

Richmond  
Valley  
Council



Operational Plan 2021/2022  
(including Financial Estimates 2021/2025)

Adopted by Council 22 June 2021

**Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.**

**Richmond Valley Council**

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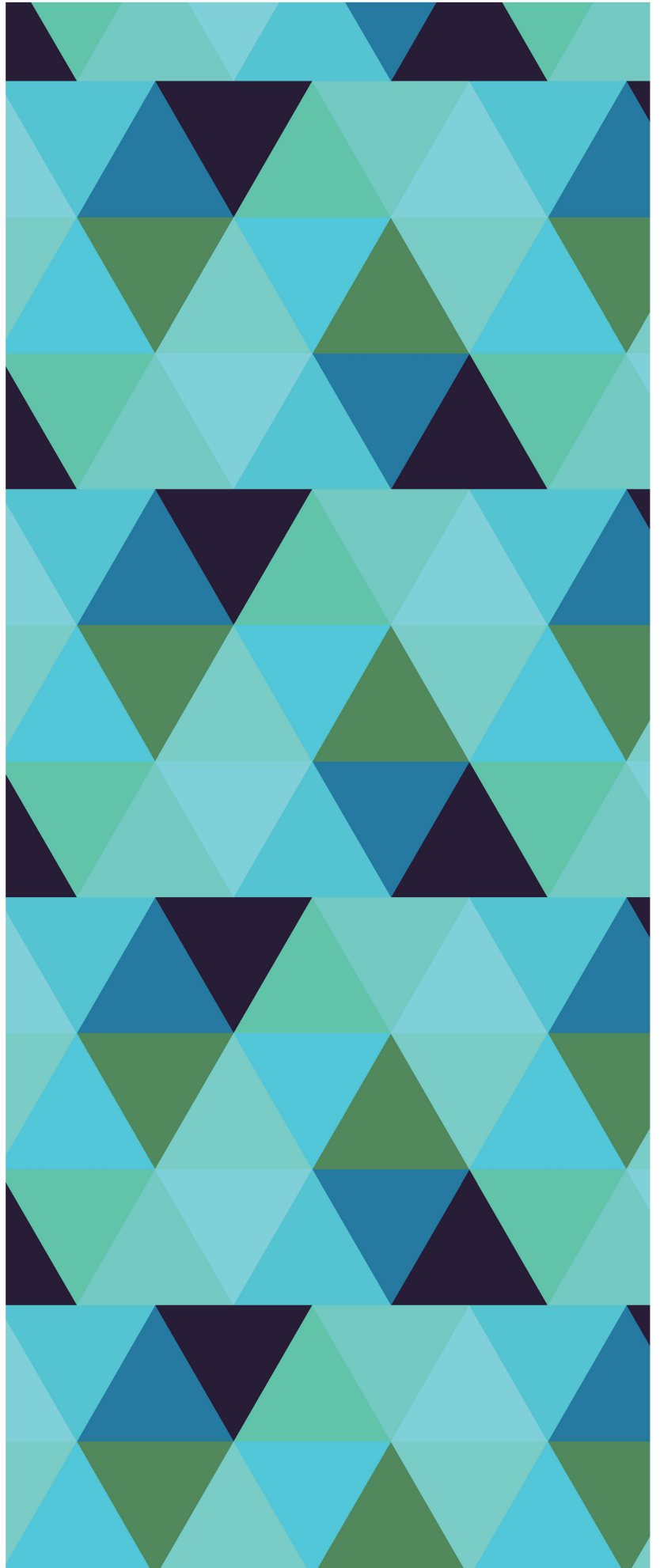


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Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

Budget Summary and Cash Result

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
10,382,158	10,444,852			Connecting People & Places	-6.3%	9,731,744	9,267,080	9,480,707	9,699,867
3,759,940	5,134,676			Growing our Economy	8.2%	4,066,458	4,237,922	4,515,584	4,724,621
24,224,928	24,404,180			Looking after our Environment	4.0%	25,191,393	26,151,347	27,166,709	28,202,215
25,507,121	25,640,714			Making Council Great	3.8%	26,485,062	27,663,920	28,391,837	29,139,007
63,874,147	65,624,422			Total Operating Revenue	2.5%	65,474,657	67,320,269	69,554,837	71,765,710
				Operating Expenditure					
29,438,317	30,437,251			Connecting People & Places	-4.1%	28,234,127	28,422,793	29,079,302	29,772,084
6,627,906	7,653,997			Growing our Economy	0.1%	6,634,532	6,797,796	6,916,066	7,105,671
23,911,786	24,128,209			Looking after our Environment	4.8%	25,059,229	25,374,649	25,406,882	25,922,885
7,451,880	7,623,284			Making Council Great	4.2%	7,767,642	7,696,368	7,894,029	8,310,885
67,429,889	69,842,741			Total Operating Expenditure	0.4%	67,695,530	68,291,604	69,296,278	71,111,524
(3,555,742)	(4,218,319)			Operating Result before Capital Grants and Contributions	-37.5%	(2,220,873)	(971,335)	258,559	654,186
10,037,509	14,279,132			Add: Capital Revenue					
				Capital Grants & Contributions	42.2%	14,268,608	13,666,971	2,399,373	1,154,929
6,481,767	10,060,812			Operating Result including Capital Grants and Contributions	85.9%	12,047,735	12,695,636	2,657,932	1,809,115
				Add: Non-Cash Expenses					
18,104,448	18,104,448			Depreciation	-2.4%	17,673,200	18,253,907	18,176,439	18,600,205
68,828	68,828			Rehabilitation Borrowing Expenses	1.0%	69,516	71,254	73,036	74,862
0	0			Quarry Inventory Movements	0.0%	0	0	0	0
				Add: Non-Operating Funds Employed					
2,000,000	0			Loan Funds Used	192.5%	5,850,000	1,000,000	0	0
1,780	1,780			Deferred Debtor Repayments	3.0%	1,833	1,888	1,945	2,003
2,983,413	2,324,356			Proceeds from Sale of Assets	13.0%	3,370,662	1,447,399	1,298,718	2,569,645
				Less: Funds Deployed for Non-Operating Purposes					
34,596,909	27,552,453			Asset Acquisition	35.5%	46,880,556	27,867,451	21,136,762	13,421,326
2,768,316	2,600,067			Loan Repayments	10.1%	3,047,794	3,554,236	3,747,856	3,907,225
(7,724,990)	407,704			Cash Surplus/(Deficit)	41.3%	(10,915,404)	2,048,396	(2,676,548)	5,727,279
				Equity Movements					
(8,043,859)	37,528			Restricted Funds - Increase/(Decrease)	39.5%	(11,221,891)	1,711,849	(2,993,602)	5,570,293
318,869	370,176			Working Funds - Increase/(Decrease)	-3.9%	306,488	336,548	317,054	156,986

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

Our Priority: Connecting People and Places - Budget Summary

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
22,611	45,111			Operating Revenue					
0	0			Festivals and Events	3.0%	23,289	23,988	24,708	25,449
1,273,441	1,276,647			Swimming Pools	0.0%	0	0	0	0
1,637,423	1,956,617			Libraries	5.1%	1,338,460	1,367,052	1,401,334	1,436,477
343,381	343,381			Emergency Management	-11.5%	1,449,373	1,262,829	1,297,203	1,332,522
253,978	303,978			Cemeteries	3.0%	353,683	364,292	375,223	386,478
101,831	101,831			Sports Grounds, Parks and Facilities	4.9%	266,511	269,270	277,261	285,490
6,747,693	6,415,000			Community Centres and Halls	3.0%	104,885	108,031	111,271	114,607
0	0			Building and Maintaining Roads	-8.2%	6,195,543	5,871,618	5,993,707	6,118,844
1,800	2,287			Community Engagement, Consultation and Communication	0.0%	0	0	0	0
				Community Programs and Grants	-100.0%	0	0	0	0
10,382,158	10,444,852			Total Operating Revenue	-6.3%	9,731,744	9,267,080	9,480,707	9,699,867
349,668	334,467			Operating Expenditure					
846,929	866,612			Festivals and Events	-19.4%	281,954	290,827	296,036	303,431
2,238,765	2,241,971			Swimming Pools	14.7%	971,012	1,025,797	1,042,972	1,060,934
2,566,040	2,935,124			Libraries	5.5%	2,361,515	2,416,525	2,472,651	2,530,348
367,537	367,537			Emergency Management	-5.4%	2,426,576	2,267,188	2,321,773	2,377,754
2,890,235	2,949,911			Cemeteries	4.9%	385,649	395,157	405,210	415,759
730,575	778,337			Sports Grounds, Parks and Facilities	20.3%	3,477,232	3,549,299	3,631,933	3,720,063
18,937,286	19,354,360			Community Centres and Halls	16.6%	851,735	869,046	892,403	917,375
237,015	237,015			Building and Maintaining Roads	-10.2%	17,012,738	17,133,514	17,529,215	17,947,021
274,267	371,917			Community Engagement, Consultation and Communication	-21.1%	187,002	190,736	195,465	200,313
				Community Programs and Grants	1.6%	278,714	284,703	291,644	299,086
29,438,317	30,437,251			Total Operating Expenditure	-4.1%	28,234,127	28,422,793	29,079,302	29,772,084
(19,056,159)	(19,992,399)			Operating Result - Surplus/(Deficit)	-2.9%	(18,502,383)	(19,155,713)	(19,598,595)	(20,072,217)
(7,836,599)	(8,772,839)			Operating Cash Result - Surplus/(Deficit)	4.8%	(8,214,683)	(8,614,368)	(8,804,150)	(9,018,343)
				Capital Movements					
				Add: Capital Grants and Contributions		12,155,937	11,762,579	489,893	490,260
				Add: Loan Funds Used		2,500,000	0	0	0
				Add: Asset Sales		500	10,500	500	10,500
				Add: Transfer from Reserves		5,500,114	159,439	88,579	97,668
				Less: Capital Expenditure		25,198,989	17,117,480	5,900,284	5,875,706
				Less: Loan Repayments		866,397	1,006,058	1,040,532	1,076,094
				Less: Transfer to Reserves		45,400	20,400	36,400	13,400
				Program Cash Result - Surplus/(Deficit)		(14,168,918)	(14,825,787)	(15,202,394)	(15,385,114)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
0	1,500	170500	0290	Event Management	0.0%	0	0	0	0
0	21,000	170520	0290	Events - Australia Day	0.0%	0	0	0	0
22,611	22,611	170550	0290	Events - Casino Beef Week	3.0%	23,289	23,988	24,708	25,449
22,611	45,111			Total Operating Revenue	3.0%	23,289	23,988	24,708	25,449
				Operating Expenditure					
140,158	141,658	170500	3025	Events Management - Ops	-7.2%	130,031	133,271	136,602	140,019
				Event Support					
5,387	5,387	170510	3238	Anzac Day	21.2%	6,531	6,672	6,839	7,010
8,003	29,003	170520	3238	Australia Day	1.4%	8,118	8,305	8,511	8,725
2,186	2,186	170530	3250	Bentley Art Prize	1.0%	2,208	2,233	2,263	2,295
54,497	54,497	170550	3240	Casino Beef Week	1.3%	55,210	56,504	57,917	59,366
1,606	1,606	170552	3250	Casino Fun Run	1.7%	1,634	1,668	1,709	1,751
979	979	170554	3252	Casino Relay for Life	-100.0%	0	0	0	0
1,036	1,036	170555	3250	Beef Meets Reef	-100.0%	0	0	0	0
0	9,827	170570	3238	Co-opera	0.0%	10,325	0	10,848	0
60,000	12,472	170643	3250	Music Event (Bushfire Recovery)	-100.0%	0	0	0	0
38,950	38,950	170650	3250	Other Events	-21.4%	30,630	44,007	32,238	44,190
25,000	25,000	170655	3250	Primex	1.0%	25,250	25,881	26,528	27,191
500	500	170660	3250	Quota Club Fair	0.0%	500	500	500	500
1,646	1,646	170662	3238	Remembrance Day	1.8%	1,676	1,712	1,755	1,799
8,745	8,745	170664	3252	RVC Christmas Street Party	1.2%	8,854	9,065	9,291	9,523
975	975	170666	3238	RVC Events/Ceremonies	1.2%	987	1,009	1,035	1,062
349,668	334,467			Total Operating Expenditure	-19.4%	281,954	290,827	296,036	303,431
(327,057)	(289,356)			Operating Result - Surplus/(Deficit)	-20.9%	(258,665)	(266,839)	(271,328)	(277,982)
(327,057)	(289,356)			Operating Cash Result - Surplus/(Deficit)	-20.9%	(258,665)	(266,839)	(271,328)	(277,982)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(258,665)	(266,839)	(271,328)	(277,982)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Swimming Pools

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
190,828	190,828	280010	Various	Casino Swimming Pool	1.9%	194,370	199,377	204,531	209,822
55,441	55,441	280020	Various	Coraki Swimming Pool	-1.6%	54,577	55,948	57,358	58,804
278,619	278,619	280030	Various	Evans Head Aquatic Centre	1.6%	282,952	290,169	297,583	305,194
67,393	67,393	280040	Various	Woodburn Swimming Pool	-1.5%	66,353	68,026	69,748	71,511
0	11,184	280033	Various	Pool Changeover Maintenance	0.0%	0	0	0	0
0	8,499	280051	Various	Pool Changeover Maintenance	0.0%	0	0	0	0
0	0	280976	3070	Interest Expense	0.0%	37,500	70,110	63,427	56,542
				Interest Expense					
				Indirect Expenditure					
69,948	69,948	280991	3998	Activity Based Costing - Expense	9.5%	76,560	76,699	78,227	80,168
184,700	184,700	280990	3999	Depreciation	40.1%	258,700	265,468	272,098	278,893
846,929	866,612			Total Operating Expenditure	14.7%	971,012	1,025,797	1,042,972	1,060,934
(846,929)	(866,612)			Operating Result - Surplus/(Deficit)	14.7%	(971,012)	(1,025,797)	(1,042,972)	(1,060,934)
(662,229)	(681,912)			Operating Cash Result - Surplus/(Deficit)	7.6%	(712,312)	(760,329)	(770,874)	(782,041)
				Capital Movements					
				Add: Capital Grants & Contributions		2,200,000	0	0	0
				Add: Loan Funds Used		2,500,000	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,430,466	46,603	0	0
				Less: Asset Acquisition		6,085,000	0	0	0
				Less: Loan Repayments		108,115	221,118	227,802	234,687
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(774,961)	(934,844)	(998,676)	(1,016,728)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Libraries

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
0	0	220010	Various	Operating Revenue					
1,273,441	1,276,647	230010	Various	Public Libraries Revenue	0.0%	0	0	0	0
				Richmond Upper Clarence Regional Library	5.1%	1,338,460	1,367,052	1,401,334	1,436,477
1,273,441	1,276,647			Total Operating Revenue	5.1%	1,338,460	1,367,052	1,401,334	1,436,477
				Operating Expenditure					
49,832	49,832	220100	Various	Casino Library	2.7%	51,194	52,999	54,890	56,855
8,716	8,716	220200	Various	Coraki Library	3.9%	9,056	9,446	9,778	10,121
7,205	7,205	220300	Various	Evans Head Library	1.0%	7,277	7,460	7,647	7,837
718,846	718,846	220400	Various	Regional Library Contributions	7.3%	771,037	789,906	809,742	830,090
1,146,988	1,150,194	230010	Various	Richmond Upper Clarence Regional Library	5.2%	1,206,136	1,231,462	1,262,397	1,294,109
				Indirect Expenditure					
52,868	52,868	230991	3998	Activity Based Costing - Expense	3.1%	54,515	55,986	57,337	58,842
254,310	254,310	230990	3999	Depreciation	3.1%	262,300	269,266	270,860	272,494
2,238,765	2,241,971			Total Operating Expenditure	5.5%	2,361,515	2,416,525	2,472,651	2,530,348
(965,324)	(965,324)			Operating Result - Surplus/(Deficit)	6.0%	(1,023,055)	(1,049,473)	(1,071,317)	(1,093,871)
(711,014)	(711,014)			Operating Cash Result - Surplus/(Deficit)	7.0%	(760,755)	(780,207)	(800,457)	(821,377)
				Capital Movements					
				Add: Capital Grants & Contributions		45,400	45,400	45,400	45,400
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		500	10,500	500	10,500
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		106,333	143,937	120,605	156,340
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		45,400	20,400	36,400	13,400
				Program Cash Result - Surplus/(Deficit)		(866,588)	(888,644)	(911,562)	(935,217)



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
1,172,806	1,172,806	240010	Various	Fire Control Revenue	3.7%	1,216,032	1,249,088	1,283,050	1,317,944
442,702	442,702	240011	0550	Fire Control - Emergency Services Levy Grant	-100.0%	0	0	0	0
0	5,000	240319	0550	LCC Zone - Clunes Station Mezzanine	0.0%	0	0	0	0
0	3,500	240320	0550	LCC Zone - Hanging Rock Station Upgrade	0.0%	0	0	0	0
0	12,000	240410	0550	Kyogle Zone - Bonalbo Station Upgrade	0.0%	0	0	0	0
0	3,500	240411	0550	Kyogle Zone - Woodenbong Station Upgrade	0.0%	0	0	0	0
0	1,969	240713	0550	Rappville Claim Preparation Costs	0.0%	0	0	0	0
0	3,090	240724	0550	Myall Creek Claim Preparation	0.0%	0	0	0	0
0	30,135	240810	0550	Fire Recovery Team Costs (OEM Funded)	0.0%	220,000	0	0	0
0	100,000	240811	0550	Resilience NSW - Resilience Officer (BCRRF)	0.0%	0	0	0	0
0	150,000	240812	0550	Resilience NSW - Community Grants Program (BCRRF)	0.0%	0	0	0	0
0	10,000	240813	0550	Bushfire Generated Green Waste Program	0.0%	0	0	0	0
2,652	2,652	250000	Various	Emergency Services - SES	3.0%	2,732	2,814	2,898	2,985
8,963	8,963	250005	0590	SES - Emergency Services Levy Grant	-100.0%	0	0	0	0
10,300	10,300	250090	Various	Emergency Services - Emergency Committee	3.0%	10,609	10,927	11,255	11,593
1,637,423	1,956,617			Total Operating Revenue	-11.5%	1,449,373	1,262,829	1,297,203	1,332,522
				Operating Expenditure					
149,600	149,600	240040	Various	Regional Fire Control Centre	4.0%	155,613	160,312	165,169	170,188
127,727	127,727	240050	Various	Richmond Valley Council Zone - M & R	2.3%	130,620	134,195	137,874	141,663
29,533	29,533	240150	Various	Richmond Valley Council Zone - Non-Claimable	3.2%	30,479	31,685	32,561	33,462
127,723	127,723	240300	Various	Lismore City Council (LCC) Zone - M & R	2.3%	130,616	134,191	137,870	141,659
0	5,000	240319	Various	LCC Zone - Clunes Station Mezzanine	0.0%	0	0	0	0
0	3,500	240320	Various	LCC Zone - Hanging Rock Station - Pathway to toilets	0.0%	0	0	0	0
99,800	99,800	240400	Various	Kyogle Council Zone - M & R	2.6%	102,413	105,283	108,240	111,289
0	12,000	240410	Various	Kyogle Zone - Bonalbo Station Hardstand & generator	0.0%	0	0	0	0
0	3,500	240411	Various	Kyogle Zone - Woodenbong Stn Backup Generator	0.0%	0	0	0	0
0	1,969	240713	Various	Rappville Claim Preparation Costs	0.0%	0	0	0	0
0	3,090	240724	Various	Myall Creek Claim Preparation	0.0%	0	0	0	0
0	68,304	240810	Various	Fire Recovery Team Costs (OEM Funded)	0.0%	220,000	0	0	0
0	100,000	240811	Various	Resilience Officer (BCRRF)	0.0%	0	0	0	0
0	150,000	240812	Various	Community Grants Program (BCRRF)	0.0%	0	0	0	0
0	10,000	240813	Various	Bushfire Generates Waste Program	0.0%	0	0	0	0
				Statutory Contributions					
123,810	123,810	240500	Various	NSW Fire and Rescue	-7.3%	114,745	117,614	120,554	123,568
496,834	496,834	240505	Various	NSW Rural Fire Service - Richmond Valley Council	-27.0%	362,752	371,821	381,117	390,645
491,233	491,233	240510	Various	NSW Rural Fire Service - Lismore City Council	-27.0%	358,663	367,630	376,821	386,242
447,085	447,085	240515	Various	NSW Rural Fire Service - Kyogle Council	-27.0%	326,429	334,590	342,955	351,529

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community									
Service: Emergency Management									
Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
45,237	45,237	250005	Various	Emergency Services Levy	-24.0%	34,382	35,242	36,123	37,026
6,564	6,564	250010	Various	Casino SES	5.7%	6,936	7,180	7,391	7,610
5,107	6,828	250020	Various	Broadwater SES	6.5%	5,439	5,671	5,840	6,017
2,090	2,090	250030	Various	Coraki SES	8.3%	2,264	2,338	2,416	2,499
7,562	7,562	250040	Various	Woodburn SES	6.5%	8,053	8,374	8,641	8,918
0	10,000	250090	3455	Emergency Committee	0.0%	0	0	0	0
				Indirect Expenditure					
124,135	124,135	250991	3998	Activity Based Costing - Expense	0.2%	124,372	128,333	131,241	134,142
282,000	282,000	250990	3999	Depreciation	10.9%	312,800	322,729	326,960	331,297
2,566,040	2,935,124			Total Operating Expenditure	-5.4%	2,426,576	2,267,188	2,321,773	2,377,754
(928,617)	(978,507)			Operating Result - Surplus/(Deficit)	5.2%	(977,203)	(1,004,359)	(1,024,570)	(1,045,232)
(646,617)	(696,507)			Operating Cash Result - Surplus/(Deficit)	2.8%	(664,403)	(681,630)	(697,610)	(713,935)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(664,403)	(681,630)	(697,610)	(713,935)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Cemeteries

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
255,814	255,814	330010	Various	Casino Cemetery	3.0%	263,488	271,392	279,535	287,920
34,068	34,068	330020	Various	Coraki Cemetery	3.0%	35,091	36,143	37,228	38,344
53,499	53,499	330030	Various	Evans Head Cemetery	3.0%	55,104	56,757	58,460	60,214
343,381	343,381			Total Operating Revenue	3.0%	353,683	364,292	375,223	386,478
				Operating Expenditure					
169,215	169,215	330010	Various	Casino Lawn Cemetery	1.6%	171,877	175,755	180,172	184,704
32,145	32,145	330012	Various	Casino West St Cemetery	1.7%	32,698	33,398	34,230	35,086
20,000	20,000	330020	Various	Coraki Cemetery	1.0%	20,200	20,705	21,223	21,754
24,000	24,000	330030	Various	Evans Head Lawn Cemetery	9.2%	26,210	26,865	27,537	28,225
9,000	9,000	330040	Various	Woodburn Cemetery	1.0%	9,090	9,317	9,550	9,789
11,941	11,941	330090	Various	Other Expenses	3.3%	12,338	12,752	13,213	13,693
				Indirect Expenditure					
84,736	84,736	330991	3998	Activity Based Costing - Expense	4.4%	88,436	90,945	93,229	95,800
16,500	16,500	330990	3999	Depreciation	50.3%	24,800	25,420	26,056	26,708
367,537	367,537			Total Operating Expenditure	4.9%	385,649	395,157	405,210	415,759
(24,156)	(24,156)			Operating Result - Surplus/(Deficit)	32.3%	(31,966)	(30,865)	(29,987)	(29,281)
(7,656)	(7,656)			Operating Cash Result - Surplus/(Deficit)	-6.4%	(7,166)	(5,445)	(3,931)	(2,573)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		67,166	58,445	33,931	42,573
				Less: Asset Acquisition		60,000	53,000	30,000	40,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
32,867	32,867	290000	Various	Sports Grounds Revenue	3.0%	33,853	34,869	35,915	36,992
39,827	89,827	290109	Various	Casino Sports Stadium	15.6%	46,022	42,252	43,520	44,825
70,805	70,805	300010	Various	Parks & Gardens Revenue	3.0%	72,929	75,117	77,370	79,691
68,620	68,620	300310	Various	Coraki Caravan Park	3.0%	70,679	72,800	74,984	77,233
15,246	15,246	310010	Various	Casino Showground Revenue	3.0%	15,704	16,175	16,660	17,160
26,613	26,613	310030	Various	Evans Head Surf Club Revenue	2.7%	27,324	28,057	28,812	29,589
253,978	303,978			Total Operating Revenue	4.9%	266,511	269,270	277,261	285,490
				Operating Expenditure					
				Sports Grounds - Casino					
13,405	13,405	290100	Various	Albert Park	3.6%	13,886	14,272	14,701	15,149
3,770	3,770	290102	Various	Albert Park Rest Area	1.7%	3,833	3,916	4,014	4,114
278,151	245,057	290109	Various	Casino Sports Stadium	-6.1%	261,091	266,900	273,926	281,149
34,349	34,349	290110	Various	Colley Park	17.5%	40,377	41,525	42,785	44,087
7,222	7,222	290120	Various	Jubilee Park	2.2%	7,384	7,574	7,781	7,992
6,421	6,421	290130	Various	McDonald Park	2.1%	6,557	6,705	6,876	7,052
64,204	64,204	290140	Various	Queen Elizabeth Park No 1	102.4%	129,926	134,679	139,909	145,541
10,612	10,612	290150	Various	Queen Elizabeth Park No 2	-88.1%	1,265	1,328	1,394	1,464
27,490	27,490	290160	Various	Queen Elizabeth Park No 3 & 4	-98.7%	368	386	405	425
25,094	25,094	290170	Various	Queen Elizabeth Park Outer	1.6%	25,497	26,100	26,771	27,461
4,100	4,100	290172	Various	QE Riverbank Maintenance	0.0%	4,100	4,100	4,100	4,100
6,158	6,158	290175	Various	Queen Elizabeth Park No 5	-85.2%	910	956	1,004	1,054
4,075	4,075	290176	Various	Queen Elizabeth Park No 6	-100.0%	0	0	0	0
4,075	4,075	290177	Various	Queen Elizabeth Park No 7	-100.0%	0	0	0	0
10,137	13,337	290180	Various	Riverview Park	2.2%	10,365	10,618	10,902	11,193
2,719	2,719	290190	Various	Tennis Club	14.5%	3,113	3,227	3,346	3,470
17,619	17,619	290300	Various	Sports Grounds - Coraki Windsor Park	3.7%	18,267	18,748	19,279	19,824

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
35,283	35,283	290400	Various	Sports Grounds - Evans Head	1.3%	35,729	37,099	38,277	39,494
55,359	58,159	290410	Various	Paddon/Coast Guard Park	13.4%	62,767	64,849	67,094	69,428
				Stan Payne Oval					
2,633	2,633	290420	3455	Waterfront Structures	1.0%	2,659	2,725	2,793	2,863
				Sports Grounds - Rappville					
7,180	7,180	290700	Various	Rappville Showground	-9.9%	6,466	6,659	6,867	7,082
3,771	3,771	290710	Various	Tennis Club	2.9%	3,881	3,985	4,092	4,202
				Sports Grounds - Woodburn					
24,566	24,566	290850	Various	Woodburn Oval	4.3%	25,627	26,391	27,222	28,083
				Topsoil (SRV 08/09)					
20,000	20,000	290900	3775	Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
				Borrowing Costs					
0	30,846	290976	3070	Interest on Loans	0.0%	24,741	18,578	11,937	5,232
				Indirect Expenditure					
238,627	238,627	290991	3998	Activity Based Costing - Expense	4.4%	249,132	254,634	260,806	267,822
337,300	337,300	290990	3999	Depreciation	79.0%	603,600	618,684	634,144	649,990
				Parks - Casino					
11,018	13,918	300100	Various	Coronation Park	58.0%	17,407	17,846	18,356	18,884
29,061	29,061	300110	Various	Crawford Square	3.2%	29,997	30,766	31,640	32,539
13,031	13,031	300120	Various	Elsmer Jones Park	1.9%	13,274	13,573	13,923	14,281
13,080	13,080	300130	Various	Jabiru Wetlands	9.2%	14,285	14,601	14,966	15,339
4,942	7,842	300140	Various	McAuliffe Park	3.1%	5,093	5,215	5,356	5,502
5,000	5,000	300142	Various	McAuliffe Riverbank Maintenance	0.0%	5,000	5,000	5,000	5,000
50,000	55,000	300145	Various	Casino Riverbank Presentation	0.0%	50,000	50,000	50,000	50,000
3,764	3,764	300150	Various	Savins Park	3.2%	3,883	3,985	4,097	4,214
7,908	7,908	300160	Various	Webb Park	3.2%	8,163	8,390	8,644	8,906
				Parks - Broadwater					
7,335	7,335	300200	Various	Broadwater Memorial Park	3.5%	7,592	7,809	8,044	8,288
				Parks - Coraki					
32,690	32,690	300300	Various	Coraki Riverside Park	3.1%	33,700	34,620	35,640	36,689
0	10,031	300306	Various	Coraki Riparian Restoration	0.0%	0	0	0	0
60,425	61,425	300310	Various	Coraki Caravan Park	2.3%	61,803	63,682	65,684	67,759
2,408	2,408	300320	Various	Coraki Dog Off Leash Area	1.6%	2,447	2,501	2,563	2,628

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
				Parks - Evans Head					
2,319	2,319	300400	Various	Airforce Beach	4.4%	2,420	2,483	2,552	2,625
10,912	10,912	300410	Various	Evans Head Foreshore Reserve	38.2%	15,082	15,407	15,794	16,188
3,996	3,996	300420	Various	Evans Head Memorial Reserve	3.2%	4,122	4,225	4,338	4,455
10,860	10,860	300430	Various	Kalimna Park	2.6%	11,140	11,446	11,791	12,144
1,961	1,961	300440	Various	Lilli Pilli PI Reserve	1.4%	1,989	2,035	2,087	2,139
13,962	13,962	300450	Various	Razorback Lookout	3.1%	14,397	14,781	15,216	15,665
0	10,787	300455	Various	Rock Fishing Safety (Grant)	0.0%	0	0	0	0
10,648	10,648	300460	Various	Shark Bay	2.6%	10,929	11,197	11,503	11,820
				Parks - Woodburn					
49,345	49,345	300850	Various	Woodburn Riverside Park	3.7%	51,158	52,697	54,384	56,129
5,000	5,000	300852	Various	Woodburn Riverside Park Maintenance (SRV 08/09)	0.0%	5,000	5,000	5,000	5,000
				Parks Other					
0	20,000	300942	3400	Coastal Reserve Biodiversity	0.0%	20,500	21,013	21,538	22,076
843	843	300944	3115	Landcare Groups	0.9%	851	872	894	916
1,071	1,071	300945	3115	Landcare Trailer Maintenance	1.0%	1,082	1,109	1,137	1,165
0	0	300940	3375	Key Audit (SRV 08/09)	0.0%	5,000	0	0	0
12,183	12,183	300946	3455	New Year's Eve	1.5%	12,369	12,645	12,962	13,285
2,500	2,500	300960	3455	Termite Inspections (SRV 08/09)	0.0%	2,500	2,500	2,500	2,500
3,000	3,000	300961	3455	Reserves Litter Removal (SRV 08/09)	0.0%	3,000	3,000	3,000	3,000
8,000	8,000	300962	3455	Riverbank Litter Collection (SRV 08/09)	0.0%	8,000	8,000	8,000	8,000
15,000	15,727	300965	3455	Playground Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
112,809	112,556	300950	3330	Other Parks Operating Expenditure	5.7%	119,245	123,097	126,485	129,966
				Borrowing Costs					
0	16,589	300976	3070	Interest on Loans	0.0%	14,310	11,973	9,559	7,050
				Indirect Costs					
7,336	0	300990	3070	Borrowing Costs	-100.0%	0	0	0	0
228,268	228,268	300991	3998	Activity Based Costing - Expense	4.0%	237,458	243,778	249,927	257,024
169,200	169,200	300990	3999	Depreciation	60.9%	272,200	279,001	285,971	293,115
				Other Sport and Recreation					
96,055	89,634	310010	3260	Showground Casino	6.0%	101,779	105,260	109,006	112,903
65,353	65,353	310030	3260	Evans Head Surf Club	5.3%	68,821	71,225	73,745	76,362
				Indirect Expenses					
125,886	125,886	310991	3998	Activity Based Costing - Expense	7.7%	135,560	138,078	141,458	145,958
208,900	208,900	310990	3999	Depreciation	33.0%	277,800	283,878	290,928	298,154

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
62,428	62,428	340010	3330	Public Toilets					
8,715	8,715	340200	3375	Casino	2.1%	63,736	65,362	67,192	69,076
17,034	17,034	340300	3375	Broadwater	1.0%	8,803	9,023	9,249	9,481
38,220	38,220	340400	3375	Coraki	12.8%	19,211	19,692	20,184	20,688
51,204	51,204	340850	3375	Evans Head	14.9%	43,921	44,889	46,010	47,161
15,000	15,000	340120	4421	Woodburn	1.1%	51,768	53,058	54,389	55,752
				Additional Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
				Borrowing Costs					
0	2,780	340976	3070	Interest on Loans	0.0%	2,406	2,020	1,622	1,210
				Indirect Expenditure					
2,780	0	340990	3070	Borrowing Costs	-100.0%	0	0	0	0
41,315	41,315	340991	3998	Activity Based Costing - Expense	5.3%	43,489	44,854	46,023	47,525
3,150	3,150	340990	3999	Depreciation	-4.8%	3,000	3,075	3,152	3,231
2,890,235	2,949,911			Total Operating Expenditure	20.3%	3,477,232	3,549,299	3,631,933	3,720,063
(2,636,257)	(2,645,933)			Operating Result - Surplus/(Deficit)	21.8%	(3,210,721)	(3,280,029)	(3,354,672)	(3,434,573)
(1,917,707)	(1,927,383)			Operating Cash Result - Surplus/(Deficit)	7.1%	(2,054,121)	(2,095,391)	(2,140,477)	(2,190,083)
				Capital Movements					
				Add: Capital Grants & Contributions		4,468,755	4,124,131	24,493	24,860
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		2,214,923	0	0	0
				Less: Asset Acquisition		6,962,551	4,374,131	274,493	274,860
				Less: Loan Repayments		236,709	245,596	255,050	264,676
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,569,702)	(2,590,987)	(2,645,527)	(2,704,759)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
5,415	5,415	270005	1180	Casino Art Gallery	3.0%	5,577	5,744	5,916	6,093
762	762	270010	1180	Casino Band Hall	3.0%	785	809	833	858
12,875	12,875	270020	1180	Casino Civic Hall	3.0%	13,261	13,659	14,069	14,491
80,654	80,654	270030	0460	Casino Community & Cultural Centre	3.0%	83,073	85,565	88,132	90,776
12	12	270035	1180	Casino Drill Hall	0.0%	12	12	12	12
250	250	270050	1180	Casino Historical Museum	3.2%	258	266	274	282
106	106	270075	1180	Casino Lions Club	2.8%	109	112	115	118
106	106	270085	1180	Casino Rotary Club	2.8%	109	112	115	118
518	518	270430	1180	Evans Head Pre-School	3.1%	534	550	567	584
1,133	1,133	270910	1180	Yorklea Community Centre	3.0%	1,167	1,202	1,238	1,275
101,831	101,831			Total Operating Revenue	3.0%	104,885	108,031	111,271	114,607
				Operating Expenditure					
4,752	10,383	270005	3330	Casino Art Gallery	5.9%	5,033	5,185	5,348	5,519
2,991	2,991	270010	3260	Casino Band Hall	6.2%	3,177	3,292	3,411	3,535
25,590	25,590	270020	3260	Casino Civic Hall	3.1%	26,388	27,304	28,135	28,995
133,003	133,003	270030	3025	Casino Community and Cultural Centre	4.5%	139,016	143,288	147,892	152,662
24,423	24,423	270035	3330	Casino Drill Hall	29.0%	31,504	32,300	33,205	34,138
8,887	8,887	270050	3260	Casino Historical Museum	7.2%	9,530	9,923	10,268	10,627
10,404	10,404	270070	3330	Casino Neighbourhood Centre	6.8%	11,116	11,631	11,979	12,338
953	953	270080	3260	Casino Playgroup Hall	0.9%	962	985	1,010	1,036
3,939	3,939	270090	3260	Casino Scout Hall	21.1%	4,769	4,968	5,175	5,391
11,901	11,901	270200	3025	Broadwater Community Hall	5.8%	12,596	13,036	13,441	13,859
504	504	270250	3330	Clovass Community Centre	31.3%	662	693	726	760
7,448	7,448	270300	3330	Coraki Baby Health Centre	11.1%	8,278	8,688	8,986	9,296
9,656	9,656	270310	3260	Coraki Youth Hall	5.9%	10,229	10,596	10,921	11,258
6,414	6,414	270400	3260	Evans Head Recreation Hall	9.1%	7,000	7,233	7,479	7,737
2,490	2,490	270410	3260	Evans Head Scout Hall	-5.1%	2,364	2,439	2,520	2,604
4,831	4,831	270420	3260	Evans Head Senior Citizens Hall	15.7%	5,589	5,793	6,011	6,239
0	1,187	270440	Various	Evans Head Living Museum	0.0%	3,707	3,821	3,941	4,065
6,601	6,601	270500	3260	Fairy Hill Hall	2.0%	6,735	7,019	7,224	7,434
3,845	5,645	270550	3260	Leeville Hall	-3.5%	3,711	3,830	3,957	4,087
4,134	4,134	270700	3260	Rappville Hall	8.3%	4,477	4,623	4,777	4,937
8,563	8,563	270800	3260	Rileys Hill Community Centre	-2.2%	8,375	8,676	8,918	9,167
5,506	5,506	270850	3260	Woodburn Hall	1.4%	5,584	5,773	5,978	6,192
4,269	4,269	270900	3260	Woodview Hall	9.1%	4,656	4,824	4,978	5,137
1,576	1,576	270910	3260	Yorklea Community Centre	22.8%	1,935	2,018	2,104	2,195
0	39,144	270951	3155	Clovass Comm Centre - Drought Recovery Funds	0.0%	0	0	0	0



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
139,195	139,195	270991	3998	Indirect Expenditure	7.9%				
298,700	298,700	270990	3999	Activity Based Costing - Expense	28.6%	150,242	151,364	154,700	159,032
				Depreciation		384,100	389,744	399,319	409,135
730,575	778,337			Total Operating Expenditure	16.6%	851,735	869,046	892,403	917,375
(628,744)	(676,506)			Operating Result - Surplus/(Deficit)	18.8%	(746,850)	(761,015)	(781,132)	(802,768)
(330,044)	(377,806)			Operating Cash Result - Surplus/(Deficit)	9.9%	(362,750)	(371,271)	(381,813)	(393,633)
				Capital Movements					
				Add: Capital Grants & Contributions		454,545	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,013,521	0	0	0
				Less: Asset Acquisition		1,514,578	47,210	47,918	48,637
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(409,262)	(418,481)	(429,731)	(442,270)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
543,227	543,227	370000	0480	Operating Revenue					
0	9,350	370075	0590	Urban Local Roads	-37.6%	338,778	272,552	265,590	138,680
0	83,650	390002	0590	Roads Urban - Woodburn Vegetation Removal	0.0%	0	0	0	0
1,634,097	631,883	390010	0300	Roads Sealed Rural Local - Nat Dis ARGN898 Flood Feb 20	0.0%	0	0	0	0
0	5,695	400002	0590	Sealed Rural Local Roads	-50.4%	810,432	880,126	890,663	1,021,216
856,005	856,005	410010	0590	Bridge Mtce - Sealed Rurl Local Nat Dis ARGN898 Flood Feb 20	0.0%	0	0	0	0
0	261,686	430003	0590	Sealed Rural Regional Roads	2.5%	877,405	899,340	921,824	944,870
0	255	440002	0590	Roads Unsealed - Nat Dis ARGN898 Flood Feb 20	0.0%	0	0	0	0
0	302,000	440003	0590	Bridge Mtce - Unsel Rural Local ARGN898 Nat Dis Flood Feb 20	0.0%	0	0	0	0
5,287	5,287	460010	0440	Bridge Mtce - Unsel Local AGRN871 Nat Dis Fires Aug 19	0.0%	443,000	0	0	0
79,808	79,808	470005	0290	Aerodromes - Casino	3.0%	5,445	5,608	5,776	5,950
96,542	96,542	470100	0590	Street Lighting - Energy Saving Certificates	-100.0%	0	0	0	0
328,425	328,425	480010	0460	Street Lighting	3.0%	99,438	102,421	105,494	108,659
722,200	722,200	480020	0460	RMCC Routine Services - HW16	2.5%	336,636	345,052	353,678	362,520
538,446	538,446	480100	0460	RMCC Routine Services - MR83	2.5%	740,255	758,761	777,730	797,173
1,943,656	1,954,532	480500	0460	RMCC Ordered Works - HW16	2.5%	551,907	565,705	579,848	594,344
			0460	RMCC Ordered Works - MR83	2.5%	1,992,247	2,042,053	2,093,104	2,145,432
6,747,693	6,415,000			Total Operating Revenue	-8.2%	6,195,543	5,871,618	5,993,707	6,118,844
				Operating Expenditure					
184,208	184,208	360010	4308	Street Cleaning	1.3%	186,635	191,001	195,778	200,676
38,479	38,479	360020	4308	Casino CBD	1.2%	38,935	39,871	40,870	41,892
12,995	12,995	360200	4308	Casino Urban Streets	1.2%	13,154	13,469	13,806	14,151
18,082	18,082	360300	4308	Broadwater	1.3%	18,320	18,749	19,217	19,697
68,526	68,526	360400	4308	Coraki	1.4%	69,469	71,076	72,853	74,674
36,204	36,204	360850	4308	Evans Head	1.3%	36,659	37,526	38,464	39,424
				Woodburn					
61,733	61,733	360991	3998	Indirect Expenditure	2.5%	63,282	65,387	67,041	68,792
				Activity Based Costing - Expense					
419,669	419,669	370010	3330	Urban Road Maintenance	4.8%	439,782	464,828	476,915	489,333
41,552	41,552	370020	4201	Casino	14.7%	47,663	48,594	49,809	51,057
62,705	62,705	370030	4201	Broadwater	7.8%	67,605	68,950	70,675	72,440
118,496	118,496	370040	4120	Coraki	16.6%	138,132	140,665	144,183	147,790
0		370050	4311	Evans Head	0.0%	20,000	20,400	20,910	21,433
3,177	3,177	370060	4311	Rappville	1.7%	3,230	3,299	3,382	3,468
44,311	44,311	370070	4201	Rileys Hill	8.2%	47,934	48,863	50,087	51,340
0	9,350	370075	4317	Woodburn	0.0%	0	0	0	0
				Woodburn Vegetation Removal					
21,396	21,396	370100	4313	Weed Spraying	11.1%	23,766	24,270	24,878	25,500
10,957	10,957	370105	3850	Bus Shelter Maintenance	1.4%	11,111	11,366	11,650	11,942
17,484	17,484	370200	3330	Carpark Maintenance - Casino	4.5%	18,264	19,110	19,619	20,139
2,491	2,491	370240	4201	Carpark Maintenance - Evans Head	1.4%	2,527	2,585	2,651	2,716
30,000	30,000	370900	3455	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
366,713	366,713	370991	3998	Indirect Expenditure					
2,208,200	2,208,200	370990	3999	Activity Based Costing - Expense	8.2%	396,667	390,990	396,890	401,762
				Depreciation	-5.5%	2,087,300	2,138,303	2,190,580	2,244,164
				Urban Bridge Maintenance					
3,122	3,122	380010	4686	Casino	1.5%	3,168	3,240	3,320	3,404
2,328	2,328	380060	4686	Rileys Hill	1.6%	2,366	2,417	2,477	2,540
				Indirect Expenditure					
163,000	163,000	380990	3999	Depreciation	-16.2%	136,600	140,015	143,515	147,103
632,559	515,018	390010	3070	Sealed Rural Local Roads	-5.0%	600,710	808,278	828,485	849,196
0	22,329	390031	7000	Flood Feb 20 - Project Mgmt Immediate Recon Works	0.0%	0	0	0	0
0	21,632	390032	7000	Flood Feb 20 - Project Mgmt Essential Pub Assets EPAR	0.0%	0	0	0	0
11,294	11,294	390012	4250	Quarry Road Maintenance	1.2%	11,427	11,703	11,996	12,296
50,000	50,000	390050	4511	Rural Roads Drainage (RSV 14/15)	0.0%	50,000	50,000	50,000	50,000
0	523	390301	7525	Sealed Rural Local - Flood Feb 20 - Spring Grove Rd CH8830-8	0.0%	0	0	0	0
0	10,395	390302	7525	Sealed Rural Local - Flood Feb 20 - Manifold Rd DM00348	0.0%	0	0	0	0
0	22,141	390303	7525	Sealed Rural Local - Flood Feb 20 - Manifold Rd DM00346	0.0%	0	0	0	0
0	8,112	390304	7525	Sealed Rural Local - Flood Feb 20 - Rappville Road	0.0%	0	0	0	0
0	1,062	390305	7525	Sealed Rural Local - Flood Feb 20 - Coombell Rd	0.0%	0	0	0	0
0	1,140	390306	7525	Sealed Rural Local - Flood Feb 20 - Stratheden Rd DM00119	0.0%	0	0	0	0
0	1,564	390307	7525	Sealed Rural Local - Flood Feb 20 - Sextonville Rd DM00109	0.0%	0	0	0	0
				Borrowing Costs					
0	117,541	390976	3070	Interest on Loans	0.0%	101,115	84,311	66,971	48,949
				Indirect Expenditure					
481,737	481,737	390991	3998	Activity Based Costing - Expense	9.2%	525,857	514,638	521,479	526,568
3,442,200	3,442,200	390990	3999	Depreciation	-18.9%	2,792,900	2,862,718	2,934,281	3,007,633
33,929	33,929	400010	4686	Sealed Rural Roads Bridge Maintenance	1.2%	34,336	35,160	36,040	36,942
0	2,895	400210	4685	Bridge Mtce Flood Feb 20 - Bentley Rd near Pine Ck Rd	0.0%	0	0	0	0
0	2,800	400211	4685	Bridge Mtce Flood Feb 20 - Barling Ck Bdg, Naughtons Gap Rd	0.0%	0	0	0	0
				Indirect Expenditure					
540,000	540,000	400990	3999	Depreciation	13.8%	614,400	629,760	645,504	661,642
206,632	206,632	410010	4201	Sealed Rural Regional Roads	1.5%	209,799	221,572	218,523	231,013
171,302	171,302	410050	4201	Regional Roads - MR145 East Maintenance	-100.0%	0	0	0	0
				Indirect Expenditure					
125,045	125,045	410991	3998	Activity Based Costing - Expense	7.5%	134,472	132,233	134,167	135,566
1,074,000	1,074,000	410990	3999	Depreciation	-32.2%	728,000	746,200	764,855	783,976
112,000	112,000	420990	3999	Depreciation	121.3%	247,800	253,995	260,345	266,854

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
				Unsealed Roads Maintenance					
				Unsealed Grading					
483,038	483,038	430008	4221	Lower River	1.4%	489,673	500,994	513,520	526,358
483,038	483,038	430009	4221	Rural West	1.4%	489,678	500,996	513,521	526,359
126,761	119,810	430010	3070	Unsealed Rural Local Road Maintenance	-4.3%	121,310	124,186	127,290	130,471
				Borrowing Costs					
0	6,951	430976	3070	Interest on Loans	0.0%	6,017	5,052	4,055	3,025
				Indirect Expenditure					
283,993	283,993	430991	3998	Activity Based Costing - Expense	6.1%	301,370	303,421	309,607	315,958
1,250,000	1,250,000	430990	3999	Depreciation	-40.7%	740,800	759,320	778,303	797,761
28,630	28,630	440010	4686	Unsealed Rural Local Bridges	1.5%	29,072	29,719	30,462	31,224
0	255	440223	4685	Unslid Flood Feb 20 - Shady Gully Bdg, Neileys Lagoon Rd	0.0%	0	0	0	0
0	302,000	440224	4685	Unslid Flood Feb 20 EPAR - Busbys Flat Bridge	0.0%	443,000	0	0	0
				Indirect Expenditure					
182,000	182,000	440990	3999	Depreciation	3.5%	188,300	193,008	197,833	202,779
				Footpath Maintenance					
20,167	20,167	450010	4337	Casino	1.3%	20,438	20,913	21,437	21,974
3,445	3,445	450020	4337	Broadwater	1.7%	3,505	3,580	3,670	3,762
5,586	5,586	450030	4337	Coraki	1.5%	5,667	5,796	5,942	6,090
8,458	8,458	450040	4337	Evans Head	1.5%	8,582	8,777	8,996	9,221
4,037	4,037	450050	4337	Woodburn	1.5%	4,096	4,190	4,294	4,403
				Indirect Expenditure					
73,642	73,642	450991	3998	Activity Based Costing - Expense	5.8%	77,914	77,820	79,181	80,328
366,000	366,000	450990	3999	Depreciation	-24.5%	276,200	283,105	290,183	297,438
				Aerodromes					
12,358	12,358	460010	3030	Casino Aerodrome	-4.9%	11,747	12,019	12,320	12,627
				Indirect Expenditure					
104,366	104,366	460991	3998	Activity Based Costing - Expense	4.4%	108,987	111,381	114,172	117,368
125,800	125,800	460990	3999	Depreciation	-41.0%	74,200	76,056	77,958	79,907
				Street Lighting					
138,901	138,901	470010	3455	Casino	-27.2%	101,064	106,117	111,423	116,994
5,773	5,773	470020	3455	Broadwater	-27.0%	4,214	4,425	4,646	4,878
13,404	13,404	470030	3455	Coraki	-27.1%	9,769	10,257	10,770	11,309
32,207	32,207	470040	3455	Evans Head	-27.1%	23,479	24,653	25,886	27,180

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
				Street Lighting (cont)					
2,535	2,535	470050	3455	Rappville	-27.1%	1,849	1,941	2,038	2,140
10,389	10,389	470060	3455	Woodburn	-26.8%	7,605	7,985	8,384	8,803
158,805	158,805	470100	3455	Traffic Route	-27.1%	115,815	121,606	127,686	134,070
268	268	470200	3455	Other Areas	-26.5%	197	207	217	228
893,660	893,660	470210	3455	Bulk LED Upgrade	-100.0%	0	0	0	0
				Indirect Expenditure					
20,772	20,772	470991	3998	Activity Based Costing - Expense	2.1%	21,210	21,948	22,504	23,095
				State Road Maintenance					
284,816	284,816	480010	3075	RMCC Routine Services - HW16	2.5%	291,938	299,234	306,716	314,384
629,256	629,256	480020	3075	RMCC Routine Services - MR83	2.5%	644,987	661,112	677,639	694,581
449,244	449,244	480100	3075	RMCC Ordered Works - HW16	2.5%	460,474	471,987	483,786	495,880
1,582,202	1,582,202	480500	3075	RMCC Ordered Works - MR83	3.0%	1,629,536	1,678,553	1,725,885	1,774,073
0	10,876	480970	7520	Centre Street Works	0.0%	0	0	0	0
				Indirect Expenditure					
337,209	337,209	480991	3998	Activity Based Costing - Expense	2.8%	346,661	357,613	366,674	376,283
18,937,286	19,354,360			Total Operating Expenditure	-10.2%	17,012,738	17,133,514	17,529,215	17,947,021
(12,189,593)	(12,939,360)			Operating Result - Surplus/(Deficit)	-11.3%	(10,817,195)	(11,261,896)	(11,535,508)	(11,828,177)
(2,726,393)	(3,476,160)			Operating Cash Result - Surplus/(Deficit)	7.5%	(2,930,695)	(3,179,416)	(3,252,151)	(3,338,920)
				Capital Movements					
				Add: Capital Grants & Contributions		4,987,237	7,593,048	420,000	420,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		774,038	54,392	54,648	55,095
				Less: Asset Acquisition		10,470,527	12,499,202	5,427,268	5,355,869
				Less: Loan Repayments		521,573	539,344	557,680	576,731
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(8,161,520)	(8,570,522)	(8,762,451)	(8,796,424)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP3 Working Together

Service: Community Engagement, Consultation and Communication

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Communications and Marketing					
51,842	51,842	620100	3025	Administration Expenses	-18.3%	42,361	43,419	44,504	45,617
235,552	235,552	620100	3185	Employee Costs	2.8%	242,080	246,922	253,095	259,421
12,100	12,100	620100	3270	Fleet Expenses	0.0%	12,100	12,403	12,713	13,031
40,784	40,784	620100	3360	LGA Newsletter	-48.0%	21,192	21,722	22,265	22,822
22,674	22,674	620100	3455	Operating Expenses	-60.7%	8,900	9,123	9,351	9,585
10,544	10,544	620100	3684	Richmond Valley Made	-100.0%	0	0	0	0
8,312	8,312	620100	3951	Whispir Communications Platform	1.0%	8,395	8,605	8,820	9,041
				Indirect Expenditure					
1,600	1,600	620990	3999	Depreciation	18.8%	1,900	1,600	1,600	1,600
(146,393)	(146,393)	620991	3998	Activity Based Costing - Expense	2.4%	(149,926)	(153,058)	(156,883)	(160,804)
237,015	237,015			Total Operating Expenditure	-21.1%	187,002	190,736	195,465	200,313
(237,015)	(237,015)			Operating Result - Surplus/(Deficit)	-21.1%	(187,002)	(190,736)	(195,465)	(200,313)
(235,415)	(235,415)			Operating Cash Result - Surplus/(Deficit)	-21.4%	(185,102)	(189,136)	(193,865)	(198,713)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(185,102)	(189,136)	(193,865)	(198,713)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

PP3 Working Together

Service: Community Programs and Grants

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
1,800	2,287	260100	0370	Operating Revenue					
				Contribution - Youth Week	-100.0%	0	0	0	0
1,800	2,287			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
				Community Programs and Grants					
2,573	2,573	260100	3025	Administration Expenses	-19.7%	2,065	2,117	2,170	2,225
75,000	75,000	260100	3155	Donations	1.0%	75,750	77,644	79,585	81,575
130,832	130,832	260100	3185	Employee Costs	1.0%	132,192	134,836	138,207	141,663
5,500	5,500	260100	3504	Aboriginal Programs	0.0%	5,500	5,500	5,500	5,500
7,546	7,546	260100	3507	Community Projects	1.0%	7,621	7,812	8,007	8,207
4,000	4,000	260100	3518	Aged & Disability	0.0%	4,000	4,000	4,000	4,000
1,000	1,000	260100	3526	Projects for Women	1.0%	1,010	1,035	1,061	1,088
0	1,390	260100	3527	Investing in Woman (DFCS Grant)	0.0%	0	0	0	0
7,000	15,824	260100	3528	Projects for Youth	1.0%	7,070	7,247	7,428	7,614
0	77,436	260200	3155	New Italy Museum (Bushfire Recovery)	0.0%	0	0	0	0
0	10,000	260201	3155	New Italy Bike Trails (Bushfire Recovery)	0.0%	0	0	0	0
				Indirect Expenditure					
40,816	40,816	260991	3998	Activity Based Costing - Expense	6.6%	43,506	44,512	45,686	47,214
274,267	371,917			Total Operating Expenditure	1.6%	278,714	284,703	291,644	299,086
(272,467)	(369,630)			Operating Result - Surplus/(Deficit)	2.3%	(278,714)	(284,703)	(291,644)	(299,086)
(272,467)	#REF!			Operating Cash Result - Surplus/(Deficit)	2.3%	(278,714)	(284,703)	(291,644)	(299,086)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(278,714)	(284,703)	(291,644)	(299,086)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

Our Priority: Growing our Economy - Budget Summary

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
95,000	97,000			Operating Revenue					
28,766	64,254			Economic Development	-100.0%	0	0	0	0
675,810	673,810			Tourism	-31.1%	19,819	40,414	21,027	41,657
1,191,490	1,766,872			Town Planning & Development Services	3.1%	696,739	717,266	738,408	760,185
1,681,456	1,941,456			Quarries	17.0%	1,394,039	1,519,530	1,550,821	1,662,484
87,418	591,284			Northern Rivers Livestock Exchange	11.0%	1,865,820	1,867,970	2,109,804	2,161,905
0	0			Private Works	3.0%	90,041	92,742	95,524	98,390
				Real Estate Development	0.0%	0	0	0	0
3,759,940	5,134,676			Total Operating Revenue	8.2%	4,066,458	4,237,922	4,515,584	4,724,621
				Operating Expenditure					
557,694	569,404			Economic Development	-14.0%	479,418	488,612	500,315	514,682
412,079	517,771			Tourism	-16.8%	343,033	377,794	356,281	395,003
2,730,049	2,731,093			Town Planning & Development Services	2.8%	2,806,083	2,865,074	2,937,653	3,016,803
455,665	661,939			Quarries	-8.2%	418,293	431,979	442,718	453,867
1,880,206	2,120,206			Northern Rivers Livestock Exchange	6.1%	1,994,181	2,033,541	2,072,602	2,110,875
83,286	545,844			Private Works	1.4%	84,411	86,626	88,816	91,081
508,927	507,740			Real Estate Development	0.0%	509,114	514,170	517,681	523,360
6,627,906	7,653,997			Total Operating Expenditure	0.1%	6,634,532	6,797,796	6,916,066	7,105,671
(2,867,966)	(2,519,321)			Operating Result - Surplus/(Deficit)	-10.5%	(2,568,074)	(2,559,874)	(2,400,482)	(2,381,050)
(2,280,916)	(1,932,271)			Operating Cash Result - Surplus/(Deficit)	-13.4%	(1,974,490)	(1,968,203)	(1,794,274)	(1,759,941)
				Capital Movements					
				Add: Capital Grants and Contributions		703,416	404,392	409,480	414,669
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		2,805,000	900,000	700,000	2,012,500
				Add: Transfer from Reserves		488,979	31,000	2,037,930	31,000
				Less: Capital Expenditure		3,720,018	0	2,000,000	1,000,000
				Less: Loan Repayments		541,867	563,316	586,092	609,383
				Less: Transfer to Reserves		1,062,240	1,447,387	1,469,138	1,828,268
				Program Cash Result - Surplus/(Deficit)		(3,301,220)	(2,643,514)	(2,702,094)	(2,739,423)



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Economic Development

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
95,000	95,000	170035	0590	Paddock to Plate	-100.0%	0	0	0	0
0	2,000	170023	0590	Small Business Month	0.0%	0	0	0	0
95,000	97,000			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
242,223	232,223	170010	3025	Economic Development Expenditure	-0.3%	241,510	246,164	252,067	258,117
				Economic Development Initiatives					
21,000	0	170015	3455	Economic Development Projects	0.0%	21,000	21,000	21,000	21,000
1,500	1,500	170032	3455	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
95,000	95,000	170035	3455	Paddock to Plate	-100.0%	0	0	0	0
0	25,410	170021	3455	REgener8 - Bushfire Recovery Fund	0.0%	0	0	0	0
0	15,300	170022	3455	Business Training - Bushfire Recovery Fund	0.0%	0	0	0	0
0	2,000	170023	3455	Small Business Month	0.0%	0	0	0	0
				Indirect Expenditure					
197,971	197,971	170991	3998	Activity Based Costing - Expense	8.8%	215,408	219,948	225,748	234,065
557,694	569,404			Total Operating Expenditure	-14.0%	479,418	488,612	500,315	514,682
(462,694)	(472,404)			Operating Result - Surplus/(Deficit)	3.6%	(479,418)	(488,612)	(500,315)	(514,682)
(462,694)	(472,404)			Operating Cash Result - Surplus/(Deficit)	3.6%	(479,418)	(488,612)	(500,315)	(514,682)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		31,000	31,000	31,000	31,000
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(448,418)	(457,612)	(469,315)	(483,682)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Tourism

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
5,766	41,254	170200	0460	Operating Revenue Tourism Revenue	191.7%	16,819	37,324	17,844	38,379
3,000	3,000	170300	1180	Woodburn Visitor Information Centre	0.0%	3,000	3,090	3,183	3,278
20,000	20,000	170310	0590	Richmond Valley Destination Management Plan	-100.0%	0	0	0	0
28,766	64,254			Total Operating Revenue	-31.1%	19,819	40,414	21,027	41,657
				Operating Expenditure					
158,446	188,446	170200	3025	Tourism Expenditure	5.6%	167,315	170,751	175,021	179,396
				Visitor Information Centres					
32,057	32,057	170250	3025	Casino	32.9%	42,610	43,902	45,203	46,548
13,565	13,565	170280	3025	Evans Head	29.3%	17,535	18,139	18,764	19,412
12,638	18,126	170300	3375	Woodburn	26.4%	15,978	16,510	17,061	17,632
52,873	52,873	170305	3025	Discover Richmond Valley Projects	10.3%	58,295	89,752	61,246	92,777
80,000	79,448	170308	3455	Events & Tourism - Bushfire Recovery Funding	-100.0%	0	0	0	0
20,000	20,000	170310	3455	Richmond Valley Destination Management Plan	-100.0%	0	0	0	0
25,000	95,756	170400	3025	Public Art	0.0%	25,000	25,000	25,000	25,000
17,500	17,500	170990	3999	Indirect Expenditure Depreciation	-6.9%	16,300	13,740	13,986	14,238
412,079	517,771			Total Operating Expenditure	-16.8%	343,033	377,794	356,281	395,003
(383,313)	(453,517)			Operating Result - Surplus/(Deficit)	-15.7%	(323,214)	(337,380)	(335,254)	(353,346)
(365,813)	(436,017)			Operating Cash Result - Surplus/(Deficit)	-16.1%	(306,914)	(323,640)	(321,268)	(339,108)
				Capital Movements					
				Add: Capital Grants & Contributions		300,000	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		159,330	0	0	0
				Less: Asset Acquisition		459,330	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(306,914)	(323,640)	(321,268)	(339,108)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
				Planning & Development Services					
60,000	60,000	320100	0020	Advertising Fees	3.0%	61,800	63,654	65,564	67,531
12,544	12,544	320100	0040	Archive Fee	3.0%	12,920	13,308	13,707	14,118
7,625	7,625	320100	0140	Certificates - Building Certificates	3.0%	7,854	8,090	8,333	8,583
70,000	70,000	320100	0170	Certificates - S149	3.0%	72,100	74,263	76,491	78,786
12,544	12,544	320100	0190	Certificates - S735A	3.0%	12,920	13,308	13,707	14,118
2,462	2,462	320100	0210	Complying Development Fees	3.0%	2,536	2,612	2,690	2,771
18,202	18,202	320100	0410	Drainage Diagram Fees	3.0%	18,748	19,310	19,889	20,486
218,396	218,396	320100	0460	Fees - Other	3.0%	224,948	231,696	238,646	245,805
2,400	2,400	320100	0630	Infringement Notice Fees	3.0%	2,472	2,546	2,622	2,701
7,000	7,000	320100	0640	Inspection Fees - Accessways	57.1%	11,000	11,330	11,670	12,020
170,000	170,000	320100	0650	Inspection Fees - Building Compliance	3.0%	175,100	180,353	185,764	191,337
55,344	55,344	320100	0680	Inspection Fees - Pools	-51.2%	27,004	27,814	28,648	29,507
5,500	5,500	320100	0690	Inspection Fees - Sewer Connection	479.5%	31,875	32,831	33,816	34,830
4,919	4,919	320100	0790	Linen Plan Signing Fees	3.0%	5,067	5,219	5,376	5,537
3,075	3,075	320100	0800	Long Service Levy Commission Revenue	3.0%	3,167	3,262	3,360	3,461
2,000	0	320100	1220	Rural Road Numbering Fees	3.0%	2,060	2,122	2,186	2,252
12,299	12,299	320100	1480	Subdivision Fees	3.0%	12,668	13,048	13,439	13,842
				Planning Projects					
6,000	6,000	320220	0590	Heritage Advisory	8.3%	6,500	6,500	6,500	6,500
5,500	5,500	320225	0590	Heritage Small Grants	9.1%	6,000	6,000	6,000	6,000
675,810	673,810			Total Operating Revenue	3.1%	696,739	717,266	738,408	760,185
				Operating Expenditure					
				Planning & Development Services					
32,317	32,317	320100	3025	Administration Expenses	14.9%	37,141	38,070	39,021	39,996
1,537,344	1,537,344	320100	3185	Employee Costs	1.3%	1,556,792	1,587,928	1,627,626	1,668,317
85,000	85,000	320100	3270	Fleet Expenses	-5.9%	80,000	82,000	84,050	86,151
2,140	2,140	320100	3385	M & R - Equipment	1.0%	2,161	2,215	2,270	2,327
49,374	49,374	320100	3455	Operating Expenses	-21.4%	38,786	39,755	40,749	41,768
1,606	0	320100	3690	Rural Road Numbering Expenses	1.0%	1,622	1,663	1,705	1,748
				Planning Projects					
13,000	13,000	320220	3455	Heritage Advisory	1.0%	13,130	13,458	13,794	14,139
24,330	24,330	320225	3455	Heritage Small Grants	1.0%	24,573	25,187	25,817	26,462
0	2,650	320300	3455	Rappville Masterplan	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
500	500	320990	3999	Indirect Expenditure	20.0%	600	500	500	500
984,438	984,438	320991	3998	Depreciation	6.8%	1,051,278	1,074,298	1,102,121	1,135,395
				Activity Based Costing - Expense					
2,730,049	2,731,093			Total Operating Expenditure	2.8%	2,806,083	2,865,074	2,937,653	3,016,803
(2,054,239)	(2,057,283)			Operating Result - Surplus/(Deficit)	2.7%	(2,109,344)	(2,147,808)	(2,199,245)	(2,256,618)
(2,053,739)	(2,056,783)			Operating Cash Result - Surplus/(Deficit)	2.7%	(2,108,744)	(2,147,308)	(2,198,745)	(2,256,118)
				Capital Movements					
				Add: Capital Grants & Contributions		198,816	199,792	200,788	201,803
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		198,816	199,792	200,788	201,803
				Program Cash Result - Surplus/(Deficit)		(2,108,744)	(2,147,308)	(2,198,745)	(2,256,118)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
157,574	157,574	510010	0920	Casino Depot Stockpile	3.0%	162,302	167,171	172,187	177,353
8,487	8,487	510020	0950	Evans Head Depot Stockpile	3.0%	8,742	9,004	9,274	9,552
476,902	783,902	520050	0290	Petersons Quarry	81.2%	864,306	977,995	997,651	1,097,505
163,909	652,855	530010	0880	Woodview Quarry - Council Sales	-100.0%	0	0	0	0
384,618	164,054	530050	0900	Woodview Quarry - Private Sales	-6.7%	358,689	365,360	371,709	378,074
1,191,490	1,766,872			Total Operating Revenue	17.0%	1,394,039	1,519,530	1,550,821	1,662,484
				Operating Expenditure					
				Other Stockpiles					
116,654	116,654	510010	3545	Casino Depot	1.1%	117,900	120,805	123,825	126,920
7,050	7,050	510020	3555	Evans Head Depot	1.0%	7,120	7,298	7,480	7,666
				Other Stockpiles Indirect Expenditure					
14,431	14,431	510991	3998	Activity Based Costing - Expense	2.3%	14,768	15,276	15,662	16,069
				Petersons Quarry Expenditure					
18,807	18,807	520100	Various	Administration Expenditure	4.3%	19,615	20,541	21,059	21,591
12,235	12,235	520100	3070	Borrowing Costs	1.0%	12,357	12,666	12,983	13,308
				Petersons Quarry Indirect Expenditure					
92,346	92,346	520991	3998	Activity Based Costing - Expense	1.6%	93,832	97,361	99,795	102,354
34,600	34,600	520990	3999	Depreciation	-43.1%	19,700	20,112	20,533	20,964
				Woodview Quarry					
11,065	24,413	530100	Various	Administration Expenditure	5.5%	11,673	12,314	12,624	12,942
18,542	18,542	530100	3070	Borrowing Costs	1.0%	18,727	19,195	19,675	20,167
700	700	530700	3330	Administration Expenditure	5.6%	739	780	800	820
				Woodview Quarry					
0	157,800	530200	Various	Production Expenses	0.0%	0	0	0	0
19,464	54,590	530300	3537	Woodview Quarry Loading Expenses	-100.0%	0	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
92,121	92,121	530991	3998	Woodview Quarry Indirect Expenditure	1.6%	93,562	97,122	99,559	102,125
17,650	17,650	530990	3999	Activity Based Costing - Expense	-53.0%	8,300	8,509	8,722	8,941
				Depreciation					
455,665	661,939			Total Operating Expenditure	-8.2%	418,293	431,979	442,718	453,867
735,825	1,104,933			Operating Result - Surplus/(Deficit)	32.6%	975,746	1,087,551	1,108,103	1,208,617
818,852	1,187,960			Operating Cash Result - Surplus/(Deficit)	26.4%	1,034,830	1,148,033	1,170,016	1,271,997
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		704,313	866,018	886,322	936,567
				Program Cash Result - Surplus/(Deficit)		330,517	282,016	283,694	335,430

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
10,000	10,000	190010	0020	Advertising Fees	0.0%	10,000	10,000	10,000	10,000
47,213	47,213	190010	0795	LIRS Subsidy	-19.8%	37,869	28,435	18,271	8,008
36,338	36,338	190010	1180	Rental Income	3.0%	37,428	38,551	39,708	40,899
49,091	49,091	190010	1270	Agents Business Licence Fees	-2.8%	47,727	47,727	49,159	50,634
113,750	113,750	190010	1275	Agents Business Usage Fees	-12.0%	100,100	100,100	135,000	139,050
1,261,250	1,261,250	190010	1300	Cattle Fees	1.8%	1,283,967	1,283,967	1,487,700	1,532,250
30,101	30,101	190010	1320	Transit Fees	3.0%	31,004	31,934	32,892	33,879
3,278	3,278	190010	1330	No Sale Fees	3.0%	3,376	3,477	3,581	3,688
10,927	10,927	190010	1340	Other Fees	3.0%	11,255	11,593	11,941	12,299
15,450	15,450	190010	1348	Recycled Materials	3.0%	15,914	16,391	16,883	17,389
4,058	4,058	190010	1350	Special Stud Fees	3.0%	4,180	4,305	4,434	4,567
0	260,000	190010	1355	Sale of Biosolids	0.0%	180,000	185,400	190,962	196,691
100,000	100,000	190010	1370	Washdown Fees	3.0%	103,000	106,090	109,273	112,551
0	0	190040	1355	Sale of Biosolids	0.0%	0	0	0	0
1,681,456	1,941,456			Total Operating Revenue	11.0%	1,865,820	1,867,970	2,109,804	2,161,905
				Operating Expenditure					
38,644	38,644	190010	3025	Administration Expenses	269.8%	142,921	145,989	149,639	153,380
75,225	0	190010	3070	Borrowing Costs	-100.0%	0	0	0	0
341,340	341,340	190010	3185	Employee Costs	-62.9%	126,514	129,044	132,270	135,578
8,994	8,994	190010	3190	Employee Costs - Team Meetings	-77.6%	2,015	2,058	2,110	2,163
1,016	1,016	190010	3260	Fire Safety Inspections	1.0%	1,026	1,052	1,078	1,105
30,191	30,191	190010	3270	Fleet Expenses	1.1%	30,521	31,276	32,058	32,860
25,738	25,738	190010	3330	Internal Expenses	5.0%	27,036	28,409	29,599	30,843
1,559	1,559	190010	3370	M & R - Air Conditioner	1.0%	1,575	1,614	1,654	1,695
14,091	14,091	190010	3375	M & R - Buildings	-35.5%	9,090	9,317	9,551	9,790
0	0	190010	3385	M & R - Equipment	0.0%	5,000	5,125	5,253	5,384
31,757	31,757	190010	3395	M & R - Grounds	2.0%	32,400	33,118	33,947	34,794
4,966	4,966	190010	3405	M & R - Other Structures	-48.8%	2,545	2,609	2,674	2,741
63,580	283,580	190010	3455	Operating Expenses	282.5%	243,181	250,589	258,248	266,168
66,107	66,107	190010	3710	Effluent Area Expenses	-39.0%	40,326	41,274	42,306	43,363
21,320	21,320	190010	3711	Effluent & Soil Sampling	-15.6%	18,000	18,450	18,911	19,384
113,815	113,815	190010	3715	General Operations, M & R	83.1%	208,404	212,982	218,308	223,766
70,000	70,000	190010	3717	Soft Flooring Material	-27.9%	50,500	51,763	53,057	54,383
56,517	56,517	190010	3718	Store Sales Computer & Gate Operator	80.0%	101,750	103,785	106,379	109,039
18,750	18,750	190010	3719	Store Sales Pre Sale Scannings	704.0%	150,758	173,274	177,718	182,259
30,926	30,926	190010	3720	Vendor Declaration System	-48.9%	15,795	16,110	16,513	16,926
135,590	135,590	190010	3725	Yards & Pens M & R	-99.6%	600	612	627	643
29,789	29,789	190010	3790	Truckwash Area Expenses	-28.1%	21,412	21,947	22,496	23,059
6,881	6,881	190010	4313	Weed Control	2.7%	7,064	7,221	5,000	5,125
7,550	7,550	190010	4317	Vegetation Control for Fire Management	-100.0%	0	0	5,000	5,125

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				<b>Operating Expenditure (continued)</b>					
0	20,000	190016	3455	Effluent Management Review	0.0%	0	0	0	0
5,376	5,376	190030	3715	All Breeds Sale	-9.2%	4,884	4,981	5,104	5,232
				Borrowing Costs					
0	75,225	190976	3070	Interest on Loans	0.0%	61,460	47,524	32,579	17,449
				Indirect Expenditure					
208,461	208,461	190991	3998	Activity Based Costing - Expense	-17.0%	173,104	177,802	182,080	187,030
472,023	472,023	190990	3999	Depreciation	9.4%	516,300	515,616	528,443	541,591
1,880,206	2,120,206			Total Operating Expenditure	6.1%	1,994,181	2,033,541	2,072,602	2,110,875
(198,750)	(178,750)			Operating Result - Surplus/(Deficit)	-35.4%	(128,361)	(165,571)	37,202	51,030
273,273	293,273			Operating Cash Result - Surplus/(Deficit)	42.0%	387,939	350,045	565,645	592,621
				Capital Movements					
				Add: Capital Grants & Contributions		204,600	204,600	208,692	212,866
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		70,000	0	0	0
				Less: Loan Repayments		363,429	377,364	392,309	407,439
				Less: Transfer to Restricted Assets		159,110	177,281	382,028	398,047
				Program Cash Result - Surplus/(Deficit)		(0)	0	0	0



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Private Works

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
87,418	591,284	200000	0870	Operating Revenue Private Works Revenue	3.0%	90,041	92,742	95,524	98,390
87,418	591,284			Total Operating Revenue	3.0%	90,041	92,742	95,524	98,390
60,525	523,083	200000	3500	Operating Expenditure Private Works Expenses	1.5%	61,424	62,811	64,382	65,991
22,761	22,761	202991	3998	Indirect Expenditure Activity Based Costing - Expense	1.0%	22,987	23,815	24,434	25,090
83,286	545,844			Total Operating Expenditure	1.4%	84,411	86,626	88,816	91,081
4,132	45,440			Operating Result - Surplus/(Deficit)	36.3%	5,630	6,116	6,708	7,309
4,132	45,440			Operating Cash Result - Surplus/(Deficit)	36.3%	5,630	6,116	6,708	7,309
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		5,630	6,116	6,708	7,309

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Real Estate Development

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
2,822	2,822	180105	3330	Property - Casino - 153 Barker St	4.4%	2,947	3,086	3,168	3,254
1,187	0	180240	3375	Property - Evans Hd - Living Museum	-100.0%	0	0	0	0
201,875	108,977	181100	3025	Real Estate Development - Ops	-45.2%	110,659	115,196	118,233	121,354
				Borrowing Costs					
0	92,898	182976	3070	Interest on Loans	0.0%	85,688	78,173	70,342	62,182
				Indirect Expenditure					
289,043	289,043	182991	3998	Activity Based Costing - Expense	6.7%	308,520	316,382	324,572	335,170
14,000	14,000	182990	3999	Depreciation	-90.7%	1,300	1,333	1,366	1,400
508,927	507,740			Total Operating Expenditure	0.0%	509,114	514,170	517,681	523,360
(508,927)	(507,740)			Operating Result - Surplus/(Deficit)	0.0%	(509,114)	(514,170)	(517,681)	(523,360)
(494,927)	(493,740)			Operating Cash Result - Surplus/(Deficit)	2.6%	(507,814)	(512,837)	(516,315)	(521,960)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		2,805,000	900,000	700,000	2,012,500
				Add: Transfer from Restricted Assets		298,649	0	2,006,930	0
				Less: Asset Acquisition		3,190,688	0	2,000,000	1,000,000
				Less: Loan Repayments		178,438	185,952	193,783	201,944
				Less: Transfer to Restricted Assets		0	204,297	0	291,850
				Program Cash Result - Surplus/(Deficit)		(773,291)	(3,086)	(3,168)	(3,254)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

Our Priority: Looking after our Environment - Budget Summary

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
7,168,176	7,435,579			Operating Revenue					
208,947	208,947			Waste Management	5.7%	7,578,321	7,932,733	8,250,929	8,560,679
7,165,572	7,165,572			Stormwater Management	-2.7%	203,240	204,256	205,277	206,303
9,075,914	9,075,914			Water Supplies	4.2%	7,464,119	7,835,670	8,225,757	8,635,306
466,319	450,112			Sewerage Services	3.5%	9,391,612	9,673,916	9,964,830	10,264,411
140,000	68,056			Environmental Health	5.1%	490,068	504,772	519,916	535,516
				Environmental Management	-54.3%	64,033	0	0	0
24,224,928	24,404,180			Total Operating Revenue	4.0%	25,191,393	26,151,347	27,166,709	28,202,215
6,983,157	7,168,796			Operating Expenditure					
982,200	997,200			Waste Management	7.7%	7,519,884	7,832,531	7,513,830	7,668,812
6,342,532	6,358,397			Stormwater Management	-5.9%	924,551	940,164	962,108	984,472
7,896,123	7,949,159			Water Supplies	6.0%	6,722,393	6,792,572	6,969,195	7,151,322
1,104,275	1,103,543			Sewerage Services	4.3%	8,238,048	8,224,524	8,336,922	8,451,103
603,499	551,114			Environmental Health	-0.6%	1,098,046	1,122,874	1,151,259	1,181,647
				Environmental Management	-7.8%	556,307	461,983	473,567	485,529
23,911,786	24,128,209			Total Operating Expenditure	4.8%	25,059,229	25,374,649	25,406,882	25,922,885
313,142	275,971			Operating Result - Surplus/(Deficit)	-57.8%	132,164	776,698	1,759,827	2,279,330
5,340,657	5,303,486			Operating Cash Result - Surplus/(Deficit)	2.3%	5,463,296	6,395,037	6,996,606	7,628,182
				Capital Movements					
				Add: Capital Grants and Contributions		370,360	1,500,000	1,500,000	250,000
				Add: Loan Funds Used		3,350,000	1,000,000	0	0
				Add: Asset Sales		112,000	59,000	0	28,000
				Add: Transfer from Reserves		5,685,565	1,570,378	3,501,200	0
				Less: Capital Expenditure		14,807,478	8,808,985	10,516,500	4,181,500
				Less: Loan Repayments		1,639,530	1,984,862	2,121,232	2,221,748
				Less: Transfer to Reserves		0	1,210,461	851,575	3,040,101
				Program Cash Result - Surplus/(Deficit)		(1,465,786)	(1,479,893)	(1,491,500)	(1,537,167)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
5,559,461	5,559,461	140000	0030	Waste Collection Charges					
13,100	13,100	140005	0730	Annual Charges	4.5%	5,811,865	6,113,285	6,376,898	6,630,425
87,550	87,550	140010	1470	Interest Income	37.4%	18,000	18,540	19,096	19,669
158,765	158,765	140015	1470	Street Bin Collection	3.0%	90,177	92,882	95,668	98,538
			0590	Grant Revenue	-40.1%	95,110	97,963	100,902	103,929
30,900	30,900	140030	0217	Other Revenue	3.0%	31,827	32,782	33,765	34,778
1,126,305	1,266,305	140150	0460	Nammoona Landfill	17.1%	1,319,063	1,358,635	1,399,394	1,441,377
17,201	3,161	140160	0460	Bora Ridge Transfer Station	-92.6%	1,273	1,311	1,350	1,391
165,624	230,014	140180	0460	Evans Head Transfer Station	21.6%	201,458	207,501	213,727	220,139
9,270	9,270	140190	0460	Rappville Transfer Station	3.0%	9,548	9,834	10,129	10,433
0	77,053	140300	0290	North Coast Region Waste Investment Report	0.0%	0	0	0	0
7,168,176	7,435,579			Total Operating Revenue	5.7%	7,578,321	7,932,733	8,250,929	8,560,679
				Operating Expenditure					
509,451	509,451	140100	3025	Waste Collection Expenditure	0.3%	510,884	522,280	535,600	549,265
481,083	481,083	140105	3070	Recycling Collection Expenditure	-6.9%	447,715	458,364	469,929	481,788
783,553	783,553	140110	3185	Organics Collection Expenditure	-14.0%	674,108	690,549	707,891	725,669
669,610	676,610	140115	3025	Waste Other Expenditure	17.4%	785,942	802,833	822,905	843,476
73,791	92,887	140116	3185	Waste Educator	0.9%	74,467	75,993	77,893	79,840
0	0	140117	3455	Waste Composition Audit	0.0%	80,000	0	0	0
0	733	140122	3455	Waste - Education, Avoidance & Containment (BWRF)	0.0%	0	0	0	0
0	65,974	140123	3455	Waste - Education Booklet (BWRF)	0.0%	0	0	0	0
				Nammoona Landfill					
2,421,399	2,375,568	140150	3025	Operating Expenditure	5.3%	2,550,343	2,611,400	2,677,845	2,746,006
73,437	38,051	140150	3070	Interest on Loans	-100.0%	0	0	0	0
38,051	38,051	140150	3070	Rehabilitation	1.0%	38,432	39,393	40,378	41,387

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
73,185	73,185	140160	3025	Bora Ridge Transfer Station	-72.4%	20,187	20,766	21,192	16,630
6,511	6,511	140170	3455	Broadwater Landfill	-30.6%	4,516	4,620	4,737	4,854
819,548	816,548	140180	3025	Evans Head Transfer Station	2.5%	840,340	860,261	881,926	904,140
19,479	19,479	140190	3185	Rappville Landfill	3.2%	20,110	20,556	21,073	21,603
4,221	4,221	140195	4317	Rosewood Ave	1.0%	4,263	4,370	4,479	4,591
0	177,053	140300	3455	North Coast Region Waste Investment Report	0.0%	0	0	0	0
0	0	140976	3070	Interest Expense	0.0%	38,438	87,997	94,600	82,670
385,823	385,823	140991	3998	Indirect Expenditure Activity Based Costing - Expense	10.2%	425,139	436,018	447,151	460,662
624,015	624,015	140990	3999	Depreciation	61.1%	1,005,000	1,197,131	706,231	706,231
6,983,157	7,168,796			Total Operating Expenditure	7.7%	7,519,884	7,832,531	7,513,830	7,668,812
185,019	266,783			Operating Result - Surplus/(Deficit)	-68.4%	58,437	100,202	737,099	891,867
847,085	928,849			Operating Cash Result - Surplus/(Deficit)	30.1%	1,101,869	1,336,726	1,483,708	1,639,485
				Capital Movements					
				Add: Capital Grants & Contributions		120,360	0	0	0
				Add: Loan Funds Used		3,350,000	1,000,000	0	0
				Add: Asset Sales		112,000	59,000	0	28,000
				Add: Transfer from Restricted Assets		3,091,469	1,026,819	0	0
				Less: Asset Acquisition		7,557,960	2,938,500	95,000	479,500
				Less: Loan Repayments		217,738	484,045	537,133	549,063
				Less: Transfer to Restricted Assets		0	0	851,575	638,922
				Program Cash Result - Surplus/(Deficit)		(0)	(0)	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Stormwater Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
208,947	208,947	350010	0030	Operating Revenue					
				Stormwater Revenue	-2.7%	203,240	204,256	205,277	206,303
208,947	208,947			Total Operating Revenue	-2.7%	203,240	204,256	205,277	206,303
				Operating Expenditure					
98,300	113,300	350100	4540	Casino	1.6%	99,848	102,055	104,607	107,222
7,175	7,175	350200	4540	Broadwater	1.5%	7,286	7,448	7,634	7,826
12,814	12,814	350300	4540	Coraki	1.6%	13,025	13,308	13,640	13,982
37,309	37,309	350400	4540	Evans Head	1.6%	37,895	38,734	39,703	40,697
10,756	10,756	350700	4540	Rileys Hill Outfall Channel	1.5%	10,919	11,163	11,443	11,729
17,014	17,014	350850	4540	Woodburn	1.5%	17,277	17,662	18,103	18,555
				Indirect Expenditure					
200,832	200,832	350991	3998	Activity Based Costing - Expense	8.0%	216,801	215,256	219,077	222,862
598,000	598,000	350990	3999	Depreciation	-12.8%	521,500	534,538	547,901	561,599
982,200	997,200			Total Operating Expenditure	-5.9%	924,551	940,164	962,108	984,472
(773,253)	(788,253)			Operating Result - Surplus/(Deficit)	-6.7%	(721,311)	(735,908)	(756,831)	(778,169)
(175,253)	(190,253)			Operating Cash Result - Surplus/(Deficit)	14.0%	(199,811)	(201,370)	(208,930)	(216,570)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		171,745	160,729	0	0
				Less: Asset Acquisition		374,985	364,985	183,600	195,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(403,051)	(405,626)	(392,530)	(411,570)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
6,828,019	6,828,019	490001	1800	Annual & User Charges	5.5%	7,202,680	7,567,164	7,950,021	8,352,173
28,800	28,800	490040	0730	Interest Income	31.9%	38,000	39,140	40,314	41,523
115,000	115,000	490050	0730	Interest on Investments	-72.6%	31,500	32,445	33,418	34,421
57,205	57,205	490070	0460	Other Revenue	3.0%	58,922	60,689	62,510	64,385
				Operating Grants & Contributions					
83,600	83,600	490080	0590	Grant Revenue	-3.3%	80,850	82,500	84,150	85,800
2,300	2,300	490090	0290	Contributions - Other	-100.0%	0	0	0	0
50,648	50,648	492000	0870	Private Works	3.0%	52,167	53,732	55,344	57,004
7,165,572	7,165,572			Total Operating Revenue	4.2%	7,464,119	7,835,670	8,225,757	8,635,306
				Operating Expenditure					
				Indirect Expenditure					
1,457,746	1,457,746	495010	3998	Activity Based Costing - Expense	6.0%	1,545,553	1,573,528	1,609,128	1,646,149
738,008	738,008	495020	3025	Engineering Administration Expenditure	4.2%	768,822	725,769	744,728	764,198
2,320	2,320	495080	3455	Dams & Weirs Operations	34.7%	3,125	3,281	3,445	3,617
5,497	5,497	495090	3455	Dams & Weirs Maintenance	-0.8%	5,451	5,566	5,705	5,847
				Water Mains Operations					
24,027	24,027	495100	5020	Casino	246.8%	83,333	85,039	87,166	89,347
5,805	5,805	495105	5020	Broadwater	1.7%	5,902	6,030	6,180	6,337
6,204	6,204	495110	5020	Coraki	1.7%	6,311	6,447	6,607	6,773
8,900	8,900	495115	5020	Evans Head	1.8%	9,057	9,248	9,479	9,718
3,345	3,345	495120	5020	Rileys Hill	1.7%	3,402	3,476	3,564	3,654
7,435	7,435	495125	5020	Woodburn	1.7%	7,560	7,724	7,916	8,114
				Water Mains Maintenance					
270,851	270,851	495130	5040	Casino	1.6%	275,184	281,235	288,268	295,476
8,790	8,790	495135	5040	Broadwater	1.6%	8,935	9,129	9,359	9,596
15,528	15,528	495140	5040	Coraki	30.8%	20,317	20,751	21,270	21,802
18,389	18,389	495145	5040	Evans Head	17.9%	21,685	22,163	22,717	23,286
2,124	2,124	495150	5040	Rileys Hill	1.7%	2,160	2,205	2,259	2,314
13,203	13,203	495155	5040	Woodburn	1.5%	13,400	13,700	14,042	14,394

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
				Water Reservoirs					
14,437	14,437	495170	3200	Operations	11.7%	16,127	16,880	17,679	18,517
48,644	48,644	495180	3455	Maintenance	7.8%	52,421	53,578	54,916	56,291
				Pump Station					
3,655	3,655	495200	3455	Operations	34.7%	4,924	5,170	5,429	5,700
113,636	113,636	495225	3200	Energy Costs	-1.6%	111,822	117,413	123,284	129,448
52,946	52,946	495250	3455	Maintenance	-17.9%	43,444	44,417	45,526	46,664
				Casino Water Treatment Plant					
589,815	589,815	495300	3025	Operations	30.2%	768,031	792,748	819,051	846,335
77,199	77,199	495350	3375	Maintenance	17.1%	90,395	92,418	94,726	97,096
57,864	57,864	495400	3200	Other Operations Expenses	12.3%	64,962	66,337	68,010	69,729
0	15,865	495410	3455	SCADA Strategy	0.0%	41,459	10,515	10,778	11,047
17,923	17,923	495420	3385	Other Maintenance Expenses	1.2%	18,143	18,573	19,037	19,511
1,193,100	1,193,100	495500	5100	Bulk Water Purchases	3.8%	1,238,000	1,268,950	1,300,674	1,333,191
46,641	46,641	496000	3500	Private Works Expenditure	1.6%	47,368	48,419	49,630	50,871
				Indirect Expenditure					
1,538,500	1,538,500	499990	3999	Depreciation	-6.1%	1,445,100	1,481,863	1,518,622	1,556,300
6,342,532	6,358,397			Total Operating Expenditure	6.0%	6,722,393	6,792,572	6,969,195	7,151,322
823,040	807,175			Operating Result - Surplus/(Deficit)	-9.9%	741,726	1,043,098	1,256,562	1,483,984
2,361,540	2,345,675			Operating Cash Result - Surplus/(Deficit)	-7.4%	2,186,826	2,524,961	2,775,184	3,040,284
				Capital Movements					
				Add: Capital Grants & Contributions		150,000	150,000	150,000	150,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		348,978	0	1,787,816	0
				Less: Asset Acquisition		2,685,804	1,464,500	4,713,000	905,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	1,210,461	0	2,285,284
				Program Cash Result - Surplus/(Deficit)		0	0	(0)	0



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
8,602,657	8,602,657	500001	1900	Rates & Annual Charges	4.0%	8,945,393	9,215,105	9,492,997	9,779,317
29,300	29,300	500040	0730	Interest Income	33.1%	39,000	40,170	41,375	42,616
265,225	265,225	500050	0730	Interest on Investments	-13.9%	228,300	235,149	242,203	249,469
45,584	45,584	500070	1180	Other Revenue	3.0%	46,952	48,360	49,811	51,305
82,500	82,500	500080	0590	Grants	-3.3%	79,800	81,400	83,100	84,700
50,648	50,648	502000	0870	Private Works	3.0%	52,167	53,732	55,344	57,004
9,075,914	9,075,914			Total Operating Revenue	3.5%	9,391,612	9,673,916	9,964,830	10,264,411
				Operating Expenditure					
				Indirect Expenditure					
1,729,337	1,729,337	505010	3998	Activity Based Costing - Expense	6.6%	1,843,242	1,871,483	1,913,271	1,957,848
761,607	761,607	505020	3025	Engineering Expenditure	9.9%	837,051	795,537	816,818	838,698
				Mains Operations					
188,309	188,309	505100	5520	Casino	1.5%	191,111	195,421	200,308	205,315
1,910	1,910	505105	5530	Broadwater	1.8%	1,944	1,984	2,034	2,085
22,664	22,664	505110	5520	Coraki	41.6%	32,095	32,777	33,599	34,439
16,404	16,404	505115	5520	Evans Head	1.5%	16,644	17,020	17,445	17,882
1,000	1,000	505120	5520	Rileys Hill	27.5%	1,275	1,303	1,336	1,368
15,557	15,557	505125	5520	Woodburn	137.5%	36,947	37,749	38,694	39,662
				Mains Maintenance					
78,990	78,990	505130	5540	Casino	1.6%	80,270	82,026	84,077	86,178
102,493	102,493	505135	5540	Broadwater	1.6%	104,142	106,427	109,088	111,814
3,901	3,901	505140	5540	Coraki	1.7%	3,967	4,053	4,154	4,258
23,432	23,432	505145	5540	Evans Head	1.4%	23,750	24,300	24,909	25,531
3,139	3,139	505150	5540	Rileys Hill	1.5%	3,187	3,259	3,340	3,424
19,955	19,955	505155	5540	Woodburn	24.1%	24,763	25,320	25,953	26,601
234,063	149,063	505160	5532	Infiltration Survey/Inspection	1.7%	238,145	243,210	249,291	255,524

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
182,642	182,642	505200	3455	Pump Stations					
99,750	99,750	505225	3200	Operations	4.3%	190,405	195,021	200,392	205,923
310,679	349,535	505250	3375	Energy Costs	5.0%	104,738	109,975	115,474	121,248
				Maintenance	-5.0%	295,039	301,513	309,051	316,779
				Treatment Plant Casino					
254,401	339,401	505300	3025	Operations	14.4%	290,943	297,642	305,408	313,386
66,755	66,755	505320	3200	Energy Costs	-0.9%	66,123	69,429	72,900	76,545
87,385	87,385	505350	3375	Maintenance	1.5%	88,728	90,708	92,974	95,299
				Treatment Plant Coraki					
82,313	82,313	505400	3025	Operations	3.1%	84,830	86,786	89,032	91,337
6,946	6,946	505420	3200	Energy Costs	5.0%	7,293	7,658	8,041	8,443
39,489	39,489	505450	3375	Maintenance	1.5%	40,095	40,990	42,015	43,067
				Treatment Plant Evans Head					
345,922	345,922	505500	3025	Operations	10.4%	381,844	390,948	400,938	411,184
72,474	72,474	505520	3200	Energy Costs	-0.9%	71,805	75,395	79,165	83,123
61,953	61,953	505550	3375	Maintenance	1.5%	62,907	64,310	65,919	67,565
				Treatment Plant Rileys Hill					
31,037	31,037	505600	3025	Operations	3.0%	31,966	32,709	33,570	34,456
6,946	6,946	505620	3200	Energy Costs	5.0%	7,293	7,658	8,041	8,443
10,824	10,824	505650	3375	Maintenance	1.4%	10,974	11,227	11,508	11,797
				Other Maintenance					
0	14,180	505710	3455	SCADA	0.0%	51,717	21,030	21,556	22,095
20,261	20,261	505750	5525	Casino	1.4%	20,542	21,015	21,542	22,081
2,552	2,552	505760	5550	Coraki	1.6%	2,594	2,652	2,718	2,785
5,105	5,105	505765	5600	Evans Head	1.6%	5,186	5,300	5,432	5,569
2,552	2,552	505770	5600	Rieys Hill	1.6%	2,594	2,652	2,718	2,785
5,306	5,306	505775	5600	Woodburn	1.5%	5,383	5,507	5,646	5,787

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
688,553	688,553	505976	3070	Operating Expenditure (continued) Interest Expense	-10.9%	613,774	534,748	451,466	362,880
2,263,100	2,263,100	505990	3999	Indirect Expenditure Depreciation	2.3%	2,315,600	2,359,595	2,417,707	2,477,272
46,417	46,417	506000	3500	Private Works Expenses	1.6%	47,142	48,187	49,392	50,627
7,896,123	7,949,159			Total Operating Expenditure	4.3%	8,238,048	8,224,524	8,336,922	8,451,103
1,179,791	1,126,755			Operating Result - Surplus/(Deficit)	-2.2%	1,153,564	1,449,392	1,627,908	1,813,308
3,442,891	3,389,855			Operating Cash Result - Surplus/(Deficit)	0.1%	3,469,164	3,808,987	4,045,615	4,290,580
				Capital Movements					
				Add: Capital Grants & Contributions		100,000	1,350,000	1,350,000	100,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		2,041,357	382,830	1,713,384	0
				Less: Asset Acquisition		4,188,729	4,041,000	5,524,900	2,602,000
				Less: Loan Repayments		1,421,792	1,500,817	1,584,099	1,672,685
				Less: Transfer to Restricted Assets		0	0	0	115,895
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Health

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
12,678	5,388	110012	0290	Evans Head Break wall Cleaning	-100.0%	0	0	0	0
8,917	0	110013	0290	Evans Head Beach Cleaning	-100.0%	0	0	0	0
135,585	135,585	120010	0260	Regulatory Control	25.1%	169,653	174,744	179,986	185,387
1,639	1,639	120050	0260	Impounding Shelter	3.0%	1,688	1,739	1,791	1,845
307,500	307,500	130010	0460	Health	3.7%	318,727	328,289	338,139	348,284
466,319	450,112			Total Operating Revenue	5.1%	490,068	504,772	519,916	535,516
				Operating Expenditure					
47,678	47,678	110010	3065	Beach Control	1.2%	48,229	49,398	50,633	51,898
11,281	3,026	110012	4304	Evans Head Break wall Cleaning	-100.0%	0	0	0	0
7,952	0	110013	3065	Evans Head Beach Cleaning	-100.0%	0	0	0	0
269,871	273,871	120010	3025	Regulatory Control	-14.5%	230,804	235,785	241,683	247,730
42,575	42,575	120050	3455	Impounding Shelter	2.5%	43,647	44,604	45,719	46,862
				Indirect Expenditure					
84,720	84,720	120991	3998	Activity Based Costing - Expense	4.1%	88,207	90,489	92,804	95,310
3,500	3,500	120990	3999	Depreciation	48.6%	5,200	5,419	5,540	5,663
306,348	306,348	130010	3025	Health	9.4%	335,150	342,091	350,644	359,410
0	16,475	130030	3455	Flying Fox Habitat QE Park	0.0%	0	0	0	0
				Indirect Expenditure					
309,171	309,171	130991	3998	Activity Based Costing - Expense	5.3%	325,522	333,177	341,786	351,773
400	400	130990	3999	Depreciation	-25.0%	300	400	400	400
20,779	15,779	130021	3455	Flying Fox Colony Richmond River Casino	1.0%	20,987	21,512	22,050	22,601
1,104,275	1,103,543			Total Operating Expenditure	-0.6%	1,098,046	1,122,874	1,151,259	1,181,647
(637,956)	(653,431)			Operating Result - Surplus/(Deficit)	-4.7%	(607,978)	(618,102)	(631,343)	(646,131)
(634,056)	(649,531)			Operating Cash Result - Surplus/(Deficit)	-29.7%	(602,478)	(612,283)	(625,403)	(640,068)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(602,478)	(612,283)	(625,403)	(640,068)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
140,000	0	160104	0590	RV Flood Emergency Management Revenue	-100.0%	0	0	0	0
0	68,056	160226	0590	Restoration of burnt riparian areas	0.0%	64,033	0	0	0
140,000	68,056			Richmond Valley Flood Study					
				Total Operating Revenue	-54.3%	64,033	0	0	0
				Operating Expenditure					
125,600	125,600	150010	3455	Noxious Plants Management Expenditure	2.0%	128,100	131,303	134,586	137,951
0	5,000	160104	3455	Restoration of burnt riparian areas	0.0%	0	0	0	0
223,200	223,200	160200	3455	Flood Management Contribution to RRCC	11.8%	249,600	255,840	262,236	268,792
10,000	10,000	160203	3455	Richmond River Coastal Zone Management Plan	0.0%	10,000	0	0	0
160,000	5,000	160204	3455	Coastal Zone Management Plan Implementation Works	-100.0%	0	0	0	0
3,059	6,118	160205	3455	Coraki Riverbank Stabilise	-100.0%	0	0	0	0
2,000	2,000	160215	3455	House Floor Level Surveys	-100.0%	0	0	0	0
0	87,085	160226	3455	Richmond Valley Flood Study	0.0%	96,050	0	0	0
8,935	8,935	160300	3455	Cont to Rosolens Canal	-100.0%	0	0	0	0
0	7,471	160350	3455	Plan of Management - Jabiru Wetlands	0.0%	0	0	0	0
70,705	70,705	160991	3998	Indirect Expenditure Activity Based Costing - Expense	2.6%	72,557	74,840	76,745	78,786
603,499	551,114			Total Operating Expenditure	-7.8%	556,307	461,983	473,567	485,529
(463,499)	(483,058)			Operating Result - Surplus/(Deficit)	6.2%	(492,274)	(461,983)	(473,567)	(485,529)
(463,499)	(483,058)			Operating Cash Result - Surplus/(Deficit)	6.2%	(492,274)	(461,983)	(473,567)	(485,529)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		32,017	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(460,257)	(461,983)	(473,567)	(485,529)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

Our Priority: Making Council Great - Budget Summary

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
413,153	413,153			Operating Revenue					
0	0			Governance & Advocacy	3.0%	425,452	438,193	451,314	464,829
4,493	21,993			Customer Service	0.0%	0	0	0	0
20,506	25,006			Information Technology Services	156.8%	11,536	11,859	12,191	12,533
0	73,592			People & Culture	3.0%	21,122	21,756	22,409	23,082
19,883,094	19,883,094			Work Health & Safety	0.0%	0	0	0	0
29,575	60,076			Financial Services	4.0%	20,671,673	21,687,123	22,235,918	22,798,592
5,156,300	5,163,800			Engineering Support & Asset Management	38.0%	40,827	31,103	31,901	32,724
				Fleet Management	3.1%	5,314,452	5,473,886	5,638,104	5,807,247
25,507,121	25,640,714			Total Operating Revenue	3.8%	26,485,062	27,663,920	28,391,837	29,139,007
2,559,720	2,576,969			Operating Expenditure					
0	18,400			Governance & Advocacy	4.9%	2,685,155	2,554,536	2,622,228	2,904,887
179,817	202,967			Customer Service	0.0%	0	0	0	0
10,000	110,041			Information Technology Services	-0.1%	179,595	181,869	184,201	186,593
0	0			People & Culture	-100.0%	0	0	0	0
135,306	121,906			Work Health & Safety	0.0%	0	0	0	0
79,575	105,539			Financial Services	1.7%	137,570	142,849	146,731	150,720
4,487,462	4,487,462			Engineering Support & Asset Management	14.1%	90,827	31,103	31,901	32,724
				Fleet Management	4.2%	4,674,495	4,786,011	4,908,967	5,035,961
7,451,880	7,623,284			Total Operating Expenditure	4.2%	7,767,642	7,696,368	7,894,029	8,310,885
18,055,241	18,017,430			Operating Result - Surplus/(Deficit)	3.7%	18,717,420	19,967,552	20,497,808	20,828,122
19,356,341	19,318,530			Operating Cash Result - Surplus/(Deficit)	4.6%	20,247,720	21,541,358	22,109,851	22,479,354
				Capital Movements					
				Add: Capital Grants and Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,833	1,888	1,945	2,003
				Add: Asset Sales		453,162	477,899	598,218	518,645
				Add: Transfer from Reserves		1,013,573	51,554	194,083	82,139
				Less: Capital Expenditure		3,154,071	1,940,986	2,719,978	2,364,120
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Reserves		358,700	792,971	419,400	848,028
				Program Cash Result - Surplus/(Deficit)		18,203,517	19,338,742	19,764,720	19,869,993

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
4,739	4,739	560010	0010	Corporate Administration					
				Activity Based Costing - Income	1.0%	4,785	4,905	5,028	5,154
22,838	22,838	560010	0260	Contributions - LPMA/NCAT	3.0%	23,523	24,229	24,956	25,705
122	122	560010	0290	Contributions - Other	3.3%	126	130	134	138
3,000	3,000	560010	0460	Fees - Other	3.0%	3,090	3,183	3,278	3,376
382,454	382,454	560010	1235	Salary Efficiency Dividend	3.0%	393,928	405,746	417,918	430,456
413,153	413,153			Total Operating Revenue	3.0%	425,452	438,193	451,314	464,829
				Operating Expenditure					
				Governance					
54,269	54,269	540010	3025	Administration Expenses	11.5%	60,515	62,028	63,579	65,169
247,365	247,365	540010	3135	Councillor Expenses	-0.1%	247,035	253,212	259,542	266,031
3,417	3,417	540010	3155	Donations	4.3%	3,563	3,720	3,833	3,950
0	0	540010	3178	Election Expenses	0.0%	185,000	0	0	190,000
14,300	14,300	540010	3270	Fleet Expenses	1.0%	14,443	14,804	15,174	15,553
14,600	14,600	540010	3670	Regional Arts Board Contribution	1.0%	14,746	15,115	15,493	15,880
10,000	10,000	540010	3745	Staff Christmas Party	1.0%	10,100	10,353	10,612	10,877
1,033,765	1,033,765	540991	3998	Activity Based Costing - Expense	13.9%	1,177,019	1,202,249	1,235,856	1,293,419
				General Managers Office					
9,624	9,624	550100	3025	Administration Expenses	-15.4%	8,146	8,350	8,559	8,773
623,047	623,047	550100	3185	Employee Costs	0.7%	627,158	639,716	655,709	672,102
23,500	23,500	550100	3270	Fleet Expenses	1.0%	23,735	24,328	24,936	25,559
81,022	81,022	550991	3998	Activity Based Costing - Expense	3.7%	84,036	85,951	88,218	90,698
				Corporate Administration					
110,307	101,707	560010	3025	Administration Expenses	-6.4%	103,194	105,775	108,419	111,130
5,485	10,000	560010	3079	Business Continuity Plan	82.3%	10,000	10,250	10,506	10,769
255,532	249,032	560010	3185	Employee Costs	91.8%	490,060	499,861	512,358	525,167
0	6,500	560010	3270	Fleet Expenses	0.0%	10,000	10,250	10,506	10,769
0	15,000	560010	3275	Fraud Risk Assessment	0.0%	0	15,000	0	15,000
0	15,000	560010	3290	Governance Health Check	0.0%	15,000	0	15,000	0
20,000	20,000	560010	3320	Integrated Planning & Reporting	50.0%	30,000	0	0	55,000
1,071	1,071	560010	3385	M & R - Equipment	1.0%	1,082	1,109	1,137	1,165
207,729	199,062	560010	3455	Operating Expenses	23.1%	255,793	268,463	281,764	295,727
2,300	2,300	560990	3999	Depreciation	-8.7%	2,100	2,300	2,300	2,300
				Indirect Costs					
(571,725)	(571,725)	560991	3998	Activity Based Costing - Expense	54.9%	(885,705)	(880,561)	(908,594)	(992,654)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
				Project Management Office					
3,000	3,000	565010	3025	Administration Expenses	1.0%	3,030	3,107	3,185	3,264
313,752	313,752	565010	3185	Employee Costs	-47.4%	165,104	168,406	172,617	176,932
22,200	22,200	565010	3270	Fleet Expenses	35.1%	30,000	30,750	31,519	32,307
75,161	75,161	565010	3325	Internal Audit	-100.0%	0	0	0	0
2,559,720	2,576,969			Total Operating Expenditure	4.9%	2,685,155	2,554,536	2,622,228	2,904,887
(2,146,567)	(2,163,816)			Operating Result - Surplus/(Deficit)	5.3%	(2,259,703)	(2,116,343)	(2,170,914)	(2,440,058)
(2,144,267)	(2,161,516)			Operating Cash Result - Surplus/(Deficit)	5.3%	(2,257,603)	(2,114,043)	(2,168,614)	(2,437,758)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,833	1,888	1,945	2,003
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,255,770)	(2,112,155)	(2,166,669)	(2,435,755)



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: Customer Service

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
0	0	630100	0290	Operating Revenue Customer Service	0.0%	0	0	0	0
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
268,330	278,330	590100	3260	Council Offices	5.4%	282,743	293,097	303,708	314,751
2,639	2,639	590105	3330	Casino	13.1%	2,986	3,082	3,191	3,303
58,283	58,283	590110	3260	Casino Annex	5.5%	61,496	64,019	66,015	68,079
				Evans Head					
167,200	167,200	590990	3999	Indirect Expenditure	-3.6%	161,200	164,788	168,671	172,650
(496,452)	(496,452)	590991	3998	Depreciation	2.4%	(508,425)	(524,986)	(541,585)	(558,783)
				Activity Based Costing - Expense					
12,154	12,154	630100	3025	Customer Service	42.1%	17,275	17,707	18,149	18,603
972,110	977,110	630100	3185	Administration Expenses	6.0%	1,030,404	1,051,043	1,077,320	1,104,253
0	3,400	630100	3455	Employee Costs	0.0%	0	0	0	0
				Operating Expenses					
(984,264)	(984,264)	630991	3998	Indirect Costs	6.4%	(1,047,679)	(1,068,750)	(1,095,469)	(1,122,856)
				Activity Based Costing - Expense					
0	18,400			Total Operating Expenditure	0.0%	0	0	0	0
0	(18,400)			Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
167,200	148,800			Operating Cash Result - Surplus/(Deficit)	-3.6%	161,200	164,788	168,671	172,650
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		10,000	10,000	10,000	10,000
				Less: Asset Acquisition		10,000	10,000	10,000	10,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		161,200	164,788	168,671	172,650

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: Information Technology Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
4,493	4,493	600010	0010	Operating Revenue					
0	2,500	600010	0290	Activity Based Costing - Income	1.0%	4,536	4,649	4,765	4,884
0	15,000	600010	0460	Contributions - Other	0.0%	0	0	0	0
				Fees - Other	0.0%	7,000	7,210	7,426	7,649
4,493	21,993			Total Operating Revenue	156.8%	11,536	11,859	12,191	12,533
				Operating Expenditure					
				Information Technology					
133,537	143,537	600010	3025	Administration Expenses	1.0%	134,873	138,245	141,701	145,244
945,208	947,708	600010	3185	Employee Costs	4.8%	990,280	1,010,086	1,035,338	1,061,223
18,300	18,300	600010	3270	Fleet Expenses	-100.0%	0	0	0	0
24,000	24,000	600010	3385	M & R - Equipment	1.0%	24,240	24,846	25,467	26,104
67,533	47,533	600010	3440	Mobile Computing	1.0%	68,208	69,913	71,661	73,453
972,012	967,012	600010	3455	Operating Expenses	-2.5%	947,621	971,587	996,166	1,021,372
2,100	2,100	600990	3999	Depreciation	2733.3%	59,500	60,218	61,671	63,160
60,000	60,000	600013	3025	Public Safety CCTV	0.4%	60,250	60,506	60,769	61,038
25,974	25,974	600018	3455	IT Projects	1.0%	26,234	26,890	27,562	28,251
40,000	65,000	600020	3455	IT Innovation Fund (RSV 14/15)	0.0%	40,000	40,000	40,000	40,000
0	0	600029	3455	Penetration Testing	0.0%	14,575	14,939	15,312	15,695
49,350	60,000	600031	3455	Cyber Security	-45.3%	27,000	27,675	28,367	29,076
(2,158,197)	(2,158,197)	600991	3998	Indirect Costs	2.5%	(2,213,186)	(2,263,036)	(2,319,813)	(2,378,023)
				Activity Based Costing - Expense					
179,817	202,967			Total Operating Expenditure	-0.1%	179,595	181,869	184,201	186,593
(175,324)	(180,974)			Operating Result - Surplus/(Deficit)	-4.1%	(168,059)	(170,010)	(172,010)	(174,060)
(173,224)	(178,874)			Operating Cash Result - Surplus/(Deficit)	-37.3%	(108,559)	(109,792)	(110,339)	(110,900)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(108,559)	(109,792)	(110,339)	(110,900)

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
3,688	3,688	610010	0220	Contributions - Early Reporting Incentive	3.0%	3,799	3,913	4,030	4,151
2,060	2,060	610010	0290	Contributions - Other	3.0%	2,122	2,186	2,252	2,320
14,758	14,758	610010	0830	Paid Parental Leave Revenue	3.0%	15,201	15,657	16,127	16,611
0	4,500	610041	0290	Training - Professional Development	0.0%	0	0	0	0
20,506	25,006			Total Operating Revenue	3.0%	21,122	21,756	22,409	23,082
				Operating Expenditure					
12,433	12,433	610010	3025	Administration Expenses	-16.0%	10,439	10,700	10,967	11,242
637,359	637,359	610010	3185	Employee Costs	5.9%	675,200	688,704	705,921	723,569
1,071	1,071	610010	3385	M & R - Equipment	1.0%	1,082	1,109	1,137	1,165
4,969	4,969	610010	3460	Organisational Development	2.0%	5,069	5,171	5,300	5,432
65,000	65,000	610010	3665	Recruitment Expenses	1.7%	66,100	67,752	69,446	71,182
400	400	610990	3999	Depreciation	25.0%	500	400	400	400
				Indirect Costs					
(711,232)	(665,691)	610991	3998	Activity Based Costing - Expense	6.6%	(758,390)	(773,836)	(793,171)	(812,990)
5,782,718	5,782,718	610030	3195	Employee Leave Entitlements	3.1%	5,960,359	6,080,256	6,232,262	6,388,068
30,588	30,588	610031	3025	Industrial Relations	1.0%	30,894	31,666	32,458	33,269
				Learning & Development					
143,920	143,920	610040	4000	Training - Compliance	2.0%	146,798	149,734	153,477	157,314
0	50,000	610040	4059	Training - Work, Health & Safety (WHS)	0.0%	0	0	0	0
144,306	121,306	610041	4000	Training - Professional Development	2.0%	147,192	150,135	153,888	157,735
0	27,500	610046	4000	Training - to be allocated	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Expenditure (continued)					
1,909	1,909	610045	3125	RVC Meetings					
36,595	36,595	610045	3280	Consultative Committee	1.9%	1,946	1,986	2,035	2,087
7,160	7,160	610045	3743	General Staff Meetings	2.0%	37,327	38,073	39,024	40,000
3,182	3,182	610045	3815	Staff Appraisals	2.0%	7,304	7,450	7,636	7,826
3,182	3,182	610045	3955	Union Meetings	2.0%	3,245	3,310	3,393	3,478
				WHS Committee	2.0%	3,245	3,310	3,393	3,478
				<b>Oncosts</b>					
(6,153,560)	(6,153,560)	610900	3450	Oncost Credits	3.0%	(6,338,310)	(6,465,920)	(6,627,566)	(6,793,255)
10,000	110,041			Total Operating Expenditure	-100.0%	0	0	0	0
10,506	(85,035)			Operating Result - Surplus/(Deficit)	101.0%	21,122	21,756	22,409	23,082
10,906	(84,635)			Operating Cash Result - Surplus/(Deficit)	98.3%	21,622	22,156	22,809	23,482
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		21,622	22,156	22,809	23,482

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: Work Health & Safety

Original Budget	Revised Budget				Original Budget	Budget	Budget	Budget	Budget
2020/2021	31-Mar-21	Project	Activity	Description	% +/-	2021/2022	2022/2023	2023/2024	2024/2025
0	73,592	610020	0360	Operating Revenue					
				Contributions - WHS Incentive Payments	0.0%	0	0	0	0
0	73,592			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
4,564	4,564	610020	3025	Administration Expenses	-44.8%	2,520	2,583	2,648	2,714
2,140	2,140	610020	3180	Emergency Preparedness	1.0%	2,161	2,215	2,270	2,327
181,152	181,152	610020	3185	Employee Costs	1.0%	182,920	186,578	191,243	196,025
16,300	16,300	610020	3270	Fleet Expenses	0.0%	16,300	16,708	17,126	17,554
1,284	1,284	610020	3385	M & R - Equipment	1.0%	1,297	1,329	1,362	1,396
2,194	2,194	610020	3455	Operating Expenses	1.0%	2,216	2,271	2,328	2,386
5,460	19,841	610020	3960	WHS Equipment	1.0%	5,515	5,653	5,794	5,939
11,160	22,320	610020	3968	WHS Programs	1.0%	11,272	11,554	11,843	12,139
10,000	30,000	610021	3963	WHS Health and Wellbeing Program	-100.0%	0	0	0	0
				Indirect Costs					
(234,254)	(279,795)	610991	3998	Activity Based Costing - Expense	-4.3%	(224,201)	(228,891)	(234,614)	(240,480)
0	0			Total Operating Expenditure	0.0%	0	0	0	0
0	73,592			Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
0	73,592			Operating Cash Result - Surplus/(Deficit)	0.0%	0	0	0	0
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		11,272	11,554	11,843	12,139
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		11,272	11,554	11,843	12,139

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: Financial Services

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
				Financial Services					
16,750	16,750	570010	0010	Activity Based Costing - Income	2.5%	17,170	17,599	18,039	18,490
51,500	51,500	570010	0180	Certificates - S603	2.9%	53,000	54,590	56,228	57,915
60,000	60,000	570010	0400	Debtors Summons Fees	0.0%	60,000	63,038	64,614	66,229
1,236	1,236	570010	0460	Fees - Other	21.4%	1,500	1,545	1,591	1,639
5,305	5,305	570010	1169	Misc Rebates	3.7%	5,500	5,665	5,835	6,010
515	515	570010	1210	Rous Water Agency Fees	-22.3%	400	412	424	437
				General Purpose Revenue					
5,541,919	5,541,919	580010	0590	Grant Revenue	0.1%	5,548,706	5,683,349	5,822,025	5,964,118
655,500	655,500	580010	0730	Interest Income	-1.3%	647,200	716,616	738,115	760,258
8,704,377	8,704,377	580010	1150	Rates Revenue - Residential	5.7%	9,197,938	9,720,075	9,968,902	10,224,025
2,716,337	2,716,337	580010	1151	Rates Revenue - Farmland	6.5%	2,893,370	3,053,995	3,130,710	3,209,358
2,129,655	2,129,655	580010	1152	Rates Revenue - Business	5.5%	2,246,889	2,370,239	2,429,435	2,490,113
19,883,094	19,883,094			Total Operating Revenue	4.0%	20,671,673	21,687,123	22,235,918	22,798,592
				Operating Expenditure					
				Financial Services					
334,700	321,300	570010	3025	Administration Expenses	3.5%	346,300	354,958	363,833	372,930
1,430,127	1,436,127	570010	3185	Employee Costs	-7.7%	1,319,560	1,423,745	1,459,338	1,495,821
32,076	26,076	570010	3270	Fleet Expenses	-100.0%	0	0	0	0
0	0	570010	3325	Internal Audit	0.0%	75,913	77,811	79,756	81,750
91,047	91,047	570010	3455	Operating Expenses	-2.2%	89,000	91,225	93,506	95,844
2,500	2,500	570990	3999	Depreciation	4.0%	2,600	2,500	2,500	2,500
				Indirect Costs					
(1,755,144)	(1,755,144)	570991	3998	Activity Based Costing - Expense	-3.4%	(1,695,803)	(1,807,390)	(1,852,202)	(1,898,125)
135,306	121,906			Total Operating Expenditure	1.7%	137,570	142,849	146,731	150,720
19,747,788	19,761,188			Operating Result - Surplus/(Deficit)	4.0%	20,534,103	21,544,274	22,089,187	22,647,872
19,750,288	19,763,688			Operating Cash Result - Surplus/(Deficit)	4.0%	20,536,703	21,546,774	22,091,687	22,650,372
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		358,700	347,200	419,400	611,700
				Program Cash Result - Surplus/(Deficit)		20,178,003	21,199,574	21,672,287	22,038,672

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
				Operating Revenue					
				Engineering Support Services					
4,500	4,500	640010	0290	Contributions - Other	233.3%	15,000	4,500	4,500	4,500
4,776	34,776	640010	0460	Fees - Other	3.0%	4,919	5,067	5,219	5,376
4,776	4,776	640010	0840	Plan Check Fees	3.0%	4,919	5,067	5,219	5,376
15,523	10,523	640010	1180	Rental Income	3.0%	15,989	16,469	16,963	17,472
				Asset Management					
0	5,501	650010	1220	Rural Road Numbering	0.0%	0	0	0	0
29,575	60,076			Total Operating Revenue	38.0%	40,827	31,103	31,901	32,724
				Operating Expenditure					
				<b>Engineering Support</b>					
98,866	98,866	640010	3025	Administration Expenses	-7.5%	91,463	93,751	96,095	98,498
0	3,328	640010	3150	Deed of Release	0.0%	3,400	3,485	3,572	3,661
1,854,410	1,840,747	640010	3185	Employee Costs	8.7%	2,015,016	2,055,316	2,106,700	2,159,367
79,710	79,710	640010	3190	Employee Costs - Team Meetings	-74.4%	20,400	20,808	21,329	21,862
289,110	289,110	640010	3270	Fleet Expenses	-1.4%	285,000	292,125	299,428	306,914
9,701	9,701	640010	3385	M & R - Equipment	1.0%	9,798	10,043	10,294	10,551
7,382	7,382	640010	3425	M & R - Radios	1.0%	7,456	7,642	7,833	8,029
36,959	61,959	640010	3455	Operating Expenses	-5.8%	34,828	35,730	36,656	37,607
0	4,692	640010	4064	Training - Engineering Support	0.0%	0	0	0	0
0	1,500	640010	7001	Design & Investigation	0.0%	0	0	0	0
4,800	4,800	640990	3999	Depreciation	35.4%	6,500	6,338	6,376	6,415
(2,351,363)	(2,351,363)	640991	3998	Indirect Costs Activity Based Costing - Expense	3.5%	(2,433,034)	(2,494,135)	(2,556,382)	(2,620,180)
				<b>Asset Management</b>					
1,733	1,733	650010	3025	Administration Expenses	1.0%	1,750	1,794	1,839	1,885
0	0	650010	3033	Aerial Photography	0.0%	90,000	0	0	0
10,704	10,704	650010	3035	Asset Data Collection	-100.0%	0	11,081	11,358	11,642
26,759	26,759	650010	3040	Asset Management System	311.1%	110,000	10,250	10,506	10,769
871,992	871,992	650010	3185	Employee Costs	-1.8%	856,240	873,365	895,199	917,578
51,500	51,500	650010	3270	Fleet Expenses	1.0%	52,015	53,315	54,648	56,014
536	536	650010	3385	M & R - Equipment	0.9%	541	555	569	583
1,097	1,097	650010	3455	Operating Expenses	1.0%	1,108	1,136	1,164	1,193
0	5,107	650010	3690	Rural Road Numbering Expenses	0.0%	3,500	3,588	3,678	3,770
7,000	7,000	650010	3830	Valuation	0.0%	7,000	70,000	42,500	0
3,259	3,259	650010	4100	Inspections - Footpaths	2.0%	3,324	3,390	3,475	3,562
3,853	3,853	650010	4113	Inspections - Playground Equipment	1.0%	3,892	3,989	4,089	4,191
50,000	50,000	650013	3967	WHS Asbestos Register	0.0%	50,000	0	0	0
(978,433)	(978,433)	650991	3998	Indirect Costs Activity Based Costing - Expense	15.4%	(1,129,370)	(1,032,463)	(1,029,025)	(1,011,187)
199,915	199,915	660100	3025	Works Depot - Casino	1.0%	201,877	208,327	214,921	221,747

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support									
Service: Engineering Support & Asset Management									
Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
69,358	69,358	660300	3025	Operating Expenditure (continued) Works Depot - Evans Head	3.1%	71,494	73,538	75,684	77,896
74,600	74,600	660990	3999	Indirect Expenditure Depreciation	56.0%	116,400	121,386	124,344	127,375
(343,873)	(343,873)	660991	3998	Activity Based Costing - Expense	13.3%	(389,771)	(403,251)	(414,949)	(427,018)
79,575	105,539			Total Operating Expenditure	14.1%	90,827	31,103	31,901	32,724
(50,000)	(45,463)			Operating Result - Surplus/(Deficit)	0.0%	(50,000)	0	(0)	(0)
29,400	33,937			Operating Cash Result - Surplus/(Deficit)	148.0%	72,900	127,724	130,720	133,790
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		193,648	30,000	45,000	60,000
				Less: Asset Acquisition		105,000	35,000	50,000	65,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		161,548	122,724	125,720	128,790



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates

CS2 Great Support

Service: Fleet Management

Original Budget 2020/2021	Revised Budget 31-Mar-21	Project	Activity	Description	Original Budget % +/-	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
0	7,500	670000	0290	Operating Revenue Workshops	0.0%	0	0	0	0
176,250	176,250	680010	0340	Plant Operations Contributions - Staff Vehicles	5.0%	185,000	190,550	196,267	202,155
139,050	139,050	680010	0590	Grant Revenue	3.0%	143,222	147,519	151,945	156,503
4,841,000	4,841,000	680010	0850	Plant Hire Charges	3.0%	4,986,230	5,135,817	5,289,892	5,448,589
5,156,300	5,163,800			Total Operating Revenue	3.1%	5,314,452	5,473,886	5,638,104	5,807,247
				Operating Expenditure					
				<b>Workshops</b>					
124,575	124,575	670010	3025	Casino	1.1%	125,974	128,884	132,107	135,411
98,555	98,555	670020	3025	Coraki Fabrication	2.7%	101,187	103,876	106,738	109,686
50,868	50,868	670030	3025	Evans Head	1.4%	51,601	52,806	54,142	55,514
				<b>Indirect Expenditure</b>					
52,700	52,700	670990	3999	Depreciation	-35.1%	34,200	39,893	40,398	40,915
(326,698)	(326,698)	670991	3998	Activity Based Costing - Expense	-4.2%	(312,962)	(325,459)	(333,385)	(341,526)
				<b>Plant Operations</b>					
7,000	7,000	680010	3025	Administration Expenses	1.0%	7,070	7,247	7,428	7,614
310,546	310,546	680010	3185	Employee Costs	4.8%	325,376	331,884	340,181	348,686
2,309,604	2,309,604	680010	3270	Fleet Expenses	0.2%	2,313,282	2,371,656	2,433,901	2,497,849
25,000	25,000	680010	3455	Operating Expenses	1.0%	25,250	25,881	26,528	27,191
12,500	12,500	680012	3455	Chain of Responsibility Management Plan	0.0%	12,500	0	0	0
				<b>Indirect Expenditure</b>					
994,500	994,500	680990	3999	Depreciation	15.4%	1,147,300	1,175,983	1,205,383	1,235,517
828,312	828,312	680991	3998	Activity Based Costing - Expense	1.9%	843,717	873,360	895,546	919,104
4,487,462	4,487,462			Total Operating Expenditure	4.2%	4,674,495	4,786,011	4,908,967	5,035,961
668,838	676,338			Operating Result - Surplus/(Deficit)	-4.3%	639,957	687,875	729,137	771,286
1,716,038	1,723,538			Operating Cash Result - Surplus/(Deficit)	6.1%	1,821,457	1,903,751	1,974,918	2,047,718
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		453,162	477,899	598,218	518,645
				Add: Transfer from Restricted Assets		798,652	0	127,240	0
				Less: Asset Acquisition		3,039,071	1,895,986	2,659,978	2,289,120
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	445,771	0	236,328
				Program Cash Result - Surplus/(Deficit)		34,200	39,893	40,398	40,915

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Revenue 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Capital Grants &amp; Contributions</b>				
<b>Connecting People &amp; Places</b>				
<b>Swimming Pools</b>				
Casino Pool Upgrade	2,200,000	0	0	0
Total Swimming Pools	2,200,000	0	0	0
<b>Libraries</b>				
Library Car Fund RVC	3,484	3,484	3,484	3,484
Library Car Fund Kyogle	1,516	1,516	1,516	1,516
Mobile Library Fund RVC	15,246	15,246	15,246	15,246
Mobile Library Fund Kyogle	15,754	15,754	15,754	15,754
Laptop Fund RVC	2,090	2,090	2,090	2,090
Laptop Fund Kyogle	910	910	910	910
Laptop Fund Kyogle	4,460	4,460	4,460	4,460
Laptop Fund Kyogle	1,940	1,940	1,940	1,940
Total Libraries	45,400	45,400	45,400	45,400
<b>Sports Grounds, Parks &amp; Facilities</b>				
Coronation Park Upgrade (LRCIP)	202,500	0	0	0
Casino Drill Hall Walk - LRCIP	442,500	0	0	0
Razorback Lookout - LRCIP	199,981	0	0	0
LPMA Surf Club Grant	23,774	24,131	24,493	24,860
Casino Showground and Racecourse Upgrade	3,600,000	4,100,000	0	0
Total Sports Grounds, Parks & Facilities	4,468,755	4,124,131	24,493	24,860
<b>Community Centres and Halls</b>				
Rappville Community Hall	454,545	0	0	0
Total Community Centres and Halls	454,545	0	0	0
<b>Building and Maintaining Roads</b>				
RMS PAMP Program	20,000	20,000	20,000	20,000
Country Lane - Fixing Country Roads	562,500	0	0	0
Sealed Rds Capital Grants	400,000	400,000	400,000	400,000
JTR Small Bridge Bridges Renewal Program	264,700	0	0	0
Ellangowan Rd Bridge LRCIP	165,000	0	0	0
Grant Cap - TfNSW Woodburn-Coraki Rd Major Upgrade (\$10m)	2,000,000	7,000,000	0	0
RMS REPAIR Program Regional	169,654	173,048	0	0
Willox Bridge (Fixing Country Bridges)	432,988	0	0	0
Natural Disaster ARGN898 Unsealed Flood Feb 20	865,000	0	0	0
Natural Disaster AGRN871 Unsealed Bridges Fires Aug 19	107,395	0	0	0
Elliot's Rd Bridge - Fixing Country Bridges	268,551	0	0	0
Total Building and Maintaining Roads	4,987,237	7,593,048	420,000	420,000
Total Connecting People & Places Capital Grants & Contributions	12,424,488	11,762,579	489,893	490,260

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Revenue 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Capital Grants &amp; Contributions (continued)</b>				
<b>Growing our Economy</b>				
<u>Tourism</u>				
Northern Rivers Rail Trail (Casino to Bentley)	300,000	0	0	0
Total Tourism	300,000	0	0	0
<u>Town Planning &amp; Development Services</u>				
\$7.12 Contributions	150,000	150,000	150,000	150,000
\$7.11 Rural Development Heavy Haulage Contributions	48,816	49,792	50,788	51,803
Total Town Planning & Development Services	198,816	199,792	200,788	201,803
<u>Northern Rivers Livestock Exchange</u>				
Capital Works Levy	204,600	204,600	208,692	212,866
Total Northern Rivers Livestock Exchange	204,600	204,600	208,692	212,866
<u>Real Estate Development</u>				
Casino Industries Activation Project	770,344	0	0	0
Total Real Estate Development	770,344	0	0	0
Total Growing our Economy Capital Grants and Contributions	1,473,760	404,392	409,480	414,669
<b>Looking after our Environment</b>				
<u>Waste Management</u>				
Nammoona - FOGO Compost Facility (Env Trust)	120,360	0	0	0
Total Waste Management	120,360	0	0	0
<u>Water Supplies</u>				
\$64 Contributions	150,000	150,000	150,000	150,000
Total Water Supplies	150,000	150,000	150,000	150,000
<u>Sewerage Services</u>				
\$64 Contributions	100,000	100,000	100,000	100,000
Sewer Augmentation	0	1,250,000	1,250,000	0
Total Sewerage Services	100,000	1,350,000	1,350,000	100,000
Total Looking after our Environment Capital Grants and Contributions	370,360	1,500,000	1,500,000	250,000
Total Capital Grants & Contributions	<b>14,268,608</b>	<b>13,666,971</b>	<b>2,399,373</b>	<b>1,154,929</b>

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Revenue 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Loan Funds Utilised</b>				
<b>Connecting People &amp; Places</b>				
<u>Swimming Pools</u>				
Loan Borrowings - Swimming Pools	2,500,000	0	0	0
Total Swimming Pools	2,500,000	0	0	0
Total Connecting People & Places Loan Funds Utilised	2,500,000	0	0	0
<b>Looking after our Environment</b>				
<u>Waste Management</u>				
Loan Borrowings - Waste Management	3,350,000	1,000,000	0	0
Total Waste Management	3,350,000	1,000,000	0	0
Total Looking after our Environment Loan Funds Utilised	3,350,000	1,000,000	0	0
Total Loan Funds Utilised	5,850,000	1,000,000	0	0
<b>Deferred Debtor Repayments</b>				
<b>Making Council Great</b>				
<u>Governance &amp; Advocacy</u>				
Deferred Debtor Repay - Pac Coast Rail	1,833	1,888	1,945	2,003
Total Governance & Advocacy	1,833	1,888	1,945	2,003
Total Making Council Great Deferred Debtor Repayments	1,833	1,888	1,945	2,003
Total Deferred Debtor Repayments	1,833	1,888	1,945	2,003
<b>Proceeds from the Sale of Assets</b>				
<b>Connecting People &amp; Places</b>				
<u>Libraries</u>				
Library Book Sales	500	500	500	500
Total Libraries	500	10,500	500	10,500
Total Connecting People & Places Proceeds from the Sale of Assets	500	10,500	500	10,500

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Revenue 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Proceeds from the Sale of Assets (continued)</b>				
<b>Growing our Economy</b>				
<u>Real Estate Development</u>				
Reynolds Rd Industrial Land	1,500,000	900,000	700,000	1,200,000
Canning Drive Residential	1,305,000	0	0	0
Residential Land Sale	0	0	0	812,500
Total Real Estate Development	2,805,000	900,000	700,000	2,012,500
Total Growing our Economy Proceeds from the Sale of Assets	2,805,000	900,000	700,000	2,012,500
<b>Looking after our Environment</b>				
<u>Waste Management</u>				
Plant Sales	112,000	59,000	0	28,000
Total Waste Management	112,000	59,000	0	28,000
Total Looking after our Environment Proceeds from the Sale of Assets	112,000	59,000	0	28,000
<b>Making Council Great</b>				
<u>Fleet Management</u>				
Plant Sales	453,162	477,899	598,218	518,645
Total Fleet Management	453,162	477,899	598,218	518,645
Total Making Council Great Proceeds from the Sale of Assets	453,162	477,899	598,218	518,645
Total Proceeds from the Sale of Assets	3,370,662	1,447,399	1,298,718	2,569,645
Total Capital Revenue	23,491,103	16,116,258	3,700,036	3,726,577

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Connecting People &amp; Places Capital Expenditure</b>				
<u>Swimming Pools</u>				
<i>Casino Swimming Pool</i> Casino Pool Upgrade	6,085,000	0	0	0
Total Swimming Pools	6,085,000	0	0	0
<u>Libraries</u>				
Library Car Replacement	0	35,000	0	42,000
Library Book Purchases	97,375	99,809	102,304	104,862
Furniture & Fittings	8,958	9,128	9,301	9,478
Laptop Replacement Program	0	0	9,000	0
Total Libraries	106,333	143,937	120,605	156,340
<u>Cemeteries</u>				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	40,000	0	0	17,000
Memorial Garden	0	5,000	0	0
Columbarium Walls	0	13,000	0	13,000
Expansion Earthworks	0	0	5,000	0
Expansion Infrastructure	0	10,000	10,000	0
<i>Casino West St Cemetery</i>				
Expansion Infrastructure	10,000	0	0	0
<i>Coraki Cemetery</i>				
Infrastructure Improvements	5,000	0	5,000	0
Concrete Strips	5,000	0	5,000	0
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	0	5,000	5,000	5,000
Columbarium Wall	0	13,000	0	0
Expansion Infrastructure	0	7,000	0	5,000
Total Cemeteries	60,000	53,000	30,000	40,000
<u>Sports Grounds, Parks &amp; Facilities</u>				
<i>Casino</i>				
Casino Drill Hall Memorial Walk	885,000	0	0	0
Coronation Park Upgrade	355,000	0	0	0
<i>Evans Head</i>				
Razorback Lookout	399,963	0	0	0
<i>Casino Showground</i>				
Main Grandstand Upgrade (RSV 08/09)	30,000	0	0	0
Showground and Racecourse Upgrade	4,100,000	4,100,000	0	0
New Toilet Block & Upgrade (Stimulus)	275,531	0	0	0
Lighting & Electrical (Stimulus)	465,590	0	0	0
Extension of Cutting Yard	177,693	0	0	0
<i>Evans Head Surf Club</i>				
Upgrades	23,774	24,131	24,493	24,860

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Connecting People &amp; Places Capital Expenditure (continued)</b>				
<b>Sports Grounds, Parks &amp; Facilities (continued)</b>				
<i>All Areas</i>				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip (SRV 08/09)	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks (SRV 14/15)	185,000	185,000	185,000	185,000
Sports Grounds - Light Pole Replacement (SRV 08/09)	10,000	10,000	10,000	10,000
<i>Public Toilets</i>				
Refurbishments (SRV 14/15)	40,000	40,000	40,000	40,000
Total Sports Grounds, Parks & Facilities	6,962,551	4,374,131	274,493	274,860
<b>Community Centres and Halls</b>				
Asset Renewals to be allocated	46,512	47,210	47,918	48,637
Fairy Hill Hall - Kitchen & Supper Room Upgrade	13,521	0	0	0
Rappville Common	1,454,545	0	0	0
Total Community Centres and Halls	1,514,578	47,210	47,918	48,637
<b>Building &amp; Maintaining Roads</b>				
<i>Urban Local Roads &amp; Bridges</i>				
<i>Roads to Recovery Program</i>				
<i>Casino</i>				
Cedar Ave	50,000	0	0	0
Farley St - Hickey St to Wheat St	159,172	0	0	0
Adam St - Cope St to Hare St	0	140,000	0	0
Colches St - Richmond St to Barker St	0	0	130,000	0
Stapleton Ave - West St to Diary St (RTR \$96,215)	0	0	0	168,500
Lancaster Ave - McElroy St to Division St	0	0	0	75,000
<i>Coraki</i>				
Richmond Terrace	600,000	0	0	0
<i>SRV 14/15</i>				
Lancaster Ave - Division to Eccles St	0	0	0	75,000
Anderson Ave - Hare St to Light St	0	0	125,000	0
<i>Laneways</i>				
Josephs Ln Coraki	75,000	0	0	0
Oak Ln Casino	0	50,000	0	0
Country Ln	750,000	0	0	0
Unallocated	0	25,000	75,000	75,000
<i>Tree Planting Program</i>				
Town Entries	40,000	40,000	40,000	0
<i>Kerb &amp; Gutter Replacement Program - All Areas (SRV 14/15)</i>				
All Areas	208,100	156,272	186,500	151,772
<i>Urban Road Sign Renewals</i>				
All Areas	50,800	52,100	53,400	54,700

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Connecting People &amp; Places Capital Expenditure (continued)</b>				
<b>Building &amp; Maintaining Roads (continued)</b>				
<i>Urban Reseal Program</i>				
All Areas	416,609	424,941	433,440	442,109
<i>Urban Heavy Patching Program</i>				
Urban Heavy Patching - All Areas	43,488	44,575	45,690	46,832
<i>RMS Active Transport Program</i>				
RMS Active Transport Program	40,000	40,000	40,000	40,000
<b>Total Urban Local Roads &amp; Bridges Capital Expenditure</b>	<b>2,433,169</b>	<b>972,888</b>	<b>1,129,030</b>	<b>1,128,913</b>
<i>Sealed Rural Local Roads &amp; Bridges</i>				
<i>Roads to Recovery Program</i>				
Fogwells Rd - CH 7100 to 8000	380,000	0	0	0
Tomki Tatham Rd - CH 0 to 405 (RTR \$9,043)	350,000	0	0	0
Ellangowan Rd - CH 7100 to 8200	404,000	0	0	0
Fogwells Rd - CH 8000 to 9000	0	400,000	0	0
Wyan Rd - CH 7200 to 7800 (RTR \$462,215)	0	500,000	0	0
Spring Grove Rd - CH TBA	0	0	528,500	0
Wyan Rd - CH TBA (RTR \$343,715)	0	0	500,000	0
McDonalds Bridge Road - west of Northfields Rd	0	0	0	431,000
Old Tenterfield Rd - CH TBA	0	0	0	400,000
<i>Sealed Rural Local Roads &amp; Bridges SRV 14/15</i>				
JTR Small Bridge (Four Mile Creek)	264,700	0	0	0
Ellangowan Rd Bridge LRCIP	165,000	0	0	0
Coraki Ellangowan Rd West 0 to 2570	0	650,000	0	0
Reynolds Rd - TBA	0	30,000	231,272	400,000
Capital Grants Works	400,000	400,000	400,000	400,000
Heavy Patching	110,171	112,925	115,748	118,642
Rural Roads Drainage	37,624	38,376	39,144	39,927
Signage Renewal	11,000	11,000	11,000	11,000
Guardrail Replacement Program	70,000	70,000	70,000	70,000
Rural Reseal Program	741,021	844,317	1,014,203	1,034,487
<b>Total Sealed Rural Local Roads &amp; Bridges</b>	<b>2,933,516</b>	<b>3,056,618</b>	<b>2,909,867</b>	<b>2,905,056</b>
<i>Sealed Rural Regional Roads &amp; Bridges</i>				
Reg Rds - MR145 Woodburn-Coraki Rd Major Upgrade (\$10m)	2,000,000	7,000,000	0	0
MR153 Woodburn-Evans Head Rd CH2.4-2.9 REPAIR	339,308	0	0	0
MR153 Woodburn-Evans Head Rd CH2.56-3.06 REPAIR	0	346,096	0	0
Willox Bridge (Fixing Country Bridges)	765,588	0	0	0
Contribution to REPAIR Program	0	0	180,521	184,131
Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program	108,000	108,000	108,000	108,000
Heavy Patching	255,000	260,000	275,000	280,000
<b>Total Sealed Rural Regional Roads &amp; Bridges</b>	<b>3,472,896</b>	<b>7,719,096</b>	<b>568,521</b>	<b>577,131</b>



Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Connecting People &amp; Places Capital Expenditure (continued)</b>				
<b>Building &amp; Maintaining Roads (continued)</b>				
<i>Unsealed Rural Local Roads &amp; Bridges</i>				
Gravel Resheets	170,000	407,100	475,850	500,069
Additional Gravel Resheets (SRV 08/09)	0	242,900	242,900	137,900
EPAR - Ainsworth Rd Embankment February 2020 Flood	475,000	0	0	0
EPAR - Upper Cherry Tree Rd Embankment February 2020 Flood	390,000	0	0	0
Elliot's Rd Bridge (Fixing Country Bridges)	268,551	0	0	0
EPAR - Camira CK Bridge Fire 2019	107,395	0	0	0
<b>Total Unsealed Rural Local Roads &amp; Bridges</b>	<b>1,410,946</b>	<b>650,000</b>	<b>718,750</b>	<b>637,969</b>
<i>Footpaths</i>				
<i>Casino</i>				
Canterbury Street - Hospital entrance to join existing in Gitana	40,000	0	0	0
Gitana Street - North to Canterbury ( western)	30,000	0	0	0
West Street - Richmond to Barker (eastern) (S94A)	40,000	0	0	0
West Street - Richmond to River (eastern) (S94A)	15,000	0	0	0
North Street - Gitana to Hotham (southern side)	65,000	0	0	0
Hotham Street - Canterbury to Barker (western side)	0	0	0	45,000
Graham Place - Walker St to Library Entrance	0	0	0	25,000
<i>Broadwater</i>				
Broadwater Evans Head Road - Pacific Hwy to McDonald St	0	40,000	0	0
<i>Coraki</i>				
Adams Street - Bridge to Richmond ( southern)	0	0	27,000	0
<i>Evans Head</i>				
Elm Street - Oak Lane to Cedar ( western)	0	0	10,000	0
<i>Woodburn</i>				
Wagner Street - Cedar to Woodburn ( northern)	0	30,000	0	0
Woodburn Street - Wattle to Booyong ( eastern)	0	0	33,000	0
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	21,200	21,600	22,000	22,500
Evans Head Footpaths - Renewals to be allocated	8,800	9,000	9,100	9,300
<b>Total Footpaths</b>	<b>220,000</b>	<b>100,600</b>	<b>101,100</b>	<b>101,800</b>
<i>Aerodromes</i>				
<i>Casino</i>				
Linemark Runway RSV 08/09	0	0	0	5,000
<b>Total Aerodromes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000</b>
<b>Total Building and Maintaining Roads Capital Expenditure</b>	<b>10,470,527</b>	<b>12,499,202</b>	<b>5,427,268</b>	<b>5,355,869</b>
<b>Total Connecting People &amp; Places Capital Expenditure</b>	<b>25,198,989</b>	<b>17,117,480</b>	<b>5,900,284</b>	<b>5,875,706</b>
<b>Growing our Economy Capital Expenditure</b>				
<i>Tourism</i>				
Northern Rivers Rail Trail (Casino to Bentley)	459,330	0	0	0
<b>Total Tourism</b>	<b>459,330</b>	<b>0</b>	<b>0</b>	<b>0</b>

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Growing our Economy Capital Expenditure (continued)</b>				
<u>Northern Rivers Livestock Exchange</u>				
Plant Purchases	61,000	0	0	0
Shed	9,000	0	0	0
Total Northern Rivers Livestock Exchange	70,000	0	0	0
<u>Real Estate Development</u>				
Real Estate Development	3,190,688	0	2,000,000	1,000,000
Total Real Estate Development	3,190,688	0	2,000,000	1,000,000
Total Growing our Economy Capital Expenditure	3,720,018	0	2,000,000	1,000,000
<b>Looking after our Environment Capital Expenditure</b>				
<u>Waste Management</u>				
<i>Plant Purchases</i>				
Plant Purchases	1,542,000	635,500	0	129,500
<i>Nammoona Landfill</i>				
Mobile Garbage Bins	0	0	15,000	0
Impound Shelter	0	15,000	0	0
Cell Capping	1,890,000	1,108,000	0	0
Cell 6 Approval & Construction	3,000,000	1,100,000	0	350,000
Fencing	30,000	30,000	30,000	0
Public Place Recycling & Infrastructure (BWRP)	50,000	50,000	50,000	0
Resource Recovery Infrastructure Projects	845,960	0	0	0
VENM for Asbestos Bunds	30,000	0	0	0
Upgrade Lunch Room & Amenities	60,000	0	0	0
<i>Evans Head Transfer Station</i>				
Transfer Station Masterplan	20,000	0	0	0
FERRC - Concrete Wall Upgrades	20,000	0	0	0
Sealed Access	40,000	0	0	0
New Shielding for FERRC	10,000	0	0	0
Roof Repairs	20,000	0	0	0
Total Waste Management	7,557,960	2,938,500	95,000	479,500
<u>Stormwater Management</u>				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Increase Drainage Points Hotham St from Railway Pde to River	30,000	0	0	0
Increase Drainage Points in Johnston St	0	0	27,000	0
Replace concrete pipes -River St/ Walker St (75566)	0	0	58,000	0
Replace concrete pipes -Railway station (76152, 76157)	0	0	0	40,000
Increase Drainage Points in Colches St	0	0	0	30,000

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Looking after our Environment Capital Expenditure (continued)</b>				
<b>Stormwater Management (continued)</b>				
<i>Coraki</i>				
Replace concrete pipes - Church Lane	10,000	0	0	0
Drainage Coraki - Acid Sulphate Management Plans	0	0	0	20,000
<i>Evans Head</i>				
Illawong Ln Drainage Improvements	324,985	324,985	88,600	0
Currajong St - CDS Unit Rehab	0	15,000	0	0
Stormwater Network Camera Investigation	0	0	0	20,000
Carabeen St Swamp Improvements to Open Drain	0	0	0	50,000
Increase Drainage Points in Cypress St	0	0	0	25,000
<i>Woodburn/Rappville/Rileys Hill</i>				
Increase Drainage Points Richmond St	0	15,000	0	0
<b>Total Stormwater Management</b>	<b>374,985</b>	<b>364,985</b>	<b>183,600</b>	<b>195,000</b>
<b>Water Supplies</b>				
<i>Mains Replacements - Casino</i>				
Stapleton Ave - Diary St to West St	0	0	297,500	360,000
Pratt St; Hickey St to Wheat St	0	65,000	0	0
Colches St; Lennox St to Stapleton Ave + Hare	65,000	0	0	0
Colches St Nth; Waratah to Sandiland St	22,500	0	0	0
Division Street; West St to Rifle range Road	70,000	0	0	0
Hickey St; Lennox St to Cope St	38,000	0	0	0
Lees Ave; Hare St North to existing uPVC	0	15,000	0	0
Morwick St; North St to Apsley St	32,500	0	0	0
Cope St; Hickey St/Windsor Ave to Adam St	39,000	0	0	0
Sandilands St; Colches St Nth to Hotham St	0	56,000	0	0
Stapleton Ave; Colches St to Diary St	56,000	0	0	0
Wharf St; East Street to drain	0	22,500	0	0
Dean St; Hickey St to Wheat St	0	0	62,500	0
Division St; West St to Centre St	0	56,000	0	0
Hartley St; Adam St to East St	0	60,000	0	0
High St; Apsley St to PVC @ 30 High St	0	112,000	0	0
Teak St; Short St to dead-end	0	67,500	0	0
<i>Mains Replacements - Coraki</i>				
Mains to be allocated	0	0	0	45,000
Spring St; Surry St to Union St	42,000	0	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	78,000	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	0	78,000	0
Bridge Str; Adam St crossing	0	26,000	0	0
<i>Mains Replacements - Evans Head</i>				
Mains to be allocated	0	70,000	70,000	70,000
<i>Water Meter Replacement Program</i>				
Planned Renewals	10,000	10,000	10,000	10,000
Meter and Service Installations	10,000	10,000	10,000	10,000
Smart Metering - Mid Richmond (Broadwater)	64,000	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Looking after our Environment Capital Expenditure (continued)</b>				
<i>Water Supplies (continued)</i>				
<i>Water Reservoir - Casino</i>				
South Reservoir Backbone Panel	10,000	0	0	0
South Booster Station SCADA upgrade	10,000	0	0	0
North Reservoir Backbone Comms upgrade	10,000	0	0	0
<i>Water Reservoir - Coraki</i>				
Coraki Booster PS upgrade	60,000	0	0	0
<i>Water Reservoir - Broadwater</i>				
Chlorine and pH Monitor upgrade	12,000	0	0	0
<i>Water Reservoir - Evans Head</i>				
Chlorine and pH Monitor upgrade	65,000	0	0	0
<i>Water Treatment Plant - Casino</i>				
Emergency Source Design	20,000	500,000	0	0
Filters Investigation & Upgrades	340,054	0	0	0
Zone Meter Refurbishment	35,000	0	0	0
Renew Alum Tank	70,000	0	0	0
Renew PAC Slurry Dosing	62,000	0	0	0
Process Augmentation Design	320,000	0	0	0
RWPS Solar Installation	347,250	0	0	0
SCADA upgrade	65,000	0	0	0
Chemical dosing system integration	25,000	0	0	0
Service water pumps upgrade	0	0	0	0
Pre-settled pH probe installation	10,000	0	0	0
Redundant Raw Water flow control valve	25,000	0	0	0
Soda Ash dosing manifold & rotameter	25,000	0	0	0
Water softner relocation & integration	0	0	35,000	0
VSD replacement (pump 2)	50,000	0	0	0
PAC/PP system optimisation	15,000	0	0	0
Programmable Logic Controller	60,000	0	0	0
Pump review	30,000	0	0	0
<i>Other</i>				
Supply System Improv Casino	0	0	75,000	0
Supply System Improv Lower River	0	0	200,000	0
Provide Water to new release areas Lower River	194,000	0	200,000	0
Future Water Renewals	336,500	306,500	3,665,000	400,000
Rileys Hill Water Network option assessment	30,000	0	0	0
<i>Plant &amp; Equipment</i>				
Plant Purchases	10,000	10,000	10,000	10,000
<b>Total Water Supplies</b>	<b>2,685,804</b>	<b>1,464,500</b>	<b>4,713,000</b>	<b>905,000</b>
<i>Sewerage Services</i>				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	80,000	80,000	80,000	50,000
Manhole Repairs to be allocated	100,000	100,000	100,000	30,000
Sewer Connection - Country Lane Casino	69,000	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Looking after our Environment Capital Expenditure (continued)</b>				
<i>Sewerage Services</i>				
<i>All Areas - to be allocated (continued)</i>				
Broadwater Sewer Scheme Supply e-One Unit - to be allocated	10,000	10,000	10,000	10,000
Relining Program	800,000	0	800,000	0
Future Sewer Renewals	214,000	200,000	200,000	1,000,000
<i>Sewer Mains</i>				
<i>Evans Head</i>				
Duplicate Rising Main from WWPS1 to WWPS8 150 dia	0	0	364,000	0
Replace Rising Main 4 to WWPS 200 dia	0	0	493,000	0
<i>Sewerage Pump Stations</i>				
<i>Casino</i>				
PS15 Upgrade	80,000	0	0	0
PS8 Upgrade	90,000	0	0	0
Switchboard upgrades PS3,6,7,9,13	250,000	0	0	0
PS4 Upgrade	360,000	0	0	0
PS7 Upgrade	0	175,000	0	0
PS9 Upgrade	0	0	145,000	0
PS14 Upgrade	0	0	89,900	0
<i>Evans Head</i>				
PS4 Replace Pumps/Construct Emerg Storage	0	486,000	0	0
PS1 Replace Pump Impellers	0	0	59,000	0
PS3 Replace Pumps	0	0	24,000	0
PS5 Replace Pumps	0	0	0	24,000
PS6 Replace Pumps	0	0	0	38,000
PS7 MHL dosing system upgrade	70,000	0	0	0
Radio upgrade	20,000	0	0	0
<i>Woodburn</i>				
PS3 Upgrade	70,000	0	0	90,000
<i>Coraki</i>				
VSD SCADA control upgrade	24,000	0	0	0
<i>Broadwater</i>				
Rising Main Air Valve Renewal	53,549	0	0	0
PS1 Dosing system upgrade	70,000	0	0	0
<i>Sewerage Treatment Plants</i>				
<i>Casino</i>				
Sewerage System Improvements	0	0	100,000	0
Tertiary Pond Desludging	700,000	0	0	0
Wetlands Management	57,180	0	0	0
Augmentation Investigation & Design	0	250,000	0	0
Augmentation	0	0	0	600,000
<i>Coraki</i>				
Automation - Switchboard and PLC	40,000	0	0	0
Stage 1 Upgrade - Designs - concept/detailed	46,000	200,000	0	0
Reuse automation	91,000	0	0	0

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Capital Expenditure 2021/2022 - 2024/2025

Description	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024	Budget 2024/2025
<b>Looking after our Environment Capital Expenditure (continued)</b>				
<u>Sewerage Services (continued)</u>				
<i>Evans Head</i>				
Stage 2 Design	200,000	0	0	0
Stage 2 Construction	0	2,500,000	2,500,000	0
STP EHd - Emergency Storm submersible pump SCADA	10,000	0	0	0
Reuse effluent water scheme	0	0	500,000	700,000
<i>Rileys Hill</i>				
EAT refurbishment	175,000	0	0	0
New Amenities Building	65,000	0	0	0
Automation Switchboard PLC	164,000	0	0	0
<i>Plant &amp; Equipment</i>				
Plant & Equipment	10,000	10,000	30,000	30,000
Sludge Skid Carting Truck	150,000	0	0	0
CCTV Vehicle & Fitout	40,000	0	0	0
SCADA Network server upgrade	50,000	0	0	0
Total Sewerage Services	4,188,729	4,041,000	5,524,900	2,602,000
Total Looking after our Environment Capital Expenditure	14,807,478	8,808,985	10,516,500	4,181,500
<b>Making Council Great Capital Expenditure</b>				
<u>Customer Service</u>				
<i>Casino Office</i>				
Furniture	10,000	10,000	10,000	10,000
Total Customer Service	10,000	10,000	10,000	10,000
<u>Engineering Support &amp; Asset Management</u>				
Office Furniture	5,000	5,000	5,000	5,000
<i>Casino Depot</i>				
Depot Renewals	20,000	20,000	20,000	50,000
Pavement Rehab & Sealing	70,000	0	0	0
Washdown Bay Awning	0	0	15,000	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	10,000	10,000	10,000
Total Engineering Support & Asset Management	105,000	35,000	50,000	65,000
<u>Fleet Management</u>				
Workshops - Plant Purchases	30,000	30,000	30,000	30,000
Plant Purchases	3,009,071	1,865,986	2,629,978	2,259,120
Total Fleet Management	3,039,071	1,895,986	2,659,978	2,289,120
Total Making Council Great Capital Expenditure	3,154,071	1,940,986	2,719,978	2,364,120
Total Capital Expenditure	46,880,556	27,867,451	21,136,762	13,421,326

**Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates**  
**Restricted Assets Schedule (All Funds)**

Description	2021/2022			2022/2023			2023/2024			2024/2025			
	Opening Balance 1/07/2021	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025
<b>General Fund</b>													
<b>External Restrictions</b>													
Unexpended Grant - Evans Head Landcare	2,823	0	0	2,823	0	0	2,823	0	0	2,823	0	0	2,823
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	180,000	(180,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	0	0	3,170	0	0	3,170	0	0	3,170	0	0	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - DFHCS Volunteer Grants Program Evans Head Rec Hall	182	0	0	182	0	0	182	0	0	182	0	0	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	0	0	2,616	0	0	2,616	0	0	2,616	0	0	2,616
Unexpended Grant - NSW State Library Casino Library Redesign	4,480	0	0	4,480	0	0	4,480	0	0	4,480	0	0	4,480
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	69,155	(5,637)	0	63,518	0	0	63,518	0	0	63,518	0	0	63,518
Unexpended Grant - LPMA - Surf Club Grant	6,448	0	0	6,448	0	0	6,448	0	0	6,448	0	0	6,448
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	0	0	37	0	0	37	0	0	37	0	0	37
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	0	0	1,674	0	0	1,674	0	0	1,674	0	0	1,674
Unexpended Grant - Broadwater Hall Kitchen Upgrade	283	0	0	283	0	0	283	0	0	283	0	0	283
Unexpended Grant - RMS Natural Disaster 28 March 17 Flood Event Local Roads	174,658	0	0	174,658	0	0	174,658	0	0	174,658	0	0	174,658
Unexpended Grant - Northern Rivers Rail Trail	159,330	(159,330)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - FOGO Compost Facility	70,359	(70,359)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Crown Lands - Plan of Management Implementation	1,461	0	0	1,461	0	0	1,461	0	0	1,461	0	0	1,461
Unexpended Grant - Youth Basketball	3,246	0	0	3,246	0	0	3,246	0	0	3,246	0	0	3,246
Unexpended Grant - Bushfire Recovery Funding (Federal)	515,232	(451,808)	0	63,424	0	0	63,424	0	0	63,424	0	0	63,424
Unexpended Grant - Community Building Partnerships - Fairy Hill Hall Kitchen	13,521	(13,521)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Department of Health - Casino Memorial Swimming Pool Redevelopment	400,400	(400,400)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Local Roads ad Community Infrastructure Program (LRICIP)	794,982	(794,982)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Department of Regional NSW - Casino Showgrounds and Racecourse Upgrade	500,000	(500,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW Department of Planning, Industry & Environment (DPIE) - Crown Lands Showground Stim	918,814	(918,814)	0	(0)	0	0	(0)	0	0	(0)	0	0	(0)
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	180,862	45,400	0	226,262	20,400	0	246,662	36,400	0	283,062	13,400	0	296,462
Unexpended Contribution - Hannigan DA 2005/188 Benns Rd	10,338	0	0	10,338	0	0	10,338	0	0	10,338	0	0	10,338
Unexpended Contribution - Statecover OH&S Incentive Works	207,112	(61,272)	0	145,840	(11,554)	0	134,286	(11,843)	0	122,443	(12,139)	0	110,304
Unexpended Contribution - Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	0	0	2,700	0	0	2,700	0	0	2,700	0	0	2,700
Unexpended Contribution - LEMC Technology Improvements (LCC & Kyogle)	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000
Unexpended Contribution - LCC Broadwater Bridge Maintenance	9,262	0	0	9,262	0	0	9,262	0	0	9,262	0	0	9,262
<b>Domestic Waste Management</b>	<b>5,947,460</b>	<b>(2,542,954)</b>	<b>83,300</b>	<b>3,487,806</b>	<b>(715,568)</b>	<b>52,500</b>	<b>2,824,738</b>	<b>352,124</b>	<b>49,400</b>	<b>3,226,262</b>	<b>346,864</b>	<b>80,700</b>	<b>3,653,825</b>
On-Site Sewerage Fees	196,322	0	2,700	199,022	0	3,000	202,022	0	3,500	205,522	0	5,100	210,622
Stormwater Management Service Charge	600,758	(171,745)	8,400	437,413	(160,729)	6,600	283,284	21,677	5,000	309,961	11,303	7,700	328,964
Section 7.11 - Infrastructure	2,495	0	0	2,495	0	0	2,495	0	0	2,495	0	100	2,595
Section 7.11 - Community Services	28,501	0	400	28,901	0	400	29,301	0	500	29,801	0	700	30,501
Section 7.11 - Recreation & Civil Facilities	1,051	0	0	1,051	0	0	1,051	0	0	1,051	0	0	1,051
Section 7.11 - Road Network (new)	0	0	0	0	0	0	0	0	0	0	0	0	0
Section 7.11 - Quarry Road Contributions	77,881	5,962	1,100	84,943	6,208	1,300	92,451	6,452	1,600	100,503	6,705	2,500	109,708
Section 7.11 - Ex Copmanhurst Roads	0	0	0	0	0	0	0	0	0	0	0	0	0
Section 7.11 - Ex Copmanhurst Community Facilities	4,947	0	100	5,047	0	100	5,147	0	100	5,247	0	100	5,347
Section 7.11 - Ex Copmanhurst Bushfire	9,348	0	100	9,448	0	100	9,548	0	200	9,748	0	200	9,948
Section 7.11 - Rural Development Heavy Haulage	2,317,618	(551,184)	32,400	1,798,834	49,792	27,100	1,875,726	50,788	32,800	1,959,314	51,803	49,000	2,060,117
Section 7.12 Development Contributions Plan	585,798	(30,000)	8,200	563,998	89,400	8,500	661,898	88,900	11,600	762,398	88,200	19,100	869,698
Contributions to Roadworks	0	0	0	0	0	0	0	0	0	0	0	0	0
Controlled Trust Funds	47,468	0	0	47,468	0	0	47,468	0	0	47,468	0	0	47,468
Bonds & Deposits (General Fund)	533,583	0	0	533,583	0	0	533,583	0	0	533,583	0	0	533,583
<b>Total External Restrictions</b>	<b>14,717,517</b>	<b>(6,800,644)</b>	<b>136,700</b>	<b>8,053,573</b>	<b>(722,051)</b>	<b>99,600</b>	<b>7,431,121</b>	<b>544,498</b>	<b>104,700</b>	<b>8,080,319</b>	<b>506,136</b>	<b>165,200</b>	<b>8,751,655</b>

Richmond Valley Council Operational Plan 2021/2022 including Forward Financial Estimates  
Restricted Assets Schedule (All Funds)

Description	2021/2022			2022/2023			2023/2024			2024/2025			
	Opening Balance 1/07/2021	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2025
<b>Internal Restrictions</b>													
Employee Leave Entitlements - Richmond Valley Council	1,210,602	0	16,900	1,227,502	0	18,500	1,246,002	0	21,800	1,267,802	0	31,700	1,299,502
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	49,383	0	700	50,083	0	800	50,883	0	900	51,783	0	1,300	53,083
Richmond Upper Clarence Regional Library	95,504	0	1,300	96,804	0	1,500	98,304	0	1,700	100,004	0	2,500	102,504
Unexpended Rates Special Variation	433,519	(21,000)	0	412,519	(21,000)	0	391,519	(21,000)	0	370,519	(21,000)	0	349,519
Financial Assistance Grant Advance Payment	2,745,800	0	0	2,745,800	0	41,300	2,787,100	0	48,800	2,835,900	0	70,900	2,906,800
Insurance Reserve	590,621	(587,331)	8,300	11,590	0	200	11,790	0	200	11,990	0	300	12,290
Plant Replacement	3,141,071	(898,652)	44,000	2,286,419	415,771	34,400	2,736,590	(172,240)	47,900	2,612,250	176,328	65,300	2,853,878
Real Estate and Infrastructure	2,968,247	(350,666)	41,600	2,659,181	184,297	40,000	2,883,478	(2,026,930)	50,500	907,048	271,850	22,700	1,201,598
Petersons Quarry	1,988,926	(749,207)	27,800	1,267,519	357,491	19,100	1,644,110	414,677	28,800	2,087,586	429,729	52,200	2,569,516
Woodview Quarry	935,802	103,454	13,100	1,052,356	105,924	15,800	1,174,080	109,526	20,500	1,304,106	113,007	32,600	1,449,713
Quarry Rehabilitation	215,008	50,000	3,000	268,008	50,000	4,000	322,008	50,000	5,600	377,608	50,000	9,400	437,008
Road Rehabilitation Reserve	1,548,114	270,000	21,700	1,839,814	306,000	27,700	2,173,514	312,120	38,000	2,523,634	343,831	63,100	2,930,565
Northern Rivers Livestock Exchange	140,514	159,110	2,000	301,624	177,281	4,500	483,405	382,028	8,500	873,933	398,047	21,800	1,293,781
Other Waste Management	1,123,993	(58,156)	15,700	1,081,537	213,818	16,300	1,311,655	448,020	23,000	1,782,675	(157,873)	44,600	1,669,402
Other Waste Management - Plant Reserve	1,668,410	(240,000)	23,400	1,451,810	(525,069)	21,800	948,541	51,431	16,600	1,016,572	449,931	25,400	1,491,903
Rural Road Safety Program	89,286	0	0	89,286	0	0	89,286	0	0	89,286	0	0	89,286
RMS State Roads Maintenance Contract	5,700	0	100	5,800	0	100	5,900	0	100	6,000	0	200	6,200
Public Cemeteries Perpetual Maintenance Reserve	172,044	(67,166)	2,400	107,278	(5,445)	1,600	103,434	(3,931)	1,800	101,303	(2,573)	2,500	101,230
Carry Over Works	45,702	0	0	45,702	0	0	45,702	0	0	45,702	0	0	45,702
<b>Total Internal Restrictions</b>	<b>19,168,246</b>	<b>(2,389,613)</b>	<b>222,000</b>	<b>17,000,633</b>	<b>1,259,068</b>	<b>247,600</b>	<b>18,507,301</b>	<b>(456,300)</b>	<b>314,700</b>	<b>18,365,701</b>	<b>2,051,278</b>	<b>446,500</b>	<b>20,863,479</b>
<b>Total General Fund Restrictions</b>	<b>33,885,763</b>	<b>(9,190,257)</b>	<b>358,700</b>	<b>25,054,206</b>	<b>537,017</b>	<b>347,200</b>	<b>25,938,423</b>	<b>88,198</b>	<b>419,400</b>	<b>26,446,021</b>	<b>2,557,413</b>	<b>611,700</b>	<b>29,615,134</b>
<b>Sewerage Fund</b>													
External Restrictions													
Section 64 Contributions	4,093,838	23,503	76,497	4,193,838	3,092	96,908	4,293,838	(6,190)	106,190	4,393,838	(35,656)	135,656	4,493,838
Infrastructure Replacement	8,123,950	(2,293,160)	151,803	5,982,593	(621,071)	138,241	5,499,763	(1,949,397)	136,013	3,686,379	(97,918)	113,813	3,702,274
<b>Total Sewerage Fund Restrictions</b>	<b>12,217,788</b>	<b>(2,269,657)</b>	<b>228,300</b>	<b>10,176,431</b>	<b>(617,979)</b>	<b>235,149</b>	<b>9,793,601</b>	<b>(1,955,587)</b>	<b>242,203</b>	<b>8,080,217</b>	<b>(133,574)</b>	<b>249,469</b>	<b>8,196,112</b>
<b>Water Fund</b>													
External Restrictions													
Section 64 Contributions	2,100,114	141,100	8,900	2,250,114	139,748	10,252	2,400,114	140,373	9,627	2,550,114	136,586	13,414	2,700,114
Infrastructure Replacement	5,370,133	(521,578)	22,600	4,871,155	1,038,268	22,193	5,931,617	(1,961,607)	23,791	3,993,801	2,114,277	21,007	6,129,085
<b>Total Water Fund Restrictions</b>	<b>7,470,247</b>	<b>(380,478)</b>	<b>31,500</b>	<b>7,121,269</b>	<b>1,178,016</b>	<b>32,445</b>	<b>8,331,731</b>	<b>(1,821,234)</b>	<b>33,418</b>	<b>6,543,915</b>	<b>2,250,863</b>	<b>34,421</b>	<b>8,829,199</b>
<b>Total Restrictions (All Funds)</b>	<b>53,573,798</b>	<b>(11,840,391)</b>	<b>618,500</b>	<b>42,351,906</b>	<b>1,097,055</b>	<b>614,794</b>	<b>44,063,755</b>	<b>(3,688,623)</b>	<b>695,021</b>	<b>41,070,152</b>	<b>4,674,703</b>	<b>895,590</b>	<b>46,640,445</b>