



Richmond
Valley
Council



Operational Plan 2022-2023
(including Financial Estimates 2022-2026)
Adopted by Council
28 June 2022



RECOVER

OBJECTIVE 1: Help communities to recover and reconnect

Strategies:

- Work with the community to revitalize our towns and villages
- Lead local resilience and recovery programs
- Deliver community events to encourage reconnection
- Strengthen the role of local libraries in community recovery

1A: Work with the community to revitalize our towns and villages		
Principal Activity 1A1: Prepare Place Plans for towns and villages		
Code	Action	Responsible officer
1A1.1	Finalize and progress actions from the Casino Place Plan	Manager Development & Certification
1A1.2	Commence work on Mid-Richmond Place Plans for Coraki, Woodburn, Broadwater and Evans Head	Manager Development & Certification
Principal Activity 1A2: Help community groups to recommence activities		
1A2.1	Progress community hall repairs at Woodburn, Broadwater, Coraki, Yorklea and Leeville	Manager Asset Planning
1A2.2	Progress repairs to Coraki Preschool, Casino Art Gallery, Casino Scout Hall and Colley Park playgroup hall	Manager Asset Planning
1A2.3	Continue the RVC Community Grants and Events Support Programs	Director Projects and Business Development

1B: Lead local resilience and recovery programs		
Principal Activity 1B1: Establish Local Recovery Advisory Groups		
Code	Action	Responsible officer
1B1.1	Support Recovery Advisory Groups at Woodburn, Broadwater and Coraki	Recovery Coordinator
1B1.2	Establish Recovery Advisory Group for rural communities and provide support	Recovery Coordinator
1B1.3	Provide regular information and updates to flood affected communities via Advisory Groups	Recovery Coordinator

1C: Deliver community events to encourage reconnection		
Principal Activity 1C1: Support the Richmond Valley's Signature Events program		
Code	Action	Responsible officer
1C1.1	Continue Council's support for Beef Week, Primex and Casino Truck Show	Manager Community Connection
1C1.2	Work with communities to develop and deliver a new signature event for the Mid-Richmond in 2022-23	Manager Community Connection
Principal Activity 1C2: Work with communities to develop recovery events		
1C2.1	Consult with Coraki, Broadwater, Woodburn and Casino communities to design recovery events that reflect local needs and preferences	Recovery Coordinator
1C2.2	Seek funding and support to deliver recovery events in each community in 2022-23	Recovery Coordinator

1D: Strengthen the role of local libraries in community recovery		
Principal Activity 1D1: Increase technology support and digital resources at libraries		
Code	Action	Responsible officer
1D1.1	Increase the libraries' e-resources and on-line data bases	Manager Regional Library
1D1.2	Provide new digital services at libraries, including wi-fi printing and teleconferencing	Manager Regional Library
1D1.3	Offer improved access to technology on the mobile library	Manager Regional Library
Principal Activity 1D2: Provide access to recovery and assistance information		
1D2.1	Work with the Resilience & Recovery Team to develop recovery information resources and knowledge base	Manager Regional Library
1D2.2	Increase tech savvy sessions to assist the community in accessing Recovery assistance	Manager Regional Library
Principal Activity 1D3: Develop library-based programs for social connection and wellbeing		
1D3.1	Ensure libraries provide a welcoming and safe environment	Manager Regional Library
1D3.2	Provide engaging programs to ease social isolation and improve mental health	Manager Regional Library
1D3.3	Develop new library outreach programs for rural communities	Manager Regional Library

RECOVER

OBJECTIVE 2: Support families and businesses to rebuild

Strategies:

- Support temporary housing options that keep people connected to their community
- Support flood-affected residents and businesses through the development approval process
- Restore central business districts and town centres
- Support recovery of key industries

2A: Support temporary housing options that keep people connected to their community		
Principal Activity 2A1: Support Resilience NSW to establish temporary housing sites		
Code	Action	Responsible officer
2A1.1	Work with Resilience NSW to establish a modular housing village at Coraki and explore options for additional sites in the Mid-Richmond	Director Community Service Delivery
2A1.2	Support residents to use temporary accommodation options, such as caravans, on their own properties	Manager Development & Certification
Principal Activity 2A2: Support rehoming and fostering of pets for displaced families		
2A2.1	Seek funding for the RVC animal shelter upgrade to increase capacity and improve animal welfare	Manager Development & Certification
2A2.2	Strengthen links between council and local animal rehoming agencies	Manager Development & Certification

2B: Support flood-affected residents and businesses through the development approval process		
Principal Activity 2B1: Provide development concierge services to support flood affected properties.		
Code	Action	Responsible officer
2B1.1	Work with the Government's Property Assessment program to fast-track inspections, orders and DAs for flood affected properties	Manager Development & Certification
Principal Activity 2B2: Explore options to improve flood resilience through building design and location		
2B2.1	Work with the Northern Rivers Reconstruction Corporation to explore options for voluntary house raising and buy-back schemes	Manager Development & Certification

2C: Restore central business districts and town centres

Principal Activity 2C1: Ensure CBD precincts in Casino and the Mid-Richmond are well maintained

Code	Action	Responsible officer
2C1.1	Repair town entrances and flood damaged assets in Woodburn, Broadwater and Coraki business districts	Manager Asset Planning
2C1.2	Ensure Evans Head and Casino CBDs are clean and well maintained to cater for increased patronage	Manager Infrastructure Services

2D: Support recovery of key industries

Principal Activity 2D1: Advocate for government assistance for local businesses and employees

Code	Action	Responsible officer
2D1.1	Advocate to all levels of government for easy-to-access grants and job retention schemes for local business	Manager Economic Development
2D1.2	Partner with business assistance groups to help local businesses access grants and support programs	Manager Economic Development

Principal Activity 2D2: Partner with Regional NSW, RDA and local business organisations to support business recovery

2D2.1	Provide business round-tables and events to support the recovery process	Manager Economic Development
2D2.2	Build working relationships across all levels of government to ensure Council is well-placed to take advantage of new business support programs	Manager Economic Development

RECOVER

OBJECTIVE 3: Restore the Richmond Valley's road network

Strategies:

- Document the extent of infrastructure damage and identify funding sources
- Restore critical regional transport corridors and freight links
- Remediate land-slips and develop long-term solutions for North Casino link roads
- Rebuild and repair damaged roads, bridges and culverts

3A: Document the extent of infrastructure damage and identify funding sources

Principal Activity 3A1: Complete asset inspection programs and secure funding commitments through DRFA and other options

Code	Action	Responsible officer
3A1.1	Complete damage inspections of sealed and unsealed roads and prioritise works	Manager Infrastructure Services
3A1.2	Complete bridge inspection program and prioritise works	Manager Asset Planning
3A1.3	Manage DRFA claims and seek funding from other flood relief grants, as available	Manager Infrastructure Services
3A1.4	Work with the NSW Government to clarify responsibility for repairs on Crown roads, non-maintained roads and private access	Manager Asset Planning

3B: Restore critical regional transport corridors and freight links

Principal Activity 3B1: Support restoration works for Summerland Way and Bruxner Highway

Code	Action	Responsible officer
3B1.1	Manage state and regional roads maintenance contracts	Manager Infrastructure Services
3B1.2	Advocate for flood resilience works at low points on the Bruxner Highway and Summerland Way	Director Community Service Delivery
Principal Activity 3B2: Advocate to upgrade Woodburn-Casino Rd (MR145) as a key regional link road and complete restoration works		
3B2.1	Commence next stage remediation of Coraki-Woodburn section of MR145 (\$7million)	Coordinator Project Management Office
3B2.2	Complete upgrade designs and specifications for Coraki-Casino section	Coordinator Project Management Office
3B2.3	Advocate to state and federal government for funding for upgrade of MR145 as a key link road and improve flood resilience	Director Community Service Delivery

Principal Activity 3B3: Restore essential freight links and community access roads		
3B3.1	Complete Benns Rd upgrade (grant funded)	Manager Infrastructure Services
3B3.2	Develop repair programs for Broadwater Bridge and Tatham Bridges	Manager Asset Planning
3B3.3	Complete emergency access works for residents on rural roads	Manager Infrastructure Services

3C: Remediate land-slips and develop long-term solutions for North Casino link roads

Principal Activity 3C1: Complete Naughtons Gap road realignment

Code	Action	Responsible officer
3C1.1	Work with TfNSW to secure funding for Naughtons Gap Rd realignment and complete pre-construction planning	Director Projects and Business Development

Principal Activity 3C2: Complete Bentley Rd landslip restoration

3C2.1	Finalise designs and secure funding for landslip remediation	Coordinator Project Management Office
3C2.2	Complete remediation works	Coordinator Project Management Office

3D: Rebuild and repair damaged roads, bridges and culverts

Principal Activity 3D1: Develop & deliver three-year capital works program for road, bridge & culvert restoration across road network

Code	Action	Responsible officer
3D1.1	Review 2022-23 Capital Works Program to prioritise flood damage repairs.	Manager Asset Planning
3D1.2	Restore the rural road network and key community roads, as disaster relief funds become available	Manager Infrastructure Services

Principal Activity 3D2: Develop & deliver three-year maintenance and inspection program for roads, bridges & culverts

3D2.1	Develop maintenance and inspection program for 2022-23 based on asset management plans	Manager Asset Planning
3D2.2	Prioritise and respond to customer service requests for road maintenance in accordance with Council's procedures	Manager Infrastructure Services

RECOVER

OBJECTIVE 4: Restore essential infrastructure

Strategies:

- Repair/rebuild water supply networks
- Repair/rebuild sewage treatment plans and sewerage networks
- Restore and maintain community facilities and assets

4A: Repair/rebuild water supply networks		
Principal Activity 4A1: Complete urgent repair works to water supply assets		
Code	Action	Responsible officer
4A1.1	Secure funding and commence replacement of the carbon dosing system at Casino Raw Water Pump Station	Manager Infrastructure Services
4A1.2	Secure funding and complete flood damage repairs to water assets, as per schedule	Manager Infrastructure Services
Principal Activity 4A2: Design, secure approvals & funding for Casino Water Treatment Plant upgrade		
4A2.1	Commission design for Casino WTP upgrade	Manager Infrastructure Services
4A2.2	Work with Water Infrastructure NSW to progress Safe and Secure Program funding for Casino WTP upgrade and secure Section 60 approvals	Manager Infrastructure Services
Principal Activity 4A3: Deliver quality water supply services		
4A3.1	Review Drinking Water Quality Management System and maintain compliance with requirements	Manager Infrastructure Services
4A3.2	Upgrade chlorine dosing systems at Casino WTP	Manager Infrastructure Services
4A3.3	Complete water asset inspection, maintenance and upgrade programs, as per schedule	Manager Infrastructure Services

4B: Repair/rebuild sewerage networks		
Principal Activity 4B1: Complete urgent repair works to sewerage system assets		
Code	Action	Responsible officer
4B1.1	Secure funding, repair and recommission Rileys Hill Sewage Treatment Plant	Manager Infrastructure Services
4B1.2	Complete repairs to Broadwater pressure sewer system and Mid-Richmond sewage pump stations	Manager Infrastructure Services
4B1.3	Design and construct a new sewage transfer system for South Casino	Manager Infrastructure Services
4B1.4	Secure funding and complete flood damage repairs to sewerage assets, as per schedule	Manager Infrastructure Services
Principal Activity 4B2: Complete Evans Head Sewage Treatment Plant (STP) Stage 2		
4B2.1	Finalise design for Evans Head STP Stage 2 and work with Water Infrastructure NSW to progress Safe and Secure Program funding and secure Section 60 approvals	Manager Infrastructure Services
Principal Activity 4B3: Construct Rappville Sewerage Scheme		
4B3.1	Work with Water/Sewer team and funding partners to finalise designs, acquisitions, approvals and preconstruction work for Rappville Sewerage Scheme	Coordinator Project Management Office
4B3.2	Complete construction and commissioning of Rappville sewerage scheme	Coordinator Project Management Office
Principal Activity 4B4: Design, secure approvals & funding for Casino STP upgrade		
4B4.1	Work with Northern Rivers Reconstruction Corporation, Regional NSW and other partners to secure funding for Casino STP upgrade	Director Community Service Delivery
4B4.2	Complete designs and approvals for Casino STP upgrade	Manager Infrastructure Services
Principal Activity 4B5: Deliver efficient sewerage services		
4B5.1	Complete sewerage asset inspection, maintenance and upgrade programs, as per schedule	Manager Infrastructure Services

4C: Restore and maintain community facilities and assets		
Principal Activity 4C1: Restore damaged assets, including sporting facilities, parks, recreation areas, cemeteries, footpaths and cycleways		
Code	Action	Responsible officer
4C1.1	Complete repairs to the Indoor Sports Stadium and other facilities at Colley Park, Casino	Manager Asset Planning
4C1.2	Repair flood damage to Woodburn Pool Plant room	Manager Asset Planning
4C1.3	Commence restoration works for flood damaged sporting facilities in the Mid-Richmond and rural areas	Manager Asset Planning
4C1.4	Develop options to reconstruct Casino footbridge across the Richmond River	Manager Asset Planning
Principal Activity 4C2: Continue to maintain community buildings and assets in accordance with asset plans and programs		
4C2.1	Continue to maintain and develop local cemeteries	Manager Infrastructure Services
4C2.2	Continue to maintain and improve open spaces and sports facilities, as per schedules	Manager Infrastructure Services
4C2.3	Continue to maintain and improve footpaths and cycleways as per schedules	Manager Infrastructure Services

RECOVER

OBJECTIVE 5: Restore the environment

Strategies:

- Work with government partners to restore and stabilize damaged river banks
- Restore riparian habitat zones in Casino and the Mid-Richmond
- Finalize flood clean-up and incident management
- Manage river water quality risks

5A: Work with government partners to restore and stabilize damaged river banks		
Principal Activity 5A1: Advocate for riverbank assessment and restoration programs in Casino, the Mid-Richmond and Bungawalbin		
Code	Action	Responsible officer
5A1.1	Partner with LLS and DPIE to deliver the rural land Riverbank Erosion Support program	Manager Environment, Health & Sustainability
5A1.2	Assess damage to council-managed riverbank lands and seek funding for restoration works	Manager Environment, Health & Sustainability
5A1.3	Work with Rous County Council to support restoration of levee banks	Manager Asset Planning

5B: Restore riparian habitat zones in Casino and the Mid-Richmond		
Principal Activity 5B1: Seek funding to design and deliver riparian habitat restoration programs		
Code	Action	Responsible officer
5B1.1	Deliver the First Year Milestone for the Flying Fox Habitat grant	Manager Environment, Health & Sustainability
5B1.2	Provide opportunities for volunteers to be involved in habitat restoration	Manager Environment, Health & Sustainability

5C: Finalise flood clean-up and incident management		
Principal Activity 5C1: Complete inspections of underground petroleum storage systems (UPSS) and develop remediation plans		
Code	Action	Responsible officer
5C1.1	Identify and assess flood-affected UPSS in high risk areas and work with EPA to develop remediation plans	Manager Environment, Health & Sustainability

Principal Activity 5C2: Partner with EPA to address flood-related chemical and biological hazard incidents		
5C2.1	Work with EPA to monitor and remediate contaminated lands in flood-affected areas	Manager Environment, Health & Sustainability
5C2.2	Investigate opportunities to reduce household chemicals and paints	Manager Environment, Health & Sustainability
Principal Activity 5C3: Manage high risk on-site sewage management systems (OSMS)		
5C3.1	Commence the inspection and remediation program for high-risk OSMS	Manager Environment, Health & Sustainability

5D: Manage water quality risks		
Principal Activity 5D1: Partner with State agencies to support Richmond River water quality monitoring		
Code	Action	Responsible officer
5D1.1	Work with WaterNSW and other partners to participate in water quality monitoring programs as opportunities arise	Manager Environment, Health & Sustainability
Principal Activity 5D2: Manage compliance with environmental licences		
5D2.1	Ensure compliance with Environmental licences for sewage treatment plants at Casino, Evans Head and Coraki	Manager Infrastructure Services
5D2.2	Develop remediation plans for leachate and effluent ponds at Council facilities	Manager Waste and Resource Recovery

PREVENT & PREPARE

OBJECTIVE 6: Improve the disaster resilience of public assets

Strategies:

- Restore and strengthen emergency response infrastructure
- Improve local stormwater and drainage networks
- Build resilience into our water supply and sewerage networks
- Advocate for improved telecommunications networks

6A: Restore and strengthen emergency response infrastructure		
Principal Activity 6A1: Repair flood damage to RFS and SES buildings.		
Code	Action	Responsible officer
6A1.1	Complete damage assessments and schedule repairs for SES facilities at Broadwater and Coraki	Manager Asset Planning
6A1.2	Complete damage assessments and schedule repairs for RFS facilities at Broadwater, Rappville, West Coraki, Tomki and Yorklea	Manager Asset Planning
Principal Activity 6A2: Maintain Regional Emergency Operations Centre and equip council-owned evacuation centres		
6A2.1	Assess facilities at Council-owned buildings used for evacuation centres and plan upgrades	Director Community Service Delivery
Principal Activity 6A3: Strengthen the role of Casino aerodrome in emergency response		
6A3.1	Investigate options to improve aerodrome facilities to support emergency services, including refueling facilities	Director Projects and Business Development

6B: Improve local stormwater and drainage networks		
Principal Activity 6B1: Develop Casino & Evans Head stormwater models and stormwater risk management works program		
Code	Action	Responsible officer
6B1.1	Develop and implement a program to inspect Casino and Evans Head stormwater systems to identify current state and performance of these assets	Manager Asset Planning
6B1.2	Seek funding to review and develop stormwater models for Casino and Mid-Richmond communities and complete risk management planning	Manager Asset Planning
6B1.3	Develop risk management works program as funding becomes available	Manager Asset Planning
6B1.4	Continue to deliver stormwater drain maintenance programs	Manager Infrastructure Services

6C: Build resilience into our water supply and sewerage networks

Principal Activity 6C1: Secure long-term water supply for Casino & the Mid-Richmond

Code	Action	Responsible officer
6C1.1	Finalise Casino water security options assessment in conjunction with Regional Jobs Precinct Masterplan and Casino Place Plan	Director Community Service Delivery
6C1.2	Work with Rous Water and the Northern Rivers Resilience Project to finalize water security options for the Mid-Richmond	Manager Infrastructure Services
6C1.3	Complete Richmond Valley Water Management Strategy, including water security options, and seek community feedback	Manager Infrastructure Services

Principal Activity 6C2: Complete automation and telemetry upgrade for water/sewer assets

6C2.1	Complete automation upgrade at Casino WTP and Raw Water Pump Station	Manager Infrastructure Services
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Principal Activity 6C3: Reduce inflow/infiltration in sewerage systems

6C3.1	Continue the inflow detection program for Casino, Coraki and Evans Head sewerage systems	Manager Infrastructure Services
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6D: Advocate for improved communications networks

Principal Activity 6D1: Assess local flood impacts on telecommunications services

Code	Action	Responsible officer
6D1.1	Consult with the community on issues with telco blackspots and service loss during the flood and advocate for improvements	Director Community Service Delivery

PREVENT & PREPARE

OBJECTIVE 7: Build resilience in a changing climate

Strategies:

- Improve long-term flood planning and risk management
- Improve community preparedness and capacity to respond to natural disasters
- Support local food production
- Reduce our demand on natural resources
- Explore alternative waste management options

7A: Improve long-term flood planning and risk management		
Principal Activity 7A1: Complete Richmond Valley Flood Study and Floodplain Risk Management Plans.		
Code	Action	Responsible officer
7A1.1	Work with DPE to finalize 2022 flood levels and integrate into Richmond Valley flood study	Manager Development & Certification
7A1.2	Seek funding to complete new Floodplain Risk Management Plans	Manager Development & Certification

7B: Improve community preparedness and capacity to respond to natural disasters		
Principal Activity 7B1: Support safe development in bushfire & flood prone areas		
Code	Action	Responsible officer
7B1.1	Support the Northern Rivers Resilience Initiative and advocate for solutions to mitigate future flood impacts	Director Community Service Delivery
7B1.2	Update Bushfire Prone Land maps	Manager Development & Certification
Principal Activity 7B2: Support community disaster preparedness education		
7B2.1	Develop a disaster preparedness community education program, including annual Get Ready information sessions	Director Community Service Delivery
Principal Activity 7B3: Implement the Richmond Valley Adverse Event Plan		
7B3.1	Review the RV Adverse Event Plan to incorporate lessons from the 2022 flood	Director Community Service Delivery
7B3.2	Continue to implement actions from the 2021 Adverse Event Plan	Director Community Service Delivery

7C: Support local food production

Principal Activity 7C1: Continue to support farm-based food sales, farmers markets and Paddock to Plate initiatives

Code	Action	Responsible officer
7C1.1	Explore new opportunities for farm-based food businesses	Manager Economic Development
7C1.2	Deliver a new Paddock to Plate event in 2022-23	Manager Community Connection

7D: Reduce our demand on natural resources

Principal Activity 7D1: Implement demand management programs to reduce water consumption

Code	Action	Responsible officer
7D1.1	Partner with Rous Water to deliver the regional demand management strategy	Manager Infrastructure Services

Principal Activity 7D2: Explore options for alternative energy initiatives

7D2.1	Work with Regional NSW and other stakeholders to explore options for alternative energy initiatives in the Richmond Valley	Manager Waste and Resource Recovery
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7E: Explore alternative waste management options

Principal Activity 7E1: Work with Nth Coast councils on regional waste solutions

Code	Action	Responsible officer
7E1.1	Complete the regional alternative waste solutions EOI process	Manager Waste and Resource Recovery
7E1.2	Work with North Coast councils to develop a procurement strategy for alternative waste treatment facilities, based on the response to the EOI	Manager Waste and Resource Recovery

SUSTAIN

OBJECTIVE 8: Strengthen the regional economy

Strategies:

- Establish the Richmond Valley Regional Jobs Precinct (RJP) and support regional economic growth
- Develop the Northern Rivers Rail Trail and other signature projects for economic stimulus
- Support local businesses to recover and prosper
- Attract new businesses to the Richmond Valley to support a diverse economy

8A: Establish the Richmond Valley Regional Jobs Precinct (RJP) and support regional economic growth		
Principal Activity 8A1: Support regional economic development		
Code	Action	Responsible officer
8A1.1	Prepare an Economic Development Strategy for the Richmond Valley	Manager Economic Development
8A1.2	Contribute to the update of the Northern Rivers Regional Economic Development Strategy	Manager Economic Development
Principal Activity 8A2: Finalise and implement the Richmond Valley Regional Jobs Precinct (RJP) masterplan		
8A2.1	Prepare a Planning Proposal for LEP amendments to support the Regional Jobs Precinct Masterplan	Manager Development & Certification
Principal Activity 8A3: Work with Regional NSW to attract investment to RJP precincts and the Richmond Valley		
8A3.1	Continue to work with Regional NSW to identify and engage with target industries and new opportunities for the Regional Jobs Precinct.	Manager Economic Development
8A3.2	Complete the EOI process for sale of land in Council's Reynolds Rd industrial precinct	Manager Economic Development
8A3.3	Pursue opportunities to purchase and activate land for industrial development	Manager Economic Development

8B: Develop the Northern Rivers Rail Trail and other signature projects for economic stimulus		
Principal Activity 8B1: Work with neighbouring councils to support completion of the full length of the Northern Rivers Rail Trail		
Code	Action	Responsible officer
8B1.1	Complete the Casino-Bentley section of the Northern Rivers Rail Trail	Coordinator Project Management Office

8B1.2	Continue to work with neighbouring councils, Northern Rivers Rail Trail Inc. and State Agencies to finalize governance arrangements for the Rail Trail and complete the full project	Director Projects and Business Development
Principal Activity 8B2: Complete Casino memorial pool upgrade		
8B2.1	Complete work on Stage 1 of the Casino Memorial Pool upgrade and seek funding for Stage 2.	Coordinator Project Management Office
Principal Activity 8B3: Complete Casino showground upgrade		
8B3.1	Complete remaining stages of the Casino Showground upgrade	Coordinator Project Management Office
8B3.2	Develop a marketing plan for the redeveloped showground site and equestrian facilities	Manager Economic Development

8C: Support local businesses to recover and prosper		
Principal Activity 8C1 Enhance existing business networks to support business growth		
Code	Action	Responsible officer
8C1.1	Maintain a data base of local businesses and actively engage with local and regional business organisations	Manager Economic Development
8C1.2	Work with agencies and business development groups to provide support and growth opportunities for local businesses	Manager Economic Development
Principal Activity 8C2 Strengthen the visitor economy		
8C2.1	Establish a Richmond Valley tourism advisory group to support and revitalise the industry in the recovery period	Manager Community Connection
8C2.2	Complete the Casino water tower mural and promote the project through the Australian Art Trail	Manager Community Connection
Principal Activity 8C3 Continue to grow Council's business activities to benefit the community		
8C3.1	Position the Northern Rivers Livestock Exchange as the leading facility in Northern NSW	Manager NRLX Operations
8C3.2	Continue to manage council's quarries effectively	Manager Waste and Resource Recovery

8D: Attract new businesses to the Richmond Valley to support a diverse economy		
Principal Activity 8D1: Create a regulatory environment that supports investment		
Code	Action	Responsible officer
8D1.1	Continue to offer development concierge services and case management to support business developments through the application process.	Manager Customer Experience

SUSTAIN

OBJECTIVE 9: Address long-term housing needs

Strategies:

- Ensure there is sufficient land and infrastructure to support long-term housing needs
- Provide a range of housing choices for the community
- Identify, purchase and develop suitable residential land to support growth

9A: Ensure there is sufficient land and infrastructure to support long-term housing needs		
Principal Activity 9A1: Complete the Richmond Valley Urban Growth Management Strategy and start to implement the recommendations		
Code	Action	Responsible officer
9A1.1	Commence the review of the Local Strategic Planning Statement (LSPS) in response to the Urban Growth Management Strategy to incorporate residential growth areas	Manager Development & Certification
9A1.2	Update the Local Environmental Plan (LEP) and Development Control Plan (DCP) as required, in response to the Casino Place Plan and Mid-Richmond Place Plans	Manager Development & Certification
Principal Activity 9A2: Work with NSW Planning & Environment to release additional residential land in Richmond Valley growth areas		
9A2.1	Participate in the North Coast Regional Growth Strategy review and advocate for the Urban Growth Management Strategy recommendations to be incorporated	Manager Development & Certification
Principal Activity 9A3: Streamline approvals for rezoning, sub-division and residential developments		
9A3.1	Continue to provide development concierge services to support applicants to progress planning proposals	Manager Customer Experience
9A3.2	Monitor customer experience and identify process review and improvement opportunities	Manager Customer Experience
Principal Activity 9A4: Seek government funding for essential infrastructure to activate new housing areas		
9A4.1	Commence development servicing plans for identified growth areas	Manager Infrastructure Services
9A4.2	Advocate to state and federal governments for essential infrastructure funding to fast-track land release	Director Projects & Business Development

9B: Provide a range of housing choices for the community		
Principal Activity 9B1: Partner with the NSW Government to activate Crown Land for affordable housing		
Code	Action	Responsible officer
9B1.1	Identify Crown Land that is currently zoned residential and suitable for development	Manager Economic Development
9B1.2	Continue to work with the Northern Rivers Housing Taskforce to activate residential Crown Lands for housing.	Director Community Service Delivery
Principal Activity 9B2: Promote opportunities for additional development in existing residential areas		
9B2.1	Promote opportunities for granny flats and secondary dwellings in existing residential areas	Manager Development & Certification
9B2.2	Encourage medium to high density housing in appropriate zones	Manager Development & Certification
9B1.3	Ensure the Development Control Plan provides sufficient flexibility to achieve a range of planning outcomes	Manager Development & Certification

9C: Identify, purchase and develop suitable residential land to support growth		
Principal Activity 9C1: Identify suitable sites for council-led residential land development to increase housing availability		
Code	Action	Responsible officer
9C1.1	Review the Urban Growth Management Strategy and Casino Place Plan and identify suitable sites for housing activation on flood safe land.	Manager Economic Development
9C1.2	Consider options for Council to purchase and develop land to increase housing availability in identified growth areas	Manager Economic Development

SUSTAIN

OBJECTIVE 10: Lead and advocate for our community

Strategies:

- Strengthen engagement between Council and the community
- Advocate to federal and state governments for community needs and priorities
- Enhance partnerships with Northern Rivers councils and other regional agencies
- Lead with integrity

10A: Strengthen engagement between Council and the community		
Principal Activity 10A1: Develop and deliver the Richmond Valley Community Engagement Strategy		
Code	Action	Responsible officer
10A1.1	Complete a new Council Community Engagement Strategy by 2023	Manager Community Connection
10A1.2	Continue to work with community and business advisory groups and develop a program of listening tours and outreach council meetings	Manager Community Connection
10A1.3	Keep the community up to date with information through social media, newsletters, council's website and other media	Manager Community Connection
Principal Activity 10A2: Complete the Community Strategic Plan review in consultation with the community		
10A2.1	Continue Our Big Conversation to inform the review of the Community Strategic Plan, from September 2022	Manager Community Connection
10A2.2	Deliver a new Community Strategic Plan and supporting IP&R plans by June 2023	Leader Strategy

10B: Advocate to federal and state governments for community needs and priorities		
Principal Activity 10B1: Advocate for community priorities and actively seek grant funding		
Code	Action	Responsible officer
10B1.1	Maintain Council's grants program and actively seek funding for strategic priorities	Director Projects & Business Development
10B1.2	Continue to work with the Northern Rivers Recovery Taskforce and other sub-committees to address issues and raise community concerns	General Manager
10B1.3	Build positive working relationships with local members of parliament and government agencies to support advocacy	General Manager

10C: Enhance partnerships with Northern Rivers councils and other regional agencies

Principal Activity 10C1: Actively support NRJO shared initiatives

Code	Action	Responsible officer
10C1.1	Remain actively engaged with the Northern Rivers Joint Organisation and explore options for shared flood recovery initiatives	General Manager
10C1.2	Participate in NRJO activities and support development of the Statement of Regional Priorities	General Manager

10D: Lead with integrity

Principal Activity 10D1: Provide representative and accountable community governance

Code	Action	Responsible officer
10D1.1	Ensure Council meetings are accessible to the public and continue to provide live-streaming services	Governance Coordinator
10D1.2	Support Councillors to undertake professional development programs	Governance Coordinator
10D1.3	Ensure Richmond Valley Council complies with legislative requirements and processes	Governance Coordinator

SUSTAIN

OBJECTIVE 11: Manage community resources and provide great service

Strategies:

- Manage resources responsibly
- Provide a high standard of customer service
- Strengthen Council's role as a leading local employer
- Deliver quality services for the community

11A: Manage resources responsibly		
Principal Activity 11A1: Undertake long-term financial and asset management planning		
Code	Action	Responsible officer
11A1.1	Ensure RVC meets all regulatory requirements for financial management and audit	Director Organisational Services
11A1.2	Finalise the Richmond Valley Asset Management Strategy and asset management plans	Manager Asset Planning
Principal Activity 11A2: Ensure resources are managed transparently and responsibly		
Code	Action	Responsible officer
11A2.1	Provide regular reports to Council on financial performance	Principal Accountant
11A2.2	Report annually to the community on Council's performance and financial management	Director Organisational Services
11A2.3	Develop Council's in-house sustainability program	Manager Environment, Health and Sustainability
Principal Activity 11A3: Enhance procurement systems		
11A3.1	Manage Council's fleet functions efficiently	Coordinator Fleet and Procurement
11A3.2	Manage Council's procurement function to ensure probity, value for money and support for local businesses	Coordinator Fleet and Procurement

11B: Provide a high standard of customer service		
Principal Activity 11B1: Implement the RV Customer Service Charter		
Code	Action	Responsible officer
11B1.1	Provide information to the community on the Customer Service Charter	Manager Customer Experience
11B1.2	Provide regular reports to Council on performance against Customer Service benchmarks	Manager Customer Experience
Principal Activity 11B2: Deliver effective and progressive Regional Library and Casino Indoor Sports Stadium services and programs		
11B2.1	Investigate new trends and technologies to support a modern library service	Manager Regional Libraries
11B2.2	Develop an online community directory for those seeking assistance from NGOs, agencies and businesses	Manager Regional Libraries
11B2.3	Share resources between the library and sports stadium to develop community programs	Manager Regional Libraries

11C: Strengthen Council's role as a leading local employer		
Principal Activity 11C1: Implement the Richmond Valley Council Workforce Strategy		
Code	Action	Responsible officer
11C1.1	Implement yearly Employee Value Proposition initiatives and strategies	Manager People and Culture
11C1.2	Effectively manage Councils recruitment processes to ensure an inclusive and diverse workforce	Manager People and Culture
11C1.3	Design a staff development strategy	Manager People and Culture
Principal Activity 11C2 Continue to provide local employment schemes and development opportunities		
11C2.1	Continue to offer Council's Youth Employment Scheme and annual Try and Trade program for women	Manager People and Culture

11D: Deliver quality services for the community		
Principal Activity 11D1: Deliver efficient & affordable waste management services		
Code	Action	Responsible officer
11D1.1	Execute contract for the transport of waste material from the Richmond Valley until new cell construction is completed.	Manager Waste and Resource Recovery
11D1.2	Commence capping project of landfill cells at Nammoona Landfill	Manager Waste and Resource Recovery

11D1.3	Complete internal audit and review of Waste Management services including kerbside pickup, landfills, transfer stations, fee structure and resourcing	Manager Waste and Resource Recovery
11D1.4	Engage with neighbouring Councils to explore waste service delivery efficiencies and opportunities for improved environmental outcomes.	Manager Waste and Resource Recovery
Principal Activity 11D2: Deliver consistent regulatory and compliance services		
11D2.1	Deliver customer-focused regulatory services that comply with legislative requirements	Manager Development & Certification
Principal Activity 11D3: Provide great corporate support services to improve efficiency		
11D3.1	Deliver the Information Technology strategy to support a modern, mobile workforce	Manager Information and Technology Services
11D3.2	Manage cyber-security and utilise new technologies to improve safety and efficiency	Manager Information and Technology Services
11D3.3	Ensure records management complies with legislative requirements	Manager Information and Technology Services
11D3.4	Provide quality support services for Council's maintenance and construction crews	Manager Infrastructure Services

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates
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Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Budget Summary and Cash Result

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
25,978,545	26,917,423			Recover	0.6%	26,138,236	26,953,300	27,879,666	28,637,757
1,716,646	2,858,203			Prevent & Prepare	-2.3%	1,677,085	1,712,480	1,538,825	1,576,143
37,779,466	41,853,703			Sustain	6.3%	40,159,794	41,461,178	42,685,260	43,871,042
65,474,657	71,629,329			Total Operating Revenue	3.8%	67,975,115	70,126,958	72,103,751	74,084,942
				Operating Expenditure					
44,404,800	46,137,925			Recover	2.6%	45,560,778	46,542,507	47,682,436	48,785,013
3,907,434	4,306,878			Prevent & Prepare	5.5%	4,121,879	4,210,738	3,886,924	3,978,850
19,383,295	22,785,262			Sustain	3.9%	20,141,345	20,526,956	21,270,657	21,446,478
67,695,529	73,230,065			Total Operating Expenditure	3.1%	69,824,003	71,280,201	72,840,017	74,210,341
(2,220,872)	(1,600,736)			Operating Result before Capital Grants and Contributions	-16.7%	(1,848,888)	(1,153,242)	(736,266)	(125,399)
14,268,608	17,948,233			Add: Capital Revenue					
				Capital Grants & Contributions	62.6%	23,196,094	2,409,285	2,415,039	3,870,909
12,047,736	16,347,496			Operating Result including Capital Grants and Contributions	77.2%	21,347,206	1,256,043	1,678,773	3,745,510
				Add: Non-Cash Expenses					
17,673,200	17,673,200			Depreciation	2.8%	18,162,076	18,575,508	18,999,274	19,433,630
69,516	69,516			Rehabilitation Borrowing Expenses	2.5%	71,254	73,036	74,862	76,734
0	0			Quarry Inventory Movements	0.0%	0	0	0	0
				Add: Non-Operating Funds Employed					
5,850,000	4,740,000			Loan Funds Used	-82.9%	1,000,000	0	0	2,500,000
1,833	1,833			Deferred Debtor Repayments	2.3%	1,875	1,910	1,950	1,990
3,370,662	3,218,112			Proceeds from Sale of Assets	3.7%	3,495,024	3,737,869	7,247,955	10,799,372
				Less: Funds Deployed for Non-Operating Purposes					
46,880,556	38,584,669			Asset Acquisition	8.0%	50,611,790	24,120,310	22,193,845	23,014,086
3,047,794	2,999,794			Loan Repayments	12.1%	3,417,398	3,615,051	3,781,732	3,358,214
(10,915,404)	465,694			Cash Surplus/(Deficit)	-8.8%	(9,951,753)	(4,090,995)	2,027,238	10,184,936
				Equity Movements					
(11,221,892)	177,106			Restricted Funds - Increase/(Decrease)	-9.0%	(10,209,539)	(4,331,998)	1,837,626	9,793,753
306,488	288,588			Working Funds - Increase/(Decrease)	-15.9%	257,786	241,003	189,612	391,183

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Theme: Recover - Budget Summary

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
23,289	33,289			Festivals and Events	3.0%	23,988	24,708	25,449	26,212
1,338,460	1,340,460			Libraries	4.0%	1,391,857	1,426,757	1,462,536	1,502,489
0	0			Community Programs and Grants	0.0%	0	0	0	0
684,239	684,239			Planning & Development Services	3.0%	704,766	725,908	747,685	770,118
19,819	23,119			Tourism	103.9%	40,414	21,027	41,657	22,306
6,195,543	7,165,979			Building and Maintaining Roads	-6.0%	5,825,317	5,946,249	6,070,200	6,197,077
266,511	268,711			Sports Grounds, Parks and Facilities	1.0%	269,270	277,261	285,490	293,968
104,885	104,885			Community Centres and Halls	3.0%	108,031	111,271	114,607	118,046
0	0			Swimming Pools	0.0%	0	0	0	0
7,464,119	7,439,007			Water Supplies	2.1%	7,619,882	7,997,280	8,395,880	8,648,514
9,391,612	9,367,666			Sewerage Services	2.8%	9,649,939	9,938,744	10,237,542	10,545,448
490,068	490,068			Environmental Health	3.0%	504,772	484,095	498,620	513,579
25,978,545	26,917,423			Total Operating Revenue	0.6%	26,138,236	26,953,300	27,879,666	28,637,757
				Operating Expenditure					
281,954	294,931			Festivals and Events	13.4%	319,773	297,739	305,177	313,293
2,361,515	2,363,515			Libraries	4.3%	2,461,911	2,520,652	2,579,624	2,645,296
278,714	278,714			Community Programs and Grants	-33.0%	186,836	191,416	196,249	200,979
2,768,380	2,800,530			Planning & Development Services	4.7%	2,897,121	2,978,445	3,057,082	3,138,988
343,033	369,333			Tourism	8.2%	371,194	349,507	388,050	367,286
17,012,739	18,616,200			Building and Maintaining Roads	1.2%	17,214,007	17,620,821	18,076,465	18,500,399
3,477,231	3,511,458			Sports Grounds, Parks and Facilities	3.9%	3,611,142	3,701,331	3,792,349	3,881,353
851,735	854,635			Community Centres and Halls	6.7%	908,516	933,554	960,917	986,279
971,012	971,012			Swimming Pools	10.5%	1,072,835	1,088,278	1,105,194	1,120,433
6,722,393	6,722,393			Water Supplies	3.2%	6,937,560	7,124,028	7,320,596	7,508,018
8,238,048	8,238,048			Sewerage Services	1.5%	8,363,782	8,485,991	8,617,485	8,805,236
1,098,046	1,117,156			Environmental Health	10.8%	1,216,102	1,250,746	1,283,248	1,317,453
44,404,800	46,137,925			Total Operating Expenditure	2.6%	45,560,778	46,542,507	47,682,436	48,785,013
(18,426,255)	(19,220,502)			Operating Result - Surplus/(Deficit)	5.4%	(19,422,542)	(19,589,207)	(19,802,771)	(20,147,256)
(4,694,955)	(5,489,202)			Operating Cash Result - Surplus/(Deficit)	14.4%	(5,369,429)	(5,192,623)	(5,054,129)	(5,037,756)
				Capital Movements					
				Add: Capital Grants and Contributions		22,861,416	2,190,681	2,192,063	3,643,473
				Add: Loan Funds Used		0	0	0	2,500,000
				Add: Asset Sales		10,500	3,227	10,500	100,500
				Add: Transfer from Reserves		6,106,430	2,666,186	1,509,866	466,662
				Less: Capital Expenditure		38,246,271	14,607,417	13,785,274	16,671,681
				Less: Loan Repayments		2,490,664	2,610,642	2,737,198	2,640,981
				Less: Transfer to Reserves		206,892	237,188	215,203	638,256
				Program Cash Result - Surplus/(Deficit)		(17,334,910)	(17,787,776)	(18,079,374)	(18,278,039)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 1: Help communities to recover and reconnect

Service: Festivals and Events

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	10,000	170520	0290	Events - Australia Day	0.0%	0	0	0	0
23,289	23,289	170550	0290	Events - Casino Beef Week	3.0%	23,988	24,708	25,449	26,212
23,289	33,289			Total Operating Revenue	3.0%	23,988	24,708	25,449	26,212
				Operating Expenditure					
130,031	130,031	170500	3025	Events Management - Ops	23.5%	160,535	136,581	139,998	143,898
				Event Support					
6,531	6,531	170510	3238	Anzac Day	2.2%	6,672	6,839	7,010	7,200
8,118	18,118	170520	3238	Australia Day	2.3%	8,305	8,511	8,725	8,953
2,208	1,208	170530	3250	Bentley Art Prize	1.1%	2,233	2,263	2,295	2,331
55,210	55,210	170550	3240	Casino Beef Week	2.3%	56,504	57,917	59,366	60,904
1,634	1,634	170552	3250	Casino Fun Run	2.1%	1,668	1,709	1,751	1,798
0	2,977	170557	3212	Casino Reconciliation Black and White Ball & Awards	0.0%	0	0	0	0
10,325	10,325	170570	3238	Co-opera	-100.0%	0	10,848	0	11,397
0	2,000	170571	3238	Events - Coraki Art Prize	0.0%	0	0	0	0
0	7,907	170573	Various	Events - COW FM Country Music Festival	0.0%	0	0	0	0
30,630	21,823	170650	3250	Other Events	43.7%	44,007	32,238	44,190	33,924
25,250	25,250	170655	3250	Primex	9.2%	27,563	28,252	28,958	29,682
500	400	170660	3250	Quota Club Fair	0.0%	500	500	500	500
1,676	1,676	170662	3238	Remembrance Day	2.1%	1,712	1,755	1,799	1,848
8,854	8,854	170664	3252	RVC Christmas Street Party	2.4%	9,065	9,291	9,523	9,768
987	987	170666	3238	RVC Events/Ceremonies	2.2%	1,009	1,035	1,062	1,090
281,954	294,931			Total Operating Expenditure	13.4%	319,773	297,739	305,177	313,293
(258,665)	(261,642)			Operating Result - Surplus/(Deficit)	14.4%	(295,785)	(273,031)	(279,728)	(287,081)
(258,665)	(261,642)			Operating Cash Result - Surplus/(Deficit)	14.4%	(295,785)	(273,031)	(279,728)	(287,081)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(295,785)	(273,031)	(279,728)	(287,081)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 1: Help communities to recover and reconnect

Service: Libraries

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0	220010	Various	Public Libraries Revenue	0.0%	0	0	0	0
1,338,460	1,338,460	230010	Various	Richmond Upper Clarence Regional Library	4.0%	1,391,857	1,426,757	1,462,536	1,502,489
0	1,000	230103	0590	National Backyard Cricket Grant	0.0%	0	0	0	0
0	1,000	230104	0290	Outreach Program					
1,338,460	1,340,460			Total Operating Revenue	4.0%	1,391,857	1,426,757	1,462,536	1,502,489
				Operating Expenditure					
51,194	51,194	220100	Various	Casino Library	-0.6%	50,894	52,680	54,534	56,455
0	1,000	230104	Various	Outreach Program	0.0%	0	0	0	0
9,056	9,056	220200	Various	Coraki Library	13.1%	10,245	10,617	11,002	11,395
7,277	7,277	220300	Various	Evans Head Library	2.5%	7,460	7,647	7,837	8,034
771,037	771,037	220400	Various	Regional Library Contributions	5.1%	810,690	832,478	853,392	877,089
1,206,136	1,206,136	230010	Various	Richmond Upper Clarence Regional Library	4.2%	1,256,267	1,287,820	1,320,168	1,356,606
0	1,000	230103	Various	National Backyard Cricket Grant	0.0%	0	0	0	0
54,515	54,515	230991	3998	Indirect Expenditure Activity Based Costing - Expense	4.7%	57,089	58,550	60,197	61,548
262,300	262,300	230990	3999	Depreciation	2.7%	269,266	270,860	272,494	274,169
2,361,515	2,363,515			Total Operating Expenditure	4.3%	2,461,911	2,520,652	2,579,624	2,645,296
(1,023,055)	(1,023,055)			Operating Result - Surplus/(Deficit)	4.6%	(1,070,054)	(1,093,895)	(1,117,088)	(1,142,807)
(760,755)	(760,755)			Operating Cash Result - Surplus/(Deficit)	5.3%	(800,788)	(823,035)	(844,594)	(868,638)
				Capital Movements					
				Add: Capital Grants & Contributions		45,400	45,400	45,400	245,400
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		10,500	500	10,500	90,500
				Add: Transfer from Restricted Assets		0	0	0	264,600
				Less: Asset Acquisition		157,237	120,605	156,340	717,142
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		7,100	36,400	13,400	0
				Program Cash Result - Surplus/(Deficit)		(909,225)	(934,140)	(958,434)	(985,280)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 1: Help communities to recover and reconnect

Service: Community Programs and Grants

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	260100	0370	Operating Revenue					
				Contribution - Youth Week	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Community Programs and Grants					
2,065	2,065	260100	3025	Administration Expenses	2.5%	2,117	2,170	2,225	2,280
75,750	75,750	260100	3155	Donations	2.5%	77,644	79,585	81,575	83,614
132,192	132,192	260100	3185	Employee Costs	-73.1%	35,496	36,384	37,294	38,338
5,500	5,500	260100	3504	Aboriginal Programs	0.0%	5,500	5,500	5,500	5,500
7,621	7,621	260100	3507	Community Projects	2.5%	7,812	8,007	8,207	8,412
4,000	4,000	260100	3518	Aged & Disability	0.0%	4,000	4,000	4,000	4,000
1,010	1,010	260100	3526	Projects for Women	2.5%	1,035	1,061	1,088	1,115
7,070	7,070	260100	3528	Projects for Youth	2.5%	7,247	7,428	7,614	7,804
				Indirect Expenditure					
43,506	43,506	260991	3998	Activity Based Costing - Expense	5.7%	45,985	47,281	48,746	49,916
278,714	278,714			Total Operating Expenditure	-33.0%	186,836	191,416	196,249	200,979
(278,714)	(278,714)			Operating Result - Surplus/(Deficit)	-33.0%	(186,836)	(191,416)	(196,249)	(200,979)
(278,714)	(278,714)			Operating Cash Result - Surplus/(Deficit)	-33.0%	(186,836)	(191,416)	(196,249)	(200,979)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(186,836)	(191,416)	(196,249)	(200,979)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 2: Support families and businesses to rebuild

Service: Town Planning & Development Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Planning & Development Services					
61,800	61,800	320100	0020	Advertising Fees	3.0%	63,654	65,564	67,531	69,557
12,920	12,920	320100	0040	Archive Fee	3.0%	13,308	13,707	14,118	14,542
7,854	7,854	320100	0140	Certificates - Building Certificates	3.0%	8,090	8,333	8,583	8,840
72,100	72,100	320100	0170	Certificates - S149	3.0%	74,263	76,491	78,786	81,150
12,920	12,920	320100	0190	Certificates - S735A	3.0%	13,308	13,707	14,118	14,542
2,536	2,536	320100	0210	Complying Development Fees	3.0%	2,612	2,690	2,771	2,854
18,748	18,748	320100	0410	Drainage Diagram Fees	3.0%	19,310	19,889	20,486	21,101
224,948	224,948	320100	0460	Fees - Other	-0.6%	223,696	230,406	237,318	244,438
2,472	2,472	320100	0630	Infringement Notice Fees	3.0%	2,546	2,622	2,701	2,782
11,000	11,000	320100	0640	Inspection Fees - Accessways	3.0%	11,330	11,670	12,020	12,381
175,100	175,100	320100	0650	Inspection Fees - Building Compliance	3.0%	180,353	185,764	191,337	197,077
27,004	27,004	320100	0680	Inspection Fees - Pools	3.0%	27,814	28,648	29,507	30,392
31,875	31,875	320100	0690	Inspection Fees - Sewer Connection	3.0%	32,831	33,816	34,830	35,875
5,067	5,067	320100	0790	Linen Plan Signing Fees	3.0%	5,219	5,376	5,537	5,703
3,167	3,167	320100	0800	Long Service Levy Commission Revenue	3.0%	3,262	3,360	3,461	3,565
0	0	320100	0858	Plumbing Permits - S68	0.0%	8,000	8,240	8,487	8,742
2,060	2,060	320100	1220	Rural Road Numbering Fees	3.0%	2,122	2,186	2,252	2,320
12,668	12,668	320100	1480	Subdivision Fees	3.0%	13,048	13,439	13,842	14,257
684,239	684,239			Total Operating Revenue	3.0%	704,766	725,908	747,685	770,118
				Operating Expenditure					
				Planning & Development Services					
37,141	37,141	320100	3025	Administration Expenses	2.5%	38,070	39,021	39,996	40,996
1,556,792	1,556,792	320100	3185	Employee Costs	3.9%	1,617,448	1,657,885	1,699,332	1,746,913
80,000	80,000	320100	3270	Fleet Expenses	2.5%	82,000	84,050	86,151	88,305
2,161	2,161	320100	3385	M & R - Equipment	2.5%	2,215	2,270	2,327	2,385
38,786	38,786	320100	3455	Operating Expenses	2.5%	39,755	40,749	41,768	42,812
1,622	1,622	320100	3690	Rural Road Numbering Expenses	2.5%	1,663	1,705	1,748	1,792
0	32,150	320115	Various	Planning Portal	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 2: Support families and businesses to rebuild

Service: Town Planning & Development Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
600	600	320990	3999	Indirect Expenditure					
1,051,278	1,051,278	320991	3998	Depreciation	-16.7%	500	500	500	500
				Activity Based Costing - Expense	6.1%	1,115,470	1,152,265	1,185,260	1,215,285
2,768,380	2,800,530			Total Operating Expenditure	4.7%	2,897,121	2,978,445	3,057,082	3,138,988
(2,084,141)	(2,116,291)			Operating Result - Surplus/(Deficit)	5.2%	(2,192,355)	(2,252,537)	(2,309,397)	(2,368,870)
(2,083,541)	(2,115,691)			Operating Cash Result - Surplus/(Deficit)	5.2%	(2,191,855)	(2,252,037)	(2,308,897)	(2,368,370)
				Capital Movements					
				Add: Capital Grants & Contributions		199,792	200,788	201,803	202,840
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		199,792	200,788	201,803	202,840
				Program Cash Result - Surplus/(Deficit)		(2,191,855)	(2,252,037)	(2,308,897)	(2,368,370)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 2: Support families and businesses to rebuild

Service: Tourism

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
16,819	16,819	170200	0460	Operating Revenue					
3,000	6,300	170300	1180	Tourism Revenue	121.9%	37,324	17,844	38,379	18,930
				Woodburn Visitor Information Centre	3.0%	3,090	3,183	3,278	3,376
19,819	23,119			Total Operating Revenue	103.9%	40,414	21,027	41,657	22,306
				Operating Expenditure					
167,315	167,315	170200	3025	Tourism Expenditure	-1.7%	164,525	168,640	172,855	177,636
				Visitor Information Centres					
42,610	42,610	170250	3025	Casino	5.3%	44,865	46,214	47,610	49,051
17,535	17,535	170280	3025	Evans Head	-4.2%	16,802	17,360	17,938	18,535
15,978	19,278	170300	3375	Woodburn	3.3%	16,510	17,061	17,632	18,222
58,295	58,295	170305	3025	Discover Richmond Valley Projects	54.0%	89,752	61,246	92,777	64,346
25,000	8,000	170400	3025	Public Art	0.0%	25,000	25,000	25,000	25,000
0	40,000	170403	3455	Tourism - Evans Head Monuments by the sea	0.0%	0	0	0	0
16,300	16,300	170990	3999	Indirect Expenditure					
				Depreciation	-15.7%	13,740	13,986	14,238	14,496
343,033	369,333			Total Operating Expenditure	8.2%	371,194	349,507	388,050	367,286
(323,214)	(346,214)			Operating Result - Surplus/(Deficit)	2.3%	(330,780)	(328,480)	(346,393)	(344,980)
(306,914)	(329,914)			Operating Cash Result - Surplus/(Deficit)	3.3%	(317,040)	(314,494)	(332,155)	(330,484)
				Capital Movements					
				Add: Capital Grants & Contributions		5,800,000	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,000,000	0	0	0
				Less: Asset Acquisition		6,800,000	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(317,040)	(314,494)	(332,155)	(330,484)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
338,778	338,778	370000	0480	Operating Revenue	-18.0%	277,855	271,027	144,253	147,368
0	32,213	390005	0590	Urban Local Roads	0.0%	0	0	0	0
810,432	810,432	390010	0300	Roads Sealed Rural Local - Nat Dis ARGN960 Flood Mar 21	8.6%	880,126	890,663	1,021,216	1,021,786
877,405	877,405	410010	0590	Sealed Rural Regional Roads	-3.4%	847,736	868,929	890,653	912,919
0	99,309	430005	0590	Roads Unsealed - Nat Dis ARGN960 Flood Mar 21	0.0%	0	0	0	0
0	104,106	430006	0590	Roads Unsealed - Nat Dis ARGN871 Vegetation ext 2	0.0%	0	0	0	0
0	968,945	430700	0590	Bushfire Green Waste	0.0%	0	0	0	0
443,000	10,097	440003	0590	Bridge Mtce - Unsel Local AGRN871 Nat Dis Fires Aug 19	-100.0%	0	0	0	0
0	14,208	440005	0590	Bridge - Unsel Local AGRN960 Nat Dis Flood Mar 21	0.0%	0	0	0	0
0	104,750	450011	0290	Footpath - Casino - NBN Repairs Vision Streams	0.0%	0	0	0	0
5,445	5,445	460010	0440	Aerodromes - Casino	3.0%	5,608	5,776	5,950	6,129
0	79,808	470005	0290	Street Lighting - Energy Saving Certificates	0.0%	0	0	0	0
99,438	99,438	470100	0590	Street Lighting	3.0%	102,421	105,494	108,659	111,919
336,636	336,636	480010	0460	RMCC Routine Services - HW16	2.5%	345,052	353,678	362,520	371,583
740,255	740,255	480020	0460	RMCC Routine Services - MR83	2.5%	758,761	777,730	797,173	817,102
551,907	551,907	480100	0460	RMCC Ordered Works - HW16	2.5%	565,705	579,848	594,344	609,203
1,992,247	1,992,247	480500	0460	RMCC Ordered Works - MR83	2.5%	2,042,053	2,093,104	2,145,432	2,199,068
6,195,543	7,165,979			Total Operating Revenue	-6.0%	5,825,317	5,946,249	6,070,200	6,197,077
				Operating Expenditure					
				Street Cleaning					
186,635	186,635	360010	4308	Casino CBD	2.3%	191,001	195,778	200,676	205,887
38,935	38,935	360020	4308	Casino Urban Streets	-2.7%	37,871	38,820	39,790	40,807
13,154	13,154	360200	4308	Broadwater	17.6%	15,469	15,856	16,252	16,669
18,320	18,320	360300	4308	Coraki	18.7%	21,754	22,298	22,854	23,453
69,469	69,469	360400	4308	Evans Head	2.3%	71,076	72,853	74,674	76,625
36,659	36,659	360850	4308	Woodburn	-5.9%	34,510	35,373	36,255	37,198
				Indirect Expenditure					
63,282	63,282	360991	3998	Activity Based Costing - Expense	7.2%	67,815	69,668	71,466	73,396
				Urban Road Maintenance					
439,782	439,782	370010	3330	Casino	5.7%	464,827	476,916	489,334	502,431
47,663	47,663	370020	4201	Broadwater	-4.4%	45,554	46,693	47,862	49,129
67,605	67,605	370030	4201	Coraki	2.0%	68,950	70,675	72,440	74,373
138,132	138,132	370040	4120	Evans Head	1.8%	140,663	144,180	147,788	151,706
20,000	20,000	370050	4311	Rappville	2.0%	20,400	20,910	21,433	22,032
3,230	3,230	370060	4311	Rileys Hill	2.1%	3,299	3,382	3,468	3,561
47,934	47,934	370070	4201	Woodburn	1.9%	48,863	50,087	51,340	52,701
23,766	23,766	370100	4313	Weed Spraying	2.1%	24,270	24,878	25,500	26,196
11,111	11,111	370105	3850	Bus Shelter Maintenance	2.3%	11,366	11,650	11,942	12,256
18,264	18,264	370200	3330	Carpark Maintenance - Casino	4.6%	19,110	19,619	20,139	20,663
2,527	2,527	370240	4201	Carpark Maintenance - Evans Head	2.3%	2,585	2,651	2,716	2,788
30,000	30,000	370900	3455	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
396,667	396,667	370991	3998	Indirect Expenditure	7.3%	425,636	431,339	446,650	450,027
2,087,300	2,087,300	370990	3999	Activity Based Costing - Expense	2.4%	2,138,303	2,190,580	2,244,164	2,299,088
				Depreciation					
				Urban Bridge Maintenance					
3,168	3,168	380010	4686	Casino	2.3%	3,240	3,320	3,404	3,494
2,366	2,366	380060	4686	Rileys Hill	2.2%	2,417	2,477	2,540	2,609
				Indirect Expenditure					
136,600	136,600	380990	3999	Depreciation	2.5%	140,015	143,515	147,103	150,781
600,710	600,710	390010	3070	Sealed Rural Local Roads	34.6%	808,278	828,485	849,196	871,305
0	32,213	390034	Various	ARGN960 - Project Mgmt Immediate Recon Works	0.0%	0	0	0	0
11,427	11,427	390012	4250	Quarry Road Maintenance	2.4%	11,703	11,996	12,296	12,611
50,000	42,000	390050	4511	Rural Roads Drainage (RSV 14/15)	0.0%	50,000	50,000	50,000	50,000
				Borrowing Costs					
101,115	101,115	390976	3070	Interest on Loans	-16.6%	84,311	66,971	48,949	31,597
				Indirect Expenditure					
525,857	525,857	390991	3998	Activity Based Costing - Expense	7.5%	565,424	571,518	592,589	595,293
2,792,900	2,792,900	390990	3999	Depreciation	2.5%	2,862,718	2,934,281	3,007,633	3,082,819
34,336	34,336	400010	4686	Sealed Rural Roads Bridge Maintenance	2.4%	35,160	36,040	36,942	37,887
				Indirect Expenditure					
614,400	614,400	400990	3999	Depreciation	2.5%	629,760	645,504	661,642	678,183
209,799	209,799	410010	4201	Sealed Rural Regional Roads	-12.6%	183,265	190,187	203,142	210,679
				Indirect Expenditure					
134,472	134,472	410991	3998	Activity Based Costing - Expense	6.5%	143,268	145,062	150,216	151,258
728,000	728,000	410990	3999	Depreciation	2.5%	746,200	764,855	783,976	803,575
247,800	247,800	420990	3999	Depreciation	2.5%	253,995	260,345	266,854	273,525

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Unsealed Roads Maintenance					
				Unsealed Grading					
489,673	489,673	430008	4221	Lower River	2.3%	500,994	513,520	526,358	540,110
489,678	489,678	430009	4221	Rural West	2.3%	500,996	513,521	526,359	540,112
121,310	121,310	430010	3070	Unsealed Rural Local Road Maintenance	2.4%	124,185	127,696	131,501	135,820
0	5,751	430075	7222	Unslid Flood Mar 21 - Mooneys Lane	0.0%	0	0	0	0
0	2,318	430083	7222	Unslid Flood Mar 21 - Queensland Road	0.0%	0	0	0	0
0	9,240	430119	7222	Unslid Flood Mar 21 - Benauds Road	0.0%	0	0	0	0
0	36,500	430131	7222	AGRN960 EPAR - Unslid Crown Rd Mar 21 - Crown Road	0.0%	0	0	0	0
0	45,500	430132	7222	AGRN960 EPAR - Unslid Crown Rd Mar 21 - Redgate Rd	0.0%	0	0	0	0
0	104,106	Various	Various	Bushfire 2019 Vegetation Works	0.0%	0	0	0	0
0	939,095	430700	Various	Bushfire Green Waste Clean Up	0.0%	0	0	0	0
				Borrowing Costs					
6,017	6,017	430976	3070	Interest on Loans	-16.0%	5,052	4,055	3,025	1,961
				Indirect Expenditure					
301,370	301,370	430991	3998	Activity Based Costing - Expense	7.3%	323,353	330,050	340,491	346,115
740,800	740,800	430990	3999	Depreciation	2.5%	759,320	778,303	797,761	817,705
				Unsealed Rural Local Bridges					
29,072	29,072	440010	4686	Unsealed Rural Local Bridges	2.2%	29,719	30,462	31,224	32,056
443,000	10,097	440224	4685	Unslid Flood Feb 20 EPAR - Busbys Flat Bridge	-100.0%	0	0	0	0
0	14,208	440240	Various	Unslid Flood Mar 21 - 2260 Busbys Flat Crown Rd Bridge	0.0%	0	0	0	0
				Indirect Expenditure					
188,300	188,300	440990	3999	Depreciation	2.5%	193,008	197,833	202,779	207,848
				Footpath Maintenance					
20,438	20,438	450010	4337	Casino	2.3%	20,913	21,437	21,974	22,546
0	199,750	450011	7337	Casino - NBN Repairs	0.0%	0	0	0	0
3,505	3,505	450020	4337	Broadwater	2.1%	3,580	3,670	3,762	3,864
5,667	5,667	450030	4337	Coraki	2.3%	5,796	5,942	6,090	6,250
8,582	8,582	450040	4337	Evans Head	2.3%	8,777	8,996	9,221	9,463
4,096	4,096	450050	4337	Woodburn	2.3%	4,190	4,294	4,403	4,518
				Indirect Expenditure					
77,914	77,914	450991	3998	Activity Based Costing - Expense	6.8%	83,224	84,571	87,324	88,418
276,200	276,200	450990	3999	Depreciation	2.5%	283,105	290,183	297,438	304,874
				Aerodromes					
11,747	11,747	460010	3030	Casino Aerodrome	2.3%	12,019	12,320	12,627	12,957

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 3: Restore the Richmond Valley's road network

Service: Building and Maintaining Roads

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
108,987	108,987	460991	3998	Indirect Expenditure					
74,200	74,200	460990	3999	Activity Based Costing - Expense	6.5%	116,024	119,362	122,866	125,759
				Depreciation	2.5%	76,056	77,958	79,907	81,905
				Street Lighting					
101,064	101,064	470010	3455	Casino	5.0%	106,117	111,423	116,994	122,844
4,214	4,214	470020	3455	Broadwater	5.0%	4,425	4,646	4,878	5,122
9,769	9,769	470030	3455	Coraki	5.0%	10,257	10,770	11,309	11,874
23,479	23,479	470040	3455	Evans Head	5.0%	24,653	25,886	27,180	28,539
1,849	1,849	470050	3455	Rappville	5.0%	1,941	2,038	2,140	2,247
7,605	7,605	470060	3455	Woodburn	5.0%	7,985	8,384	8,803	9,243
115,815	115,815	470100	3455	Traffic Route	5.0%	121,606	127,686	134,070	140,774
197	197	470200	3455	Other Areas	5.1%	207	217	228	239
0	655,683	470210	3455	Bulk LED Upgrade	0.0%	0	0	0	0
				Indirect Expenditure					
21,210	21,210	470991	3998	Activity Based Costing - Expense	6.9%	22,680	23,318	23,923	24,567
				State Road Maintenance					
291,938	291,938	480010	3075	RMCC Routine Services - HW16	2.5%	299,234	306,716	314,384	322,243
644,987	644,987	480020	3075	RMCC Routine Services - MR83	2.5%	661,112	677,639	694,581	711,945
460,474	460,474	480100	3075	RMCC Ordered Works - HW16	2.5%	471,987	483,786	495,880	508,277
1,629,536	1,629,536	480500	3075	RMCC Ordered Works - MR83	1.7%	1,656,668	1,703,448	1,751,949	1,801,209
				Indirect Expenditure					
346,661	346,661	480991	3998	Activity Based Costing - Expense	7.2%	371,749	381,929	391,811	402,392
17,012,739	18,616,200			Total Operating Expenditure	1.2%	17,214,007	17,620,821	18,076,465	18,500,399
(10,817,196)	(11,450,221)			Operating Result - Surplus/(Deficit)	5.3%	(11,388,690)	(11,674,572)	(12,006,266)	(12,303,322)
(2,930,696)	(3,563,721)			Operating Cash Result - Surplus/(Deficit)	12.8%	(3,306,210)	(3,391,215)	(3,517,009)	(3,603,019)
				Capital Movements					
				Add: Capital Grants & Contributions		8,787,814	420,000	420,000	420,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,250,197	54,648	55,095	55,540
				Less: Asset Acquisition		14,844,663	5,371,901	5,294,437	5,505,939
				Less: Loan Repayments		539,344	557,680	576,731	471,910
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(8,652,206)	(8,846,147)	(8,913,081)	(9,105,327)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
33,853	33,853	290000	Various	Sports Grounds Revenue	3.0%	34,869	35,915	36,992	38,101
46,022	46,022	290109	Various	Casino Sports Stadium	-8.2%	42,252	43,520	44,825	46,170
0	2,200	290140	Various	QE Park Sports Fields	0.0%	0	0	0	0
72,929	72,929	300010	Various	Parks & Gardens Revenue	3.0%	75,117	77,370	79,691	82,082
70,679	70,679	300310	Various	Coraki Caravan Park	3.0%	72,800	74,984	77,233	79,550
15,704	15,704	310010	Various	Casino Showground Revenue	3.0%	16,175	16,660	17,160	17,675
27,324	27,324	310030	Various	Evans Head Surf Club Revenue	2.7%	28,057	28,812	29,589	30,390
266,511	268,711			Total Operating Revenue	1.0%	269,270	277,261	285,490	293,968
				Operating Expenditure					
				Sports Grounds - Casino					
13,886	13,886	290100	Various	Albert Park	5.0%	14,587	15,032	15,497	15,965
3,833	3,833	290102	Various	Albert Park Rest Area	80.4%	6,915	7,088	7,265	7,463
261,091	261,091	290109	Various	Casino Sports Stadium	2.3%	267,189	274,223	281,454	289,481
40,377	40,377	290110	Various	Colley Park	11.0%	44,823	46,248	47,724	49,303
7,384	7,384	290120	Various	Jubilee Park	2.0%	7,532	7,737	7,946	8,165
6,557	6,557	290130	Various	McDonald Park	1.6%	6,663	6,832	7,006	7,197
129,926	132,126	290140	Various	Queen Elizabeth Park No 1	6.2%	138,021	143,043	148,272	152,765
1,265	1,265	290150	Various	Queen Elizabeth Park No 2	50.2%	1,900	1,995	2,095	2,200
368	368	290160	Various	Queen Elizabeth Park No 3 & 4	63.0%	600	630	662	695
25,497	25,497	290170	Various	Queen Elizabeth Park Outer	17.9%	30,064	30,836	31,630	32,485
4,100	4,100	290172	Various	QE Riverbank Maintenance	0.0%	4,100	4,100	4,100	4,100
910	910	290175	Various	Queen Elizabeth Park No 5	53.8%	1,400	1,470	1,544	1,621
10,365	10,365	290180	Various	Riverview Park	3.7%	10,752	11,043	11,341	11,653
3,113	3,113	290190	Various	Tennis Club	24.9%	3,888	4,040	4,199	4,364
				Sports Grounds - Coraki					
18,267	18,267	290300	Various	Windsor Park	6.2%	19,396	19,959	20,538	21,149
				Sports Grounds - Evans Head					
35,729	35,729	290400	Various	Paddon/Coast Guard Park	5.0%	37,512	38,711	39,950	41,111
62,767	62,767	290410	Various	Stan Payne Oval	5.8%	66,401	68,724	71,139	73,466
2,659	2,659	290420	3455	Waterfront Structures	2.5%	2,725	2,793	2,863	2,935

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Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
6,466	6,466	290700	Various	Sports Grounds - Rappville	10.8%	7,162	7,395	7,636	7,892
3,881	3,881	290710	Various	Rappville Showground	7.8%	4,183	4,300	4,420	4,545
				Tennis Club					
				Sports Grounds - Woodburn					
25,627	25,627	290850	Various	Woodburn Oval	6.2%	27,204	28,076	28,980	29,911
				Topsoil (SRV 08/09)					
20,000	20,000	290900	3775	Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
0	12,820	290910	3455	Sports Grounds Masterplans	0.0%	0	0	0	0
				Borrowing Costs					
24,741	24,741	290976	3070	Interest on Loans	-24.9%	18,578	11,937	5,232	0
				Indirect Expenditure					
249,132	249,132	290991	3998	Activity Based Costing - Expense	6.5%	265,220	272,157	280,210	286,503
603,600	603,600	290990	3999	Depreciation	2.5%	618,684	634,144	649,990	666,233
				Parks - Casino					
17,407	17,407	300100	Various	Coronation Park	3.9%	18,078	18,600	19,140	19,692
29,997	29,997	300110	Various	Crawford Square	4.8%	31,424	32,331	33,265	34,228
13,274	13,274	300120	Various	Elsmer Jones Park	2.3%	13,573	13,923	14,281	14,673
14,285	13,285	300130	Various	Jabiru Wetlands	-18.8%	11,604	11,896	12,191	12,518
5,093	6,093	300140	Various	McAuliffe Park	4.3%	5,310	5,456	5,607	5,764
5,000	5,000	300142	Various	McAuliffe Riverbank Maintenance	0.0%	5,000	5,000	5,000	5,000
50,000	50,000	300145	Various	Casino Riverbank Presentation	0.0%	50,000	50,000	50,000	50,000
3,883	3,883	300150	Various	Savins Park	5.1%	4,080	4,197	4,319	4,444
8,163	8,163	300160	Various	Webb Park	4.6%	8,540	8,801	9,071	9,338
				Parks - Broadwater					
7,592	7,592	300200	Various	Broadwater Memorial Park	31.4%	9,974	10,267	10,571	10,891
				Parks - Coraki					
33,700	33,700	300300	Various	Coraki Riverside Park	10.5%	37,243	38,344	39,477	40,606
0	8,381	300306	Various	Coraki Riparian Restoration	0.0%	0	0	0	0
61,803	61,803	300310	Various	Coraki Caravan Park	9.5%	67,682	69,784	71,962	74,251
2,447	2,447	300320	Various	Coraki Dog Off Leash Area	2.2%	2,501	2,563	2,628	2,698
				Parks - Evans Head					
2,420	2,420	300400	Various	Airforce Beach	48.9%	3,603	3,704	3,809	3,922
15,082	15,082	300410	Various	Evans Head Foreshore Reserve	2.2%	15,407	15,794	16,188	16,624
4,122	4,122	300420	Various	Evans Head Memorial Reserve	19.5%	4,926	5,062	5,202	5,354
11,140	11,140	300430	Various	Kalimna Park	-9.7%	10,055	10,367	10,687	11,006
1,989	1,989	300440	Various	Lilli Pilli PI Reserve	2.3%	2,035	2,087	2,139	2,195
14,397	14,397	300450	Various	Razorback Lookout	4.2%	15,000	15,446	15,906	16,387
10,929	10,929	300460	Various	Shark Bay	-14.0%	9,398	9,664	9,939	10,225

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
51,158	51,158	300850	Various	Parks - Woodburn	4.9%	53,669	55,405	57,202	58,922
5,000	5,000	300852	Various	Woodburn Riverside Park	0.0%	5,000	5,000	5,000	5,000
				Woodburn Riverside Park Maintenance (SRV 08/09)					
				Parks Other					
20,500	31,326	300942	3400	Coastal Reserve Biodiversity	2.5%	21,013	21,538	22,076	22,628
851	851	300944	3115	Landcare Groups	2.5%	872	894	916	939
1,082	1,082	300945	3115	Landcare Trailer Maintenance	2.5%	1,109	1,137	1,165	1,194
5,000	5,000	300940	3375	Key Audit (SRV 08/09)	-100.0%	0	0	0	0
12,369	12,369	300946	3455	New Year's Eve	2.2%	12,645	12,962	13,285	13,638
2,500	2,500	300960	3455	Termite Inspections (SRV 08/09)	0.0%	2,500	2,500	2,500	2,500
3,000	3,000	300961	3455	Reserves Litter Removal (SRV 08/09)	0.0%	3,000	3,000	3,000	3,000
8,000	8,000	300962	3455	Riverbank Litter Collection (SRV 08/09)	-50.0%	4,000	8,000	8,000	8,000
15,000	15,000	300965	3455	Playground Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
119,245	119,245	300950	3330	Other Parks Operating Expenditure	3.7%	123,701	127,120	130,634	134,257
				Borrowing Costs					
14,310	14,310	300976	3070	Interest on Loans	-16.3%	11,973	9,559	7,050	4,608
				Indirect Costs					
237,458	237,458	300991	3998	Activity Based Costing - Expense	6.6%	253,180	260,225	267,705	274,210
272,200	272,200	300990	3999	Depreciation	2.5%	279,001	285,971	293,115	300,437
				Other Sport and Recreation					
101,779	101,779	310010	3260	Showground Casino	10.0%	111,911	115,990	120,236	124,499
68,821	68,821	310030	3260	Evans Head Surf Club	5.9%	72,894	75,497	78,202	80,622
				Indirect Expenses					
135,560	135,560	310991	3998	Activity Based Costing - Expense	7.5%	145,711	149,581	154,537	157,581
277,800	277,800	310990	3999	Depreciation	2.2%	283,878	290,928	298,154	305,561
				Public Toilets					
63,736	63,736	340010	3330	Casino	2.8%	65,547	67,386	69,279	71,252
8,803	8,803	340200	3375	Broadwater	2.5%	9,023	9,249	9,481	9,718
19,211	19,211	340300	3375	Coraki	2.5%	19,692	20,184	20,688	21,206
43,921	43,921	340400	3375	Evans Head	2.2%	44,889	46,010	47,161	48,422
51,768	51,768	340850	3375	Woodburn	2.8%	53,197	54,535	55,906	57,317
15,000	15,000	340120	4421	Additional Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sports Grounds, Parks & Facilities

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
2,406	2,406	340976	3070	Borrowing Costs					
				Interest on Loans	-16.0%	2,020	1,622	1,210	784
43,489	43,489	340991	3998	Indirect Expenditure	7.4%	46,710	48,086	49,540	50,727
3,000	3,000	340990	3999	Activity Based Costing - Expense	2.5%	3,075	3,152	3,231	3,312
				Depreciation					
3,477,231	3,511,458			Total Operating Expenditure	3.9%	3,611,142	3,701,331	3,792,349	3,881,353
(3,210,720)	(3,242,747)			Operating Result - Surplus/(Deficit)	4.1%	(3,341,872)	(3,424,070)	(3,506,859)	(3,587,385)
(2,054,120)	(2,086,147)			Operating Cash Result - Surplus/(Deficit)	5.0%	(2,157,234)	(2,209,875)	(2,262,369)	(2,311,842)
				Capital Movements					
				Add: Capital Grants & Contributions		6,578,410	24,493	24,860	25,233
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,265,571	0	0	0
				Less: Asset Acquisition		8,093,981	274,493	274,860	275,233
				Less: Loan Repayments		245,596	255,050	264,676	75,209
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,652,830)	(2,714,925)	(2,777,045)	(2,637,051)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Community Centres and Halls

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
5,577	5,577	270005	1180	Casino Art Gallery	3.0%	5,744	5,916	6,093	6,276
785	785	270010	1180	Casino Band Hall	3.1%	809	833	858	884
13,261	13,261	270020	1180	Casino Civic Hall	3.0%	13,659	14,069	14,491	14,926
83,073	83,073	270030	0460	Casino Community & Cultural Centre	3.0%	85,565	88,132	90,776	93,499
12	12	270035	1180	Casino Drill Hall	0.0%	12	12	12	12
258	258	270050	1180	Casino Historical Museum	3.1%	266	274	282	290
109	109	270075	1180	Casino Lions Club	2.8%	112	115	118	122
109	109	270085	1180	Casino Rotary Club	2.8%	112	115	118	122
534	534	270430	1180	Evans Head Pre-School	3.0%	550	567	584	602
1,167	1,167	270910	1180	Yorklea Community Centre	3.0%	1,202	1,238	1,275	1,313
104,885	104,885			Total Operating Revenue	3.0%	108,031	111,271	114,607	118,046
				Operating Expenditure					
5,033	5,033	270005	3330	Casino Art Gallery	-11.7%	4,443	4,569	4,701	4,832
3,177	3,177	270010	3260	Casino Band Hall	11.4%	3,539	3,670	3,807	3,946
26,388	26,388	270020	3260	Casino Civic Hall	34.4%	35,477	36,717	38,006	39,320
139,016	141,916	270030	3025	Casino Community and Cultural Centre	8.4%	150,713	155,536	160,533	165,881
31,504	31,504	270035	3330	Casino Drill Hall	-4.5%	30,071	30,865	31,681	32,555
9,530	9,530	270050	3260	Casino Historical Museum	11.1%	10,585	10,963	11,357	11,761
11,116	11,116	270070	3330	Casino Neighbourhood Centre	8.9%	12,109	12,481	12,865	13,251
962	962	270080	3260	Casino Playgroup Hall	2.4%	985	1,010	1,036	1,062
4,769	4,769	270090	3260	Casino Scout Hall	-65.5%	1,647	1,688	1,730	1,774
12,596	12,596	270200	3025	Broadwater Community Hall	32.9%	16,738	17,251	17,783	18,321
662	662	270250	3330	Clovass Community Centre	44.4%	956	1,002	1,050	1,101
8,278	8,278	270300	3330	Coraki Baby Health Centre	15.7%	9,578	9,920	10,277	10,630
10,229	10,229	270310	3260	Coraki Youth Hall	8.9%	11,141	11,493	11,859	12,226
7,000	7,000	270400	3260	Evans Head Recreation Hall	14.6%	8,023	8,308	8,607	8,910
2,364	2,364	270410	3260	Evans Head Scout Hall	17.1%	2,768	2,865	2,966	3,073
5,589	5,589	270420	3260	Evans Head Senior Citizens Hall	24.3%	6,946	7,222	7,510	7,814
3,707	3,707	270440	Various	Evans Head Living Museum	3.1%	3,821	3,941	4,065	4,182
6,735	6,735	270500	3260	Fairy Hill Hall	10.8%	7,465	7,692	7,925	8,168
3,711	3,711	270550	3260	Leeville Hall	11.0%	4,119	4,260	4,406	4,558
4,477	4,477	270700	3260	Rappville Hall	184.5%	12,738	13,109	13,492	13,909
8,375	8,375	270800	3260	Rileys Hill Community Centre	6.1%	8,885	9,137	9,397	9,662
5,584	5,584	270850	3260	Woodburn Hall	21.0%	6,759	7,013	7,279	7,559
4,656	4,656	270900	3260	Woodview Hall	15.9%	5,398	5,581	5,770	5,967
1,935	1,935	270910	3260	Yorklea Community Centre	33.3%	2,579	2,693	2,813	2,938

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Community Centres and Halls

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
				Indirect Expenditure					
150,242	150,242	270991	3998	Activity Based Costing - Expense	7.4%	161,289	165,249	170,867	173,683
384,100	384,100	270990	3999	Depreciation	1.5%	389,744	399,319	409,135	419,196
851,735	854,635			Total Operating Expenditure	6.7%	908,516	933,554	960,917	986,279
(746,850)	(749,750)			Operating Result - Surplus/(Deficit)	7.2%	(800,485)	(822,283)	(846,310)	(868,233)
(362,750)	(365,650)			Operating Cash Result - Surplus/(Deficit)	13.2%	(410,741)	(422,964)	(437,175)	(449,037)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		47,210	47,918	48,637	49,367
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(457,951)	(470,882)	(485,812)	(498,404)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Swimming Pools

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
194,370	194,370	280010	Various	Casino Swimming Pool	3.9%	201,925	207,206	212,630	218,211
54,577	54,577	280020	Various	Coraki Swimming Pool	2.8%	56,114	57,532	58,987	60,481
282,952	282,952	280030	Various	Evans Head Aquatic Centre	3.4%	292,644	300,182	307,923	315,872
66,353	66,353	280040	Various	Woodburn Swimming Pool	3.0%	68,341	70,079	71,859	73,690
37,500	37,500	280976	3070	Interest Expense	180.9%	105,321	96,415	87,122	77,425
76,560	76,560	280991	3998	Indirect Expenditure	8.4%	83,022	84,766	87,780	88,897
258,700	258,700	280990	3999	Activity Based Costing - Expense	2.6%	265,468	272,098	278,893	285,857
				Depreciation					
971,012	971,012			Total Operating Expenditure	10.5%	1,072,835	1,088,278	1,105,194	1,120,433
(971,012)	(971,012)			Operating Result - Surplus/(Deficit)	10.5%	(1,072,835)	(1,088,278)	(1,105,194)	(1,120,433)
(712,312)	(712,312)			Operating Cash Result - Surplus/(Deficit)	13.3%	(807,367)	(816,180)	(826,301)	(834,576)
				Capital Movements					
				Add: Capital Grants & Contributions		1,200,000	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,531,603	0	0	0
				Less: Asset Acquisition		2,685,000	0	0	0
				Less: Loan Repayments		204,907	213,813	223,106	232,802
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(965,671)	(1,029,993)	(1,049,407)	(1,067,378)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Water Supplies

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
7,202,680	7,202,680	490001	1800	Annual & User Charges	2.4%	7,377,266	7,745,378	8,137,296	8,383,096
38,000	12,888	490040	0730	Interest Income	-57.9%	16,000	16,480	16,974	17,483
31,500	31,500	490050	0730	Interest on Investments	3.0%	32,445	33,418	34,421	35,454
58,922	58,922	490070	0460	Other Revenue	3.0%	60,689	62,510	64,385	66,317
80,850	80,850	490080	0590	Operating Grants & Contributions Grant Revenue	-1.4%	79,750	84,150	85,800	87,450
52,167	52,167	492000	0870	Private Works	3.0%	53,732	55,344	57,004	58,714
7,464,119	7,439,007			Total Operating Revenue	2.1%	7,619,882	7,997,280	8,395,880	8,648,514
				Operating Expenditure					
				Indirect Expenditure					
1,545,553	1,545,553	495010	3998	Activity Based Costing - Expense	7.1%	1,655,355	1,698,975	1,748,550	1,785,206
768,822	768,822	495020	3025	Engineering Administration Expenditure	-4.7%	732,734	751,867	771,518	792,633
3,125	3,125	495080	3455	Dams & Weirs Operations	44.0%	4,500	4,725	4,961	5,209
5,451	5,451	495090	3455	Dams & Weirs Maintenance	2.1%	5,566	5,705	5,847	6,008
				Water Mains Operations					
83,333	83,333	495100	5020	Casino	2.0%	85,039	87,166	89,347	91,823
5,902	5,902	495105	5020	Broadwater	2.2%	6,030	6,180	6,337	6,506
6,311	6,311	495110	5020	Coraki	2.2%	6,447	6,607	6,773	6,959
9,057	9,057	495115	5020	Evans Head	2.1%	9,248	9,479	9,718	9,983
3,402	3,402	495120	5020	Rileys Hill	2.2%	3,476	3,564	3,654	3,751
7,560	7,560	495125	5020	Woodburn	2.2%	7,724	7,916	8,114	8,336
				Water Mains Maintenance					
275,184	275,184	495130	5040	Casino	2.2%	281,235	288,268	295,476	303,396
8,935	8,935	495135	5040	Broadwater	2.2%	9,129	9,359	9,596	9,854
20,317	20,317	495140	5040	Coraki	2.1%	20,751	21,270	21,802	22,396
21,685	21,685	495145	5040	Evans Head	2.2%	22,163	22,717	23,286	23,909
2,160	2,160	495150	5040	Rileys Hill	2.1%	2,205	2,259	2,314	2,376
13,400	13,400	495155	5040	Woodburn	2.2%	13,700	14,042	14,394	14,777

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Water Supplies

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
16,127	16,127	495170	3200	Water Reservoirs Operations	16.1%	18,716	19,607	20,542	21,527
52,421	52,421	495180	3455	Maintenance	2.2%	53,578	54,916	56,291	57,798
				Pump Station					
4,924	4,924	495200	3455	Operations	44.2%	7,100	7,455	7,828	8,219
111,822	111,822	495225	3200	Energy Costs	5.0%	117,413	123,284	129,448	135,920
43,444	43,444	495250	3455	Maintenance	2.2%	44,417	45,526	46,664	47,903
				Casino Water Treatment Plant					
768,031	768,031	495300	3025	Operations	3.9%	797,609	824,155	851,694	877,275
90,395	90,395	495350	3375	Maintenance	2.2%	92,418	94,726	97,096	99,676
64,962	64,962	495400	3200	Other Operations Expenses	2.1%	66,337	68,010	69,729	71,659
41,459	41,459	495410	3455	SCADA Strategy	-74.6%	10,515	10,778	11,047	11,323
18,143	18,143	495420	3385	Other Maintenance Expenses	2.4%	18,573	19,037	19,511	20,013
1,238,000	1,238,000	495500	5100	Bulk Water Purchases	6.2%	1,315,300	1,348,183	1,381,888	1,416,435
47,368	47,368	496000	3500	Private Works Expenditure	2.2%	48,419	49,630	50,871	52,228
1,445,100	1,445,100	499990	3999	Indirect Expenditure Depreciation	2.5%	1,481,863	1,518,622	1,556,300	1,594,920
6,722,393	6,722,393			Total Operating Expenditure	3.2%	6,937,560	7,124,028	7,320,596	7,508,018
741,726	716,614			Operating Result - Surplus/(Deficit)	-8.0%	682,322	873,252	1,075,284	1,140,496
2,186,826	2,161,714			Operating Cash Result - Surplus/(Deficit)	-1.0%	2,164,185	2,391,874	2,631,584	2,735,416
				Capital Movements					
				Add: Capital Grants & Contributions		150,000	150,000	150,000	150,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		193,815	550,626	927,416	0
				Less: Asset Acquisition		2,508,000	3,092,500	3,709,000	2,450,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	435,416
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sewerage Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
8,945,393	8,945,393	500001	1900	Rates & Annual Charges	3.0%	9,214,948	9,489,746	9,775,968	10,070,868
39,000	15,054	500040	0730	Interest Income	-53.8%	18,000	18,540	19,096	19,669
228,300	228,300	500050	0730	Interest on Investments	3.0%	235,149	242,203	249,469	256,953
46,952	46,952	500070	1180	Other Revenue	3.0%	48,360	49,811	51,305	52,844
79,800	79,800	500080	0590	Grants	-0.1%	79,750	83,100	84,700	86,400
52,167	52,167	502000	0870	Private Works	3.0%	53,732	55,344	57,004	58,714
9,391,612	9,367,666			Total Operating Revenue	2.8%	9,649,939	9,938,744	10,237,542	10,545,448
				Operating Expenditure					
				Indirect Expenditure					
1,843,242	1,843,242	505010	3998	Activity Based Costing - Expense	7.3%	1,977,515	2,028,001	2,088,742	2,130,541
837,051	837,051	505020	3025	Engineering Expenditure	-3.3%	809,141	830,761	852,990	876,705
				Mains Operations					
191,111	191,111	505100	5520	Casino	12.5%	215,030	220,407	225,918	231,899
1,944	1,944	505105	5530	Broadwater	2.1%	1,984	2,034	2,085	2,143
32,095	32,095	505110	5520	Coraki	2.1%	32,777	33,599	34,439	35,377
16,644	16,644	505115	5520	Evans Head	-21.9%	13,000	13,324	13,657	14,028
1,275	1,275	505120	5520	Rileys Hill	2.2%	1,303	1,336	1,368	1,405
36,947	36,947	505125	5520	Woodburn	-52.5%	17,551	17,989	18,439	18,946
				Mains Maintenance					
80,270	80,270	505130	5540	Casino	-15.8%	67,550	69,240	70,972	72,889
104,142	104,142	505135	5540	Broadwater	28.1%	133,427	136,763	140,181	143,890
3,967	3,967	505140	5540	Coraki	278.1%	15,000	15,375	15,760	16,187
23,750	23,750	505145	5540	Evans Head	-15.8%	20,000	20,500	21,013	21,562
3,187	3,187	505150	5540	Rileys Hill	2.3%	3,259	3,340	3,424	3,516
24,763	24,763	505155	5540	Woodburn	2.2%	25,320	25,953	26,601	27,306
				Infiltration Survey/Inspection					
238,145	238,145	505160	5532	Infiltration Survey/Inspection	-100.0%	0	0	0	0
0	0	505161	5532	Casino	0.0%	67,558	69,247	70,978	72,775
0	0	505162	5532	Broadwater	0.0%	40,536	41,551	42,590	43,668
0	0	505163	5532	Coraki	0.0%	27,023	27,698	28,390	29,109
0	0	505164	5532	Evans Head	0.0%	67,558	69,247	70,978	72,775
0	0	505165	5532	Rileys Hill	0.0%	0	0	0	0
0	0	505166	5532	Woodburn	0.0%	40,536	41,551	42,590	43,668

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sewerage Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
190,405	190,405	505200	3455	Pump Stations					
104,738	104,738	505225	3200	Operations	-85.7%	27,200	28,560	29,988	31,487
				Energy Costs	5.0%	109,975	115,474	121,248	127,310
				Pump Stations - Maintenance					
295,039	295,039	505250	3375	Maintenance	-100.0%	0	0	0	0
0	0	505251	3375	Coraki	0.0%	28,997	29,722	30,464	31,295
0	0	505252	3375	Broadwater	0.0%	54,000	55,351	56,733	58,197
0	0	505253	3375	Evans Head	0.0%	132,074	135,376	138,762	142,441
0	0	505254	3375	Rileys Hill	0.0%	12,015	12,317	12,627	12,968
0	0	505255	3375	Woodburn	0.0%	50,001	51,252	52,533	53,919
0	0	505256	3375	Casino	0.0%	210,000	215,252	220,633	226,549
				Treatment Plant Casino					
290,943	290,943	505300	3025	Operations	-11.1%	258,579	265,335	272,273	279,889
66,123	66,123	505320	3200	Energy Costs	5.0%	69,429	72,900	76,545	80,372
88,728	88,728	505350	3375	Maintenance	46.5%	129,997	133,248	136,578	140,214
				Treatment Plant Coraki					
84,830	84,830	505400	3025	Operations	13.4%	96,167	98,677	101,253	104,072
7,293	7,293	505420	3200	Energy Costs	5.0%	7,658	8,041	8,443	8,865
40,095	40,095	505450	3375	Maintenance	2.2%	40,990	42,015	43,067	44,214
				Treatment Plant Evans Head					
381,844	381,844	505500	3025	Operations	-15.3%	323,251	331,628	340,230	349,398
71,805	71,805	505520	3200	Energy Costs	5.0%	75,395	79,165	83,123	87,279
62,907	62,907	505550	3375	Maintenance	2.2%	64,310	65,919	67,565	69,364
				Treatment Plant Rileys Hill					
31,966	31,966	505600	3025	Operations	33.6%	42,711	43,841	45,003	46,279
7,293	7,293	505620	3200	Energy Costs	5.0%	7,658	8,041	8,443	8,865
10,974	10,974	505650	3375	Maintenance	29.8%	14,247	14,604	14,969	15,367
				Other Maintenance					
51,717	51,717	505710	3455	SCADA	-59.3%	21,030	21,556	22,095	22,647
20,542	20,542	505750	5525	Casino	94.7%	40,000	40,999	42,024	43,122
2,594	2,594	505760	5550	Coraki	92.8%	5,000	5,123	5,252	5,393
5,186	5,186	505765	5600	Evans Head	285.7%	20,000	20,501	21,013	21,577
2,594	2,594	505770	5600	Rieys Hill	-22.9%	2,000	2,050	2,101	2,158
5,383	5,383	505775	5600	Woodburn	-53.6%	2,500	2,563	2,626	2,694

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 4: Restore essential infrastructure

Service: Sewerage Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
613,774	613,774	505976	3070	Operating Expenditure (continued)					
				Interest Expense	-12.9%	534,748	451,466	362,880	340,608
2,315,600	2,315,600	505990	3999	Indirect Expenditure					
				Depreciation	1.9%	2,359,595	2,417,707	2,477,272	2,538,326
47,142	47,142	506000	3500	Private Works Expenses	2.2%	48,187	49,392	50,627	51,978
8,238,048	8,238,048			Total Operating Expenditure	1.5%	8,363,782	8,485,991	8,617,485	8,805,236
1,153,564	1,129,618			Operating Result - Surplus/(Deficit)	11.5%	1,286,157	1,452,753	1,620,057	1,740,212
3,469,164	3,445,218			Operating Cash Result - Surplus/(Deficit)	13.4%	3,645,752	3,870,460	4,097,329	4,278,538
				Capital Movements					
				Add: Capital Grants & Contributions		100,000	1,350,000	1,350,000	2,600,000
				Add: Loan Funds Used		0	0	0	2,500,000
				Add: Asset Sales		0	2,727	0	10,000
				Add: Transfer from Restricted Assets		865,245	2,060,912	527,356	146,522
				Less: Asset Acquisition		3,110,180	5,700,000	4,302,000	7,674,000
				Less: Loan Repayments		1,500,817	1,584,099	1,672,685	1,861,060
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 5: Restore the environment

Service: Environmental Health

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
169,653	169,653	120010	0260	Operating Revenue					
1,688	1,688	120050	0260	Regulatory Control	3.0%	174,744	179,986	185,387	190,949
318,727	318,727	130010	0460	Impounding Shelter	3.0%	1,739	1,791	1,845	1,900
				Health	3.0%	328,289	302,318	311,388	320,730
490,068	490,068			Total Operating Revenue	3.0%	504,772	484,095	498,620	513,579
				Operating Expenditure					
48,229	48,229	110010	3065	Beach Control	2.4%	49,398	50,633	51,898	53,221
230,804	230,804	120010	3025	Regulatory Control	17.4%	271,001	277,779	284,728	292,482
43,647	43,647	120050	3455	Impounding Shelter	2.2%	44,604	45,719	46,862	48,121
				Indirect Expenditure					
88,207	88,207	120991	3998	Activity Based Costing - Expense	5.0%	92,641	95,391	97,942	100,565
5,200	5,200	120990	3999	Depreciation	4.2%	5,419	5,540	5,663	5,790
335,150	335,150	130010	3025	Health	8.9%	365,003	374,129	383,481	394,051
0	3,573	130030	3455	Flying Fox Habitat QE Park	0.0%	0	0	0	0
0	1,647	130033	3455	Health - DPIE Grant Flying Fox Manifold Rd (Bentley)	0.0%	0	0	0	0
				Indirect Expenditure					
325,522	325,522	130991	3998	Activity Based Costing - Expense	6.3%	346,124	358,605	368,660	378,120
300	300	130990	3999	Depreciation	33.3%	400	400	400	400
20,987	34,877	130021	3455	Flying Fox Colony Richmond River Casino	97.8%	41,512	42,550	43,614	44,704
1,098,046	1,117,156			Total Operating Expenditure	10.8%	1,216,102	1,250,746	1,283,248	1,317,453
(607,978)	(627,088)			Operating Result - Surplus/(Deficit)	17.0%	(711,330)	(766,651)	(784,628)	(803,874)
(602,478)	(621,588)			Operating Cash Result - Surplus/(Deficit)	50.3%	(705,511)	(760,711)	(778,565)	(797,684)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(705,511)	(760,711)	(778,565)	(797,684)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Theme: Prevent & Prepare - Budget Summary

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
203,240	202,797			Operating Revenue	0.5%	204,256	205,277	206,303	207,334
64,033	204,033			Stormwater Management	-100.0%	0	0	0	0
1,229,373	1,229,373			Environmental Management	2.7%	1,262,829	1,297,203	1,332,522	1,368,809
220,000	1,222,000			Emergency Management	-4.5%	210,000	210,000	0	0
				Recovery					
1,716,646	2,858,203			Total Operating Revenue	-2.3%	1,677,085	1,712,480	1,538,825	1,576,143
924,551	934,551			Operating Expenditure	3.6%	957,397	979,559	1,006,323	1,028,433
556,307	715,867			Stormwater Management	-12.7%	485,771	498,247	510,797	523,717
2,206,576	2,206,576			Environmental Management	2.4%	2,259,392	2,313,612	2,369,804	2,426,701
220,000	449,884			Emergency Management	90.6%	419,319	419,319	0	0
				Recovery					
3,907,434	4,306,878			Total Operating Expenditure	5.5%	4,121,879	4,210,738	3,886,924	3,978,850
(2,190,788)	(1,448,675)			Operating Result - Surplus/(Deficit)	11.6%	(2,444,794)	(2,498,258)	(2,348,099)	(2,402,707)
(1,356,488)	(614,375)			Operating Cash Result - Surplus/(Deficit)	17.0%	(1,587,527)	(1,623,397)	(1,455,203)	(1,491,327)
				Capital Movements					
				Add: Capital Grants and Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Reserves		619,367	633,346	313,682	0
				Less: Capital Expenditure		404,985	419,985	519,985	195,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Reserves		0	0	0	12,334
				Program Cash Result - Surplus/(Deficit)		(1,373,145)	(1,410,036)	(1,661,506)	(1,698,661)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Stormwater Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
203,240	202,797	350010	0030	Operating Revenue					
				Stormwater Revenue	0.5%	204,256	205,277	206,303	207,334
203,240	202,797			Total Operating Revenue	0.5%	204,256	205,277	206,303	207,334
				Operating Expenditure					
99,848	99,848	350100	4540	Casino	2.2%	102,055	104,607	107,222	110,086
0	10,000	350710	3455	Casino Urban Drainage Study	0.0%	0	0	0	0
7,286	7,286	350200	4540	Broadwater	2.2%	7,448	7,634	7,826	8,033
13,025	13,025	350300	4540	Coraki	2.2%	13,308	13,640	13,982	14,358
37,895	37,895	350400	4540	Evans Head	2.2%	38,734	39,703	40,697	41,784
10,919	10,919	350700	4540	Rileys Hill Outfall Channel	2.2%	11,163	11,443	11,729	12,040
17,277	17,277	350850	4540	Woodburn	2.2%	17,662	18,103	18,555	19,050
				Indirect Expenditure					
216,801	216,801	350991	3998	Activity Based Costing - Expense	7.2%	232,489	236,528	244,713	247,443
521,500	521,500	350990	3999	Depreciation	2.5%	534,538	547,901	561,599	575,639
924,551	934,551			Total Operating Expenditure	3.6%	957,397	979,559	1,006,323	1,028,433
(721,311)	(731,754)			Operating Result - Surplus/(Deficit)	4.4%	(753,141)	(774,282)	(800,020)	(821,099)
(199,811)	(210,254)			Operating Cash Result - Surplus/(Deficit)	9.4%	(218,603)	(226,381)	(238,421)	(245,460)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		200,729	214,708	313,682	0
				Less: Asset Acquisition		404,985	419,985	519,985	195,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	12,334
				Program Cash Result - Surplus/(Deficit)		(422,859)	(431,658)	(444,724)	(452,794)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Environmental Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	140,000	160104	0590	RV Flood Emergency Management Revenue	0.0%	0	0	0	0
64,033	64,033	160226	0590	Restoration of burnt riparian areas	-100.0%	0	0	0	0
64,033	204,033			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
128,100	128,100	150010	3455	Noxious Plants Management Expenditure	0.7%	129,000	132,225	135,531	138,919
0	160,000	160104	3455	Restoration of burnt riparian areas	0.0%	0	0	0	0
249,600	249,600	160200	3455	Flood Management Contribution to RRCC	11.8%	279,100	286,078	293,230	300,561
10,000	10,000	160203	3455	Richmond River Coastal Zone Management Plan	-100.0%	0	0	0	0
96,050	95,610	160226	3455	Richmond Valley Flood Study	-100.0%	0	0	0	0
72,557	72,557	160991	3998	Indirect Expenditure Activity Based Costing - Expense	7.0%	77,671	79,944	82,036	84,237
556,307	715,867			Total Operating Expenditure	-12.7%	485,771	498,247	510,797	523,717
(492,274)	(511,834)			Operating Result - Surplus/(Deficit)	-1.3%	(485,771)	(498,247)	(510,797)	(523,717)
(492,274)	(511,834)			Operating Cash Result - Surplus/(Deficit)	-1.3%	(485,771)	(498,247)	(510,797)	(523,717)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(485,771)	(498,247)	(510,797)	(523,717)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Emergency Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
1,216,032	1,216,032	240010	Various	Fire Control Revenue	2.7%	1,249,088	1,283,050	1,317,944	1,353,793
2,732	2,732	250000	Various	Emergency Services - SES	3.0%	2,814	2,898	2,985	3,075
10,609	10,609	250090	Various	Emergency Services - Emergency Committee	3.0%	10,927	11,255	11,593	11,941
1,229,373	1,229,373			Total Operating Revenue	2.7%	1,262,829	1,297,203	1,332,522	1,368,809
				Operating Expenditure					
				Fire Control					
155,613	155,613	240040	Various	Regional Fire Control Centre	-0.4%	155,045	159,639	164,382	169,281
130,620	130,620	240050	Various	Richmond Valley Council Zone - M & R	2.5%	133,837	137,498	141,268	145,147
30,479	30,479	240150	Various	Richmond Valley Council Zone - Non-Claimable	4.0%	31,685	32,561	33,462	34,321
130,616	130,616	240300	Various	Lismore City Council (LCC) Zone - M & R	2.3%	133,635	137,286	141,046	144,914
102,413	102,413	240400	Various	Kyogle Council Zone - M & R	-2.7%	99,626	102,300	105,052	107,881
				Statutory Contributions					
114,745	114,745	240500	Various	NSW Fire and Rescue	2.5%	117,614	120,554	123,568	126,657
362,752	362,752	240505	Various	NSW Rural Fire Service - Richmond Valley Council	2.5%	371,821	381,117	390,645	400,411
358,663	358,663	240510	Various	NSW Rural Fire Service - Lismore City Council	2.5%	367,630	376,821	386,242	395,898
326,429	326,429	240515	Various	NSW Rural Fire Service - Kyogle Council	2.5%	334,590	342,955	351,529	360,317
34,382	34,382	250005	Various	Emergency Services Levy	2.5%	35,242	36,123	37,026	37,952
6,936	6,936	250010	Various	Casino SES	9.3%	7,579	7,810	8,050	8,297
5,439	5,439	250020	Various	Broadwater SES	9.4%	5,951	6,134	6,325	6,517
2,264	2,264	250030	Various	Coraki SES	15.1%	2,605	2,696	2,793	2,892
8,053	8,053	250040	Various	Woodburn SES	9.5%	8,822	9,111	9,412	9,707

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 6: Improve the disaster resilience of public assets

Service: Emergency Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
124,372	124,372	250991	3998	Indirect Expenditure	5.3%	130,981	134,047	137,707	140,768
312,800	312,800	250990	3999	Activity Based Costing - Expense	3.2%	322,729	326,960	331,297	335,741
				Depreciation					
2,206,576	2,206,576			Total Operating Expenditure	2.4%	2,259,392	2,313,612	2,369,804	2,426,701
(977,203)	(977,203)			Operating Result - Surplus/(Deficit)	2.0%	(996,563)	(1,016,409)	(1,037,282)	(1,057,892)
(664,403)	(664,403)			Operating Cash Result - Surplus/(Deficit)	1.4%	(673,834)	(689,449)	(705,985)	(722,151)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		209,319	209,319	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(464,515)	(480,130)	(705,985)	(722,151)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 7: Build resilience in a changing climate

Service: Recovery

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
220,000	220,000	240810	0550	Fire Recovery Team Costs (OEM Funded)	-100.0%	0	0	0	0
0	2,000	240813	0550	Bushfire Generated Green Waste Program	0.0%	0	0	0	0
0	0	250077	0550	Community Recovery Coordinator	0.0%	210,000	210,000	0	0
0	1,000,000	250080	0590	Recovery Grant (Resilience NSW)					
220,000	1,222,000			Total Operating Revenue	-4.5%	210,000	210,000	0	0
				Operating Expenditure					
220,000	220,000	240810	Various	Fire Recovery Team Costs (OEM Funded)	-100.0%	0	0	0	0
0	91,005	240811	Various	Resilience Officer (BCRRF)	0.0%	0	0	0	0
0	135,000	240812	Various	Community Grants Program (BCRRF)	0.0%	0	0	0	0
0	3,879	240813	Various	Bushfire Generated Green Waste Program	0.0%	0	0	0	0
0		250077	Various	Community Recovery Coordinator (Resilience NSW)	0.0%	210,000	210,000	0	0
0		250081	Various	Recovery Team (OLG Funded)	0.0%	209,319	209,319	0	0
220,000	449,884			Total Operating Expenditure	90.6%	419,319	419,319	0	0
0	772,116			Operating Result - Surplus/(Deficit)	0.0%	(209,319)	(209,319)	0	0
0	772,116			Operating Cash Result - Surplus/(Deficit)	0.0%	(209,319)	(209,319)	0	0
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		209,319	209,319	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Theme: Sustain - Budget Summary

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	28,500			Operating Revenue					
1,865,820	1,865,820			Economic Development	0.0%	0	0	0	0
1,394,039	1,504,039			Nothern Rivers Livestock Exchange	3.6%	1,933,044	2,102,856	2,154,750	2,274,406
90,041	3,788,081			Quarries	28.1%	1,786,370	1,830,219	1,954,990	2,002,704
12,500	12,500			Private Works	3.0%	92,742	95,524	98,390	101,342
0	0			Strategic Planning	0.0%	12,500	12,500	12,500	12,500
425,452	425,452			Real Estate Development	0.0%	0	0	0	0
0	0			Governance & Advocacy	3.0%	438,193	451,314	464,829	478,748
0	4,905			Community Connection	0.0%	0	0	0	0
11,536	16,036			Customer Service	0.0%	4,905	5,052	5,204	5,360
21,122	212,205			Information Technology Services	2.8%	11,859	12,191	12,533	12,884
0	0			People & Culture	3.0%	21,756	22,409	23,082	23,775
20,671,673	20,653,673			Work Health & Safety	0.0%	0	0	0	0
40,827	40,827			Financial Services	6.3%	21,965,662	22,521,420	23,091,231	23,675,550
5,314,452	5,314,452			Engineering Support & Asset Management	-23.8%	31,103	31,901	32,724	33,570
353,683	353,683			Fleet Management	3.3%	5,492,384	5,657,156	5,826,871	6,001,677
7,578,321	7,633,530			Cemeteries	5.0%	371,292	382,433	393,904	405,721
				Waste Management	5.5%	7,997,984	8,336,203	8,614,252	8,842,805
37,779,466	41,853,703			Total Operating Revenue	6.3%	40,159,794	41,461,178	42,685,260	43,871,042
479,418	520,009			Operating Expenditure					
1,994,181	1,983,581			Economic Development	6.4%	510,250	523,225	537,385	534,773
418,293	418,293			Nothern Rivers Livestock Exchange	6.3%	2,119,961	2,184,439	2,226,691	2,272,246
84,411	3,118,478			Quarries	4.8%	438,555	449,934	461,301	473,178
37,703	123,928			Private Works	3.0%	86,970	89,253	91,522	93,958
509,114	509,114			Strategic Planning	2.5%	38,645	39,611	40,601	41,616
2,685,154	2,685,154			Real Estate Development	4.6%	532,448	537,633	543,105	546,303
187,002	187,002			Governance & Advocacy	-3.7%	2,585,093	2,661,549	2,938,616	2,812,064
0	4,905			Community Connection	2.6%	191,957	197,262	202,159	207,555
179,595	184,095			Customer Service	0.0%	4,905	5,052	5,204	5,360
0	62,090			Information Technology Services	1.3%	181,869	184,201	186,593	189,045
0	0			People & Culture	0.0%	0	0	0	0
137,570	137,570			Work Health & Safety	0.0%	40,000	0	0	0
90,827	90,827			Financial Services	3.8%	142,849	146,731	150,720	154,817
4,674,495	4,671,995			Engineering Support & Asset Management	-65.8%	31,103	31,901	32,724	33,570
385,649	385,649			Fleet Management	3.2%	4,826,394	4,953,499	5,081,752	5,216,009
7,519,884	7,702,572			Cemeteries	5.0%	404,767	415,345	426,156	437,318
				Waste Management	6.5%	8,005,578	8,107,320	8,346,128	8,428,667
19,383,295	22,785,262			Total Operating Expenditure	3.9%	20,141,345	20,526,956	21,270,657	21,446,478
18,396,171	19,068,441			Operating Result - Surplus/(Deficit)	8.8%	20,018,449	20,934,222	21,414,603	22,424,564
21,503,771	22,176,041			Operating Cash Result - Surplus/(Deficit)	8.5%	23,341,399	24,311,321	24,847,201	25,914,048

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Theme: Sustain - Budget Summary (continued)

Capital Movements					
Add: Capital Grants and Contributions		334,678	218,604	222,976	227,436
Add: Loan Funds Used		1,000,000	0	0	0
Add: Deferred Debtor Repayments		1,875	1,910	1,950	1,990
Add: Asset Sales		3,484,524	3,734,642	7,237,455	10,698,872
Add: Transfer from Reserves		5,563,628	3,344,311	1,002,636	852,429
Less: Capital Expenditure		11,960,534	9,092,908	7,888,586	6,147,405
Less: Loan Repayments		926,734	1,004,409	1,044,534	717,233
Less: Transfer to Reserves		1,663,675	1,865,339	4,448,607	10,462,255
Program Cash Result - Surplus/(Deficit)		19,175,161	19,648,133	19,930,492	20,367,883

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Economic Development

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	28,500	170035	0590	Operating Revenue					
0	28,500			Paddock to Plate	0.0%	0	0	0	0
0	28,500			Total Operating Revenue	0.0%	0	0	0	0
241,510	231,510	170010	3025	Operating Expenditure					
				Economic Development Expenditure	6.6%	257,476	263,662	270,003	277,269
21,000	31,000	170015	3455	Economic Development Initiatives					
1,500	1,500	170032	3455	Economic Development Projects	0.0%	21,000	21,000	21,000	5,719
0	40,591	170035	3455	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
				Paddock to Plate	0.0%	0	0	0	0
215,408	215,408	170991	3998	Indirect Expenditure					
				Activity Based Costing - Expense	6.9%	230,274	237,063	244,882	250,285
479,418	520,009			Total Operating Expenditure	6.4%	510,250	523,225	537,385	534,773
(479,418)	(491,509)			Operating Result - Surplus/(Deficit)	6.4%	(510,250)	(523,225)	(537,385)	(534,773)
(479,418)	(491,509)			Operating Cash Result - Surplus/(Deficit)	6.4%	(510,250)	(523,225)	(537,385)	(534,773)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		31,000	31,000	31,000	15,719
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(479,250)	(492,225)	(506,385)	(519,054)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Northern Rivers Livestock Exchange

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
10,000	10,000	190010	0020	Operating Revenue	0.0%	10,000	10,000	10,000	10,000
37,869	37,869	190010	0795	Advertising Fees	-24.9%	28,435	18,271	8,008	0
37,428	37,428	190010	1180	LIRS Subsidy	106.0%	77,101	79,414	81,796	84,250
47,727	47,727	190010	1270	Rental Income	0.0%	47,727	49,159	50,634	52,153
100,100	100,100	190010	1275	Agents Business Licence Fees	4.5%	104,650	135,000	139,050	148,400
1,283,967	1,283,967	190010	1300	Agents Business Usage Fees	5.2%	1,351,236	1,487,700	1,532,250	1,636,600
0	0	190010	1310	Cattle Fees	0.0%	2,000	2,060	2,122	2,186
31,004	31,004	190010	1320	Holden Pens	-75.8%	7,500	7,725	7,957	8,196
0	0	190010	1322	Transit Fees	0.0%	6,000	6,180	6,365	6,556
3,376	3,376	190010	1330	Vendor Fee Stocklive Streaming	-11.1%	3,000	3,090	3,183	3,278
11,255	11,255	190010	1340	No Sale Fees	77.7%	20,000	20,600	21,218	21,855
15,914	15,914	190010	1348	Other Fees	-68.6%	5,000	5,150	5,305	5,464
4,180	4,180	190010	1350	Recycled Materials	3.0%	4,305	4,434	4,567	4,704
180,000	180,000	190010	1355	Special Stud Fees	-11.1%	160,000	164,800	169,744	174,836
103,000	103,000	190010	1370	Sale of Biosolids	3.0%	106,090	109,273	112,551	115,928
				Washdown Fees					
1,865,820	1,865,820			Total Operating Revenue	3.6%	1,933,044	2,102,856	2,154,750	2,274,406
142,921	142,921	190010	3025	Operating Expenditure	-22.3%	111,074	113,851	116,697	119,830
126,514	126,514	190010	3185	Administration Expenses	42.3%	180,020	184,521	189,134	194,399
2,015	2,015	190010	3190	Employee Costs	249.4%	7,040	7,216	7,398	7,602
1,026	1,026	190010	3260	Employee Costs - Team Meetings	94.9%	2,000	2,050	2,101	2,154
30,521	30,521	190010	3270	Fire Safety Inspections	20.1%	36,648	37,585	38,524	39,497
27,036	27,036	190010	3330	Fleet Expenses	5.1%	28,409	29,599	30,843	31,720
1,575	1,575	190010	3370	Internal Expenses	58.7%	2,500	2,563	2,627	2,693
9,090	9,090	190010	3375	M & R - Air Conditioner	10.4%	10,035	10,771	11,773	13,179
5,000	5,000	190010	3385	M & R - Buildings	60.0%	8,000	8,200	8,405	8,615
32,400	32,400	190010	3395	M & R - Equipment	100.4%	64,940	66,564	68,229	70,052
2,545	2,545	190010	3405	M & R - Grounds	-18.6%	2,071	2,123	2,176	2,230
243,181	123,181	190010	3455	M & R - Other Structures	-41.6%	142,119	147,099	152,274	157,653
0	120,000	190010	3701	Operating Expenses	0.0%	75,000	76,875	78,797	80,767
40,326	35,311	190010	3710	Biosolids Expenses	28.5%	51,824	53,121	54,449	55,853
18,000	12,415	190010	3711	Effluent Area Expenses	2.5%	18,450	18,911	19,384	19,869
208,404	208,404	190010	3715	Effluent & Soil Sampling	47.0%	306,361	312,124	319,928	328,286
50,500	50,500	190010	3717	General Operations, M & R	2.5%	51,763	53,057	54,383	55,743
101,750	101,750	190010	3718	Soft Flooring Material	12.3%	114,250	117,106	120,034	123,395
150,758	150,758	190010	3719	Store Sales Computer & Gate Operator	-56.0%	66,400	88,160	90,462	91,215
15,795	15,795	190010	3720	Store Sales Pre Sale Scannings	91.2%	30,200	30,955	31,730	32,618
0	0	190010	3722	Vendor Declaration System	0.0%	15,000	15,375	15,759	16,153
600	0	190010	3725	Stocklive Streaming	-100.0%	0	0	0	0
21,412	21,412	190010	3790	Yards & Pens M & R	76.1%	37,705	38,648	39,614	40,621
7,064	7,064	190010	4313	Truckwash Area Expenses	-28.9%	5,020	7,050	7,227	7,422
0	0	190010	4317	Weed Control	0.0%	0	5,000	5,125	5,268
				Vegetation Control for Fire Management					

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Northern Rivers Livestock Exchange

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
4,884	5,484	190030	3715	All Breeds Sale	2.0%	4,981	5,104	5,232	5,378
61,460	61,460	190976	3070	Borrowing Costs Interest on Loans	-22.7%	47,524	32,579	17,449	5,207
173,104	173,104	190991	3998	Indirect Expenditure Activity Based Costing - Expense	6.9%	185,011	189,789	195,346	199,758
516,300	516,300	190990	3999	Depreciation	-0.1%	515,616	528,443	541,591	555,069
1,994,181	1,983,581			Total Operating Expenditure	6.3%	2,119,961	2,184,439	2,226,691	2,272,246
(128,361)	(117,761)			Operating Result - Surplus/(Deficit)	45.6%	(186,917)	(81,583)	(71,941)	2,160
387,939	398,539			Operating Cash Result - Surplus/(Deficit)	-15.3%	328,699	446,860	469,650	557,229
				Capital Movements					
				Add: Capital Grants & Contributions		214,318	218,604	222,976	227,436
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	300,000
				Less: Loan Repayments		377,364	392,309	407,439	54,112
				Less: Transfer to Restricted Assets		165,653	273,156	285,187	430,553
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Quarries

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
162,302	162,302	510010	0920	Casino Depot Stockpile	3.0%	167,171	172,187	177,353	182,673
8,742	8,742	510020	0950	Evans Head Depot Stockpile	3.0%	9,004	9,274	9,552	9,839
864,306	864,306	520050	0290	Petersons Quarry	13.2%	977,995	997,651	1,097,505	1,119,556
358,689	468,689	530050	0900	Woodview Quarry - Private Sales	76.3%	632,200	651,107	670,580	690,636
1,394,039	1,504,039			Total Operating Revenue	28.1%	1,786,370	1,830,219	1,954,990	2,002,704
				Operating Expenditure					
				Other Stockpiles					
117,900	117,900	510010	3545	Casino Depot	2.5%	120,805	123,825	126,920	130,120
7,120	7,120	510020	3555	Evans Head Depot	2.5%	7,298	7,480	7,666	7,858
				Other Stockpiles Indirect Expenditure					
14,768	14,768	510991	3998	Activity Based Costing - Expense	7.1%	15,822	16,250	16,668	17,118
				Petersons Quarry Expenditure					
19,615	19,615	520100	Various	Administration Expenditure	5.8%	20,743	21,271	21,814	22,370
12,357	12,357	520100	3070	Borrowing Costs	2.5%	12,666	12,983	13,308	13,641
				Petersons Quarry Indirect Expenditure					
93,832	93,832	520991	3998	Activity Based Costing - Expense	6.8%	100,237	102,962	105,626	108,432
19,700	19,700	520990	3999	Depreciation	2.1%	20,112	20,533	20,964	21,405
				Woodview Quarry					
11,673	11,673	530100	Various	Administration Expenditure	6.6%	12,443	12,759	13,084	13,417
18,727	18,727	530100	3070	Borrowing Costs	2.5%	19,195	19,675	20,167	20,671
739	739	530700	3330	Administration Expenditure	5.5%	780	800	820	841

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Quarries

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
93,562	93,562	530991	3998	Woodview Quarry Indirect Expenditure	6.8%	99,945	102,675	105,323	108,140
8,300	8,300	530990	3999	Activity Based Costing - Expense	2.5%	8,509	8,722	8,941	9,164
				Depreciation					
418,293	418,293			Total Operating Expenditure	4.8%	438,555	449,934	461,301	473,178
975,746	1,085,746			Operating Result - Surplus/(Deficit)	38.1%	1,347,815	1,380,285	1,493,689	1,529,526
1,034,830	1,144,830			Operating Cash Result - Surplus/(Deficit)	36.1%	1,408,297	1,442,198	1,557,069	1,594,407
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		1,026,827	1,059,091	1,122,238	1,157,832
				Program Cash Result - Surplus/(Deficit)		381,470	383,106	434,831	436,575

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 8: Strengthen the regional economy

Service: Private Works

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
90,041	3,788,081	200000	0870	Operating Revenue					
				Private Works Revenue	3.0%	92,742	95,524	98,390	101,342
90,041	3,788,081			Total Operating Revenue	3.0%	92,742	95,524	98,390	101,342
				Operating Expenditure					
61,424	3,095,491	200000	3500	Private Works Expenses	2.3%	62,811	64,382	65,991	67,737
22,987	22,987	202991	3998	Indirect Expenditure Activity Based Costing - Expense	5.1%	24,159	24,871	25,531	26,221
84,411	3,118,478			Total Operating Expenditure	3.0%	86,970	89,253	91,522	93,958
5,630	669,603			Operating Result - Surplus/(Deficit)	2.5%	5,772	6,271	6,868	7,384
5,630	669,603			Operating Cash Result - Surplus/(Deficit)	2.5%	5,772	6,271	6,868	7,384
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		5,772	6,271	6,868	7,384

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 9: Address long-term housing needs

Service: Strategic Planning

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
6,500	6,500	320220	0590	Planning Projects					
6,000	6,000	320225	0590	Heritage Advisory	0.0%	6,500	6,500	6,500	6,500
				Heritage Small Grants	0.0%	6,000	6,000	6,000	6,000
12,500	12,500			Total Operating Revenue	0.0%	12,500	12,500	12,500	12,500
				Operating Expenditure					
				Planning Projects					
13,130	13,130	320220	3455	Heritage Advisory	2.5%	13,458	13,794	14,139	14,492
24,573	24,573	320225	3455	Heritage Small Grants	2.5%	25,187	25,817	26,462	27,124
0	86,225	320256	3455	Planning Proj - Urban Growth Mgmt Strategy	0.0%	0	0	0	0
37,703	123,928			Total Operating Expenditure	2.5%	38,645	39,611	40,601	41,616
(25,203)	(111,428)			Operating Result - Surplus/(Deficit)	3.7%	(26,145)	(27,111)	(28,101)	(29,116)
(25,203)	(111,428)			Operating Cash Result - Surplus/(Deficit)	3.7%	(26,145)	(27,111)	(28,101)	(29,116)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(26,145)	(27,111)	(28,101)	(29,116)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 9: Address long-term housing needs

Service: Real Estate Development

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	181200	0290	Operating Revenue					
				Industries Activation Project - Power	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
2,947	2,947	180105	3330	Property - Casino - 153 Barker St	4.7%	3,086	3,168	3,254	3,337
110,659	110,659	181100	3025	Real Estate Development - Ops	4.1%	115,196	118,233	121,354	124,465
				Borrowing Costs					
85,688	85,688	182976	3070	Interest on Loans	-8.8%	78,173	70,342	62,182	53,677
				Indirect Expenditure					
308,520	308,520	182991	3998	Activity Based Costing - Expense	8.5%	334,660	344,524	354,915	363,389
1,300	1,300	182990	3999	Depreciation	2.5%	1,333	1,366	1,400	1,435
509,114	509,114			Total Operating Expenditure	4.6%	532,448	537,633	543,105	546,303
(509,114)	(509,114)			Operating Result - Surplus/(Deficit)	4.6%	(532,448)	(537,633)	(543,105)	(546,303)
(507,814)	(507,814)			Operating Cash Result - Surplus/(Deficit)	4.6%	(531,115)	(536,267)	(541,705)	(544,868)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		2,750,000	3,190,000	6,600,000	10,229,032
				Add: Transfer from Restricted Assets		3,538,981	134,682	0	0
				Less: Asset Acquisition		5,575,000	2,597,800	3,406,268	2,197,800
				Less: Loan Repayments		185,952	193,783	201,944	210,448
				Less: Transfer to Restricted Assets		0	0	2,453,337	7,279,253
				Program Cash Result - Surplus/(Deficit)		(3,086)	(3,168)	(3,254)	(3,337)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Governance & Advocacy

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
4,785	4,785	560010	0010	Corporate Administration					
23,523	23,523	560010	0260	Activity Based Costing - Income	2.5%	4,905	5,028	5,154	5,283
126	126	560010	0290	Contributions - LPMA/NCAT	3.0%	24,229	24,956	25,705	26,476
3,090	3,090	560010	0460	Contributions - Other	3.2%	130	134	138	142
393,928	393,928	560010	1235	Fees - Other	3.0%	3,183	3,278	3,376	3,477
				Salary Efficiency Dividend	3.0%	405,746	417,918	430,456	443,370
425,452	425,452			Total Operating Revenue	3.0%	438,193	451,314	464,829	478,748
				Operating Expenditure					
				Governance					
60,515	60,515	540010	3025	Administration Expenses	2.5%	62,028	63,579	65,169	66,798
247,035	247,035	540010	3135	Councillor Expenses	10.4%	272,607	280,416	288,444	296,698
3,563	3,563	540010	3155	Donations	4.4%	3,720	3,833	3,950	4,058
185,000	185,000	540010	3178	Election Expenses	-100.0%	0	0	190,000	0
14,443	14,443	540010	3270	Fleet Expenses	2.5%	14,804	15,174	15,553	15,942
14,746	14,746	540010	3670	Regional Arts Board Contribution	2.5%	15,115	15,493	15,880	16,277
10,100	10,100	540010	3745	Staff Christmas Party	2.5%	10,353	10,612	10,877	11,149
1,177,019	1,177,019	540991	3998	Activity Based Costing - Expense	9.5%	1,289,290	1,331,928	1,384,303	1,410,006
				General Managers Office					
8,146	8,146	550100	3025	Administration Expenses	2.5%	8,350	8,559	8,773	8,991
0	0	550100	3101	Civic Duties	0.0%	10,000	10,250	10,506	10,769
627,158	627,158	550100	3185	Employee Costs	-15.6%	529,587	542,828	556,399	571,968
23,735	23,735	550100	3270	Fleet Expenses	2.5%	24,328	24,936	25,559	26,198
84,036	84,036	550991	3998	Activity Based Costing - Expense	4.2%	87,527	89,983	92,505	94,996
				Corporate Administration					
103,194	103,194	560010	3025	Administration Expenses	-1.5%	101,612	104,152	106,757	109,426
10,000	10,000	560010	3079	Business Continuity Plan	2.5%	10,250	10,506	10,769	11,038
490,060	490,060	560010	3185	Employee Costs	24.6%	610,556	625,821	641,467	659,429
10,000	10,000	560010	3270	Fleet Expenses	2.5%	10,250	10,506	10,769	11,038
0	0	560010	3275	Fraud Risk Assessment	0.0%	15,000	0	15,000	0
15,000	15,000	560010	3290	Governance Health Check	-100.0%	0	15,000	0	15,000
30,000	30,000	560010	3320	Integrated Planning & Reporting	-33.3%	20,000	20,000	55,000	20,000
1,082	1,082	560010	3385	M & R - Equipment	2.5%	1,109	1,137	1,165	1,194
255,793	255,793	560010	3455	Operating Expenses	18.4%	302,913	317,936	333,707	350,263
2,100	2,100	560990	3999	Depreciation	9.5%	2,300	2,300	2,300	2,300
(885,705)	(885,705)	560991	3998	Indirect Costs					
				Activity Based Costing - Expense	17.6%	(1,041,543)	(1,073,962)	(1,142,561)	(1,144,310)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Governance & Advocacy

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
3,030	3,030	565010	3025	Project Management Office					
165,104	165,104	565010	3185	Administration Expenses	2.5%	3,107	3,185	3,264	3,346
30,000	30,000	565010	3270	Employee Costs	15.7%	191,080	195,858	200,754	206,375
				Fleet Expenses	2.5%	30,750	31,519	32,307	33,115
2,685,154	2,685,154			Total Operating Expenditure	-3.7%	2,585,093	2,661,549	2,938,616	2,812,064
(2,259,702)	(2,259,702)			Operating Result - Surplus/(Deficit)	-5.0%	(2,146,900)	(2,210,235)	(2,473,787)	(2,333,316)
(2,257,602)	(2,257,602)			Operating Cash Result - Surplus/(Deficit)	-5.0%	(2,144,600)	(2,207,935)	(2,471,487)	(2,331,016)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,875	1,910	1,950	1,990
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,142,725)	(2,206,025)	(2,469,537)	(2,329,026)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 10: Lead and advocate for our community

Service: Community Connection

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Community Connection					
42,361	42,361	620100	3025	Administration Expenses	2.5%	43,419	44,504	45,617	46,757
242,080	242,080	620100	3185	Employee Costs	2.0%	246,840	253,012	259,337	266,598
12,100	12,100	620100	3270	Fleet Expenses	2.5%	12,403	12,713	13,031	13,357
21,192	21,192	620100	3360	LGA Newsletter	2.5%	21,722	22,265	22,822	23,393
8,900	8,900	620100	3455	Operating Expenses	2.5%	9,123	9,351	9,585	9,824
0	0	620100	3684	Richmond Valley Made	0.0%	0	0	0	0
8,395	8,395	620100	3951	Whispir Communications Platform	2.5%	8,605	8,820	9,041	9,267
				Indirect Expenditure					
1,900	1,900	620990	3999	Depreciation	-15.8%	1,600	1,600	1,600	1,600
(149,926)	(149,926)	620991	3998	Activity Based Costing - Expense	1.2%	(151,755)	(155,003)	(158,874)	(163,241)
187,002	187,002			Total Operating Expenditure	2.6%	191,957	197,262	202,159	207,555
(187,002)	(187,002)			Operating Result - Surplus/(Deficit)	2.6%	(191,957)	(197,262)	(202,159)	(207,555)
(185,102)	(185,102)			Operating Cash Result - Surplus/(Deficit)	2.8%	(190,357)	(195,662)	(200,559)	(205,955)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(190,357)	(195,662)	(200,559)	(205,955)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Customer Service

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
0	4,905	590010	0460	Council Offices	0.0%	4,905	5,052	5,204	5,360
0	0	630100	0290	Customer Service	0.0%	0	0	0	0
0	4,905			Total Operating Revenue	0.0%	4,905	5,052	5,204	5,360
				Operating Expenditure					
				Council Offices					
282,743	287,648	590100	3260	Casino	3.7%	293,252	303,871	314,922	326,399
2,986	2,986	590105	3330	Casino Annex	20.8%	3,608	3,743	3,883	4,037
61,496	61,496	590110	3260	Evans Head	11.3%	68,451	70,669	72,966	75,323
				Indirect Expenditure					
161,200	161,200	590990	3999	Depreciation	2.2%	164,788	168,671	172,650	176,729
(508,425)	(508,425)	590991	3998	Activity Based Costing - Expense	3.3%	(525,194)	(541,902)	(559,217)	(577,128)
				Customer Service					
17,275	17,275	630100	3025	Administration Expenses	2.5%	17,707	18,149	18,603	19,069
1,030,404	1,030,404	630100	3185	Employee Costs	2.2%	1,052,658	1,078,975	1,105,950	1,136,895
				Indirect Costs					
(1,047,679)	(1,047,679)	630991	3998	Activity Based Costing - Expense	2.2%	(1,070,365)	(1,097,124)	(1,124,553)	(1,155,964)
0	4,905			Total Operating Expenditure	0.0%	4,905	5,052	5,204	5,360
0	0			Operating Result - Surplus/(Deficit)	0.0%	0	0	(0)	0
161,200	161,200			Operating Cash Result - Surplus/(Deficit)	2.2%	164,788	168,671	172,650	176,729
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		10,000	10,000	10,000	10,000
				Less: Asset Acquisition		10,000	10,000	10,000	10,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		164,788	168,671	172,650	176,729

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Information Technology Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
4,536	4,536	600010	0010	Operating Revenue	2.5%	4,649	4,765	4,884	5,006
0	0	600010	0290	Activity Based Costing - Income	0.0%	0	0	0	0
7,000	11,500	600010	0460	Contributions - Other	3.0%	7,210	7,426	7,649	7,878
				Fees - Other					
11,536	16,036			Total Operating Revenue	2.8%	11,859	12,191	12,533	12,884
				Operating Expenditure					
				Information Technology					
134,873	134,873	600010	3025	Administration Expenses	5.5%	142,245	145,801	149,446	153,183
990,280	990,280	600010	3185	Employee Costs	2.7%	1,017,336	1,042,770	1,068,840	1,098,768
24,240	24,240	600010	3385	M & R - Equipment	2.5%	24,846	25,467	26,104	26,757
68,208	68,208	600010	3440	Mobile Computing	2.5%	69,913	71,661	73,453	75,289
947,621	952,121	600010	3455	Operating Expenses	16.0%	1,099,037	1,186,988	1,217,161	1,248,113
59,500	59,500	600990	3999	Depreciation	1.2%	60,218	61,671	63,160	64,686
60,250	60,250	600013	3025	Public Safety CCTV	0.4%	60,506	60,769	61,038	61,314
26,234	26,234	600018	3455	IT Projects	2.5%	26,890	27,562	28,251	28,957
40,000	40,000	600020	3455	IT Innovation Fund (RSV 14/15)	0.0%	40,000	40,000	40,000	40,000
14,575	14,575	600029	3455	Penetration Testing	2.5%	14,939	15,312	15,695	16,087
27,000	27,000	600031	3455	Cyber Security	2.5%	27,675	28,367	29,076	29,803
(2,213,186)	(2,213,186)	600991	3998	Indirect Costs	8.5%	(2,401,736)	(2,522,167)	(2,585,631)	(2,653,912)
				Activity Based Costing - Expense					
179,595	184,095			Total Operating Expenditure	1.3%	181,869	184,201	186,593	189,045
(168,059)	(168,059)			Operating Result - Surplus/(Deficit)	1.2%	(170,010)	(172,010)	(174,060)	(176,161)
(108,559)	(108,559)			Operating Cash Result - Surplus/(Deficit)	1.1%	(109,792)	(110,339)	(110,900)	(111,475)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(109,792)	(110,339)	(110,900)	(111,475)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: People & Culture

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
3,799	3,799	610010	0220	Contributions - Early Reporting Incentive	3.0%	3,913	4,030	4,151	4,276
0	22,093	610010	0270	LSL Contributions	0.0%	0	0	0	0
2,122	2,122	610010	0290	Contributions - Other	3.0%	2,186	2,252	2,320	2,390
15,201	15,201	610010	0830	Paid Parental Leave Revenue	3.0%	15,657	16,127	16,611	17,109
0	10,200	610012	0590	Try a Trade Connecting Woman	0.0%	0	0	0	0
0	158,790	610041	0290	Training - Professional Development	0.0%	0	0	0	0
21,122	212,205			Total Operating Revenue	3.0%	21,756	22,409	23,082	23,775
				Operating Expenditure					
10,439	10,439	610010	3025	Administration Expenses	2.5%	10,700	10,967	11,242	11,523
675,200	665,200	610010	3185	Employee Costs	4.1%	703,008	720,584	738,598	759,279
0	10,000	610010	3270	Fleet Expenses	0.0%	10,000	10,250	10,506	10,769
1,082	1,082	610010	3385	M & R - Equipment	2.5%	1,109	1,137	1,165	1,194
5,069	5,069	610010	3460	Organisational Development	2.0%	5,171	5,300	5,432	5,584
66,100	62,990	610010	3665	Recruitment Expenses	2.5%	67,752	69,446	71,182	72,961
0	10,200	610012	3455	Try a Trade Connecting Woman	0.0%	0	0	0	0
500	500	610990	3999	Depreciation	-20.0%	400	400	400	400
(758,390)	(728,390)	610991	3998	Indirect Costs Activity Based Costing - Expense	5.2%	(798,140)	(818,084)	(838,525)	(861,710)
5,960,359	5,960,359	610030	3195	Employee Leave Entitlements	4.0%	6,196,498	6,362,423	6,532,823	6,720,142
30,894	30,894	610031	3025	Industrial Relations	2.5%	31,666	32,458	33,269	34,101
				Learning & Development					
146,798	146,798	610040	4000	Training - Compliance	2.0%	149,734	153,477	157,314	161,719
147,192	172,192	610041	4000	Training - Professional Development	2.0%	150,135	153,888	157,735	162,152
				RVC Meetings					
1,946	1,946	610045	3125	Consultative Committee	2.1%	1,986	2,035	2,087	2,146
37,327	37,327	610045	3280	General Staff Meetings	2.0%	38,073	39,024	40,000	41,120
7,304	7,304	610045	3743	Staff Appraisals	2.0%	7,450	7,636	7,826	8,045
3,245	3,245	610045	3815	Union Meetings	2.0%	3,310	3,393	3,478	3,574
3,245	3,245	610045	3955	WHS Committee	2.0%	3,310	3,393	3,478	3,574

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: People & Culture

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
(6,338,310)	(6,338,310)	610900	3450	Oncosts	3.8%	(6,582,162)	(6,757,727)	(6,938,010)	(7,136,573)
				Oncost Credits					
0	62,090			Total Operating Expenditure	0.0%	0	0	0	0
21,122	150,115			Operating Result - Surplus/(Deficit)	3.0%	21,756	22,409	23,082	23,775
21,622	150,615			Operating Cash Result - Surplus/(Deficit)	2.5%	22,156	22,809	23,482	24,175
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		22,156	22,809	23,482	24,175

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Work Health & Safety

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	610020	0360	Operating Revenue	0.0%	0	0	0	0
				Contributions - WHS Incentive Payments					
0	0			Total Operating Revenue	0.0%	0	0	0	0
2,520	2,520	610020	3025	Operating Expenditure	2.5%	2,583	2,648	2,714	2,782
2,161	2,161	610020	3180	Administration Expenses	2.5%	2,215	2,270	2,327	2,385
182,920	182,920	610020	3185	Emergency Preparedness	3.9%	189,992	194,742	199,611	205,201
16,300	16,300	610020	3270	Employee Costs	2.5%	16,708	17,126	17,554	17,993
1,297	1,297	610020	3385	Fleet Expenses	2.5%	1,329	1,362	1,396	1,431
2,216	2,216	610020	3455	M & R - Equipment	2.5%	2,271	2,328	2,386	2,446
5,515	5,515	610020	3960	Operating Expenses	2.5%	5,653	5,794	5,939	6,087
11,272	11,272	610020	3968	WHS Equipment	77.4%	20,000	11,200	11,480	11,767
0	30,000	610021	3963	WHS Programs	0.0%	40,000	0	0	0
				WHS Health and Wellbeing Program					
(224,201)	(254,201)	610991	3998	Indirect Costs	7.4%	(240,751)	(237,470)	(243,407)	(250,092)
				Activity Based Costing - Expense					
0	0			Total Operating Expenditure	0.0%	40,000	0	0	0
0	0			Operating Result - Surplus/(Deficit)	0.0%	(40,000)	0	0	0
0	0			Operating Cash Result - Surplus/(Deficit)	0.0%	(40,000)	0	0	0
Capital Movements									
Add: Capital Grants & Contributions						0	0	0	0
Add: Loan Funds Used						0	0	0	0
Add: Asset Sales						0	0	0	0
Add: Transfer from Restricted Assets						60,000	11,200	11,480	11,767
Less: Asset Acquisition						0	0	0	0
Less: Loan Repayments						0	0	0	0
Less: Transfer to Restricted Assets						0	0	0	0
Program Cash Result - Surplus/(Deficit)						20,000	11,200	11,480	11,767

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Financial Services

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Financial Services					
17,170	17,170	570010	0010	Activity Based Costing - Income	2.5%	17,599	18,039	18,490	18,952
53,000	53,000	570010	0180	Certificates - S603	3.0%	54,590	56,228	57,915	59,652
60,000	60,000	570010	0400	Debtors Summons Fees	5.1%	63,038	64,614	66,229	67,885
1,500	1,500	570010	0460	Fees - Other	3.0%	1,545	1,591	1,639	1,688
5,500	5,500	570010	1169	Misc Rebates	3.0%	5,665	5,835	6,010	6,190
400	400	570010	1210	Rous Water Agency Fees	3.0%	412	424	437	450
				General Purpose Revenue					
5,548,706	5,570,439	580010	0590	Grant Revenue	5.7%	5,867,235	6,010,508	6,157,313	6,307,838
647,200	607,467	580010	0730	Interest Income	10.7%	716,616	738,115	760,258	783,066
9,197,938	9,197,938	580010	1150	Rates Revenue - Residential	6.5%	9,795,813	10,046,533	10,303,596	10,567,161
2,893,370	2,893,370	580010	1151	Rates Revenue - Farmland	6.5%	3,080,289	3,157,661	3,236,983	3,318,303
2,246,889	2,246,889	580010	1152	Rates Revenue - Business	5.2%	2,362,860	2,421,872	2,482,361	2,544,365
20,671,673	20,653,673			Total Operating Revenue	6.3%	21,965,662	22,521,420	23,091,231	23,675,550
				Operating Expenditure					
				Financial Services					
346,300	346,300	570010	3025	Administration Expenses	2.6%	355,395	364,280	373,388	382,723
1,319,560	1,319,560	570010	3185	Employee Costs	2.5%	1,352,840	1,386,661	1,421,328	1,461,125
0	0	570010	3270	Fleet Expenses	0.0%	20,000	20,500	21,013	21,538
75,913	75,913	570010	3325	Internal Audit	22.3%	92,811	95,131	97,509	99,947
89,000	89,000	570010	3455	Operating Expenses	10.1%	98,000	100,450	102,962	105,537
2,600	2,600	570990	3999	Depreciation	-3.8%	2,500	2,500	2,500	2,500
(1,695,803)	(1,695,803)	570991	3998	Indirect Costs Activity Based Costing - Expense	4.9%	(1,778,697)	(1,822,791)	(1,867,980)	(1,918,553)
137,570	137,570			Total Operating Expenditure	3.8%	142,849	146,731	150,720	154,817
20,534,103	20,516,103			Operating Result - Surplus/(Deficit)	6.3%	21,822,813	22,374,689	22,940,511	23,520,733
20,536,703	20,518,703			Operating Cash Result - Surplus/(Deficit)	6.3%	21,825,313	22,377,189	22,943,011	23,523,233
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		402,600	422,700	472,800	747,400
				Program Cash Result - Surplus/(Deficit)		21,422,713	21,954,489	22,470,211	22,775,833

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Engineering Support & Asset Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
				Engineering Support Services					
15,000	15,000	640010	0290	Contributions - Other	-70.0%	4,500	4,500	4,500	4,500
4,919	4,919	640010	0460	Fees - Other	3.0%	5,067	5,219	5,376	5,537
4,919	4,919	640010	0840	Plan Check Fees	3.0%	5,067	5,219	5,376	5,537
15,989	15,989	640010	1180	Rental Income	3.0%	16,469	16,963	17,472	17,996
				Asset Management					
0	0	650010	1220	Rural Road Numbering	0.0%	0	0	0	0
40,827	40,827			Total Operating Revenue	-23.8%	31,103	31,901	32,724	33,570
				Operating Expenditure					
				Engineering Support					
91,463	91,463	640010	3025	Administration Expenses	2.5%	93,751	96,095	98,498	100,961
3,400	3,400	640010	3150	Deed of Release	2.5%	3,485	3,572	3,661	3,753
2,015,016	2,015,016	640010	3185	Employee Costs	9.7%	2,210,648	2,265,914	2,322,562	2,387,594
20,400	20,400	640010	3190	Employee Costs - Team Meetings	-46.8%	10,849	11,119	11,397	11,716
285,000	285,000	640010	3270	Fleet Expenses	2.5%	292,125	299,428	306,914	314,587
9,798	9,798	640010	3385	M & R - Equipment	2.5%	10,043	10,294	10,551	10,815
7,456	7,456	640010	3425	M & R - Radios	2.5%	7,642	7,833	8,029	8,230
34,828	34,828	640010	3455	Operating Expenses	2.6%	35,730	36,656	37,607	38,584
6,500	6,500	640990	3999	Depreciation	-2.5%	6,338	6,376	6,415	6,455
				Indirect Costs					
(2,433,034)	(2,433,034)	640991	3998	Activity Based Costing - Expense	8.5%	(2,639,508)	(2,705,386)	(2,772,910)	(2,849,125)
				Asset Management					
1,750	1,750	650010	3025	Administration Expenses	2.5%	1,794	1,839	1,885	1,932
90,000	90,000	650010	3033	Aerial Photography	-100.0%	0	0	0	0
0	0	650010	3035	Asset Data Collection	0.0%	11,081	11,358	11,642	11,933
110,000	110,000	650010	3040	Asset Management System	-90.7%	10,250	10,506	10,769	11,038
856,240	856,240	650010	3185	Employee Costs	17.8%	1,008,740	1,033,960	1,059,808	1,089,483
52,015	52,015	650010	3270	Fleet Expenses	21.7%	63,315	64,898	66,520	68,183
541	541	650010	3385	M & R - Equipment	2.6%	555	569	583	598
1,108	1,108	650010	3455	Operating Expenses	2.5%	1,136	1,164	1,193	1,223
3,500	3,500	650010	3690	Rural Road Numbering Expenses	2.5%	3,588	3,678	3,770	3,864
7,000	7,000	650010	3830	Valuation	1257.1%	95,000	55,000	85,000	25,000
3,324	3,324	650010	4100	Inspections - Footpaths	2.0%	3,390	3,475	3,562	3,661
3,892	3,892	650010	4113	Inspections - Playground Equipment	2.5%	3,989	4,089	4,191	4,296
50,000	50,000	650013	3967	WHS Asbestos Register	-100.0%	0	0	0	0
				Indirect Costs					
(1,129,370)	(1,129,370)	650991	3998	Activity Based Costing - Expense	6.5%	(1,202,838)	(1,190,536)	(1,248,923)	(1,221,211)
201,877	201,877	660100	3025	Works Depot - Casino	2.6%	207,223	213,762	220,530	227,045

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Engineering Support & Asset Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
71,494	71,494	660300	3025	Operating Expenditure (continued) Works Depot - Evans Head	14.6%	81,961	84,360	86,835	89,412
116,400	116,400	660990	3999	Indirect Expenditure Depreciation	4.3%	121,386	124,344	127,375	130,482
(389,771)	(389,771)	660991	3998	Activity Based Costing - Expense	5.3%	(410,570)	(422,466)	(434,740)	(446,939)
90,827	90,827			Total Operating Expenditure	-65.8%	31,103	31,901	32,724	33,570
(50,000)	(50,000)			Operating Result - Surplus/(Deficit)	-100.0%	0	(0)	(0)	0
72,900	72,900			Operating Cash Result - Surplus/(Deficit)	75.2%	127,724	130,720	133,790	136,937
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		100,000	45,000	60,000	30,000
				Less: Asset Acquisition		105,000	50,000	65,000	35,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		122,724	125,720	128,790	131,937

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Fleet Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
0	0	670000	0290	Operating Revenue					
				Workshops	0.0%	0	0	0	0
185,000	185,000	680010	0340	Plant Operations	13.0%	209,048	215,319	221,779	228,432
143,222	143,222	680010	0590	Contributions - Staff Vehicles	3.0%	147,519	151,945	156,503	161,198
4,986,230	4,986,230	680010	0850	Grant Revenue	3.0%	5,135,817	5,289,892	5,448,589	5,612,047
				Plant Hire Charges					
5,314,452	5,314,452			Total Operating Revenue	3.3%	5,492,384	5,657,156	5,826,871	6,001,677
				Operating Expenditure					
				Workshops					
125,974	123,474	670010	3025	Casino	-1.4%	124,238	127,345	130,530	133,948
101,187	101,187	670020	3025	Coraki Fabrication	2.1%	103,337	106,215	109,182	112,375
51,601	51,601	670030	3025	Evans Head	2.3%	52,806	54,142	55,514	56,986
				Indirect Expenditure					
34,200	34,200	670990	3999	Depreciation	16.6%	39,893	40,398	40,915	41,445
(312,962)	(312,962)	670991	3998	Activity Based Costing - Expense	2.3%	(320,274)	(328,100)	(336,141)	(344,754)
				Plant Operations					
7,070	7,070	680010	3025	Administration Expenses	2.5%	7,247	7,428	7,614	7,804
325,376	325,376	680010	3185	Employee Costs	6.6%	346,730	355,399	364,284	374,484
2,313,282	2,313,282	680010	3270	Fleet Expenses	2.9%	2,379,356	2,441,986	2,506,339	2,573,927
25,250	25,250	680010	3455	Operating Expenses	2.5%	25,881	26,528	27,191	27,871
12,500	12,500	680012	3455	Chain of Responsibility Management Plan	-100.0%	0	0	0	0
				Indirect Expenditure					
1,147,300	1,147,300	680990	3999	Depreciation	2.5%	1,175,983	1,205,383	1,235,517	1,266,405
843,717	843,717	680991	3998	Activity Based Costing - Expense	5.6%	891,197	916,775	940,807	965,518
4,674,495	4,671,995			Total Operating Expenditure	3.2%	4,826,394	4,953,499	5,081,752	5,216,009
639,957	642,457			Operating Result - Surplus/(Deficit)	4.1%	665,990	703,657	745,119	785,668
1,821,457	1,823,957			Operating Cash Result - Surplus/(Deficit)	3.3%	1,881,866	1,949,438	2,021,551	2,093,518
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		674,392	476,460	488,546	376,749
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		2,447,770	2,275,108	2,354,137	1,581,605
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		68,595	110,392	115,045	847,217
				Program Cash Result - Surplus/(Deficit)		39,893	40,398	40,915	41,445

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Cemeteries

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
263,488	263,488	330010	Various	Casino Cemetery	5.7%	278,392	286,745	295,346	304,207
35,091	35,091	330020	Various	Coraki Cemetery	3.0%	36,143	37,228	38,344	39,494
55,104	55,104	330030	Various	Evans Head Cemetery	3.0%	56,757	58,460	60,214	62,020
353,683	353,683			Total Operating Revenue	5.0%	371,292	382,433	393,904	405,721
				Operating Expenditure					
171,877	171,877	330010	Various	Casino Lawn Cemetery	2.4%	176,041	180,472	185,019	189,957
32,698	32,698	330012	Various	Casino West St Cemetery	23.5%	40,398	41,406	42,441	43,600
20,200	20,200	330020	Various	Coraki Cemetery	2.5%	20,705	21,223	21,754	22,298
26,210	26,210	330030	Various	Evans Head Lawn Cemetery	2.5%	26,865	27,537	28,225	28,931
9,090	9,090	330040	Various	Woodburn Cemetery	2.5%	9,317	9,550	9,789	10,034
12,338	12,338	330090	Various	Other Expenses	3.4%	12,752	13,213	13,693	14,090
88,436	88,436	330991	3998	Indirect Expenditure Activity Based Costing - Expense	5.5%	93,269	95,888	98,527	101,033
24,800	24,800	330990	3999	Depreciation	2.5%	25,420	26,056	26,708	27,375
385,649	385,649			Total Operating Expenditure	5.0%	404,767	415,345	426,156	437,318
(31,966)	(31,966)			Operating Result - Surplus/(Deficit)	4.7%	(33,475)	(32,912)	(32,252)	(31,597)
(7,166)	(7,166)			Operating Cash Result - Surplus/(Deficit)	12.4%	(8,055)	(6,856)	(5,544)	(4,222)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		8,055	6,856	5,544	4,222
				Less: Asset Acquisition		53,000	30,000	40,000	40,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(53,000)	(30,000)	(40,000)	(40,000)

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Waste Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Revenue					
5,811,865	5,811,865	140000	0030	Waste Collection Charges					
18,000	7,434	140005	0730	Annual Charges	4.7%	6,087,910	6,371,631	6,592,995	6,763,733
90,177	90,177	140010	1470	Interest Income	-44.4%	10,000	10,300	10,609	10,927
95,110	160,885	140015	0590	Street Bin Collection	-16.8%	75,000	77,250	79,568	81,955
				Grant Revenue	-1.7%	93,500	93,500	94,050	94,050
31,827	31,827	140030	0217	Other Revenue	-37.2%	20,000	20,600	21,218	21,855
1,319,063	1,319,063	140150	0460	Nammoona Landfill	9.8%	1,448,466	1,491,920	1,536,679	1,582,779
1,273	1,273	140160	0460	Bora Ridge Transfer Station	-100.0%	0	0	0	0
201,458	201,458	140180	0460	Evans Head Transfer Station	25.7%	253,274	260,873	268,700	276,760
9,548	9,548	140190	0460	Rappville Transfer Station	3.0%	9,834	10,129	10,433	10,746
7,578,321	7,633,530			Total Operating Revenue	5.5%	7,997,984	8,336,203	8,614,252	8,842,805
				Operating Expenditure					
510,884	510,884	140100	3025	Waste Collection Expenditure	6.4%	543,536	557,411	571,647	587,294
447,715	447,715	140105	3070	Recycling Collection Expenditure	-0.7%	444,683	455,876	467,353	479,495
674,108	674,108	140110	3185	Organics Collection Expenditure	8.3%	730,146	743,230	761,768	781,181
785,942	785,942	140115	3025	Waste Other Expenditure	8.0%	848,855	870,077	891,829	916,087
74,467	92,295	140116	3185	Waste Educator	20.9%	90,008	92,258	94,564	97,145
80,000	80,000	140117	3455	Waste Composition Audit	-100.0%	0	0	85,000	0
0	15,735	140123	3455	Waste - Education Booklet (BWRF)	0.0%	0	0	0	0
0	65,775	140124	3455	Waste - Single Use Support (BWRF)	0.0%	0	0	0	0
2,550,343	2,511,911	140150	3025	Nammoona Landfill	3.1%	2,629,875	2,696,839	2,765,536	2,837,908
38,432	38,432	140150	3070	Operating Expenditure Rehabilitation	2.5%	39,393	40,378	41,387	42,422

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Objective 11: Manage community resources and provide great service

Service: Waste Management

Original Budget 2021/2022	Revised Budget 31-Mar-22	Project	Activity	Description	Original Budget % +/-	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
				Operating Expenditure (continued)					
20,187	20,187	140160	3025	Bora Ridge Transfer Station	23.9%	25,014	25,552	21,105	21,698
4,516	4,516	140170	3455	Broadwater Landfill	2.3%	4,620	4,737	4,854	4,981
840,340	840,340	140180	3025	Evans Head Transfer Station	5.5%	886,698	909,047	931,963	956,320
20,110	20,110	140190	3185	Rappville Landfill	5.5%	21,209	21,745	22,293	22,912
4,263	4,263	140195	4317	Rosewood Ave	2.5%	4,370	4,479	4,591	4,706
0	100,000	140300	3455	North Coast Region Waste Investment Report	0.0%	72,112	0	0	0
38,438	21,788	140976	3070	Interest Expense Interest Expense	181.6%	108,251	116,745	99,910	82,389
425,139	425,139	140991	3998	Indirect Expenditure Activity Based Costing - Expense	6.2%	451,508	463,646	477,028	488,829
1,005,000	1,005,000	140990	3999	Depreciation	10.0%	1,105,300	1,105,300	1,105,300	1,105,300
7,519,884	7,702,572			Total Operating Expenditure	6.5%	8,005,578	8,107,320	8,346,128	8,428,667
58,437	(69,042)			Operating Result - Surplus/(Deficit)	-113.0%	(7,594)	228,883	268,124	414,138
1,101,869	974,390			Operating Cash Result - Surplus/(Deficit)	3.2%	1,137,099	1,374,561	1,414,811	1,561,860
				Capital Movements					
				Add: Capital Grants & Contributions		120,360	0	0	0
				Add: Loan Funds Used		1,000,000	0	0	0
				Add: Asset Sales		60,132	68,182	148,909	93,091
				Add: Transfer from Restricted Assets		1,815,591	3,105,574	884,612	780,722
				Less: Asset Acquisition		3,769,764	4,130,000	2,013,181	1,983,000
				Less: Loan Repayments		363,418	418,317	435,151	452,673
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(0)	0	(0)	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
<u>Capital Grants & Contributions</u>				
<u>Recover</u>				
<u>Libraries</u>				
Mobile Library Replacement	0	0	0	200,000
Library Car Fund RVC	3,503	3,503	3,503	3,503
Library Car Fund Kyogle	1,497	1,497	1,497	1,497
Mobile Library Fund RVC	15,246	15,246	15,246	15,246
Mobile Library Fund Kyogle	15,754	15,754	15,754	15,754
Laptop Fund RVC	2,102	2,102	2,102	2,102
Laptop Fund Kyogle	898	898	898	898
Laptop Fund Kyogle	4,484	4,484	4,484	4,484
Laptop Fund Kyogle	1,916	1,916	1,916	1,916
Total Libraries	45,400	45,400	45,400	245,400
<u>Planning & Development Services</u>				
S7.12 Contributions	150,000	150,000	150,000	150,000
S7.11 Rural Development Heavy Haulage Contributions	49,792	50,788	51,803	52,840
Total Planning & Development Services	199,792	200,788	201,803	202,840
<u>Tourism</u>				
Northern Rivers Rail Trail (Casino to Bentley)	5,800,000	0	0	0
Total Tourism	5,800,000	0	0	0
<u>Building and Maintaining Roads</u>				
RMS PAMP Program	20,000	20,000	20,000	20,000
Country Lane - Fixing Country Roads	168,750	0	0	0
TfNSW - Wombat Crossing Evans Hd	29,428	0	0	0
TfNSW - Wombat Crossing Casino	4,100	0	0	0
Benns Road	789,500	0	0	0
Naughtons Gap Road (Fixing Local Roads)	120,000	0	0	0
Sealed Rds Capital Grants	0	400,000	400,000	400,000
Grant Cap - TfNSW Woodburn-Coraki Rd Major Upgrade (\$10m)	7,000,000	0	0	0
RMS REPAIR Program Regional	173,048	0	0	0
Willox Bridge (Fixing Country Bridges)	482,988	0	0	0
Total Building and Maintaining Roads	8,787,814	420,000	420,000	420,000
<u>Sports Grounds, Parks & Facilities</u>				
Crawford Square Playground Development	248,963	0	0	0
Coraki Riverside Pontoon Extention Boating Now	41,923	0	0	0
Woodburn Riverside - Jetty Upgrade Boating Now	63,393	0	0	0
LPMA Surf Club Grant	24,131	24,493	24,860	25,233
Casino Showground and Racecourse Upgrade	6,200,000	0	0	0
Total Sports Grounds, Parks & Facilities	6,578,410	24,493	24,860	25,233

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
<u>Capital Grants & Contributions (continued)</u>				
<u>Swimming Pools</u>				
Casino Pool Upgrade	1,200,000	0	0	0
Total Swimming Pools	1,200,000	0	0	0
<u>Water Supplies</u>				
S64 Contributions	150,000	150,000	150,000	150,000
Total Water Supplies	150,000	150,000	150,000	150,000
<u>Sewerage Services</u>				
S64 Contributions	100,000	100,000	100,000	100,000
Sewer Augmentation	0	1,250,000	1,250,000	2,500,000
Total Sewerage Services	100,000	1,350,000	1,350,000	2,600,000
Total Recover Capital Grants & Contributions	22,861,416	2,190,681	2,192,063	3,643,473
<u>Sustain</u>				
<u>Northern Rivers Livestock Exchange</u>				
Capital Works Levy	214,318	218,604	222,976	227,436
Total Northern Rivers Livestock Exchange	214,318	218,604	222,976	227,436
Total Growing our Economy Capital Grants and Contributions	214,318	218,604	222,976	227,436
<u>Waste Management</u>				
Nammoona - FOGO Compost Facility (Env Trust)	120,360	0	0	0
Total Waste Management	120,360	0	0	0
Total Sustain Capital Grants and Contributions	334,678	218,604	222,976	227,436
Total Capital Grants & Contributions	23,196,094	2,409,285	2,415,039	3,870,909
<u>Loan Funds Utilised</u>				
<u>Recover</u>				
<u>Sewerage Services</u>				
Loan Borrowings - Sewerage Services	0	0	0	2,500,000
Total Sewerage Services	0	0	0	2,500,000
Total Recover Loan Funds Utilised	0	0	0	2,500,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
<u>Loan Funds Utilised (continued)</u>				
Sustain				
<u>Waste Management</u>				
Loan Borrowings - Waste Management	1,000,000	0	0	0
Total Waste Management	1,000,000	0	0	0
Total Sustain Loan Funds Utilised	1,000,000	0	0	0
Total Loan Funds Utilised	1,000,000	0	0	2,500,000
<u>Deferred Debtor Repayments</u>				
Sustain				
<u>Governance & Advocacy</u>				
Deferred Debtor Repay - Pac Coast Rail	1,875	1,910	1,950	1,990
Total Governance & Advocacy	1,875	1,910	1,950	1,990
Total Sustain Deferred Debtor Repayments	1,875	1,910	1,950	1,990
Total Deferred Debtor Repayments	1,875	1,910	1,950	1,990
<u>Proceeds from the Sale of Assets</u>				
Recover				
<u>Libraries</u>				
Library Car Trade-in	10,000	0	10,000	90,000
Library Book Sales	500	500	500	500
Total Libraries	10,500	500	10,500	90,500
<u>Sewerage Services</u>				
Plant Sales	0	2,727	0	10,000
Total Sewerage Services	0	2,727	0	10,000
Total Recover Proceeds from the Sale of Assets	10,500	3,227	10,500	100,500
Sustain				
<u>Real Estate Development</u>				
Reynolds Rd Industrial Land	2,750,000	3,190,000	0	0
Residential Land Sale	0	0	6,600,000	6,600,000
Total Real Estate Development	2,750,000	3,190,000	6,600,000	10,229,032

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Revenue 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
<u>Proceeds from the Sale of Assets (continued)</u>				
<u>Fleet Management</u>				
Plant Sales	674,392	476,460	488,546	376,749
Total Fleet Management	674,392	476,460	488,546	376,749
<u>Waste Management</u>				
Plant Sales	60,132	68,182	148,909	93,091
Total Waste Management	60,132	68,182	148,909	93,091
Total Sustain Proceeds from the Sale of Assets	3,484,524	3,734,642	7,237,455	10,698,872
Total Proceeds from the Sale of Assets	3,495,024	3,737,869	7,247,955	10,799,372
Total Capital Revenue	27,692,993	6,149,064	9,664,944	17,172,271

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure				
<u>Libraries</u>				
Library Car Replacement	35,000	0	42,000	600,000
Library Book Purchases	99,809	102,304	104,862	107,484
Furniture & Fittings	9,128	9,301	9,478	9,658
Laptop Replacement Program	0	9,000	0	0
Workroom Casino Library	10,000	0	0	0
Workroom Kyogle Library	3,300	0	0	0
Total Libraries	157,237	120,605	156,340	717,142
<u>Tourism</u>				
Northern Rivers Rail Trail (Casino to Bentley)	6,800,000	0	0	0
Total Tourism	6,800,000	0	0	0
<u>Building & Maintaining Roads</u>				
<i>Urban Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
<i>Casino</i>				
Adam St - Cope St to Hare St	140,000	0	0	0
Colches St - Richmond St to Barker St	0	130,000	0	0
Lancaster Ave - McElroy St to Division St	0	0	75,000	0
Lancaster Ave - Division to Eccles St	0	0	75,000	0
Stapleton Ave - West St to Diary St (RTR \$21,215)	0	0	168,500	0
Booyong St - Woodburn St to Park Ln	0	0	0	200,000
<i>SRV 14/15 - Casino</i>				
Country Lane Rehab	749,745	0	0	0
Anderson Ave - Hare St to Light St	0	125,000	0	0
<i>Laneways</i>				
Oak Ln Casino	75,000	0	0	0
Redwood Ln - Cedar St to Duke St (ie not Unsealed Lane)	0	0	0	75,000
Unallocated	0	75,000	75,000	0
<i>Tree Planting Program</i>				
Town Entries	40,000	40,000	0	0
<i>Kerb & Gutter Replacement Program - All Areas</i>				
All Areas	156,272	186,500	151,772	200,272
Evans Hd - Cashmore St	103,108	0	0	0
<i>Urban Road Sign Renewals</i>				
All Areas	52,100	53,400	54,700	55,794
<i>Urban Reseal Program</i>				
All Areas	495,929	433,440	442,109	450,951

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
<u>Building & Maintaining Roads (continued)</u>				
<i>Urban Heavy Patching Program</i>				
Urban Heavy Patching - All Areas	88,063	45,690	46,832	48,004
<i>RMS Active Transport Program</i>				
RMS Active Transport Program	40,000	40,000	40,000	40,000
Wombat Crossing Package 1 - Evans Head, Coraki	29,428	0	0	0
Wombat Crossing Package 2 - Casino	4,100	0	0	0
Total Urban Local Roads & Bridges Capital Expenditure	1,973,745	1,129,030	1,128,913	1,070,021
<i>Sealed Rural Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
Fogwells Rd - CH 8000 to 9000	400,000	0	0	0
Coraki Ellangowan Rd West 0 to 2570 (RTR \$462,215)	650,000	0	0	0
Springrove Rd - CH 6900 to 7800	0	400,000	0	0
McDonalds Bridge Road - west of Northfields Rd (RTR \$472,215)	0	628,500	0	0
McDonalds Bridge Road - west of Northfields Rd	0	0	431,000	0
Benns Rd - CH TBA	0	0	400,000	0
Rappville Rd - CH TBA	0	0	0	501,000
Reynolds Rd - CH TBA (RTR \$301,215)	0	0	0	400,000
<i>Sealed Rural Local Roads & Bridges</i>				
Benns Rd - CH tba	1,289,500	0	0	0
Reynolds Rd - TBA	30,000	231,272	400,000	0
Rappville Rd - CH TBA	101,942	0	0	0
Naughtons Gap Rd (Fixing Local Roads)	484,008	0	0	0
Wyan Rd - Clarkes Road Section	0	0	0	400,000
Capital Grants Works	0	400,000	400,000	400,000
Heavy Patching	112,925	115,748	118,642	121,608
Rural Roads Drainage	38,376	39,144	39,927	40,726
Signage Renewal	11,000	11,000	11,000	11,000
Guardrail Replacement Program	70,000	70,000	70,000	70,000
Rural Reseal Program	824,317	993,703	1,013,474	1,033,669
Total Sealed Rural Local Roads & Bridges	4,012,068	2,889,367	2,884,043	2,978,003
<i>Sealed Rural Regional Roads & Bridges</i>				
MR145 Woodburn-Coraki Rd Major Upgrade (\$10m)	7,000,000	0	0	0
MR153 Woodburn-Evans Head Rd CH2.9-3.6 REPAIR	346,096	0	0	0
Willox Bridge (Fixing Country Bridges)	815,588	0	0	0
Contribution to REPAIR Program	0	180,521	184,131	187,814

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Sealed Rural Regional Roads & Bridges (continued)</i>				
Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program	108,000	108,000	108,000	108,000
Heavy Patching	235,000	240,000	240,000	250,000
Total Sealed Rural Regional Roads & Bridges	8,509,684	533,521	537,131	550,814
<i>Unsealed Rural Local Roads & Bridges</i>				
Gravel Resheets	0	475,850	500,069	664,768
Additional Gravel Resheets	248,566	243,033	137,481	139,833
Total Unsealed Rural Local Roads & Bridges	248,566	718,883	637,550	804,601
<i>Footpaths</i>				
<i>Casino</i>				
Hotham Street - Canterbury to Barker (western side)	0	0	45,000	0
Graham Place - Walker St to Library Entrance	0	0	25,000	0
Hickey Street - connect existing to Barker St (eastern side)	0	0	0	25,000
<i>Broadwater</i>				
Broadwater Evans Head road - Pacific Hwy to McDonald St	40,000	0	0	0
<i>Coraki</i>				
Adams Street - Bridge to Richmond (southern)	0	27,000	0	0
<i>Evans Head</i>				
Elm Street - Oak Lane to Cedar (western)	0	10,000	0	0
Elm Street - Cedar to Cherry (western side)	0	0	0	25,000
<i>Woodburn</i>				
Wagner Street - Cedar to Woodburn (northern)	30,000	0	0	0
Woodburn Street - Wattle to Booyong (eastern)	0	33,000	0	0
Cedar Street - River to Richmond (western side)	0	0	0	20,000
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	21,600	22,000	22,500	23,000
Evans Head Footpaths - Renewals to be allocated	9,000	9,100	9,300	9,500
Total Footpaths	100,600	101,100	101,800	102,500
<i>Aerodromes</i>				
<i>Casino</i>				
Linemark Runway	0	0	5,000	0
Total Aerodromes	0	0	5,000	0
Total Building and Maintaining Roads Capital Expenditure	14,844,663	5,371,901	5,294,437	5,505,939

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
<u>Sports Grounds, Parks & Facilities</u>				
<i>Casino</i>				
Crawford Square Playground Redevelopment (SCCF 4)	398,963	0	0	0
<i>Casino Showground</i>				
Main Grandstand Upgrade (RSV 08/09)	30,000	0	0	0
Showground and Racecourse Upgrade	6,544,450	0	0	0
New Toilet Block & Upgrade (Stimulus)	275,531	0	0	0
Lighting & Electrical (Stimulus)	465,590	0	0	0
<i>Evans Head Surf Club</i>				
Upgrades	24,131	24,493	24,860	25,233
<i>Coraki</i>				
Coraki Riverside Pontoon Extension	41,923	0	0	0
<i>Woodburn</i>				
Woodburn R/side Pk - Jetty Upgrade	63,393	0	0	0
<i>All Areas</i>				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks	185,000	185,000	185,000	185,000
Sports Grounds - Light Pole Replacement	10,000	10,000	10,000	10,000
<i>Public Toilets</i>				
Refurbishments	40,000	40,000	40,000	40,000
Total Sports Grounds, Parks & Facilities	8,093,981	274,493	274,860	275,233
<u>Community Centres and Halls</u>				
Asset Renewals to be allocated	47,210	47,918	48,637	49,367
Total Community Centres and Halls	47,210	47,918	48,637	49,367
<u>Swimming Pools</u>				
<i>Casino Swimming Pool</i>				
Casino Pool Upgrade	2,685,000	0	0	0
Total Swimming Pools	2,685,000	0	0	0
<u>Water Supplies</u>				
<i>Mains Replacements - Casino</i>				
Mains to be allocated	0	0	0	360,000
Division St; West St to Rifle Range Rd	0	0	208,000	0
Pratt St; Hickey St to Wheat St	65,000	0	0	0
Apsley St; Moriwc St to High St	73,500	0	0	0
High St; Apsley St to PVC @ 30 High St	60,000	0	0	0
Colches St; Railway Bridge	175,000	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
<u>Water Supplies (continued)</u>				
<i>Mains Replacements - Casino (continued)</i>				
Wharf St; East Street to drain	0	22,500	0	0
Sandilands St; Colches St Nth to Hotham St	0	56,000	0	0
Dean St; Hickey St to Wheat St	0	62,500	0	0
Division St; West St to Centre St	0	71,000	0	0
Teak St; Short St to dead-end	0	67,500	0	0
Centre St; Richmond St to Lot C DP342092	0	100,000	0	0
Centre St; Canterbury St to Barker St	0	0	100,000	0
Anderson Ave; Hare St to Light St	0	0	58,000	0
Swanson Lane; Lot 2 DP589417 to Diary St	0	0	15,000	0
<i>Mains Replacements - Coraki</i>				
Mains to be allocated	0	0	0	45,000
Queen Elizabeth Dr; Dawson St to Swamp St	131,000	0	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	78,000	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	0	78,000	0
Bridge Str; Adam St crossing	0	0	0	0
<i>Mains Replacements - Evans Head</i>				
Mains to be allocated	0	0	0	70,000
Cypress St & Cedar St service relocation	65,000	0	0	0
100mm Bridge crossing	0	72,000	0	0
250mm Bridge crossing	0	0	120,000	0
Boronia Street Evans Head	60,000	0	0	0
<i>Water Meter Replacement Program</i>				
Planned Renewals	50,000	50,000	50,000	50,000
Meter and Service Installations	15,000	15,000	15,000	15,000
Smart Metering - Mid Richmond (Broadwater)	110,000	0	0	0
Smart Metering - Mid Richmond (Woodburn)	0	120,000	0	0
Smart Metering - Mid Richmond (Coraki)	0	0	205,000	0
<i>Water Reservoir - Casino</i>				
South Reservoir Backbone Panel	50,000	0	0	0
South Booster Station SCADA upgrade	170,000	0	0	0
North Reservoir Backbone Comms upgrade	0	23,000	0	0
<i>Water Reservoir - Coraki</i>				
Coraki Booster PS upgrade	72,000	0	0	0
High Level sensor upgrade	10,000	0	0	0
<i>Water Reservoir - Broadwater</i>				
High zone switchboard upgrade	40,000	0	0	0
<i>Water Treatment Plant - Casino</i>				
Emergency Source Design	200,000	500,000	500,000	0
Utility Water Upgrade at WTP	100,000	0	0	0
Emergency/additional Reservoir Storage	0	0	0	1,500,000
Water Strategy Plan	100,000	0	0	0
Zone Meter Refurbishment	35,000	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
<u>Water Supplies (continued)</u>				
<i>Water Treatment Plant - Casino (continued)</i>				
Renew Alum Tank	0	70,000	0	0
Process Design	320,000	1,000,000	2,000,000	0
RWPS Fibre optic cable from WTP to RWPS	130,000	0	0	0
RWPS Air Compressor Replacement	20,000	0	0	0
RWPS Potassium permanganate	0	65,000	0	0
Chemical dosing system integration	25,000	0	0	0
Redundant Raw Water flow control valve	25,000	0	0	0
Soda Ash dosing manifold & rotameter	35,000	0	0	0
Water softner relocation & integration	0	35,000	0	0
VSD replacement (pump 2)	50,000	0	0	0
Building Services DB renewal .	25,000	0	0	0
<i>Other</i>				
Supply System Improv Casino	0	75,000	0	0
Supply System Improv Lower River	0	200,000	0	0
Water network model update	80,000	0	0	0
Future Water Renewals	206,500	400,000	350,000	400,000
<i>Plant & Equipment</i>				
Plant Purchases	10,000	10,000	10,000	10,000
Total Water Supplies	2,508,000	3,092,500	3,709,000	2,450,000
<u>Sewerage Services</u>				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	80,000	80,000	50,000	50,000
Manhole Repairs to be allocated	200,000	200,000	30,000	30,000
Broadwater Sewer Scheme Supply e-One Unit - to be allocated	10,000	10,000	10,000	10,000
Relining Program	800,000	800,000	0	800,000
Future Sewer Renewals	100,000	200,000	400,000	1,000,000
<i>Sewer Mains</i>				
<i>Evans Head</i>				
Vent stack replacement West Street	30,000	0	0	0
Duplicate Rising Main from WWPS1 to WWPS8 150 dia	0	364,000	0	0
Replace Rising Main 4 to WWPS 200 dia	0	493,000	0	0
<i>Sewerage Pump Stations</i>				
<i>Casino</i>				
PS15 Upgrade	130,000	0	0	0
PS8 Upgrade	0	240,000	0	0
PS7 Upgrade	0	175,000	0	0
PS9 Upgrade	0	145,000	0	0
PS14 Upgrade	0	250,000	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Recover Capital Expenditure (continued)				
<i>Sewerage Pump Stations (Continued)</i>				
<i>Casino (Continued)</i>				
Switchboard upgrades PS3	140,000	0	0	0
SPS2 Odour Control	35,000	0	0	0
Comminutor Design	50,000	0	0	0
SPS 1 RTU Renewal	15,000	0	0	0
SPS 3,6,9 Switchboard Renewal	200,000	0	0	0
<i>Evans Head</i>				
PS1 Replace Pump Impellers	0	59,000	0	0
PS3 Replace Pumps	0	24,000	0	0
PS5 Replace Pumps	0	0	24,000	0
PS6 Replace Pumps	0	0	38,000	0
PS7 Replace Pumps	0	0	0	24,000
PS7 MHL dosing system upgrade	40,000	0	0	0
<i>Woodburn</i>				
PS3 Upgrade	40,000	0	90,000	0
<i>Broadwater</i>				
Sew P/Stn Bwtr SPS 1 RTU. renewal	15,000	0	0	0
PS1 Dosing system upgrade	40,000	0	0	0
<i>Sewerage Treatment Plants</i>				
<i>Casino</i>				
Inlet works repairs	127,000	0	0	0
Radio renewal	70,000	0	0	0
Wetlands Management	57,180	0	0	0
Sewerage System Improvements	0	100,000	0	0
Augmentation Investigation & Design	250,000	0	0	0
Augmentation	0	0	600,000	5,000,000
<i>Coraki</i>				
Automation - Switchboard and PLC	0	0	0	0
Stage 1 Upgrade - Designs - concept/detailed	200,000	0	0	0
Reuse automation	91,000	0	0	0
<i>Evans Head</i>				
Stage 2 Design & Construction	300,000	2,500,000	2,500,000	0
STP Ehd STP UV PLC renewal	50,000	0	0	0
Reuse effluent water scheme	0	0	500,000	700,000
<i>Plant & Equipment</i>				
Plant & Equipment	10,000	30,000	30,000	30,000
Total Sewerage Services	3,110,180	5,700,000	4,302,000	7,674,000
Total Recover Capital Expenditure	38,246,271	14,607,417	13,785,274	16,671,681

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Prevent & Prepare Capital Expenditure				
<u>Stormwater Management</u>				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Increase Drainage Points Hotham St from Railway Pde to River	30,000	0	0	0
Increase Drainage Points in Johnston St	0	27,000	0	0
Replace concrete pipes -River St/ Walker St (75566)	0	58,000	0	0
Replace concrete pipes -Railway station (76152, 76157)	0	0	40,000	0
Increase Drainage Points in Colches St	0	0	30,000	0
<i>Coraki</i>				
Replace concrete pipes - Church Lane	10,000	0	0	0
Acid Sulphate Management Plans	0	0	20,000	0
<i>Evans Head</i>				
Illawong Ln Drainage Improvements	324,985	324,985	324,985	0
Currajong St - CDS Unit Rehab	15,000	0	0	0
Stormwater Network Camera Investigation	0	0	20,000	0
Carabeen St Swamp Improvements to Open Drain	0	0	50,000	0
Increase Drainage Points in Cypress St	0	0	25,000	0
<i>Woodburn/Rappville/Rileys Hill</i>				
Drainage Rappville - Construct Drainage Line Nandabah Street	0	0	0	105,000
Drainage Rileys Hill - Construct Open Drain Crown Rd Reserve	0	0	0	80,000
Increase Drainage Points Richmond St	15,000	0	0	0
Total Stormwater Management	404,985	419,985	519,985	195,000
Total Prevent & Prepare Capital Expenditure	404,985	419,985	519,985	195,000
Sustain Capital Expenditure				
<u>Northern Rivers Livestock Exchange</u>				
NRLX - Bull Pens	0	0	0	150,000
NRLX - Loading Zone pavement reseal & drainage works	0	0	0	150,000
Total Northern Rivers Livestock Exchange	0	0	0	300,000
<u>Real Estate Development</u>				
Real Estate Development	5,575,000	2,597,800	3,406,268	2,197,800
Total Real Estate Development	5,575,000	2,597,800	3,406,268	2,197,800
<u>Customer Service</u>				
<i>Casino Office</i>				
Furniture	10,000	10,000	10,000	10,000
Total Customer Service	10,000	10,000	10,000	10,000
<u>Engineering Support & Asset Management</u>				
Office Furniture	5,000	5,000	5,000	5,000

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Sustain Capital Expenditure (continued)				
<u>Engineering Support & Asset Management (continued)</u>				
<i>Casino Depot</i>				
Depot Renewals	20,000	20,000	50,000	20,000
Pavement Rehab & Sealing	70,000	0	0	0
Washdown Bay Awning	0	15,000	0	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	10,000	10,000	10,000
Total Engineering Support & Asset Management	105,000	50,000	65,000	35,000
<u>Fleet Management</u>				
Workshops - Plant Purchases	30,000	30,000	30,000	30,000
Plant Purchases	2,417,770	2,245,108	2,324,137	1,551,605
Total Fleet Management	2,447,770	2,275,108	2,354,137	1,581,605
<u>Cemeteries</u>				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	0	0	17,000	0
Memorial Garden	5,000	0	0	0
Columbarium Walls	13,000	0	13,000	0
Expansion Earthworks	0	5,000	0	15,000
Expansion Infrastructure	10,000	10,000	0	10,000
<i>Coraki Cemetery</i>				
Infrastructure Improvements	0	5,000	0	0
Concrete Strips	0	5,000	0	5,000
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	5,000	5,000	5,000	0
Columbarium Wall	13,000	0	0	10,000
Expansion Infrastructure	7,000	0	5,000	0
Total Cemeteries	53,000	30,000	40,000	40,000
<u>Waste Management</u>				
<i>Plant Purchases</i>				
Plant Purchases	531,364	1,000,000	905,181	1,133,000
<i>Nammoona Landfill</i>				
Cell Capping	0	1,800,000	1,108,000	0
Cell 6 Approval & Construction	2,500,000	1,210,000	0	850,000
Fencing	10,000	30,000	0	0
Public Place Recycling & Infrastructure (BWRF)	50,000	50,000	0	0
Resource Recovery Infrastructure Projects	500,000	0	0	0
New 15m3 Skip Bins (x2)	33,000	0	0	0

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Capital Expenditure 2022/2023 - 2025/2026

Description	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025	Budget 2025/2026
Sustain Capital Expenditure (continued)				
<u>Waste Management (continued)</u>				
<i>Nammoona Landfill (continued)</i>				
Tippler Bins (x2) purchase	7,000	0	0	0
Portable Trail Security Cameras (x5)	1,900	0	0	0
Refurbishment of skip bins (x2)	8,500	0	0	0
Nammoona sorting conveyor purchase	0	10,000	0	0
<i>Evans Head Transfer Station</i>				
Waste - Evans - Sealed Access	0	30,000	0	0
Masterplan	20,000	0	0	0
Roof Repairs	35,000	0	0	0
Evans - Oil Storage facility upgrade	18,000	0	0	0
Evans Compactor Bin Facility Upgrade	55,000	0	0	0
Total Waste Management	3,769,764	4,130,000	2,013,181	1,983,000
Total Sustain Capital Expenditure	11,960,534	9,092,908	7,888,586	6,147,405
Total Capital Expenditure	50,611,790	24,120,310	22,193,845	23,014,086

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2022/2023				2023/2024			2024/2025			2025/2026		
	Opening Balance 1/07/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2026
General Fund													
External Restrictions													
Unexpended Grant - Evans Head Landcare	2,020	0	0	2,020	0	0	2,020	0	0	2,020	0	0	2,020
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling Grant	2,388	0	0	2,388	0	0	2,388	0	0	2,388	0	0	2,388
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	200,000	0	0	200,000	0	0	200,000	0	0	200,000	0	0	200,000
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	0	0	3,170	0	0	3,170	0	0	3,170	0	0	3,170
Unexpended Grant - DFHCS Volunteer Grants Program Evans Head Rec Hall	182	0	0	182	0	0	182	0	0	182	0	0	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	0	0	2,616	0	0	2,616	0	0	2,616	0	0	2,616
Unexpended Grant - NSW State Library Casino Library Redesign	4,480	0	0	4,480	0	0	4,480	0	0	4,480	0	0	4,480
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	86,219	0	0	86,219	0	0	86,219	0	0	86,219	0	0	86,219
Unexpended Grant - LPMA - Surf Club Grant	6,908	0	0	6,908	0	0	6,908	0	0	6,908	0	0	6,908
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	0	0	37	0	0	37	0	0	37	0	0	37
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	0	0	1,674	0	0	1,674	0	0	1,674	0	0	1,674
Unexpended Grant - Broadwater Hall Kitchen Upgrade	283	0	0	283	0	0	283	0	0	283	0	0	283
Unexpended Grant - Northern Rivers Rail Trail	1,000,000	(1,000,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - FOGO Compost Facility	77,888	(22,888)	0	55,000	0	0	55,000	0	0	55,000	0	0	55,000
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Crown Lands - Plan of Management Implementation	1,461	0	0	1,461	0	0	1,461	0	0	1,461	0	0	1,461
Unexpended Grant - Bushfire Recovery Funding (Federal)	2,308	0	0	2,308	0	0	2,308	0	0	2,308	0	0	2,308
Unexpended Grant - Department of Regional NSW - Casino Showgrounds and Racecourse Upgrade	344,450	(344,450)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW Department of Planning, Industry & Environment (DPIE) - Crown Lands Showground Stim	741,121	(741,121)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Department of Regional NSW - Regional Youth April Holiday Break Activities	665	0	0	665	0	0	665	0	0	665	0	0	665
Unexpended Grant - Rock Fishing Safety	1,519	0	0	1,519	0	0	1,519	0	0	1,519	0	0	1,519
Unexpended Grant - Whiporie Bus Shelter	2,200	0	0	2,200	0	0	2,200	0	0	2,200	0	0	2,200
Unexpended Grant - North Coast Regional Waste Investment Report	72,112	(72,112)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Fixing Country Roads - Country Lane	393,495	(393,495)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - OLG Recovery Grant	1,000,000	(209,319)	0	790,681	(209,319)	0	581,362	0	0	581,362	0	0	581,362
Unexpended Grant - Fixing Local Roads - Naughtons Gap	280,000	(280,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	235,262	20,400	0	255,662	36,400	0	292,062	13,400	0	305,462	(264,600)	0	40,862
Unexpended Contribution - Hannigan DA 2005/188 Benns Rd	10,338	0	0	10,338	0	0	10,338	0	0	10,338	0	0	10,338
Unexpended Contribution - Statecover OH&S Incentive Works	140,280	(60,000)	0	80,280	(11,200)	0	69,080	(11,480)	0	57,600	(11,767)	0	45,833
Unexpended Contribution - Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	0	0	2,700	0	0	2,700	0	0	2,700	0	0	2,700
Unexpended Contribution - LEMC Technology Improvements (LCC & Kyogle)	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000
Unexpended Contribution - LCC Broadwater Bridge Maintenance	9,262	0	0	9,262	0	0	9,262	0	0	9,262	0	0	9,262
Unexpended Contribution - Pacific Complete Asset Handover	1,701,341	0	0	1,701,341	0	0	1,701,341	0	0	1,701,341	0	0	1,701,341
Unexpended Loan - Waste Cell 6 Construction	500,000	(500,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Loan - Casino Swimming Pool	1,500,000	(1,500,000)	0	0	0	0	0	0	0	0	0	0	0
Domestic Waste Management	6,397,221	(1,837,992)	89,600	4,648,829	(2,283,918)	70,000	2,434,911	(18,458)	43,300	2,459,753	(231,742)	61,500	2,289,511
On-Site Sewerage Fees	203,211	0	2,800	206,011	0	3,100	209,111	0	3,700	212,811	0	5,300	218,111
Stormwater Management Service Charge	869,366	(200,729)	12,200	680,837	(214,708)	10,200	476,329	(313,682)	8,500	171,147	12,334	4,300	187,781
Section 7.11 - Road Network (new)	18,264	0	300	18,564	0	300	18,864	0	300	19,164	0	500	19,664
Section 7.11 - Quarry Road Contributions	80,356	6,208	1,100	87,664	6,452	1,300	95,416	6,705	1,700	103,821	6,960	2,600	113,381
Section 7.11 - Ex Copmanhurst Roads	89,942	(72,900)	1,300	18,342	0	300	18,642	0	300	18,942	0	500	19,442
Section 7.11 - Rural Development Heavy Haulage	2,409,168	49,792	33,700	2,492,660	50,788	37,500	2,580,948	51,803	45,900	2,678,651	52,840	67,000	2,798,491
Section 7.12 Development Contributions Plan	716,121	89,400	10,000	815,521	88,900	12,300	916,721	88,200	16,300	1,021,221	87,500	25,500	1,134,221
Contributions to Roadworks	77,100	(77,100)	0	0	0	0	0	0	0	0	0	0	0
Controlled Trust Funds	41,792	0	0	41,792	0	0	41,792	0	0	41,792	0	0	41,792
Bonds & Deposits (General Fund)	439,440	0	0	439,440	0	0	439,440	0	0	439,440	0	0	439,440
Total External Restrictions	19,799,501	(7,146,306)	151,000	12,804,195	(2,536,605)	135,000	10,402,590	(183,512)	120,000	10,339,078	(348,475)	167,200	10,157,803

Richmond Valley Council Operational Plan 2022/2023 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2022/2023				2023/2024			2024/2025			2025/2026		
	Opening Balance 1/07/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2026
Internal Restrictions													
Employee Leave Entitlements - Richmond Valley Council	1,371,360	0	19,200	1,390,560	0	20,900	1,411,460	0	25,100	1,436,560	0	35,900	1,472,460
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	50,887	0	700	51,587	0	800	52,387	0	900	53,287	0	1,300	54,587
Richmond Upper Clarence Regional Library	114,730	(13,300)	1,600	103,030	0	1,600	104,630	0	1,900	106,530	0	2,700	109,230
Unexpended Rates Special Variation	446,394	(242,726)	0	203,668	(21,000)	0	182,668	(21,000)	0	161,668	(5,719)	0	155,949
Financial Assistance Grant Advance Payment	2,738,496	0	0	2,738,496	0	41,200	2,779,696	0	49,500	2,829,196	0	70,700	2,899,896
Insurance Reserve	21,327	0	300	21,627	0	300	21,927	0	400	22,327	0	600	22,927
Plant Replacement	2,900,636	(31,405)	40,600	2,909,831	65,392	43,800	3,019,022	55,045	53,700	3,127,767	817,217	78,200	4,023,183
Real Estate and Infrastructure	4,269,846	(3,558,981)	59,800	770,665	(154,682)	11,600	627,583	2,433,337	11,200	3,072,119	7,259,253	76,800	10,408,172
Petersons Quarry	1,464,588	369,412	20,500	1,854,500	411,298	27,900	2,293,698	426,234	40,800	2,760,733	438,046	69,000	3,267,778
Woodview Quarry	1,570,205	269,812	22,000	1,862,017	285,673	28,000	2,175,690	302,173	38,700	2,516,563	319,079	62,900	2,898,542
Quarry Rehabilitation	305,362	50,000	4,300	359,662	50,000	5,400	415,062	50,000	7,400	472,462	50,000	11,800	534,262
Road Rehabilitation Reserve	1,737,818	306,000	24,300	2,068,118	312,120	31,100	2,411,338	343,831	42,900	2,798,069	350,708	70,000	3,218,777
Northern Rivers Livestock Exchange	160,941	165,653	2,300	328,894	273,156	4,900	606,950	285,187	10,800	902,938	430,553	22,600	1,356,090
Other Waste Management	2,193,901	648,633	30,700	2,873,234	(329,838)	43,200	2,586,596	(549,882)	46,000	2,082,714	50,929	52,100	2,185,743
Other Waste Management - Plant Reserve	1,685,504	(31,232)	23,600	1,677,872	(491,818)	25,300	1,211,354	(316,272)	21,600	916,682	(599,909)	22,900	339,673
Rural Road Safety Program	91,830	0	0	91,830	0	0	91,830	0	0	91,830	0	0	91,830
RMS State Roads Maintenance Contract	5,872	0	100	5,972	0	100	6,072	0	100	6,172	0	200	6,372
Public Cemeteries Perpetual Maintenance Reserve	113,658	(8,055)	1,600	107,203	(6,856)	1,600	101,947	(5,544)	1,800	98,203	(4,222)	2,500	96,481
Carry Over Works	871,474	(330,584)	0	540,890	0	0	540,890	0	0	540,890	0	0	540,890
Total Internal Restrictions	22,114,829	(2,406,773)	251,600	19,959,656	393,445	287,700	20,640,801	3,003,109	352,800	23,996,710	9,105,934	580,200	33,682,844
Total General Fund Restrictions	41,914,330	(9,553,080)	402,600	32,763,851	(2,143,160)	422,700	31,043,391	2,819,597	472,800	34,335,788	8,757,459	747,400	43,840,647
Sewerage Fund													
External Restrictions													
Section 64 Contributions	4,602,084	11,819	88,181	4,702,084	161	99,839	4,802,084	(28,180)	128,180	4,902,084	(42,834)	142,834	5,002,084
Infrastructure Replacement	7,670,102	(1,112,213)	146,968	6,704,857	(2,303,276)	142,364	4,543,945	(748,645)	121,289	3,916,590	(360,641)	114,119	3,670,068
Total Sewerage Fund Restrictions	12,272,186	(1,100,394)	235,149	11,406,941	(2,303,115)	242,203	9,346,029	(776,825)	249,469	8,818,674	(403,475)	256,953	8,672,152
Water Fund													
External Restrictions													
Section 64 Contributions	2,302,878	140,000	10,000	2,452,878	138,681	11,319	2,602,878	136,610	13,390	2,752,878	133,066	16,934	2,902,878
Infrastructure Replacement	5,132,713	(366,215)	22,400	4,788,898	(722,725)	22,099	4,088,272	(1,098,447)	21,031	3,010,856	266,896	18,520	3,296,272
Total Water Fund Restrictions	7,435,591	(226,215)	32,400	7,241,776	(584,044)	33,418	6,691,150	(961,837)	34,421	5,763,734	399,962	35,454	6,199,150
Total Restrictions (All Funds)	61,622,107	(10,879,688)	670,149	51,412,568	(5,030,319)	698,321	47,080,570	1,080,936	756,690	48,918,196	8,753,946	1,039,807	58,711,949