





DRAFT Long Term Financial Plan 2022-2032 PUBLIC EXHIBITION



Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

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Richmond Valley Council

Draft Long Term Financial Plan for the Years Ending 30 June 2032

Key Assumptions

Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

Income from Continuing Operations

Rates and Annual Charges

General Rates

Council has previous approval for a special rate variation under section 508A of the Local Government Act 1993. This includes an increase of 5.5% inclusive of rate peg applicable from 2019/2020 to 2022/2023. From 2023/2024 onwards, a rate peg of 2.5% has been assumed, in line with TCorp benchmarks.

Rates & Annual Charges	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
General Rates	5.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Waste Management Annual Charges - Domestic	3.23%	3.00%	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Waste Management Annual Charges - Non-Domestic	4.58%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewerage Annual Charges	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Water Annual Charges	5.00%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

User Charges and Fees

User Charges and Fees have generally been increased by 2.5%. Where a CPI increase is relevant, an increase of 2.5% has also been applied.

Interest and Investment Revenue

Income from interest and investments is largely dependent on the level of interest rates, along with the level of cash Council has available to invest. Interest rate yields are expected to remain at low levels of between 1.0% and 4.00% for the 10 year period to 2031/2032.

Other Revenues

Other revenue line items have been increased by 3.0%.

Grants & Contributions

The largest recurrent operating grant Council receives is the Commonwealth Government's Financial Assistance Grant. An increase of 1.76% has been allowed for 2022/2023, with further annual increases assumed at 2.5% for the remainder of the 10 year plan. Other grants and contributions, where known to be recurrent, have been increased by 3.0%.

Expenses from Continuing Operations

Employee Benefits and Oncosts

An award increase of 2.0% has been applied for 2022/2023, in-line with the Local Government (State) Award, followed by an assumed increase of 2.5% thereafter.

	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
Salaries	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Superannuation - Employer Contribution	10.50%	11.00%	11.50%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

Borrowing Costs

Proposed loan borrowings of \$3.5m are included over the 4 year period from 2022/2023 to 2025/2026. This includes \$1m towards construction of a new cell at the Nammoona Landfill facility and \$2.5m for Casino Sewerage Treatment Plant Augmentation.

Materials and Contracts

Materials and contracts budgets have been increased by 2.5% for 2022/2023, with future years at an assumed 2.5%.

Other Expenses

Other expenses include a number of expenditure items such as contributions and levies paid to other levels of government, advertising, Councillor expenses, donations to other organisations, electricity, insurance, street lighting costs, telephone costs, valuer general costs and other sundry expense items.

Specific indexes have been applied on the following:

Expense	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031 2	2031/2032
Electricity	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Insurance	21.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other expenses	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%



Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2032												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Years				
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations						•	•	•	•	•	•	<u> </u>
Revenue:												
Rates & Annual Charges	28,100,000	29,410,220	30,913,026	31,892,869	32,835,302	33,710,505	34,613,593	35,539,680	36,488,243	37,460,750	38,463,747	39,489,998
User Charges & Fees	15,243,000	17,170,471	16,083,122	16,792,984	17,408,409	17,991,723	18,527,813	19,079,037	19,648,057	20,232,508	20,836,013	21,457,131
Other Revenues	167,000	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458
Grants & Contributions provided for Operating Purposes	12,771,000	12,176,137	10,864,703	11,055,134	11,118,117	11,358,496	11,645,941	11,899,198	12,200,768	12,469,789	12,786,119	13,069,591
Grants & Contributions provided for Capital Purposes	12,493,000	19,809,824	21,211,915	2,383,950	2,389,704	3,845,574	3,651,557	1,857,658	1,863,880	1,170,225	1,176,695	1,183,875
Interest & Investment Revenue	1,317,000	904,000	1,031,514	1,062,439	1,094,291	1,127,100	1,160,891	2,646,853	2,763,172	3,074,817	3,432,651	3,782,423
Other Income:												
Net Gains from the Disposal of Assets		1,500,000	-	-	2,839,385	4,305,385	2,995,165	4,415,729	2,127,893	1,767,277	1,422,106	1,767,277
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	12,000		-	-	-	-	-	-	-	-	-	-
Rental Income	1,530,000	1,459,980	1,852,260	1,898,154	2,025,032	2,074,925	2,126,096	2,178,585	2,232,424	2,287,650	2,344,298	2,414,542
Joint Ventures & Associated Entities - Gain		-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	71,633,000	82,619,663	82,140,539	65,263,897	69,883,008	74,583,268	74,895,557	77,796,325	77,509,258	78,653,221	80,657,380	83,366,294
Expenses from Continuing Operations												
Employee Benefits & On-Costs	21,280,000	22,541,780	23,291,751	23,842,976	24,073,055	24,747,530	25,440,826	26,154,998	26,891,510	27,652,083	28,441,758	29,262,592
Borrowing Costs	1,031,000	1.038.315	1,067,205	934,727	769.871	674,990	594,304	474,131	392,638	314,385	237,543	187.099
Materials & Contracts	18,183,000	20.674.428	17,200,328	17.580.926	18.342.160	18.447.020	19,004,572	19.661.767	20,240,004	20,583,701	21,066,377	21.897.703
Depreciation & Amortisation	17,788,000	17,673,200	18,162,076	18,575,508	18,999,274	19,433,630	19,878,848	20,335,196	20,802,957	21,282,409	21,773,848	22,271,669
Impairment of investments												
Impairment of receivables				-	-	-	-	-	-	-	-	-
Other Expenses	2,294,000	2,944,416	3,038,298	3,081,451	3,188,486	3,237,440	3,348,372	3,401,327	3,505,038	3,573,456	3,679,104	3,724,799
Interest & Investment Losses			-	-	-	-		-	-	-	-	-
Net Losses from the Disposal of Assets	971.000		116.834	90.871	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-		-			-			-	-
Fair value decrement on investment properties				-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	61,547,000	64,872,139	62,876,492	64,106,459	65,372,846	66,540,610	68,266,922	70,027,419	71,832,147	73,406,035	75,198,630	77,343,861
Operating Result from Continuing Operations	10,086,000	17,747,524	19,264,048	1,157,438	4,510,162	8,042,658	6,628,635	7,768,905	5,677,111	5,247,187	5,458,750	6,022,433
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	10,086,000	17,747,524	19,264,048	1,157,438	4,510,162	8,042,658	6,628,635	7,768,905	5,677,111	5,247,187	5,458,750	6,022,433
Net Operating Result before Grants and Contributions provided for Capital Purposes	(2,407,000)	(2,062,300)	(1,947,868)	(1,226,513)	2,120,457	4,197,084	2,977,078	5,911,247	3,813,230	4,076,962	4,282,055	4,838,558

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2032	A - 4	0					D esister					
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year	0000/00	0000/04	0004/05	0005/00	Projected		0000/00	0000/00	0000/04	0004/00
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26 \$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
Income from Continuing Operations	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue:												
Rates & Annual Charges	19,139,000	20.311.560	21,471,415	22,136,038	22,748,403	23,319,470	23,909,311	24,512,577	25,128,649	25,758,506	26,408,587	27,073,199
User Charges & Fees	8,912,000	10.455.028	9,293,435	9,693,350	9.984.225	10.344.813	10.651.497	10,966,432	11,292,071	11,625,844	11,971,152	12.326.325
Other Revenues	161,000	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751	201,458
Grants & Contributions provided for Operating Purposes	12,767,000	12,176,137	10,864,703	11,055,134	11,118,117	11,358,496	11,645,941	11,899,198	12,200,768	12,469,789	12,786,119	13,069,591
Grants & Contributions provided for Capital Purposes	11,690,000	19.214.284	20,961,915	883,950	889,704	1.095.574	901,557	907,658	913,880	920,225	926,695	933,875
Interest & Investment Revenue	864,000	616,258	729,920	751,798	774,331	797,541	821,446	1,881,926	1,964,689	2,186,662	2,359,030	2,575,656
Other Income:	004,000	010,200	123,320	751,750	114,001	151,541	021,440	1,001,020	1,504,005	2,100,002	2,000,000	2,575,050
Net Gains from the Disposal of Assets		1,500,000	-	-	2,839,385	4,305,385	2,995,165	4,415,729	2,127,893	1,767,277	1,422,106	1,767,277
Fair value increment on investment properties		1,000,000		-	2,000,000	-,000,000	2,000,100	-,-10,720	2,121,000	-	-	-
Reversal of revaluation decrements on IPPE previously expensed				-	-	-	-	-	-		-	-
Reversal of impairment losses on receivables	12.000			-	-	-	-	-	-		-	-
Rental Income	1,530,000	1,414,367	1,805,279	1,849,763	1,975,189	2,023,586	2,073,217	2,124,119	2,176,324	2,229,867	2,284,782	2,353,240
Joint Ventures & Associated Entities - Gain	-	-		-	-	-			-	-		-
Total Income from Continuing Operations	55,075,000	65,876,665	65,310,666	46,548,400	50,502,122	53,414,425	53,172,635	56,887,224	55,989,095	57,148,376	58,354,222	60,300,620
Expenses from Continuing Operations												
Employee Benefits & On-Costs	18,669,000	19.530.425	20.450.918	20.931.115	21.088.387	21.679.313	22.286.712	22,912,597	23.558.334	24.225.613	24,919,357	25.641.586
Borrowing Costs	359,000	424,541	532,457	483,261	406,991	334,382	280,743	232,409	196,029	164,983	135,547	115,410
Materials & Contracts	10,690,000	13,476,923	9,509,179	9,679,612	10,210,842	10,113,637	10,363,137	10,785,585	11,163,583	11,246,513	11,495,104	12,016,126
Depreciation & Amortisation	14,070,000	13,912,500	14,320,618	14,639,179	14,965,702	15,300,384	15,643,435	15,995,063	16,355,485	16,724,915	17,103,582	17,485,812
Impairment of investments	-	-			-	-	-	-	-		-	-
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	2,294,000	2,887,649	2,980,110	3,021,808	3,127,350	3,174,777	3,284,142	3.335.489	3,437,555	3,504,284	3.608.202	3.652.122
Interest & Investment Losses	_,,	_,,	_,	-	-	-		-	-	-	-	-
Net Losses from the Disposal of Assets	518,000		116.834	90,871	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	46,600,000	50,232,038	47,910,115	48,845,846	49,799,273	50,602,493	51,858,169	53,261,143	54,710,986	55,866,309	57,261,791	58,911,055
Operating Result from Continuing Operations	8,475,000	15,644,627	17,400,551	(2,297,446)	702,849	2,811,932	1,314,466	3,626,081	1,278,108	1,282,067	1,092,430	1,389,565
Discontinued Operations - Profit/(Loss)			-	-		-	-		-		-	-
Net Profit/(Loss) from Discontinued Operations	-	· ·	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	8,475,000	15,644,627	17,400,551	(2,297,446)	702,849	2,811,932	1,314,466	3,626,081	1,278,108	1,282,067	1,092,430	1,389,565
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,215,000)	(3,569,657)	(3,561,364)	(3,181,397)	(186,855)	1,716,358	412,909	2,718,423	364,228	361,842	165,735	455,690

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2032												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Years				
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	s	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations						· · · ·						· · ·
Revenue:												
Rates & Annual Charges	1,565,000	1,567,905	1,649,130	1,731,279	1,819,954	1,875,314	1,932,381	1,991,191	2,051,805	2,114,280	2,178,675	2,244,047
User Charges & Fees	5,183,000	5,316,879	5,386,230	5,654,073	5,935,258	6,113,316	6,296,714	6,485,615	6,680,185	6,880,589	7,087,005	7,299,614
Other Revenues	2,000		-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	4,000		-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	327,000	295,540	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest & Investment Revenue	165,000	44,388	48,445	49,898	51,395	52,937	54,525	104,625	109,022	120,089	122,113	130,535
Other Income:												
Net Gains from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables			-	-	-	-	-	-	-	-	-	-
Rental Income	· · ·	39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510
Joint Ventures & Associated Entities - Gain			-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	7,246,000	7,264,528	7,274,815	7,627,491	8,000,115	8,236,381	8,479,778	8,778,974	9,039,981	9,315,396	9,589,744	9,877,706
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,013,000	1,120,622	1,122,831	1,150,903	1,179,690	1,212,709	1,246,663	1,281,565	1,317,451	1,354,319	1,392,235	1,431,209
Borrowing Costs		· · ·	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	4,000,000	3,900,482	4,065,268	4,175,538	4,293,755	4,401,187	4,560,021	4,676,648	4,784,441	4,918,972	5,042,608	5,215,739
Depreciation & Amortisation	1,423,000	1,445,100	1,481,863	1,518,622	1,556,300	1.594.920	1,634,506	1,675,081	1,716,671	1,759,300	1,802,995	1.847.782
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses		37,274	38,207	39,162	40,143	41,147	42,175	43,231	44,311	45,419	46,555	47,720
Interest & Investment Losses			-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	180,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	· · ·		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	6,616,000	6,503,478	6,708,169	6,884,225	7,069,888	7,249,963	7,483,365	7,676,525	7,862,874	8,078,010	8,284,393	8,542,450
Operating Result from Continuing Operations	630,000	761,050	566,646	743,266	930,227	986,418	996,413	1,102,449	1,177,106	1,237,386	1,305,351	1,335,256
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	•	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	630,000	761,050	566,646	743,266	930,227	986,418	996,413	1,102,449	1,177,106	1,237,386	1,305,351	1,335,256
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	303,000	465,510	416,646	593,266	780,227	836,418	846,413	952,449	1,027,106	1,087,386	1,155,351	1,185,256

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2032	A	0					D esister					
INCOME STATEMENT - SEWER FUND	Actuals	Current Year	0000/00	0000/04	0004/05	0005/00	Projected		0000/00	0000/20	0000/04	0004/00
	2020/21	2021/22	2022/23	2023/24	2024/25 \$	2025/26 \$	2026/27 \$	2027/28	2028/29	2029/30 \$	2030/31	2031/32
Income from Continuing Operations	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Revenue:												
Rates & Annual Charges	7,396,000	7.530.755	7,792,481	8,025,552	8.266.945	8.515.721	8,771,901	9,035,912	9.307.789	9,587,964	9,876,485	10.172.752
User Charges & Fees	1,148,000	1,398,564	1,403,457	1,445,561	1,488,926	1,533,594	1,579,602	1,626,990	1,675,801	1,726,075	1,777,856	1,831,192
Other Revenues	4,000	-	1,403,437	- 1,443,301	1,400,920	1,555,554	1,579,002	1,020,990	1,075,001	1,720,075	1,777,000	1,031,192
Grants & Contributions provided for Operating Purposes	4,000				_	-		-				-
Grants & Contributions provided for Capital Purposes	476,000	300,000	100,000	1,350,000	1,350,000	2,600,000	2,600,000	800,000	800,000	100,000	100,000	100,000
Interest & Investment Revenue	288,000	243,354	253,149	260,743	268,565	2,600,000	2,000,000	660,302	689,461	768,065	951,508	1,076,232
Other Income:	200,000	243,304	255,149	200,743	206,505	270,022	264,920	660,302	009,401	766,065	951,506	1,070,232
Net Gains from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Rental Income Joint Ventures & Associated Entities - Gain		5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792
	-		-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	9,312,000	9,478,470	9,555,058	11,088,006	11,380,771	12,932,462	13,243,144	12,130,127	12,480,182	12,189,449	12,713,414	13,187,968
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,598,000	1,890,733	1,718,002	1,760,958	1,804,978	1,855,508	1,907,451	1,960,836	2,015,725	2,072,151	2,130,166	2,189,797
Borrowing Costs	672,000	613.774	534,748	451,466	362,880	340.608	313,561	241,722	196,609	149,402	101,996	71.689
Materials & Contracts	3,493,000	3,297,023	3,625,881	3,725,776	3,837,563	3.932.196	4,081,414	4,199,534	4.291.980	4,418,216	4,528,665	4,665,838
Depreciation & Amortisation	2,295,000	2,315,600	2,359,595	2,417,707	2,477,272	2,538,326	2,600,907	2,665,052	2,730,801	2,798,194	2,867,271	2,938,075
Impairment of investments	2,233,000	2,010,000	2,000,000	2,417,707	2,411,212	2,000,020	2,000,007	2,005,052	2,730,001	2,730,134	2,007,271	2,330,073
Impairment of receivables				-				_	-			_
Other Expenses		19,493	19.981	20.481	20.993	21,516	22.055	22,607	23,172	23,753	24.347	24.957
Interest & Investment Losses		19,495	19,901	20,401	20,995	21,510	22,000	22,007	23,172	23,733	24,347	24,907
Net Losses from the Disposal of Assets	273,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	273,000		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	8.331.000	8,136,623	8,258,207	8,376,388	8,503,686	8,688,154	8,925,388	9,089,751	9,258,287	9,461,716	9,652,445	9,890,356
Total Expenses from Continuing Operations	8,331,000	0,130,023	0,200,207	0,370,300	0,503,000	0,000,104	0,920,300	9,069,751	9,200,207	9,401,710	9,052,445	9,090,350
Operating Result from Continuing Operations	981,000	1,341,847	1,296,851	2,711,618	2,877,085	4,244,308	4,317,756	3,040,375	3,221,896	2,727,733	3,060,968	3,297,611
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_	_	_	-
Net Profit/(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-	-	
Net Pronu(Loss) from Discontinued Operations			-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	981,000	1,341,847	1,296,851	2,711,618	2,877,085	4,244,308	4,317,756	3,040,375	3,221,896	2,727,733	3,060,968	3,297,611
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	505,000	1,041,847	1.196.851	1,361,618	1,527,085	1,644,308	1,717,756	2.240.375	2.421.896	2,627,733	2,960,968	3,197,611
	000,000	.,,	.,,	.,,	.,02.,000	.,,	.,,. 50	_,0,0.0	2, .2 .,000	2,021,1.50	2,000,000	0,.01,011

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte	d Vooro				
BALANCE SHEET - CONSOLIDATED	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	2020/21	2021/22	2022/23	2023/24	2024/25	2023/26	2020/27	2027/28	2028/29	2029/30	2030/31	2031/32
ASSETS	ð	ð	ð	ð	φ	φ	φ	ð	ş	φ	ð	\$
Current Assets												
Cash & Cash Equivalents	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799	50,040,813
Investments	30.357.000	35,607,000	36,307,000	33,218,989	33,488,265	35,480,339	40,240,359	46,102,048	52,867,510	62,877,733	67,457,611	75.061.219
Receivables	9,018,000	8.332.688	8,144,520	7,707,909	7,939,522	8,438,554	8,665,293	8,560,427	8,807,715	8,931,647	9,210,005	9,490,156
Inventories	2,722,000	2,630,361	2,003,253	4,318,248	5,922,119	3,095,050	2,929,326	76,917	3,227,931	2,487,020	1,272,525	1,040,552
Contract assets	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000
Contract cost assets			-	-	-	-	-	-	-	-	-	-
Other	355,000	406,189	310,000	315,265	331,070	329,835	338,742	350,503	362,418	366,133	374,883	388,905
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Current Assets	72,437,000	70,919,160	63,264,673	56,966,845	60,505,820	67,809,562	73,033,593	84,161,622	93,200,313	106,712,311	123,016,823	139,337,644
Non-Current Assets												
Investments	4,750,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,375,000	2,781,719	2,847,149	2,853,718	2,918,686	2,980,313	3,063,001	3,148,758	3,236,445	3,326,671	3,419,852	3,515,222
Inventories	1,074,000	3,533,655	6,026,800	3,049,497	1,144,401	235,902	228,010	-	2,363,994	938,541	-	-
Contract assets		-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	796,866,000	835,636,686	871,853,876	888,618,379	903,068,808	919,479,985	933,858,151	928,847,461	922,378,484	913,082,793	902,112,129	891,602,988
Investment Property				-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets Investments Accounted for using the equity method	814,000	850,200	882,304	910,210	933,814	953,008	967,682	977,723	983,015	983,439	978,874	969,195
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Other								_				_
Total Non-Current Assets	804,879,000	842,802,260	881.610.130	895.431.803	908.065.709	923,649,208	938.116.844	932,973,942	928,961,939	918.331.444	906.510.855	896.087.405
TOTAL ASSETS	877.316.000	913.721.420	944.874.803	952.398.648	968.571.528	991,458,770	1,011,150,438		1,022,162,252	1,025,043,755	1.029.527.678	1.035.425.049
	<u> </u>		· · ·									<u> </u>
LIABILITIES												
Current Liabilities												
Bank Overdraft				-	-	-	-	-	-	-	-	-
Payables	5,939,000	7,904,521	7,457,523	5,383,080	5,388,040	5,322,597	5,557,767	5,447,015	6,299,672	5,410,318	5,659,437	5,740,776
Income received in advance	-		-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,957,000	4,440,958	4,498,483	1,707,395	1,717,978	1,781,790	1,795,890	1,833,315	1,877,575	1,917,307	1,963,737	2,005,685
Lease liabilities	274,000			-	-	-	-	-	-	-	-	-
Borrowings	2,722,000	3,417,398	3,615,051	3,781,732	3,358,214	2,941,191	2,003,318	1,851,715	1,815,945	1,579,440	548,580	-
Provisions	6,702,000	6,644,297	6,667,629	6,691,545	6,716,059	6,741,185	6,766,940	6,793,340	6,820,398	6,848,134	6,876,563	6,905,702
Liabilities associated with assets classified as "held for sale"	· ·	<u> </u>	·	-	-	-	-	-	-	-	-	-
Total Current Liabilities	20,594,000	22,407,175	22,238,686	17,563,752	17,180,290	16,786,763	16,123,916	15,925,384	16,813,590	15,755,199	15,048,317	14,652,163
Non-Current Liabilities	400.000	500.000	500 750	504.070	040.005	004 700	0.40 704	050 004	070 074	000.005	700 447	745 774
Payables	400,000	563,633	582,756	591,678	612,005	621,763	642,731	653,264	672,971	686,335	706,447	715,771
Income received in advance	-	207.368	-	-	-	-	-	-	-	-	-	-
Contract liabilities Lease liabilities	286,000 541,000	207,368	210,249 1,215,000	78,871 1,415,000	79,325 1,615,000	82,273 1,815,000	82,890 2,015,000	84,603 2,215,000	86,636 2,415,000	88,456 2,615,000	90,588 2,815,000	92,508 3,015,000
Borrowings	18.092.000	20.198.083	17.583.032	13,801,300	10.443.086	1,815,000	2,015,000	6,146,862	2,415,000		2,815,000	2,202,897
Provisions	3,911,000	4,038,219	4,086,141	4,135,261	4,185,609	4,237,217	4,290,115	4,344,335	4,399,912	2,751,477 4,456,877	4,515,266	4,575,116
Investments Accounted for using the equity method	5,511,000	4,030,213	4,000,141	4,135,201	4,105,003	-,207,217	-,230,113	-,5,555	4,000,012	-,430,077	4,515,200	-,575,110
Liabilities associated with assets classified as "held for sale"					-	-	-	-		-		-
Total Non-Current Liabilities	23,230,000	26,022,303	23,677,178	20,022,110	16,935,025	16,758,147	15,029,312	13,444,065	11,905,436	10,598,144	10,330,199	10,601,292
TOTAL LIABILITIES	43,824,000	48,429,478	45,915,864	37,585,862	34,115,315	33,544,910	31,153,228	29,369,449	28,719,026	26,353,343	25,378,516	25,253,454
Net Assets	833,492,000	865,291,943	898,958,939	914,812,786	934,456,214	957,913,860	979,997,210	987,766,115	993,443,226	998,690,412	1,004,149,162	
EQUITY												
Retained Earnings	369,653,000	387,400,524	406,664,572	407,822,009	412,332,171	420,374,829	427,003,464	434,772,370	440,449,481	445,696,667	451,155,417	457,177,850
Revaluation Reserves	463,839,000	477,891,418	492,294,368	506,990,777	522,124,042	537,539,031	552,993,745	552,993,745	552,993,745	552,993,745	552,993,745	552,993,745
Other Reserves							-					
Council Equity Interest	833,492,000	865,291,943	898,958,939	914,812,786	934,456,214	957,913,860	979,997,210	987,766,115	993,443,226	998,690,412	1,004,149,162	1,010,171,595
Non-controlling equity interests	· · · ·					-	-	-	-	-	-	-
Total Equity	833,492,000	865,291,943	898,958,939	914,812,786	934,456,214	957,913,860	979,997,210	987,766,115	993,443,226	998,690,412	1,004,149,162	1,010,171,595

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Proiecte	d Voars				
BALANCE SHEET - GENERAL FOND	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	2023/24	2024/25	2023/20	2020/21	2021/20	2020/29	2029/30	2030/31	\$
ASSETS	÷	*	Ŷ	*	Ŷ	Ŷ	Ψ	÷.	Ŷ	Ŷ	¥.	<u> </u>
Current Assets												
Cash & Cash Equivalents	18,091,000	14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229	38,016,852
Investments	19,172,000	22,922,000	22,722,000	23,722,000	25,022,000	28,022,000	32,022,000	36,918,817	40,918,817	46,517,966	51,097,844	57,025,278
Receivables	5,498,000	4,383,910	4,200,845	3,362,382	3,438,029	3,558,856	3,656,517	3,782,814	3,893,123	4,017,542	4,150,542	4,281,400
Inventories	2,722,000	2,630,361	2,003,253	4,318,248	5,922,119	3,095,050	2,929,326	76,917	3,227,931	2,487,020	1,272,525	1,040,552
Contract assets	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000	3,316,000
Contract cost assets			-	-	-	-	-	-	-	-	-	-
Other	355,000	406,189	310,000	315,265	331,070	329,835	338,742	350,503	362,418	366,133	374,883	388,905
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	49,154,000	48,487,466	42,888,408	39,107,127	44,527,160	51,972,392	57,405,497	67,724,262	74,887,725	84,049,971	94,277,022	104,068,986
Non Current Access												
Non-Current Assets Investments	4,750,000											_
Receivables	4,750,000	1,716,849	1,754,747	- 1,719,093	1,739,849	- 1,766,010	- 1,812,170	- 1,860,291	- 1,909,213	- 1,959,500	- 2,011,544	2,064,666
Inventories	1,074,000	3,533,655	6,026,800	3,049,497	1,144,401	235,902	228,010	1,000,291	2,363,994	938,541	2,011,044	2,004,000
Contract assets		-	-		-,			-	_,000,004		-	-
Contract cost assets	-			-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	605,066,000	640,021,120	671,244,778	680,960,458	688,610,739	696,096,787	703,522,291	696,201,734	688,280,229	680,487,032	672,131,634	663,553,350
Investment Property	-			-	-	-	-	-	-	-	-	-
Intangible Assets	-	-		-	-	-	-	-	-	-	-	-
Right of use assets	814,000	850,200	882,304	910,210	933,814	953,008	967,682	977,723	983,015	983,439	978,874	969,195
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Other	· ·	<u> </u>		-	-	-	-	-	-	-	-	-
Total Non-Current Assets TOTAL ASSETS	612,187,000 661.341.000	646,121,824 694,609,290	679,908,630	686,639,257 725,746,384	692,428,803	699,051,707	706,530,153	699,039,748	693,536,452	684,368,512	675,122,052	666,587,211
IUTAL ASSETS	661,341,000	694,609,290	722,797,038	725,746,384	736,955,964	751,024,099	763,935,650	766,764,010	768,424,177	768,418,483	769,399,074	770,656,197
LIABILITIES												
Current Liabilities												
Bank Overdraft					-		-		-	-	-	-
Payables	5,756,000	7,727,563	7,263,600	5,183,823	5,182,829	5,112,320	5,339,549	5,222,527	6,070,226	5,174,145	5,417,359	5,491,317
Income received in advance	-	-		-		-	-		-	-	-	-
Contract liabilities	4,957,000	4,440,958	4,498,483	1,707,395	1,717,978	1,781,790	1,795,890	1,833,315	1,877,575	1,917,307	1,963,737	2,005,685
Lease liabilities	274,000			-	-	-	-	-	-	-	-	-
Borrowings	1,300,000	1,916,581	2,030,952	2,109,047	1,497,154	1,407,121	1,010,991	814,275	731,297	710,546	548,580	-
Provisions	6,702,000	6,644,297	6,667,629	6,691,545	6,716,059	6,741,185	6,766,940	6,793,340	6,820,398	6,848,134	6,876,563	6,905,702
Liabilities associated with assets classified as "held for sale"		<u> </u>	·	-	-	-	-	-	-	-	-	-
Total Current Liabilities	18,989,000	20,729,400	20,460,664	15,691,809	15,114,019	15,042,416	14,913,370	14,663,457	15,499,496	14,650,132	14,806,239	14,402,704
Non-Current Liabilities												
Payables	385,000	563,633	582,756	591,678	612,005	621,763	642,731	653,264	672,971	686,335	706,447	715,771
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities Lease liabilities	286,000 541,000	207,368 1.015.000	210,249 1.215.000	78,871 1,415,000	79,325 1,615,000	82,273 1,815,000	82,890 2,015,000	84,603 2,215,000	86,636 2,415,000	88,456 2,615,000	90,588 2,815,000	92,508 3,015,000
Borrowings	7,098,000	10,705,342	9,674,390	7,565,343	6,068,189	4,661,068	3,650,077	2,835,802	2,104,505	1,393,959	845,379	845,379
Provisions	3,911,000	4,038,219	4,086,141	4,135,261	4,185,609	4,001,008	4,290,115	4,344,335	4,399,912	4,456,877	4,515,266	4,575,116
Investments Accounted for using the equity method	-	-,000,210	-,000,141	-,100,201	-,100,000	-,201,211	-,200,110		-,000,012	-,400,077	-,010,200	
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	12,221,000	16,529,562	15,768,536	13,786,153	12,560,128	11,417,320	10,680,812	10,133,005	9,679,024	9,240,626	8,972,681	9,243,774
TOTAL LIABILITIES	31,210,000	37,258,962	36,229,200	29,477,962	27,674,146	26,459,737	25,594,183	24,796,461	25,178,520	23,890,759	23,778,920	23,646,478
Net Assets	630,131,000	657,350,328	686,567,838	696,268,421	709,281,817	724,564,362	738,341,467	741,967,549	743,245,657	744,527,724	745,620,154	747,009,720
EQUITY												
Retained Earnings	299,156,000	314,800,627	332,201,178	329,903,731	330,606,581	333,418,513	334,732,978	338,359,060	339,637,168	340,919,235	342,011,665	343,401,231
Revaluation Reserves	330,975,000	342,549,701	354,366,660	366,364,690	378,675,237	391,145,849	403,608,489	403,608,489	403,608,489	403,608,489	403,608,489	403,608,489
Other Reserves			· · ·	-	-	-	-	-	-	-	-	-
Council Equity Interest	630,131,000	657,350,328	686,567,838	696,268,421	709,281,817	724,564,362	738,341,467	741,967,549	743,245,657	744,527,724	745,620,154	747,009,720
Non-controlling equity interests		-		-	-	-	-	-	-	-	-	-
Total Equity	630,131,000	657,350,328	686,567,838	696,268,421	709,281,817	724,564,362	738,341,467	741,967,549	743,245,657	744,527,724	745,620,154	747,009,720

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2032												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte					
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS Current Assets												
Cash & Cash Equivalents	3,278,000	2,394,226	262,126	_	_	_	_		_	_	2,120,261	4,263,250
Investments	4,274,000	4,474,000	6,074,000	5,485,989	4,149,914	4,209,640	5,616,916	5,068,457	4,533,920	6,344,994	6,344,994	6,394,875
Receivables	1,558,000	1,774,366	1,749,236	1,833,136	1,921,783	1,977,733	2,035,373	2,094,748	2,155,915	2,218,926	2,283,838	2,350,474
Inventories	-	-		-		-	2,000,070	2,004,740	2,100,010	-	2,200,000	2,000,474
Contract assets				-	-	-	-	-	-	-	-	-
Contract cost assets				-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Current Assets	9,110,000	8,642,592	8,085,362	7,319,126	6,071,697	6,187,374	7,652,289	7,163,205	6,689,835	8,563,919	10,749,093	13,008,600
Non-Current Assets												
Investments	-	-	-	-	-	-	-	- EZO 440	-	-	-	-
Receivables Inventories	410,000	470,732	480,919	504,843	530,121	546,076	562,512	579,443	596,885	614,852	633,362	652,364
Contract assets				-	-	-	-	-	-	-	-	-
Contract assets				-	-	-	-		-	-	-	-
Infrastructure, Property, Plant & Equipment	76,183,000	79,769,075	83,469,202	87,653,459	92,628,878	96,428,334	98,935,903	100,510,822	102,144,151	101,489,851	100,591,856	99,649,074
Investment Property			-		-	-	-			-		-
Intangible Assets				-	-	-	-	-	-	-	-	-
Right of use assets				-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Other	· ·		-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	76,593,000	80,239,807	83,950,121	88,158,302	93,159,000	96,974,410	99,498,415	101,090,265	102,741,036	102,104,703	101,225,218	100,301,438
TOTAL ASSETS	85,703,000	88,882,399	92,035,483	95,477,428	99,230,696	103,161,783	107,150,703	108,253,470	109,430,870	110,668,623	111,974,311	113,310,038
LIABILITIES												
Current Liabilities												
Bank Overdraft				_	_	-	-	-	_	-	-	_
Payables	55,000	10,632	11,079	11,380	11,702	11,994	12,426	12,744	13,038	13,404	13,741	14,211
Income received in advance		-	-	-		-	12,420	12,744		- 10,404	13,741	-
Contract liabilities				-	-	-	-	-	-	-	-	-
Lease liabilities				-	-	-	-	-	-	-	-	-
Borrowings			· ·	-	-	-	-	-	-	-	-	-
Provisions	-			-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	· · · ·			-	-	-	-	-	-	-	-	-
Total Current Liabilities	55,000	10,632	11,079	11,380	11,702	11,994	12,426	12,744	13,038	13,404	13,741	14,211
Non-Current Liabilities	45.000											
Payables Income received in advance	15,000			-	-	-	-	-	-	-	-	-
Contract liabilities			-	-	-	-	-	-	-	-	-	-
Lease liabilities				-	-	-	-	-	-	-	-	-
Borrowings				-	_	-	_	_	_	_	-	_
Provisions				-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	15,000	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	70,000	10,632	11,079	11,380	11,702	11,994	12,426	12,744	13,038	13,404	13,741	14,211
Net Assets	85,633,000	88,871,767	92,024,404	95,466,048	99,218,995	103,149,789	107,138,277	108,240,726	109,417,832	110,655,219	111,960,570	113,295,826
EQUITY												
	20 200 000	20,024,050	20 507 000	20.220.000	21 204 490	22 247 000	22 244 024	24 240 470	25 502 570	26 700 000	29.000.24.4	20 404 570
Retained Earnings Revaluation Reserves	28,260,000	29,021,050 59,850,717	29,587,696	30,330,962	31,261,189	32,247,608	33,244,021	34,346,470	35,523,576	36,760,962 73,894,256	38,066,314	39,401,570
Other Reserves	57,373,000	59,050,717	62,436,708	65,135,086	67,957,806	70,902,181	73,894,256	73,894,256	73,894,256	13,094,200	73,894,256	73,894,256
Council Equity Interest	85,633,000	88,871,767	92,024,404	95,466,048	99,218,995	103,149,789	107,138,277	108,240,726	109,417,832	110,655,219	111,960,570	113,295,826
Non-controlling equity interests			52,024,404									
Total Equity	85,633,000	88,871,767	92,024,404	95,466,048	99,218,995	103,149,789	107,138,277	108,240,726	109,417,832	110,655,219	111,960,570	113,295,826
			· · · ·									

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projecte	d Voars				
BALANCE SHEET - SEWENT OND	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	2024/25	2023/20	\$	\$	2020/29	2029/30	2030/31	\$
ASSETS	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	ψ	Ψ	Ψ	Ψ	Ψ
Current Assets												
Cash & Cash Equivalents	5,300,000	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,468	5,200,309	7,760,711
Investments	6,911,000	8,211,000	7,511,000	4,011,000	4,316,352	3,248,699	2,601,442	4,114,774	7,414,774	10,014,774	10,014,774	11,641,066
Receivables	1,962,000	2,174,412	2,194,439	2,512,391	2,579,710	2,901,965	2,973,404	2,682,865	2,758,677	2,695,179	2,775,626	2,858,282
Inventories		-	· ·	-	-	-	-	-	-	-	-	-
Contract assets			-	-	-	-	-	-	-	-	-	-
Contract cost assets	-		-	-	-	-	-	-	-	-	-	-
Other	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	- 10 700 400	- 12,290,903	- 10,540,593	9,906,962	9,649,797	7,975,808	9,274,155	- 11,622,753	- 14,098,421	- 17,990,709	-
Total Current Assets	14,173,000	13,789,102	12,290,903	10,540,593	9,906,962	9,649,797	7,975,808	9,274,155	11,622,753	14,098,421	17,990,709	22,260,058
Non-Current Assets												
Investments				-	-	-	-	-	-	-	-	-
Receivables	482,000	594,138	611,483	629,782	648,716	668,227	688,320	709,025	730,347	752,319	774,946	798,192
Inventories	-		-	-	-		-	-		-	-	
Contract assets	-	-		-	-	-	-	-	-	-	-	-
Contract cost assets	-			-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	115,617,000	115,846,491	117,139,896	120,004,462	121,829,190	126,954,864	131,399,957	132,134,905	131,954,104	131,105,910	129,388,639	128,400,564
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets			· ·	-	-	-	-	-	-	-	-	-
Right of use assets	-		-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method			· ·	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale" Other			-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	116,099,000	116,440,629	117,751,379	120,634,244	122,477,906	127,623,091	132,088,277	132,843,930	132,684,451	131,858,229	130,163,585	129,198,756
TOTAL ASSETS	130,272,000	130,229,731	130,042,282	131,174,836	132,384,868	137,272,888	140,064,085	142,118,084	144,307,205	145,956,650	148,154,293	151,458,814
												<u> </u>
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	128,000	166,326	182,843	187,878	193,510	198,282	205,792	211,744	216,409	222,769	228,337	235,247
Income received in advance		•	· ·	-	-	-	-	-	-	-	-	-
Contract liabilities	-		-	-	-	-	-	-	-	-	-	-
Lease liabilities Borrowings	- 1,422,000	- 1,500,817	- 1,584,099	- 1,672,685	- 1,861,060	- 1,534,070	- 992,327	- 1,037,440	- 1,084,648	- 868,894	-	-
Provisions	1,422,000	1,500,817	1,584,099	1,072,085	1,861,060	1,534,070	992,327	1,037,440	1,084,648	868,894	-	-
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	_	_	_	
Total Current Liabilities	1,550,000	1,667,143	1,766,942	1,860,563	2,054,570	1,732,352	1,198,119	1,249,184	1,301,057	1,091,663	228,337	235,247
	1,000,000	1,001,110	1,1 00,0 12	1,000,000	2,00 1,01 0	1,102,002	1,100,110	1,210,101	1,001,001	1,001,000	220,001	200,211
Non-Current Liabilities												
Payables			-	-	-	-	-	-	-	-	-	-
Income received in advance		-	· ·	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities			-	-	-	-	-	-	-	-	-	-
Borrowings	10,994,000	9,492,741	7,908,642	6,235,957	4,374,897	5,340,827	4,348,500	3,311,060	2,226,412	1,357,518	1,357,518	1,357,518
Provisions			· ·	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	10,994,000	9,492,741	7,908,642	6,235,957	4,374,897	5,340,827	4,348,500	3,311,060	2,226,412	1,357,518	1,357,518	1,357,518
TOTAL LIABILITIES	12,544,000	11,159,884	9,675,584	8,096,520	6,429,467	7,073,179	5,546,619	4,560,244	3,527,469	2,449,181	1,585,855	1,592,765
Net Assets	117,728,000	119,069,847	120,366,698	123,078,317	125,955,401	130,199,709	134,517,465	137,557,840	140,779,736	143,507,469	146,568,438	149,866,049
												· ·
EQUITY												
Retained Earnings	42,237,000	43,578,847	44,875,698	47,587,317	50,464,401	54,708,709	59,026,465	62,066,840	65,288,736	68,016,469	71,077,438	74,375,049
Revaluation Reserves	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000	75,491,000
Other Reserves	· · · ·			-	-	-	-	-	-	-	-	
Council Equity Interest	117,728,000	119,069,847	120,366,698	123,078,317	125,955,401	130,199,709	134,517,465	137,557,840	140,779,736	143,507,469	146,568,438	149,866,049
Non-controlling equity interests			-	400.070.04-	405 055 401	-	-	-	-	-	-	-
Total Equity	117,728,000	119,069,847	120,366,698	123,078,317	125,955,401	130,199,709	134,517,465	137,557,840	140,779,736	143,507,469	146,568,438	149,866,049

10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte					
	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/3
Cash Flows from Operating Activities	4	Ŷ	Ŷ	Ψ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	
Receipts:												
Rates & Annual Charges User Charges & Fees	28,403,000 14,462,000	28,560,972 17,139,872	30,769,488 16,275,987	31,775,814 16,640,752	32,715,820 17,251,401	33,600,401 17,853,440	34,500,128 18,397,289	35,422,919 18,944,772	36,368,180 19,509,532	37,337,206 20,090,129	38,336,451 20,689,083	39,359,618 21,305,884
Investment & Interest Revenue Received	474,000	860,603	1,031,629	1,069,793	1,077,438	1,097,911	1,142,422	2,610,737	2,748,179	3,046,007	3,400,128	3,753,07
Grants & Contributions	27,740,000	31,831,932	32,224,270	11,072,544	13,515,126	14,998,613	15,307,428	14,148,574	14,097,361	13,810,895	13,997,121	14,284,35
Bonds & Deposits Received			-	-	-	-	-	-	-	-	-	
Other	1,824,000	1,432,969	2,061,869	2,234,403	2,218,219	2,252,030	2,277,610	2,333,393	2,391,440	2,451,602	2,512,736	2,588,17
Payments: Employee Benefits & On-Costs	(21,223,000)	(22.633.410)	(23,268,236)	(23,831,906)	(24,071,456)	(24,733,511)	(25,426,245)	(26,139,965)	(26,875,988)	(27,636,025)	(28,425,023)	(29,245,12
Materials & Contracts	(21,223,000) (17,402,000)	(22,033,410) (21,415,361)	(17,104,095)	(17,583,332)	(18,350,245)	(18,435,289)	(18,999,553)	(19,668,662)	(20,243,380)	(20,576,082)	(21,063,693)	(22,056,39
Borrowing Costs	(1,127,000)	(968,799)	(995,951)	(861,691)	(695,009)	(598,256)	(515,651)	(393,511)	(310,003)	(229,684)	(150,725)	(98,11
Bonds & Deposits Refunded	(199,000)			-			-		-	-		
Other	(1,418,000)	(2,402,349)	(3,101,786)	(3,053,750)	(3,145,034)	(3,212,786)	(3,299,355)	(3,360,341)	(3,453,060)	(3,537,223)	(3,628,964)	(3,680,10
Net Cash provided (or used in) Operating Activities	31,534,000	32,406,429	37,893,174	17,462,626	20,516,260	22,822,553	23,384,073	23,897,915	24,232,261	24,756,824	25,667,114	26,211,37
Cash Flows from Investing Activities												
Receipts:	40,400,000	4 000 000	000.000	4 000 011	4 000 070	4 007 055	647.05-	F 40 450	504 507			
Sale of Investment Securities Sale of Investment Property	12,499,000	1,000,000	900,000	4,088,011	1,336,076	1,067,652	647,257	548,459	534,537	-	-	
Sale of Real Estate Assets	1,625,000	2,645,000	2,750,000	3,190,000	6,600,000	- 10,229,032	6,600,000	10,229,032	8,080,000	3,991,935	5,400,000	3,300,00
Sale of Infrastructure, Property, Plant & Equipment	610,000	573,112	745,024	547,869	647,955	570,340	546,525	687,208	418,219	468,433	502,034	474,67
Sale of non-current assets classified as "held for sale"			· ·	-	-	-	-	-	-	-	-	
Sale of Intangible Assets			· ·	-	-	-	-	-	-	-	-	
Sale of Interests in Joint Ventures & Associates Sale of Disposal Groups				-	-	-	-	-	-	-	-	
Deferred Debtors Receipts	1.000	1,833	1,875	1,910	1,950	1,990	1,876	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-		-	-	-	-	
Other Investing Activity Receipts			-	-	-	-	-	-	-	-	-	
Payments:												
Purchase of Investment Securities Purchase of Investment Property		(1,500,000)	(1,600,000)	(1,000,000)	(1,605,352)	(3,059,727)	(5,407,276)	(6,410,148)	(7,300,000)	(10,010,223)	(4,579,877)	(7,603,60
Purchase of Infrastructure, Property, Plant & Equipment	(22,075,000)	(41,064,245)	(40,665,697)	(23,171,030)	(18,890,481)	(20,934,885)	(19,030,906)	(16,046,654)	(13,820,976)	(13,225,985)	(10,957,810)	(12.078.85
Purchase of Real Estate Assets	(1,381,000)	(2,905,688)	(5,050,000)	(2,597,800)	(3,406,268)	(2,197,800)	(3,406,268)	(2,690,640)	(11,429,315)	(50,000)	(1,800,000)	(1,100,00
Purchase of Intangible Assets				-				-	-	-		
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	
Deferred Debtors & Advances Made				-	-	-	-	-	-	-	-	
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments				-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Investing Activities	(8,721,000)	(41,249,988)	(42,918,798)	(18.941.041)	(15,316,119)	(14,323,398)	(20,048,793)	(13.682.743)	(23.517.534)	(18,825,839)	(11,435,653)	(17.007.78
Cash Flows from Financing Activities	(8,721,000)	(41,249,900)	(42,918,798)	(18,941,041)	(15,316,119)	(14,323,398)	(20,048,793)	(13,082,743)	(23,517,534)	(18,825,839)	(11,435,653)	(17,007,78.
Receipts:												
Proceeds from Borrowings & Advances		5,850,000	1,000,000	-	-	2,500,000	-	-	-		-	
Proceeds from Finance Leases				-	-	-	-	-	-	-	-	
Other Financing Activity Receipts Payments:				-	-	-	-	-	-	-	-	
Repayment of Borrowings & Advances	(2,600,000)	(3.048,519)	(3,417,398)	(3,615,051)	(3,781,732)	(3,358,214)	(2,941,191)	(2,003,318)	(1,851,715)	(1,815,945)	(1,579,440)	(548,58
Repayment of lease liabilities (principal repayments)	(230,000)	-	(-,,,	(-,,,	(-,,,,,,,,	(=,===,=,=,=,=,=,=,=,=,=,=,=,=,=,=,=,=,		(_,,	(.,,	(.,,	(.,,	(
Distributions to non-controlling interests				-	-	-	-	-	-	-	-	
Other Financing Activity Payments		•		-	-	-	-	-		-	-	
Net Cash Flow provided (used in) Financing Activities	(2,830,000)	2,801,481	(2,417,398)	(3,615,051)	(3,781,732)	(858,214)	(2,941,191)	(2,003,318)	(1,851,715)	(1,815,945)	(1,579,440)	(548,58
Net Increase/(Decrease) in Cash & Cash Equivalents	19,983,000	(6,042,078)	(7,443,022)	(5,093,466)	1,418,408	7,640,941	394,090	8,211,854	(1,136,988)	4,115,040	12,652,020	8,655,01
plus: Cash & Cash Equivalents - beginning of year	6,686,000	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,79
Cash & Cash Equivalents - end of the year	26,669,000	20,626,922	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799	50,040,81
Cash & Cash Equivalents - end of the year	26,669,000	20,626,922 35,607,000	13,183,900	8,090,434	9,508,842	17,149,783	17,543,873	25,755,727	24,618,739	28,733,779	41,385,799	50,040,81
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	35,107,000 61,776,000	35,607,000 56,233,922	36,307,000 49,490,900	33,218,989 41,309,424	33,488,265 42,997,108	35,480,339 52,630,123	40,240,359 57,784,232	46,102,048 71,857,775	52,867,510 77,486,250	62,877,733 91,611,512	67,457,611 108,843,410	75,061,21 125,102,03
		,,	.,,	,,. <u>.</u> ,		. ,,	. ,	,,	,,			.,,,,
Representing:	00.040.000	24 050 005	00.070.405	04 000 170	20.000.01-	40.050.046	20.007.00	00 404 046	07.047.070	25 202 155	44.050.504	FF 050
- External Restrictions	36,942,000 24,502,000	31,856,335 21,570,929	26,873,405 19,028,184	21,836,179 19,421,339	20,082,817 22,424,149	19,953,619 31,529,776	20,097,884 35,827,248	23,481,010 45,203,311	27,847,972 44,700,810	35,280,150 51,050,032	44,856,531 57,523,005	55,659,55 62,740,89
- Internal Restrictions - Unrestricted	332,000	21,570,929	3,589,311	19,421,339 51,905	490,141	1,146,728	1,859,099	3,173,454	44,700,810	5,281,330	6,463,874	6,701,58
	61,776,000	56,233,922	49,490,900	41,309,424	42,997,108	52,630,123	57,784,232	71.857.775	77,486,250	91.611.512	108,843,410	125,102,03

10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - GENERAL FUND	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected 2026/27	d Years 2027/28	2028/29	2029/30	2030/31	2031/32
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges		19,711,341	21,428,232	22,111,293	22,725,604	23,298,209	23,887,351	24,490,117	25,105,712	25,735,056	26,384,384	27,048,455
User Charges & Fees		10,750,830	9,509,665	9,639,998	9,930,712	10,278,474	10,595,075	10,908,492	11,232,162	11,564,439	11,907,624	12,260,983
Investment & Interest Revenue Received		572,861	730,035	759,152	757,478	768,352	802,977	1,845,810	1,949,696	2,157,852	2,326,507	2,546,304
Grants & Contributions		31,262,610	31,872,977	9,825,428	12,015,126	12,501,497	12,557,428	12,834,421	13,147,361	13,419,280	13,747,121	14,034,356
Bonds & Deposits Received Other		4 207 250	-	-	-	-	-	- 2,278,927	- 2,335,340	-	- 2,453,220	-
Payments:		1,387,356	2,014,888	2,186,012	2,168,376	2,200,691	2,224,731	2,278,927	2,335,340	2,393,819	2,453,220	2,526,876
Employee Benefits & On-Costs		(19,622,055)	(20,427,403)	(20,920,045)	(21,086,788)	(21,665,294)	(22,272,131)	(22,897,564)	(23,542,812)	(24,209,555)	(24,902,622)	(25,624,119)
Materials & Contracts		(14,236,815)	(9,429,910)	(9,687,353)	(10,224,881)	(10,106,972)	(10,366,060)	(10,798,749)	(11,171,917)	(11,245,620)	(11,498,326)	(12,182,200)
Borrowing Costs		(355,025)	(461,203)	(410,225)	(332,129)	(257,648)	(202,090)	(151,789)	(113,394)	(80,282)	(48,729)	(26,421)
Bonds & Deposits Refunded			· ·	-	-	-	-	-	-	-	-	-
Other		(2,305,582)	(3,043,598)	(2,994,107)	(3,083,898)	(3,150,123)	(3,235,125)	(3,294,503)	(3,385,577)	(3,468,051)	(3,558,062)	(3,607,423)
Net Cash provided (or used in) Operating Activities		27,165,522	32,193,683	10,510,153	12,869,600	13,867,186	13,992,156	15,215,162	15,556,571	16,266,937	16,811,118	16,976,811
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities		1,000,000	200,000									
Sale of Investment Securities Sale of Investment Property			200,000	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets		2,645,000	2,750,000	3,190,000	6,600,000	10,229,032	6,600,000	10,229,032	8,080,000	3,991,935	5,400,000	3,300,000
Sale of Infrastructure, Property, Plant & Equipment		573,112	745,024	545,142	647,955	560,340	546,525	687,208	418,219	468,433	502,034	474,677
Sale of non-current assets classified as "held for sale"		· ·	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates Sale of Disposal Groups			· ·	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups Deferred Debtors Receipts		1,833	- 1,875	- 1,910	- 1,950	- 1,990	- 1,876		-	-	-	-
Distributions Received from Joint Ventures & Associates		1,000		1,310	1,550	1,550	1,070		-	-	-	-
Other Investing Activity Receipts				-			-		-	-	-	-
Payments:												
Purchase of Investment Securities			-	(1,000,000)	(1,300,000)	(3,000,000)	(4,000,000)	(4,896,817)	(4,000,000)	(5,599,149)	(4,579,877)	(5,927,434)
Purchase of Investment Property				-		-	-		-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(35,965,697)	(34,416,697)	(14,881,530)	(10,879,481)	(10,810,885)	(10,834,906)	(9,396,654)	(7,920,976)	(10,170,985)	(8,902,810)	(9,223,851)
Purchase of Real Estate Assets Purchase of Intangible Assets		(2,905,688)	(5,050,000)	(2,597,800)	(3,406,268)	(2,197,800)	(3,406,268)	(2,690,640)	(11,429,315)	(50,000)	(1,800,000)	(1,100,000)
Purchase of Interests in Joint Ventures & Associates				-			-		-	-	-	-
Deferred Debtors & Advances Made				-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Payments					-	-	-	-			-	-
Net Cash provided (or used in) Investing Activities	· · ·	(34,651,440)	(35,769,798)	(14,742,278)	(8,335,844)	(5,217,323)	(11,092,773)	(6,067,871)	(14,852,072)	(11,359,766)	(9,380,653)	(12,476,608)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances		5,850,000	1,000,000	-			-		-	-	-	
Proceeds from Finance Leases		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments:		(4.000.077)	(1.010.501)	(0.000.050)	(0.400.047)	(4.407.454)	(4.407.404)	(1.010.001)	(04.4.075)	(704.007)	(740 540)	(5.40, 500)
Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments)		(1,626,077)	(1,916,581)	(2,030,952)	(2,109,047)	(1,497,154)	(1,407,121)	(1,010,991)	(814,275)	(731,297)	(710,546)	(548,580)
Distributions to non-controlling interests				-	-	-	-	-	-	-	-	
Other Financing Activity Payments			-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities		4,223,923	(916,581)	(2,030,952)	(2,109,047)	(1,497,154)	(1,407,121)	(1,010,991)	(814,275)	(731,297)	(710,546)	(548,580)
Net Increase/(Decrease) in Cash & Cash Equivalents		(3,261,995)	(4,492,696)	(6,263,077)	2,424,709	7,152,709	1,492,261	8,136,300	(109,775)	4,175,875	6,719,918	3,951,623
plus: Cash & Cash Equivalents - beginning of year		18,091,000	14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229
Cash & Cash Equivalents - end of the year		14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229	38,016,852
Cash & Cash Equivalents - end of the year		14,023,003	10,000,010	4,073,232	0,437,341	13,030,031	13,142,312	23,273,211	23,103,430	27,343,311	34,003,223	30,010,032
Cash & Cash Equivalents - end of the year	18,091,000	14,829,005	10,336,310	4,073,232	6,497,941	13,650,651	15,142,912	23,279,211	23,169,436	27,345,311	34,065,229	38,016,852
Investments - end of the year	23,922,000	22,922,000	22,722,000	23,722,000	25,022,000	28,022,000	32,022,000	36.918.817	40.918.817	46,517,966	34,065,229 51,097,844	57,025,278
Cash, Cash Equivalents & Investments - end of the year	42,013,000	37,751,005	33,058,310	27,795,232	31,519,941	41,672,651	47,164,912	60,198,029	64,088,253	73,863,277	85,163,073	95,042,129
Democratican												
Representing: - External Restrictions	17 470 000	10 070 440	10 440 945	0 224 000	9 605 654	9 000 4 47	0 470 504	11 004 004	14 440 070	17 524 045	21 170 404	25 500 051
- External Restrictions	17,179,000 24,502,000	13,373,418 21,570,929	10,440,815 19,028,184	8,321,988 19,421,339	8,605,651 22,424,149	8,996,147 31,529,776	9,478,564 35.827.248	11,821,264 45,203,311	14,449,976 44,700,810	17,531,915 51,050,032	21,176,194 57,523,005	25,599,651 62,740,891
- Unrestricted	332,000	2,806,658	3,589,311	51,905	490,141	1,146,728	1,859,099	3,173,454	4,937,467	5,281,330	6,463,874	6,701,587
· · · · · · · · · · · · · ·	42,013,000	37,751,005	33,058,310	27,795,232	31,519,941	41,672,651	47,164,912	60,198,029	64,088,253	73,863,277	85,163,073	95,042,129

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year	2022/22	2023/24	0004/05	2025/26	Projected		2020/20	2029/30	2020/24	2024/22
	2020/21 \$	2021/22	2022/23 \$	2023/24	2024/25 \$	2025/26	2026/27 \$	2027/28 \$	2028/29 \$	2029/30	2030/31 \$	2031/32 \$
Cash Flows from Operating Activities	÷	Ŷ	÷	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ŷ	Ψ.
Receipts:												
Rates & Annual Charges	•	1,521,984	1,624,786	1,706,658	1,793,377	1,858,722	1,915,277	1,973,565	2,033,638	2,095,555	2,159,375	2,224,454
User Charges & Fees Investment & Interest Revenue Received		5,129,228 44,388	5,364,687 48,445	5,570,869 49,898	5,847,910 51,395	6,058,004 52,937	6,239,743 54,525	6,426,934 104,625	6,619,743 109,022	6,818,335 120,089	7,022,883 122,113	7,233,569 130,535
Grants & Contributions		252,014	210,831	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Bonds & Deposits Received		-	-	-	-	-	-	-	-	-	-	-
Other		39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951	53,510
Payments: Employee Benefits & On-Costs		(1,120,622)	(1,122,831)	(1,150,903)	(1,179,690)	(1,212,709)	(1,246,663)	(1,281,565)	(1,317,451)	(1,354,319)	(1,392,235)	(1,431,209)
Materials & Contracts		(3,919,850)	(4,064,821)	(4,175,238)	(4,293,433)	(4,400,894)	(4,559,589)	(4,676,330)	(4,784,147)	(4,918,606)	(5,042,271)	(5,215,268)
Borrowing Costs		-		-	(.,,,		(.,,,	(.,	-	-	(-,, , ,	(
Bonds & Deposits Refunded	· ·	· ·		-	-	-	-	-	-	-	-	-
Other	•	(77,274)	(38,207)	(39,162)	(40,143)	(41,147)	(42,175)	(43,231)	(44,311)	(45,419)	(46,555)	(47,720)
Net Cash provided (or used in) Operating Activities		1,869,684	2,063,900	2,154,363	2,372,924	2,509,727	2,557,276	2,701,541	2,815,463	2,916,074	3,025,261	3,097,871
		1,000,001	2,000,000	2,101,000	2,072,021	2,000,121	2,007,210	2,701,011	2,010,100	2,010,011	0,020,201	0,007,071
Cash Flows from Investing Activities												
Receipts:				500.044	4 000 070			540 450	504 507			
Sale of Investment Securities Sale of Investment Property				588,011	1,336,076	-	-	548,459	534,537	-	-	-
Sale of Real Estate Assets	-			-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-		-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	•	•		-	-	-	-	-	-	-	-	-
Sale of Intangible Assets Sale of Interests in Joint Ventures & Associates									-			
Sale of Disposal Groups				-			-	-	-	-	-	-
Deferred Debtors Receipts	-			-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates				-		-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:				-	-	-	-	-	-	-	-	-
Purchase of Investment Securities		(200,000)	(1,600,000)	-	-	(59,727)	(1,407,276)	-	-	(1,811,074)	-	(49,882)
Purchase of Investment Property			-	-	-	(,,	(.,,,,,,	-	-	-	-	(,
Purchase of Infrastructure, Property, Plant & Equipment	· ·	(2,553,458)	(2,596,000)	(3,004,500)	(3,709,000)	(2,450,000)	(1,150,000)	(3,250,000)	(3,350,000)	(1,105,000)	(905,000)	(905,000)
Purchase of Real Estate Assets	•	•		-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets Purchase of Interests in Joint Ventures & Associates									-			
Deferred Debtors & Advances Made				-			-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	•	•		-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	· · ·	(2,753,458)	(4,196,000)	(2,416,489)	(2,372,924)	(2,509,727)	(2,557,276)	(2,701,541)	(2,815,463)	(2,916,074)	(905,000)	(954,882)
net oush provided for data infinitesting Admines		(2,700,400)	(4,100,000)	(2,410,400)	(2,012,024)	(2,000,121)	(2,001,210)	(2,701,041)	(2,010,400)	(2,310,014)	(303,000)	(554,552)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances Proceeds from Finance Leases											-	
Other Financing Activity Receipts				-					-	-	-	
Payments:												
Repayment of Borrowings & Advances	•	•		-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments) Distributions to non-controlling interests				-					-	-	-	
Other Financing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		(883,774)	(2,132,100)	(262,126)	-	(0)	0	(0)	(0)	0	2,120,261	2,142,989
						(**						
plus: Cash & Cash Equivalents - beginning of year		3,278,000	2,394,226	262,126	-	-	(0)	-	(0)	(0)	(0)	2,120,261
Cash & Cash Equivalents - end of the year	<u> </u>	2,394,226	262,126	-	-	(0)	-	(0)	(0)	(0)	2,120,261	4,263,250
	2.070.000	0.004.000	000 400			(0)		(0)	(0)		0 400 001	4 000 050
Cash & Cash Equivalents - end of the year Investments - end of the year	3,278,000 4,274,000	2,394,226 4,474,000	262,126 6,074,000	- 5,485,989	4,149,914	(0) 4,209,640	- 5,616,916	(0) 5,068,457	(0) 4,533,920	<mark>(0)</mark> 6,344,994	2,120,261 6,344,994	4,263,250 6,394,875
Cash, Cash Equivalents & Investments - end of the year	7,552,000	6,868,226	6,336,126	5,485,989	4,149,914	4,209,640	5,616,916	5,068,457	4,533,920	6,344,994	8,465,255	10,658,125
Representing:												
- External Restrictions - Internal Restrictions	2,153,000	2,303,000 (236,247)	2,453,000	2,603,000 (1,284,534)	2,753,000 (2,364,006)	2,903,000 (2,080,708)	3,053,000 (438,603)	3,203,000 (740,369)	3,353,000 (1,016,080)	3,503,000 1,066,224	3,653,000 3,470,598	3,803,000 5,960,384
- Unrestricted	5,399,000	4,801,473	4,553,068	4,167,524	3,760,919	3,387,349	3,002,519	2,605,826	2,196,999	1,775,769	3,470,598 1,341,657	5,960,384 894,742
	7,552,000	6,868,226	6,336,126	5,485,989	4,149,914	4,209,640	5,616,916	5,068,457	4,533,920	6,344,994	8,465,255	10,658,125

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Years				
	2020/21	2021/22	2022/23 \$	2023/24	2024/25	2025/26 \$	2026/27	2027/28	2028/29 \$	2029/30	2030/31	2031/32
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts: Rates & Annual Charges		7,327,647	7,716,470	7,957,863	8,196,839	8,443,471	8,697,500	8,959,237	9,228,830	9,506,595	9,792,692	10,086,709
User Charges & Fees		1,259,814	1,401,635	1,429,884	1,472,779	1,516,962	1,562,471	1,609,345	1,657,626	1,707,356	1,758,576	1,811,333
Investment & Interest Revenue Received Grants & Contributions		243,354 317,308	253,149 140,461	260,743 1,097,116	268,565 1,350,000	276,622 2,347,116	284,920 2,600,000	660,302 1,164,153	689,461 800,000	768,065 241,615	951,508 100,000	1,076,232 100,000
Bonds & Deposits Received				-	-	-	-	-	-	-	-	-
Other Payments:		5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565	7,792
Employee Benefits & On-Costs		(1,890,733)	(1,718,002)	(1,760,958)	(1,804,978)	(1,855,508)	(1,907,451)	(1,960,836)	(2,015,725)	(2,072,151)	(2,130,166)	(2,189,797)
Materials & Contracts Borrowing Costs		(3,258,697) (613,774)	(3,609,364) (534,748)	(3,720,741) (451,466)	(3,831,931) (362,880)	(3,927,424) (340,608)	(4,073,904) (313,561)	(4,193,583) (241,722)	(4,287,315) (196,609)	(4,411,856) (149,402)	(4,523,096) (101,996)	(4,658,928) (71,689)
Bonds & Deposits Refunded			-	-		-	-		-	-	-	-
Other	· · ·	(19,493)	(19,981)	(20,481)	(20,993)	(21,516)	(22,055)	(22,607)	(23,172)	(23,753)	(24,347)	(24,957)
Net Cash provided (or used in) Operating Activities		3,371,223	3,635,591	4,798,110	5,273,736	6,445,640	6,834,642	5,981,212	5,860,227	5,573,813	5,830,735	6,136,694
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities			700,000	3,500,000	-	1,067,652	647,257	-				-
Sale of Investment Property Sale of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment				2,727	-	10,000	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale" Sale of Intangible Assets				-	-	-	-	-	-	-	-	
Sale of Interests in Joint Ventures & Associates			-	-	-	-	-	-				-
Sale of Disposal Groups Deferred Debtors Receipts			-	-		-		-				
Distributions Received from Joint Ventures & Associates		-		-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:				-	-	-	-	-	-	-	-	-
Purchase of Investment Securities Purchase of Investment Property		(1,300,000)	-	-	(305,352)	-	-	(1,513,331)	(3,300,000)	(2,600,000)	-	(1,626,292)
Purchase of Infrastructure, Property, Plant & Equipment		(2,545,091)	(3,653,000)	(5,285,000)	(4,302,000)	(7,674,000)	(7,046,000)	(3,400,000)	(2,550,000)	(1,950,000)	(1,150,000)	(1,950,000)
Purchase of Real Estate Assets Purchase of Intangible Assets			:						:	:		
Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-			-	-
Deferred Debtors & Advances Made Contributions Paid to Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	· · ·	(3,845,091)	(2,953,000)	(1,782,273)	(4,607,352)	(6,596,348)	(6,398,743)	(4,913,331)	(5,850,000)	(4,550,000)	(1,150,000)	(3,576,292)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances				-	-	2,500,000	-	-				
Proceeds from Finance Leases		-	-	-	-	-,	-	-	-	-	-	-
Other Financing Activity Receipts Payments:				-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments)		(1,422,442)	(1,500,817)	(1,584,099)	(1,672,685)	(1,861,060)	(1,534,070)	(992,327)	(1,037,440)	(1,084,648)	(868,894)	-
Distributions to non-controlling interests				-	-	-	-	-				
Other Financing Activity Payments		-		-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities		(1,422,442)	(1,500,817)	(1,584,099)	(1,672,685)	638,940	(1,534,070)	(992,327)	(1,037,440)	(1,084,648)	(868,894)	-
Net Increase/(Decrease) in Cash & Cash Equivalents		(1,896,310)	(818,226)	1,431,738	(1,006,301)	488,232	(1,098,171)	75,554	(1,027,213)	(60,835)	3,811,841	2,560,402
plus: Cash & Cash Equivalents - beginning of year		5,300,000	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,468	5,200,309
Cash & Cash Equivalents - end of the year	<u> </u>	3,403,690	2,585,464	4,017,202	3,010,901	3,499,133	2,400,962	2,476,516	1,449,303	1,388,468	5,200,309	7,760,711
Cash & Cash Equivalents - end of the year	5.300.000	3.403.690	2,585,464	4,017,202	3.010.901	3.499.133	2.400.962	2,476,516	1,449,303	1.388.468	5.200.309	7.760.711
Investments - end of the year	6,911,000	8,211,000	7,511,000	4,011,000	4,316,352	3,248,699	2,601,442	4,114,774	7,414,774	10,014,774	10,014,774	11,641,066
Cash, Cash Equivalents & Investments - end of the year	12,211,000	11,614,690	10,096,464	8,028,202	7,327,253	6,747,832	5,002,404	6,591,289	8,864,077	11,403,242	15,215,083	19,401,777
Representing:	4 007 000	4 207 000	4 407 000	4 507 000	4 007 000	4 707 000	4 007 000	4 007 000	E 007 000	E 407 000	E 007 000	E 007 000
- External Restrictions - Internal Restrictions	4,237,000	4,337,000 (321,665)	4,437,000 (1,830,140)	4,537,000 (3,576,474)	4,637,000 (4,204,266)	4,737,000 (4,451,236)	4,837,000 (6,114,179)	4,937,000 (4,799,520)	5,037,000 (2,429,517)	5,137,000 69,794	5,237,000 3,990,559	5,337,000 7,973,983
- Unrestricted	7,974,000 12,211,000	7,599,355	7,489,604 10,096,464	7,067,676 8,028,202	6,894,518 7,327,253	6,462,068 6,747,832	6,279,583 5,002,404	6,453,809 6,591,289	6,256,593 8,864,077	6,196,448 11,403,242	5,987,524 15,215,083	6,090,793 19,401,777
	12,211,000	11,014,090	10,090,404	0,020,202	1,321,233	0,141,032	5,002,404	0,091,209	0,004,077	11,403,242	13,213,003	13,401,777