# Richmond Valley Council

### **QUARTERLY BUDGET REVIEW STATEMENT**

for the quarter ended 30 September 2020



"A great community with a relaxed lifestyle, beautiful environment and vibrant economy."

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#### Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Richmond Valley Council for the quarter ended 30 September 2020 indicates that Council's projected financial position at 30 June 2021 will be satisfactory, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

From a cash perspective, the projected cash result for 2020/2021 has declined to an estimated deficit as at 30 September 2020 of \$10,920,734. This is largely as a result of a carry over works from 2019/2020 of \$2,651,977.

With approval of the special rate variation, Council has taken steps to reduce cash deficits whilst still being able to maintain adequate expenditure on capital projects and maintenance of existing assets. Delivery of capital budgets will continue to be monitored in future budgeting processes as this has a significant effect on the cash result.

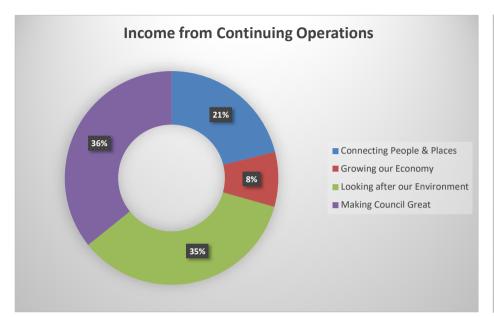
Signed: Date: 12/11/2020

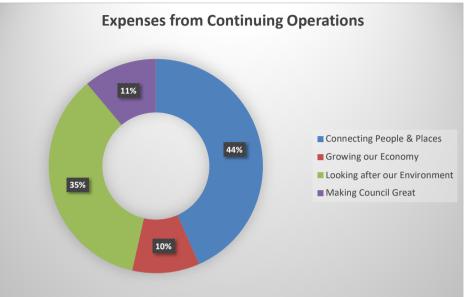
Ryan Gaiter
Responsible Accounting Officer

Income & Expenses Budget Review Statement

Recommended									
	Approved Approved Changes f								
	Original	Changes	Changes	Council	Notes	Projected	Actual		
	Budget	Carry-Overs	Monthly	Resolution		Year End	YTD		
Summary Budget Result	2020/2021	from 2018/19	Adjustments	Sep		Result	30-Sep-20		
Income									
Connecting People & Places	14,790,843	115,697	313,567	(195,113)		15,024,994	4,824,366		
Growing our Economy	8,818,404	-	-	(2,894,578)		5,923,826	1,794,308		
Looking after our Environment	24,795,288	(4,000)	-	85,443		24,876,731	6,876,239		
Making Council Great	25,507,121	-	-	7,000		25,514,121	15,983,628		
Total Income from Continuing Operations	73,911,656	111,697	313,567	(2,997,248)		71,339,672	29,478,541		
Expenses									
Connecting People & Places	29,438,317	155,190	-	68,454		29,661,961	7,118,238		
Growing our Economy	6,627,906	197,945	-	128,985		6,954,836	1,895,016		
Looking after our Environment	23,911,786	192,231	-	75,890		24,179,907	5,881,295		
Making Council Great	7,451,880	26,191	-	91,682		7,569,753	1,735,017		
Total Expenses from Continuing Operations	67,429,889	571,557	-	365,011		68,366,457	16,629,566		
Net Operating Result from Continuing Operations	6,481,767	(459,860)	313,567	(3,362,259)		2,973,215	12,848,975		
Net Operating Result before Capital Items	(3,555,742)	(575,558)	-	(1,095,205)		(5,226,505)	10,910,469		
Budget Result Reconciliation:									
Add: Non-Cash Expenses									
Depreciation & Amortisation	18,104,448	_	_	_		18,104,448	4,089,808		
Rehabilitation Borrowing Expenses	68,828	_	_	_		68,828	4,000,000		
Quarry Inventory Movements	-	-	_	-		-	_		
Add: Non-Operating Funds Employed									
Loan Funds Utilised	2,000,000	-	-	(2,000,000)		-	-		
Deferred Debtor Repayments	1,780	-	-	-		1,780	-		
Gross Proceeds from the Disposal of Assets	2,983,413	-	-	-		2,983,413	15		
Less: Funds Deployed for Non-Operating Purposes									
Capital Expenditure	34,596,909	2,192,118	813,214	(5,149,890)		32,452,351	6,087,414		
Loan Principal Repayments	2,768,316	-	-	(168,249)		2,600,067	797,171		
Estimated Funding Result - Surplus/(Deficit)	(7,724,990)	(2,651,977)	(499,647)	(44,120)		(10,920,734)	10,054,213		
Equity Movements									
Restricted Funds - Increase/(Decrease)	(8,043,859)	(2,651,977)	(499,647)	(44,120)		(11,239,603)	10,054,213		
Working Funds - Increase/(Decrease)	318,869	(2,031,977)	(433,047)	(44,120)		318,869	10,004,213		
Total Equity Movements	(7,724,990)	(2,651,977)	(499,647)	(44,120)	-	(10,920,734)	10,054,213		

Income & Expenses Budget Review Statement - Summary by Priority





Income & Expenses Budget Review Statement

IIICOII	ie & Expens	enses Budget Review Statement							
			F	Recommended					
		Approved	Approved	Changes for					
	Original	Changes	Changes	Council	Notes	Projected	Actual		
	Budget	Carry-Overs	Monthly	Resolution		Year End	YTD		
Income & Expenses - by Service	2020/2021	from 2019/2020	Adjustments	Sep		Result	30-Sep-20		
Income									
Connecting People & Places									
Festivals and Events	22,611	-	-	1,000		23,611	1,500		
Swimming Pools	1,650,000	_	_	(500,000)	1	1,150,000	1,000,000		
Libraries	1,717,894	_	_	(392,656)	2	1,325,238	1,086,825		
Emergency Management	1,637,423	_	_	30,000	3	1,667,423	672,719		
Cemeteries	343.381	_	_	-	0	343.381	61,666		
Sports Grounds, Parks and Facilities	1,332,182	16,840	(86,433)	477,866	4	1,740,455	307,542		
Community Centres and Halls	201,831	98,858	(00,400)	477,000	7	300,689	72,175		
Building and Maintaining Roads	7,883,721	(1)	400,000	188,677	6	8,472,397	1,621,940		
Community Engagement, Consultation & Communication	7,000,721	(')	400,000	100,077	0	0,472,007	1,021,040		
Community Programs and Grants	1,800	_	_	_		1,800	_		
Community i regrams and Grants	1,000		_			1,000			
Growing our Economy									
Economic Development	95,000	-	-	2,000		97,000	49,500		
Tourism	2,828,766	-	-	(2,290,325)	8	538,441	74,209		
Town Planning & Development Services	1,154,837	-	-	(2,000)		1,152,837	369,988		
Quarries	1,191,490	-	-	166,091	9	1,357,581	706,948		
Northern Rivers Livestock Exchange	1,920,206	-	-	-		1,920,206	573,157		
Private Works	87,418	-	-	-		87,418	20,496		
Real Estate Development	1,540,687	-	-	(770,344)	10	770,343	11		
Looking after our Environment									
Waste Management	7,308,536	-	-	(39,557)	11	7,268,979	6,052,276		
Stormwater Management	208,947	-	-	-		208,947	208,599		
Water Supplies	7,495,572	-	-	125,000	13	7,620,572	144,325		
Sewerage Services	9,175,914	-	-	-		9,175,914	189,454		
Environmental Health	466,319	(4,000)	-	-		462,319	281,584		
Environmental Management	140,000	-	-	-		140,000	-		
Making Council Great									
Governance & Advocacy	413,153	-	-	-		413,153	13,258		
Customer Service	-	-	-	-		-	-		
Information Technology Services	4,493	-	-	5,000	18	9,493	7,177		
People & Culture	20,506	-	-	-		20,506	4,500		
Work, Health & Safety	-	-	-	-		-	-		
Financial Services	19,883,094	-	-	-		19,883,094	14,534,914		
Engineering Support & Asset Management	29,575	-	-	2,000		31,575	19,369		
Fleet Management	5,156,300	-	-	· -		5,156,300	1,404,409		
Total Income from Continuing Operations	73,911,656	111,697	313,567	(2,997,248)		71,339,672	29,478,541		

Income & Expenses Budget Review Statement

	e & Expens						
				Recommended			
		Approved	Approved	Changes for			
	Original	Changes	Changes	Council	Notes	Projected	Actual
	Budget	Carry-Overs	Monthly	Resolution		Year End	YTD
Income & Expenses - by Service	2020/2021	from 2019/2020	Adjustments	Sep		Result	30-Sep-20
Expenses							
Connecting People & Places							
Festivals and Events	349,668	9,827	-	1,000		360,495	27,842
Swimming Pools	846,929	-	-	19,683	1	866,612	359,661
Libraries	2,238,765	-	-	-		2,238,765	1,097,057
Emergency Management	2,566,040	38,169	-	10,000	3	2,614,209	719,813
Cemeteries	367,537	_	-	_	-	367,537	70,541
Sports Grounds, Parks and Facilities	2,890,235	10,031	-	26,895	4	2,927,161	682,213
Community Centres and Halls	730,575		_			730,575	218,726
Building and Maintaining Roads	18,937,286	_	_	10,876	6	18,948,162	3,873,423
Community Engagement, Consultation & Communication	237,015	_	_		Ů	237,015	9,563
Community Programs and Grants	274,267	97,163	-	-		371,430	59,398
O							
Growing our Economy	F7F 404	00.004		(45 500)		000 550	400.000
Economic Development	575,194	98,864	-	(45,500)	7	628,558	128,939
Tourism	394,579	70,756	-	10,000	8	475,335	147,249
Town Planning & Development Services	2,730,049	28,325	-	(1,606)		2,756,768	672,722
Quarries	455,665	-	-	166,091	9	621,756	189,301
Northern Rivers Livestock Exchange	1,880,206	-	-	-		1,880,206	586,181
Private Works	83,286	-	-	-		83,286	20,245
Real Estate Development	508,927	-	-	-		508,927	150,380
Looking after our Environment							
Waste Management	6,983,157	164,172	-	69,590	11	7,216,919	1,544,142
Stormwater Management	982,200	-	-	15,000	12	997,200	229,175
Water Supplies	6,342,532	-	-	2,900		6,345,432	1,723,509
Sewerage Services	7,896,123	-	-	2,900		7,899,023	1,948,406
Environmental Health	1,104,275	-	-	-		1,104,275	240,314
Environmental Management	603,499	28,059	-	(14,500)	13	617,058	195,749
Making Council Great							
Governance & Advocacy	2,559,720	-	-	17,248	16	2,576,968	766,595
Customer Service	-	-	-	18,400	17	18,400	17,457
Information Technology Services	179,817	10,650	-	-		190,467	47,857
People & Culture	-	-	-	50,000	19	50,000	(247,357)
Work, Health & Safety	10,000	15,541	-	20,000	20	45,541	-
Financial Services	135,306		-	(13,400)	21	121,906	37,246
Engineering Support & Asset Management	79,575	_	_	(566)		79,009	35,252
Fleet Management	4,487,462	-	-	-		4,487,462	1,077,968
Total Expenses from Continuing Operations	67,429,889	571,557	-	365,011		68,366,457	16,629,566
Net Operating Result from Continuing Operations	6,481,767	(459,860)	313,567	(3,362,259)		2,973,215	12,848,975
neet operating result from continuing operations	3,401,707	(+33,000)	313,307	(3,302,239)	1	2,313,213	12,040,373
Net Operating Result before Capital Items	(3,555,742)	(575,558)	-	(1,095,205)		(5,226,505)	10,910,469

Capital Budget Review Statement

			ew Gtaterner				
				ecommended			
		Approved	Approved	Changes for			
	Original	Changes	Changes	Council	Notes	Projected	Actual
	Budget	Carry-Overs	Monthly	Resolution		Year End	YTD
Capital Budget	2020/2021	from 2018/19	Adjustments	Sep		Result	30-Sep-20
Capital Expenditure							
Connecting People & Places							
Festivals and Events	-	-	-	-		-	-
Swimming Pools	1,650,000	70,784	-	(519,683)	1	1,201,101	29,357
Libraries	1,006,324	41,540	-	10,986	2	1,058,850	24,873
Emergency Management	-	110,000	-	(30,000)	3	80,000	650
Cemeteries	59,000	2,852	-	-		61,852	-
Sports Grounds, Parks and Facilities	1,658,609	212,816	486,214	650,203	4	3,007,842	716,882
Community Centres and Halls	1,221,709	102,494	47,000	16,447	5	1,387,650	136,141
Building and Maintaining Roads	7,709,003	765,471	100,000	39,501	6	8,613,975	2,832,576
Community Engagement, Consultation &	, ,	,	,	,		-,-	, ,
Communication	_	-	-	_		-	_
Community Programs and Grants	_	-	-	_		-	_
Growing our Economy							
Economic Development	_	-	_	_		_	_
Tourism	3,150,000	275,555	-	(2,300,325)	8	1,125,230	104,049
Town Planning & Development Services	-		_	(=,===,===)	-	-,,	
Quarries	_	_	_	_		_	_
Northern Rivers Livestock Exchange	165,000	_	_	_		165,000	11,090
Private Works	100,000	_	_	_		100,000	11,000
Real Estate Development	3,161,375	230,131	_	(1,013,323)	10	2,378,183	451,617
rtear Estate Bevelopment	0,101,070	200,101	_	(1,010,020)	10	2,070,100	401,017
Looking after our Environment							
Waste Management	5,538,672	99,530	_	(2,022,987)	11	3,615,215	53,926
Stormwater Management	644,019	-	_	(15,000)	12	629,019	161,379
Water Supplies	2,591,625	241,112	180,000	27,717	13	3,040,454	786,191
Sewerage Services	3,112,502	29,833	100,000	6,574	14	3,148,909	433,470
Environmental Health	3,112,302	29,000	_	0,574	14	3,140,303	433,470
	_	_	_	-		_	_
Environmental Management	-	-	-	-		-	-
Making Council Great							
Governance & Advocacy							
Customer Service	75,000	-	-	(311)		74,689	806
	75,000	-	-	(311) 766		74,689	766
Information Technology Services	-	-	-	700		766	766
People & Culture	-	-	-	-		-	-
Work, Health & Safety	-	-	-	-		-	-
Financial Services	405.000	40.000	-	(455)		404.545	
Engineering Support & Asset Management	425,000	10,000	-	(455)		434,545	26,469
Fleet Management	2,429,071	-	-	-		2,429,071	317,171
Total Capital Expenditure	34,596,909	2,192,118	813,214	(5,149,890)		32,452,351	6,087,414

Capital Budget Review Statement

	Capital Budget Review Statement							
				ecommended				
		Approved	Approved	Changes for				
	Original	Changes	Changes	Council	Notes	Projected	Actual	
	Budget	Carry-Overs	Monthly	Resolution		Year End	YTD	
Capital Budget	2020/2021	from 2018/19	Adjustments	Sep		Result	30-Sep-20	
Capital Revenue								
Capital Grants and Contributions								
Connecting People & Places								
Festivals and Events	-	-	-	-		-	-	
Swimming Pools	1,650,000	-	-	(500,000)	1	1,150,000	1,000,000	
Libraries	444,453	-	-	(392,656)	2	51,797	51,797	
Emergency Management	_	-	-	30,000	3	30,000	30,000	
Cemeteries	_	_	-	· -		· -	· -	
Sports Grounds, Parks and Facilities	1,078,204	16,840	(86,433)	477,866	4	1,486,477	221,876	
Community Centres and Halls	100,000	98,858	(,,	-		198,858	54,404	
Building and Maintaining Roads	1,136,028	-	400,000	1,180,015	6	2,716,043	135,598	
Community Engagement, Consultation &	1,100,020		100,000	1,100,010	· ·	2,7 10,010	100,000	
Communication	_	_	_	_		_	_	
Community Programs and Grants								
Community Frograms and Grants	_	_	_	_		_	_	
Growing our Economy								
Economic Development	_	_	_	_		_	_	
Tourism	2.800.000	_	_	(2,300,325)	8	499,675	62,615	
Town Planning & Development Services	479,027	_	_	(2,000,020)	ŭ	479,027	166,095	
Quarries	170,027	_	_	_		170,027	-	
Northern Rivers Livestock Exchange	238,750	_	_	_		238,750	42,429	
Private Works	200,700	_	_	_		200,700	42,423	
Real Estate Development	1,540,687	-	-	(770,344)	10	770,343	-	
Looking after our Environment								
Waste Management	140,360			(116,610)	11	23,750	3,750	
Stormwater Management	140,300	-	_	(110,010)	'''	23,730	3,730	
· ·	330.000	-	-	125,000	40	455.000	90.821	
Water Supplies	,	-	-	125,000	13	,	, .	
Sewerage Services	100,000	-	-	-		100,000	79,120	
Environmental Health	-	-	-	-		-	-	
Environmental Management	-	-	-	-		-	-	
Making Council Great								
Governance & Advocacy	-	-	-	-		-	-	
Customer Service	-	-	-	-		-	-	
Information Technology Services	-	-	-	-		-	-	
People & Culture	-	-	-	-		-	-	
Work, Health & Safety	-	-	-	-		-	-	
Financial Services	-	-	-	_		-	-	
Engineering Support & Asset Management	-	-	_	_		_	_	
Fleet Management	-	-	-	_		-	-	
Total Capital Grants and Contributions	10,037,509	115,698	313,567	(2,267,054)		8,199,720	1,938,505	

Capital Budget Review Statement

	Gupitai	Buuget Kevi					
	Original Budget	Approved Changes Carry-Overs	Approved Changes Monthly	ecommended Changes for Council Resolution	Notes	Projected Year End	Actual YTD
Capital Budget	2020/2021	from 2018/19	Adjustments	Sep		Result	30-Sep-20
Capital Revenue (continued)							
Loan Funds Utilised							
Connecting People & Places Sports Grounds, Parks & Facilities Building and Maintaining Roads	- -	- -	-	-		- -	-
Looking after our Environment							
Waste Management	2,000,000	-	-	(2,000,000)	11	-	-
Total Loan Funds Utilised	2,000,000	_	_	(2,000,000)		_	_
Total Loan Funds offised	2,000,000	_	-	(2,000,000)		_	-
Deferred Debtor Repayments							
Making Council Great Financial Services	1,780	-	-	-		1,780	-
Total Deferred Debtor Repayments	1,780	-	-	-		1,780	-
Asset Sales							
Connecting People & Places Libraries	500	-	-	-		500	15
Growing our Economy Real Estate Development	2,224,000	-	-	-		2,224,000	-
Looking after our Environment Waste Management Sewerage Services	165,865 -	-	-	-		165,865 -	-
Making Council Great Fleet Management	593,048	-	-	-		593,048	-
Total Asset Sales	2,983,413	-	-	-		2,983,413	15
Total Capital Revenue	15,022,702	115,698	313,567	(4,267,054)		11,184,913	1,938,521

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes	Details	Variation
1	Swimming Pools	
	Capital Grants and Contributions	(\$500,000)
	Expenses from Continuing Operations	\$19,683
	Capital Expenditure	(\$519,683)

The Casino Pool Upgrade project will commence this financial year however it is expected that just over \$1 million will be expended this financial year. Design work and tender approvals should be completed by March with a proposed start on the ground in April 2021. As such it is proposed to transfer \$500,000 to 2021/2022 to complete this project. In addition, \$19,683 is proposed to be transferred from capital expenditure renewals towards operating expenses relating to the change in contractors at the swimming pools.

#### 2 Libraries

Capital Grants and Contributions (\$392,656)

Capital Expenditure \$10,986

Council's original budget included grant income for the upgrade of the Evans Head Library. This funding was actually received in the previous financial year and as such the income budget of \$399,053 has been removed from this year. Offsetting this decrease in capital grants and contributions is an increase of \$6,397 in final funding for the Art Van Go project, which in addition to unspent grant funding from reserves of \$4,589, resulted in an increase to the capital expenditure budget of \$10,986.

#### 3 Emergency Management

Capital Grants and Contributions \$30,000

Council received a contribution of \$30,000 from Casino Aero Club Inc. towards the boundary adjustment with Council land on Neville Bienke Drive.

Expenses from Continuing Operations \$10,000
Capital Expenditure (\$30,000)

Council has a budget allocation of \$30,000 to be utilised towards technology upgrades for the Local Emergency Management Committee (LEMC). It is proposed to transfer \$10,000 of this towards the operating expenses of the LEMC and the remaining \$20,000 back into reserves to be utilised as required in the future.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 4 Sports Grounds, Park Facilities

Capital Grants and Contributions

\$477,866

Council was successful in receiving funding under the Local Roads and Community Infrastructure Program (LRCIP) part of which is for upgrade works at Coronation Park in Casino (\$405,000) and Coraki Caravan Park Amenities Deck (\$35,000). Funding was also successful under the Boating Now program for Coraki Riverside Pontoon (\$43,500) and Woodburn Riverside Jetty (\$95,528). Together these projects contribute to an increase in capital grants and contributions of \$579,028 with an additional small contribution of \$1,595 towards a memorial seat in Evans Head. Offsetting this increase is a reduction in budgeted capital grants for the Broadwater Youth Space and Coraki Caravan Park Amenities of \$102,757 due to grant funding being received last financial year.

#### Expenses from Continuing Operations

\$26,895

An increase in operating expenditure is largely attributed to \$20,000 being reallocated from the environmental management focus area to coastal reserve biodiversity under parks. A further increase of \$10,787 is due to unexpended grant funding from the Rock Fishing Safety grant which was transferred out of unexpended grants reserves. These increases were offset by \$3,892 being transferred from operating expenditure to capital (see below) for electrical upgrade at the Casino Showgrounds.

Capital Expenditure \$650,203

The capital expenditure budget has increased \$650,203, largely due to the grant funded projects mentioned above as well as Council's contributions towards these projects, as outlined below:

Coronation Pk - Upgrades LRCIP	\$405,000
Coraki Caravan Park Amenities Deck LRCIP	\$35,000
Coraki Riverside Pontoon Extension Boating Now	\$58,000
Evans Head Memorial Seat	\$1,595
Colley Park Carpark Final Seal	\$10,000
Coraki Caravan Park Amenities Renewal - reduction in budgeted expenditure due to higher expenditure in the previous year	(\$16,905)
Woodburn Riverside Park - Jetty Upgrade	\$127,370
S/Ground Casino - Improvements to Pavilion and Office	8,174
S/Ground Casino - Electrical Upgrade - transferred from operating expenditure	3,892
Surf Club Evans Hd - Upgrades - funded from unexpended reserves	23,077
Park Renewals - transfer to Casino Band Hall - Electrical re-wiring under Halls	(5,000)
	650.203

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 5 Community Centres & Halls

Capital Expenditure \$16,447

An increase in capital expenditure is due to \$5,000 being transferred from parks renewals towards the re-wiring of the Casino Band Hall and a surplus \$11,447 from Insurance reserves towards the Rappville Common Rebuild.

#### 6 Building and Maintaining Roads

Income from Continuing Operations (\$991,338)
Capital Grants and Contributions \$1,180,015
\$188.677

Council's original budget included funding of \$1,002,214 under the Local Roads and Community Infrastructure Program (LRCIP), however at the time of adopting the original budget Council had not made a decision on what projects the funding would be utilised for. As such, the income was budgeted for under operating income until such time as a decision was made. Since projects have now been identified, this income budget is being reallocated from operating income to capital grants and contributions across the relevant focus areas. An increase in operating income of \$10,876 is due to an approved Transport for NSW (TfNSW) project on Centre Street, Casino.

Further movements in capital grants and contributions include the addition of \$565,000 in LRCIP funding towards Ellangowan Road Bridge, as mentioned above as well as \$1 million from TfNSW towards the major upgrade of Woodburn-Coraki Road. It is also proposed to remove \$400,000 in budgeted capital grants as various funding programs are now announced.

Expenses from Continuing Operations \$10,876

The increase in operating expenditure is in line with the increase in operating income of \$10,876 towards an approved TfNSW project on Centre Street, Casino.

Capital Expenditure \$39,501

An increase in capital expenditure due to the proposed transfer of \$47,500 from the Bushfire Resilience Funding under community events towards a Public PA System in Casino CBD. A further increase of \$15,015 is due to speed signage works funded by TfNSW on 5 roads along with \$1 million towards Woodburn-Coraki Road major upgrade works. As mentioned above, Council budgeted \$1,002,214 under the LRCIP in the original budget with the budget now being reallocated to the nominated projects, of which \$565,000 will remain under roads for Ellangowan Road Bridge. It is also proposed to remove the \$400,000 in budgeted grant projects as various grant programs are now announced. It is also proposed to transfer the budget for the Casino Aerodrome Reseal works of \$175,800 into 2021/2022 financial year. \$10,000 was also reallocated from Casino reseals towards sealing of Colley Park carparking.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 7 Economic Development

Expenses from Continuing Operations

(\$45,500)

A decrease in operating expenditure due to \$47,500 in Bushfire Resilience Funding being allocated towards a Public PA System in Casino CBD. Offsetting this decrease is a \$2,000 addition to operating expenditure due to the Small Business Month grant being received.

#### 8 Tourism

Income from Continuing Operations
Capital Grants and Contributions

\$10,000

(\$2,300,325)

The operating income budget has been increased by \$10,000 due to higher than anticipated sale of consignment items at the Visitor Information Centres. A decrease in capital grants is largely attributed to the transfer of \$2,425,555 for the Rail Trail project to 2021/2022. The budget for this project was estimated in early 2020. The rail corridor ownership and government legislation changes have held up progress but we now have some certainty going forward. The remaining \$1 million will be sent on master planning, detailed design and ideally on the ground work by 30/6/21. Council was also successful in receiving \$125,230 towards Casino Scenic & Heritage Walk project which offsetted the decrease in capital grants and contributions.

Expenses from Continuing Operations

\$10.000

As mentioned above, Council has seen higher than anticipated sales of consignment items at the Visitor Information Centres, as such the operating budget has been increase in line with the increase in the income budget.

Capital Expenditure (\$2,300,325)

As mentioned above, the decrease in capital expenditure is in line with the decrease in capital grants and contributions with the transfer of part of the Rail Trail project (\$2,425,555) to 2021/2022 and the addition of the Casino Scenic Heritage Walk project (\$125,230).

#### 9 Quarries

Income from Continuing Operations
Expenses from Continuing Operations

\$166,091

\$166,091

The income and expenditure budgets for Woodview Quarry have been increased in line with the increase in sale and production of flood blend product since the natural disaster restoration works have increased demand.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 10 Real Estate Development

Capital Grants and Contributions

(\$770,344)

A reduction in capital grants and contributions with the transfer of part of the Casino Industrial Activation (\$770,344) project into 2021/2022. See further comments below.

Capital Expenditure (\$1,013,323)

A reduction in capital expenditure is largely due to the Casino Industrial Land Acquisition project, currently budgeted at \$1,500,000, being transferred into 2021/2022. Negotiations with the funding body have been finalised with works requiring completion by late 2021. The project milestones and payment timing required a removal of \$1.5m from 2021 year to 2022. Offsetting this decrease is the Reynold's Road Industrial Land purchase of \$355,000, along with \$51,677 for the purchase of the Rappville Church site. An additional \$50,000 was also transferred from reserves to fund the finalisation of the Canning Drive Residential Land Construction and \$30,000 towards the clearing and filling of Tuckeroo Crescent in Evans Head.

#### 11 Waste Management

Income from Continuing Operations
Capital Grants and Contributions

\$77,053

(\$116,610)

Council was successful in receiving funding for the North Coast Region Waste Investment Report of which \$77,053 is expected to be received this financial year. A decrease in capital grants is largely due to the FOGO facility project being transferred into 2021/2022. The FOGO project is currently in the concept design phase and still requires a number of approvals prior to commencement. Council also received \$3,750 in final grant funding from EPA for the fencing of Nammoona and Evans Head which were completed last financial year.

Expenses from Continuing Operations

\$69,590

(\$2,000,000)

An increase in operating expenditure with \$77,053 being received towards the North Coast Region Waste Investment Report, along with \$65,974 being allocated towards Education Booklets from the Better Waste and Recycling Grant Funding allocation for 2020/2021. These increases were offset by the removal of \$73,437 in interest on borrowings which will be discussed below.

Loan Repayments

Council's original budget included \$2 million in loan borrowings for the construction of Cell 6 at Nammoona. As part of this project is being transferred into the 2021/2022 year, the loan borrowings are no longer required this year. This has resulted in the removal of interest expenditure and principal repayment budgets.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

Capital Expenditure (\$2,022,987)

As mentioned above, part of the budget for the construction of Cell 6 at Nammoona is being transferred into the 2021/2022 year and as such \$1,500,000 has been removed from the capital expenditure budget. Significant progress has occurred with this project including development of the new cell design. These designs require EPA approval which has proven to be an unknown. We are determined to start construction this financial year but have reassessed conservatively due to the EPA factor. In addition, \$550,000 has been removed for the FOGO project which is not expected to commence this year. It is also proposed to transfer \$24,000 from waste reserves towards the finalisation of cell capping at Nammoona. \$3,013 was also transfer from waste reserves for office equipment purchases.

#### 12 Stormwater Management

Expenses from Continuing Operations \$15,000

Capital Expenditure (\$15,000)

It is proposed to reallocate \$15,000 from drainage capital works towards maintenance due to higher than expected costs in cleaning of a GPT in Casino.

#### 13 Water Supplies

Capital Grants and Contributions \$125,000

Council was successful in receiving funding of \$125,000 under the Regional Tourism Bushfire Recovery Federal Government funding for a mural on the South Casino Water Tower.

Capital Expenditure \$27,717

A review of the capital works program for water supplies has resulted in a net increase of \$27,717 funded from water reserves.

#### Water Mains - Casino

East St - Wharf St South to 100 uPVC	Postponed until 2021/2022 due to new higher priorities	(\$47,000)
Raphael Pde Walker St to Hickey St	Postponed until 2021/2022 due to new higher priorities	(\$60,000)
Canterbury St Gitana to Gray St	Project completed under budget	(\$2,291)
Hickey St Hare St to Light St	Project completed under budget	(\$4,865)
Colches St; Cedar St to Farley St	Project completed over budget	\$348
Colches St; Lennox St to Stapleton Ave + Hare	Postponed until 2021/2022 due to new higher priorities	(\$65,000)
Farley St; Colches St to Jersey St	Project completed under budget	(\$1,289)
Colches St Railway Bridge Water Main Supports	Project completed under budget	(\$15,286)

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes	Details		Variation			
	Hotham St 300mm - Nth St to Richmond St  Water Reservoirs - Casino	New project identified	\$40,000			
	Mural	New project, grant funded	\$125,000			
	Water Treatment Plants - Casino					
	Clear Water Pump Refurbishment	New project - refurbishment required	\$71,000			
	Other SCADA Renewal Future Water Renewals Net decrease	Transferred to maintenance, not capital in nature transferred to maintenance for water/sewer strategy	(\$10,000) (\$2,900) \$27,717			
14	Sewerage Services					
	Capital Expenditure		\$6,574			
	A review of the sewerage services capital works program resulted in an additional \$6,574 in capital works. See explanations below:					
	Sew P/Stn Cas - Pump Stn SCADA Renewal Sew STP Cas - TF No 3 West Replace Distribution Arms	Transferred to maintenance, not capital in nature New project	(\$20,000) \$13,114			
	Sew STP Cki - Digesters - Condition Inspec & Refurb Strategy	Project completed as apart of other works.	(\$10,000)			
	Sew STP Cki - Inlet Works Screw Conveyor Spirals & Wear Bars Sewer - Future Renewals to be allocated	New project transferred to maintenance for water/sewer strategy	\$26,360 (\$2,900)			
	Jewei - I didie Nellewals to be allocated	transferred to maintenance for water/sewer strategy	\$6,574			

#### 15 Environmental Management

Expenses from Continuing Operations (\$14,500)

A reduction in operating expenditure under the environmental health focus area is largely due to \$20,000 being reallocated to coastal reserve biodiversity under parks and gardens. In addition, \$5,500 was reallocated from engineering support towards a plan of management for Jabiru Wetlands.

#### 16 Governance & Advocacy

Expenses from Continuing Operations \$17,248

An increase in operating expenditure is due to an additional \$20,576 being drawn from reserves to fund internal and external audit recommendations of a business continuity plan, governance health check and a fraud risk assessment. Offsetting this increase was a transfer of \$3,328 to engineering support for deed of releases.

### Budget Variation Explanations Recommended changes to Revised Budget

The following notes detail budget variations of \$5,000 or more (or if material to the overall program) from the Original Budget as at 1 July 2020 to the Revised Budget as at 30 September 2020, excluding monthly budget adjustments previously adopted by Council.

Notes Details Variation

#### 17 Customer Service

Expenses from Continuing Operations

\$18,400

An increase of \$18,400 in operating expenditure budget is due to \$10,000 being reallocated from finance to customer service for the security services involving cash collection to align with the actual expenditure costings. An additional \$8,400 was added to salary and wages from employment and training funding that has been received.

#### 18 Information Technology Services

Income from Continuing Operations

\$5,000

An increase of \$5,000 in budgeted income due to higher than anticipated revenue from records access fees.

#### 19 People & Culture

Expenses from Continuing Operations

\$50.000

An additional \$50,000 in operating expenditure was allocated to the current budget towards compliance training from work, heath and safety reserves.

#### 20 Work, Health & Safety

Expenses from Continuing Operations

\$20,000

It is proposed to allocate \$20,000 from work, health and safety reserves towards the current year's health and wellbeing program.

#### 21 Financial Services

Expenses from Continuing Operations

(\$13,400)

It is proposed to reallocate \$13,400 from Finance to council offices and customer service focus area for security services, to better align actual expenditure with budgeted.

### Cash & Investments Budget Review Statement

Ousil & Investmen					Recommended		
	Opening	Original	Approved	Approved	Changes for		Projected
	Cash and	Budget	Changes	Changes	Council		Cash and
Income & Expenses Budget Review Statement	Investments	Net Transfer	Carry-Overs	Monthly	Resolution	Interest	Investments
	1/07/2020	to/(from)	from 2019/20	Adjustments	Sep	Earned	30/06/2021
Once I Facility Butting							
General Fund - External Restrictions							
Unexpended Grant - Evans Head Landcare	2,823	-	(400.050)	-	-	-	2,823
Unexpended Grant - Roads to Recovery	189,259	-	(189,259)	-	-	-	-
Unexpended Grant - Regional Roads Block Grant		-	-	-	-	-	
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	-	-	-	-	-	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	-	- (04.470)	-	-	-	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling Grant	45,076	- (400 000)	(64,172)	-	19,096	-	-
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	180,000	(180,000)	-	-	-	-	
Unexpended Grant - Office of Env & Heritage - Koala Survey & Habitat Mapping	3,170	-	-	-	-	-	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone		-	-	-	-	-	
Unexpended Grant - DFHCS Volunteer Grants Program Evans Head Rec Hall	182	-	-	-	-	-	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	-	-	-	-	-	2,616
Unexpended Grant - NSW State Library Casino Library Redesign	4,480	-	-	-	-	-	4,480
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	73,213	(41,253)	-	-	-	-	31,960
Unexpended Grant - Rural Fire Fighting Fund - Brigade Amenities	-	-	-	-		-	-
Unexpended Grant - LPMA - Surf Club Grant	29,525	-	-	-	(23,077)	-	6,448
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	-	-	-	-	-	37
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	-	-	-	-	-	1,674
Unexpended Grant - RMS Natural Disaster 28 March 17 Flood Event Local Roads	174,658	-	-		-	-	174,658
Unexpended Grant - Stronger Country Communities Fund Round 2	249,985	-	(77,700)	(86,433)	(85,852)	-	0
Unexpended Grant - Local Government Association - Flying Fox Colony QE Park	16,475	-	-	-	-	-	16,475
Unexpended Grant - Crown Lands - Plan of Management Implentation	1,461	-	-	-	-	-	1,461
Unexpended Grant - Youth Participation	2,362	-	(2,362)	-		-	.=.
Unexpended Grant - Rock Fishing Safety	10,787	-	-	-	(10,787)	-	(0)
Unexpended Grant - RUCRL - Art Van Go	4,589	-	-	-	(4,589)	-	0
Unexpended Grant - Broadwater Hall Kitchen Upgrade	283	-	-	-	-	-	283
Unexpended Grant - Youth Basketball	3,246	-	-	-	-	-	3,246
Unexpended Grant - Bushfire Recovery	1,190,554	(730,000)	(460,554)	-	-	-	(0)
Unexpended Grant - Bushfire Resiliance & Economic Recovery	178,864	(80,000)	(98,864)	-	-	-	(0)
Unexpended Grant - Northern Rivers Rail Trail	625,555	(350,000)	(275,555)	-		-	(0)
Unexpended Grant - Waste - Nammoona FOGO Compost Facility	116,454	(70,360)	(46,095)	-	70,360	-	70,359
Unexpended Grant - State Library of NSW - Evans Head Library Upgrade	399,053		-	-	(399,053)	-	-
Unexpended Grant - NSW Dept Plan, Indus & Env - Casino Showground Pavilion, Office & Fen		(140,405)		-	(8,174)	-	0
Unexpended Grant - COVID-19 Council Pound Grant	4,000		(4,000)	-	-	-	
Unexpended Contribution - RUCRL Mobile Library Replacement Fund	144,462	36,400	-	-	-	-	180,862
Unexpended Contribution - Hannigan DA 2005/188 Benns Rd	10,338	(00.000)	-	-	(00.570)	-	10,338
Unexpended Contribution - Statecover WHS Incentive Works	294,096	(60,000)	-	-	(90,576)	-	143,520
Unexpended Contribution - Fire Fighting Infrastructure	10,000	-	-	-	-	-	10,000
Unexpended Contribution - Broadwater Sugar Mill DA Bridge Approaches	90,000	-	-	-	-	-	90,000
Unexpended Contribution - Casino Healthy Towns	2,700	-	-	-	-	-	2,700
Unexpended Contribution - RMS Regional Roads Block Grant	-	(F7F 00 1)	-	-		-	-
Unexpended Contribution - Insurance Claim Rappville Hall	- 00.000	(575,884)	(00.000)	_	575,884	-	-
Unexpended Contribution - North Coast Waste Investment Report	90,000	-	(90,000)	-		-	
Unexpended Contribution - LEMC Technology Improvements from LCC & Kyogle Council	20,000	-	(20,000)	-	20,000	-	20,000
Unexpended Contribution - Broadwater Bridge Maintenance (LCC)	9,262	(4.407.450)	(00.405)	_	(7.007)	- -	9,262
Domestic Waste Management	4,430,660	(1,497,458)	(63,435)	_	(7,367)	54,100	2,916,500
On-Site Sewerage Fees	193,922	(425.070)	-	-	-	2,400	196,322
Stormwater Management Service Charge	617,181	(435,072)	-	-	-	7,500	189,609

### Cash & Investments Budget Review Statement

Note   Cash and Section 7.11 - Infrastructure   Cash and Section 7.11 - Community Facilities   Cash and Section 7.11 - Cash Metwork (new)   Cash and Section 7.11 - Cash And Sec	
Income & Expenses Budget Review Statement   Income &	
Income & Expenses Budget Review Statement	Projected
Section 7.11 - Infrastructure	Cash and
Section 7.11 - Infrastructure	Investments
Section 7.11 - Community Services   63.322	30/06/2021
Section 7.11 - Recreation & Civil Facilities   1.051   -	- (0)
Section 7.11 - Road Network (new)   122.367   -   -     1.500	- 34,821
Section 7.11 - Quarry Road Contributions   71,392   5,589   -   900	- (0)
Section 7.11 - Ex Copmanhurst Roads	123,867
Section 7.11 - Ex Copmanhurst Community Facilities	77,881
Section 7.11 - Ex Companhurst Bushfire   9,348     -   (9,348)   100	88,528
Section 7.11- Rural Development Heavy Haulage   2,866,427   (584,109)   -     -     35,000	100
Section 7.12A Development Contributions Plan	100
Contributions to Roadworks	2,317,318
Controlled Trust Funds	- 385,798
Bonds & Deposits (General Fund External Restrictions   13,961,742   (4,731,952)   (1,441,996)   (86,433)   9,523   102,706	- 103,993
Total General Fund External Restrictions	- 47,468
Ceneral Fund - Internal Restrictions   Employee Leave Entitlements	- 533,583
Employee Leave Entitlements	7,813,584
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	
Richmond Upper Clarence Regional Library	1,210,502
Unexpended Rates Variation	49,383
Financial Assistance Grant Advance Payment Insurance Reserve Flant Replacement Real Estate and Infrastructure Real Estate an	101,104
Insurance Reserve	- 244,519
Plant Replacement   2,693,985   (592,685)   (10,000)   -   -   32,900	2,745,500
Real Estate and Infrastructure   2,772,283   (161,133)   (255,131)   (60,000)   272,979   33,900	9,300
Petersons Quarry	2,124,200
Woodview Quarry	2,602,898
Quarry Rehabilitation     208,408     4,000     -     -     -     2,500       Road Rehabilitation Reserve     1,272,679     259,735     -     -     -     15,600       Northern Rivers Livestock Exchange     118,767     (2,641)     -     -     -     1,530       Other Waste Management     1,593,447     (489,054)     -     -     -     19,500       Other Waste Management - Plant Reserve     2,087,630     (316,738)     -     -     -     25,500       Rural Road Safety Program     89,286     -     -     -     -     -       RMS State Roads Maintenance Contract     5,600     -     -     -     -     -       Public Cemeteries Perpetual Maintenace Reserve     246,752     (66,656)     (2,852)     -     -     3,000       Carry Over Works     115,811     -     (85,109)     -     -     -     -     3,000	1,647,126
Road Rehabilitation Reserve	873,594
Northern Rivers Livestock Exchange	214,908
Other Waste Management     1,593,447 (489,054)     -     -     -     19,500       Other Waste Management - Plant Reserve     2,087,630 (316,738)     -     -     -     25,500       Rural Road Safety Program     89,286     -     -     -     -     -       RMS State Roads Maintenance Contract     5,600     -     -     -     -     -     100       Public Cemeteries Perpetual Maintenace Reserve     246,752     (66,656)     (2,852)     -     -     3,000       Carry Over Works     115,811     -     (85,109)     -     -     -	
Other Waste Management - Plant Reserve     2,087,630     (316,738)     -     -     -     25,500       Rural Road Safety Program     89,286     -     -     -     -     -       RMS State Roads Maintenance Contract     5,600     -     -     -     -     -     -     100       Public Cemeteries Perpetual Maintenace Reserve     246,752     (66,656)     (2,852)     -     -     3,000       Carry Over Works     115,811     -     (85,109)     -     -	117,626
Rural Road Safety Program     89,286     -     -     -     -     -       RMS State Roads Maintenance Contract     5,600     -     -     -     -     -     100       Public Cemeteries Perpetual Maintenace Reserve     246,752     (66,656)     (2,852)     -     -     3,000       Carry Over Works     115,811     -     (85,109)     -     -	1,123,893
RMS State Roads Maintenance Contract       5,600       -       -       -       -       -       100         Public Cemeteries Perpetual Maintenace Reserve       246,752       (66,656)       (2,852)       -       -       3,000         Carry Over Works       115,811       -       (85,109)       -       -       -	1,796,392
Public Cemeteries Perpetual Maintenace Reserve       246,752 (66,656) (2,852) 3,000 (85,109) 3,000 (85,109)       - 3,000 (85,109) 3,000 (85,109)	- 89,286
Carry Over Works 115,811	5,700
	- 30,702
Total General Fund Internal Restrictions 20,623,592 (2,837,599) (939,036) (233,214) (138,552) 239,700	16,714,890
Total General Fund Restrictions 34,585,334 (7,569,551) (2,381,032) (319,647) (129,029) 342,400	24,528,475

#### Cash & Investments Budget Review Statement

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					Recommended		
	Opening	Original	Approved	Approved	Changes for		Projected
	Cash and	Budget	Changes	Changes	Council		Cash and
Income & Expenses Budget Review Statement	Investments	Net Transfer	Carry-Overs	Monthly	Resolution	Interest	Investments
	1/07/2020	to/(from)	from 2019/20	Adjustments	Sep	Earned	30/06/2021
Sewerage Fund							
External Restrictions							
Section 64 Headworks Contributions	3,873,838	11,400	-	-	-	88,600	3,973,838
Infrastructure Replacement	7,727,553	(1,193,223)	(29,833)	-	(9,474)	176,600	6,671,623
Total Sewerage Fund Restrictions	11,601,391	(1,181,823)	(29,833)	-	(9,474)	265,200	10,645,461
Water Fund							
External Restrictions							
Section 64 Contributions	1,950,114	118,700	-	-	-	31,300	2,100,114
Infrastructure Replacement	5,219,432	(133,785)	(241,112)	(180,000)	94,383	83,700	4,842,618
Total Water Fund Restrictions	7,169,547	(15,085)	(241,112)	(180,000)	94,383	115,000	6,942,733
Total Restrictions (All Funds)	53,356,272	(8,766,459)	(2,651,977)	(499,647)	(44,120)	722,600	42,116,668

### **Cash & Investments Budget Review Statement**

### **Comment on Cash & Investments Position**

#### Investments

Investments have been made in accordance with Council's Investment Policy.

Fair Value of Investments as at 30 September 2020 is \$54,091,849.

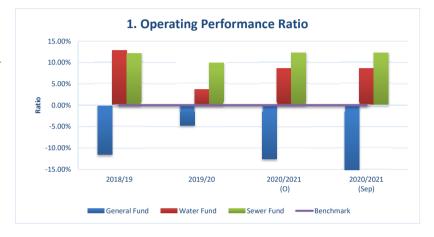
#### Cash

As at 30 September 2020, bank statements have been reconciled up to 31 August 2020.

#### **Key Performance Indicators Budget Review Statement**

net gain/(loss) on sale of assets and net share of interests in joint

	Current Projection			
	General	Water	Sewerage	
	Fund	Fund	Fund	Total
The Council monitors the following Key Performance Indicators:				
1. Operating Performance Ratio	-16.84%	8.58%	12.28%	-9.19%
Total Continuing Operating Revenue (1)				
(excl. Capital Grants & Contributions) - Operating Expenses	(6,881,162)	587,607	1,092,232	(5,201,323)
Total Continuing Operating Revenue (1)	40,870,150	6,848,447	8,894,179	56,612,776
(excl. Capital Grants & Contributions)				
(1) Excludes fair value adjustments and reversal of revaluation decrements,				
net gain/(loss) on sale of assets and net share of interests in joint ventures.				
Prior Periods:				
Original Budget 2020/2021	-12.54%	8.62%	12.31%	-6.16%
2019/2020	-4.69%	3.68%	9.87%	-1.62%
2018/2019	-11.58%	12.80%	12.16%	-4.51%



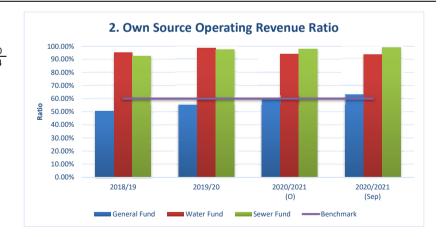
Purpose: This ratio measures Council's achievement of containing operating expenditure within operating revenue. Commentary: Council's Operating Performance Ratio is below the benchmark of 0%. Council obtained a special rate variation over 4 years and has taken steps to address this ratio as part of the current 10 year Long Term Financial Plan.

2. Own Source Operating Revenue Ratio	63.12%	93.74%	98.89%	71.54%
Total Continuing Operating Revenue (1) (less ALL Grants & Contributions) Total Continuing Operating Revenue (1)	30,607,114 48,489,688	6,846,147 7,303,447	8,894,179 8,994,179	46,347,440 64,787,314
(1) Excludes fair value adjustments and reversal of revaluation decrements,				

ventures. **Prior Periods:** Original Budget 2020/2021 59.74% 94.21% 97.97% 68.52% 2019/2020 55.58% 98.57% 97.42% 65.25% 2018/2019 50.44% 92.62% 60.52% 95.04%

Purpose: This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary: Council's Own Source Operating Revenue Ratio is above the benchmark of 60% and indicates a trend towards less reliance on grants and contributions. Council obtained a special rate variation over 4 years and this will further support an improvement in this ratio.

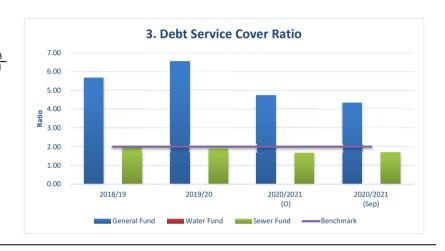


### **Key Performance Indicators Budget Review Statement**

Fund is below the benchmark of 2.0. Water Fund is debt free.

	Current Projection				
	General	Water	Sewerage		
	Fund	Fund	Fund	Total	
3. Debt Service Cover Ratio	4.33	0.00	1.69	3.51	
Operating Result <sup>(1)</sup> before capital excluding interest and					
depreciation/impairment/amortisation (EBITDA)	7,079,312	2,358,640	3,439,991	12,877,943	
Principal Repayments + Borrowing Interest Costs	1,633,936	0	2,035,565	3,669,501	
(1) Excludes fair value adjustments and reversal of revaluation decrements, net gain/(loss) on sale of assets and net share of interests in joint ventures.					
Prior Periods:					
Original Budget 2020/2021	4.73	0.00	1.69	3.72	
2019/2020	6.55	0.00	1.90	4.52	
2018/2019	5.67	0.00	1.99	4.20	
Purpose: This ratio measures the availability of operating cash to service de	bt including interest	t, principal and lea	ase		

payments.
Commentary: Council's Debt Service Cover Ratio (General Fund) is above the benchmark minimum of 2.0, whilst Sewerage



#### **Contracts & Other Expenses Budget Review Statement**

Income & Expenses Budget Review Statement

Part A - Contracts Listing - contracts entered into during the quarter

		Contract	Start	Duration I	Budgeted
Contractor	Contract detail & purpose	Value	Date	of Contract	(Y/N)

Nil

#### Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included.

#### Part B - Consultancy & Legal Expenses

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies (including Capital Expenditure)	44,277	Υ
Legal Expenses (including Capital Expenditure)	42,039	Υ

#### <u>Definition of a consultant:</u>

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

#### Comments:

All consultancies and legal expenses incurred to date are within budget allocations. All figures exclude GST.