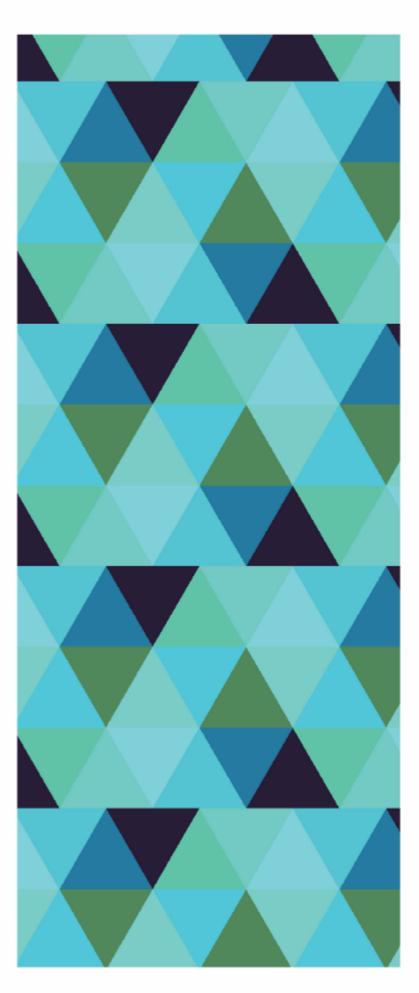


DRAFT Long Term Financial Plan 2021-2031
Presented to Council 22 June 2021

Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.



Richmond Valley Council

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Richmond Valley Council

Draft Long Term Financial Plan for the Years Ending 30 June 2031

Key Assumptions

Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

Income from Continuing Operations

Rates and Annual Charges

General Rates

Council has previous approval for a special rate variation under section 508A of the Local Government Act 1993. This includes an increase of 5.5% inclusive of rate peg applicable from 2019/2020 to 2022/2023. From 2023/2024 onwards, a rate peg of 2.5% has been assumed, in line with TCorp benchmarks.

Rates & Annual Charges	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031
General Rates	5.50%	5.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Waste Management Annual Charges - Domestic	4.55%	3.00%	3.00%	3.00%	3.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Waste Management Annual Charges - Non-Domestic	5.14%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewerage Annual Charges	4.88%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Water Annual Charges	6.50%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

User Charges and Fees

User Charges and Fees have generally been increased by 3.0%. Where a CPI increase is relevant, an increase of 1.00% has been applied.

Interest and Investment Revenue

Income from interest and investments is largely dependent on the level of interest rates, along with the level of cash Council has available to invest. Interest rate vields are expected to remain at low levels of between 1.4% and 4.00% for the 10 year period to 2030/2031.

Other Revenues

Other revenue line items have been increased by 3.0%.

Grants & Contributions

The largest recurrent operating grant Council receives is the Commonwealth Government's Financial Assistance Grant. An increase of 1.76% has been allowed for 2021/2022, with further annual increases assumed at 2.5% for the remainder of the 10 year plan. Other grants and contributions, where known to be recurrent, have been increased by 3.0%.

Expenses from Continuing Operations

Employee Benefits and Oncosts

An award increase of 2.0% has been applied for 2021/2022, followed by another 2.0% for 2022/2023 in-line with the Local Government (State) Award, followed by an assumed increase of 2.5% thereafter.

	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030 2	030/2031
Salaries	2.14%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Superannuation - Employer Contribution	10.00%	10.50%	11.00%	11.50%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

Borrowing Costs

Proposed loan borrowings of \$6.85m are included over the 4 year period from 2021/2022 to 2024/2025. This includes \$2m towards construction of a new cell at the Nammoona Landfill facility, \$1.35m for 3 garbage trucks and \$2.5m for the Casino Memorial Pool in 2021/2022, with a further \$1m towards construction of a new cell at the Nammoona Landfill facility in 2022/2023.

Materials and Contracts

Materials and contracts budgets have been increased by 1.0% for 2021/2022, with future years at an assumed 2.5%.

Other Expenses

Other expenses include a number of expenditure items such as contributions and levies paid to other levels of government, advertising, Councillor expenses, donations to other organisations, electricity, insurance, street lighting costs, telephone costs, valuer general costs and other sundry expense items.

Specific indexes have been applied on the following:

Expense	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030 2	2030/2031
Electricity	-7.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Insurance	16.19%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other expenses	1.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%



Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected					
	2019/20	2020/21	2021/22	2022/23 \$	2023/24 \$	2024/25 \$	2025/26	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31
Income from Continuing Operations	\$	\$	\$	\$	2	\$	\$	\$	•	\$	\$	\$
Revenue:												
Rates & Annual Charges	26,759,000	27.994.107	29,410,220	30,812,066	31,775,023	32.748.694	33,664,169	34,603,651	35,574,922	36,571,535	37,594,644	38.652.699
User Charges & Fees	15,175,000	15,954,913	15,668,271	16,198,419	16,992,553	17,617,984	18,207,821	18,750,395	19,315,685	19,883,011	20,475,583	21,085,891
Other Revenues	990.000	194,200	189,031	183,999	178,366	172,768	169,560	174,501	179,585	184,820	190,206	195,751
Grants & Contributions provided for Operating Purposes	14,141,000	12,039,502	10,981,501	10,492,709	10,716,246	10,986,079	11,223,206	11,507,320	11,757,145	12,055,216	12,320,653	12,633,310
Grants & Contributions provided for Capital Purposes	9,782,000	14,333,758	14,243,328	13,641,691	2,374,093	1,129,649	1,335,316	1,141,093	1,846,984	1,852,991	1,159,117	1,165,364
Interest & Investment Revenue	817,000	1,118,025	1,003,800	1,083,894	1,116,390	1,149,861	1,184,337	1,219,846	1,256,421	1,294,093	1,332,894	1,372,859
	817,000	1,116,025	1,003,600	1,063,694	1,116,390	1,149,001	1,104,337	1,219,040	1,230,421	1,294,093	1,332,694	1,372,659
Other Income:		040.000	000.050			00.400	440.700	407.500	070.005	470.045	404.045	404.045
Net Gains from the Disposal of Assets	-	610,820	230,952	-	-	90,426	118,739	187,500	372,965	179,845	404,845	404,845
Fair value increment on investment properties	-		-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed				-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	47,000							.				
Rental Income	1,321,000	1,167,745	1,459,980	1,586,731	1,620,106	1,733,917	1,770,178	1,807,135	1,845,771	1,885,140	1,925,260	1,966,147
Joint Ventures & Associated Entities - Gain			-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	69,032,000	73,413,070	73,187,083	73,999,509	64,772,777	65,629,378	67,673,326	69,391,440	72,149,478	73,906,651	75,403,202	77,476,865
Expenses from Continuing Operations												
Employee Benefits & On-Costs	21,650,000	21,859,732	22,281,571	22,693,555	23,265,430	23,847,569	24,513,682	25,198,864	25,903,815	26,629,499	27,376,898	28,149,978
Borrowing Costs	1,185,000	1,133,783	1,054,965	1,011,740	879,594	722,051	663,173	614,860	498,027	413,089	331,702	252,081
Materials & Contracts	14,118,000	15,565,561	15,160,272	14,434,108	14,745,838	15,306,907	15,398,844	15,846,716	16,256,190	16,797,524	16,942,856	17,342,496
Depreciation & Amortisation	17,126,000	18,104,448	17,673,200	18,253,907	18,176,439	18,600,205	19,052,206	19,515,072	19.971.420	20,439,181	20,918,633	21,410,072
	17,120,000	10,104,440	17,073,200	10,233,907	10,170,439	10,000,200	19,032,200	19,515,072	19,971,420	20,439,101	20,910,033	21,410,072
Impairment of investments	-	-		-	-	-	-	-	-	-	-	-
Impairment of receivables			4 700 000	-	-	-	-	-	-	-		- 447 400
Other Expenses	5,938,000	6,077,914	4,738,388	4,910,563	5,047,544	5,253,105	5,405,513	5,625,078	5,792,099	6,015,581	6,209,773	6,447,489
Interest & Investment Losses			-			-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,709,000			72,805	56,626	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	62,726,000	62,741,438	60,908,396	61,376,678	62,171,471	63,729,837	65,033,418	66,800,590	68,421,551	70,294,874	71,779,862	73,602,116
Operating Result from Continuing Operations	6,306,000	10,671,633	12,278,687	12,622,831	2,601,306	1,899,541	2,639,909	2,590,850	3,727,927	3,611,777	3,623,340	3,874,749
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations			-									
Net Operating Result for the Year	6,306,000	10,671,633	12,278,687	12,622,831	2,601,306	1,899,541	2,639,909	2,590,850	3,727,927	3,611,777	3,623,340	3,874,749
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(3,476,000)	(3,662,126)	(1,964,641)	(1,018,860)	227,213	769,892	1,304,592	1,449,758	1,880,943	1,758,786	2,464,223	2,709,386

10 Year Financial Plan for the Years ending 30 June 2031 INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
INCOME OTATEMENT - GENERAL I OND	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	*	Ť	Ť	Ψ	<u> </u>	<u> </u>	Ψ	<u> </u>	Ψ	<u> </u>	<u> </u>	_
Revenue:												
Rates & Annual Charges	18.093.000	19.323.707	20.311.560	21.406.600	22.051.688	22.696.268	23.308.641	23.935.940	24.585.486	25.250.738	25.932.360	26.638.699
User Charges & Fees	8,846,000	9,367,596	8,952,828	9,176,606	9,649,928	9,939,421	10,298,902	10,604,209	10,925,112	11,240,718	11,574,023	11,917,286
Other Revenues	990.000	194,200	189.031	183,999	178,366	172,768	169.560	174,501	179.585	184.820	190,206	195.751
Grants & Contributions provided for Operating Purposes	14,131,000	12.037.202	10,981,501	10,492,709	10,716,246	10,986,079	11,223,206	11,507,320	11,757,145	12,055,216	12,320,653	12,633,310
Grants & Contributions provided for Capital Purposes	9,466,000	13.690.843	13,993,328	12.141.691	874.093	879.649	1,085,316	891.093	896,984	902,991	909,117	915.364
Interest & Investment Revenue	424,000	679,700	667,000	736,990	759,080	781,832	805,267	829,404	854,265	879,873	906,248	933,414
Other Income:	121,000	0,0,,00	007,000	. 00,000	. 00,000	. 0 . ,002	000,20.	020, 10 1	001,200	0.0,0.0	000,210	000,
Net Gains from the Disposal of Assets		610,820	230,952	_	_	90.426	118,739	187,500	372,965	179,845	404,845	404.845
Fair value increment on investment properties			200,002	_	_	-	- 10,100	-	-	-		.0.,0.0
Reversal of revaluation decrements on IPPE previously expensed				_	_	_	_		_			_
Reversal of impairment losses on receivables	47,000			_	_	_	_		_		_	
Rental Income	1,284,000	1,123,461	1,414,367	1,539,750	1,571,715	1,684,074	1,718,839	1,754,256	1,791,305	1,829,040	1,867,477	1,906,631
Joint Ventures & Associated Entities - Gain	- 1,201,000	-,120,101	-,,	-,000,100	-	-		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	-,020,010	-	-,000,00
Total Income from Continuing Operations	53,281,000	57,027,529	56,740,567	55,678,345	45,801,116	47,230,517	48,728,470	49,884,222	51,362,847	52,523,241	54,104,929	55,545,299
Expenses from Continuing Operations												
, , ,	40.040.000	40,000,000	40.070.040	40.004.005	00 447 044	00.000.400	04 400 000	04 700 500	00 000 007	00 005 504	00 070 005	04.044.077
Employee Benefits & On-Costs	19,010,000	19,092,980	19,270,216	19,621,965	20,117,044	20,620,469	21,196,233	21,788,538	22,398,007	23,025,524	23,672,035	24,341,377
Borrowing Costs	441,000	445,230	441,191	476,992	428,128	359,171	294,440	249,274	209,938	175,795	147,309	120,787
Materials & Contracts	7,468,000	9,269,817	8,498,438	7,821,181	7,976,317	8,374,596	8,291,432	8,464,762	8,795,755	9,104,988	9,055,569	9,247,004
Depreciation & Amortisation	13,446,000	14,302,848	13,912,500	14,412,449	14,240,110	14,566,633	14,918,960	15,279,659	15,631,287	15,991,709	16,361,139	16,739,806
Impairment of investments	-	-		-	-	-	-	-	-	-	-	-
Impairment of receivables				-								
Other Expenses	5,387,000	5,504,675	4,145,950	4,289,921	4,397,323	4,571,862	4,691,738	4,877,177	5,008,405	5,194,348	5,349,163	5,545,578
Interest & Investment Losses			-			-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	1,721,000		-	72,805	56,626	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	<u> </u>			<u>_</u>		<u>-</u>	<u>-</u>	<u>.</u>		<u>.</u>		
Total Expenses from Continuing Operations	47,473,000	48,615,549	46,268,295	46,695,313	47,215,548	48,492,731	49,392,803	50,659,410	52,043,392	53,492,364	54,585,215	55,994,552
Operating Result from Continuing Operations	5,808,000	8,411,980	10,472,272	8,983,032	(1,414,432)	(1,262,214)	(664,333)	(775,188)	(680,546)	(969,122)	(480,286)	(449,252)
Discontinued Operations - Profit/(Loss)			_	_	_	_	-	_	-	_	-	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	•	•					•	-	-
Net Operating Result for the Year	5,808,000	8,411,980	10,472,272	8,983,032	(1,414,432)	(1,262,214)	(664,333)	(775,188)	(680,546)	(969,122)	(480,286)	(449,252)
Net Operating Result before Grants and Contributions provided for												<u> </u>
Capital Purposes	(3,658,000)	(5,278,863)	(3,521,056)	(3,158,659)	(2,288,525)	(2,141,863)	(1,749,649)	(1,666,281)	(1,577,530)	(1,872,114)	(1,389,403)	(1,364,616)
Capital Fulposes	(3,038,000)	(3,276,603)	(3,321,030)	(3,136,039)	(2,200,323)	(2,141,003)	(1,745,045)	(1,000,201)	(1,377,330)	(1,072,114)	(1,365,403)	(1,304,010)

10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,481,000	1,461,972	1,567,905	1,648,241	1,732,707	1,821,453	1,876,858	1,933,972	1,992,830	2,053,494	2,116,020	2,180,466
User Charges & Fees	5,198,000	5,201,719	5,316,879	5,581,293	5,858,889	6,150,316	6,334,825	6,524,869	6,720,616	6,922,236	7,129,902	7,343,798
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	10,000	2,300	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	89,000	422,915	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest & Investment Revenue	137,000	143,800	69,500	71,585	73,732	75,944	78,223	80,570	82,988	85,477	88,041	90,682
Other Income:												
Net Gains from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed		-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables			-									<u>-</u>
Rental Income	37,000	38,656	39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951
Joint Ventures & Associated Entities - Gain										<u> </u>		<u>-</u>
Total Income from Continuing Operations	6,952,000	7,271,362	7,144,100	7,492,129	7,857,569	8,241,221	8,484,720	8,735,569	8,993,977	9,260,176	9,534,401	9,816,897
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,073,000	1,028,865	1.120.622	1,143,044	1.171.622	1.200.924	1.234.538	1.269.103	1,304,633	1,341,163	1,378,696	1,417,294
Borrowing Costs		-,,	-	-	-	-	-	-	-	-	-	-, ,
Materials & Contracts	3,823,000	3,438,558	3,666,093	3,653,605	3,741,206	3,831,536	3,928,719	4,074,351	4,128,873	4,247,455	4,355,379	4,469,197
Depreciation & Amortisation	1,412,000	1,538,500	1,445,100	1,481,863	1,518,622	1,556,300	1,594,920	1,634,506	1,675,081	1,716,671	1,759,300	1,802,995
Impairment of investments	-,,	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-		_	-	-	-	-	-	-	-	-	-
Other Expenses	267,000	267,882	271,663	284,315	297,577	311,478	326,049	341,323	357,338	374,124	391,723	410,174
Interest & Investment Losses	·		-	· -	· -	· -	-		· -	· -	· -	-
Net Losses from the Disposal of Assets	376,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	·		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	6,951,000	6,273,805	6,503,478	6,562,827	6,729,027	6,900,238	7,084,226	7,319,283	7,465,925	7,679,413	7,885,098	8,099,660
Operating Result from Continuing Operations	1,000	997,557	640,622	929,302	1,128,542	1,340,983	1,400,494	1,416,286	1,528,052	1,580,763	1,649,303	1,717,237
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations	 -		-									
Net Profit (Loss) from Discontinued Operations	1		-	-	_	_	-	-	-	-	-	_
Net Operating Result for the Year	1,000	997,557	640,622	929,302	1,128,542	1,340,983	1,400,494	1,416,286	1,528,052	1,580,763	1,649,303	1,717,237
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(88,000)	574,642	490,622	779,302	978,542	1,190,983	1,250,494	1,266,286	1,378,052	1,430,763	1,499,303	1,567,237
	(55,530)	5,5.2	.00,022	,	0.0,0.2	.,,	.,200, .04	.,200,200	.,0.0,002	.,,	., .55,556	.,,_01

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected					
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,185,000	7,208,428	7,530,755	7,757,225	7,990,628	8,230,973	8,478,670	8,733,739	8,996,606	9,267,303	9,546,264	9,833,534
User Charges & Fees	1,131,000	1,385,598	1,398,564	1,440,520	1,483,736	1,528,247	1,574,094	1,621,317	1,669,957	1,720,057	1,771,658	1,824,807
Other Revenues		-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	227,000	220,000	100,000	1,350,000	1,350,000	100,000	100,000	100,000	800,000	800,000	100,000	100,000
Interest & Investment Revenue	256,000	294,525	267,300	275,319	283,578	292,085	300,847	309,872	319,168	328,743	338,605	348,763
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income		5,628	5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565
Joint Ventures & Associated Entities - Gain			-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	8,799,000	9,114,179	9,302,416	10,829,035	11,114,092	10,157,640	10,460,136	10,771,649	11,792,654	12,123,234	11,763,872	12,114,669
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,567,000	1,737,887	1,890,733	1,928,546	1,976,764	2,026,176	2,082,911	2,141,223	2,201,175	2,262,812	2,326,167	2,391,307
Borrowing Costs	744,000	688,553	613,774	534,748	451,466	362,880	368,733	365,586	288,089	237,294	184,393	131,294
Materials & Contracts	2,827,000	2,857,186	2,995,741	2,959,323	3,028,315	3,100,776	3,178,693	3,307,603	3,331,562	3,445,082	3,531,908	3,626,295
Depreciation & Amortisation	2,268,000	2,263,100	2,315,600	2,359,595	2,417,707	2,477,272	2,538,326	2,600,907	2,665,052	2,730,801	2,798,194	2,867,271
Impairment of investments			· · ·	· · ·	-	-	-	-	-	-	-	· · ·
Impairment of receivables			-	-	-	-	-	-	-	-	-	-
Other Expenses	284,000	305,357	320,775	336,327	352,644	369,765	387,726	406,578	426,356	447,109	468,887	491,737
Interest & Investment Losses		-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	612,000		_	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE			_	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		_	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	8,302,000	7,852,083	8,136,623	8,118,539	8,226,896	8,336,869	8,556,389	8,821,897	8,912,234	9,123,098	9,309,549	9,507,904
Operating Result from Continuing Operations	497,000	1,262,096	1,165,793	2,710,496	2,887,196	1,820,771	1,903,747	1,949,752	2,880,420	3,000,136	2,454,323	2,606,765
Discontinued Operations - Profit/(Loss)			_	-	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	-		-	-	_					-		
. ,												
Net Operating Result for the Year	497,000	1,262,096	1,165,793	2,710,496	2,887,196	1,820,771	1,903,747	1,949,752	2,880,420	3,000,136	2,454,323	2,606,765
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	270,000	1,042,096	1,065,793	1,360,496	1,537,196	1,720,771	1,803,747	1,849,752	2,080,420	2,200,136	2,354,323	2,506,765

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2031 BALANCE SHEET - CONSOLIDATED	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projecte 2025/26 \$	ed Years 2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
ASSETS												
Current Assets Cash & Cash Equivalents	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121	29,030,925
Investments	44,670,000	44,740,000	43,616,336	43,638,449	38,952,533	41,918,724	45,552,635	50,416,986	52,730,982	59,139,548	68,643,422	68,643,422
Receivables	8.987.000	7.336.384	7,933,092	8,299,753	8,085,098	8.104.089	8,363,237	8,598,800	8,987,533	9,250,302	9,389,572	9.677.103
Inventories	2,324,000	3,185,497	2,123,351	1,578,495	2,532,784	2,458,603	1,523,518	1,912,274	1,546,179	2,079,225	2,342,736	1,356,286
Contract assets	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	295,000	409,599	338,145	323,911	330,935	346,240	347,241	356,848	369,192	382,435	385,272	395,647
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Current Assets	66,602,000	74,103,320	61,611,930	61,437,181	57,959,573	63,602,266	74,431,231	75,633,082	80,705,070	88,123,143	99,348,122	112,743,385
Non-Current Assets												
Investments	2,000,000			_	-	_	_	_	-	_	_	_
Receivables	1,439,000	1,619,957	3,049,353	3,133,886	3,145,972	3,221,696	3,292,961	3,385,577	3,482,527	3,582,259	3,684,706	3,790,754
Inventories	1,153,000	792,132	2,284,259	1,838,095	2,145,752	1,337,687	720,695	1,224,271	1,358,931	2,236,653	1,598,046	1,233,483
Contract assets	-	- 1	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	787,770,000	812,512,093	856,143,566	883,917,493	903,463,927	916,553,302	935,918,200	954,265,535	950,770,147	944,163,564	935,362,256	924,502,844
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	292,000	292,000	328,200	360,304	388,210	411,814	431,008	445,682	455,723	461,015	461,439	456,874
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale" Other			-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	792,654,000	815,216,182	861,805,378	889.249.778	909,143,861	921,524,499	940,362,864	959,321,065	956,067,328	950,443,491	941.106.447	929,983,955
TOTAL ASSETS	859,256,000	889,319,502	923,417,308	950,686,959	967,103,434	985,126,765	1,014,794,095	1,034,954,147	1,036,772,398	1,038,566,635	1,040,454,568	1,042,727,340
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Contract liabilities Lease liabilities Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	4,916,000 - 1,868,000 151,000 2,600,000 6,329,000 - 15,864,000	6,578,151 2,037,098 3,047,794 6,121,995 17,785,038	7,608,688 - 1,976,470 - 3,554,236 6,138,940 - 19,278,335	6,161,352 - 1,792,814 - 3,747,856 6,156,309 - 17,858,331	5,317,174 - 925,318 - 3,907,225 6,174,113 - 16,323,829	5,369,367 947,392 - 3,587,385 6,192,361 - 16,096,505	5,523,014 - 982,729 - 3,137,984 6,211,066 - 15,854,793	5,666,452 - 990,244 - 2,354,914 6,230,239 - 15,241,849	5,785,247 - 1,010,818 - 2,207,066 6,249,891 - 15,253,022	5,832,719 - 1,035,186 - 2,174,128 6,270,035 - 15,312,068	5,935,376 - 1,057,024 - 1,940,404 6,290,682 - 15,223,485	5,924,376 - 1,082,598 - 6,311,845 - 13,318,818
Non-Current Liabilities Payables	314,000	1,008,147	771,106	798,661	818,947	851,049	873,486	907,491	932,015	966,201	994,956	1,031,085
Income received in advance	314,000	1,000,147	771,100	1 30,001	010,947	001,049	0/3,400	307,491 -	∌3∠,U15 -	300,201 -	<i>3</i> 34,336 -	1,031,000
Contract liabilities	67,000	73,051	70,912	64,267	32,909	33,691	34,948	35,203	35,929	36,793	37,564	38,469
Lease liabilities	145,000	296,000	496,000	696,000	896,000	1,096,000	1,296,000	1,496,000	1,696,000	1,896,000	2,096,000	2,296,000
Borrowings	20,814,000	19,598,481	21,894,245	19,146,389	15,239,164	11,651,779	18,513,795	16,158,881	13,951,815	11,777,687	9,837,283	9,837,283
Provisions	3,588,000	3,863,833	3,916,404	3,970,289	4,025,521	4,082,135	4,140,164	4,199,644	4,260,612	4,323,103	4,387,157	4,452,812
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	24,928,000	24,839,512	27,148,667	24,675,605	21,012,541	17,714,653	24,858,393	22,797,220	20,876,371	18,999,785	17,352,960	17,655,649
TOTAL LIABILITIES Net Assets	40,792,000 818,464,000	42,624,550 846,694,952	46,427,002 876,990,306	42,533,936 908,153,022	37,336,371 929,767,063	33,811,158 951,315,607	40,713,186 974,080,909	38,039,069 996,915,079	36,129,393 1,000,643,005	34,311,852 1,004,254,783	32,576,445 1,007,878,123	30,974,467 1,011,752,872
Not Added	010,404,000	040,034,332	070,330,300	300,133,022	323,707,003	331,313,007	314,000,303	330,313,073	1,000,043,003	1,004,234,703	1,007,070,123	1,011,732,072
EQUITY												
Retained Earnings	359,567,000	370,238,633	382,517,320	395,140,150	397,741,456	399,640,996	402,280,905	404,871,755	408,599,682	412,211,459	415,834,800	419,709,549
Revaluation Reserves	458,897,000	476,456,319	494,472,986	513,012,872	532,025,607	551,674,611	571,800,004	592,043,323	592,043,323	592,043,323	592,043,323	592,043,323
Other Reserves				-				<u> </u>	<u> </u>	<u> </u>	-	<u> </u>
Council Equity Interest	818,464,000	846,694,952	876,990,306	908,153,022	929,767,063	951,315,607	974,080,909	996,915,079	1,000,643,005	1,004,254,783	1,007,878,123	1,011,752,872
Non-controlling equity interests				-		-	-	-	-	-	-	- 4 044 750 070
Total Equity	818,464,000	846,694,952	876,990,306	908,153,022	929,767,063	951,315,607	974,080,909	996,915,079	1,000,643,005	1,004,254,783	1,007,878,123	1,011,752,872
			-									

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2031 BALANCE SHEET - GENERAL FUND	Actuals 2019/20 \$	Current Year 2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projecte 2025/26 \$	d Years 2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
ASSETS												
Current Assets Cash & Cash Equivalents	4,333,000	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639	23,104,862
Investments	28,252,000	29,022,000	28,022,000	27,822,000	28,822,000	30,122,000	33,122,000	37,122,000	39,122,000	43,122,000	48,622,000	48,622,000
Receivables	5,365,000	3.133.370	3,751,585	3,719,813	3,340,355	3.427.951	3,549,240	3,642,809	3,750,735	3,862,823	3,981,357	4,108,990
Inventories	2,324,000	3,185,497	2,123,351	1,578,495	2,532,784	2,458,603	1,523,518	1,912,274	1,546,179	2,079,225	2,342,736	1,356,286
Contract assets	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000	3,640,000
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	295,000	408,893	337,405	323,174	330,180	345,465	346,445	356,018	368,352	381,566	384,378	394,727
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Current Assets	44,209,000	51,373,226	41,642,729	41,040,056	41,475,098	45,146,596	53,423,504	56,968,258	61,161,195	66,717,247	73,658,110	81,226,866
Non-Current Assets												
Investments	2,000,000	-		-	-	-	-	-	-	-	-	-
Receivables	528,000	471,278	1,859,573	1,897,665	1,861,368	1,886,700	1,917,803	1,969,052	2,023,381	2,079,215	2,136,434	2,195,898
Inventories	1,153,000	792,132	2,284,259	1,838,095	2,145,752	1,337,687	720,695	1,224,271	1,358,931	2,236,653	1,598,046	1,233,483
Contract assets	-		-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	597,415,000	615,731,914	649,895,299	669,362,052	675,662,917	682,001,665	690,015,612	696,703,754	690,943,500	682,929,389	675,675,575	667,476,429
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	202.000	202.000	220 200	200 204	388,210	-	431,008	445 000	455 700	461,015	461,439	- 456,874
Right of use assets Investments Accounted for using the equity method	292,000	292,000	328,200	360,304	388,210	411,814	431,008	445,682	455,723	461,015	461,439	450,874
Non-current assets classified as "held for sale"							-	-				
Other				_	-	-	-	_	_	_	_	-
Total Non-Current Assets	601,388,000	617,287,323	654,367,331	673,458,116	680,058,247	685,637,866	693,085,117	700,342,760	694,781,535	687,706,272	679,871,493	671,362,684
TOTAL ASSETS	645,597,000	668,660,549	696,010,060	714,498,172	721,533,345	730,784,463	746,508,621	757,311,018	755,942,730	754,423,519	753,529,604	752,589,550
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Contract liabilities Lease liabilities	4,706,000 - 1,868,000 151,000	6,382,408 - - 2,037,098	7,403,582 - 1,976,470	5,956,997 - 1,792,814	5,107,339 - 925,318 -	5,153,783 - 947,392 -	5,301,286 - 982,729	5,435,521 - 990,244 -	5,551,153 - 1,010,818	5,590,197 - 1,035,186	5,685,861 - 1,057,024	5,667,340 - 1,082,598
Borrowings	1,253,000	1,626,002	2,053,419	2,163,757	2,234,540	1,614,769	1,376,579	1,129,593	930,950	845,111	821,447	-
Provisions	6,329,000	6,121,995	6,138,940	6,156,309	6,174,113	6,192,361	6,211,066	6,230,239	6,249,891	6,270,035	6,290,682	6,311,845
Liabilities associated with assets classified as "held for sale" Total Current Liabilities	14,307,000	16,167,503	17,572,411	16,069,878	14,441,310	13,908,305	13,871,660	13,785,597	13,742,812	13,740,528	13,855,014	13,061,782
Total Current Liabilities	14,307,000	16, 167, 503	17,572,411	10,009,070	14,441,310	13,906,303	13,671,000	13,765,597	13,742,012	13,740,526	13,055,014	13,001,762
Non-Current Liabilities												
Payables	299,000	1,004,384	767,290	794,667	814,768	846,674	868,907	902,697	926,996	960,947	989,454	1,025,324
Income received in advance	-		-	-	-	-	-	-	-	-	-	-
Contract liabilities	67,000	73,051	70,912	64,267	32,909	33,691	34,948	35,203	35,929	36,793	37,564	38,469
Lease liabilities	145,000	296,000	496,000	696,000	896,000	1,096,000	1,296,000	1,496,000	1,696,000	1,896,000	2,096,000	2,296,000
Borrowings Provisions	8,399,000 3,588,000	8,604,923 3,863,833	12,401,504 3,916,404	11,237,747 3,970,289	9,003,207 4,025,521	7,388,438 4,082,135	11,011,859 4,140,164	9,882,266 4,199,644	8,951,316 4,260,612	8,106,205 4,323,103	7,284,758 4,387,157	7,284,758 4,452,812
Investments Accounted for using the equity method	3,366,000	3,003,033	3,910,404	3,970,209	4,023,321	4,002,133	4,140,104	4,155,044	4,200,012	4,323,103	4,307,137	4,452,012
Liabilities associated with assets classified as "held for sale"				_	-	-	-	_	_	_	_	-
Total Non-Current Liabilities	12,498,000	13.842.191	17,652,110	16,762,970	14,772,405	13.446.938	17,351,877	16,515,811	15,870,853	15,323,048	14,794,933	15,097,363
TOTAL LIABILITIES	26,805,000	30,009,694	35,224,522	32,832,848	29,213,715	27,355,242	31,223,537	30,301,408	29,613,666	29,063,576	28,649,947	28,159,145
Net Assets	618,792,000	638,650,855	660,785,539	681,665,324	692,319,630	703,429,220	715,285,084	727,009,610	726,329,065	725,359,942	724,879,657	724,430,404
EQUITY Retained Earnings	290,681,000	299,092,980	309,565,252	318,548,284	317,133,852	315,871,638	315,207,305	314,432,117	313,751,572	312,782,449	312,302,164	311,852,911
Revaluation Reserves	328,111,000	339,557,875	351,220,287	363,117,041	375,185,778	387,557,583	400,077,778	412,577,493	412,577,493	412,577,493	412,577,493	412,577,493
Other Reserves Council Equity Interest	618,792,000	638,650,855	660,785,539	681,665,324	692,319,630	703,429,220	715,285,084	727,009,610	726,329,065	725,359,942	724,879,657	724,430,404
Non-controlling equity interests Total Equity	618,792,000	638,650,855	660,785,539	681,665,324	692,319,630	703,429,220	715,285,084	727,009,610	726,329,065	725,359,942	724,879,657	724,430,404
	3.3,.32,330	300,000,000	300,100,000	-31,000,024	- 32,0 .0,000		,	. 2.,000,010	. 20,020,000	. 20,000,042	. 2 .,0. 0,001	. 2 ., .00, .07

10 Year Financial Plan for the Years ending 30 June 2031												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte					
	2019/20 \$	2020/21 \$	2021/22	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31
ASSETS	*	*	·	•	-	-	<u> </u>	<u> </u>	_	<u> </u>	<u> </u>	
Current Assets												
Cash & Cash Equivalents	899,000	929,405	192,616	-	-	-	-	-	-	-	259,481	2,827,926
Investments	6,271,000	5,871,000	6,071,000	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,471,477	12,471,477
Receivables	1,675,000	1,920,722	1,841,211	1,929,685	2,022,601	2,120,164	2,181,740	2,245,175	2,310,521	2,377,838	2,447,184	2,518,621
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"						<u>-</u>	<u>-</u>					
Total Current Assets	8,845,000	8,721,128	8,104,827	9,025,369	6,932,368	8,896,123	10,968,928	12,896,715	12,876,056	12,849,315	15,178,142	17,818,024
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	382,000	516,589	533,609	560,326	588,383	617,844	636,437	655,592	675,323	695,650	716,589	738,160
Inventories	-		-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	74,920,000	78,237,223	81,959,831	84,536,779	90,442,501	92,632,147	94,910,677	97,403,070	98,932,989	100,521,318	99,822,018	98,879,023
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	<u>-</u> _	-	<u>-</u>	<u>-</u>	-	<u>-</u>	<u> </u>		<u>-</u>	<u>-</u>	
Total Non-Current Assets TOTAL ASSETS	75,302,000 84,147,000	78,753,812 87,474,939	82,493,440 90.598.267	85,097,104 94,122,473	91,030,885 97,963,253	93,249,991 102,146,114	95,547,114 106,516,042	98,058,662 110,955,376	99,608,312 112,484,368	101,216,968 114,066,283	100,538,607 115,716,749	99,617,183 117,435,207
TOTAL AGGLIG	04,147,000	01,414,000	30,030,207	04,122,470	01,000,200	102,140,114	100,010,042	110,000,010	112,404,000	114,000,200	110,110,140	111,400,201
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	65,000	18,786	19,535	19,950	20,657	21,394	22,173	23,108	23,823	24,739	25,655	26,616
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-		<u> </u>	<u> </u>		-	-	
Total Current Liabilities	65,000	18,786	19,535	19,950	20,657	21,394	22,173	23,108	23,823	24,739	25,655	26,616
Non-Current Liabilities												
Payables	15,000	3,762	3,815	3,993	4,179	4,375	4,579	4,794	5,019	5,255	5,502	5,761
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	<u>-</u>											
Total Non-Current Liabilities	15,000 80.000	3,762 22.549	3,815	3,993 23.943	4,179 24.836	4,375	4,579	4,794 27.902	5,019	5,255 29.993	5,502	5,761 32.377
TOTAL LIABILITIES Net Assets	84,067,000	87,452,391	23,350 90,574,917	94,098,530	97,938,417	25,768 102,120,346	26,752 106,489,289	110,927,474	28,842 112,455,526	114,036,289	31,156 115,685,593	117,402,829
							•					
EQUITY												
Retained Earnings	27,630,000	28,627,557	29,268,179	30,197,481	31,326,023	32,667,007	34,067,501	35,483,787	37,011,839	38,592,602	40,241,905	41,959,142
Revaluation Reserves	56,437,000	58,824,834	61,306,738	63,901,049	66,612,393	69,453,339	72,421,789	75,443,688	75,443,688	75,443,688	75,443,688	75,443,688
Other Reserves				-	-	-	-	-	-	-	-	-
Council Equity Interest	84,067,000	87,452,391	90,574,917	94,098,530	97,938,417	102,120,346	106,489,289	110,927,474	112,455,526	114,036,289	115,685,593	117,402,829
Non-controlling equity interests Total Equity	84,067,000	87,452,391	90,574,917	94,098,530	97,938,417	102,120,346	106,489,289	110,927,474	112,455,526	114,036,289	115,685,593	117,402,829

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2031 BALANCE SHEET - SEWER FUND	Actuals 2019/20 \$	Current Year 2020/21	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	Projecte 2025/26 \$	d Years 2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
ASSETS												
Current Assets	1,454,000	1,878,968			1,608,445	1 002 022	2 762 209	412.017	697,256			3,098,138
Cash & Cash Equivalents Investments	10,147,000	9,847,000	9,523,336	8,720,765	5,220,765	1,982,032 5,020,765	3,762,298 3,643,447	413,017 2,643,447	3,043,447	5,546,071	7,549,945	7,549,945
Receivables	1,947,000	2.282.292	2,340,296	2.650.254	2,722,142	2.555.974	2,632,258	2,710,816	2,926,276	3,009,641	2,961,031	3,049,493
Inventories	-	-		2,000,204	-	2,000,074	-	2,710,010	-	-	-	-
Contract assets				_	-	-	-	-	-	-	-	-
Contract cost assets				_	-	-	-	-	-	-	-	-
Other		706	741	736	755	775	797	830	839	869	894	920
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Total Current Assets	13,548,000	14,008,966	11,864,373	11,371,756	9,552,107	9,559,546	10,038,799	5,768,109	6,667,819	8,556,582	10,511,869	13,698,495
Non-Current Assets												
Investments				_	_	_	_	_	_	_	_	_
Receivables	529,000	632,090	656,171	675,895	696,221	717,152	738,721	760,933	783,822	807,394	831,683	856,696
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets		-		-	-	-	-	-	-	-	-	-
Contract cost assets	-			-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	115,435,000	118,542,957	124,288,436	130,018,663	137,358,509	141,919,490	150,991,912	160,158,710	160,893,658	160,712,857	159,864,663	158,147,392
Investment Property	-	-		-	-	-	-	-	-	-	-	-
Intangible Assets		-		-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale" Other				-	-	-	_	-	_	_	-	-
Total Non-Current Assets	115,964,000	119,175,047	124,944,607	130,694,558	138,054,729	142,636,642	151,730,633	160,919,644	161,677,481	161,520,251	160,696,346	159,004,089
TOTAL ASSETS	129,512,000	133,184,013	136,808,980	142,066,313	147,606,836	152,196,188	161,769,432	166,687,753	168,345,300	170,076,833	171,208,216	172,702,584
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Contract liabilities Lease liabilities Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	145,000 - - - 1,347,000 - - 1,492,000	176,957 - - - 1,421,792 - - 1,598,749	185,572 - - - 1,500,817 - - 1,686,389	184,405 - - - 1,584,099 - - 1,768,504	189,178 - - - 1,672,685 - - 1,861,863	194,190 - - - 1,972,616 - - 2,166,806	199,555 - - - 1,761,405 - - 1,960,960	207,823 - - - 1,225,321 - - 1,433,144	210,270 - - - 1,276,116 - - 1,486,386	217,783 - - - 1,329,017 - - 1,546,800	223,860 - - - 1,118,957 - - 1,342,817	230,420
Non-Current Liabilities												
Payables	_			-	-	-	-	-	-	-	-	_
Income received in advance	-	-		-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities		-		-	-	-	-	-	-	-	-	-
Borrowings	12,415,000	10,993,558	9,492,741	7,908,642	6,235,957	4,263,341	7,501,936	6,276,615	5,000,499	3,671,482	2,552,525	2,552,525
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities	12,415,000	10,993,558	9,492,741	7,908,642	6,235,957	4,263,341	7,501,936	6,276,615	5,000,499	3,671,482	2.552.525	2.552.525
TOTAL LIABILITIES	13,907,000	12,592,307	11,179,130	9,677,146	8,097,820	6,430,147	9,462,896	7,709,759	6,486,885	5,218,282	3.895.342	2,782,945
Net Assets	115,605,000	120,591,706	125,629,850	132,389,168	139,509,016	145,766,041	152,306,536	158,977,994	161,858,414	164,858,551	167,312,873	169,919,639
EQUITY					· · ·	· ·		· · ·	· · ·	•	· ·	
Retained Earnings	41,256,000	42,518,096	43,683,889	46,394,385	49,281,581	51,102,352	53,006,099	54,955,852	57,836,272	60,836,408	63,290,731	65,897,496
Revaluation Reserves	74,349,000	78,073,611	81,945,961	85,994,783	90,227,436	94,663,689	99,300,437	104,022,142	104,022,142	104,022,142	104,022,142	104,022,142
Other Reserves	-	-,,	- ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			- ,,		- ,,	- ,,	- ,,	- ,,	- ,,
Council Equity Interest	115,605,000	120,591,706	125,629,850	132,389,168	139,509,016	145,766,041	152,306,536	158,977,994	161,858,414	164,858,551	167,312,873	169,919,639
Non-controlling equity interests	-		-		-							
Total Equity	115,605,000	120,591,706	125,629,850	132,389,168	139,509,016	145,766,041	152,306,536	158,977,994	161,858,414	164,858,551	167,312,873	169,919,639

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2031 CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	d Vooro				
CASH FLOW STATEMENT - CONSOLIDATED	2019/20	2020/21	2021/22	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27	2027/28 \$	2028/29 \$	2029/30	2030/31
sh Flows from Operating Activities	\$	\$	•	\$	•	•	•	\$	•	•	\$	\$
eipts:												
es & Annual Charges	27,038,000	27,327,006	29,233,665	30,668,501	31,647,757	32,617,937	33,543,329	34,479,340	35,446,677	36,439,613	37,458,864	38,512,662
er Charges & Fees estment & Interest Revenue Received	18,576,000 859,000	14,975,453 1,138,666	15,805,150	16,046,974	16,810,599 1,110,168	17,444,450 1,132,680	18,056,692 1,156,066	18,606,849 1,205,472	19,166,631 1,238,526	19,732,268 1,274,981	20,318,785 1,309,747	20,924,396 1,345,110
estment & Interest Revenue Received Ints & Contributions			1,003,637	1,075,752		1,132,680	1,156,066	1,205,472	1,238,526	1,274,981	1,309,747	1,345,110
ints & Contributions nds & Deposits Received	21,054,000	27,544,127	25,352,775	23,798,907	12,640,653	12,367,138	12,576,552	12,652,073	13,480,030	13,920,589	13,625,338	13,811,658
er	2,352,000	3,502,880	(495,402)	1,804,122	1,887,832	1,925,329	1,947,389	1,959,516	2,001,518	2,045,250	2,090,250	2,135,688
ments:	2,332,000	3,302,000	(433,402)	1,004,122	1,007,002	1,323,323	1,547,505	1,555,510	2,001,510	2,045,250	2,030,230	2,133,000
ployee Benefits & On-Costs	(21,463,000)	(21,750,346)	(22,278,160)	(22,686,144)	(23,254,731)	(23,836,708)	(24,501,254)	(25,186,077)	(25.890.654)	(26,615,944)	(27.362.925)	(28,135,490
erials & Contracts	(14,117,000)	(15,388,250)	(15,123,854)	(14,448,795)	(14,743,758)	(15,307,370)	(15,382,697)	(15,834,027)	(16,259,152)	(16,791,128)	(16,925,250)	(17,331,665
owing Costs	(1,262,000)	(1,064,955)	(985,449)	(940,486)	(806,558)	(647,189)	(586,439)	(536,207)	(417,407)	(330,454)	(247,001)	(165,263
ls & Deposits Refunded	(128,000)			-	-	-	-	-	-	-		
r ·	(6,849,000)	(4,759,859)	(5,112,670)	(4,889,287)	(4,997,075)	(5,176,465)	(5,358,486)	(5,551,436)	(5,724,694)	(5,935,117)	(6,150,284)	(6,367,567
Cash provided (or used in) Operating Activities	26,060,000	31,524,722	27,399,692	30,429,544	20,294,886	20,519,802	21,451,152	21,795,502	23,041,475	23,740,058	24,117,523	24,729,529
h Flows from Investing Activities												
eipts:												
e of Investment Securities	-	1,930,000	1,323,664	1,002,571	5,685,916	200,000	1,377,318	1,000,000	86,004	94,058	-	-
e of Investment Property		4 504 040	- 0.05 000	-	700 000	0.040.500	4 000 500	- 040 500	4 007 500	-	4 775 000	4 775 000
of Real Estate Assets	335,000	1,564,943	2,805,000	900,000	700,000	2,012,500	1,662,500	812,500	1,637,500	800,000	1,775,000	1,775,000
e of Infrastructure, Property, Plant & Equipment e of non-current assets classified as "held for sale"	2,774,000	759,413	565,662	547,399	598,718	557,145	742,382	553,650	626,584	469,562	574,100	500,500
of Intangible Assets				-	-	-	-	-	-	-	-	-
of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
of Disposal Groups				_	_	_	_	_	_	_	_	_
erred Debtors Receipts	2,000	1,780	1,833	1,888	1,945	2,003	2,063	2,125	1,366	-	_	-
ibutions Received from Joint Ventures & Associates		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	-		_,	-,	-,		-	-	-
r Investing Activity Receipts				-	-	-	-	-	-	-	-	-
ments:												
hase of Investment Securities	(7,999,000)	-	(200,000)	(1,024,684)	(1,000,000)	(3,166,192)	(5,011,228)	(5,864,352)	(2,400,000)	(6,502,624)	(9,503,874)	-
ase of Investment Property				-	-	-	-	-	-	-	-	-
ase of Infrastructure, Property, Plant & Equipment	(19,445,000)	(25,401,476)	(42,338,204)	(29,306,913)	(20,071,959)	(12,501,647)	(18,766,812)	(17,957,868)	(16,915,004)	(14,193,539)	(12,473,134)	(10,980,820
ase of Real Estate Assets	(562,000)	(1,505,818)	(3,190,688)	-	(2,000,000)	(1,000,000)	-	(1,500,000)	(1,000,000)	(2,000,000)	(1,000,000)	-
ase of Intangible Assets				-	-	-	-	-	-	-	-	-
ase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
red Debtors & Advances Made				-	-	-	-	-	-	-	-	-
ibutions Paid to Joint Ventures & Associates	•			-	-	-	-	-	-	-	-	-
Investing Activity Payments									-	-		-
sh provided (or used in) Investing Activities	(24,895,000)	(22,651,158)	(41,032,733)	(27,879,738)	(16,085,379)	(13,896,191)	(19,993,777)	(22,953,944)	(17,963,549)	(21,332,543)	(20,627,908)	(8,705,320)
sh Flows from Financing Activities												
eipts:		2.002.222	F 050 000	4 000 000			40.000.000					
eeds from Borrowings & Advances	-	2,000,000	5,850,000	1,000,000	-	-	10,000,000	-	-	-	-	-
eeds from Finance Leases r Financing Activity Payments	- 1			-	-	-	-	-	-	-	-	-
remanding Activity Payments nents:				-	-	-	-	-	-	-	-	-
ayment of Borrowings & Advances	(2,486,000)	(2,767,725)	(3.047.794)	(3,554,236)	(3,747,856)	(3,907,225)	(3,587,385)	(3.137.984)	(2.354.914)	(2,207,066)	(2,174,128)	(1.940.404)
ayment of lease liabilities (principal repayments)	(165,000)	(=,: :: ,: =0)	(2,2 ,. 0 1)	,5,55,,250)	(5,1 ,250)	(-,,-10)	(=,==,,=50)	(=, :=: ,== 1)	(-, ,,- ,)	,_,,	,_,,0)	(.,, 101,
ributions to non-controlling interests		-		-	-	-	-	-	-	-	-	-
r Financing Activity Payments	-		-	-	-	-	-	-	-	-	-	-
Cash Flow provided (used in) Financing Activities	(2,651,000)	(767,725)	2,802,206	(2,554,236)	(3,747,856)	(3,907,225)	6,412,615	(3,137,984)	(2,354,914)	(2,207,066)	(2,174,128)	(1,940,404
Increase/(Decrease) in Cash & Cash Equivalents	(1,486,000)	8,105,839	(10,830,835)	(4,431)	461,650	2,716,386	7,869,990	(4,296,427)	2,723,012	200,448	1,315,487	14,083,805
s: Cash & Cash Equivalents - beginning of year	8,172,000	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121
n & Cash Equivalents - end of the year	6,686,000	14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121	29,030,925
i w ousii Equivalents - enu oi me year	0,000,000	14,731,009	3,301,004	3,330,373	4,410,224	7,134,010	13,004,000	10,700,173	13,431,103	13,031,033	14,341,121	23,030,923
		14,791,839	3,961,004	3,956,573	4,418,224	7,134,610	15,004,600	10,708,173	13,431,185	13,631,633	14,947,121	29,030,925
	6,686,000	44 7 10 000		43,638,449	38,952,533	41,918,724	45,552,635	50,416,986	52,730,982	59,139,548	68,643,422	68,643,422
stments - end of the year	46,670,000	44,740,000	43,616,336		40 070 750							
stments - end of the year		44,740,000 59,531,839	47,577,340	47,595,022	43,370,756	49,053,334	60,557,234	61,125,160	66,162,167	72,771,182	83,590,543	97,674,348
estments - end of the year ch, Cash Equivalents & Investments - end of the year	46,670,000				43,370,756	49,053,334	60,557,234	61,125,160	66,162,167	72,771,182	83,590,543	97,674,348
estments - end of the year h, Cash Equivalents & Investments - end of the year presenting:	46,670,000 53,356,000	59,531,839	47,577,340	47,595,022								
estments - end of the year sh, Cash Equivalents & Investments - end of the year presenting: tternal Restrictions	46,670,000 53,356,000 32,732,000	59,531,839 33,048,229	47,577,340 23,866,864	47,595,022 23,521,509	20,407,936	23,565,550	26,662,743	25,945,753	27,975,288	32,201,720	39,304,258	48,276,950
sh & Cash Equivalents - end of the year estments - end of the year sh, Cash Equivalents & Investments - end of the year presenting: xternal Restrictions temal Restrictions nrestricted	46,670,000 53,356,000	59,531,839	47,577,340	47,595,022								97,674,348 48,276,950 34,464,010 14,933,389 97,674,348

10 Year Financial Plan for the Years ending 30 June 2031												
CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	d Years				
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25 \$	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	•	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges		18,908,048	20,268,175	21,358,508	22,023,357	22,667,959	23,281,747	23,908,390	24,556,959	25,221,521	25,902,425	26,607,678
Jser Charges & Fees		8,861,674	9,134,746	9,134,364	9,582,225	9,885,423	10,231,850	10,547,262	10,865,256	11,181,850	11,511,853	11,853,259
nvestment & Interest Revenue Received	-	700,341	666,837	728,848	752,858	764,651	776,996	815,030	836,370	860,761	883,101	905,665
Grants & Contributions		26,992,625	24,944,160	22,539,104	11,140,653	11,876,941	12,326,552	12,402,073	12,664,541	12,970,589	13,240,828	13,561,658
londs & Deposits Received		3,458,596	(541,015)	1,757,141	1.839.441	1.875.486	1.896.050	1,906,637	1,947,052	1,989,150	2.032.467	2.076.172
Payments:		3,458,596	(541,015)	1,757,141	1,839,441	1,875,486	1,896,050	1,900,037	1,947,052	1,989,150	2,032,467	2,076,172
imployee Benefits & On-Costs		(18.983.594)	(19,266,805)	(19,614,554)	(20,106,345)	(20,609,608)	(21,183,805)	(21,775,751)	(22,384,846)	(23,011,969)	(23,658,062)	(24,326,889
Interials & Contracts		(9.103.763)	(8,471,226)	(7,834,705)	(7,979,263)	(8,380,332)	(8,280,930)	(8,460,743)	(8,801,345)	(9,106,440)	(9,044,354)	(9,243,064)
orrowing Costs		(376,402)	(371,675)	(405,738)	(355,092)	(284,309)	(217,706)	(170,621)	(129,318)	(93,160)	(62,608)	(33,969)
onds & Deposits Refunded		(010,402)	(011,010)	(400,700)	(000,002)	(204,000)	(217,700)	(170,021)	(123,010)	(55,166)	(02,000)	(00,000
ner		(4,149,161)	(4,520,409)	(4,269,238)	(4,347,475)	(4,495,873)	(4,645,393)	(4,804,250)	(4,941,750)	(5,114,670)	(5,290,498)	(5,466,520
t Cash provided (or used in) Operating Activities	-	26,308,363	21,842,788	23,393,730	12,550,358	13,300,339	14,185,360	14,368,026	14,612,918	14,897,632	15,515,151	15,933,990
ash Flows from Investing Activities												
eceipts:												
ale of Investment Securities		1,230,000	1,000,000	200,000	_	_	_	_	-	-	_	-
ale of Investment Property		-,250,000	-,500,000		-	_	_	_	_	_	-	_
ale of Real Estate Assets		1,564,943	2,805,000	900,000	700,000	2,012,500	1,662,500	812,500	1,637,500	800,000	1,775,000	1,775,000
ale of Infrastructure, Property, Plant & Equipment		759,413	565,662	547,399	598,718	557,145	742,382	553,650	626,584	469,562	574,100	500,500
ale of non-current assets classified as "held for sale"		-	-	,				,	,	,	,	-
ale of Intangible Assets				-	-	-	-	-	-	-	-	-
lle of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
le of Disposal Groups		-		-	-	-	-	-	-	-	-	-
ferred Debtors Receipts		1,780	1,833	1,888	1,945	2,003	2,063	2,125	1,366	-	-	-
stributions Received from Joint Ventures & Associates	-	-		-	-	-	-	-	-	-	-	-
er Investing Activity Receipts				-	-	-	-	-	-	-	-	-
ments:												
chase of Investment Securities	-	-		-	(1,000,000)	(1,300,000)	(3,000,000)	(4,000,000)	(2,000,000)	(4,000,000)	(5,500,000)	-
chase of Investment Property	-	-		-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment	-	(21,287,141)	(35,463,671)	(23,801,413)	(9,834,059)	(8,994,647)	(10,887,812)	(9,806,868)	(10,310,004)	(8,338,539)	(9,463,134)	(8,970,820)
chase of Real Estate Assets	-	(1,505,818)	(3,190,688)	-	(2,000,000)	(1,000,000)	-	(1,500,000)	(1,000,000)	(2,000,000)	(1,000,000)	-
chase of Intangible Assets	-	-		-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates	-	-		-	-	-	-	-	-	-	-	-
erred Debtors & Advances Made		-		-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
er Investing Activity Payments				-	-	-	-	-	-	-	-	-
Cash provided (or used in) Investing Activities	-	(19,236,823)	(34,281,864)	(22,152,126)	(11,533,396)	(8,722,999)	(11,480,867)	(13,938,593)	(11,044,554)	(13,068,977)	(13,614,034)	(6,695,320)
ash Flows from Financing Activities												
eceipts:												
oceeds from Borrowings & Advances		2,000,000	5,850,000	1,000,000	-	-	5,000,000	-	-	-	-	-
oceeds from Finance Leases	-		-	-	-	-	-	-	-	-	-	-
her Financing Activity Payments				-	-	-	-	-	-	-	-	-
ayments:		(4.404.075)	(4,000,000)	(0.050.446)	(0.400.757)	(0.004.546)	(4.04.4.700)	(4.070.570)	(4.400.500)	(000 050)	(0.45.444)	(004.4:=
epayment of Borrowings & Advances		(1,421,075)	(1,626,002)	(2,053,419)	(2,163,757)	(2,234,540)	(1,614,769)	(1,376,579)	(1,129,593)	(930,950)	(845,111)	(821,447)
epayment of lease liabilities (principal repayments) stributions to non-controlling interests				-	-	-	-	-	-	-	-	-
tributions to non-controlling interests ner Financing Activity Payments						-	-					
t Cash Flow provided (used in) Financing Activities		578,925	4,223,998	(1,053,419)	(2,163,757)	(2,234,540)	3,385,231	(1,376,579)	(1,129,593)	(930,950)	(845,111)	(821,447)
et Increase/(Decrease) in Cash & Cash Equivalents		7,650,465	(8,215,077)	188,185	(1,146,795)	2,342,799	6,089,724	(947,145)	2,438,772	897,705	1,056,006	8,417,223
us: Cash & Cash Equivalents - beginning of year		4,333,000	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639
sh & Cash Equivalents - end of the year		11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639	23,104,862
ash & Cash Equivalents - end of the year	4,333,000	11,983,465	3,768,388	3,956,573	2,809,779	5,152,578	11,242,302	10,295,157	12,733,929	13,631,633	14,687,639	23,104,862
	30,252,000	11,983,465 29,022,000	28,022,000	27,822,000	2,809,779	30,122,000	33,122,000	37,122,000	39,122,000	43,122,000	48,622,000	48,622,000
vestments - end of the year ash, Cash Equivalents & Investments - end of the year	34,585,000	41,005,465	31,790,388	31,778,573	31,631,779	30,122,000 35,274,578	44,364,302	47,417,157	51,855,929	43,122,000 56,753,633	48,622,000 63,309,639	71,726,862
ion, Gaon Equivalents a investments - end of the year	34,383,000	41,000,400	31,790,388	31,110,313	31,031,779	33,214,316	44,304,302	41,411,101	31,033,929	30,733,033	03,309,039	11,120,002
enresenting:												
	13 961 000	14.521 855	8,079 911	7,705,060	8,668,958	9.786 794	10.469 811	12.237 750	13,669,050	16.184 172	19.023 354	22,329 464
lepresenting: External Restrictions Internal Restrictions	13,961,000 20,624,000	14,521,855 19,183,575	8,079,911 16,793,962	7,705,060 18,053,030	8,668,958 17,596,730	9,786,794 19,648,008	10,469,811 22,128,805	12,237,750 22,532,718	13,669,050 24,703,108	16,184,172 26.570,493	19,023,354 29,599,685	
	13,961,000 20,624,000	14,521,855 19,183,575 7,300,035	8,079,911 16,793,962 6,916,515	7,705,060 18,053,030 6,020,483	8,668,958 17,596,730 5,366,090	9,786,794 19,648,008 5,839,776	10,469,811 22,128,805 11,765,687	12,237,750 22,532,718 12,646,689	13,669,050 24,703,108 13,483,771	16,184,172 26,570,493 13,998,969	19,023,354 29,599,685 14,686,600	22,329,464 34,464,010 14,933,389

10 Year Financial Plan for the Years ending 30 June 2031 CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected	I Years				
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29 \$	2029/30	2030/31
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	•	\$	
eceipts:												
ates & Annual Charges		1,411,145	1,533,717	1,622,314	1,705,447	1,792,812	1,858,977	1,915,539	1,973,835	2,033,916	2,095,841	2,159,667
ser Charges & Fees	-	5,001,672	5,278,002	5,492,030	5,765,175	6,051,933	6,272,537	6,460,712	6,654,534	6,854,171	7,059,796	7,271,589
vestment & Interest Revenue Received		143,800	69,500	71,585	73,732	75,944	78,223	80,570	82,988	85,477	88,041	90,682
ants & Contributions		295,777	285,556	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
ands & Deposits Received			-	-	-	-		-		-		
her yments:	-	38,656	39,816	41,010	42,241	43,508	44,814	46,158	47,543	48,969	50,438	51,951
ployee Benefits & On-Costs		(1,028,865)	(1,120,622)	(1,143,044)	(1,171,622)	(1,200,924)	(1,234,538)	(1,269,103)	(1,304,633)	(1,341,163)	(1,378,696)	(1,417,294
terials & Contracts		(3,458,551)	(3,665,468)	(3,653,604)	(3,740,934)	(3,831,254)	(3,928,417)	(4,073,917)	(4,128,683)	(4,247,089)	(4,355,040)	(4,468,840
rowing Costs		(0,400,001)	(0,000,400)	(0,000,004)	(0,140,004)	(0,001,204)	(0,520,411)	(4,070,517)	(4,120,000)	(4,247,000)	(4,000,040)	(4,400,040
nds & Deposits Refunded				_	_	_	_	_	_	_	_	
er	-	(305,341)	(271,486)	(283,723)	(296,956)	(310,827)	(325,367)	(340,608)	(356,588)	(373,338)	(390,899)	(409,310
Cash provided (or used in) Operating Activities	-	2,098,294	2,149,015	2,296,568	2,527,084	2,771,192	2,916,228	2,969,352	3,118,996	3,210,942	3,319,481	3,428,445
sh Flows from Investing Activities												
eceipts:												
le of Investment Securities		400,000		-	2,185,916	-	-	-	86,004	94,058	-	-
le of Investment Property	-			-		-	-	-	-	-	-	-
le of Real Estate Assets	-	-		-	-	-	-	-	-	-	-	-
le of Infrastructure, Property, Plant & Equipment	-	-		-	-	-	-	-	-	-	-	-
e of non-current assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
e of Intangible Assets	-	-		-	-	-	-	-	-	-	-	-
e of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
e of Disposal Groups			-	-	-	-	-	-	-	-	-	-
erred Debtors Receipts			-	-	-	-	-	-	-	-	-	-
ributions Received from Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
er Investing Activity Receipts			-	-	-	-	-	-	-	-	-	-
ments:												
chase of Investment Securities			(200,000)	(1,024,684)	-	(1,866,192)	(2,011,228)	(1,864,352)	-	-	(2,000,000)	-
hase of Investment Property		(0.407.000)	(0.005.004)	(4.404.500)	(4.740.000)	(005,000)	(005,000)	(4.405.000)	(0.005.000)	(0.005.000)	(4.000.000)	(000 000
nase of Infrastructure, Property, Plant & Equipment nase of Real Estate Assets	•	(2,467,889)	(2,685,804)	(1,464,500)	(4,713,000)	(905,000)	(905,000)	(1,105,000)	(3,205,000)	(3,305,000)	(1,060,000)	(860,000)
nase of Real Estate Assets hase of Intangible Assets	•		-	-	-	-	-	-	-	-	-	-
hase of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
rred Debtors & Advances Made				-	-	-	-	-	-	-	-	-
tributions Paid to Joint Ventures & Associates			_	-	-	-	-		-	-		-
er Investing Activity Payments			_	-	-	-	-		-	-		-
Till Vesting Activity Fayments				-	-	_	_	_	-	-	_	-
ash provided (or used in) Investing Activities	-	(2,067,889)	(2,885,804)	(2,489,184)	(2,527,084)	(2,771,192)	(2,916,228)	(2,969,352)	(3,118,996)	(3,210,942)	(3,060,000)	(860,000)
sh Flows from Financing Activities												
ceipts:												
ceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
ceeds from Finance Leases	•	-		-	-	-	-	-	-	-	-	-
er Financing Activity Payments				-	-	-	-	-	-	-	-	-
ments:												
payment of Borrowings & Advances		-		-	-	-	-	-	-	-	-	-
payment of lease liabilities (principal repayments) tributions to non-controlling interests		-		-	-	-	-	-	-	-	-	-
er Financing Activity Payments				-	-		-		-	-		-
Cash Flow provided (used in) Financing Activities		—							_			
		20.405	(726 700)	(100 616)		_	(0)	0	0		250 404	2 500 445
t Increase/(Decrease) in Cash & Cash Equivalents	-	30,405	(736,789)	(192,616)	-		(0)	0	0	(0)	259,481	2,568,445
us: Cash & Cash Equivalents - beginning of year		899,000	929,405	192,616	(0)	(0)	(0)	(0)	-	0	(0)	259,481
sh & Cash Equivalents - end of the year	<u> </u>	929,405	192,616	(0)	(0)	(0)	(0)	-	0	(0)	259,481	2,827,926
ash & Cash Equivalents - end of the year	899,000	929,405	192,616	(0)	(0)	(0)	(0)	_	0	(0)	259,481	2,827,926
vestments - end of the year	6,271,000	5,871,000	6,071,000	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,471,477	12,471,477
sh, Cash Equivalents & Investments - end of the year	7,170,000	6,800,405	6,263,616	7,095,684	4,909,767	6,775,959	8,787,187	10,651,539	10,565,535	10,471,477	12,730,958	15,299,403
external Restrictions	1,950,000	2,627,515	2,777,515	2,927,515	3,077,515	3,227,515	3,377,515	3,527,515	3,677,515	3,827,515	3,977,515	
epresenting: External Restrictions Internal Restrictions	-	(376,814)	(875,792)	184,669	(1,753,147)	382,138	2,624,511	4,731,489	4,900,326	5,073,272	7,612,493	4,127,515 10,473,752
External Restrictions	1,950,000 - 5,220,000 7,170,000											

10 Year Financial Plan for the Years ending 30 June 2031												
CASH FLOW STATEMENT - SEWER FUND	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected 2025/26	Years 2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
sh Flows from Operating Activities												
tes & Annual Charges		7,007,813	7,431,773	7,687,679	7,918,953	8,157,166	8,402,605	8,655,411	8,915,883	9,184,175	9,460,599	9.745.317
er Charges & Fees		1,112,106	1,392,402	1,420,581	1,463,198	1,507,094	1,552,306	1,598,875	1,646,841	1,696,247	1,747,135	1,799,548
estment & Interest Revenue Received		294,525	267,300	275,319	283,578	292,085	300,847	309,872	319,168	328,743	338,605	348,763
ants & Contributions		255,725	123,059	1,109,803	1,350,000	340,197	100,000	100,000	665,490	800,000	234,510	100,000
ds & Deposits Received			-	-	-	-	-	-	-	-	-	-
er .		5,628	5,797	5,971	6,150	6,335	6,525	6,721	6,923	7,131	7,345	7,565
ments:												
ployee Benefits & On-Costs	-	(1,737,887)	(1,890,733)	(1,928,546)	(1,976,764)	(2,026,176)	(2,082,911)	(2,141,223)	(2,201,175)	(2,262,812)	(2,326,167)	(2,391,307)
erials & Contracts	-	(2,825,936)	(2,987,160)	(2,960,486)	(3,023,561)	(3,095,783)	(3,173,349)	(3,299,368)	(3,329,124)	(3,437,599)	(3,525,856)	(3,619,761)
rowing Costs		(688,553)	(613,774)	(534,748)	(451,466)	(362,880)	(368,733)	(365,586)	(288,089)	(237,294)	(184,393)	(131,294)
ls & Deposits Refunded			<u>-</u>									
r		(305,357)	(320,775)	(336,327)	(352,644)	(369,765)	(387,726)	(406,578)	(426,356)	(447,109)	(468,887)	(491,737)
Cash provided (or used in) Operating Activities	-	3,118,064	3,407,889	4,739,246	5,217,444	4,448,272	4,349,564	4,458,124	5,309,561	5,631,483	5,282,891	5,367,095
sh Flows from Investing Activities												
ceipts:												
of Investment Securities		300,000	323,664	802,571	3,500,000	200,000	1,377,318	1,000,000	-	-	-	-
of Investment Property of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
of Infrastructure, Property, Plant & Equipment				-	-	-		-	-	-	-	-
of non-current assets classified as "held for sale"			_	-	-	-	-	-	-	-	-	-
of Intangible Assets			_	-				_				
of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
of Disposal Groups			-	-	-	-	-	-	-	-	-	-
rred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
butions Received from Joint Ventures & Associates	-		-	-	-	-	-	-	-	-	-	-
Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
ents:												
ase of Investment Securities	-	-	-	-	-	-	-	-	(400,000)	(2,502,624)	(2,003,874)	-
ase of Investment Property		(4.040.440)	(4.400.700)	(4.044.000)	(5.504.000)	(0.000.000)	(0.074.000)	(7.040.000)	(0.400.000)	(0.550.000)	(4.050.000)	(4.450.000)
ase of Infrastructure, Property, Plant & Equipment		(1,646,446)	(4,188,729)	(4,041,000)	(5,524,900)	(2,602,000)	(6,974,000)	(7,046,000)	(3,400,000)	(2,550,000)	(1,950,000)	(1,150,000)
ase of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
ase of Intangible Assets		•	-	-	-	-	-	-	-	-	-	-
ase of Interests in Joint Ventures & Associates red Debtors & Advances Made			-	•	-	-	-	-	-	-	-	-
ibutions Paid to Joint Ventures & Associates							-					
Investing Activity Payments		_	_	_	_	_	_	_	_	_	_	_
sh provided (or used in) Investing Activities		(1,346,446)	(3,865,065)	(3,238,429)	(2,024,900)	(2,402,000)	(5,596,682)	(6,046,000)	(3,800,000)	(5,052,624)	(3,953,874)	(1,150,000)
Flows from Financing Activities												
							F 000 000					
eds from Borrowings & Advances		-	-	-	-	-	5,000,000	-	-		-	-
beds from Borrowings & Advances eds from Finance Leases	:	:	-	-	- -	-	5,000,000	-	- -	- -	-	-
eeds from Borrowings & Advances seeds from Finance Leases er Financing Activity Payments		:	- - -	- - -		- - -	5,000,000	-		-	- - -	-
eeds from Borrowings & Advances eeds from Finance Leases re Financing Activity Payments nents:		(1,346.650)	- - - (1,421,792)	(1,500.817)	(1,584,099)	(1,672,685)	-	(1.761.405)	- - - (1,225,321)	(1,276.116)	(1,329,017)	(1,118.957)
eds from Borrowings & Advances seds from Finance Leases r Financing Activity Payments nents: yment of Borrowings & Advances		(1,346,650)	(1,421,792)	(1,500,817)	(1,584,099)	(1,672,685)	5,000,000 - - (1,972,616)	(1,761,405)	(1,225,321)	(1,276,116)	(1,329,017)	(1,118,957)
eeds from Borrowings & Advances eeds from Finance Leases r Financing Activity Payments nents: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments)		(1,346,650)	(1,421,792)	(1,500,817) - -	(1,584,099)	(1,672,685)	-	(1,761,405) - -	(1,225,321)	(1,276,116) - -	(1,329,017)	(1,118,957) - -
eds from Borrowings & Advances eeds from Finance Leases r Financing Activity Payments nents: nyment of Borrowings & Advances ayment of lease liabilities (principal repayments) butions to non-controlling interests		(1,346,650) - - - - -	(1,421,792) - - - -	(1,500,817) - - - -	(1,584,099) - - -	(1,672,685) - - -	-	(1,761,405) - - -	(1,225,321)	(1,276,116) - - -	(1,329,017) - - -	- - - (1,118,957) - - -
eeds from Borrowings & Advances seeds from Finance Leases er Financing Activity Payments ments: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments) ributions to non-controlling interests er Financing Activity Payments	:	(1,346,650)	(1,421,792)	(1,500,817)	(1,584,099) - - - (1,584,099)	(1,672,685)	-	(1,761,405)	(1,225,321)	(1,276,116)	(1,329,017) (1,329,017)	(1,118,957)
ceeds from Borrowings & Advances ceeds from Finance Leases er Financing Activity Payments ments: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments) ributions to non-controlling interests er Financing Activity Payments Cash Flow provided (used in) Financing Activities	:		-	- - -	- - -	-	(1,972,616) - -	- - -	- - -	- - -	- - -	- - -
eeds from Borrowings & Advances seeds from Finance Leases or Financing Activity Payments ments: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments) ibutions to non-controlling interests or Financing Activity Payments Cash Flow provided (used in) Financing Activities Increase/(Decrease) in Cash & Cash Equivalents	:	(1,346,650)	(1,421,792)	- - -	(1,584,099)	(1,672,685) 373,587	(1,972,616) - - - - 3,027,384 1,780,266	(1,761,405)	(1,225,321) 284,240	(1,276,116)	(1,329,017)	(1,118,957) 3,098,138
eds from Borrowings & Advances eds from Finance Leases Financing Activity Payments ents: yment of Borrowings & Advances yment of lease liabilities (principal repayments) butions to non-controlling interests Financing Activity Payments cash Flow provided (used in) Financing Activities encrease/(Decrease) in Cash & Cash Equivalents Cash & Cash Equivalents - beginning of year	:	(1,346,650) 424,968 1,454,000	(1,421,792)	- - -	(1,584,099) 1,608,445	(1,672,685) 373,587 1,608,445	(1,972,616) - - 3,027,384 1,780,266 1,982,032	(1,761,405) (3,349,281) 3,762,298	(1,225,321) 284,240 413,017	(1,276,116) (697,256) 697,256	(1,329,017)	(1,118,957) 3,098,138
eds from Borrowings & Advances eds from Finance Leases Financing Activity Payments nents: yment of Borrowings & Advances yment of lease liabilities (principal repayments) butions to non-controlling interests Financing Activity Payments Cash Flow provided (used in) Financing Activities ncrease/(Decrease) in Cash & Cash Equivalents Cash & Cash Equivalents - beginning of year	: : : : : :	(1,346,650)	(1,421,792)	- - -	(1,584,099)	(1,672,685) 373,587	(1,972,616) - - - - 3,027,384 1,780,266	(1,761,405)	(1,225,321) 284,240	(1,276,116)	(1,329,017)	(1,118,957) 3,098,138
ceipts: ceeds from Borrowings & Advances ceeds from Borrowings & Advances ceeds from Finance Leases er Financing Activity Payments ments: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments) ributions to non-controlling interests er Financing Activity Payments Cash Flow provided (used in) Financing Activities Increase/(Decrease) in Cash & Cash Equivalents s: Cash & Cash Equivalents - beginning of year sh & Cash Equivalents - end of the year		(1,346,650) 424,968 1,454,000 1,878,968	(1,421,792)	- - -	(1,584,099) 1,608,445 - 1,608,445	(1,672,685) 373,587 1,608,445 1,982,032	3,027,384 1,780,266 1,982,032 3,762,298	(1,761,405) (3,349,281) 3,762,298 413,017	(1,225,321) 284,240 413,017 697,256	(1,276,116) (697,256) 697,256	(1,329,017)	(1,118,957) 3,098,138 0 3,098,138
eds from Borrowings & Advances eeds from Finance Leases r Financing Activity Payments nents: ayment of lease liabilities (principal repayments) ibutions to non-controlling interests r Financing Activity Payments Cash Flow provided (used in) Financing Activities increase/(Decrease) in Cash & Cash Equivalents : Cash & Cash Equivalents - beginning of year n & Cash Equivalents - end of the year	1,454,000	(1,346,650) 424,968 1,454,000 1,878,968	(1,421,792) (1,878,968) 1,878,968	(1,500,817)	(1,584,099) 1,608,445 - 1,608,445	(1,672,685) 373,587 1,608,445 1,982,032	(1,972,616) 3,027,384 1,780,266 1,982,032 3,762,298	(1,761,405) (3,349,281) 3,762,298 413,017	(1,225,321) 284,240 413,017 697,256	(1,276,116) (697,256) 697,256	(1,329,017) - 0	(1,118,957) 3,098,138 0 3,098,138
eeds from Borrowings & Advances eeds from Finance Leases r Financing Activity Payments nents: syment of Borrowings & Advances syment of lease liabilities (principal repayments) butions to non-controlling interests r Financing Activity Payments Cash Flow provided (used in) Financing Activities ncrease/(Decrease) in Cash & Cash Equivalents Cash & Cash Equivalents - beginning of year 1 & Cash Equivalents - end of the year 1 & Cash Equivalents - end of the year 1 & Cash Equivalents - end of the year 1 & Cash Equivalents - end of the year	1,454,000 10,147,000	(1,346,650) 424,968 1,454,000 1,878,968 9,847,000	(1,421,792) (1,878,968) 1,878,968	(1,500,817)	(1,584,099) 1,608,445 - 1,608,445 1,608,445 5,220,765	(1,672,685) 373,587 1,608,445 1,982,032 1,982,032 5,020,765	(1,972,616) 	(1,761,405) (3,349,281) 3,762,298 413,017	(1,225,321) 284,240 413,017 697,256 697,256 3,043,447	(1,276,116) (697,256) 697,256 0	(1,329,017) 0 0 7,549,945	(1,118,957) 3,098,138 0 3,098,138
eds from Borrowings & Advances eds from Finance Leases Financing Activity Payments ents: "ment of Borrowings & Advances yment of lease liabilities (principal repayments) utions to non-controlling interests Financing Activity Payments ash Flow provided (used in) Financing Activities acrease/(Decrease) in Cash & Cash Equivalents Cash & Cash Equivalents - beginning of year & Cash Equivalents - end of the year & Cash Equivalents - end of the year ments - end of the year	1,454,000	(1,346,650) 424,968 1,454,000 1,878,968	(1,421,792) (1,878,968) 1,878,968	(1,500,817)	(1,584,099) 1,608,445 - 1,608,445	(1,672,685) 373,587 1,608,445 1,982,032	(1,972,616) 3,027,384 1,780,266 1,982,032 3,762,298	(1,761,405) (3,349,281) 3,762,298 413,017	(1,225,321) 284,240 413,017 697,256	(1,276,116) (697,256) 697,256	(1,329,017) - 0	(1,118,957) 3,098,138 0 3,098,138
eds from Borrowings & Advances eds from Finance Leases Financing Activity Payments ents: yment of lease liabilities (principal repayments) butions to non-controlling interests r Financing Activity Payments cash Flow provided (used in) Financing Activities encrease/(Decrease) in Cash & Cash Equivalents cash & Cash Equivalents - beginning of year & Cash & Cash Equivalents - end of the year timents - end of the year timents - end of the year timents - end of the year timents - end of the year (Lash Equivalents & Investments - end of the year	1,454,000 10,147,000	(1,346,650) 424,968 1,454,000 1,878,968 9,847,000	(1,421,792) (1,878,968) 1,878,968	(1,500,817)	(1,584,099) 1,608,445 - 1,608,445 1,608,445 5,220,765	(1,672,685) 373,587 1,608,445 1,982,032 1,982,032 5,020,765	(1,972,616) 	(1,761,405) (3,349,281) 3,762,298 413,017	(1,225,321) 284,240 413,017 697,256 697,256 3,043,447	(1,276,116) (697,256) 697,256 0	(1,329,017) 0 0 7,549,945	(1,118,957) 3,098,138 0 3,098,138
seeds from Borrowings & Advances seeds from Finance Leases or Financing Activity Payments ments: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments) ributions to non-controlling interests or Financing Activity Payments Cash Flow provided (used in) Financing Activities Increase/(Decrease) in Cash & Cash Equivalents or Cash & Cash Equivalents - beginning of year h & Cash Equivalents - end of the year stments - end of the year h, Cash Equivalents & Investments - end of the year or essenting:	1,454,000 10,147,000 11,601,000	(1,346,650) 424,968 1,454,000 1,878,968 1,878,968 9,847,000 11,725,968	(1,421,792) (1,878,968) 1,878,968	(1,500,817) - - - 8,720,765 8,720,765	(1,584,099) 1,608,445 - 1,608,445 - 1,608,445 5,220,765 6,829,210	(1,672,685) 373,587 1,608,445 1,982,032 1,982,032 5,020,765 7,002,797	(1,972,616) 3,027,384 1,780,266 1,982,032 3,762,298 3,62,298 3,643,447 7,405,745	(1,761,405) (3,349,281) 3,762,298 413,017 413,017 2,643,447 3,056,464	(1,225,321) 284,240 413,017 697,256 697,256 3,043,447 3,740,704	(1,276,116) (697,256) 697,256 0 0 5,546,071 5,546,071	(1,329,017) - 0 0 7,549,945 7,549,945	(1,118,957) 3,098,138 0 3,098,138 3,098,138 7,549,945 10,648,083
Deeds from Borrowings & Advances Deeds from Finance Leases Deeds From Finance Deeds Deed	1,454,000 10,147,000	(1,346,650) 424,968 1,454,000 1,878,968 1,878,968 9,847,000 11,725,968	(1,421,792) (1,878,968) 1,878,968 - - 9,523,336 9,523,336	(1,500,817) - - - 8,720,765 8,720,765 3,947,806	(1,584,099) 1,608,445 1,608,445 1,608,445 5,220,765 6,829,210	(1,672,685) 373,587 1,608,445 1,982,032 1,982,032 5,020,765 7,002,797	3,027,384 1,780,266 1,982,032 3,762,298 3,643,447 7,405,745	(1,761,405) (3,349,281) 3,762,298 413,017 413,017 2,643,447 3,056,464	(1,225,321) 284,240 413,017 697,256 697,256 3,043,447 3,740,704	(1,276,116) (697,256) 697,256 0 0 5,546,071 4,547,806	(1,329,017) 0 0 7,549,945 4,647,806	(1,118,957) 3,098,138 0 3,098,138 3,098,138 7,549,945 10,648,083
ceeds from Borrowings & Advances ceeds from Finance Leases er Financing Activity Payments ments: ayment of Borrowings & Advances ayment of lease liabilities (principal repayments) ributions to non-controlling interests er Financing Activity Payments Cash Flow provided (used in) Financing Activities Increase/(Decrease) in Cash & Cash Equivalents s: Cash & Cash Equivalents - beginning of year	1,454,000 10,147,000 11,601,000	(1,346,650) 424,968 1,454,000 1,878,968 1,878,968 9,847,000 11,725,968	(1,421,792) (1,878,968) 1,878,968	(1,500,817) - - - 8,720,765 8,720,765	(1,584,099) 1,608,445 - 1,608,445 - 1,608,445 5,220,765 6,829,210	(1,672,685) 373,587 1,608,445 1,982,032 1,982,032 5,020,765 7,002,797	(1,972,616) 3,027,384 1,780,266 1,982,032 3,762,298 3,62,298 3,643,447 7,405,745	(1,761,405) (3,349,281) 3,762,298 413,017 413,017 2,643,447 3,056,464	(1,225,321) 284,240 413,017 697,256 697,256 3,043,447 3,740,704	(1,276,116) (697,256) 697,256 0 0 5,546,071 5,546,071	(1,329,017) - 0 0 7,549,945 7,549,945	(1,118,957) 3,098,138 0 3,098,138 3,098,138 7,549,945 10,648,083