



**Richmond
Valley
Council**



DRAFT Long Term Financial Plan 2023-2033

PUBLIC EXHIBITION



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

Casino Office:

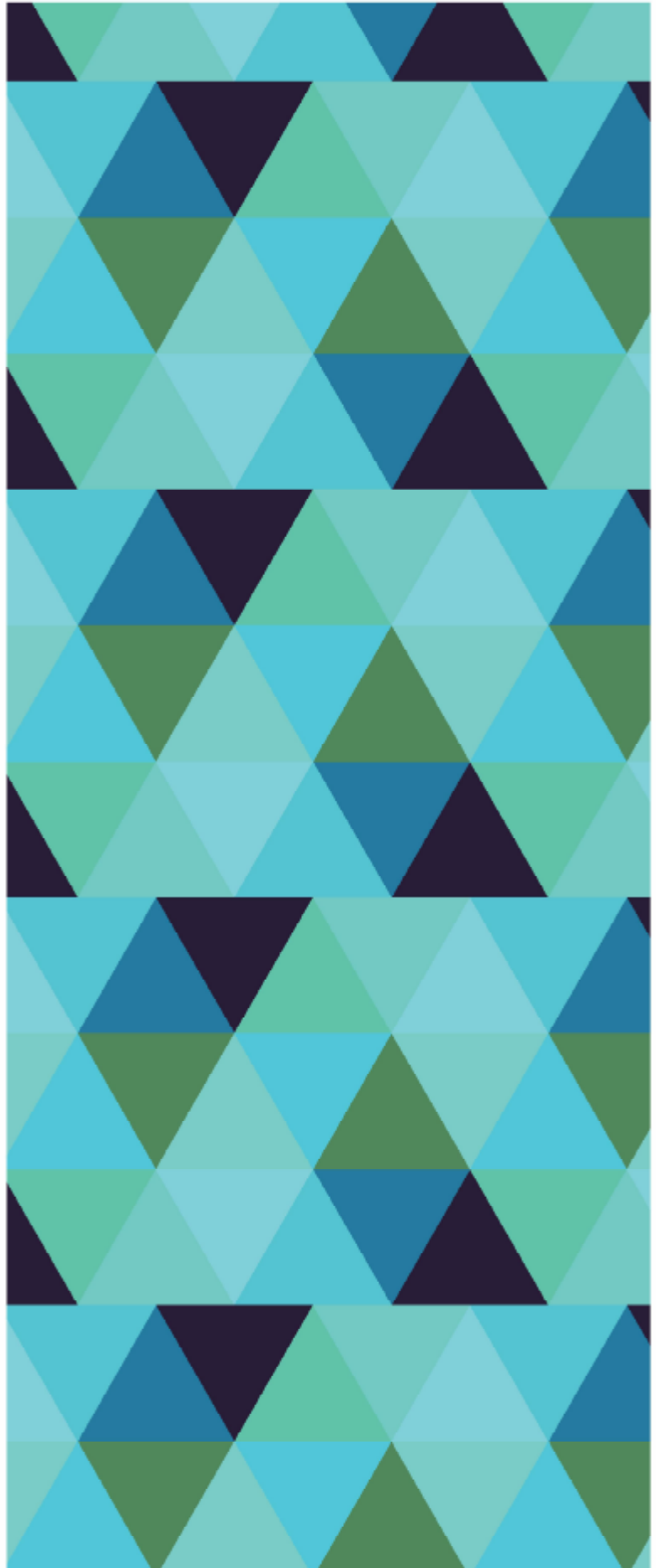
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Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
INCOME STATEMENT - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	29,292,000	30,914,552	32,421,077	33,624,325	34,794,219	35,725,109	36,679,700	37,664,409	38,674,042	39,707,889	40,774,066	41,865,977
User Charges & Fees	13,902,000	16,484,864	17,747,265	18,634,582	19,443,498	19,601,004	20,105,376	20,625,774	21,161,377	21,712,480	22,279,512	22,862,803
Other Revenues	2,770,000	3,183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458	207,503
Grants & Contributions provided for Operating Purposes	27,851,000	20,132,603	11,696,176	11,774,968	12,033,055	12,338,690	12,610,024	12,930,744	13,219,325	13,555,690	13,856,861	14,216,775
Grants & Contributions provided for Capital Purposes	25,582,000	28,939,096	11,748,556	7,139,928	37,359,938	9,166,208	1,872,603	1,879,124	1,185,773	1,192,554	1,200,051	1,207,714
Interest & Investment Revenue	364,000	1,031,514	1,462,521	1,508,375	1,553,606	1,600,192	2,369,694	3,149,768	3,373,993	3,590,495	3,870,119	4,193,427
Other Income:												
Net Gains from the Disposal of Assets	-	-	968,435	1,195,243	137,142	558,095	246,984	311,111	396,825	155,555	178,021	118,681
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	2,096,000	3,917,924	1,953,206	2,081,736	2,133,330	2,186,253	2,240,547	2,296,245	2,353,386	2,412,006	2,484,281	2,558,724
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	101,857,000	104,604,553	78,175,602	76,131,925	107,624,348	81,350,052	76,304,512	79,041,995	80,554,927	82,522,419	84,844,369	87,231,605
Expenses from Continuing Operations												
Employee Benefits & On-Costs	22,070,000	23,333,222	24,888,643	25,499,206	26,508,450	27,302,144	28,121,103	28,966,833	29,841,386	30,749,899	31,694,641	32,709,705
Borrowing Costs	916,000	1,043,455	941,563	948,519	925,527	1,273,392	1,644,063	1,552,270	1,462,927	1,374,425	1,306,132	1,261,068
Materials & Contracts	35,234,000	24,183,573	18,978,778	19,556,122	19,687,871	20,216,279	20,889,724	21,518,909	21,845,404	22,345,546	23,009,407	23,875,781
Depreciation & Amortisation	18,000,000	18,162,076	18,575,508	18,999,274	19,433,630	19,878,848	20,335,196	20,802,957	21,282,409	21,773,848	22,271,669	22,788,284
Impairment of investments	1,028,000	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	91,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,191,000	3,481,229	3,527,136	3,644,564	3,704,170	3,826,770	3,891,685	4,019,984	4,088,638	4,220,123	4,293,881	4,439,220
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,340,000	116,834	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	81,870,000	70,320,389	66,911,628	68,647,685	70,259,648	72,497,434	74,881,771	76,860,953	78,520,764	80,463,841	82,575,730	85,074,058
Operating Result from Continuing Operations	19,987,000	34,284,164	11,263,974	7,484,240	37,364,700	8,852,619	1,422,741	2,181,041	2,034,163	2,058,578	2,268,639	2,157,547
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	19,987,000	34,284,164	11,263,974	7,484,240	37,364,700	8,852,619	1,422,741	2,181,041	2,034,163	2,058,578	2,268,639	2,157,547
Net Operating Result before Grants and Contributions provided for Capital Purposes	(5,595,000)	5,345,068	(484,582)	344,312	4,762	(313,589)	(449,862)	301,918	848,390	866,024	1,068,588	949,833

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
INCOME STATEMENT - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	20,176,000	21,471,415	22,433,101	23,132,823	23,773,765	24,372,568	24,984,943	25,617,189	26,263,597	26,923,357	27,606,093	28,303,000
User Charges & Fees	7,114,000	9,695,177	10,805,301	11,349,019	11,797,259	11,725,379	11,993,485	12,270,526	12,555,474	12,848,401	13,149,515	13,458,909
Other Revenues	2,305,000	3,183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458	207,503
Grants & Contributions provided for Operating Purposes	27,811,000	20,132,603	11,696,176	11,774,968	12,033,055	12,338,690	12,610,024	12,930,744	13,219,325	13,555,690	13,856,861	14,216,775
Grants & Contributions provided for Capital Purposes	23,657,000	26,362,638	11,498,556	889,928	1,109,938	916,208	922,603	929,124	935,773	942,554	950,051	957,714
Interest & Investment Revenue	351,000	729,920	1,151,798	1,188,331	1,223,961	1,260,659	1,836,246	2,444,542	2,619,103	2,787,626	3,005,390	3,257,228
Other Income:												
Net Gains from the Disposal of Assets	-	-	968,435	1,195,243	137,142	558,095	246,984	311,111	396,825	155,555	178,021	118,681
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	2,096,000	3,870,943	1,904,815	2,031,893	2,081,991	2,133,374	2,186,081	2,240,145	2,295,603	2,352,490	2,422,979	2,495,583
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	83,510,000	85,446,696	60,636,548	51,734,973	52,326,671	53,479,474	54,959,950	56,928,200	58,475,906	59,761,423	61,370,368	63,015,393
Expenses from Continuing Operations												
Employee Benefits & On-Costs	19,186,000	20,466,911	21,773,535	22,259,574	23,139,336	23,831,970	24,546,862	25,285,396	26,049,533	26,844,317	27,671,926	28,566,311
Borrowing Costs	319,000	508,707	490,097	436,190	360,159	303,379	250,412	212,165	178,795	146,810	118,293	98,884
Materials & Contracts	27,253,000	16,414,721	10,802,053	11,115,757	11,001,024	11,204,880	11,626,401	12,032,805	12,084,597	12,331,181	12,664,515	13,223,189
Depreciation & Amortisation	14,210,000	14,320,618	14,639,179	14,965,702	15,300,384	15,643,435	15,995,063	16,355,485	16,724,915	17,103,582	17,485,812	17,883,946
Impairment of investments	1,028,000	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	91,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,191,000	3,423,041	3,467,273	3,583,202	3,641,275	3,762,303	3,825,604	3,952,252	4,019,211	4,148,960	4,220,936	4,364,452
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	936,000	116,834	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	65,214,000	55,250,831	51,172,137	52,360,424	53,442,178	54,745,968	56,244,343	57,838,103	59,057,051	60,574,850	62,161,482	64,136,782
Operating Result from Continuing Operations	18,296,000	30,195,865	9,464,411	(625,451)	(1,115,507)	(1,266,493)	(1,284,392)	(909,903)	(581,145)	(813,427)	(791,114)	(1,121,389)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	18,296,000	30,195,865	9,464,411	(625,451)	(1,115,507)	(1,266,493)	(1,284,392)	(909,903)	(581,145)	(813,427)	(791,114)	(1,121,389)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(5,361,000)	3,833,227	(2,034,145)	(1,515,379)	(2,225,445)	(2,182,701)	(2,206,995)	(1,839,027)	(1,516,918)	(1,755,980)	(1,741,165)	(2,079,103)

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
INCOME STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,677,000	1,650,656	1,751,838	1,841,540	1,935,812	1,994,699	2,055,375	2,117,917	2,182,379	2,248,818	2,316,298	2,385,785
User Charges & Fees	5,109,000	5,386,230	5,425,562	5,695,322	5,978,525	6,157,879	6,342,614	6,532,893	6,728,878	6,930,744	7,138,662	7,352,820
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	40,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	426,000	626,458	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest & Investment Revenue	6,000	48,445	49,980	51,479	53,023	54,613	78,573	99,860	106,319	112,586	120,554	129,702
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510	55,115
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	7,258,000	7,752,799	7,419,621	7,781,849	8,162,174	8,403,349	8,674,105	8,949,639	9,218,014	9,494,099	9,779,024	10,073,422
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,162,000	1,135,613	1,260,560	1,310,954	1,363,358	1,404,254	1,446,363	1,489,747	1,534,430	1,580,453	1,627,851	1,676,680
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	4,267,000	4,077,167	4,307,181	4,441,029	4,568,649	4,735,087	4,859,624	4,977,363	5,118,733	5,251,325	5,433,757	5,590,954
Depreciation & Amortisation	1,451,000	1,481,863	1,518,622	1,556,300	1,594,920	1,634,506	1,675,081	1,716,671	1,759,300	1,802,995	1,847,782	1,893,689
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	38,207	39,382	40,369	41,379	42,412	43,474	44,560	45,674	46,816	47,988	49,188
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	742,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	7,622,000	6,732,850	7,125,745	7,348,652	7,568,306	7,816,259	8,024,542	8,228,341	8,458,137	8,681,589	8,957,378	9,210,511
Operating Result from Continuing Operations	(364,000)	1,019,949	293,876	433,197	593,868	587,090	649,563	721,297	759,877	812,510	821,645	862,911
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(364,000)	1,019,949	293,876	433,197	593,868	587,090	649,563	721,297	759,877	812,510	821,645	862,911
Net Operating Result before Grants and Contributions provided for Capital Purposes	(790,000)	393,491	143,876	283,197	443,868	437,090	499,563	571,297	609,877	662,510	671,645	712,911

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
INCOME STATEMENT - SEWER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,439,000	7,792,481	8,236,138	8,649,962	9,084,642	9,357,842	9,639,382	9,929,303	10,228,066	10,535,714	10,851,675	11,177,192
User Charges & Fees	1,679,000	1,403,457	1,516,402	1,590,241	1,667,714	1,717,746	1,769,277	1,822,355	1,877,025	1,933,335	1,991,335	2,051,074
Other Revenues	465,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	1,499,000	1,950,000	100,000	6,100,000	36,100,000	8,100,000	800,000	800,000	100,000	100,000	100,000	100,000
Interest & Investment Revenue	7,000	253,149	260,743	268,565	276,622	284,920	454,875	605,367	648,571	690,283	744,175	806,497
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792	8,026
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	11,089,000	11,405,058	10,119,433	16,615,103	47,135,503	19,467,229	12,670,457	13,164,156	12,861,007	13,266,897	13,694,977	14,142,789
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,722,000	1,730,699	1,854,548	1,928,678	2,005,756	2,065,920	2,127,878	2,191,690	2,257,423	2,325,129	2,394,864	2,466,714
Borrowing Costs	597,000	534,748	451,466	512,329	565,368	970,013	1,393,651	1,340,105	1,284,132	1,227,615	1,187,839	1,162,184
Materials & Contracts	3,714,000	3,691,686	3,869,543	3,999,337	4,118,198	4,276,312	4,403,698	4,508,741	4,642,075	4,763,040	4,911,135	5,061,637
Depreciation & Amortisation	2,339,000	2,359,595	2,417,707	2,477,272	2,538,326	2,600,907	2,665,052	2,730,801	2,798,194	2,867,271	2,938,075	3,010,649
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	19,981	20,481	20,993	21,516	22,055	22,607	23,172	23,753	24,347	24,957	25,580
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	662,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	9,034,000	8,336,708	8,613,745	8,938,609	9,249,164	9,935,207	10,612,886	10,794,509	11,005,577	11,207,402	11,456,870	11,726,764
Operating Result from Continuing Operations	2,055,000	3,068,350	1,505,688	7,676,494	37,886,339	9,532,022	2,057,571	2,369,647	1,855,430	2,059,494	2,238,107	2,416,025
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,055,000	3,068,350	1,505,688	7,676,494	37,886,339	9,532,022	2,057,571	2,369,647	1,855,430	2,059,494	2,238,107	2,416,025
Net Operating Result before Grants and Contributions provided for Capital Purposes	556,000	1,118,350	1,405,688	1,576,494	1,786,339	1,432,022	1,257,571	1,569,647	1,755,430	1,959,494	2,138,107	2,316,025

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
BALANCE SHEET - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	49,572,000	30,661,293	19,842,044	10,967,296	11,475,606	12,551,215	17,214,830	18,884,263	21,906,939	29,000,745	38,146,027	47,493,336
Investments	22,330,000	46,691,940	46,102,499	47,202,499	47,202,499	49,202,499	51,102,499	55,102,499	61,767,871	63,968,839	66,520,110	71,240,004
Receivables	9,667,000	9,141,966	7,387,727	8,226,234	7,516,820	9,031,361	8,013,486	8,284,962	8,398,384	8,634,469	8,880,186	9,137,365
Inventories	4,907,000	3,417,745	3,210,566	3,635,816	5,344,075	3,627,937	2,520,602	4,083,153	1,892,139	5,919,664	6,403,143	6,502,285
Contract assets and contract cost assets	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000
Other	520,000	464,424	334,061	344,119	342,792	350,398	361,748	374,228	377,008	385,818	395,307	411,746
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	89,643,000	93,024,369	79,523,897	73,022,965	74,528,792	77,410,410	81,860,166	89,376,106	96,989,340	110,556,535	122,991,773	137,431,737
Non-Current Assets												
Investments	6,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	2,458,000	2,353,751	1,764,373	1,819,882	1,894,438	1,941,208	1,995,777	2,168,236	2,229,019	2,291,443	2,355,724	2,421,941
Inventories	815,000	2,430,109	2,882,590	5,852,768	3,775,915	3,060,340	2,935,735	2,304,615	4,895,044	3,535,403	3,846,612	3,894,084
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	831,155,000	880,480,076	913,220,573	936,702,275	990,259,011	1,030,281,878	1,038,469,284	1,044,924,011	1,047,876,230	1,049,439,499	1,050,738,049	1,050,875,937
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	1,099,000	1,131,104	1,159,010	1,182,614	1,201,808	1,216,482	1,226,523	1,231,815	1,232,239	1,227,674	1,217,995	1,203,074
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	842,277,000	886,395,039	919,026,546	945,557,539	997,131,172	1,036,499,909	1,044,627,320	1,050,628,676	1,056,232,532	1,056,494,019	1,058,158,380	1,058,395,036
TOTAL ASSETS	931,920,000	979,419,408	998,550,444	1,018,580,503	1,071,659,964	1,113,910,319	1,126,487,486	1,140,004,783	1,153,221,873	1,167,050,554	1,181,150,153	1,195,826,773
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	11,042,000	10,120,453	8,154,156	6,905,344	6,606,715	6,623,450	6,733,798	6,888,990	6,915,068	7,326,327	7,165,164	7,276,062
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	5,459,000	6,032,104	3,030,327	1,673,930	1,737,191	1,751,372	1,788,147	1,831,342	1,870,435	1,915,737	1,956,621	2,005,133
Lease liabilities	410,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,371,000	3,562,658	3,815,938	3,348,694	2,984,084	2,196,919	2,055,617	2,030,938	1,806,095	1,104,456	640,815	609,108
Employee benefit provisions	4,496,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941
Other provisions	1,392,000	1,601,086	1,622,885	1,645,229	1,668,132	1,691,608	1,715,671	1,740,336	1,765,617	1,791,529	1,818,090	1,845,315
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	26,170,000	25,783,242	21,090,248	18,040,139	17,463,063	16,730,290	16,760,174	16,958,546	16,824,156	16,604,991	16,047,632	16,202,559
Non-Current Liabilities												
Payables	417,000	1,247,405	1,259,017	1,284,626	1,298,503	1,324,601	1,339,058	1,366,388	1,381,682	1,409,729	1,426,128	1,457,053
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	103,000	225,035	112,262	61,298	63,612	64,153	65,497	67,081	68,510	70,171	71,665	73,444
Lease liabilities	584,000	1,194,000	1,394,000	1,594,000	1,794,000	1,994,000	2,194,000	2,394,000	2,594,000	2,794,000	2,994,000	3,194,000
Borrowings	19,462,000	16,635,425	13,767,094	13,407,934	13,416,953	31,216,278	29,156,021	27,122,311	25,315,770	24,213,417	23,577,295	22,968,187
Employee benefit provisions	131,000	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059
Other provisions	3,901,000	3,763,168	3,814,405	3,866,923	3,920,754	3,975,931	4,032,488	4,090,458	4,149,878	4,210,784	4,273,212	4,337,200
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	24,598,000	23,225,093	20,506,837	20,374,839	20,653,880	38,735,022	36,947,123	35,200,298	33,669,899	32,858,159	32,502,359	32,189,943
TOTAL LIABILITIES	50,768,000	49,008,335	41,597,085	38,414,978	38,116,943	55,465,312	53,707,297	52,158,844	50,494,055	49,463,150	48,549,990	48,392,502
Net Assets	881,152,000	930,411,073	956,953,359	980,165,525	1,033,543,021	1,058,445,007	1,072,780,188	1,087,845,939	1,102,727,817	1,117,587,404	1,132,600,162	1,147,434,271
EQUITY												
Retained Earnings	389,640,000	423,924,164	435,188,138	442,672,379	480,037,079	488,889,697	490,312,438	492,493,480	494,527,642	496,586,220	498,854,859	501,012,406
Revaluation Reserves	491,512,000	506,486,909	521,765,220	537,493,146	553,505,943	569,555,310	582,467,750	595,352,459	608,200,175	621,001,184	633,745,303	646,421,865
Council Equity Interest	881,152,000	930,411,073	956,953,359	980,165,525	1,033,543,021	1,058,445,007	1,072,780,188	1,087,845,939	1,102,727,817	1,117,587,404	1,132,600,162	1,147,434,271
Total Equity	881,152,000	930,411,073	956,953,359	980,165,525	1,033,543,021	1,058,445,007	1,072,780,188	1,087,845,939	1,102,727,817	1,117,587,404	1,132,600,162	1,147,434,271

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
BALANCE SHEET - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	34,432,000	23,406,586	12,981,797	8,299,907	8,760,482	11,183,743	15,466,777	16,995,515	18,416,778	23,494,772	30,939,206	38,089,826
Investments	16,898,000	34,909,879	35,909,879	37,209,879	40,209,879	44,209,879	46,209,879	50,209,879	55,709,879	55,709,879	55,709,879	57,134,738
Receivables	5,895,000	4,851,127	3,421,644	3,050,192	3,168,362	3,183,232	3,267,444	3,401,863	3,492,516	3,583,163	3,679,491	3,782,785
Inventories	4,907,000	3,417,745	3,210,566	3,635,816	5,344,075	3,627,937	2,520,602	4,083,153	1,892,139	5,919,664	6,403,143	6,502,285
Contract assets and contract cost assets	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000	2,647,000
Other	520,000	464,424	334,061	344,119	342,792	350,398	361,748	374,228	377,008	385,818	395,307	411,746
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	65,299,000	69,696,761	58,504,947	55,186,913	60,472,590	65,202,190	70,473,450	77,711,639	82,535,320	91,740,296	99,774,026	108,568,381
Non-Current Assets												
Investments	6,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,441,000	1,330,513	697,354	699,495	718,008	729,396	747,510	882,422	904,521	927,101	950,459	974,520
Inventories	815,000	2,430,109	2,882,590	5,852,768	3,775,915	3,060,340	2,935,735	2,304,615	4,895,044	3,535,403	3,846,612	3,894,084
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	640,826,000	683,861,112	711,289,989	719,293,754	726,424,683	732,968,938	738,846,477	743,762,311	748,218,843	752,397,378	755,620,222	758,677,448
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	1,099,000	1,131,104	1,159,010	1,182,614	1,201,808	1,216,482	1,226,523	1,231,815	1,232,239	1,227,674	1,217,995	1,203,074
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	650,931,000	688,752,839	716,028,943	727,028,631	732,120,414	737,975,156	743,756,246	748,181,163	755,250,647	758,087,556	761,635,287	764,749,126
TOTAL ASSETS	716,230,000	758,449,600	774,533,890	782,215,544	792,593,004	803,177,345	814,229,696	825,892,802	837,785,967	849,827,852	861,409,314	873,317,506
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	10,824,000	9,905,812	7,928,503	6,671,299	6,364,631	6,372,539	6,475,427	6,624,074	6,642,288	7,046,176	6,876,326	6,978,445
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	5,459,000	6,032,104	3,030,327	1,673,930	1,737,191	1,751,372	1,788,147	1,831,342	1,870,435	1,915,737	1,956,621	2,005,133
Lease liabilities	410,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,870,000	1,978,559	2,098,581	1,490,257	1,403,365	1,006,351	811,503	730,851	712,649	553,273	120,623	62,582
Employee benefit provisions	4,496,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941	4,466,941
Other provisions	1,392,000	1,601,086	1,622,885	1,645,229	1,668,132	1,691,608	1,715,671	1,740,336	1,765,617	1,791,529	1,818,090	1,845,315
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	24,451,000	23,984,502	19,147,238	15,947,657	15,640,261	15,288,811	15,257,690	15,393,543	15,457,930	15,773,657	15,238,601	15,358,416
Non-Current Liabilities												
Payables	387,000	1,225,876	1,236,169	1,260,608	1,273,255	1,298,585	1,312,250	1,338,765	1,353,218	1,380,398	1,395,917	1,425,936
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	103,000	225,035	112,262	61,298	63,612	64,153	65,497	67,081	68,510	70,171	71,665	73,444
Lease liabilities	584,000	1,194,000	1,394,000	1,594,000	1,794,000	1,994,000	2,194,000	2,394,000	2,594,000	2,794,000	2,994,000	3,194,000
Borrowings	9,970,000	8,726,783	7,575,809	6,075,086	4,664,824	3,654,717	2,838,574	2,104,951	1,391,856	840,686	724,756	662,174
Employee benefit provisions	131,000	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059	160,059
Other provisions	3,901,000	3,763,168	3,814,405	3,866,923	3,920,754	3,975,931	4,032,488	4,090,458	4,149,878	4,210,784	4,273,212	4,337,200
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	15,076,000	15,294,922	14,292,703	13,017,973	11,876,503	11,147,445	10,602,868	10,155,314	9,717,521	9,456,098	9,619,609	9,852,813
TOTAL LIABILITIES	39,527,000	39,279,424	33,439,941	28,965,629	27,516,763	26,436,256	25,860,558	25,548,858	25,175,451	25,229,755	24,858,210	25,211,230
Net Assets	676,703,000	719,170,176	741,093,949	753,249,915	765,076,241	776,741,090	788,369,138	800,343,944	812,610,515	824,598,097	836,551,103	848,106,277
EQUITY												
Retained Earnings	317,452,000	347,647,865	357,112,276	356,486,825	355,371,318	354,104,824	352,820,432	351,910,529	351,329,384	350,515,958	349,724,844	348,603,455
Revaluation Reserves	359,251,000	371,522,311	383,981,672	396,763,090	409,704,924	422,636,266	435,548,706	448,433,415	461,281,131	474,082,140	486,826,259	499,502,821
Council Equity Interest	676,703,000	719,170,176	741,093,949	753,249,915	765,076,241	776,741,090	788,369,138	800,343,944	812,610,515	824,598,097	836,551,103	848,106,277
Total Equity	676,703,000	719,170,176	741,093,949	753,249,915	765,076,241	776,741,090	788,369,138	800,343,944	812,610,515	824,598,097	836,551,103	848,106,277

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
BALANCE SHEET - WATER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,736,000	2,213,015	1,011,515	1,136,416	1,024,435	1,028,210	532,865	548,704	1,723,263	1,976,856	2,651,242	3,387,523
Investments	2,773,000	4,919,522	4,919,522	4,919,522	3,919,522	2,919,522	2,419,522	1,419,522	1,584,894	2,965,284	3,976,863	5,081,285
Receivables	1,692,000	1,868,164	1,728,252	1,812,069	1,900,085	1,955,646	2,012,879	2,071,839	2,132,577	2,195,148	2,259,384	2,325,544
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	9,201,000	9,000,701	7,659,289	7,868,007	6,844,043	5,903,378	4,965,265	4,040,066	5,440,734	7,137,288	8,887,489	10,794,353
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	458,000	446,879	455,545	478,352	502,302	517,421	532,994	549,037	565,564	582,590	600,068	618,070
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	81,258,000	85,135,497	89,585,824	92,738,033	97,407,076	102,040,595	103,615,514	105,248,843	104,594,543	103,696,548	102,753,766	101,695,077
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	81,716,000	85,582,376	90,041,369	93,216,386	97,909,378	102,558,015	104,148,507	105,797,880	105,160,107	104,279,137	103,353,834	102,313,146
TOTAL ASSETS	90,917,000	94,583,077	97,700,659	101,084,393	104,753,421	108,461,393	109,113,773	109,837,945	110,600,840	111,416,425	112,241,323	113,107,499
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	106,000	57,000	60,437	63,295	66,263	68,352	70,378	72,437	74,614	76,822	79,194	81,553
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	106,000	57,000	60,437	63,295	66,263	68,352	70,378	72,437	74,614	76,822	79,194	81,553
Non-Current Liabilities												
Payables	30,000	21,529	22,849	24,019	25,248	26,016	26,808	27,623	28,464	29,331	30,211	31,117
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	30,000	21,529	22,849	24,019	25,248	26,016	26,808	27,623	28,464	29,331	30,211	31,117
TOTAL LIABILITIES	136,000	78,529	83,286	87,313	91,511	94,368	97,185	100,061	103,078	106,153	109,405	112,670
Net Assets	90,781,000	94,504,548	97,617,373	100,997,079	104,661,910	108,367,025	109,016,587	109,737,885	110,497,762	111,310,273	112,131,918	112,994,829
EQUITY												
Retained Earnings	27,896,000	28,915,949	29,209,825	29,643,022	30,236,890	30,823,981	31,473,543	32,194,841	32,954,718	33,767,228	34,588,874	35,451,785
Revaluation Reserves	62,885,000	65,588,598	68,407,548	71,354,057	74,425,019	77,543,044	77,543,044	77,543,044	77,543,044	77,543,044	77,543,044	77,543,044
Council Equity Interest	90,781,000	94,504,548	97,617,373	100,997,079	104,661,910	108,367,025	109,016,587	109,737,885	110,497,762	111,310,273	112,131,918	112,994,829
Total Equity	90,781,000	94,504,548	97,617,373	100,997,079	104,661,910	108,367,025	109,016,587	109,737,885	110,497,762	111,310,273	112,131,918	112,994,829

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
BALANCE SHEET - SEWER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	10,404,000	5,041,692	5,848,732	1,530,974	1,690,689	339,262	1,215,189	1,340,044	1,766,898	3,529,117	4,555,578	6,015,987
Investments	2,659,000	6,862,539	5,273,098	5,073,098	3,073,098	2,073,098	2,473,098	3,473,098	4,473,098	5,293,676	6,833,368	9,023,981
Receivables	2,080,000	2,422,676	2,237,831	3,363,973	2,448,373	3,892,483	2,733,163	2,811,260	2,773,291	2,856,159	2,941,312	3,029,036
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	15,143,000	14,326,907	13,359,661	9,968,045	7,212,159	6,304,843	6,421,450	7,624,402	9,013,287	11,678,951	14,330,258	18,069,004
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	559,000	576,359	611,474	642,034	674,128	694,392	715,273	736,777	758,934	781,752	805,198	829,352
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	109,071,000	111,483,466	112,344,759	124,670,487	166,427,252	195,272,345	196,007,293	195,912,856	195,062,844	193,345,573	192,364,061	190,503,412
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	109,630,000	112,059,825	112,956,234	125,312,522	167,101,380	195,966,738	196,722,567	196,649,633	195,821,779	194,127,325	193,169,259	191,332,764
TOTAL ASSETS	124,773,000	126,386,732	126,315,895	135,280,567	174,313,539	202,271,581	203,144,017	204,274,035	204,835,066	205,806,277	207,499,517	209,401,768
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	112,000	157,641	165,216	170,750	175,821	182,559	187,993	192,478	198,166	203,329	209,644	216,063
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,501,000	1,584,099	1,717,357	1,858,437	1,580,719	1,190,568	1,244,114	1,300,087	1,093,446	551,183	520,192	546,526
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,613,000	1,741,740	1,882,573	2,029,187	1,756,540	1,373,127	1,432,107	1,492,565	1,291,612	754,512	729,836	762,589
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9,492,000	7,908,642	6,191,285	7,332,848	8,752,129	27,561,561	26,317,447	25,017,360	23,923,914	23,372,731	22,852,539	22,306,013
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	9,492,000	7,908,642	6,191,285	7,332,848	8,752,129	27,561,561	26,317,447	25,017,360	23,923,914	23,372,731	22,852,539	22,306,013
TOTAL LIABILITIES	11,105,000	9,650,382	8,073,858	9,362,035	10,508,669	28,934,688	27,749,554	26,509,925	25,215,526	24,127,243	23,582,375	23,068,602
Net Assets	113,668,000	116,736,350	118,242,037	125,918,531	163,804,871	173,336,893	175,394,463	177,764,110	179,619,540	181,679,034	183,917,141	186,333,166
EQUITY												
Retained Earnings	44,292,000	47,360,350	48,866,037	56,542,531	94,428,871	103,960,893	106,018,463	108,388,110	110,243,540	112,303,034	114,541,141	116,957,166
Revaluation Reserves	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000	69,376,000
Council Equity Interest	113,668,000	116,736,350	118,242,037	125,918,531	163,804,871	173,336,893	175,394,463	177,764,110	179,619,540	181,679,034	183,917,141	186,333,166
Total Equity	113,668,000	116,736,350	118,242,037	125,918,531	163,804,871	173,336,893	175,394,463	177,764,110	179,619,540	181,679,034	183,917,141	186,333,166

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	29,285,000	31,082,508	32,280,326	33,492,494	34,654,937	35,639,314	36,591,248	37,409,557	38,576,000	39,606,904	40,670,544	41,759,319
User Charges & Fees	11,137,000	19,444,192	17,492,043	18,427,638	19,248,851	19,542,978	19,982,542	20,499,089	21,030,967	21,578,263	22,141,380	22,720,665
Investment & Interest Revenue Received	400,000	928,419	1,478,454	1,506,484	1,539,122	1,580,630	2,349,917	3,131,356	3,352,991	3,573,283	3,847,230	4,167,801
Grants & Contributions	53,696,000	48,078,073	21,759,946	16,919,332	50,469,621	20,144,803	15,743,638	14,840,335	14,551,025	14,780,191	15,085,650	15,458,712
Bonds & Deposits Received	703,000	-	-	-	-	-	-	-	-	-	-	-
Other	4,756,000	6,369,934	3,460,411	2,314,881	2,298,777	2,358,549	2,414,925	2,475,457	2,538,064	2,601,840	2,679,911	2,759,873
Payments:												
Employee Benefits & On-Costs	(22,381,000)	(23,380,172)	(24,861,349)	(25,489,047)	(26,485,925)	(27,284,062)	(28,102,430)	(28,947,528)	(29,821,391)	(30,729,056)	(31,672,884)	(32,685,952)
Materials & Contracts	(31,515,000)	(26,933,072)	(19,283,479)	(19,520,115)	(19,682,756)	(20,184,653)	(20,853,351)	(21,477,606)	(21,829,264)	(22,312,238)	(22,976,061)	(23,822,023)
Borrowing Costs	(1,239,000)	(972,201)	(868,527)	(873,657)	(848,793)	(1,194,739)	(1,563,443)	(1,469,635)	(1,378,226)	(1,287,607)	(1,217,143)	(1,169,855)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(2,212,000)	(2,619,733)	(3,621,562)	(3,598,888)	(3,672,450)	(3,777,592)	(3,849,771)	(3,963,506)	(4,053,669)	(4,165,454)	(4,249,406)	(4,371,444)
Net Cash provided (or used in) Operating Activities	42,630,000	51,997,950	27,836,262	23,179,121	57,521,384	26,825,228	22,713,275	22,497,520	22,966,497	23,646,127	24,309,221	24,817,098
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	7,000,000	-	1,589,441	200,000	3,000,000	2,000,000	500,000	1,000,000	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	2,046,000	697,000	3,172,500	3,915,500	3,000,000	5,000,000	3,000,000	2,000,000	2,000,000	2,500,000	1,500,000	1,000,000
Sale of Infrastructure, Property, Plant & Equipment	341,000	745,024	508,178	736,934	855,941	464,505	942,643	520,047	488,743	631,579	630,748	568,657
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	2,000	1,875	1,910	1,950	1,990	1,876	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(2,001,000)	(17,611,940)	(1,000,000)	(1,300,000)	(3,000,000)	(4,000,000)	(2,400,000)	(5,000,000)	(6,665,372)	(2,200,968)	(2,551,271)	(4,719,895)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(26,431,000)	(51,111,746)	(37,582,489)	(28,681,849)	(58,015,415)	(44,228,161)	(16,390,743)	(14,689,745)	(11,735,809)	(10,678,939)	(11,543,654)	(10,677,735)
Purchase of Real Estate Assets	(2,179,000)	(993,952)	(2,730,000)	(6,100,000)	(2,500,000)	(2,000,000)	(1,500,000)	(2,600,000)	(2,000,000)	(5,000,000)	(2,100,000)	(1,000,000)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(21,222,000)	(68,273,739)	(36,040,460)	(31,227,465)	(56,657,484)	(42,761,780)	(15,848,100)	(18,769,698)	(17,912,438)	(14,748,328)	(14,064,176)	(14,828,973)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	4,740,000	-	1,000,000	3,000,000	3,000,000	20,000,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(2,721,000)	(3,416,840)	(3,562,658)	(3,815,938)	(3,348,694)	(2,984,084)	(2,196,919)	(2,055,617)	(2,030,938)	(1,806,095)	(1,104,456)	(640,815)
Repayment of lease liabilities (principal repayments)	(524,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	1,495,000	(3,416,840)	(2,562,658)	(815,938)	(348,694)	17,015,916	(2,196,919)	(2,055,617)	(2,030,938)	(1,806,095)	(1,104,456)	(640,815)
Net Increase/(Decrease) in Cash & Cash Equivalents	22,903,000	(19,692,630)	(10,766,856)	(8,864,282)	515,207	1,079,365	4,668,255	1,672,205	3,023,121	7,091,704	9,140,589	9,347,309
plus: Cash & Cash Equivalents - beginning of year	26,669,000	49,572,000	29,879,370	19,112,514	10,248,232	10,763,439	11,842,804	16,511,059	18,183,264	21,206,386	28,298,089	37,438,678
Cash & Cash Equivalents - end of the year	49,572,000	29,879,370	19,112,514	10,248,232	10,763,439	11,842,804	16,511,059	18,183,264	21,206,386	28,298,089	37,438,678	46,785,987
Cash & Cash Equivalents - end of the year	49,572,000	29,879,370	19,112,514	10,248,232	10,763,439	11,842,804	16,511,059	18,183,264	21,206,386	28,298,089	37,438,678	46,785,987
Investments - end of the year	29,080,000	46,691,940	46,102,499	47,202,499	47,202,499	49,202,499	51,102,499	55,102,499	61,767,871	63,968,839	66,520,110	71,240,004
Cash, Cash Equivalents & Investments - end of the year	78,652,000	76,571,310	65,215,013	57,450,732	57,965,938	61,045,303	67,613,559	73,285,764	82,974,257	92,266,928	103,958,787	118,025,992

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	21,809,971	22,441,233	23,138,740	23,779,185	24,377,631	24,990,121	25,458,769	26,264,930	26,924,718	27,607,501	28,304,438
User Charges & Fees	-	12,646,052	10,600,670	11,248,795	11,714,634	11,738,629	11,944,065	12,219,459	12,502,949	12,794,405	13,094,010	13,401,878
Investment & Interest Revenue Received	-	626,825	1,167,731	1,186,440	1,209,477	1,241,097	1,816,469	2,426,130	2,598,101	2,770,414	2,982,501	3,231,602
Grants & Contributions	-	45,903,128	21,025,365	11,684,528	13,187,505	13,265,317	13,558,484	13,890,335	14,182,585	14,530,191	14,835,650	15,208,712
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	6,322,953	3,412,020	2,265,038	2,247,438	2,305,670	2,360,459	2,419,357	2,480,281	2,542,324	2,618,609	2,696,732
Payments:												
Employee Benefits & On-Costs	-	(20,513,861)	(21,746,241)	(22,249,415)	(23,116,811)	(23,813,888)	(24,528,189)	(25,266,091)	(26,029,538)	(26,823,474)	(27,650,169)	(28,542,558)
Materials & Contracts	-	(19,190,972)	(11,114,953)	(11,085,648)	(11,001,327)	(11,180,444)	(11,595,801)	(11,996,308)	(12,074,529)	(12,303,397)	(12,637,980)	(13,176,277)
Borrowing Costs	-	(437,453)	(417,061)	(361,328)	(283,425)	(224,726)	(169,792)	(129,530)	(94,094)	(59,992)	(29,304)	(7,671)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(2,561,545)	(3,561,699)	(3,537,526)	(3,609,555)	(3,713,125)	(3,783,690)	(3,895,774)	(3,984,242)	(4,094,291)	(4,176,461)	(4,296,676)
Net Cash provided (or used in) Operating Activities	-	44,605,099	21,807,064	12,289,622	14,127,122	13,996,162	14,592,125	15,126,347	15,846,445	16,280,899	16,644,357	16,820,180
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	697,000	3,172,500	3,915,500	3,000,000	5,000,000	3,000,000	2,000,000	2,000,000	2,500,000	1,500,000	1,000,000
Sale of Infrastructure, Property, Plant & Equipment	-	745,024	508,178	736,934	844,577	464,505	942,643	520,047	486,925	631,579	623,930	568,657
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1,875	1,910	1,950	1,990	1,876	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(11,261,879)	(1,000,000)	(1,300,000)	(3,000,000)	(4,000,000)	(2,000,000)	(4,000,000)	(5,500,000)	-	-	(1,424,859)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(43,683,923)	(31,153,489)	(12,116,849)	(10,515,960)	(9,632,161)	(9,740,743)	(8,703,381)	(8,680,809)	(8,623,939)	(8,675,273)	(8,692,735)
Purchase of Real Estate Assets	-	(993,952)	(2,730,000)	(6,100,000)	(2,500,000)	(2,000,000)	(1,500,000)	(2,600,000)	(2,000,000)	(5,000,000)	(2,100,000)	(1,000,000)
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(54,495,855)	(31,200,901)	(14,862,465)	(12,169,393)	(10,165,780)	(9,298,100)	(12,783,334)	(13,693,884)	(10,492,360)	(8,651,343)	(9,548,938)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,000,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,916,581)	(1,978,559)	(2,098,581)	(1,490,257)	(1,403,365)	(1,006,351)	(811,503)	(730,851)	(712,649)	(553,273)	(120,623)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(1,916,581)	(978,559)	(2,098,581)	(1,490,257)	(1,403,365)	(1,006,351)	(811,503)	(730,851)	(712,649)	(553,273)	(120,623)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(11,807,337)	(10,372,396)	(4,671,424)	467,472	2,427,017	4,287,674	1,531,510	1,421,710	5,075,890	7,439,742	7,150,619
plus: Cash & Cash Equivalents - beginning of year	-	34,432,000	22,624,663	12,252,267	7,580,843	8,048,315	10,475,332	14,763,006	16,294,516	17,716,225	22,792,116	30,231,857
Cash & Cash Equivalents - end of the year	-	22,624,663	12,252,267	7,580,843	8,048,315	10,475,332	14,763,006	16,294,516	17,716,225	22,792,116	30,231,857	37,382,477
Cash & Cash Equivalents - end of the year	34,432,000	22,624,663	12,252,267	7,580,843	8,048,315	10,475,332	14,763,006	16,294,516	17,716,225	22,792,116	30,231,857	37,382,477
Investments - end of the year	23,648,000	34,909,879	35,909,879	37,209,879	40,209,879	44,209,879	46,209,879	50,209,879	55,709,879	55,709,879	55,709,879	57,134,738
Cash, Cash Equivalents & Investments - end of the year	58,080,000	57,534,542	48,162,146	44,790,722	48,258,194	54,685,211	60,972,885	66,504,395	73,426,105	78,501,995	85,941,736	94,517,215

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,595,979	1,727,522	1,819,983	1,913,157	1,980,548	2,040,794	2,102,887	2,166,888	2,232,852	2,300,082	2,369,086
User Charges & Fees	-	5,384,856	5,413,693	5,613,918	5,893,064	6,103,756	6,286,868	6,475,474	6,669,737	6,869,828	7,075,920	7,288,195
Investment & Interest Revenue Received	-	48,445	49,980	51,479	53,023	54,613	78,573	99,860	106,319	112,586	120,554	129,702
Grants & Contributions	-	478,883	321,563	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510	55,115
Payments:												
Employee Benefits & On-Costs	-	(1,135,613)	(1,260,560)	(1,310,954)	(1,363,358)	(1,404,254)	(1,446,363)	(1,489,747)	(1,534,430)	(1,580,453)	(1,627,851)	(1,676,680)
Materials & Contracts	-	(4,096,055)	(4,306,557)	(4,440,665)	(4,568,302)	(4,734,635)	(4,859,285)	(4,977,042)	(5,118,348)	(5,250,964)	(5,433,262)	(5,590,527)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(38,207)	(39,382)	(40,369)	(41,379)	(42,412)	(43,474)	(44,560)	(45,674)	(46,816)	(47,988)	(49,188)
Net Cash provided (or used in) Operating Activities	-	2,279,299	1,948,500	1,886,901	2,081,020	2,153,774	2,254,655	2,365,840	2,444,930	2,538,984	2,590,964	2,675,703
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	1,000,000	1,000,000	500,000	1,000,000	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(2,146,522)	-	-	-	-	-	-	(165,372)	(1,380,391)	(1,011,579)	(1,104,422)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,655,761)	(3,150,000)	(1,762,000)	(3,193,000)	(3,150,000)	(3,250,000)	(3,350,000)	(1,105,000)	(905,000)	(905,000)	(835,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(4,802,284)	(3,150,000)	(1,762,000)	(2,193,000)	(2,150,000)	(2,750,000)	(2,350,000)	(1,270,372)	(2,285,391)	(1,916,579)	(1,939,422)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,522,985)	(1,201,500)	124,901	(111,980)	3,774	(495,345)	15,840	1,174,558	253,594	674,386	736,281
plus: Cash & Cash Equivalents - beginning of year	-	4,736,000	2,213,015	1,011,515	1,136,416	1,024,435	1,028,210	532,865	548,704	1,723,263	1,976,856	2,651,242
Cash & Cash Equivalents - end of the year	-	2,213,015	1,011,515	1,136,416	1,024,435	1,028,210	532,865	548,704	1,723,263	1,976,856	2,651,242	3,387,523
Cash & Cash Equivalents - end of the year	4,736,000	2,213,015	1,011,515	1,136,416	1,024,435	1,028,210	532,865	548,704	1,723,263	1,976,856	2,651,242	3,387,523
Investments - end of the year	2,773,000	4,919,522	4,919,522	4,919,522	3,919,522	2,919,522	2,419,522	1,419,522	1,584,894	2,965,284	3,976,863	5,081,285
Cash, Cash Equivalents & Investments - end of the year	7,509,000	7,132,537	5,931,037	6,055,938	4,943,958	3,947,732	2,952,387	1,968,227	3,308,156	4,942,141	6,628,105	8,468,808

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
CASH FLOW STATEMENT - SEWER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	7,676,558	8,111,571	8,533,771	8,962,595	9,281,135	9,560,333	9,847,901	10,144,181	10,449,335	10,762,961	11,085,795
User Charges & Fees	-	1,413,284	1,477,679	1,564,925	1,641,153	1,700,593	1,751,610	1,804,157	1,858,281	1,914,029	1,971,450	2,030,593
Investment & Interest Revenue Received	-	253,149	260,743	268,565	276,622	284,920	454,875	605,367	648,571	690,283	744,175	806,497
Grants & Contributions	-	1,696,061	413,019	5,084,805	37,132,115	6,729,486	2,035,154	800,000	218,439	100,000	100,000	100,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792	8,026
Payments:												
Employee Benefits & On-Costs	-	(1,730,699)	(1,854,548)	(1,928,678)	(2,005,756)	(2,065,920)	(2,127,878)	(2,191,690)	(2,257,423)	(2,325,129)	(2,394,864)	(2,466,714)
Materials & Contracts	-	(3,646,045)	(3,861,968)	(3,993,803)	(4,113,127)	(4,269,574)	(4,398,265)	(4,504,256)	(4,636,387)	(4,757,878)	(4,904,819)	(5,055,219)
Borrowing Costs	-	(534,748)	(451,466)	(512,329)	(565,368)	(970,013)	(1,393,651)	(1,340,105)	(1,284,132)	(1,227,615)	(1,187,839)	(1,162,184)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(19,981)	(20,481)	(20,993)	(21,516)	(22,055)	(22,607)	(23,172)	(23,753)	(24,347)	(24,957)	(25,580)
Net Cash provided (or used in) Operating Activities	-	5,113,552	4,080,698	9,002,599	41,313,243	10,675,293	5,866,494	5,005,333	4,675,123	4,826,243	5,073,899	5,321,214
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	1,589,441	200,000	2,000,000	1,000,000	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	11,364	-	-	-	1,818	-	6,818	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(4,203,539)	-	-	-	-	(400,000)	(1,000,000)	(1,000,000)	(820,577)	(1,539,692)	(2,190,613)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,772,061)	(3,279,000)	(14,803,000)	(44,306,455)	(31,446,000)	(3,400,000)	(2,636,364)	(1,950,000)	(1,150,000)	(1,963,381)	(1,150,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(8,975,600)	(1,689,559)	(14,603,000)	(42,295,091)	(30,446,000)	(3,800,000)	(3,636,364)	(2,948,182)	(1,970,577)	(3,496,255)	(3,340,613)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	3,000,000	3,000,000	20,000,000	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,500,259)	(1,584,099)	(1,717,357)	(1,858,437)	(1,580,719)	(1,190,568)	(1,244,114)	(1,300,087)	(1,093,446)	(551,183)	(520,192)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(1,500,259)	(1,584,099)	1,282,643	1,141,563	18,419,281	(1,190,568)	(1,244,114)	(1,300,087)	(1,093,446)	(551,183)	(520,192)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(5,362,308)	807,040	(4,317,758)	159,715	(1,351,426)	875,926	124,855	426,854	1,762,219	1,026,461	1,460,409
plus: Cash & Cash Equivalents - beginning of year	-	10,404,000	5,041,692	5,848,732	1,530,974	1,690,689	339,262	1,215,189	1,340,044	1,766,898	3,529,117	4,555,578
Cash & Cash Equivalents - end of the year	-	5,041,692	5,848,732	1,530,974	1,690,689	339,262	1,215,189	1,340,044	1,766,898	3,529,117	4,555,578	6,015,987
Cash & Cash Equivalents - end of the year	10,404,000	5,041,692	5,848,732	1,530,974	1,690,689	339,262	1,215,189	1,340,044	1,766,898	3,529,117	4,555,578	6,015,987
Investments - end of the year	2,659,000	6,862,539	5,273,098	5,073,098	3,073,098	2,073,098	2,473,098	3,473,098	4,473,098	5,293,676	6,833,368	9,023,981
Cash, Cash Equivalents & Investments - end of the year	13,063,000	11,904,231	11,121,830	6,604,072	4,763,787	2,412,360	3,688,287	4,813,142	6,239,996	8,822,793	11,388,946	15,039,968

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
EQUITY STATEMENT - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	833,492,000	881,152,000	930,411,073	956,953,359	980,165,525	1,033,543,021	1,058,445,007	1,072,780,188	1,087,845,939	1,102,727,817	1,117,587,404	1,132,600,162
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	833,492,000	881,152,000	930,411,073	956,953,359	980,165,525	1,033,543,021	1,058,445,007	1,072,780,188	1,087,845,939	1,102,727,817	1,117,587,404	1,132,600,162
Net Operating Result for the Year	19,987,000	34,284,164	11,263,974	7,484,240	37,364,700	8,852,619	1,422,741	2,181,041	2,034,163	2,058,578	2,268,639	2,157,547
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	19,987,000	34,284,164	11,263,974	7,484,240	37,364,700	8,852,619	1,422,741	2,181,041	2,034,163	2,058,578	2,268,639	2,157,547
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	56,783,000	14,974,909	15,278,311	15,727,926	16,012,796	16,049,367	12,912,440	12,884,709	12,847,716	12,801,009	12,744,119	12,676,562
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	(29,110,000)	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	27,673,000	14,974,909	15,278,311	15,727,926	16,012,796	16,049,367	12,912,440	12,884,709	12,847,716	12,801,009	12,744,119	12,676,562
Total Comprehensive Income	47,660,000	49,259,073	26,542,285	23,212,166	53,377,496	24,901,986	14,335,181	15,065,751	14,881,879	14,859,587	15,012,758	14,834,109
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	881,152,000	930,411,073	956,953,359	980,165,525	1,033,543,021	1,058,445,007	1,072,780,188	1,087,845,939	1,102,727,817	1,117,587,404	1,132,600,162	1,147,434,271

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
EQUITY STATEMENT - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	630,131,000	676,703,000	719,170,176	741,093,949	753,249,915	765,076,241	776,741,090	788,369,138	800,343,944	812,610,515	824,598,097	836,551,103
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	630,131,000	676,703,000	719,170,176	741,093,949	753,249,915	765,076,241	776,741,090	788,369,138	800,343,944	812,610,515	824,598,097	836,551,103
Net Operating Result for the Year	18,296,000	30,195,865	9,464,411	(625,451)	(1,115,507)	(1,266,493)	(1,284,392)	(909,903)	(581,145)	(813,427)	(791,114)	(1,121,389)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	18,296,000	30,195,865	9,464,411	(625,451)	(1,115,507)	(1,266,493)	(1,284,392)	(909,903)	(581,145)	(813,427)	(791,114)	(1,121,389)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	57,386,000	12,271,311	12,459,361	12,781,417	12,941,834	12,931,342	12,912,440	12,884,709	12,847,716	12,801,009	12,744,119	12,676,562
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	(29,110,000)	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	28,276,000	12,271,311	12,459,361	12,781,417	12,941,834	12,931,342	12,912,440	12,884,709	12,847,716	12,801,009	12,744,119	12,676,562
Total Comprehensive Income	46,572,000	42,467,176	21,923,773	12,155,966	11,826,327	11,664,849	11,628,048	11,974,806	12,266,571	11,987,582	11,953,006	11,555,173
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	676,703,000	719,170,176	741,093,949	753,249,915	765,076,241	776,741,090	788,369,138	800,343,944	812,610,515	824,598,097	836,551,103	848,106,277

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
EQUITY STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	85,633,000	90,781,000	94,504,548	97,617,373	100,997,079	104,661,910	108,367,025	109,016,587	109,737,885	110,497,762	111,310,273	112,131,918
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	85,633,000	90,781,000	94,504,548	97,617,373	100,997,079	104,661,910	108,367,025	109,016,587	109,737,885	110,497,762	111,310,273	112,131,918
Net Operating Result for the Year	(364,000)	1,019,949	293,876	433,197	593,868	587,090	649,563	721,297	759,877	812,510	821,645	862,911
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(364,000)	1,019,949	293,876	433,197	593,868	587,090	649,563	721,297	759,877	812,510	821,645	862,911
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	5,512,000	2,703,598	2,818,950	2,946,509	3,070,962	3,118,025	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	5,512,000	2,703,598	2,818,950	2,946,509	3,070,962	3,118,025	-	-	-	-	-	-
Total Comprehensive Income	5,148,000	3,723,548	3,112,825	3,379,706	3,664,830	3,705,115	649,563	721,297	759,877	812,510	821,645	862,911
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	90,781,000	94,504,548	97,617,373	100,997,079	104,661,910	108,367,025	109,016,587	109,737,885	110,497,762	111,310,273	112,131,918	112,994,829

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2033
EQUITY STATEMENT - SEWER FUND

	Actuals	Current Year	Projected Years									
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	117,728,000	113,668,000	116,736,350	118,242,037	125,918,531	163,804,871	173,336,893	175,394,463	177,764,110	179,619,540	181,679,034	183,917,141
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	117,728,000	113,668,000	116,736,350	118,242,037	125,918,531	163,804,871	173,336,893	175,394,463	177,764,110	179,619,540	181,679,034	183,917,141
Net Operating Result for the Year	2,055,000	3,068,350	1,505,688	7,676,494	37,886,339	9,532,022	2,057,571	2,369,647	1,855,430	2,059,494	2,238,107	2,416,025
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	2,055,000	3,068,350	1,505,688	7,676,494	37,886,339	9,532,022	2,057,571	2,369,647	1,855,430	2,059,494	2,238,107	2,416,025
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(6,115,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(6,115,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(4,060,000)	3,068,350	1,505,688	7,676,494	37,886,339	9,532,022	2,057,571	2,369,647	1,855,430	2,059,494	2,238,107	2,416,025
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	113,668,000	116,736,350	118,242,037	125,918,531	163,804,871	173,336,893	175,394,463	177,764,110	179,619,540	181,679,034	183,917,141	186,333,166