

Richmond
Valley
Council



MINUTES

**Ordinary Council Meeting
15 November 2022**

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**MINUTES OF RICHMOND VALLEY COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, 10 GRAHAM PLACE, CASINO
ON TUESDAY, 15 NOVEMBER 2022 AT 6PM**

Please note: these minutes are subject to confirmation at the next Council Meeting. Decisions recorded in the draft minutes are subject to the Council's Code of Meeting Practice in relation to rescinding decisions.

PRESENT: Cr Robert Mustow (Mayor), Cr Stephen Morrissey (Deputy Mayor), Cr Robert Hayes, Cr Sandra Humphrys, Cr Patrick Deegan, Cr Debra McGillan

IN ATTENDANCE: Vaughan Macdonald (General Manager), Angela Jones (Director Community Service Delivery), Ryan Gaiter (Director Organisational Services), Ben Zeller (Director Projects & Business Development), Jenna Hazelwood (Chief of Staff), Julie Clark (Personal Assistant to the General Manager and Mayor), Lewis Martin (IT Support Officer) and Mia De Wit (Acting Executive Assistant Organisational Services)

1 ACKNOWLEDGEMENT OF COUNTRY

The Mayor provided an Acknowledgement of Country by reading the following statement on behalf of Council:

"Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future."

2 PRAYER

THE MEETING OPENED WITH A PRAYER BY THE GENERAL MANAGER.

3 PUBLIC ACCESS

Ms Deborah Johnston addressed Council in relation to;

- Item 12.1 Delegates' Report November 2022 - Rous County Council
- Item 12.2 Delegates' Report November 2022 - LG NSW Conference
- Item 14.1 Flood Recovery Update
- Item 14.3 Review of Risk Management Framework
- Item 19.5 Infrastructure Reconstruction Update

Ms Johnston provided an address and PowerPoint presentation to the meeting, raising concerns about the Bungawalbyn levee and calling for Richmond Valley Council to advocate to Rous County Council for urgent repairs to the structure.

The Mayor thanked Ms Johnston for her attendance and address to the meeting.

A full recording of the public address to the meeting is available at:

<https://richmondvalley.nsw.gov.au/council/council-meetings/council-meeting-videos/>

4 APOLOGIES

RESOLUTION 151122/1

Moved: Cr Stephen Morrissey
Seconded: Cr Sandra Humphrys

That the apology received from Cr Sam Cornish be accepted and leave of absence granted.

CARRIED

Presentation – Richmond Valley Council’s Financial Report 2022

At this point in the meeting, the Mayor invited Mr Adam Bradfield, Auditor Thomas Noble and Russell to address Council.

Mr Bradfield provided a presentation on Richmond Valley Council’s Financial Report 2022, noting that, despite difficult circumstances, Council had recorded a sound financial result for the 2021-22 financial year.

5 MAYORAL MINUTES

Nil

6 CONFIRMATION OF MINUTES

6.1 MINUTES ORDINARY MEETING HELD 18 OCTOBER 2022

RESOLUTION 151122/2

Moved: Cr Sandra Humphrys
Seconded: Cr Stephen Morrissey

That Council confirms the Minutes of the Ordinary Meeting held on 18 October 2022.

CARRIED

6.2 INTERNAL AUDIT AND RISK COMMITTEE MINUTES 19 OCTOBER 2022

RESOLUTION 151122/3

Moved: Cr Sandra Humphrys
Seconded: Cr Patrick Deegan

That Council receives and notes the Minutes of the Internal Audit and Risk Committee Meeting held on 19 October 2022.

CARRIED

7 MATTERS ARISING OUT OF THE MINUTES

Nil

8 DECLARATION OF INTERESTS

Cr Robert Mustow declared a pecuniary interest in relation to Item 14.1 Flood Recovery Update, due to being an owner of flood impacted properties.

The Director Organisational Services declared a pecuniary interest in relation to item 14.1 Flood Recovery Update, due to being an owner of a flood impacted property.

9 PETITIONS

Nil

10 NOTICE OF MOTION

Nil

11 MAYOR'S REPORT

11.1 MAYORAL ATTENDANCE REPORT 13 OCTOBER - 7 NOVEMBER 2022

RESOLUTION 151122/4

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council receives and notes the Mayoral Attendance Report for the period 13 October – 7 November 2022.

CARRIED

12 DELEGATES' REPORTS

12.1 DELEGATES' REPORT NOVEMBER 2022 - ROUS COUNTY COUNCIL

RESOLUTION 151122/5

Moved: Cr Robert Mustow

Seconded: Cr Sandra Humphrys

That Council receives and notes the Delegates' Report – Rous County Council, for November 2022.

CARRIED

12.2 DELEGATES' REPORT NOVEMBER 2022 - LG NSW CONFERENCE

RESOLUTION 151122/6

Moved: Cr Patrick Deegan

Seconded: Cr Stephen Morrissey

That Council receives and notes the Delegates' Report – LG NSW Conference, for November 2022.

CARRIED

13 MATTERS DETERMINED WITHOUT DEBATE

13.1 MATTERS TO BE DETERMINED WITHOUT DEBATE

RESOLUTION 151122/7

Moved: Cr Stephen Morrissey

Seconded: Cr Sandra Humphrys

That items 14.3, 15.3 and 15.4 identified be determined without debate.

CARRIED

At 6:44 pm, Cr Robert Mustow and the Director Organisational Services, left the meeting.

The Deputy Mayor assumed the position of Chair.

14 GENERAL MANAGER

14.1 FLOOD RECOVERY UPDATE

EXECUTIVE SUMMARY

Council has been working hard to support the Richmond Valley's recovery from the catastrophic flood events of February-March this year and has successfully advocated for community funding and assistance. The recent announcement of the \$800m Resilient Homes Program, jointly funded by the Federal and NSW Governments, was a welcome relief for many local families who have been unable to progress their rebuilding and recovery plans. Council will continue to support the Northern Rivers Reconstruction Corporation in delivering this program.

In the eight months since the flood there has been significant progress in establishing temporary housing sites for more than 300 local residents, securing \$2m in government-funded rating relief and successfully applying for disaster assistance to support community recovery and infrastructure repairs.

However, there is still much to be done to restore and reconnect local communities and revitalise the regional economy. The Rebuilding the Richmond Valley Recovery Plan will help to guide further progress over the next three years and Council will continue to advocate strongly for additional community assistance.

RESOLUTION 151122/8

Moved: Cr Robert Hayes

Seconded: Cr Sandra Humphrys

That Council:

1. Notes the significant progress in flood recovery works and successful advocacy for the community;
2. Continues to work with the Northern Rivers Reconstruction Corporation to support the roll-out of the Resilient Homes Program and the urgent implementation of the Resilient Lands program to deliver local flood-safe housing;
3. Continues to advocate to Resilience NSW for additional temporary housing options for the

Northern Rivers to support flood affected residents.

CARRIED

At 7:03 pm, Cr Robert Mustow and the Director Organisational Services returned to the meeting.

Cr Robert Mustow resumed the position of Chair.

14.2 WASTE AND RESOURCE RECOVERY UPDATE

EXECUTIVE SUMMARY

Council has been progressing its search for better waste management solutions over the past five years, with regular updates on progress being provided. A number of key milestones have now been reached to help clarify timeframes, options and costs.

These milestones include:

- A final decision on IPART's proposed changes to waste regulation;
- A better understanding of what may be available to the Richmond Valley in terms of technologies and proponents for alternative waste treatment, through the recent EOI process;
- Significant movement towards establishing an Energy from Waste facility in Parkes, one of the other nominated precincts in the NSW Government's Energy from Waste Infrastructure Plan.

IPART's recent decision to step away from active regulation of waste charges provides some welcome "breathing space" for NSW councils in planning their future waste management strategies. Council's policy position on waste management has always been an all options are on the table approach and the IPART decision allows more time to investigate and negotiate the best possible solution for the community because the risk of applying a waste peg has been removed for the foreseeable future.

Richmond Valley is also in a stronger position than other North Coast councils, as there is capacity at the Nammoona landfill site, and the option to continue to transport residual waste to Queensland remains available, at least in the short term. Although this may not be the most cost-effective or environmentally desirable solution, it allows Council to maintain the level of service the community expects while it searches for better alternatives.

RESOLUTION 151122/9

Moved: Cr Debra McGillan

Seconded: Cr Robert Hayes

That Council:

1. Notes that IPART has decided to NOT use its powers to 'peg' Councils' waste management charges following its review of waste regulation;
2. Notes Council's responses to the Draft Thermal Energy Regulation consultation processes, both individually and with Parkes and Lithgow Councils;
3. Pauses its active investigation into an Energy from Waste facility for the Richmond Valley while the Parkes Special Activation Precinct EfW proposal proceeds and monitors progress, community reactions and outcomes;
4. Continues to consider other options in the Alternative Waste Treatment Solutions Expression of Interest responses and keep North Coast Councils updated on any progress and

opportunities for collaboration.

5. Consults the community on the Draft Richmond Valley Regional Jobs Precinct Master Plan when it is finalised in 2023 and as part of that process provides the opportunity for the community to express opinions on Energy from Waste facilities as a solution to Council's residual waste management challenges.

CARRIED

14.3 REVIEW OF RISK MANAGEMENT FRAMEWORK

EXECUTIVE SUMMARY

Richmond Valley Council has been working to strengthen the organisation's risk management systems and has recently reviewed its Risk Management Framework, as required, after the local government election. In response to the challenges experienced over the past 12 months, the revised framework strengthens its focus on community resilience and disaster preparedness and revised risk appetite statements have been developed in consultation with Councillors and staff. The revised framework is now presented for Council's endorsement.

RESOLUTION 151122/10

Moved: Cr Stephen Morrissey

Seconded: Cr Sandra Humphrys

That Council adopts the revised Richmond Valley Council Risk Management Framework.

CARRIED

15 ORGANISATIONAL SERVICES

15.1 FINANCIAL STATEMENTS 2021/2022

EXECUTIVE SUMMARY

Council adopted the audited financial statements for 2021/2022 at its Ordinary Meeting held 18 October 2022. At that Meeting, Council also resolved to present the audited financial statements and auditor's reports to the public at its November Ordinary Meeting. The presentation of these reports to the public is in accordance with section 419 (1) of the *Local Government Act 1993* and is the final step in complying with the legislative requirements regarding annual financial reporting.

Council's external auditor, the Audit Office of New South Wales has advised that its representative firm, Thomas, Noble and Russell (TNR) will provide a presentation on the auditor's reports in relation to the 2021/2022 financial statements at this meeting. The Auditor has expressed an 'unmodified opinion' on the financial statements. This means that it was of the opinion that the financial reports present fairly the financial position of Council as at 30 June 2022 and its financial performance and cash flows were presented in accordance with Australian Accounting Standards and other legislative requirements.

As reported to the October Ordinary Meeting, Council achieved a surplus from continuing operations of \$19.987 million for the 2021/2022 financial year, compared to a surplus of \$10.086 million in the previous year. Council recorded a loss before capital grants and contributions of \$5.595 million for 2021/2022, compared to a loss of \$2.407 million for the 2020/2021 financial year. The decrease in this result for 2021/2022 is reflective of additional expenditure incurred due to Council's response to the flood disaster and waste clean-up, noting that this expenditure is claimable under Natural Disaster Funding which will be received in the 2022/2023 financial year. Council also achieved improvements in four out of nine of its key performance measures, with all but four of the ratios meeting or exceeding the industry benchmark. Further details are provided in the report.

RESOLUTION 151122/11

Moved: Cr Robert Mustow

Seconded: Cr Patrick Deegan

Recommended that in accordance with Sections 418 and 419 of the *Local Government Act 1993*, Council present the financial statements of Richmond Valley Council for the financial year ended 30 June 2022 to the public.

CARRIED

15.2 QUARTERLY BUDGET REVIEW STATEMENT FOR THE QUARTER ENDED 30 SEPTEMBER 2022

EXECUTIVE SUMMARY

This report outlines the proposed adjustments for the 2022/2023 budget for the quarter ended 30 September 2022 along with proposed carry over works from the financial year ended 30 June 2022.

The proposed changes see Council's projected operating surplus from continuing operations for 2022/2023 increase to \$25,041,838, from the original budget surplus of \$21,347,206. The operating result before capital grants and contributions has shown an increase to a surplus of \$471,467.

Income from continuing operations has increased by \$8,032,053, to a projected total of \$99,203,262. This is largely due to natural disaster grant funding being approved for recovery and reconstruction efforts due to the flood events of February 2022. Expenses from continuing operations have increased by \$4,337,422 to a projected cost of \$74,161,425.

Council has performed a thorough review of its capital works program, resulting in an increase of \$2,951,958 to a projected total of \$53,563,748. This is largely due to projects being carried over to the 2022/2023 year from the 2021/2022 year, having been delayed by wet weather and contractor availability brought about by the flood event of February 2022. The notable increases include carry overs in the areas of Building and Maintaining Roads and Waste Management which are largely natural disaster flood projects or projects that have been delayed because of the impact of the February 2022 flood. The delivery of Council's capital works program has been strongly impacted by supply constraints and contractor availability. It is expected that these impacts will be felt throughout the 2023/2024 financial year as the community recovers. Council will thus ensure its capital works program is closely monitored, with any adjustments required to be included in future quarterly budget reviews or monthly budget adjustment reports to Council.

Council's unrestricted cash surplus has increased by \$29,475 to \$287,260 as at 30 September 2022. This is a result of the NSW Government providing a one-off payment to help offset the increase of the Local Government Emergency Services Levy contributions in 2022/2023 due to ongoing hardship events such as the February 2022 flood and the COVID-19 pandemic. This has resulted in a net saving of \$29,475 and ensures that there was no net increase in the Emergency Services Levy over the past three years.

RESOLUTION 151122/12

Moved: Cr Robert Mustow

Seconded: Cr Robert Hayes

That Council:

1. Receives the Quarterly Budget Review Statement as at 30 September 2022; and
2. Approves the recommended budget variations.

CARRIED

15.3 FINANCIAL ANALYSIS REPORT - OCTOBER 2022**EXECUTIVE SUMMARY**

The purpose of this report is to inform Council of the status and performance of its cash and investment portfolio in accordance with the *Local Government Act 1993* s.625, Local Government (General) Regulation 2021 cl.212, Australian Accounting Standard (AASB 9) and Council's Investment Policy.

The value of Council's cash and investments at 31 October 2022 is shown below:

Bank Accounts	Term Deposits	Floating Rate Notes	Fixed Rate Bonds	TCorp IM Funds	Total
\$14,338,485	\$36,000,000	\$4,750,390	\$2,000,000	\$14,677,874	\$71,766,749

The weighted average rate of return on Council's cash and investments as at 31 October 2022 was 8.88% which was above the Bloomberg AusBond Bank Bill Index for October of 0.24%, which is Council's benchmark.

RESOLUTION 151122/13

Moved: Cr Stephen Morrissey

Seconded: Cr Sandra Humphrys

That Council adopts the Financial Analysis Report detailing the performance of its cash and investments for the month of October 2022.

CARRIED

15.4 CODE OF CONDUCT REVIEW**EXECUTIVE SUMMARY**

In accordance with Section 440(7) of the *Local Government Act 1993* (the Act), each Council is required within 12 months of a Council election to review and adopt its Code of Conduct.

The Office of Local Government (OLG) most recently amended the Model Code of Conduct in late 2020, along with the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW (the Procedures). The Model Code of Conduct and Procedures are prescribed under the Local Government (General) Regulation 2021.

This report fulfils Council's requirement as prescribed under s440 of the Act, to review and adopt a Code of Conduct.

RESOLUTION 151122/14

Moved: Cr Stephen Morrissey

Seconded: Cr Sandra Humphrys

That Council adopts the Model Code of Conduct for NSW Councils as its Code of Conduct, incorporating the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW.

CARRIED

15.5 ANNUAL REPORT 2021/2022

EXECUTIVE SUMMARY

The Annual Report is one of the key points of accountability between Council and its community. It reports on Council's financial performance and its progress in implementing the Delivery Program and achieving Community Strategic Plan outcomes.

The 2021/2022 financial year has been another dynamic year in the Richmond Valley, with the flood event of February 2022 representing a significant challenge for both Council and the community alike. The Richmond Valley embraced the opportunity for growth, in amongst the focus on recovery.

RESOLUTION 151122/15

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council:

1. Receives and notes the Richmond Valley Council 2021/2022 Annual Report.
2. In accordance with section 428 of the *Local Government Act 1993*, posts the Annual Report on Council's website and provides a link to the Minister for Local Government and the Office of Local Government.

CARRIED

16 COMMUNITY SERVICE DELIVERY

16.1 RICHMOND VALLEY GROWTH MANAGEMENT STRATEGY AND CASINO PLACE PLAN

EXECUTIVE SUMMARY

Over the past year, Council has been working in partnership with Regional NSW to prepare pathways to deliver housing and jobs in the Richmond Valley. Completion of the *Draft Richmond Valley Growth Management Strategy* and *Casino Place Plan* marks an important milestone in this process. Growth management strategies are key strategic documents used to plan for the sustainable delivery of land, infrastructure and services to meet forecast residential and employment growth. Place Plans sit below the GMS and provide a higher level of detailed analysis of constraints and opportunities to manage the expected growth.

The *Draft Richmond Valley Growth Management Strategy* (GMS) and the *Casino Place Plan* are presented to Council for in-principle support so that they can be exhibited for community feedback. These documents have been produced in concert with the *Richmond Valley Regional Jobs Precinct Master Plan*, which is under preparation by Regional NSW and due for release in early 2023.

RESOLUTION 151122/16

Moved: Cr Robert Mustow

Seconded: Cr Stephen Morrissey

That Council:

1. Receives the *Draft Richmond Valley Growth Management Strategy* and *Draft Casino Place*

Plan;

2. Provides in-principle support for these documents; and
3. Authorises the public exhibition of the documents in line with Council's Community Participation Plan.

CARRIED

17 PROJECTS & BUSINESS DEVELOPMENT

17.1 CASINO RACECOURSE AND SHOWGROUND BUSINESS PLAN AND MANAGEMENT MODEL 2022

EXECUTIVE SUMMARY

The Casino Racecourse and Showground is currently undergoing a \$9.6 million redevelopment through funding received under the Bushfire Local Economic Recovery Fund. As with the Northern Rivers Livestock Exchange, significant infrastructure upgrades provide an opportunity to assess facility management models and how business principles can be applied to ensure that future maintenance and renewal responsibilities are met.

In late 2021, Council engaged Viva Consulting, a local consulting firm with local government, business, tourism and racing industry experience to review the Casino Showground precinct and provide an options assessment for the ideal management structure to leverage the opportunities the upgrade will provide.

As a multi-use facility, there are often conflicting opinions from stakeholder groups on the best use of funding. While due consideration will be given to the needs of all user groups, an acknowledgment needs to be given to the groups and industries that will reduce the future cost impost on Council for running and maintaining the facility.

The Casino Racecourse and Showground Business Plan and Management Model 2022 highlights several different management structures for consideration, with the primary aim of ensuring the facility has high volume usage, generates sufficient revenue and provides both social and economic benefit for the Richmond Valley.

RESOLUTION 151122/17

Moved: Cr Robert Mustow

Seconded: Cr Sandra Humphrys

That Council:

1. Considers the options outlined in the Casino Racecourse and Showground Business Plan and Management Model 2022 and;
2. Authorises the General Manager to explore the recommendations contained, particularly regarding future management structures and provide a future report prior to completion of the project for Council's consideration.

CARRIED

18 GENERAL BUSINESS

Nil

19 MATTERS FOR INFORMATION**RESOLUTION 151122/18**

Moved: Cr Stephen Morrissey
Seconded: Cr Debra McGillan

Recommended that the following reports submitted for information be received and noted.

CARRIED

19.1 DEVELOPMENT APPLICATIONS DETERMINED UNDER THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT FOR THE PERIOD 1 OCTOBER 2022 TO 31 OCTOBER 2022**RESOLUTION 151122/19**

Moved: Cr Stephen Morrissey
Seconded: Cr Debra McGillan

That Council receives and notes the Development Application report for the period 1 October 2022 to 31 October 2022.

CARRIED

19.2 CODE OF CONDUCT COMPLAINT STATISTICS**RESOLUTION 151122/20**

Moved: Cr Stephen Morrissey
Seconded: Cr Debra McGillan

That Council receives and notes the Code of Conduct Complaint Statistics for the period 1 September 2021 to 31 August 2022.

CARRIED

19.3 NORTHERN RIVERS LIVESTOCK EXCHANGE STATISTICS - 30 SEPTEMBER 2022**RESOLUTION 151122/21**

Moved: Cr Stephen Morrissey
Seconded: Cr Debra McGillan

That Council receives and notes the financial year to date Northern Rivers Livestock Exchange Statistics as at 30 September 2022.

CARRIED

19.4 GRANT APPLICATION INFORMATION REPORT - OCTOBER 2022**RESOLUTION 151122/22**

Moved: Cr Stephen Morrissey
Seconded: Cr Debra McGillan

That Council receives and notes the Grant Application Information Report for the month of October

2022.

CARRIED

19.5 INFRASTRUCTURE RECONSTRUCTION UPDATE

RESOLUTION 151122/23

Moved: Cr Stephen Morrissey

Seconded: Cr Debra McGillan

That Council receives and notes the information provided in the Infrastructure Reconstruction Update.

CARRIED

20 QUESTIONS ON NOTICE

20.1 RESPONSE TO QUESTION; CR ROBERT HAYES - CASINO'S WATER PRICING

The following question on notice was received from Councillor Robert Hayes at Council's 18 October 2022, Ordinary meeting;

Question

Can the General Manager bring a report back to the November Council meeting with a full cost assessment related to the discounted water supplied to the Northern Cooperative Meat Company, explaining the possible effect it has on the water rates of all the ratepayers across Richmond Valley Council.

I would like to see the report based around a scale of discounted rates from the existing rate of \$1.06 per kl, \$1.44 per kl, \$2.16 per kl, in comparison with the current manufacturers business rate of \$2.88 per kl.

Response

Local councils who provide water services currently levy a two-part water charge for residential and commercial customers, in line with NSW regulatory requirements. The first part of the charge – the access fee – is a fixed charge that relates to the capital cost of providing, maintaining and replacing the community's water supply network, including water reservoirs, pumping stations and the water treatment plant.

The second part of the charge is the water consumption fee, which relates to the amount of water consumed by each customer. This charge is determined based on the total operational cost Council incurs to extract, treat and distribute the water. Water regulators provide guidance on how these charges should be determined, with the consumption charge generally making up 75% of total water revenue and the access charge, 25%. This is designed to discourage customers from wasting water, by sending a price signal about the true value of water resources.

Councils have some flexibility in how the water consumption charge is configured. Some councils charge the same price per kilolitre of water for all customers. Some have different rates for residential and commercial customers, some offer discounted rates for high water users. Richmond Valley Council charges its residential and commercial customers the same price per kl (\$2.88) - with the exception of the Northern Cooperative Meat Company, which pays a discounted rate of \$1.06 per kl. Residential customers pay a higher rate of \$4.38 once they consume more than 200kl of water.

Last year Council received a total of \$4,927,065 in water consumption revenue.

Theoretically, charging the NCMC more for its share of water consumption could translate to cheaper water consumption prices for other customers. However, Council would need to off-set this against the possibility that providing cheaper water for residential and commercial customers may encourage them to consume more – thus increasing annual supply costs and environmental impacts.

Water consumption varies from year to year for each customer, depending on climatic conditions, social circumstances and economic factors. Similarly, the cost of providing the water also varies. It is therefore difficult to calculate the exact financial impact of modifying these charges across the board.

The following tables are based on last year's published consumption for the NCMC, and the total consumption revenue received in the water fund last year.

This shows what the average price could be for all other consumers, based on various price structures for the NCMC, starting with the published price in Council's Revenue Policy, and assuming the same level of revenue is generated.

Casino Food Co -Operative per kL	\$1.06	\$1.44	\$2.16	\$2.88
Average for Other Water Consumers per kL	\$2.88	\$2.60	\$2.27	\$1.94

The following table details the extra revenue Council would receive if Council were to keep all other charges the same and increase the NCMC's charge at the requested different rates, based on last year's consumption.

Price point – consumption per kL	\$1.06	\$1.44	\$2.16	\$2.88
Total Revenue from NCMC	\$734,543.96	\$997,871.04	\$1,496,808.56	\$1,995,742.08
Increase in Revenue		\$263,327.08	\$762,262.60	\$1,261,198.12

21 QUESTIONS FOR NEXT MEETING (IN WRITING)

Nil

The Meeting closed at 7.50pm.

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 20 December 2022.

.....
CHAIRPERSON