# Richmond Valley Council

### **QUARTERLY BUDGET REVIEW STATEMENT**

for the quarter ended 31 December 2020



"A great community with a relaxed lifestyle, beautiful environment and vibrant economy."

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### **Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Richmond Valley Council for the quarter ended 31 December 2020 indicates that Council's projected financial position at 30 June 2021 will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

From a cash perspective, the projected cash result for 2020/2021 has improved to an estimated deficit as at 31 December 2020 of \$8,216,436. This is largely as a result of a number of projects now projected to carry into 2021/2022.

With approval of the special rate variation, Council has taken steps to reduce cash deficits whilst still being able to maintain adequate expenditure on capital projects and maintenance of existing assets. Delivery of capital budgets will continue to be monitored in future budgeting processes as this has a significant effect on the cash result.

Signed:

Ryan Saiter

Responsible Accounting Officer

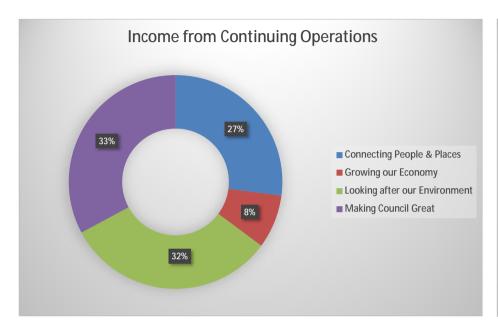
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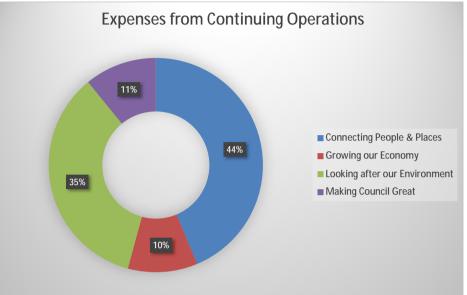
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Income & Expenses Budget Review Statement

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	Original Budget	Approved Changes Carry-Overs	Approved Changes Monthly	Approved QBRS Changes Sep	ecommended Changes for Council Resolution	Notes	Projected Year End	Actual YTD
Summary Budget Result	2020/2021	from 2018/19	Adjustments	QBRS	Dec Qtr		Result	31-Dec-20
Income								
Connecting People & Places Growing our Economy Looking after our Environment	14,790,843 8,818,404 24,795,288	115,697 - (4,000)	313,567 - -	(195,113) (2,894,578) 85,443	6,055,636 401,958 53,764		21,080,630 6,325,784 24,930,495	8,257,399 3,095,835 11,164,344
Making Council Great	25,507,121	-	-	7,000	85,593		25,599,714	18,536,952
Total Income from Continuing Operations	73,911,656	111,697	313,567	(2,997,248)	6,596,951		77,936,623	41,054,530
Expenses								
Connecting People & Places Growing our Economy Looking after our Environment Making Council Great	29,438,317 6,627,906 23,911,786 7,451,880	155,190 197,945 192,231 26,191	- - -	69,641 127,798 75,890 91,682	749,179 350,559 89,544 20,030		30,412,327 7,304,208 24,269,451 7,589,783	14,076,827 3,771,485 11,255,394 3,804,973
Total Expenses from Continuing Operations	67,429,889	571,557	-	365,011	1,209,312		69,575,769	32,908,679
Net Operating Result from Continuing Operations	6,481,767	(459,860)	313,567	(3,362,259)	5,387,639		8,360,854	8,145,851
Net Operating Result before Capital Items	(3,555,742)	(575,558)	-	(1,095,205)	386,685		(4,839,820)	5,633,577
Budget Result Reconciliation:								
Add: Non-Cash Expenses								
Depreciation & Amortisation Rehabilitation Borrowing Expenses Quarry Inventory Movements	18,104,448 68,828 -	- - -	- - -	- - -	- - -		18,104,448 68,828	8,179,616 - -
Add: Non-Operating Funds Employed								
Loan Funds Utilised Deferred Debtor Repayments Gross Proceeds from the Disposal of Assets	2,000,000 1,780 2,983,413	- - -	-	(2,000,000)	- - (659,057)		1,780 2,324,356	1,785 1,328,084
Less: Funds Deployed for Non-Operating Purposes								
Capital Expenditure Loan Principal Repayments	34,596,909 2,768,316	2,192,118	813,214 -	(5,149,890) (168,249)			34,476,635 2,600,067	10,031,813 1,284,433
Estimated Funding Result - Surplus/(Deficit)	(7,724,990)	(2,651,977)	(499,647)	(44,120)	2,704,298		(8,216,436)	6,339,090
Equity Movements								
Restricted Funds - Increase/(Decrease) Working Funds - Increase/(Decrease)	(8,043,859) 318,869	(2,651,977) 0	(499,647) -	(44,120) -	2,694,298 10,000		(8,545,305) 328,869	6,339,090
Total Equity Movements	(7,724,990)	(2,651,977)	(499,647)	(44,120)	2,704,298	-	(8,216,436)	6,339,090

Income & Expenses Budget Review Statement - Summary by Priority





Income & Expenses Budget Review Statement

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	Original Budget	Approved Changes Carry-Overs	Approved Changes Monthly	Approved QBRS Changes Sep	ecommended Changes for Council Resolution	Notes	Projected Year End	Actual YTD
Income & Expenses - by Service	2020/2021	from 2019/2020	Adjustments	QBRS	Dec		Result	31-Dec-20
Income								
Connecting People & Places								
Festivals and Events	22,611	-	-	1,000	21,500	1	45,111	22,500
Swimming Pools	1,650,000	-	-	(500,000)	8,000	2	1,158,000	1,000,000
Libraries	1,717,894	-	-	(392,656)	(3,191)		1,322,047	1,295,130
Emergency Management	1,637,423	-	-	30,000	758,628	4	2,426,051	1,631,935
Cemeteries	343,381	-	-	-	-		343,381	108,830
Sports Grounds, Parks and Facilities	1,332,182	16,840	(86,433)	477,866	284,303	5	2,024,758	414,761
Community Centres and Halls	201,831	98,858	-	-	18,521	6	319,210	110,060
Building and Maintaining Roads	7,883,721	(1)	400,000	188,677	4,967,388	7	13,439,785	3,671,896
Community Engagement, Consultation & Communication	-	-	-	-	-		-	-
Community Programs and Grants	1,800	-	-	-	487		2,287	2,287
Growing our Economy								
Economic Development	95,000	-	-	2,000	-		97,000	49,500
Tourism	2,828,766	-	-	(2,290,325)	(92,915)	9	445,526	44,973
Town Planning & Development Services	1,154,837	-	-	(2,000)	-		1,152,837	669,623
Quarries	1,191,490	-	-	166,091	102,291	10	1,459,872	1,182,568
Northern Rivers Livestock Exchange	1,920,206	-	-	-	260,000	11	2,180,206	979,989
Private Works	87,418	-	-	-	132,582	12	220,000	169,171
Real Estate Development	1,540,687	-	-	(770,344)	-		770,343	11
Looking after our Environment								
Waste Management	7,308,536	-	-	(39,557)	-		7,268,979	6,577,956
Stormwater Management	208,947	-	-	-	-		208,947	208,599
Water Supplies	7,495,572	-	-	125,000	(32,085)	16	7,588,487	1,697,855
Sewerage Services	9,175,914	-	-	-	30,000	17	9,205,914	2,367,835
Environmental Health	466,319	(4,000)	-	-	(12,207)	18	450,112	312,099
Environmental Management	140,000	-	-	-	68,056	19	208,056	-
Making Council Great								
Governance & Advocacy	413,153	-	-	-	-		413,153	15,903
Customer Service	-	-	-	-	-		-	-
Information Technology Services	4,493	-	-	5,000	4,000		13,493	12,901
People & Culture	20,506	-	-	-	4,500		25,006	14,500
Work, Health & Safety	-	-	-	-	73,592	20	73,592	73,592
Financial Services	19,883,094	-	-	-	-		19,883,094	15,716,849
Engineering Support & Asset Management	29,575	-	-	2,000	3,501		35,076	34,561
Fleet Management	5,156,300	-	-	-	-		5,156,300	2,668,645
Total Income from Continuing Operations	73,911,656	111,697	313,567	(2,997,248)	6,596,951		77,936,623	41,054,530

Income & Expenses Budget Review Statement

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		Approved	Approved	Approved QBRS	ecommended Changes for			
	Original	Approved Changes	Approved Changes	Changes	Changes for Council	Notes	Projected	Actual
	Budget	Carry-Overs	Monthly	Sep	Resolution	notes	Year End	YTD
Income & Expenses - by Service	2020/2021	from 2019/2020	Adjustments	QBRS	Dec		Result	31-Dec-20
Expenses			•					
Commention Beauty & Blance								
Connecting People & Places	0.40.000	0.007		4 000	04.500		204 205	70 700
Festivals and Events	349,668	9,827	-	1,000	21,500	1	381,995	73,729
Swimming Pools	846,929	-	-	19,683	2 200		866,612	546,455
Libraries	2,238,765	20.400	-	40.000	3,206		2,241,971	1,401,241
Emergency Management	2,566,040	38,169	-	10,000	285,194	4	2,899,403	1,561,009
Cemeteries	367,537	40.024	-	20,005	4 000		367,537	140,908
Sports Grounds, Parks and Facilities	2,890,235 730,575	10,031	-	26,895	1,000 40,944		2,928,161	1,282,957 385,666
Community Centres and Halls		-	-	1,187	,	6	772,706	
Building and Maintaining Roads Community Engagement, Consultation & Communication	18,937,286 237,015	-	-	10,876	396,848	7	19,345,010 237,015	8,508,225 20,761
Community Programs and Grants		07.163	-	-	487			
Community Programs and Grants	274,267	97,163	-	-	407		371,917	155,875
Growing our Economy								
Economic Development	575,194	98,864	-	(45,500)	(41,654)	8	586,904	286,652
Tourism	394,579	70,756	-	10,000	(552)		474,783	241,412
Town Planning & Development Services	2,730,049	28,325	-	(1,606)	-		2,756,768	1,298,744
Quarries	455,665	-	-	166,091	40,183	10	661,939	431,564
Northern Rivers Livestock Exchange	1,880,206	-	-	-	220,000	11	2,100,206	1,096,194
Private Works	83,286	-	-	-	132,582	12	215,868	133,995
Real Estate Development	508,927	-	-	(1,187)	-		507,740	282,924
Looking after our Environment								
Waste Management	6,983,157	164,172	-	69,590	(3,780)		7,213,139	3,166,696
Stormwater Management	982,200	-	-	15,000	-		997,200	449,854
Water Supplies	6,342,532	-	-	2,900	-		6,345,432	3,175,817
Sewerage Services	7,896,123	-	-	2,900	-		7,899,023	3,731,000
Environmental Health	1,104,275	-	-	-	4,268		1,108,543	514,909
Environmental Management	603,499	28,059	-	(14,500)	89,056	19	706,114	217,118
Making Council Great								
Governance & Advocacy	2,559,720	_	-	17,248	-		2,576,968	1,348,191
Customer Service	-	_	-	18,400	-		18,400	-
Information Technology Services	179,817	10,650	-	-,	4,000		194,467	16,083
People & Culture	· -		-	50,000	4,500		54,500	0
Work, Health & Safety	10,000	15,541	-	20,000	10,000	20	55,541	-
Financial Services	135,306	'-	-	(13,400)			121,906	71,655
Engineering Support & Asset Management	79,575	-	-	(566)	1,530		80,539	94,708
Fleet Management	4,487,462	-	-	` -	-		4,487,462	2,274,336
Total Expenses from Continuing Operations	67,429,889	571,557	-	365,011	1,209,312		69,575,769	32,908,679
Net Operating Result from Continuing Operations	6,481,767	(459,860)	313,567	(3,362,259)	5,387,639		8,360,854	8,145,851
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Net Operating Result before Capital Items	(3,555,742)	(575,558)		(1,095,205)	386,685		(4,839,820)	5,633,577

**Capital Budget Review Statement** 

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	Original Budget	Approved Changes Carry-Overs	Approved Changes Monthly	Approved QBRS Changes Sep	ecommended Changes for Council Resolution	Notes	Projected Year End	Actual YTD
Capital Budget	2020/2021	from 2018/19	Adjustments	QBRS	Dec		Result	31-Dec-20
Capital Expenditure			,					
Connecting People & Places								
Festivals and Events	-	-	-	-	-		-	-
Swimming Pools	1,650,000	70,784	-	(519,683)	8,000	2	1,209,101	94,315
Libraries	1,006,324	41,540	-	10,986	(6,397)	3	1,052,453	60,826
Emergency Management	-	110,000	-	(30,000)	473,434	4	553,434	1,850
Cemeteries	59,000	2,852	-	-	-		61,852	4,983
Sports Grounds, Parks and Facilities	1,658,609	212,816	486,214	650,203	308,812	5	3,316,654	1,466,934
Community Centres and Halls	1,221,709	102,494	47,000	16,447	(735,944)	6	651,706	202,470
Building and Maintaining Roads	7,709,003	765,471	100,000	39,501	4,329,299	7	12,943,274	4,689,507
Community Engagement, Consultation &								
Communication	-	-	-	-	-		-	-
Community Programs and Grants	-	-	-	-	-		-	-
Growing our Economy								
Economic Development	-	-	-	-	-		-	-
Tourism	3,150,000	275,555	-	(2,300,325)	(92,915)	9	1,032,315	241,752
Town Planning & Development Services	-	-	-	-	-		-	-
Quarries	-	-	-	-	-		-	-
Northern Rivers Livestock Exchange	165,000	-	-	-	-		165,000	53,966
Private Works	-	-	-	-	-		-	-
Real Estate Development	3,161,375	230,131	-	(1,013,323)	-		2,378,183	848,839
Looking after our Environment								
Waste Management	5,538,672	99,530	_	(2,022,987)	(1,496,220)	14	2,118,995	109,124
Stormwater Management	644,019	-	_	(15,000)	(47,614)	15	581,405	183,914
Water Supplies	2,591,625	241,112	180,000	27,717	(6,435)	16	3,034,019	1,090,171
Sewerage Services	3,112,502	29,833	-	6,574	(709,736)	17	2,439,173	517,229
Environmental Health	-		-	-	-		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-
Environmental Management	-	-	-	-	-		-	-
Making Council Great								
Governance & Advocacy					773	l	773	773
Customer Service	75,000	_	-	(311)	-	l	73,916	2,261
Information Technology Services	75,000	_	[ ]	766	(113)		73,916	766
People & Culture	_	_	[ ]	700	1		700	700
Work, Health & Safety	_	_	[ ]	-	1	l	_	_
Financial Services	_	_	[ ]	-	1	l	_	_
Engineering Support & Asset Management	425.000	10,000	[ ]	(455)	1	l	434,545	26,469
Fleet Management	2,429,071	10,000	[ ]	(+55)	1	l	2,429,071	435,665
I loct Management	2,423,071	_	·	-	1		2,423,071	433,003
Total Capital Expenditure	34,596,909	2,192,118	813,214	(5,149,890)	2,024,284		34,476,635	10,031,813

**Capital Budget Review Statement** 

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Out to Date of	Original Budget	Approved Changes Carry-Overs	Approved Changes Monthly	Approved QBRS Changes Sep	ecommended Changes for Council Resolution	Notes	Projected Year End	Actual YTD
Capital Budget	2020/2021	from 2018/19	Adjustments	QBRS	Dec		Result	31-Dec-20
Capital Revenue								
Capital Grants and Contributions								
Connecting People & Places								
Festivals and Events	-	-	-		-		-	-
Swimming Pools	1,650,000	_	-	(500,000)	8,000	2	1,158,000	1,000,000
Libraries	444,453	_	_	(392,656)	(6,397)		45,400	45,400
Emergency Management	, -	_	_	30,000	473,434	4	503,434	30,000
Cemeteries	_	_	_	-			-	-
Sports Grounds, Parks and Facilities	1,078,204	16,840	(86,433)	477,866	284,303	5	1,770,780	292,531
Community Centres and Halls	100,000	98,858	(00,100)	-	18,521	6	217,379	72,925
Building and Maintaining Roads	1,136,028	-	400,000	1,180,015	4,318,093	7	7,034,136	417,188
Community Engagement, Consultation &	1,100,020		100,000	1,100,010	1,010,000	,	7,001,100	111,100
Communication	_	_	_	_	_		_	_
Community Programs and Grants	_	_	_	_	_		_	_
Growing our Economy								
Economic Development	-	-	-		-		-	-
Tourism	2,800,000	_	-	(2,300,325)	(92,915)	9	406,760	16,158
Town Planning & Development Services	479,027	-	-	-			479,027	282,394
Quarries	-	_	-	-	-		-	-
Northern Rivers Livestock Exchange	238,750	-	-	-	_		238,750	80,632
Private Works	, , , , , , , , , , , , , , , , , , ,	-	-	-	_		, <u>-</u>	-
Real Estate Development	1,540,687	-	-	(770,344)	-		770,343	-
Looking after our Environment								
Waste Management	140,360	-	-	(116,610)	_		23,750	3,750
Stormwater Management	, , , , , , , , , , , , , , , , , , ,	-	-	` ' -	_		, <u>-</u>	, <u>-</u>
Water Supplies	330,000	-	-	125,000	(32,085)	16	422,915	160,176
Sewerage Services	100,000	-	-	, <u>-</u>	30,000	17	130,000	111,120
Environmental Health	-	-	-	-	· -		, -	-
Environmental Management	-	-	-	-	-		-	-
Making Council Great								
Governance & Advocacy	-	-	-	-	-		-	-
Customer Service	-	-	-	-	-		-	-
Information Technology Services	-	-	-	-	-		-	-
People & Culture	-	-	-	-	-		-	-
Work, Health & Safety	-	-	-	-	-		-	-
Financial Services	-	-	-	-	-		-	-
Engineering Support & Asset Management	-	-	-	-	-		-	-
Fleet Management	-	-	-	-	-		-	-
Total Canital Grants and Contributions	10,037,509	115,698	313,567	(2,267,054)	5,000,954		13,200,674	2,512,274
Total Capital Grants and Contributions	10,037,509	115,098	313,367	(2,207,054)	5,000,954		13,200,674	2,512,2/4

Capital Budget Review Statement

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	Original Budget	Approved Changes Carry-Overs	Approved Changes Monthly	Approved QBRS Changes Sep	ecommended Changes for Council Resolution	Notes	Projected Year End	Actual YTD
Capital Budget	2020/2021	from 2018/19	Adjustments	QBRS	Dec		Result	31-Dec-20
Capital Revenue (continued)								
Loan Funds Utilised								
<b>Connecting People &amp; Places</b> Sports Grounds, Parks & Facilities Building and Maintaining Roads		- -	-	-			-	-
Looking after our Environment								
Waste Management	2,000,000	-	-	(2,000,000)	-		-	-
Total Loan Funds Utilised	2,000,000	-	-	(2,000,000)	-		_	-
Deferred Debtor Repayments								
Making Council Great								
Financial Services	1,780	-	-	-	-		1,780	1,785
Total Deferred Debtor Repayments	1,780	-	-	-	-		1,780	1,785
Asset Sales								
Connecting People & Places Libraries	500	-	-	-	-		500	14
Growing our Economy Real Estate Development	2,224,000	-	-	-	(659,057)	13	1,564,943	1,304,943
Looking after our Environment Waste Management Sewerage Services	165,865		-	- -			165,865 -	-
Making Council Great Fleet Management	593,048	-	-	-	-		593,048	23,127
Total Asset Sales	2,983,413	-	-	-	(659,057)		2,324,356	1,328,084
Total Capital Revenue	15,022,702	115,698	313,567	(4,267,054)	4,341,897		15,526,810	3,842,143

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes	Details	Variation
1	Festivals and Events	
	Operating Income	\$21,500
	Expenses from Continuing Operations	\$21,500
	Council was successful in obtaining grant funding of \$25,000 for it's Australia Day ceremony towards making it a COVID safe event, increasing expenditure for this event. Council also received a further \$1,500 towards employment and training for Council's Trainee Events and Tourism.	both operating income and
2	Swimming Pools	
	Capital Grants and Contributions	\$8,000
	Capital Expenditure	\$8,000
	The Woodburn Chamber of Commerce are purchasing two new picnic settings and a shelter for the Woodburn Pool with costs estimated to be capital contributions and expenditure budgets.	\$8,000, resulting in an increase in
3	Libraries	
	Capital Grants and Contributions	(\$6,397)
	Capital Expenditure	(\$6,397)
	An amendment to grant funding received for the Art Van Go project was approved with costs coming in less than originally approved under the reduction in the budget of \$6,397.	funding agreement. This resulted in a
4	Emergency Management	
	Operating Income Capital Grants and Contributions	\$285,194 <u>\$473,434</u> \$758,628
	Expenses from Continuing Operations	\$285,194

### **Budget Variation Explanations Recommended changes to Revised Budget**

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

Capital Expenditure \$473,434

Council was successful in receiving \$250,000 under the Bushfire Community Resilience and Economic Recovery Fund (BCRERF) towards a resilience (project delivery) officer (\$100,000) and funding for disaster preparedness and community resilience grants program (\$150,000). Resilience NSW is also funding Council's Recovery Manager which is claimed on a quarterly basis for reimbursement, increasing income and expenditure \$30,135. A further increase to operating income of \$5,059 is natural disaster funding from the bushfires of 2019. All of these increases to operating income have a corresponding increase in operating expenditure.

An increase to capital grants is largely attributed to \$450,000 in approved capital works for the NSW Rural Fire Service to construct a Brigade Station at Rappville. Council will also receive \$23,434 from the NSW State Emergency Service for the construction of a carport at its Casino Unit. The increases in capital grants and contributions corresponds with the increase in capital expenditure.

#### 5 Sports Grounds, Parks and Facilities

Capital Grants and Contributions \$284,303

An increase in capital grants and contributions with Council receiving \$250,000 under the Local Roads and Community Infrastructure Fund towards the Drill Hall Walk in Casino and Razorback Lookout at Evans Head. Council also received \$25,000 under the Premier's Grant towards the resurfacing of the Rappville Community tennis courts along with funding under the Community Building Partnerships projects of which \$9,303 is for a new swing set at Coraki Riverside Park.

Capital Expenditure \$308,812

An increase in capital expenditure is in line with the \$284,303 increase in capital grants and contributions mentioned above, along with an additional \$25,509 from Section 7.11 reserves for the completion of the Coraki Streetscape as a result of the Coraki Caravan Parks Facilities upgrade for turf, asphalt, signage and line marking.

#### 6 Community Centres and Halls

Capital Grants and Contributions \$18,521

Council received \$13,521 from the Community Building Partnerships funding towards the upgrade of Fairy Hill Hall Kitchen. A further \$5,000 in Section 356 funding has been allocated towards the installation of an airconditioning unit at the Casino Art Gallery.

Expenses from Continuing Operations \$40,944

Council has allocated \$100,000 from the \$1m in Drought funding towards a community grants program, as reported to the November Council Meeting, of which \$39,144 was donated towards Clovass Community Centre for repairs and maintenance works. In addition to this increase in operating expenditure, \$1,800 was transferred from hall renewals capital expenditure budget towards maintenance works at Leeville Hall.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

Capital Expenditure (\$735,944)

Council has proposed to transfer \$700,000 of the budget for the Rappville Common project into the 2021/2022 year. This project is a joint venture with Business Council of Australia and BizRebuild who are assisting with architecture and design works. The design and approval process has taken longer than expected with tender and construction periods now expected to move into next financial year. In addition, \$5,000 has been allocated towards an air conditioning unit at Casino Art Gallery as mentioned above, offset by \$39,144 in Drought Funding being transferred to operating expenditure for the Clovass Community Centre.

#### 7 Building and Maintaining Roads

Income from Continuing Operations\$649,295Capital Grants and Contributions\$4,318,093\$4,967,388

Council's operating and capital revenue has increased this quarter as a budget allocation has been applied to the Natural Disaster works performed this year from the 2019 Fires and February 2020 Flood event totalling \$4,435,395. Council has received \$487,993 under the Active Transport Program for a footpath along Hare Street (Bruxner Highway) in Casino along with \$44,000 under the Country Passenger Transport Infrastructure Grants Scheme for a bus shelter at Whiporie on the Summerland Way.

Expenses from Continuing Operations \$396,848

An increase in operating expenditure of \$396,848 is due to budget allocations being applied to the Natural Disaster works performed from the 2019 Fires and February 2020 Flood Event.

Capital Expenditure \$4,329,299

An increase in capital expenditure of \$3,786,100 due to Council allocating budgets to the Natural Disaster works performed for the 2019 Bushfires and February 2020 Floods. Further attributing to an increase is \$487,993 for the footpath along Hare Street Casino (in line with the increase in capital grants above) as well as \$44,000 for a new bus shelter at Whiporie. Along with the increase above, \$11,206 has been allocated out of Bushfire Resilience Grant Funding towards a Public PA System for Casino CBD.

#### 8 Economic Development

Expenses from Continuing Operations

(\$41,654)

A reduction in operating expenditure is due to \$31,000 in economic development projects being deferred to future years due to grant funding being received this year as well as \$10,654 in funding from the Bushfire Resilience Funding being transferred to the Casino CBD Public PA System project.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 9 Tourism

Capital Grants and Contributions (\$92,915)
Capital Expenditure (\$92,915)

Removal of the budget for the Casino Scenic and Heritage Walk that has been budgeted under the Water Supplies cost centre for the Water Tower Mural.

#### 10 Quarries

Income from Continuing Operations \$102,291

An increase in budgeted revenue from Woodview Quarry with higher than anticipated sales for the first half of the year of \$153,091 offset by an adjustment to the budget for Quarry Royalty fees of \$50,800 as a result of the new lease at Woodview Quarry.

Expenses from Continuing Operations \$40,183

An increase in the operating expenditure at Woodview Quarry to match actual expenditure with production being higher than originally budgeted.

#### 11 Northern Rivers Livestock Exchange

Income from Continuing Operations \$260,000

An increase in budgeted operating income of \$260,000 due to sales of biosolids at the NRLX which has been prepared and processed over the past 12 months, ready for sale.

Expenses from Continuing Operations \$220,000

An increase in operating expenditure due to the cost to prepare and process biosolids for sale at the NRLX. This has been in the process for 12 months however due to the passage of time and excavation of sediment ponds, the volume has increased.

#### 12 Private Works

Income from Continuing Operations \$132,582
Expenses from Continuing Operations \$132,582

Income and expenditure budgets have been increased in line with actual works being undertaken this year.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 13 Real Estate Development

Asset Sales (\$659,057)

A reduction in budgeted asset sales as proposed sales of industrial land are unlikely to occur this financial year of \$764,000. Offsetting this are an increase in budgeted revenue of \$104,943 to match the actual sales of residential land.

#### 14 Waste Management

Capital Expenditure (\$1,496,220)

The construction of Cell 6 at Nammona Waste Facility has been in capital budgets for several years. Significant movement has occurred in the past few months with the design process nearing completion however the construction phase will be coupled with the Cell 1-4 capping project and being a major project, will continue into the next financial year. As such, it is proposed to transfer \$1,500,000 into the 2021/2022 financial year. Offsetting this reduction was the addition of \$3,780 from waste reserves for a new air conditioner in the office at Nammoona.

#### 15 Stormwater Management

Capital Expenditure (\$47,614)

A transfer to reserves of \$47,614 in stormwater capital works due to projects being completed under budget.

#### 16 Water Supplies

Capital Grants and Contributions (\$32,085)

A reduction in capital grants due to \$32,085 in grant funding being transferred to Tourism for the Heritage Walk part of the project.

Capital Expenditure (\$6,435)

A review of the water supplies capital works program identified a number of projects that have been completed as well as some new projects, resulting in a net transfer to reserves of \$6,435.

Mains Coraki - Parkes St - Rayner St North to existing
Reservior Casino - Mural (Regional Tourism Bushfire Recovery)
Reservior Broadwater - Flow Meter Renewals
Project completed
(\$33,000)
Transferred to Tourism
(\$32,085)
Project completed
(\$65,000)

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes	Details			Variation
	67 16	New project New project New project	\$15,670 \$7,980 \$100,000	
			(\$6,435)	

#### 17 Sewerage Services

Capital Grants and Contributions \$30,000

It is proposed to increase the budget for Section 64 contributions due to higher than anticipated revenue being received this year to date.

Capital Expenditure (\$709,736)

A review of the sewerage services capital works program identified a number of projects that are no longer a priority or will continue into the 2021/2022 financial year, as well as some smaller adjustments to various projects. This has resulted in a net transfer to reserves of \$709,736.

Pump Station Broadwater - Rising Main Air Valve Renewal	Postponed to 2021/2022	(\$53,549)
Treatment Plant Casino - Digestors Refurbish Vent Shafts	Project cancelled	(\$35,000)
Treatment Plant Casino - New Blower with VSD Control	Project cancelled	(\$40,000)
Treatment Plant Casino - Grit Chamber Ventilation Improvements	Project cancelled	(\$120,000)
Treatment Plant Casino - Tertiary Pond Desludging	Postponed to 2021/2022	(\$340,000)
Treatment Plant Casino - Augmentation Investigation & Design	Postponed to 2021/2022	(\$250,000)
Treatment Plant Casino - Refurb EAT Aqua blades	New project	\$100,000
Treatment Plant Coraki - Reuse automation	Postponed to 2021/2022	(\$91,000)
Treatment Plant Coraki - Refurbish Drying Beds	Top up	\$91,813
Treatment Plant Coraki - Stage 1 Upgrade - Designs concept	Postponed part to 2021/2022	(\$146,000)
Treatment Plant Coraki - Inlet Works balance tank design	New project	\$54,000
Treatment Plant Evans Head - Stage 2 Design	Postponed part to 2021/2022	(\$150,000)
Pump Station Casino - PS1 Spare Submersible Pump	New project	\$25,000
Other - CCTV Vehicle & Fit out	New project	\$115,000
Other - CCTV Camera	New project	\$130,000
		(\$709,736)

#### 18 Environmental Health

Income from Continuing Operations (\$12,207)

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Revised Budget as at 30 September 2020 to the Revised Budget as at 31 December 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

A reduction in operating income as funding for break wall cleaning and beach cleaning is not expected to be received this financial year as advised by the NSW Department of Planning, Industry and Environment.

#### 19 Environmental Management

Income from Continuing Operations \$68,056

Expenses from Continuing Operations \$89,056

Council was successful in securing the Floodplain Management Program grant of \$133,999 to update the Richmond River Flood Study. The grant is funded on a 2:1 basis with \$68,056 in grant funding expected to be received this financial year. This year's expenditure of \$89,056 will be funded by the grant (\$68,056), RVC contribution(\$19,029) and Rous County Council contribution (\$10,000).

#### 20 Work, Health & Safety

Income from Continuing Operations \$73,592

Expenses from Continuing Operations \$10,000

Council received \$73,592 in work, health and safety (WHS) incentives from State Cover this financial year, with \$10,000 being allocated towards WHS equipment and the remainder being placed into reserves.

### Cash & Investments Budget Review Statement

	Stillelits Bud							
Income & Expenses Budget Review Statement	Opening Cash and Investments	Original Budget Net Transfer	Approved Changes Carry-Overs	Approved Changes Monthly	Approved Changes Sep	Recommended Changes for Council Resolution	Interest	Projected Cash and Investments
	1/07/2020	to/(from)		Adjustments	QBRS	Dec	Earned	30/06/2021
		,		,	•			
General Fund - External Restrictions								
Unexpended Grant - Evans Head Landcare	2,823	-	-	-	-	-	-	2,823
Unexpended Grant - Roads to Recovery	189,259	-	(189,259)	-	-	-	-	-
Unexpended Grant - Regional Roads Block Grant	-	-	-	-	-	-	-	-
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	-	-	-	-	-	-	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	-	-	-	-	-	-	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling Grant	45,076	-	(64,172)	-	19,096	-	-	
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	180,000	(180,000)	-	-	· -	-	-	-
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	-	_	_	_	-	_	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	-	_	_	_	_	-	_	-
Unexpended Grant - DFHCS Volunteer Grants Program Evans Head Rec Hall	182	_	_	_	_	_	_	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	_	_	_	_	_	_	2,616
Unexpended Grant - NSW State Library Casino Library Redesign	4,480	_	_	_	_	_	_	4,480
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	73,213	(41,253)	_	_	_	_	_	31,960
Unexpended Grant - Rural Fire Fighting Fund - Brigade Amenities	70,210	(41,200)	_	_	_	_	_	01,000
Unexpended Grant - LPMA - Surf Club Grant	29,525		_	_	(23,077)	_	_	6,448
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37		_	_	(23,077)	_	_	37
Unexpended Grant - NOW State Library - Expansion of Internet Equipment Access Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	-	_	-	-	-	-	1,674
Unexpended Grant - RMS Natural Disaster 28 March 17 Flood Event Local Roads	174,658	-	_	-	-	-	-	174,658
Unexpended Grant - Rivis Natural Disaster 28 March 17 Flood Event Local Roads Unexpended Grant - Stronger Country Communities Fund Round 2	249,985	-	(77,700)	(86,433)	(85,852)	-	-	174,658
		-	(77,700)	(86,433)	(85,852)	(40.475)	-	0
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	16,475	-	-	-	-	(16,475)	-	Ŭ
Unexpended Grant - Crown Lands - Plan of Management Implentation	1,461	-	(0.000)	-	-	-	-	1,461
Unexpended Grant - Youth Participation	2,362	-	(2,362)	-	- (40 =0=)	-	-	- (0)
Unexpended Grant - Rock Fishing Safety	10,787	-	-	-	(10,787)	-	-	(0)
Unexpended Grant - RUCRL - Art Van Go	4,589	-	-	-	(4,589)	-	-	0
Unexpended Grant - Broadwater Hall Kitchen Upgrade	283	-	-	-	-	-	-	283
Unexpended Grant - Youth Basketball	3,246	-	-	-	-	-	-	3,246
Unexpended Grant - Bushfire Recovery	1,190,554	(730,000)		-	-	112,669	-	112,669
Unexpended Grant - Bushfire Resiliance & Economic Recovery	178,864	(80,000)		-	-	-	-	(0)
Unexpended Grant - Northern Rivers Rail Trail	625,555	(350,000)		-	-	-	-	(0)
Unexpended Grant - Waste - Nammoona FOGO Compost Facility	116,454	(70,360)	(46,095)	-	70,360	-	-	70,359
Unexpended Grant - State Library of NSW - Evans Head Library Upgrade	399,053	-	-	-	(399,053)	-	-	-
Unexpended Grant - NSW Dept Plan, Indus & Env - Casino Showground Pavilion, Office & Fer	148,579	(140,405)		-	(8,174)	-	-	0
Unexpended Grant - COVID-19 Council Pound Grant	4,000	-	(4,000)	-	-	-	-	-
Unexpended Grant - Community Building Partnerships - Fairy Hill Hall Kitchen	-	-	-	-	-	13,521	-	13,521
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	144,462	36,400	-	-	-	-	-	180,862
Unexpended Contribution - Hannigan DA 2005/188 Benns Rd	10,338	-	-	-	-	-	-	10,338
Unexpended Contribution - Statecover WHS Incentive Works	294,096	(60,000)	-	-	(90,576)	63,592	-	207,112
Unexpended Contribution - Fire Fighting Infrastructure	10,000	-	-	-	-	-	-	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	-	-	-	-	-	-	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	-	-	-	-	-	-	2,700
Unexpended Contribution - RMS Regional Roads Block Grant	-	-	-	-	-	-	-	-
Unexpended Contribution - Insurance Claim Rappville Hall	-	(575,884)	-	-	575,884	-	-	- [
Unexpended Contribution - North Coast Waste Investment Report	90,000		(90,000)	-	-	-	-	-
Unexpended Contribution - LEMC Technology Improvements from LCC & Kyogle Council	20,000	-	(20,000)	-	20,000	-	-	20,000
Unexpended Contribution - Broadwater Bridge Maintenance (LCC)	9,262	-	-	-	-	-	-	9,262
Domestic Waste Management	4,430,660	(1,497,458)	(63,435)	-	(7,367)	1,500,000	54,100	4,416,500
On-Site Sewerage Fees	193,922		-	-	-	-	2,400	196,322
Stormwater Management Service Charge	617,181	(435,072)	-	-	-	47,614	7,500	237,223

### Cash & Investments Budget Review Statement

Cush a miv	estillellis Duc	igot itorion	Otatomont					
						Recommended		
	Opening	Original	Approved	Approved	Approved	Changes for		Projected
	Cash and	Budget	Changes	Changes	Changes	Council		Cash and
Income & Expenses Budget Review Statement	Investments	Net Transfer	Carry-Overs	Monthly	Sep	Resolution	Interest	Investments
	1/07/2020	to/(from)	from 2019/20	Adjustments	QBRS	Dec	Earned	30/06/2021
Section 7.11 - Infrastructure	2,495	-	-	-	(2,495)	-	-	(0)
Section 7.11 - Community Services	63,322	-	_	-	(28,501)	-	-	34,821
Section 7.11 - Recreation & Civil Facilities	1,051	-	_	-	(1,051)	-	-	(0)
Section 7.11 - Road Network (new)	122,367	-	_	-	-	-	1,500	123,867
Section 7.11 - Quarry Road Contributions	71,392	5,589	-	-	-	-	900	77,881
Section 7.11 - Ex Copmanhurst Roads	87,428	-	-	-	-	-	1,100	88,528
Section 7.11 - Ex Copmanhurst Community Facilities	4,947	-	_	-	(4,947)	-	100	100
Section 7.11 - Ex Copmanhurst Bushfire	9,348	-	-	-	(9,348)	-	100	100
Section 7.11 - Rural Development Heavy Haulage	2,866,427	(584,109)	-	-	-	-	35,000	2,317,318
Section 7.12 Development Contributions Plan	465,198	(29,400)	(50,000)	-	-	-	-	385,798
Contributions to Roadworks	103,993	-	-	-	-	(25,509)	-	78,484
Controlled Trust Funds	47,468	-	_	-	_		-	47,468
Bonds & Deposits (General Fund)	533,583	-	_	-	_	-	-	533,583
Total General Fund External Restrictions	13,961,742	(4,731,952)	(1,441,996)	(86,433)	9,523	1,695,412	102,700	9,508,996
General Fund - Internal Restrictions								
Employee Leave Entitlements	1,195,902	-	-	-	-	-	14,600	1,210,502
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	48,783	-	-	-	-	-	600	49,383
Richmond Upper Clarence Regional Library	140,944	-	(41,540)	-	-	-	1,700	101,104
Unexpended Rates Variation	805,417	(261,000)	(475,698)	-	175,800	21,000	-	265,519
Financial Assistance Grant Advance Payment	2,712,400	-	-	-	-	-	33,100	2,745,500
Insurance Reserve	760,545	-	-	(173,214)	(587,331)	587,331	9,300	596,631
Plant Replacement	2,693,985	(592,685)	(10,000)	-	-	-	32,900	2,124,200
Real Estate and Infrastructure	2,772,283	(161,133)	(255,131)	(60,000)	272,979	(425,639)	33,900	2,177,259
Petersons Quarry	2,241,724	(553,292)	(68,706)	-	-	-	27,400	1,647,126
Woodview Quarry	1,513,229	(658,135)	-	-	-	62,108	18,500	935,702
Quarry Rehabilitation	208,408	4,000	-	-	-	-	2,500	214,908
Road Rehabilitation Reserve	1,272,679	259,735	-	-	-	-	15,600	1,548,014
Northern Rivers Livestock Exchange	118,767	(2,641)	-	-	-	40,000	1,500	157,626
Other Waste Management	1,593,447	(489,054)	-	-	-	-	19,500	1,123,893
Other Waste Management - Plant Reserve	2,087,630	(316,738)	-	-	-	-	25,500	1,796,392
Rural Road Safety Program	89,286	-	-	-	-	-	-	89,286
RMS State Roads Maintenance Contract	5,600	-	-	-	-	-	100	5,700
Public Cemeteries Perpetual Maintenace Reserve	246,752	(66,656)	(2,852)		-	-	3,000	180,244
Carry Over Works	115,811	-	(85,109)		-	-		30,702
Total General Fund Internal Restrictions	20,623,592	(2,837,599)	(939,036)	(233,214)	(138,552)	284,800	239,700	16,999,691
Total General Fund Restrictions	34,585,334	(7,569,551)	(2,381,032)	(319,647)	(129,029)	1,980,212	342,400	26,508,687
	1		1					1

#### Cash & Investments Budget Review Statement

	estillellis Duu							
						Recommended		
	Opening	Original	Approved	Approved	Approved	Changes for		Projected
	Cash and	Budget	Changes	Changes	Changes	Council		Cash and
Income & Expenses Budget Review Statement	Investments	Net Transfer	Carry-Overs	Monthly	Sep	Resolution	Interest	Investments
	1/07/2020			Adjustments	QBRS	Dec	Earned	30/06/2021
		,		•	•			
Sewerage Fund								
External Restrictions								
Section 64 Headworks Contributions	3,873,838	11,400	-	-	-	30,000	88,600	4,003,838
Infrastructure Replacement	7,727,553	(1,193,223)	(29,833)	-	(9,474)	709,736	176,600	7,381,359
Total Sewerage Fund Restrictions	11,601,391	(1,181,823)	(29,833)	-	(9,474)	739,736	265,200	11,385,197
Water Fund								
External Restrictions								
Section 64 Contributions	1,950,114	118,700	-	-	-	-	31,300	2,100,114
Infrastructure Replacement	5,219,432	(133,785)	(241,112)	(180,000)	94,383	(25,650)	83,700	4,816,968
Total Water Fund Restrictions	7,169,547	(15,085)				(25,650)	115,000	6,917,083
Total Restrictions (All Funds)	53,356,272	(8,766,459)	(2,651,977)	(499,647)	(44,120)	2,694,298	722,600	44,810,967

### **Cash & Investments Budget Review Statement**

### **Comment on Cash & Investments Position**

#### Investments

Investments have been made in accordance with Council's Investment Policy.

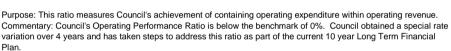
Fair Value of Investments as at 31 December 2020 is \$57,680,960.

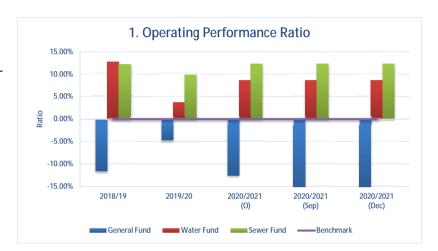
### Cash

As at 31 December 2020, bank statements have been reconciled up to 30 November 2020.

### **Key Performance Indicators Budget Review Statement**

		Current Projection					
	General	Water	Sewerage				
	Fund	Fund	Fund	Total			
The Council monitors the following Key Performance Indicators:							
1. Operating Performance Ratio	-15.29%	8.58%	12.28%	-8.27%			
Total Continuing Operating Revenue (1) (excl. Capital Grants & Contributions) - Operating Expenses  Total Continuing Operating Revenue (1) (excl. Capital Grants & Contributions)  (1) Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and net share of interests in joint ventures.	(6,494,477) 42,466,147	587,607 6,848,447	1,092,232 8,894,179	(4,814,638) 58,208,773			
Prior Periods: Revised Budget 2020/2021 - 30 September 2020 Original Budget 2020/2021 2019/2020 2018/2019	-16.84% -12.54% -4.69% -11.58%	8.58% 8.62% 3.68% 12.80%	12.28% 12.31% 9.87% 12.16%	-9.19% -6.16% -1.62% -4.51%			



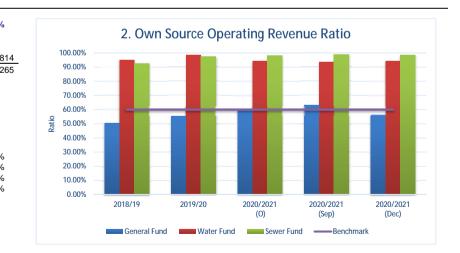


2. Own Source Operating Revenue Ratio	56.49%	94.15%	98.56%	65.64%
Total Continuing Operating Revenue (1)				
(less ALL Grants & Contributions)	31,119,488	6,846,147	8,894,179	46,859,81
Total Continuing Operating Revenue (1)	55,088,724	7,271,362	9,024,179	71,384,26
(1) Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and net share of interests in joint ventures.				
Prior Periods:				
Revised Budget 2020/2021 - 30 September 2020	63.12%	93.74%	98.89%	71.54%
Original Budget 2020/2021	59.74%	94.21%	97.97%	68.52%
2019/2020	55.58%	98.57%	97.42%	65.25%
2018/2019	50.44%	95.04%	92.62%	60.52%

Purpose: This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

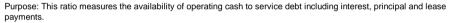
Commentary: Council's Own Source Operating Revenue Ratio is above the benchmark of 60%

and indicates a trend towards less reliance on grants and contributions. Council obtained a special rate variation over 4 years and this will further support an improvement in this ratio.



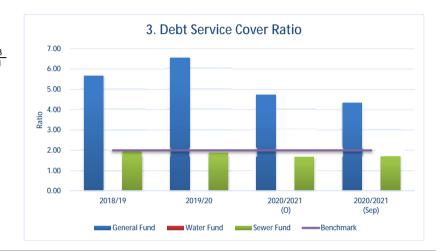
### **Key Performance Indicators Budget Review Statement**

	Current Projection					
	General	Water	Sewerage			
	Fund	Fund	Fund	Total		
3. Debt Service Cover Ratio	4.57	0.00	1.69	3.61		
Operating Result (1) before capital excluding interest and						
depreciation/impairment/amortisation (EBITDA)	7,465,997	2,358,640	3,439,991	13,264,628		
Principal Repayments + Borrowing Interest Costs	1,633,936	0	2,035,565	3,669,501		
(1) Excludes fair value adjustments and reversal of revaluation decrements,						
net gain/(loss) on sale of assets and net share of interests in joint						
ventures.						
Prince Provide de						
Prior Periods:	4.00		4.00	0.54		
Revised Budget 2020/2021 - 30 September 2020	4.33	0.00	1.69	3.51		
Original Budget 2020/2021	4.73	0.00	1.69	3.72		
2019/2020	6.55	0.00	1.90	4.52		
2018/2019	5.67	0.00	1.99	4.20		



payments.

Commentary: Council's Debt Service Cover Ratio (General Fund) is above the benchmark minimum of 2.0, whilst Sewerage Fund is below the benchmark of 2.0. Water Fund is debt free.



#### **Contracts & Other Expenses Budget Review Statement**

Income & Expenses Budget Review Statement

Part A - Contracts Listing - contracts entered into during the quarter

Contractor Contract detail & purpose Contract Start Duration Budgeted

Value Date of Contract (Y/N)

Nil

#### Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included.

#### Part B - Consultancy & Legal Expenses

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies (including Capital Expenditure)	145,234	Υ
Legal Expenses (including Capital Expenditure)	140,887	Υ

#### <u>Definition of a consultant:</u>

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

#### Comments:

All consultancies and legal expenses incurred to date are within budget allocations. All figures exclude GST.