

Richmond
Valley
Council



Long Term Financial Plan 2021-2031

Adopted by Council 22 June 2021

Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

Casino Office:

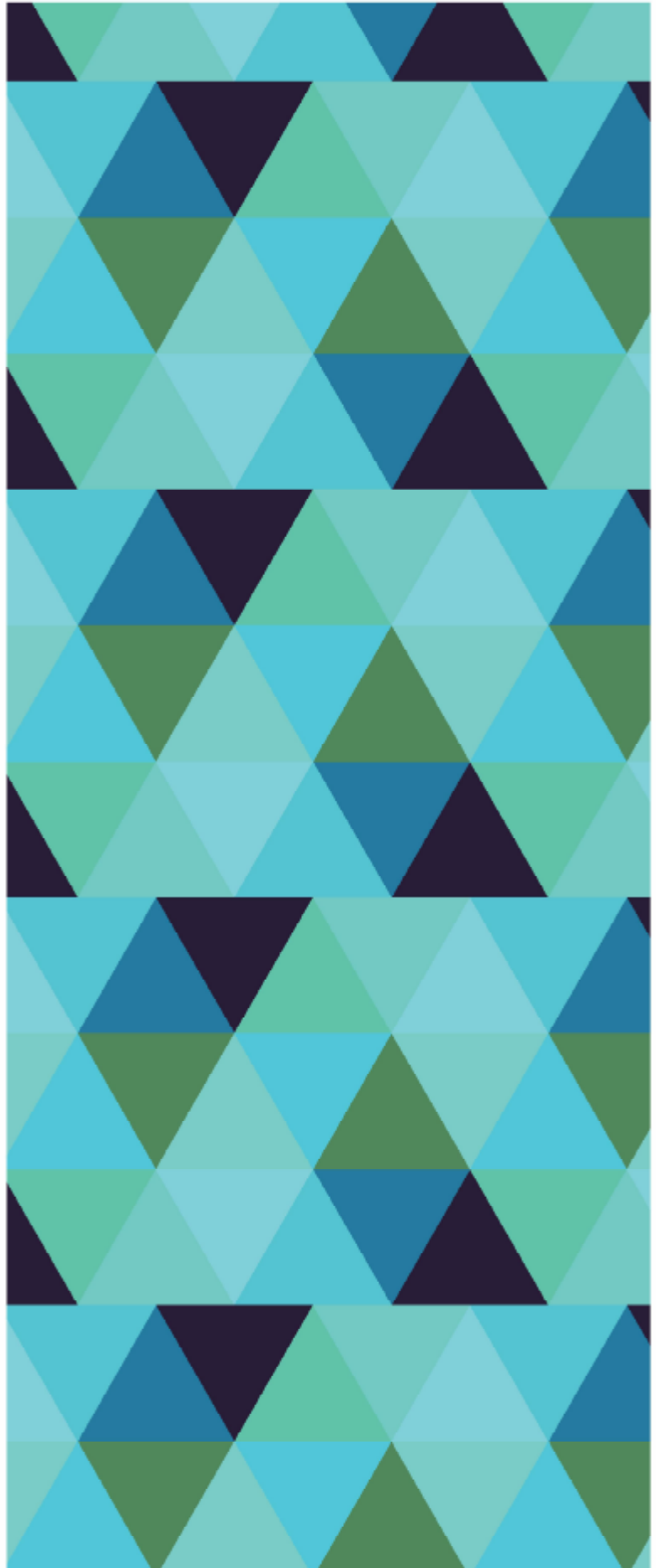
10 Graham Place
(Locked Bag 10)
Casino NSW 2470
Phone: (02) 6660 0300
Fax: (02) 6660 1300

Evans Head Office:

25 Woodburn Street
Evans Head NSW 2473
Phone: (02) 6660 0365
Fax: (02) 6682 4252

Email: council@richmondvalley.nsw.gov.au

Web: www.richmondvalley.nsw.gov.au



Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	26,759,000	27,994,107	29,410,220	30,812,066	31,775,023	32,748,694	33,664,169	34,603,651	35,574,922	36,571,535	37,594,644	38,652,699
User Charges & Fees	15,175,000	15,954,913	15,668,271	16,198,419	16,992,553	17,617,984	18,207,821	18,750,395	19,315,685	19,883,011	20,475,583	21,085,891
Other Revenues	990,000	194,200	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751
Grants & Contributions provided for Operating Purposes	14,141,000	12,039,502	10,981,501	10,492,709	10,716,246	10,986,079	11,223,206	11,507,320	11,757,145	12,055,216	12,320,653	12,633,310
Grants & Contributions provided for Capital Purposes	9,782,000	14,333,758	14,243,328	13,641,691	2,374,093	1,129,649	1,335,316	1,141,093	1,846,984	1,852,991	1,159,117	1,165,364
Interest & Investment Revenue	817,000	1,118,025	1,003,800	1,083,894	1,116,390	1,149,861	1,184,337	1,219,846	1,256,421	1,294,093	1,332,894	1,372,859
Other Income:												
Net Gains from the Disposal of Assets	-	610,820	230,952	-	-	90,426	118,739	187,500	372,965	179,845	404,845	404,845
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	47,000	-	-	-	-	-	-	-	-	-	-	-
Rental Income	1,321,000	1,167,745	1,459,980	1,586,731	1,620,106	1,733,917	1,770,178	1,807,135	1,845,771	1,885,140	1,925,260	1,966,147
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	69,032,000	73,413,070	73,187,083	73,999,509	64,772,777	65,629,378	67,673,326	69,391,440	72,149,478	73,906,651	75,403,202	77,476,865
Expenses from Continuing Operations												
Employee Benefits & On-Costs	21,650,000	21,859,732	22,281,571	22,693,555	23,265,430	23,847,569	24,513,682	25,198,864	25,903,815	26,629,499	27,376,898	28,149,978
Borrowing Costs	1,185,000	1,133,783	1,054,965	1,011,740	879,594	722,051	663,173	614,860	498,027	413,089	331,702	252,081
Materials & Contracts	14,118,000	15,565,561	15,160,272	14,434,108	14,745,838	15,306,907	15,398,844	15,846,716	16,256,190	16,797,524	16,942,856	17,342,496
Depreciation & Amortisation	17,126,000	18,104,448	17,673,200	18,253,907	18,176,439	18,600,205	19,052,206	19,515,072	19,971,420	20,439,181	20,918,633	21,410,072
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,938,000	6,077,914	4,738,388	4,910,563	5,047,544	5,253,105	5,405,513	5,625,078	5,792,099	6,015,581	6,209,773	6,447,489
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,709,000	-	-	72,805	56,626	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	62,726,000	62,741,438	60,908,396	61,376,678	62,171,471	63,729,837	65,033,418	66,800,590	68,421,551	70,294,874	71,779,862	73,602,116
Operating Result from Continuing Operations	6,306,000	10,671,633	12,278,687	12,622,831	2,601,306	1,899,541	2,639,909	2,590,850	3,727,927	3,611,777	3,623,340	3,874,749
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	6,306,000	10,671,633	12,278,687	12,622,831	2,601,306	1,899,541	2,639,909	2,590,850	3,727,927	3,611,777	3,623,340	3,874,749
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,476,000)	(3,662,126)	(1,964,641)	(1,018,860)	227,213	769,892	1,304,592	1,449,758	1,880,943	1,758,786	2,464,223	2,709,386

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	18,093,000	19,323,707	20,311,560	21,406,600	22,051,688	22,696,268	23,308,641	23,935,940	24,585,486	25,250,738	25,932,360	26,638,699
User Charges & Fees	8,846,000	9,367,596	8,952,828	9,176,606	9,649,928	9,939,421	10,298,902	10,604,209	10,925,112	11,240,718	11,574,023	11,917,286
Other Revenues	990,000	194,200	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751
Grants & Contributions provided for Operating Purposes	14,131,000	12,037,202	10,981,501	10,492,709	10,716,246	10,986,079	11,223,206	11,507,320	11,757,145	12,055,216	12,320,653	12,633,310
Grants & Contributions provided for Capital Purposes	9,466,000	13,690,843	13,993,328	12,141,691	874,093	879,649	1,085,316	891,093	896,984	902,991	909,117	915,364
Interest & Investment Revenue	424,000	679,700	667,000	736,990	759,080	781,832	805,267	829,404	854,265	879,873	906,248	933,414
Other Income:												
Net Gains from the Disposal of Assets	-	610,820	230,952	-	-	90,426	118,739	187,500	372,965	179,845	404,845	404,845
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	47,000	-	-	-	-	-	-	-	-	-	-	-
Rental Income	1,284,000	1,123,461	1,414,367	1,539,750	1,571,715	1,684,074	1,718,839	1,754,256	1,791,305	1,829,040	1,867,477	1,906,631
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	53,281,000	57,027,529	56,740,567	55,678,345	45,801,116	47,230,517	48,728,470	49,884,222	51,362,847	52,523,241	54,104,929	55,545,299
Expenses from Continuing Operations												
Employee Benefits & On-Costs	19,010,000	19,092,980	19,270,216	19,621,965	20,117,044	20,620,469	21,196,233	21,788,538	22,398,007	23,025,524	23,672,035	24,341,377
Borrowing Costs	441,000	445,230	441,191	476,992	428,128	359,171	294,440	249,274	209,938	175,795	147,309	120,787
Materials & Contracts	7,468,000	9,269,817	8,498,438	7,821,181	7,976,317	8,374,596	8,291,432	8,464,762	8,795,755	9,104,988	9,055,569	9,247,004
Depreciation & Amortisation	13,446,000	14,302,848	13,912,500	14,412,449	14,240,110	14,566,633	14,918,960	15,279,659	15,631,287	15,991,709	16,361,139	16,739,806
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	5,387,000	5,504,675	4,145,950	4,289,921	4,397,323	4,571,862	4,691,738	4,877,177	5,008,405	5,194,348	5,349,163	5,545,578
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,721,000	-	-	72,805	56,626	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	47,473,000	48,615,549	46,268,295	46,695,313	47,215,548	48,492,731	49,392,803	50,659,410	52,043,392	53,492,364	54,585,215	55,994,552
Operating Result from Continuing Operations	5,808,000	8,411,980	10,472,272	8,983,032	(1,414,432)	(1,262,214)	(664,333)	(775,188)	(680,546)	(969,122)	(480,286)	(449,252)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,808,000	8,411,980	10,472,272	8,983,032	(1,414,432)	(1,262,214)	(664,333)	(775,188)	(680,546)	(969,122)	(480,286)	(449,252)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,658,000)	(5,278,863)	(3,521,056)	(3,158,659)	(2,288,525)	(2,141,863)	(1,749,649)	(1,666,281)	(1,577,530)	(1,872,114)	(1,389,403)	(1,364,616)

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,481,000	1,461,972	1,567,905	1,648,241	1,732,707	1,821,453	1,876,858	1,933,972	1,992,830	2,053,494	2,116,020	2,180,466
User Charges & Fees	5,198,000	5,201,719	5,316,879	5,581,293	5,858,889	6,150,316	6,334,825	6,524,869	6,720,616	6,922,236	7,129,902	7,343,798
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	10,000	2,300	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	89,000	422,915	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest & Investment Revenue	137,000	143,800	69,500	71,585	73,732	75,944	78,223	80,570	82,988	85,477	88,041	90,682
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	37,000	38,656	39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	6,952,000	7,271,362	7,144,100	7,492,129	7,857,569	8,241,221	8,484,720	8,735,569	8,993,977	9,260,176	9,534,401	9,816,897
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,073,000	1,028,865	1,120,622	1,143,044	1,171,622	1,200,924	1,234,538	1,269,103	1,304,633	1,341,163	1,378,696	1,417,294
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	3,823,000	3,438,558	3,666,093	3,653,605	3,741,206	3,831,536	3,928,719	4,074,351	4,128,873	4,247,455	4,355,379	4,469,197
Depreciation & Amortisation	1,412,000	1,538,500	1,445,100	1,481,863	1,518,622	1,556,300	1,594,920	1,634,506	1,675,081	1,716,671	1,759,300	1,802,995
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	267,000	267,882	271,663	284,315	297,577	311,478	326,049	341,323	357,338	374,124	391,723	410,174
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	376,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	6,951,000	6,273,805	6,503,478	6,562,827	6,729,027	6,900,238	7,084,226	7,319,283	7,465,925	7,679,413	7,885,098	8,099,660
Operating Result from Continuing Operations	1,000	997,557	640,622	929,302	1,128,542	1,340,983	1,400,494	1,416,286	1,528,052	1,580,763	1,649,303	1,717,237
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,000	997,557	640,622	929,302	1,128,542	1,340,983	1,400,494	1,416,286	1,528,052	1,580,763	1,649,303	1,717,237
Net Operating Result before Grants and Contributions provided for Capital Purposes	(88,000)	574,642	490,622	779,302	978,542	1,190,983	1,250,494	1,266,286	1,378,052	1,430,763	1,499,303	1,567,237

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - SEWER FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,185,000	7,208,428	7,530,755	7,757,225	7,990,628	8,230,973	8,478,670	8,733,739	8,996,606	9,267,303	9,546,264	9,833,534
User Charges & Fees	1,131,000	1,385,598	1,398,564	1,440,520	1,483,736	1,528,247	1,574,094	1,621,317	1,669,957	1,720,057	1,771,658	1,824,807
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	227,000	220,000	100,000	1,350,000	1,350,000	100,000	100,000	100,000	800,000	800,000	100,000	100,000
Interest & Investment Revenue	256,000	294,525	267,300	275,319	283,578	292,085	300,847	309,872	319,168	328,743	338,605	348,763
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	5,628	5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	8,799,000	9,114,179	9,302,416	10,829,035	11,114,092	10,157,640	10,460,136	10,771,649	11,792,654	12,123,234	11,763,872	12,114,669
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,567,000	1,737,887	1,890,733	1,928,546	1,976,764	2,026,176	2,082,911	2,141,223	2,201,175	2,262,812	2,326,167	2,391,307
Borrowing Costs	744,000	688,553	613,774	534,748	451,466	362,880	368,733	365,586	288,089	237,294	184,393	131,294
Materials & Contracts	2,827,000	2,857,186	2,995,741	2,959,323	3,028,315	3,100,776	3,178,693	3,307,603	3,331,562	3,445,082	3,531,908	3,626,295
Depreciation & Amortisation	2,268,000	2,263,100	2,315,600	2,359,595	2,417,707	2,477,272	2,538,326	2,600,907	2,665,052	2,730,801	2,798,194	2,867,271
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	284,000	305,357	320,775	336,327	352,644	369,765	387,726	406,578	426,356	447,109	468,887	491,737
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	612,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	8,302,000	7,852,083	8,136,623	8,118,539	8,226,896	8,336,869	8,556,389	8,821,897	8,912,234	9,123,098	9,309,549	9,507,904
Operating Result from Continuing Operations	497,000	1,262,096	1,165,793	2,710,496	2,887,196	1,820,771	1,903,747	1,949,752	2,880,420	3,000,136	2,454,323	2,606,765
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	497,000	1,262,096	1,165,793	2,710,496	2,887,196	1,820,771	1,903,747	1,949,752	2,880,420	3,000,136	2,454,323	2,606,765
Net Operating Result before Grants and Contributions provided for Capital Purposes	270,000	1,042,096	1,065,793	1,360,496	1,537,196	1,720,771	1,803,747	1,849,752	2,080,420	2,200,136	2,354,323	2,506,765

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
BALANCE SHEET - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121	29,030,925
Investments	44,670,000	44,740,000	43,616,336	43,638,449	38,952,533	41,918,724	45,552,635	50,416,986	52,730,982	59,139,548	68,643,422	68,643,422
Receivables	8,987,000	7,336,384	7,933,092	8,299,753	8,085,098	8,104,089	8,363,237	8,598,800	8,987,533	9,250,302	9,389,572	9,677,103
Inventories	2,324,000	3,185,497	2,123,351	1,578,495	2,532,784	2,458,603	1,523,518	1,912,274	1,546,179	2,079,225	2,342,736	1,356,286
Contract assets	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	295,000	409,599	338,145	323,911	330,935	346,240	347,241	356,848	369,192	382,435	385,272	395,647
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	66,602,000	74,103,320	61,611,930	61,437,181	57,959,573	63,602,266	74,431,231	75,633,082	80,705,070	88,123,143	99,348,122	112,743,385
Non-Current Assets												
Investments	2,000,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,439,000	1,619,957	3,049,353	3,133,886	3,145,972	3,221,696	3,292,961	3,385,577	3,482,527	3,582,259	3,684,706	3,790,754
Inventories	1,153,000	792,132	2,284,259	1,838,095	2,145,752	1,337,687	720,695	1,224,271	1,358,931	2,236,653	1,598,046	1,233,483
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	787,770,000	812,512,093	856,143,566	883,917,493	903,463,927	916,553,302	935,918,200	954,265,535	950,770,147	944,163,564	935,362,256	924,502,844
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	292,000	292,000	328,200	360,304	388,210	411,814	431,008	445,682	455,723	461,015	461,439	456,874
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	792,654,000	815,216,182	861,805,378	889,249,778	909,143,861	921,524,499	940,362,864	959,321,065	956,067,328	950,443,491	941,106,447	929,983,955
TOTAL ASSETS	859,256,000	889,319,502	923,417,308	950,686,959	967,103,434	985,126,765	1,014,794,095	1,034,954,147	1,036,772,398	1,038,566,635	1,040,454,568	1,042,727,340
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,916,000	6,578,151	7,608,688	6,161,352	5,317,174	5,369,367	5,523,014	5,666,452	5,785,247	5,832,719	5,935,376	5,924,376
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,868,000	2,037,098	1,976,470	1,792,814	925,318	947,392	982,729	990,244	1,010,818	1,035,186	1,057,024	1,082,598
Lease liabilities	151,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,600,000	3,047,794	3,554,236	3,747,856	3,907,225	3,587,385	3,137,984	2,354,914	2,207,066	2,174,128	1,940,404	-
Provisions	6,329,000	6,121,995	6,138,940	6,156,309	6,174,113	6,192,361	6,211,066	6,230,239	6,249,891	6,270,035	6,290,682	6,311,845
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	15,864,000	17,785,038	19,278,335	17,858,331	16,323,829	16,096,505	15,854,793	15,241,849	15,253,022	15,312,068	15,223,485	13,318,818
Non-Current Liabilities												
Payables	314,000	1,008,147	771,106	798,661	818,947	851,049	873,486	907,491	932,015	966,201	994,956	1,031,085
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	67,000	73,051	70,912	64,267	32,909	33,691	34,948	35,203	35,929	36,793	37,564	38,469
Lease liabilities	145,000	296,000	496,000	696,000	896,000	1,096,000	1,296,000	1,496,000	1,696,000	1,896,000	2,096,000	2,296,000
Borrowings	20,814,000	19,598,481	21,894,245	19,146,389	15,239,164	11,651,779	18,513,795	16,158,881	13,951,815	11,777,687	9,837,283	9,837,283
Provisions	3,588,000	3,863,833	3,916,404	3,970,289	4,025,521	4,082,135	4,140,164	4,199,644	4,260,612	4,323,103	4,387,157	4,452,812
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	24,928,000	24,839,512	27,148,667	24,675,605	21,012,541	17,714,653	24,858,393	22,797,220	20,876,371	18,999,785	17,352,960	17,655,649
TOTAL LIABILITIES	40,792,000	42,624,550	46,427,002	42,533,936	37,336,371	33,811,158	40,713,186	38,039,069	36,129,393	34,311,852	32,576,445	30,974,467
Net Assets	818,464,000	846,694,952	876,990,306	908,153,022	929,767,063	951,315,607	974,080,909	996,915,079	1,000,643,005	1,004,254,783	1,007,878,123	1,011,752,872
EQUITY												
Retained Earnings	359,567,000	370,238,633	382,517,320	395,140,150	397,741,456	399,640,996	402,280,905	404,871,755	408,599,682	412,211,459	415,834,800	419,709,549
Revaluation Reserves	458,897,000	476,456,319	494,472,986	513,012,872	532,025,607	551,674,611	571,800,004	592,043,323	592,043,323	592,043,323	592,043,323	592,043,323
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	818,464,000	846,694,952	876,990,306	908,153,022	929,767,063	951,315,607	974,080,909	996,915,079	1,000,643,005	1,004,254,783	1,007,878,123	1,011,752,872
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	818,464,000	846,694,952	876,990,306	908,153,022	929,767,063	951,315,607	974,080,909	996,915,079	1,000,643,005	1,004,254,783	1,007,878,123	1,011,752,872

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
BALANCE SHEET - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,333,000	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639	23,104,862
Investments	28,252,000	29,022,000	28,022,000	27,822,000	28,822,000	30,122,000	33,122,000	37,122,000	39,122,000	43,122,000	48,622,000	48,622,000
Receivables	5,365,000	3,133,370	3,751,585	3,719,813	3,340,355	3,427,951	3,549,240	3,642,809	3,750,735	3,862,823	3,981,357	4,108,990
Inventories	2,324,000	3,185,497	2,123,351	1,578,495	2,532,784	2,458,603	1,523,518	1,912,274	1,546,179	2,079,225	2,342,736	1,356,286
Contract assets	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	295,000	408,893	337,405	323,174	330,180	345,465	346,445	356,018	368,352	381,566	384,378	394,727
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	44,209,000	51,373,226	41,642,729	41,040,056	41,475,098	45,146,596	53,423,504	56,968,258	61,161,195	66,717,247	73,658,110	81,226,866
Non-Current Assets												
Investments	2,000,000	-	-	-	-	-	-	-	-	-	-	-
Receivables	528,000	471,278	1,859,573	1,897,665	1,861,368	1,886,700	1,917,803	1,969,052	2,023,381	2,079,215	2,136,434	2,195,898
Inventories	1,153,000	792,132	2,284,259	1,838,095	2,145,752	1,337,687	720,695	1,224,271	1,358,931	2,236,653	1,598,046	1,233,483
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	597,415,000	615,731,914	649,895,299	669,362,052	675,662,917	682,001,665	690,015,612	696,703,754	690,943,500	682,929,389	675,675,575	667,476,429
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	292,000	292,000	328,200	360,304	388,210	411,814	431,008	445,682	455,723	461,015	461,439	456,874
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	601,388,000	617,287,323	654,367,331	673,458,116	680,058,247	685,637,866	693,085,117	700,342,760	694,781,535	687,706,272	679,871,493	671,362,684
TOTAL ASSETS	645,597,000	668,660,549	696,010,060	714,498,172	721,533,345	730,784,463	746,508,621	757,311,018	755,942,730	754,423,519	753,529,604	752,589,550
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,706,000	6,382,408	7,403,582	5,956,997	5,107,339	5,153,783	5,301,286	5,435,521	5,551,153	5,590,197	5,685,861	5,667,340
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	1,868,000	2,037,098	1,976,470	1,792,814	925,318	947,392	982,729	990,244	1,010,818	1,035,186	1,057,024	1,082,598
Lease liabilities	151,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,253,000	1,626,002	2,053,419	2,163,757	2,234,540	1,614,769	1,376,579	1,129,593	930,950	845,111	821,447	-
Provisions	6,329,000	6,121,995	6,138,940	6,156,309	6,174,113	6,192,361	6,211,066	6,230,239	6,249,891	6,270,035	6,290,682	6,311,845
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	14,307,000	16,167,503	17,572,411	16,069,878	14,441,310	13,908,305	13,871,660	13,785,597	13,742,812	13,740,528	13,855,014	13,061,782
Non-Current Liabilities												
Payables	299,000	1,004,384	767,290	794,667	814,768	846,674	868,907	902,697	926,996	960,947	989,454	1,025,324
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	67,000	73,051	70,912	64,267	32,909	33,691	34,948	35,203	35,929	36,793	37,564	38,469
Lease liabilities	145,000	296,000	496,000	696,000	896,000	1,096,000	1,296,000	1,496,000	1,696,000	1,896,000	2,096,000	2,296,000
Borrowings	8,399,000	8,604,923	12,401,504	11,237,747	9,003,207	7,388,438	11,011,859	9,882,266	8,951,316	8,106,205	7,284,758	7,284,758
Provisions	3,588,000	3,863,833	3,916,404	3,970,289	4,025,521	4,082,135	4,140,164	4,199,644	4,260,612	4,323,103	4,387,157	4,452,812
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	12,498,000	13,842,191	17,652,110	16,762,970	14,772,405	13,446,938	17,351,877	16,515,811	15,870,853	15,323,048	14,794,933	15,097,363
TOTAL LIABILITIES	26,805,000	30,009,694	35,224,522	32,832,848	29,213,715	27,355,242	31,223,537	30,301,408	29,613,666	29,063,576	28,649,947	28,159,145
Net Assets	618,792,000	638,650,855	660,785,539	681,665,324	692,319,630	703,429,220	715,285,084	727,009,610	726,329,065	725,359,942	724,879,657	724,430,404
EQUITY												
Retained Earnings	290,681,000	299,092,980	309,565,252	318,548,284	317,133,852	315,871,638	315,207,305	314,432,117	313,751,572	312,782,449	312,302,164	311,852,911
Revaluation Reserves	328,111,000	339,557,875	351,220,287	363,117,041	375,185,778	387,557,583	400,077,778	412,577,493	412,577,493	412,577,493	412,577,493	412,577,493
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	618,792,000	638,650,855	660,785,539	681,665,324	692,319,630	703,429,220	715,285,084	727,009,610	726,329,065	725,359,942	724,879,657	724,430,404
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	618,792,000	638,650,855	660,785,539	681,665,324	692,319,630	703,429,220	715,285,084	727,009,610	726,329,065	725,359,942	724,879,657	724,430,404

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
BALANCE SHEET - WATER FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	899,000	929,405	192,616	-	-	-	-	-	-	-	259,481	2,827,926
Investments	6,271,000	5,871,000	6,071,000	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,471,477	12,471,477
Receivables	1,675,000	1,920,722	1,841,211	1,929,685	2,022,601	2,120,164	2,181,740	2,245,175	2,310,521	2,377,838	2,447,184	2,518,621
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	8,845,000	8,721,128	8,104,827	9,025,369	6,932,368	8,896,123	10,968,928	12,896,715	12,876,056	12,849,315	15,178,142	17,818,024
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	382,000	516,589	533,609	560,326	588,383	617,844	636,437	655,592	675,323	695,650	716,589	738,160
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	74,920,000	78,237,223	81,959,831	84,536,779	90,442,501	92,632,147	94,910,677	97,403,070	98,932,989	100,521,318	99,822,018	98,879,023
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	75,302,000	78,753,812	82,493,440	85,097,104	91,030,885	93,249,991	95,547,114	98,058,662	99,608,312	101,216,968	100,538,607	99,617,183
TOTAL ASSETS	84,147,000	87,474,939	90,598,267	94,122,473	97,963,253	102,146,114	106,516,042	110,955,376	112,484,368	114,066,283	115,716,749	117,435,207
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	65,000	18,786	19,535	19,950	20,657	21,394	22,173	23,108	23,823	24,739	25,655	26,616
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	65,000	18,786	19,535	19,950	20,657	21,394	22,173	23,108	23,823	24,739	25,655	26,616
Non-Current Liabilities												
Payables	15,000	3,762	3,815	3,993	4,179	4,375	4,579	4,794	5,019	5,255	5,502	5,761
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	15,000	3,762	3,815	3,993	4,179	4,375	4,579	4,794	5,019	5,255	5,502	5,761
TOTAL LIABILITIES	80,000	22,549	23,350	23,943	24,836	25,768	26,752	27,902	28,842	29,993	31,156	32,377
Net Assets	84,067,000	87,452,391	90,574,917	94,098,530	97,938,417	102,120,346	106,489,289	110,927,474	112,455,526	114,036,289	115,685,593	117,402,829
EQUITY												
Retained Earnings	27,630,000	28,627,557	29,268,179	30,197,481	31,326,023	32,667,007	34,067,501	35,483,787	37,011,839	38,592,602	40,241,905	41,959,142
Revaluation Reserves	56,437,000	58,824,834	61,306,738	63,901,049	66,612,393	69,453,339	72,421,789	75,443,688	75,443,688	75,443,688	75,443,688	75,443,688
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	84,067,000	87,452,391	90,574,917	94,098,530	97,938,417	102,120,346	106,489,289	110,927,474	112,455,526	114,036,289	115,685,593	117,402,829
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	84,067,000	87,452,391	90,574,917	94,098,530	97,938,417	102,120,346	106,489,289	110,927,474	112,455,526	114,036,289	115,685,593	117,402,829

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
BALANCE SHEET - SEWER FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,454,000	1,878,968	-	-	1,608,445	1,982,032	3,762,298	413,017	697,256	-	-	3,098,138
Investments	10,147,000	9,847,000	9,523,336	8,720,765	5,220,765	5,020,765	3,643,447	2,643,447	3,043,447	5,546,071	7,549,945	7,549,945
Receivables	1,947,000	2,282,292	2,340,296	2,650,254	2,722,142	2,555,974	2,632,258	2,710,816	2,926,276	3,009,641	2,961,031	3,049,493
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	706	741	736	755	775	797	830	839	869	894	920
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	13,548,000	14,008,966	11,864,373	11,371,756	9,552,107	9,559,546	10,038,799	5,768,109	6,667,819	8,556,582	10,511,869	13,698,495
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	529,000	632,090	656,171	675,895	696,221	717,152	738,721	760,933	783,822	807,394	831,683	856,696
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	115,435,000	118,542,957	124,288,436	130,018,663	137,358,509	141,919,490	150,991,912	160,158,710	160,893,658	160,712,857	159,864,663	158,147,392
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	115,964,000	119,175,047	124,944,607	130,694,558	138,054,729	142,636,642	151,730,633	160,919,644	161,677,481	161,520,251	160,696,346	159,004,089
TOTAL ASSETS	129,512,000	133,184,013	136,808,980	142,066,313	147,606,836	152,196,188	161,769,432	166,687,753	168,345,300	170,076,833	171,208,216	172,702,584
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	145,000	176,957	185,572	184,405	189,178	194,190	199,555	207,823	210,270	217,783	223,860	230,420
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,347,000	1,421,792	1,500,817	1,584,099	1,672,685	1,972,616	1,761,405	1,225,321	1,276,116	1,329,017	1,118,957	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,492,000	1,598,749	1,686,389	1,768,504	1,861,863	2,166,806	1,960,960	1,433,144	1,486,386	1,546,800	1,342,817	230,420
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	12,415,000	10,993,558	9,492,741	7,908,642	6,235,957	4,263,341	7,501,936	6,276,615	5,000,499	3,671,482	2,552,525	2,552,525
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	12,415,000	10,993,558	9,492,741	7,908,642	6,235,957	4,263,341	7,501,936	6,276,615	5,000,499	3,671,482	2,552,525	2,552,525
TOTAL LIABILITIES	13,907,000	12,592,307	11,179,130	9,677,146	8,097,820	6,430,147	9,462,896	7,709,759	6,486,885	5,218,282	3,895,342	2,782,945
Net Assets	115,605,000	120,591,706	125,629,850	132,389,168	139,509,016	145,766,041	152,306,536	158,977,994	161,858,414	164,858,551	167,312,873	169,919,639
EQUITY												
Retained Earnings	41,256,000	42,518,096	43,683,889	46,394,385	49,281,581	51,102,352	53,006,099	54,955,852	57,836,272	60,836,408	63,290,731	65,897,496
Revaluation Reserves	74,349,000	78,073,611	81,945,961	85,994,783	90,227,436	94,663,689	99,300,437	104,022,142	104,022,142	104,022,142	104,022,142	104,022,142
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	115,605,000	120,591,706	125,629,850	132,389,168	139,509,016	145,766,041	152,306,536	158,977,994	161,858,414	164,858,551	167,312,873	169,919,639
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	115,605,000	120,591,706	125,629,850	132,389,168	139,509,016	145,766,041	152,306,536	158,977,994	161,858,414	164,858,551	167,312,873	169,919,639

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - CONSOLIDATED

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	27,038,000	27,327,006	29,233,665	30,668,501	31,647,757	32,617,937	33,543,329	34,479,340	35,446,677	36,439,613	37,458,864	38,512,662
User Charges & Fees	18,576,000	14,975,453	15,805,150	16,046,974	16,810,599	17,444,450	18,056,692	18,606,849	19,166,631	19,732,268	20,318,785	20,924,396
Investment & Interest Revenue Received	859,000	1,138,666	1,003,637	1,075,752	1,110,168	1,132,680	1,156,066	1,205,472	1,238,526	1,274,981	1,309,747	1,345,110
Grants & Contributions	21,054,000	27,544,127	25,352,775	23,798,907	12,640,653	12,367,138	12,576,552	12,652,073	13,480,030	13,920,589	13,625,338	13,811,658
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	2,352,000	3,502,880	(495,402)	1,804,122	1,887,832	1,925,329	1,947,389	1,959,516	2,001,518	2,045,250	2,090,250	2,135,688
Payments:												
Employee Benefits & On-Costs	(21,463,000)	(21,750,346)	(22,278,160)	(22,686,144)	(23,254,731)	(23,836,708)	(24,501,254)	(25,186,077)	(25,890,654)	(26,615,944)	(27,362,925)	(28,135,490)
Materials & Contracts	(14,117,000)	(15,388,250)	(15,123,854)	(14,448,795)	(14,743,758)	(15,307,370)	(15,382,697)	(15,834,027)	(16,259,152)	(16,791,128)	(16,925,250)	(17,331,665)
Borrowing Costs	(1,262,000)	(1,064,955)	(985,449)	(940,486)	(806,558)	(647,189)	(586,439)	(536,207)	(417,407)	(330,454)	(247,001)	(165,263)
Bonds & Deposits Refunded	(128,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(6,849,000)	(4,759,859)	(5,112,670)	(4,889,287)	(4,997,075)	(5,176,465)	(5,358,486)	(5,551,436)	(5,724,694)	(5,935,117)	(6,150,284)	(6,367,567)
Net Cash provided (or used in) Operating Activities	26,060,000	31,524,722	27,399,692	30,429,544	20,294,886	20,519,802	21,451,152	21,795,502	23,041,475	23,740,058	24,117,523	24,729,529
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,930,000	1,323,664	1,002,571	5,685,916	200,000	1,377,318	1,000,000	86,004	94,058	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	335,000	1,564,943	2,805,000	900,000	700,000	2,012,500	1,662,500	812,500	1,637,500	800,000	1,775,000	1,775,000
Sale of Infrastructure, Property, Plant & Equipment	2,774,000	759,413	565,662	547,399	598,718	557,145	742,382	553,650	626,584	469,562	574,100	500,500
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	2,000	1,780	1,833	1,888	1,945	2,003	2,063	2,125	1,366	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(7,999,000)	-	(200,000)	(1,024,684)	(1,000,000)	(3,166,192)	(5,011,228)	(5,864,352)	(2,400,000)	(6,502,624)	(9,503,874)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(19,445,000)	(25,401,476)	(42,338,204)	(29,306,913)	(20,071,959)	(12,501,647)	(18,766,812)	(17,957,868)	(16,915,004)	(14,193,539)	(12,473,134)	(10,980,820)
Purchase of Real Estate Assets	(562,000)	(1,505,818)	(3,190,688)	-	(2,000,000)	(1,000,000)	-	(1,500,000)	(1,000,000)	(2,000,000)	(1,000,000)	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(24,895,000)	(22,651,158)	(41,032,733)	(27,879,738)	(16,085,379)	(13,896,191)	(19,993,777)	(22,953,944)	(17,963,549)	(21,332,543)	(20,627,908)	(8,705,320)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,000,000	5,850,000	1,000,000	-	-	10,000,000	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(2,486,000)	(2,767,725)	(3,047,794)	(3,554,236)	(3,747,856)	(3,907,225)	(3,587,385)	(3,137,984)	(2,354,914)	(2,207,066)	(2,174,128)	(1,940,404)
Repayment of lease liabilities (principal repayments)	(165,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(2,651,000)	(767,725)	2,802,206	(2,554,236)	(3,747,856)	(3,907,225)	6,412,615	(3,137,984)	(2,354,914)	(2,207,066)	(2,174,128)	(1,940,404)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,486,000)	8,105,839	(10,830,835)	(4,431)	461,650	2,716,386	7,869,990	(4,296,427)	2,723,012	200,448	1,315,487	14,083,805
plus: Cash & Cash Equivalents - beginning of year	8,172,000	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121
Cash & Cash Equivalents - end of the year	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121	29,030,925
Cash & Cash Equivalents - end of the year	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121	29,030,925
Investments - end of the year	46,670,000	44,740,000	43,616,336	43,638,449	38,952,533	41,918,724	45,552,635	50,416,986	52,730,982	59,139,548	68,643,422	68,643,422
Cash, Cash Equivalents & Investments - end of the year	53,356,000	59,531,839	47,577,340	47,595,022	43,370,756	49,053,334	60,557,234	61,125,160	66,162,167	72,771,182	83,590,543	97,674,348
Representing:												
- External Restrictions	32,732,000	33,048,229	23,866,864	23,521,509	20,407,936	23,565,550	26,662,743	25,945,753	27,975,288	32,201,720	39,304,258	48,276,950
- Internal Restrictions	20,624,000	19,183,575	16,793,962	18,053,030	17,596,730	19,648,008	22,128,805	22,532,718	24,703,108	26,570,493	29,599,685	34,464,010
- Unrestricted	-	7,300,035	6,916,515	6,020,483	5,366,090	5,839,776	11,765,687	12,646,689	13,483,771	13,998,969	14,686,600	14,933,389
	53,356,000	59,531,839	47,577,340	47,595,022	43,370,756	49,053,334	60,557,234	61,125,160	66,162,167	72,771,182	83,590,543	97,674,348

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - GENERAL FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	18,908,048	20,268,175	21,358,508	22,023,357	22,667,959	23,281,747	23,908,390	24,556,959	25,221,521	25,902,425	26,607,678
User Charges & Fees	-	8,861,674	9,134,746	9,134,364	9,582,225	9,885,423	10,231,850	10,547,262	10,865,256	11,181,850	11,511,853	11,853,259
Investment & Interest Revenue Received	-	700,341	666,837	728,848	752,858	764,651	776,996	815,030	836,370	860,761	883,101	905,665
Grants & Contributions	-	26,992,625	24,944,160	22,539,104	11,140,653	11,876,941	12,326,552	12,402,073	12,664,541	12,970,589	13,240,828	13,561,658
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	3,458,596	(541,015)	1,757,141	1,839,441	1,875,486	1,896,050	1,906,637	1,947,052	1,989,150	2,032,467	2,076,172
Payments:												
Employee Benefits & On-Costs	-	(18,983,594)	(19,266,805)	(19,614,554)	(20,106,345)	(20,609,608)	(21,183,805)	(21,775,751)	(22,384,846)	(23,011,969)	(23,658,062)	(24,326,889)
Materials & Contracts	-	(9,103,763)	(8,471,226)	(7,834,705)	(7,979,263)	(8,380,332)	(8,280,930)	(8,460,743)	(8,801,345)	(9,106,440)	(9,044,354)	(9,243,064)
Borrowing Costs	-	(376,402)	(371,675)	(405,738)	(355,092)	(284,309)	(217,706)	(170,621)	(129,318)	(93,160)	(62,608)	(33,969)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,149,161)	(4,520,409)	(4,269,238)	(4,347,475)	(4,495,873)	(4,645,393)	(4,804,250)	(4,941,750)	(5,114,670)	(5,290,498)	(5,466,520)
Net Cash provided (or used in) Operating Activities	-	26,308,363	21,842,788	23,393,730	12,550,358	13,300,339	14,185,360	14,368,026	14,612,918	14,897,632	15,515,151	15,933,990
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,230,000	1,000,000	200,000	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	1,564,943	2,805,000	900,000	700,000	2,012,500	1,662,500	812,500	1,637,500	800,000	1,775,000	1,775,000
Sale of Infrastructure, Property, Plant & Equipment	-	759,413	565,662	547,399	598,718	557,145	742,382	553,650	626,584	469,562	574,100	500,500
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1,780	1,833	1,888	1,945	2,003	2,063	2,125	1,366	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	(1,000,000)	(1,300,000)	(3,000,000)	(4,000,000)	(2,000,000)	(4,000,000)	(5,500,000)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(21,287,141)	(35,463,671)	(23,801,413)	(9,834,059)	(8,994,647)	(10,887,812)	(9,806,868)	(10,310,004)	(8,338,539)	(9,463,134)	(8,970,820)
Purchase of Real Estate Assets	-	(1,505,818)	(3,190,688)	-	(2,000,000)	(1,000,000)	-	(1,500,000)	(1,000,000)	(2,000,000)	(1,000,000)	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(19,236,823)	(34,281,864)	(22,152,126)	(11,533,396)	(8,722,999)	(11,480,867)	(13,938,593)	(11,044,554)	(13,068,977)	(13,614,034)	(6,695,320)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	2,000,000	5,850,000	1,000,000	-	-	5,000,000	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,421,075)	(1,626,002)	(2,053,419)	(2,163,757)	(2,234,540)	(1,614,769)	(1,376,579)	(1,129,593)	(930,950)	(845,111)	(821,447)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	578,925	4,223,998	(1,053,419)	(2,163,757)	(2,234,540)	3,385,231	(1,376,579)	(1,129,593)	(930,950)	(845,111)	(821,447)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	7,650,465	(8,215,077)	188,185	(1,146,795)	2,342,799	6,089,724	(947,145)	2,438,772	897,705	1,056,006	8,417,223
plus: Cash & Cash Equivalents - beginning of year	-	4,333,000	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639
Cash & Cash Equivalents - end of the year	-	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639	23,104,862
Cash & Cash Equivalents - end of the year	4,333,000	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639	23,104,862
Investments - end of the year	30,252,000	29,022,000	28,022,000	27,822,000	28,822,000	30,122,000	33,122,000	37,122,000	39,122,000	43,122,000	48,622,000	48,622,000
Cash, Cash Equivalents & Investments - end of the year	34,585,000	41,005,465	31,790,388	31,778,573	31,631,779	35,274,578	44,364,302	47,417,157	51,855,929	56,753,633	63,309,639	71,726,862
Representing:												
- External Restrictions	13,961,000	14,521,855	8,079,911	7,705,060	8,668,958	9,786,794	10,469,811	12,237,750	13,669,050	16,184,172	19,023,354	22,329,464
- Internal Restrictions	20,624,000	19,183,575	16,793,962	18,053,030	17,596,730	19,648,008	22,128,805	22,532,718	24,703,108	26,570,493	29,599,685	34,464,010
- Unrestricted	-	7,300,035	6,916,515	6,020,483	5,365,090	5,839,776	11,765,687	12,646,689	13,483,771	13,998,969	14,686,600	14,933,389
	34,585,000	41,005,465	31,790,388	31,778,573	31,631,779	35,274,578	44,364,302	47,417,157	51,855,929	56,753,633	63,309,639	71,726,862

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - WATER FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,411,145	1,533,717	1,622,314	1,705,447	1,792,812	1,858,977	1,915,539	1,973,835	2,033,916	2,095,841	2,159,667
User Charges & Fees	-	5,001,672	5,278,002	5,492,030	5,765,175	6,051,933	6,272,537	6,460,712	6,654,534	6,854,171	7,059,796	7,271,589
Investment & Interest Revenue Received	-	143,800	69,500	71,585	73,732	75,944	78,223	80,570	82,988	85,477	88,041	90,682
Grants & Contributions	-	295,777	285,556	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	38,656	39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951
Payments:												
Employee Benefits & On-Costs	-	(1,028,865)	(1,120,622)	(1,143,044)	(1,171,622)	(1,200,924)	(1,234,538)	(1,269,103)	(1,304,633)	(1,341,163)	(1,378,696)	(1,417,294)
Materials & Contracts	-	(3,458,551)	(3,665,468)	(3,653,604)	(3,740,934)	(3,831,254)	(3,928,417)	(4,073,917)	(4,128,683)	(4,247,089)	(4,355,040)	(4,468,840)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(305,341)	(271,486)	(283,723)	(296,956)	(310,827)	(325,367)	(340,608)	(356,588)	(373,338)	(390,899)	(409,310)
Net Cash provided (or used in) Operating Activities	-	2,098,294	2,149,015	2,296,568	2,527,084	2,771,192	2,916,228	2,969,352	3,118,996	3,210,942	3,319,481	3,428,445
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	400,000	-	-	2,185,916	-	-	-	86,004	94,058	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(200,000)	(1,024,684)	-	(1,866,192)	(2,011,228)	(1,864,352)	-	-	(2,000,000)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,467,889)	(2,685,804)	(1,464,500)	(4,713,000)	(905,000)	(905,000)	(1,105,000)	(3,205,000)	(3,305,000)	(1,060,000)	(860,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(2,067,889)	(2,885,804)	(2,489,184)	(2,527,084)	(2,771,192)	(2,916,228)	(2,969,352)	(3,118,996)	(3,210,942)	(3,060,000)	(860,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	30,405	(736,789)	(192,616)	-	-	(0)	0	0	(0)	259,481	2,568,445
plus: Cash & Cash Equivalents - beginning of year	-	899,000	929,405	192,616	(0)	(0)	(0)	(0)	-	0	(0)	259,481
Cash & Cash Equivalents - end of the year	-	929,405	192,616	(0)	(0)	(0)	(0)	0	0	(0)	259,481	2,827,926
Cash & Cash Equivalents - end of the year	899,000	929,405	192,616	(0)	(0)	(0)	(0)	-	0	(0)	259,481	2,827,926
Investments - end of the year	6,271,000	5,871,000	6,071,000	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,471,477	12,471,477
Cash, Cash Equivalents & Investments - end of the year	7,170,000	6,800,405	6,263,616	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,730,958	15,299,403
Representing:												
- External Restrictions	1,950,000	2,627,515	2,777,515	2,927,515	3,077,515	3,227,515	3,377,515	3,527,515	3,677,515	3,827,515	3,977,515	4,127,515
- Internal Restrictions	-	(376,814)	(875,792)	184,669	(1,753,147)	382,138	2,624,511	4,731,489	4,900,326	5,073,272	7,612,493	10,473,752
- Unrestricted	5,220,000	4,549,705	4,361,893	3,983,499	3,585,399	3,166,306	2,785,162	2,392,536	1,987,694	1,570,691	1,140,950	698,136
	7,170,000	6,800,405	6,263,616	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,730,958	15,299,403

Richmond Valley Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - SEWER FUND

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	7,007,813	7,431,773	7,687,679	7,918,953	8,157,166	8,402,605	8,655,411	8,915,883	9,184,175	9,460,599	9,745,317
User Charges & Fees	-	1,112,106	1,392,402	1,420,581	1,463,198	1,507,094	1,552,306	1,598,875	1,646,841	1,696,247	1,747,135	1,799,548
Investment & Interest Revenue Received	-	294,525	267,300	275,319	283,578	292,085	300,847	309,872	319,168	328,743	338,605	348,763
Grants & Contributions	-	255,725	123,059	1,109,803	1,350,000	340,197	100,000	100,000	665,490	800,000	234,510	100,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	5,628	5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565
Payments:												
Employee Benefits & On-Costs	-	(1,737,887)	(1,890,733)	(1,928,546)	(1,976,764)	(2,026,176)	(2,082,911)	(2,141,223)	(2,201,175)	(2,262,812)	(2,326,167)	(2,391,307)
Materials & Contracts	-	(2,825,936)	(2,987,160)	(2,960,486)	(3,023,561)	(3,095,783)	(3,173,349)	(3,299,368)	(3,329,124)	(3,437,599)	(3,525,856)	(3,619,761)
Borrowing Costs	-	(688,553)	(613,774)	(534,748)	(451,466)	(362,880)	(368,733)	(365,586)	(288,089)	(237,294)	(184,393)	(131,294)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(305,357)	(320,775)	(336,327)	(352,644)	(369,765)	(387,726)	(406,578)	(426,356)	(447,109)	(468,887)	(491,737)
Net Cash provided (or used in) Operating Activities	-	3,118,064	3,407,889	4,739,246	5,217,444	4,448,272	4,349,564	4,458,124	5,309,561	5,631,483	5,282,891	5,367,095
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	300,000	323,664	802,571	3,500,000	200,000	1,377,318	1,000,000	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	(400,000)	(2,502,624)	(2,003,874)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,646,446)	(4,188,729)	(4,041,000)	(5,524,900)	(2,602,000)	(6,974,000)	(7,046,000)	(3,400,000)	(2,550,000)	(1,950,000)	(1,150,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,346,446)	(3,865,065)	(3,238,429)	(2,024,900)	(2,402,000)	(5,596,682)	(6,046,000)	(3,800,000)	(5,052,624)	(3,953,874)	(1,150,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	5,000,000	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(1,346,650)	(1,421,792)	(1,500,817)	(1,584,099)	(1,672,685)	(1,972,616)	(1,761,405)	(1,225,321)	(1,276,116)	(1,329,017)	(1,118,957)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(1,346,650)	(1,421,792)	(1,500,817)	(1,584,099)	(1,672,685)	3,027,384	(1,761,405)	(1,225,321)	(1,276,116)	(1,329,017)	(1,118,957)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	424,968	(1,878,968)	-	1,608,445	373,587	1,780,266	(3,349,281)	284,240	(697,256)	-	3,098,138
plus: Cash & Cash Equivalents - beginning of year	-	1,454,000	1,878,968	-	-	1,608,445	1,982,032	3,762,298	413,017	697,256	0	0
Cash & Cash Equivalents - end of the year	-	1,878,968	-	-	1,608,445	1,982,032	3,762,298	413,017	697,256	0	0	3,098,138
Cash & Cash Equivalents - end of the year	1,454,000	1,878,968	-	-	1,608,445	1,982,032	3,762,298	413,017	697,256	0	0	3,098,138
Investments - end of the year	10,147,000	9,847,000	9,523,336	8,720,765	5,220,765	5,020,765	3,643,447	2,643,447	3,043,447	5,546,071	7,549,945	7,549,945
Cash, Cash Equivalents & Investments - end of the year	11,601,000	11,725,968	9,523,336	8,720,765	6,829,210	7,002,797	7,405,745	3,056,464	3,740,704	5,546,071	7,549,945	10,648,083
Representing:												
- External Restrictions	3,874,000	3,747,806	3,847,806	3,947,806	4,047,806	4,147,806	4,247,806	4,347,806	4,447,806	4,547,806	4,647,806	4,747,806
- Internal Restrictions	-	742,591	(1,398,766)	(1,881,596)	(3,694,980)	(3,679,085)	(3,188,171)	(7,446,453)	(6,524,743)	(4,615,175)	(2,633,643)	582,855
- Unrestricted	7,727,000	7,235,571	7,074,296	6,654,555	6,476,384	6,534,076	6,346,111	6,155,111	5,817,640	5,613,440	5,535,783	5,317,422
	11,601,000	11,725,968	9,523,336	8,720,765	6,829,210	7,002,797	7,405,745	3,056,464	3,740,704	5,546,071	7,549,945	10,648,083