\$76.00	Per load	Y	E
Single Rear Axle, 4 Normal Sized Rear Wheels	\$149.00	\$153.50	Per load	Y	E
Tandem Rear Axle (Bogie Drive)	\$742.00	\$764.50	Per load	Y	E
Twin Steer With Twin Rear Axles	\$1,236.00	\$1,273.00	Per load	Y	E
Tipping Semi-Trailer	\$1,483.00	\$1,527.50	Per load	Y	E

Enclosed Trucks/Compactors

Single Steer With Single Rear Axle	\$371.00	\$382.00	Per load	Y	E
Single Steer With Tandem Rear Axle	\$742.00	\$764.50	Per load	Y	E
Twin Steer With Tandem Rear Axle	\$1,164.00	\$1,199.00	Per load	Y	E

Other Large Vehicles

Other Large Vehicles	By arrangement only			Y	E
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Products for Sale

Wheelie Bins

Generally applies to Commercial Customers and Public Housing only, except where a Domestic Customer is deemed responsible for replacing a damaged or missing bin.

240 Litre Garbage Bin (Complete) – Delivered	\$114.60	\$118.00	Per bin	N	E
240 Litre Garbage Bin – Lid	\$16.95	\$17.50	Per lid	N	E
240 Litre Garbage Bin – Wheel	\$11.25	\$11.50	Per wheel	N	E
360 Litre Garbage Bin (Complete) – Delivered	\$175.05	\$180.50	Per bin	N	E
360 Litre Garbage Bin – Lid	\$19.10	\$19.50	Per lid	N	E
360 Litre Garbage Bin – Wheel	\$14.65	\$15.00	Per wheel	N	E
240 and 360 Litre Garbage Bin – Axle	\$9.65	\$10.00	Per axle	N	E
240 and 360 Litre Garbage Bin – Hinge Pin	\$1.15	\$1.20	Per hinge pin	N	E

360 Litre Recycling Bin Upgrade

Applies to both Domestic and Non-Domestic Services. A one-off upgrade fee that can be organised and paid for by a tenant or a property owner.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
360 Litre Recycling Bin Upgrade [continued]					
360 Litre Garbage Bin "Swap" from 240 Litres Recycling bin (yellow lid) only.	\$63.70	\$65.50	Per bin	N	E
Garden Mulch					
Garden Mulch Per Cubic Metres (Up to 10 Cubic Metres)	\$26.00	\$27.00	Per cubic metre	Y	E
Garden Mulch up to 6 x 4 Trailer	\$21.00	\$21.50	Per trailer	Y	E
Garden Mulch (Bulk Load Over 10 Cubic Metres)	By arrangement only		Per cubic metre	Y	E
Other Products					
Sale of Water from Standpipe (Nammoona only)	\$7.00	\$7.20	Per kL	N	E
Bulk Water Sales Administration Fee (> 5,000 litres)	\$36.05	\$37.00	Per load	N	E
Waste Merchandise – When Available Keep cups, Boomerang Bags	Price on application		Per item	Y	E
Caddy Liners (52 Bag Roll)	\$7.20	\$7.50	Per roll	Y	E
Asbestos Sample Test Kits	Free of charge		Per test kit	Y	E
Asbestos Disposal Kits (Not Including Disposal Costs)	\$75.00	\$75.00	Per kit	Y	E
Other Services					
Charitable Organisations (By Application)	No charge up to \$280 per month			Y	E
Document Shredding (Subject to availability of shredder)					
Up to 240 Litre Bin	\$66.95	\$69.00	Per bin	Y	E
240L Bin Hire	\$6.70	\$6.90	Per bin	Y	E
Delivery and Pick Up Bins (per 15 Bins)	\$60.00	\$60.00	Per delivery	Y	E
Special Event Services					
Rental	\$6.50	\$6.50	Per Week	Y	E
Servicing (Emptying of Bin)/ Non Routine Bin Lift - Prepaid - by arrangement only	\$18.00	\$19.00	Per Bin Services	Y	E
Prepaid Bin Delivery & Pickup (Up to 15 Bins)	\$58.00	\$59.50	Per 15 Bins Delivered	Y	E
Administration Charges					
Copy of Docket	\$23.15	\$24.00	Per docket	Y	E
Monthly Account Report	\$23.15	\$24.00	Per report	Y	E
Street/park MGB Collection	\$8.15	\$9.75	Per lift	Y	E
Waste Plant Hire					
Hook Lift Truck Including Bin Supply and Operator	\$185.40	\$191.00	Per hour	Y	E
Side Lift Garbage Truck Including Operator	\$216.30	\$223.00	Per hour	Y	E
Waste Handling Charge (Plant & Labour)	\$206.00	\$212.00	Per hour	Y	E

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Delivering for our community

Governance & Advocacy

Governance

Government Information (Public Access) Act Application

Access to information can be requested under the Local Government Act 1993. This method does not incur an application fee or processing fees, however standard Council photocopying charges will apply where the applicant wishes to obtain hard copy records.

Formal access applications are made under the Government Information (Public Access) Act 2009. A processing fee may be charged, however exemptions apply for applications for information pertaining to an individual's own records. Where processing charges are applied, the application fee paid counts as payment toward processing charges.

Application Fee (Application for access to agency information under the GIPA Act)	\$30.00	\$30.00	Per application	N	B
Processing Fee (Application for access to agency information under the GIPA Act)	\$30.00	\$30.00	Per hour after the first hour	N	B
Internal Review (Request for internal review of decision made under the GIPA Act)	\$40.00	\$40.00	Per application	N	B

Subpoena for information

Conduct Fee	\$0.00	\$72.00	Per hour	N	E
After the first hour	\$0.00	\$72.00	Per hour	N	E

Subpoena to give evidence

Conduct Fee	\$0.00	\$72.00	Per hour	N	E
After the first hour	\$0.00	\$72.00	Per hour	N	E

Plus other expenses at cost including but not limited to wages, on costs, travel, accomodation etc.

Financial Services

Section 603 Certificates	\$95.00	\$100.00	Per PropertyID	N	B
Section 603 Certificates – Within 24 Hours	\$190.00	\$200.00	Per PropertyID	N	A&B
Copy of Rates or Water Notices	\$7.50	\$7.50	Per notice	N	A
Dishonour Fee - Direct Debits/Deposits etc	\$10.00	\$10.00	Per dishonour	N	C

Fleet Management

Plant Operations

All items of plant have a hire charge of which the details are contained within Council's plant list maintained by the Organisation Services Directorate.

The Director Organisational Services has the authority to vary rates in specific circumstances.

Items of plant not listed are priced on application.

All rates are also inclusive of labour.

All Council plant must be hired with a Council operator.

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
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Plant Rates – Private Works

Where site access is restricted – price on application.

Large Gravel Haul Trucks	Price on application		Per hour	Y	D
Large Gravel Haul Trucks + Dogs	Price on application		Per hour	Y	D
Tractor and Slasher	Price on application		Per hour	Y	D
Ride on Mower	Price on application		Per hour	Y	D
Grader	Price on application		Per hour	Y	D
Backhoe	Price on application		Per hour	Y	D
Prime Mover Plant No. 156 & Low Loader Plant No. 186	Price on application		Per hour	Y	D
Prime Mover Plant No. 156 & Side Tipping Trailer Plant No. 181	Price on application		Per hour	Y	D
Erection of Street Banner – Casino and Evans Head	Price on application		Per pole	N	D

Mobile Amenities Block

- Two mobile amenity vans available for hire.
- Each van has 4x unisex toilets with sanitary bins & 3x hot water showers.

Bond - Low Risk	\$0.00	\$150.00	Per booking	N	E
Bond - High Risk	\$0.00	\$1,000.00	Per booking	N	E
Hire - 1 Day	\$0.00	\$880.00	Per day	Y	
Hire - 3 Day	\$0.00	\$1,650.00	Per 3 Days	Y	
Hire - Weekly	\$0.00	\$2,750.00	Per week	Y	

Event Equipment Hire

Bond - Equipment Hire	Price on application		Per item, per event	N	A
Kitchen Trailer	Price on application			Y	E
BBQ Trailer	Price on application			Y	E

Information Technology Services

Records

Access to Building & Development Records

Research Fee (Request to Access Building & Development Records)	\$31.00	\$32.00	Per hour	N	A
Scanning (1-20 Pages) A4	\$2.05	\$2.10	Per set	N	A
Scanning (20 + Pages) A4	\$4.15	\$4.25	Per set	N	A
Scanning A3	\$2.05	\$2.10	Per sheet	N	A
Scanning Large Plans A1, A2 etc	\$11.35	\$11.70	Per sheet	N	A

Customer Service

Photocopying – A4	\$0.20	\$0.20	Per copy	N	A
Photocopying – Maps, Plans, etc – A3	\$0.40	\$0.40	Per copy	N	A
Photocopying – A4 Colour	\$1.00	\$1.00	Per copy	N	A
Photocopying – Maps, Plans, etc – A3 Colour	\$2.00	\$2.00	Per copy	N	A

Name	Year 23/24 Fee (incl. GST)	Year 24/25 Fee (incl. GST)	Unit	GST	Pricing Cat.
Council Offices					
Hire of Rooms – Evans Head Office (Small Meeting Room)	\$20.00	\$20.50	Per hour	Y	A
Hire of Rooms – Evans Head Office (Dirrawong Meeting Room & Large Meeting Room)	\$44.00	\$45.50	Per hour	Y	A
Hire of Rooms – Evans Head Office (Dirrawong Meeting Room & Large Meeting Room)	\$220.00	\$227.00	Per day	Y	A
Hire of Committee Room – Casino Office	\$44.00	\$45.50	Per hour	Y	A
Hire of Committee Room – Casino Office	\$220.00	\$227.00	Per day	Y	A
Hire of Council Chambers – Casino Office	\$65.00	\$67.00	Per hour	Y	A
Hire of Council Chambers – Casino Office	\$257.00	\$265.00	Per day	Y	A
Hire of Council Chambers/Committee Room combined – Casino Office	\$105.00	\$108.50	Per hour	Y	A
Hire of Council Chambers/Committee Room combined – Casino Office	\$458.00	\$472.00	Per day	Y	A

DRAFT



Concise Investment Report Pack

Richmond Valley Council

1 May 2024 to 31 May 2024



Contents

1. Portfolio Valuation As At 31 May 2024
2. Portfolio Valuation By Categories As At 31 May 2024
3. Investment Revenue Received For 1 May 2024 to 31 May 2024
4. Comparison of Investment Revenue Earned to Original Budget and Investment Portfolio by Month 2023 - 2024 YTD
5. Environmentally Sustainable Investment Performance Report for the Period Ending 31 May 2024 Relative To 30 April 2024



1. Portfolio Valuation As At 31 May 2024

	Security Rating	Face Value Original	Face Value Current	Market Value	% Total Value	Running Yield	Weighted Running Yield
Fixed Interest Security							
At Call Deposit							
CBA Business Online Saver Acct RVC At Call	S&P ST A1+	17,620,000.00	17,620,000.00	17,620,000.00	22.10%	4.28%	
CBA General Fund Bk Acct RVC At Call	S&P ST A1+	1,372,553.81	1,372,553.81	1,372,553.81	1.72%	3.35%	
CBA Trust Acct RVC At Call	S&P ST A1+	87,050.17	87,050.17	87,050.17	0.11%	3.05%	
MACQ 940323454 At Call	Moodys A2	2,012,449.84	2,012,449.84	2,012,449.84	2.52%	4.60%	
NAB Business Cheque Acct RVC At Call	S&P ST A1+	24.71	24.71	24.71	0.00%	0.00%	
		21,092,078.53	21,092,078.53	21,092,078.53	26.46%		1.12%
Floating Rate Note							
Auswide 1.5 17 Mar 2026 FRN	Moodys Baa2	1,000,000.00	1,000,000.00	1,000,000.00	1.25%	5.85%	
Auswide 1.6 22 Mar 2027 FRN	Moodys Baa2	1,500,000.00	1,500,000.00	1,500,000.00	1.88%	5.95%	
CACU 1.7 21 Sep 2026 FRN	S&P BBB-	1,750,000.00	1,750,000.00	1,750,000.00	2.20%	6.05%	
MACQ 0.48 09 Dec 2025 FRN	Moodys A2	1,000,390.00	1,000,390.00	1,000,390.00	1.25%	4.82%	
MYS 0.65 16 Jun 2025 FRN	Moodys Baa2	1,500,000.00	1,500,000.00	1,500,000.00	1.88%	5.00%	
		6,750,390.00	6,750,390.00	6,750,390.00	8.47%		0.47%
Fixed Rate Bond							
NTTC 1.1 15 Dec 2025 - Issued 10 September 2021 - Richmond Council Fixed	Moodys Aa3	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	1.10%	
JUDO 6.4 26 Sep 2025 Fixed	S&P BBB-	1,500,000.00	1,500,000.00	1,500,000.00	1.88%	6.40%	
BOQ 4.7 27 Jan 2027 Fixed	S&P BBB+	1,000,000.00	1,000,000.00	1,000,000.00	1.25%	5.60%	
		4,500,000.00	4,500,000.00	4,500,000.00	5.65%		0.25%
Unit Trust							
NSWTC Long Term Growth Fund UT		3,000,000.00	3,385,017.97	3,385,017.97	4.25%	15.84%	
NSWTC Medium Term Growth Fund UT		11,005,029.35	12,985,094.38	12,985,094.38	16.29%	7.20%	
		14,005,029.35	16,370,112.35	16,370,112.35	20.54%		1.85%



1. Portfolio Valuation As At 31 May 2024

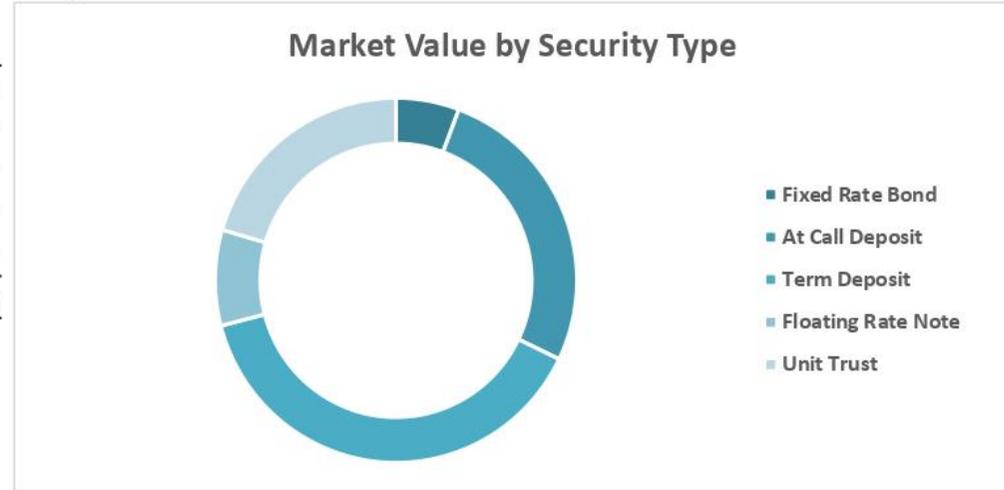
Term Deposit

BOQ 5.15 07 Nov 2024 183DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.15%
CCU 5.5 05 Dec 2024 366DAY TD	Moodys ST P-3	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.50%
CACU 5.1 05 Jun 2024 92DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.10%
ING 5.41 21 Nov 2024 366DAY TD	S&P ST A1	1,000,000.00	1,000,000.00	1,000,000.00	1.25%	5.41%
ING 5.22 22 Jan 2025 366DAY TD	S&P ST A1	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.22%
JUDO 5 01 Jul 2024 90DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.00%
JUDO 5.1 28 Aug 2024 182DAY TD	S&P ST A2	1,000,000.00	1,000,000.00	1,000,000.00	1.25%	5.10%
JUDO 5.1 29 Aug 2024 182DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.10%
JUDO 5.1 05 Sep 2024 120DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.10%
JUDO 5.2 07 Nov 2024 183DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.20%
JUDO 5.45 02 Dec 2024 367DAY TD	S&P ST A2	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.45%
NAB 5 30 Jul 2024 91DAY TD	S&P ST A1+	3,000,000.00	3,000,000.00	3,000,000.00	3.76%	5.00%
NAB 5.1 30 Jul 2024 182DAY TD	S&P ST A1+	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.10%
NAB 4.95 28 Aug 2024 92DAY TD	S&P ST A1+	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	4.95%
NAB 5.1 08 Oct 2024 153DAY TD	S&P ST A1+	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.10%
SCC 5.05 05 Jun 2024 92DAY TD	Unrated ST UR	2,000,000.00	2,000,000.00	2,000,000.00	2.51%	5.05%
		31,000,000.00	31,000,000.00	31,000,000.00	38.89%	2.01%
Portfolio Total		77,347,497.88	79,712,580.88	79,712,580.88	100.00%	5.69%



2. Portfolio Valuation By Categories As At 31 May 2024

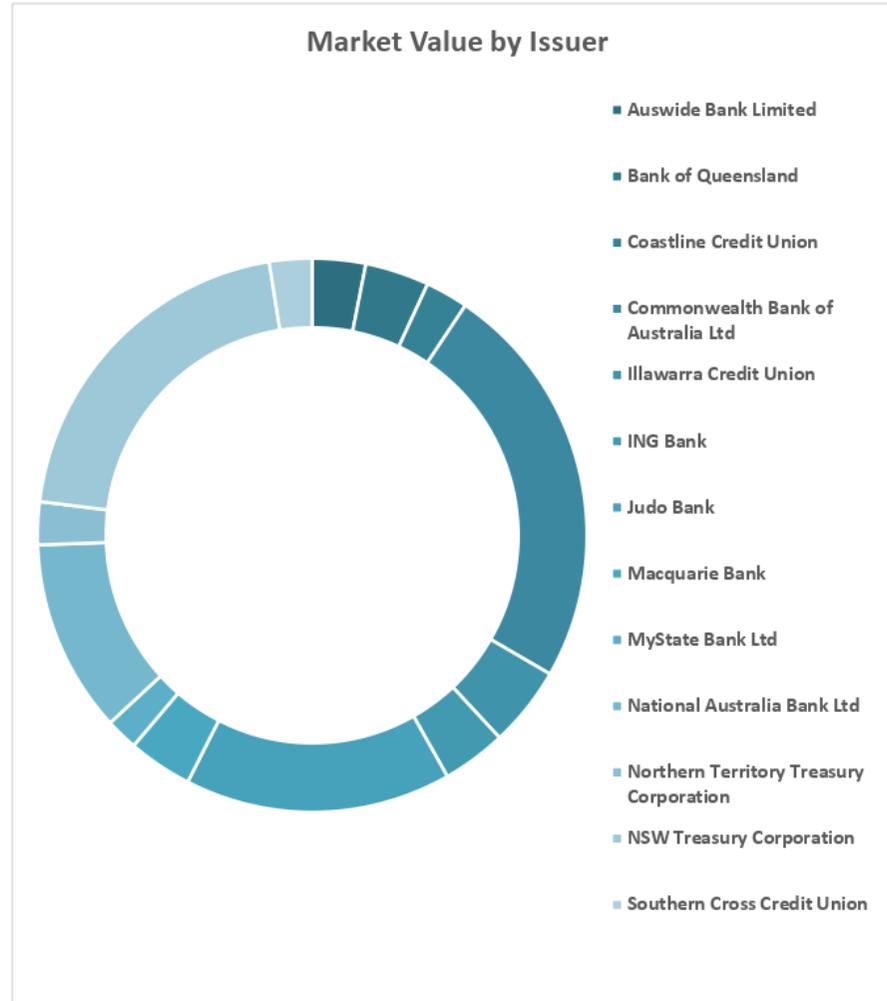
Security Type	Market Value	% Total Value
Fixed Rate Bond	4,500,000.00	5.65%
At Call Deposit	21,092,078.53	26.46%
Term Deposit	31,000,000.00	38.89%
Floating Rate Note	6,750,390.00	8.47%
Unit Trust	16,370,112.35	20.54%
Portfolio Total	79,712,580.88	100.00%





2. Portfolio Valuation By Categories As At 31 May 2024

Issuer	Market Value	% Total Value
Auswide Bank Limited	2,500,000.00	3.14%
Bank of Queensland	3,000,000.00	3.76%
Coastline Credit Union	2,000,000.00	2.51%
Commonwealth Bank of Australia Ltd	19,079,603.98	23.94%
Illawarra Credit Union	3,750,000.00	4.70%
ING Bank	3,000,000.00	3.76%
Judo Bank	12,500,000.00	15.68%
Macquarie Bank	3,012,839.84	3.78%
MyState Bank Ltd	1,500,000.00	1.88%
National Australia Bank Ltd	9,000,024.71	11.29%
Northern Territory Treasury Corporation	2,000,000.00	2.51%
NSW Treasury Corporation	16,370,112.35	20.54%
Southern Cross Credit Union	2,000,000.00	2.51%
Portfolio Total	79,712,580.88	100.00%



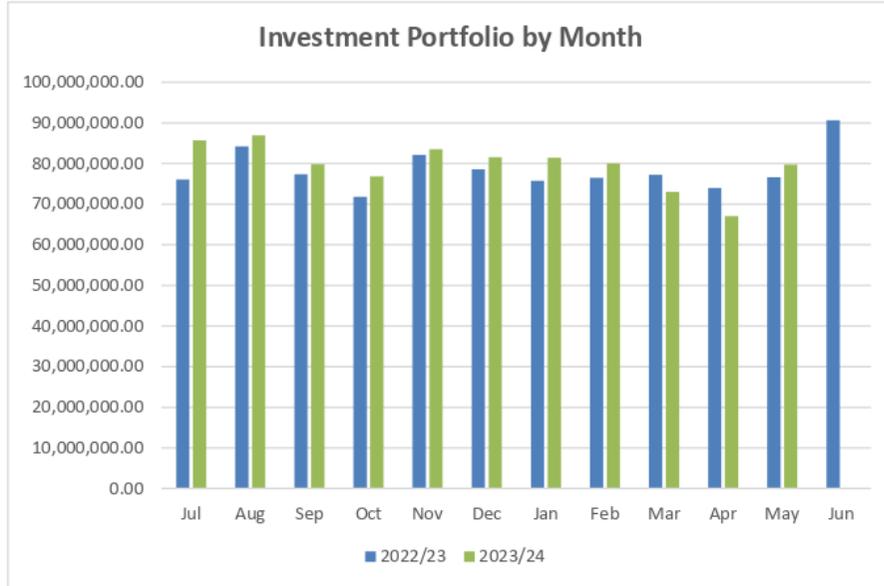
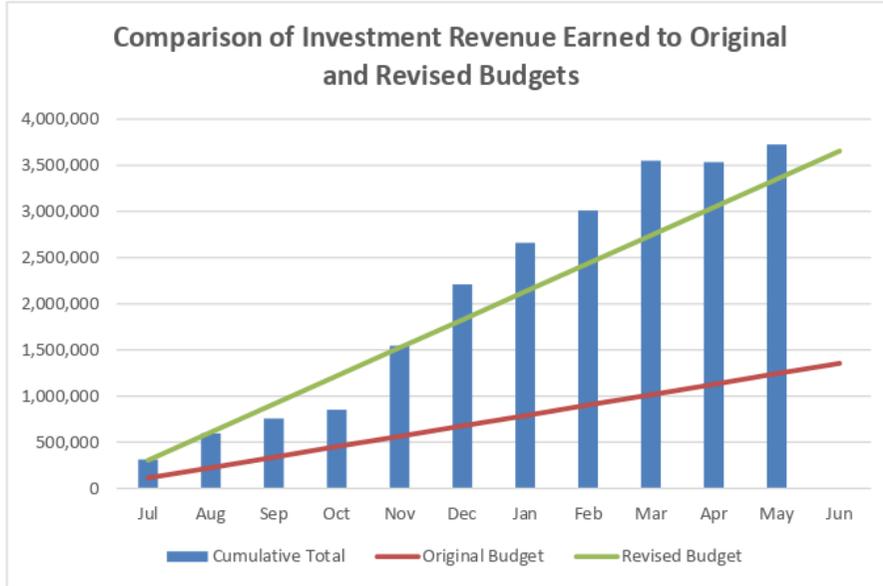


3. Investment Revenue Received For 1 March 2024 to 31 May 2024

Security	Issuer	Settlement Date	Face Value (Basis of Interest Calculation)	Consideration Notional	Income Type
NAB 5.05 28 May 2024 92DAY TD	National Australia Bank Ltd	28 May 2024	2,000,000.00	25,457.53	Security Coupon Interest
Other	Macquarie Bank	31 May 2024		12,450.84	Bank Interest
Other	Commonwealth Bank	31 May 2024		55,256.56	Bank Interest
Other	Commonwealth Bank	31 May 2024		6,431.96	Bank Interest
Other	Commonwealth Bank	31 May 2024		225.50	Bank Interest
				99,822.39	
Medium Term Growth Fund	NSW Treasury Corporation			77,652.15	Fair Value Gain/(Loss)
Long Term Growth Fund	NSW Treasury Corporation			43,983.06	Fair Value Gain/(Loss)
				121,635.21	
TOTAL				221,457.60	



4. Comparison of Investment Revenue Earned to Original Budget and Investment Portfolio by Month 2023 - 2024 YTD





5. Environmentally Sustainable Investment Performance Report for the Period Ending 31 May 2024 Relative To 30 April 2024.

Portfolio Summary by Fossil Fuel Lending ADIs

ADI Lending Status	% Total	Current Period	% Total	Prior Period
Fossil Fuel Lending ADIs				
Bank of Queensland	3.8%	3,000,000.00	1.5%	1,000,000.00
Commonwealth Bank of Australia Ltd	23.9%	19,079,603.98	12.7%	8,499,581.50
ING Bank Australia Limited	3.8%	3,000,000.00	4.5%	3,000,000.00
Macquarie Bank	3.8%	3,012,839.84	13.5%	9,033,951.16
National Australia Bank Ltd	11.3%	9,000,024.71	10.4%	7,000,024.71
	46.5%	37,092,468.53	42.6%	28,533,557.37
Non Fossil Fuel Lending ADIs				
Auswide Bank Limited	3.1%	2,500,000.00	3.7%	2,500,000.00
Coastline Credit Union	2.5%	2,000,000.00	3.0%	2,000,000.00
Illawarra Credit Union	4.7%	3,750,000.00	5.6%	3,750,000.00
Judo Bank	15.7%	12,500,000.00	12.7%	8,500,000.00
MyState Bank Ltd	1.9%	1,500,000.00	2.2%	1,500,000.00
Northern Territory Treasury Corporation	2.5%	2,000,000.00	3.0%	2,000,000.00
NSW Treasury Corporation	20.5%	16,370,112.35	24.2%	16,248,477.14
Southern Cross Credit Union	2.5%	2,000,000.00	3.0%	2,000,000.00
	53.5%	42,620,112.35	57.4%	38,498,477.14
Total Portfolio		79,712,580.88		67,032,034.51

All amounts shown in the table and charts are Current Face Values.

Fossil Fuel vs Non Fossil Fuel Lending ADI





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Richmond
Valley
Council



MINUTES

Audit, Risk & Improvement Committee Meeting 29 May 2024

ORDER OF BUSINESS

1	WELCOME	3
2	APOLOGIES	3
3	DECLARATION OF INTERESTS	3
4	CONFIRMATION OF MINUTES	3
4.1	Minutes of the Audit, Risk & Improvement Committee Meeting held on 21 February 2024.....	3
5	MATTERS FOR CONSIDERATION	3
5.1	Progress of the Internal and External Audit Action Items.....	3
5.2	Interim Audit Management Letter	4
5.5	Upgrade of TechOne Systems	4
5.6	IT Policy Management.....	4
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5.4	Continuous Risk Improvement Program	5
5.7	Outcome of the Physical Assets Security Audit Request for Quotation.....	5
5.8	Outcome of the Internal Audit Function Request for Quotation	5
5.9	Business Continuity Plan.....	6
5.10	General Business.....	6

**MINUTES OF RICHMOND VALLEY COUNCIL
AUDIT, RISK & IMPROVEMENT COMMITTEE MEETING
HELD VIA MICROSOFT TEAMS,
ON WEDNESDAY, 29 MAY 2024 AT 4PM**

PRESENT: Chairperson Ron Gillard, Member Jesse Jo, Member Emma Fountain

IN ATTENDANCE: Ryan Gaiter (Director Organisational Services), Jenna Hazelwood (Chief of Staff), Angela Jones (Director Community Service Delivery, Hayley Martin (Principal Accountant), Adam Bradfield (TNR), Quentin Wong (Audit Office), Scott Walters (Manager IT), David Timms (Manager Water Sewer Projects), Latoya Cooper (Executive Assistant)

1 WELCOME

2 APOLOGIES

Vaughan Macdonald (General Manager), Ben Zeller (Director Projects & Business Development), Tony McAteer (Strategic Land Use Planner)

3 DECLARATION OF INTERESTS

Nil

4 CONFIRMATION OF MINUTES

4.1 MINUTES OF THE AUDIT, RISK & IMPROVEMENT COMMITTEE MEETING HELD ON 21 FEBRUARY 2024

COMMITTEE RESOLUTION IA290524/1

Moved: Member Jesse Jo

Seconded: Member Emma Fountain

1. That the Minutes of the Audit, Risk & Improvement Committee Meeting, held on 21 February 2024, be taken as read and confirmed as a true record of proceedings.

CARRIED

5 MATTERS FOR CONSIDERATION

5.1 PROGRESS OF THE INTERNAL AND EXTERNAL AUDIT ACTION ITEMS

COMMITTEE RECOMMENDATION

Moved: Member Emma Fountain

Seconded: Member Jesse Jo

That the Committee:

1. Receives the Progress of Internal and External Audit Action Items report and the Meeting Actions update
2. Acknowledges and thanks staff members David Timms (Manager Water Sewer & Projects) and Angela Jones (Director – Community Service Delivery) for their presentations and

AUDIT, RISK & IMPROVEMENT COMMITTEE MEETING MINUTES

29 MAY 2024

project updates.

Staff member David Timms left the meeting 4:36pm

5.2 INTERIM AUDIT MANAGEMENT LETTER**COMMITTEE RESOLUTION IA290524/2**

Moved: Member Jesse Jo

Seconded: Member Emma Fountain

That the Committee receives and notes the Management Letter on the Interim Phase of the External Audit for the year ended 30 June 2024, commending staff for their preparedness and efforts.

CARRIED

CHANGE IN AGENDA ORDER

Item 5.5 Upgrade to TechOne Systems and 5.6 IT Policy Management brought forward.

5.5 UPGRADE OF TECHONE SYSTEMS**COMMITTEE RESOLUTION IA290524/3**

Moved: Member Emma Fountain

Seconded: Member Jesse Jo

That the Committee:

1. Receives and notes the information in the Upgrade of TechOne Systems report
2. Acknowledges and thanks staff member Scott Walters (Manager IT) for the presentation and project update.

CARRIED

5.6 IT POLICY MANAGEMENT**COMMITTEE RESOLUTION IA290524/4**

Moved: Member Jesse Jo

Seconded: Member Emma Fountain

That the committee noted the update on the IT Policy Management report.

CARRIED

Staff member Scott Walters left the meeting 5:15pm

5.3 FINANCIAL MANAGEMENT AND GOVERNANCE GAP ANALYSIS UPDATE**COMMITTEE RESOLUTION IA290524/5**

Moved: Member Emma Fountain

Seconded: Member Jesse Jo

That the Committee notes the update provided in relation to the gap analysis presented to the November 2023 meeting and requests an annual review to be completed on the progress towards attaining the 'desired state'.

CARRIED

5.4 CONTINUOUS RISK IMPROVEMENT PROGRAM**COMMITTEE RESOLUTION IA290524/6**

Moved: Member Jesse Jo

Seconded: Member Emma Fountain

That the Committee receives and notes the report on Council's proposed response to the Continuous Risk Improvement Program 2023 audit and request a copy of the report completed by Civic Risk Mutual be forwarded to the Committee.

CARRIED

5.7 OUTCOME OF THE PHYSICAL ASSETS SECURITY AUDIT REQUEST FOR QUOTATION**COMMITTEE RESOLUTION IA290524/7**

Moved: Member Emma Fountain

Seconded: Member Jesse Jo

That the Committee receives and notes the outcome of the Physical Asset Security Audit request for quotation report.

CARRIED

5.8 OUTCOME OF THE INTERNAL AUDIT FUNCTION REQUEST FOR QUOTATION**COMMITTEE RESOLUTION IA290524/8**

Moved: Member Jesse Jo

Seconded: Member Emma Fountain

That the Committee notes the outcome of the Internal Audit Function request for quotation report.

CARRIED

5.9 BUSINESS CONTINUITY PLAN**COMMITTEE RESOLUTION IA290524/9**

Moved: Member Emma Fountain

Seconded: Member Jesse Jo

That the Committee notes the information provided in the Business Continuity Plan report and requests that strategic planning and key roles listed as a critical function be considered within the next review of the Plan.

CARRIED

5.10 GENERAL BUSINESS**- Workplan**

A discussion regarding the Annual Work Plan of the Committee will be taken offline and reported back at the scheduled August ARIC meeting, and presented to the newly elected Council at a date to be confirmed in October 2024 post LG Election 2024.

- Draft Financials

It is anticipated that a set of draft financials will be available prior to the August ARIC meeting and will be distributed separate from the meeting business papers for review by the Members out of session.

- Auditors

TNR will be onsite the week of August ARIC meeting to commence their final stage of the annual audit.

- Special Meeting Consideration

Given the distribution and review of the draft financials out of session, the annual 'special' ARIC meeting to review the audited financial statements and receive a presentation from the external auditors will remain as in previous years and will be scheduled at a date to be confirmed in October prior to the first meeting of the newly elected Council.

The next Audit Risk and Improvement Committee meeting will be held on Wednesday, 28 August 2024 commencing at 4pm via Microsoft Teams.

The Meeting closed at 6.20pm.

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CHAIRPERSON