

Richmond
Valley
Council



Operational Plan 2020/2021 (including Financial Estimates 2020/2024)

Adopted by Council 23 June 2020

Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

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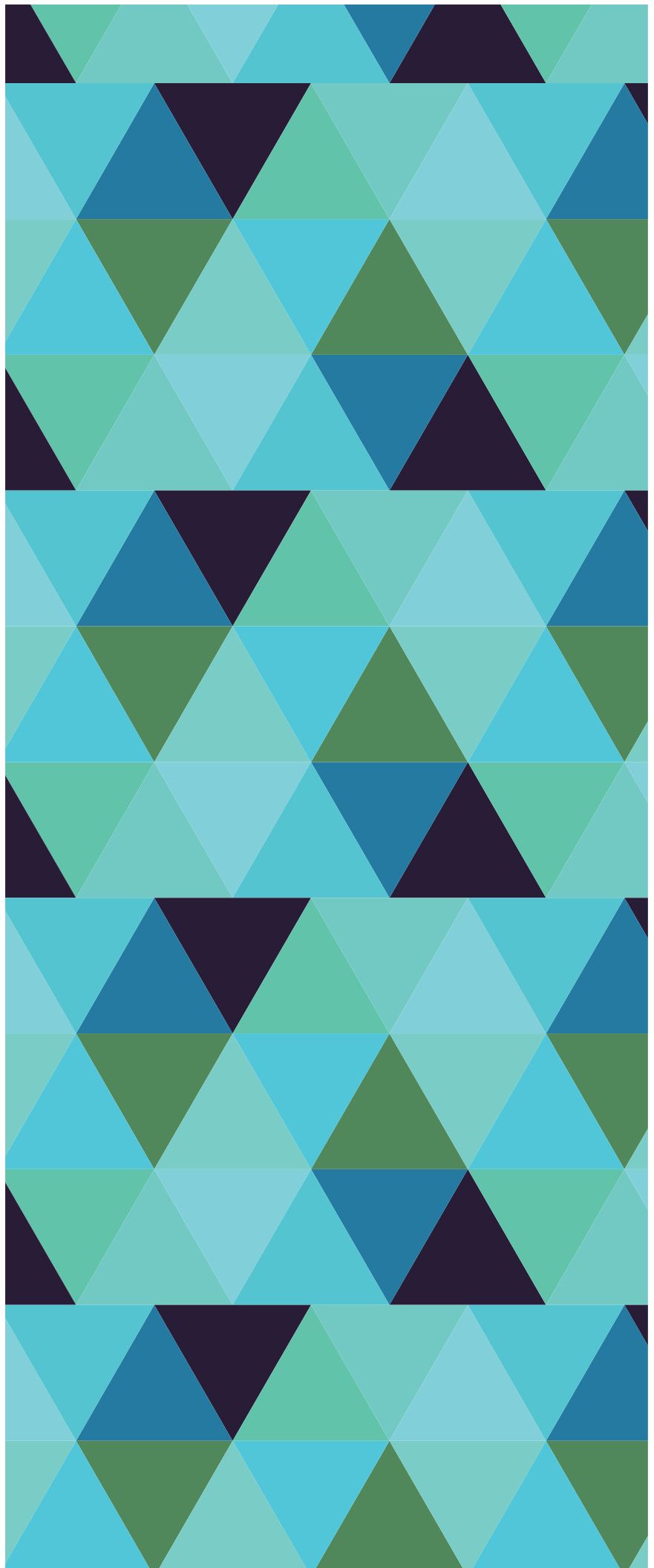


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Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Budget Summary and Cash Result

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
8,662,767	11,564,820			Connecting People & Places	19.8%	10,382,158	9,627,013	9,852,589	10,084,090
3,528,834	5,042,989			Growing our Economy	6.5%	3,759,940	3,956,867	3,734,315	3,905,879
22,985,954	23,352,446			Looking after our Environment	5.4%	24,224,928	24,993,631	25,963,181	26,951,132
24,470,235	24,549,711			Making Council Great	4.2%	25,507,121	26,607,456	27,750,198	28,480,596
59,647,790	64,509,966			Total Operating Revenue	7.1%	63,874,147	65,184,967	67,300,283	69,421,697
				Operating Expenditure					
27,636,435	30,206,072			Connecting People & Places	6.5%	29,438,316	29,624,239	30,386,227	31,113,567
6,289,904	7,100,702			Growing our Economy	5.4%	6,627,906	6,585,475	6,673,423	6,801,585
23,138,545	23,534,822			Looking after our Environment	3.3%	23,911,787	24,351,835	24,895,719	25,418,509
7,292,207	7,491,689			Making Council Great	2.2%	7,451,881	7,782,733	7,715,779	7,917,387
64,357,092	68,333,286			Total Operating Expenditure	4.8%	67,429,891	68,344,282	69,671,148	71,251,048
(4,709,301)	(3,823,319)			Operating Result before Capital Grants and Contributions	-24.5%	(3,555,744)	(3,159,315)	(2,370,865)	(1,829,351)
3,546,269	7,874,697			Add: Capital Revenue					
				Capital Grants & Contributions	183.0%	10,037,509	8,863,744	3,326,271	1,222,831
(1,163,032)	4,051,377			Operating Result including Capital Grants and Contributions	-657.3%	6,481,765	5,704,429	955,406	(606,520)
				Add: Non-Cash Expenses					
18,068,601	18,068,601			Depreciation	0.2%	18,104,448	18,605,720	19,035,150	19,475,210
68,240	68,240			Rehabilitation Borrowing Expenses	0.9%	68,828	70,549	72,313	74,120
310,000	310,000			Quarry Inventory Movements	-100.0%	0	0	0	0
				Add: Non-Operating Funds Employed					
0	0			Loan Funds Used	0.0%	2,000,000	1,000,000	1,000,000	0
1,300	1,300			Deferred Debtor Repayments	36.9%	1,780	1,833	1,888	1,945
3,070,591	845,128			Proceeds from Sale of Assets	-2.8%	2,983,413	3,117,080	3,463,375	2,835,697
				Less: Funds Deployed for Non-Operating Purposes					
18,605,450	19,951,750			Asset Acquisition	86.0%	34,596,909	23,214,455	19,452,385	17,836,784
2,485,648	2,485,648			Loan Repayments	11.4%	2,768,316	2,980,682	3,201,337	3,348,603
(735,399)	907,248			Cash Surplus/(Deficit)	950.4%	(7,724,991)	2,304,474	1,874,410	595,065
				Equity Movements					
(928,655)	785,029			Restricted Funds - Increase/(Decrease)	766.2%	(8,043,860)	2,559,802	1,894,033	658,308
193,256	122,219			Working Funds - Increase/(Decrease)	65.0%	318,869	(255,328)	(19,623)	(63,243)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Our Priority: Connecting People and Places - Budget Summary

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
21,952	2,605			Operating Revenue					
0	0			Festivals and Events	3.0%	22,611	23,289	23,988	24,708
1,241,082	1,375,503			Swimming Pools	0.0%	0	0	0	0
1,185,072	3,360,796			Libraries	2.6%	1,273,441	1,311,156	1,347,004	1,383,838
333,378	333,378			Emergency Management	38.2%	1,637,423	1,789,791	1,837,256	1,885,990
231,626	244,239			Cemeteries	3.0%	343,381	353,683	364,292	375,223
92,500	689,255			Sports Grounds, Parks and Facilities	9.7%	253,978	261,511	269,270	277,261
5,557,157	5,557,157			Community Centres and Halls	10.1%	101,831	104,885	108,031	111,271
0	0			Building and Maintaining Roads	21.4%	6,747,693	5,782,698	5,902,748	6,025,799
0	1,887			Community Engagement, Consultation and Communication	0.0%	0	0	0	0
				Community Programs and Grants	0.0%	1,800	0	0	0
8,662,767	11,564,820			Total Operating Revenue	19.8%	10,382,158	9,627,013	9,852,589	10,084,090
				Operating Expenditure					
240,803	196,864			Festivals and Events	45.2%	349,668	269,682	247,522	254,048
710,361	710,361			Swimming Pools	19.2%	846,929	904,978	924,230	943,254
2,180,688	2,281,738			Libraries	2.7%	2,238,765	2,296,942	2,354,688	2,414,404
2,105,160	4,327,718			Emergency Management	21.9%	2,566,040	3,077,139	3,151,573	3,228,320
358,574	358,574			Cemeteries	2.5%	367,537	376,695	385,975	396,363
2,843,992	2,892,527			Sports Grounds, Parks and Facilities	1.6%	2,890,234	2,981,042	3,043,398	3,115,249
708,320	708,331			Community Centres and Halls	3.1%	730,575	751,230	773,071	794,354
17,986,164	18,072,809			Building and Maintaining Roads	5.3%	18,937,286	18,442,018	18,970,779	19,421,470
234,841	234,841			Community Engagement, Consultation and Communication	0.9%	237,015	243,368	246,944	250,618
267,531	422,308			Community Programs and Grants	2.5%	274,267	281,145	288,047	295,486
27,636,435	30,206,072			Total Operating Expenditure	6.5%	29,438,316	29,624,239	30,386,227	31,113,567
(18,973,668)	(18,641,252)			Operating Result - Surplus/(Deficit)	0.4%	(19,056,158)	(19,997,226)	(20,533,638)	(21,029,477)
(7,760,708)	(7,428,292)			Operating Cash Result - Surplus/(Deficit)	1.0%	(7,836,598)	(8,507,609)	(8,767,214)	(8,979,329)
				Capital Movements					
				Add: Capital Grants and Contributions		4,123,685	2,208,828	662,579	489,893
				Add: Loan Funds Used		0	1,000,000	0	0
				Add: Asset Sales		500	500	10,500	500
				Add: Transfer from Reserves		3,670,698	1,818,020	98,911	88,199
				Less: Capital Expenditure		13,304,645	10,043,869	6,204,480	6,050,284
				Less: Loan Repayments		732,164	842,406	872,249	903,343
				Less: Transfer to Reserves		0	45,400	20,400	36,400
				Program Cash Result - Surplus/(Deficit)		(14,078,524)	(14,411,936)	(15,092,353)	(15,390,764)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
21,952	0	170550	0290	Events - Casino Beef Week	3.0%	22,611	23,289	23,988	24,708
0	550	170664	0815	Events - RVC Christmas Street Party	0.0%	0	0	0	0
0	2,055	170674	0290	Events - Cow Town Chow Down	0.0%	0	0	0	0
21,952	2,605			Total Operating Revenue	3.0%	22,611	23,289	23,988	24,708
				Operating Expenditure					
83,133	83,133	170500	3025	Events Management - Ops	68.6%	140,158	116,352	90,270	92,780
				Event Support					
5,266	0	170510	3238	Anzac Day	2.3%	5,387	5,535	5,687	5,843
7,911	7,911	170520	3238	Australia Day	1.2%	8,003	8,212	8,428	8,648
2,159	2,159	170530	3250	Bentley Art Prize	1.3%	2,186	2,219	2,252	2,286
0	1,000	170532	3252	Bulls on the Green	0.0%	0	0	0	0
0	4,200	170549	3025	Casino Truck Show	0.0%	0	0	0	0
54,044	0	170550	3240	Casino Beef Week	0.8%	54,497	55,909	57,360	58,846
1,572	1,572	170552	3250	Casino Fun Run	2.2%	1,606	1,650	1,696	1,742
0	0	170554	3252	Casino Relay for Life	0.0%	979	0	979	0
1,036	0	170555	3250	Beef Meets Reef	0.0%	1,036	1,062	1,089	1,116
9,827	9,827	170570	3238	Co-opera	-100.0%	0	10,325	0	10,848
0	2,000	170610	3250	Evans Head Malibu Classic	0.0%	0	0	0	0
0	5,200	170630	3250	Great Eastern Fly-In	0.0%	0	0	0	0
0	0	170643	3250	Music Event (Bushfire Recovery)	0.0%	60,000	0	0	0
0	1,000	170646	3252	Casino Golf Club NYE	0.0%	0	0	0	0
29,098	16,500	170650	3250	Other Events	33.9%	38,950	30,630	41,028	32,238
25,000	25,000	170655	3250	Primex	0.0%	25,000	25,625	26,266	26,923
500	500	170660	3250	Quota Club Fair	0.0%	500	500	500	500
1,608	1,608	170662	3238	Remembrance Day	2.4%	1,646	1,692	1,739	1,786
8,683	9,233	170664	3252	RVC Christmas Street Party	0.7%	8,745	8,971	9,203	9,441
966	966	170666	3238	RVC Events/Ceremonies	0.9%	975	1,000	1,025	1,051
10,000	0	170668	3250	Sculpture Prize (SRV 14/15)	-100.0%	0	0	0	0
0	1,000	170670	3250	Woodburn River Festival	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
0	1,000	170671	3250	Woodburn Orchid Spring Show	0.0%	0	0	0	0
0	19,555	170674	3238	Cow Town Chow Down	0.0%	0	0	0	0
0	0	170675	3252	Richmond Valley Culture Festival	0.0%	0	0	0	0
0	3,500	170676	3252	Rappville Rodeo	0.0%	0	0	0	0
240,803	196,864			Total Operating Expenditure	45.2%	349,668	269,682	247,522	254,048
(218,851)	(194,259)			Operating Result - Surplus/(Deficit)	49.4%	(327,057)	(246,393)	(223,534)	(229,340)
(218,851)	(194,259)			Operating Cash Result - Surplus/(Deficit)	49.4%	(327,057)	(246,393)	(223,534)	(229,340)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		140,000	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(187,057)	(246,393)	(223,534)	(229,340)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Swimming Pools

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
128,075	128,075	280010	Various	Casino Swimming Pool	49.0%	190,828	232,445	234,287	236,141
41,788	41,788	280020	Various	Coraki Swimming Pool	32.7%	55,441	56,883	58,365	59,836
235,059	235,059	280030	Various	Evans Head Aquatic Centre	18.5%	278,619	285,705	292,973	300,427
51,448	51,448	280040	Various	Woodburn Swimming Pool	31.0%	67,393	69,152	70,961	72,756
69,291	69,291	280991	3998	Indirect Expenditure	0.9%	69,948	71,483	73,609	75,215
184,700	184,700	280990	3999	Activity Based Costing - Expense Depreciation	0.0%	184,700	189,310	194,035	198,879
710,361	710,361			Total Operating Expenditure	19.2%	846,929	904,978	924,230	943,254
(710,361)	(710,361)			Operating Result - Surplus/(Deficit)	19.2%	(846,929)	(904,978)	(924,230)	(943,254)
(525,661)	(525,661)			Operating Cash Result - Surplus/(Deficit)	26.0%	(662,229)	(715,668)	(730,195)	(744,375)
				Capital Movements					
				Add: Capital Grants & Contributions		1,650,000	1,550,000	0	0
				Add: Loan Funds Used		0	1,000,000	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		45,466	996,603	0	0
				Less: Asset Acquisition		1,650,000	3,500,000	0	0
				Less: Loan Repayments		0	84,124	87,309	90,613
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(616,763)	(753,189)	(817,504)	(834,988)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Libraries

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
78,877	121,758	220010	Various	Operating Revenue					
				Public Libraries Revenue	-100.0%	0	0	0	0
1,162,205	1,253,745	230010	Various	Richmond Upper Clarence Regional Library	9.6%	1,273,441	1,311,156	1,347,004	1,383,838
1,241,082	1,375,503			Total Operating Revenue	2.6%	1,273,441	1,311,156	1,347,004	1,383,838
				Operating Expenditure					
47,836	47,836	220100	Various	Casino Library	4.2%	49,832	51,599	53,437	55,347
7,855	7,855	220200	Various	Coraki Library	11.0%	8,716	9,086	9,476	9,808
7,205	7,205	220300	Various	Evans Head Library	0.0%	7,205	7,385	7,570	7,759
772,794	815,675	220400	Various	Regional Library Contributions	-7.0%	718,846	740,795	761,364	782,518
1,043,648	1,101,817	230010	Various	Richmond Upper Clarence Regional Library	9.9%	1,146,988	1,178,691	1,211,269	1,244,753
52,140	52,140	230991	3998	Indirect Expenditure	1.4%	52,868	53,856	54,792	56,159
249,210	249,210	230990	3999	Activity Based Costing - Expense Depreciation	2.0%	254,310	255,530	256,780	258,061
2,180,688	2,281,738			Total Operating Expenditure	2.7%	2,238,765	2,296,942	2,354,688	2,414,404
(939,606)	(906,235)			Operating Result - Surplus/(Deficit)	2.7%	(965,324)	(985,786)	(1,007,684)	(1,030,566)
(690,396)	(657,025)			Operating Cash Result - Surplus/(Deficit)	3.0%	(711,014)	(730,256)	(750,904)	(772,505)
				Capital Movements					
				Add: Capital Grants & Contributions		444,453	45,400	45,400	45,400
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		500	500	10,500	500
				Add: Transfer from Restricted Assets		460,900	0	0	0
				Less: Asset Acquisition		1,006,324	106,333	143,937	120,605
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	45,400	20,400	36,400
				Program Cash Result - Surplus/(Deficit)		(811,485)	(836,089)	(859,341)	(883,610)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
1,172,497	1,053,202	240010	Various	Operating Revenue					
0	182,461	240011	0550	Fire Control Revenue	0.0%	1,172,806	1,776,450	1,823,515	1,871,837
0	70,000	240024	0550	Fire Control - Emergency Services Levy Grant	0.0%	442,702	0	0	0
0	40,000	240025	0550	Lismore City Council Zone - Blue Knob Station	0.0%	0	0	0	0
0	45,000	240026	0550	Lismore City Council Zone - Larnook Station	0.0%	0	0	0	0
0	45,000	240026	0550	Kyogle Council Zone - Woodenbong Station	0.0%	0	0	0	0
0	40,888	240704	0550	S44-19-20003 Grafton Rd Fires 11/8/19	0.0%	0	0	0	0
0	183,237	240706	0550	S44 Rappville Oct 19	0.0%	0	0	0	0
0	500,000	240708	0550	Rappville Nat Dis Emergency	0.0%	0	0	0	0
0	44,240	240709	0550	Rappville Blazeaid Expenses	0.0%	0	0	0	0
0	50,000	240712	0550	Recovery stage temp Transfer Station	0.0%	0	0	0	0
0	319,193	240720	0550	S44 Bora Ridge 8/11/19	0.0%	0	0	0	0
0	820,000	240721	0550	Bora Ridge Nat Disaster	0.0%	0	0	0	0
2,575	2,575	250000	Various	Emergency Services - SES	3.0%	2,652	2,732	2,814	2,898
0		250005	0590	SES - Emergency Services Levy Grant	0.0%	8,963	0	0	0
10,000	10,000	250090	Various	Emergency Services - Emergency Committee	3.0%	10,300	10,609	10,927	11,255
1,185,072	3,360,796			Total Operating Revenue	38.2%	1,637,423	1,789,791	1,837,256	1,885,990
				Operating Expenditure					
149,600	149,600	240040	Various	Regional Fire Control Centre	0.0%	149,600	154,029	158,603	163,326
127,727	127,727	240050	Various	Richmond Valley Council Zone - M & R	0.0%	127,727	131,187	134,746	138,411
22,241	22,241	240150	Various	Richmond Valley Council Zone - Non-Claimable	32.8%	29,533	30,693	31,903	32,785
127,723	127,723	240300	Various	Lismore City Council Zone - M & R	0.0%	127,723	131,183	134,742	138,406
0	70,000	240317	Various	Lismore City Council Zone - Blue Knob Station	0.0%	0	0	0	0
0	40,000	240318	Various	Lismore City Council Zone - Larnook Station	0.0%	0	0	0	0
99,800	99,800	240400	Various	Kyogle Council Zone - M & R	0.0%	99,800	102,563	105,407	108,337
0	45,000	240409	Various	Kyogle Council Zone - Woodenbong Station	0.0%	0	0	0	0
0	40,888	240704	Various	S44-19-20003 Grafton Rd Fires 11/8/19	0.0%	0	0	0	0
0	183,237	240706	Various	S44 Rappville Oct 19	0.0%	0	0	0	0
0	500,000	240708	Various	Rappville Nat Dis Emergency	0.0%	0	0	0	0
0	44,240	240709	Various	Rappville Blazeaid Expenses	0.0%	0	0	0	0
0	50,000	240712	Various	Recovery stage temp Transfer Station	0.0%	0	0	0	0
0	319,193	240720	Various	S44 Bora Ridge 8/11/19	0.0%	0	0	0	0
0	820,000	240721	Various	Bora Ridge Nat Disaster	0.0%	0	0	0	0
0	110,000	240810	Various	Fire Recovery Team Costs (OEM Funded)	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community									
Service: Emergency Management									
Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				Statutory Contributions					
110,877	110,877	240500	Various	NSW Fire and Rescue	11.7%	123,810	135,000	138,375	141,834
348,052	348,052	240505	Various	NSW Rural Fire Service - Richmond Valley Council	42.7%	496,834	659,490	675,977	692,876
344,129	344,129	240510	Various	NSW Rural Fire Service - Lismore City Council	42.7%	491,233	652,055	668,356	685,065
313,202	313,202	240515	Various	NSW Rural Fire Service - Kyogle Council	42.7%	447,085	593,455	608,291	623,498
36,274	36,274	250005	Various	Emergency Services Levy	24.7%	45,237	54,000	55,350	56,734
6,319	6,319	250010	Various	Casino SES	3.9%	6,564	6,795	7,035	7,238
4,814	4,814	250020	Various	Broadwater SES	6.1%	5,107	5,324	5,552	5,716
1,176	1,176	250030	Various	Coraki SES	77.7%	2,090	2,160	2,232	2,306
10,891	10,891	250040	Various	Woodburn SES	-30.6%	7,562	7,863	8,178	8,434
				Indirect Expenditure					
121,835	121,835	250991	3998	Activity Based Costing - Expense	1.9%	124,135	126,128	128,320	131,474
280,500	280,500	250990	3999	Depreciation	0.5%	282,000	285,214	288,506	291,880
2,105,160	4,327,718			Total Operating Expenditure	21.9%	2,566,040	3,077,139	3,151,573	3,228,320
(920,088)	(966,922)			Operating Result - Surplus/(Deficit)	0.9%	(928,617)	(1,287,348)	(1,314,317)	(1,342,330)
(639,588)	(686,422)			Operating Cash Result - Surplus/(Deficit)	1.1%	(646,617)	(1,002,134)	(1,025,811)	(1,050,450)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(646,617)	(1,002,134)	(1,025,811)	(1,050,450)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Cemeteries

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
248,363	248,363	330010	Various	Casino Cemetery	3.0%	255,814	263,488	271,392	279,535
33,075	33,075	330020	Various	Coraki Cemetery	3.0%	34,068	35,091	36,143	37,228
51,940	51,940	330030	Various	Evans Head Cemetery	3.0%	53,499	55,104	56,757	58,460
333,378	333,378			Total Operating Revenue	3.0%	343,381	353,683	364,292	375,223
				Operating Expenditure					
166,440	166,440	330010	Various	Casino Lawn Cemetery	1.7%	169,215	173,721	178,356	183,110
31,519	31,519	330012	Various	Casino West St Cemetery	2.0%	32,145	33,019	33,916	34,836
20,000	20,000	330020	Various	Coraki Cemetery	0.0%	20,000	20,500	21,013	21,538
21,000	21,000	330030	Various	Evans Head Lawn Cemetery	14.3%	24,000	24,600	25,215	25,846
9,000	9,000	330040	Various	Woodburn Cemetery	0.0%	9,000	9,225	9,456	9,692
11,628	11,628	330090	Various	Other Expenses	2.7%	11,941	12,386	12,850	13,332
82,487	82,487	330991	3998	Indirect Expenditure Activity Based Costing - Expense	2.7%	84,736	86,330	87,832	90,238
16,500	16,500	330990	3999	Depreciation	0.0%	16,500	16,914	17,337	17,771
358,574	358,574			Total Operating Expenditure	2.5%	367,537	376,695	385,975	396,363
(25,196)	(25,196)			Operating Result - Surplus/(Deficit)	-4.1%	(24,156)	(23,012)	(21,683)	(21,140)
(8,696)	(8,696)			Operating Cash Result - Surplus/(Deficit)	-12.0%	(7,656)	(6,098)	(4,346)	(3,369)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		66,656	46,098	44,346	33,369
				Less: Asset Acquisition		59,000	40,000	40,000	30,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
31,909	31,909	290000	Various	Sports Grounds Revenue	3.0%	32,867	33,853	34,869	35,915
31,900	41,900	290109	Various	Casino Sports Stadium	24.8%	39,827	41,022	42,252	43,520
68,742	68,742	300010	Various	Parks & Gardens Revenue	3.0%	70,805	72,929	75,117	77,370
60,060	60,060	300310	Various	Coraki Caravan Park	14.3%	68,620	70,679	72,800	74,984
13,093	15,706	310010	Various	Casino Showground Revenue	16.4%	15,246	15,704	16,175	16,660
25,922	25,922	310030	Various	Evans Head Surf Club Revenue	2.7%	26,613	27,324	28,057	28,812
231,626	244,239			Total Operating Revenue	9.7%	253,978	261,511	269,270	277,261
				Operating Expenditure					
				Sports Grounds - Casino					
14,672	14,672	290100	Various	Albert Park	-8.6%	13,405	13,824	14,259	14,707
3,700	3,700	290102	Various	Albert Park Rest Area	1.9%	3,770	3,872	3,977	4,084
234,051	243,891	290109	Various	Casino Sports Stadium	18.8%	278,151	277,818	277,590	277,060
32,604	32,604	290110	Various	Colley Park	5.4%	34,349	35,404	36,491	37,618
7,190	7,190	290120	Various	Jubilee Park	0.4%	7,222	7,424	7,634	7,850
6,310	6,310	290130	Various	McDonald Park	1.8%	6,421	6,594	6,772	6,957
60,910	60,910	290140	Various	Queen Elizabeth Park No 1	5.4%	64,204	66,841	69,593	72,467
10,220	10,220	290150	Various	Queen Elizabeth Park No 2	3.8%	10,612	10,951	11,301	11,665
27,019	27,019	290160	Various	Queen Elizabeth Park No 3 & 4	1.7%	27,490	28,229	28,990	29,770
24,787	24,787	290170	Various	Queen Elizabeth Park Outer	1.2%	25,094	25,768	26,460	27,170
4,100	4,100	290172	Various	QE Riverbank Maintenance	0.0%	4,100	4,100	4,100	4,100
5,942	5,942	290175	Various	Queen Elizabeth Park No 5	3.6%	6,158	6,339	6,526	6,717
4,005	4,005	290176	Various	Queen Elizabeth Park No 6	1.7%	4,075	4,184	4,297	4,412
4,005	4,005	290177	Various	Queen Elizabeth Park No 7	1.7%	4,075	4,184	4,297	4,412
9,952	9,952	290180	Various	Riverview Park	1.9%	10,137	10,418	10,710	11,008
2,421	2,421	290190	Various	Tennis Club	12.3%	2,719	2,814	2,912	3,015
14,318	14,318	290300	Various	Sports Grounds - Coraki Windsor Park	23.1%	17,619	18,130	18,652	19,194

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
33,080	33,080	290400	Various	Sports Grounds - Evans Head	6.7%	35,283	36,669	38,116	39,339
47,144	47,144	290410	Various	Paddon/Coast Guard Park	17.4%	55,359	57,317	59,350	61,461
				Stan Payne Oval					
2,633	2,633	290420	3455	Waterfront Structures	0.0%	2,633	2,699	2,766	2,835
				Sports Grounds - Rappville					
6,884	6,884	290700	Various	Rappville Showground	4.3%	7,180	7,428	7,685	7,920
3,718	3,718	290710	Various	Tennis Club	1.4%	3,771	3,871	3,973	4,079
				Sports Grounds - Woodburn					
22,959	22,959	290850	Various	Woodburn Oval	7.0%	24,566	25,352	26,164	27,005
				Topsoil (SRV 08/09)					
20,000	20,000	290900	3775	Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
				Indirect Expenditure					
232,006	232,006	290991	3998	Activity Based Costing - Expense	2.9%	238,627	243,731	249,229	255,711
337,300	337,300	290990	3999	Depreciation	0.0%	337,300	345,725	354,361	363,212
				Parks - Casino					
14,615	17,615	300100	Various	Coronation Park	-24.6%	11,018	11,367	11,730	12,104
27,321	27,321	300110	Various	Crawford Square	6.4%	29,061	29,918	30,799	31,710
12,837	12,837	300120	Various	Elsmer Jones Park	1.5%	13,031	13,392	13,763	14,144
12,880	12,880	300130	Various	Jabiru Wetlands	1.6%	13,080	13,430	13,789	14,155
4,918	4,918	300140	Various	McAuliffe Park	0.5%	4,942	5,083	5,230	5,379
5,000	5,000	300142	Various	McAuliffe Riverbank Maintenance	0.0%	5,000	5,000	5,000	5,000
50,000	50,000	300145	Various	Casino Riverbank Presentation	0.0%	50,000	50,000	50,000	50,000
3,619	3,619	300150	Various	Savins Park	4.0%	3,764	3,874	3,987	4,103
7,666	7,666	300160	Various	Webb Park	3.2%	7,908	8,156	8,412	8,675
				Parks - Broadwater					
7,118	7,118	300200	Various	Broadwater Memorial Park	3.0%	7,335	7,559	7,794	8,034
				Parks - Coraki					
33,172	33,172	300300	Various	Coraki Riverside Park	-1.5%	32,690	33,676	34,695	35,746
0	11,969	300306	Various	Coraki Riparian Restoration	0.0%	0	0	0	0
58,374	58,374	300310	Various	Coraki Caravan Park	3.5%	60,425	62,359	64,359	66,432
2,364	2,364	300320	Various	Coraki Dog Off Leash Area	1.9%	2,408	2,473	2,539	2,607

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				Parks - Evans Head					
5,110	5,110	300400	Various	Airforce Beach	-54.6%	2,319	2,388	2,457	2,528
10,748	10,748	300410	Various	Evans Head Foreshore Reserve	1.5%	10,912	11,204	11,505	11,813
3,907	3,907	300420	Various	Evans Head Memorial Reserve	2.3%	3,996	4,106	4,219	4,335
10,426	10,426	300430	Various	Kalimna Park	4.2%	10,860	11,197	11,549	11,909
1,939	1,939	300440	Various	Lilli Pilli PI Reserve	1.1%	1,961	2,013	2,065	2,120
14,637	14,637	300450	Various	Razorback Lookout	-4.6%	13,962	14,388	14,830	15,288
0	21,113	300455	Various	Rock Fishing Safety (Grant)	0.0%	0	0	0	0
10,449	10,449	300460	Various	Shark Bay	1.9%	10,648	10,955	11,274	11,600
				Parks - Woodburn					
47,467	47,467	300850	Various	Woodburn Riverside Park	4.0%	49,345	50,965	52,641	54,374
5,000	5,000	300852	Various	Woodburn Riverside Park Maintenance (SRV 08/09)	0.0%	5,000	5,000	5,000	5,000
				Parks Other					
22,821	22,821	300942	3400	Coastal Reserve Biodiversity	-100.0%	0	20,500	21,013	21,538
843	843	300944	3115	Landcare Groups	0.0%	843	864	886	908
1,071	1,071	300945	3115	Landcare Trailer Maintenance	0.0%	1,071	1,098	1,125	1,153
5,000	5,000	300940	3375	Key Audit (SRV 08/09)	-100.0%	0	5,000	0	0
12,003	12,003	300946	3455	New Year's Eve	1.5%	12,183	12,508	12,841	13,182
2,500	2,500	300960	3455	Termite Inspections (SRV 08/09)	0.0%	2,500	2,500	2,500	2,500
12,500	12,500	300961	3455	Reserves Litter Removal (SRV 08/09)	-76.0%	3,000	3,000	3,000	3,000
14,000	14,000	300962	3455	Riverbank Litter Collection (SRV 08/09)	-42.9%	8,000	8,000	8,000	8,000
15,000	15,000	300965	3455	Playground Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
109,540	109,540	300950	3330	Other Parks Operating Expenditure	3.0%	112,809	116,691	120,719	124,131
				Indirect Costs					
8,482	8,482	300990	3070	Borrowing Costs	-13.5%	7,336	6,121	4,883	3,607
220,874	220,874	300991	3998	Activity Based Costing - Expense	3.3%	228,268	233,120	237,818	244,244
169,200	169,200	300990	3999	Depreciation	0.0%	169,200	173,425	177,756	182,195
				Other Sport and Recreation					
98,405	101,018	310010	3260	Showground Casino	-2.4%	96,055	99,475	103,027	106,725
63,387	63,387	310030	3260	Evans Head Surf Club	3.1%	65,353	67,636	70,006	72,469
				Indirect Expenses					
123,282	123,282	310991	3998	Activity Based Costing - Expense	2.1%	125,886	128,726	131,348	134,775
208,900	208,900	310990	3999	Depreciation	0.0%	208,900	214,075	219,380	224,817

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				Public Toilets					
60,003	60,003	340010	3330	Casino	4.0%	62,428	64,252	66,137	68,077
8,586	8,586	340200	3375	Broadwater	1.5%	8,715	8,933	9,158	9,387
16,778	16,778	340300	3375	Coraki	1.5%	17,034	17,462	17,900	18,350
37,479	37,479	340400	3375	Evans Head	2.0%	38,220	39,242	40,290	41,368
50,401	50,401	340850	3375	Woodburn	1.6%	51,204	52,494	53,813	55,167
15,000	15,000	340120	4421	Additional Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
				Indirect Expenditure					
3,142	3,142	340990	3070	Borrowing Costs	-11.5%	2,780	2,406	2,020	1,622
40,147	40,147	340991	3998	Activity Based Costing - Expense	2.9%	41,315	42,095	42,626	43,816
3,150	3,150	340990	3999	Depreciation	0.0%	3,150	3,229	3,309	3,393
2,843,992	2,892,527			Total Operating Expenditure	1.6%	2,890,234	2,981,042	3,043,398	3,115,249
(2,612,366)	(2,648,288)			Operating Result - Surplus/(Deficit)	0.9%	(2,636,256)	(2,719,531)	(2,774,128)	(2,837,988)
(1,893,816)	(1,929,738)			Operating Cash Result - Surplus/(Deficit)	1.3%	(1,917,706)	(1,983,077)	(2,019,322)	(2,064,371)
				Capital Movements					
				Add: Capital Grants & Contributions		1,078,204	23,774	24,131	24,493
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		336,877	1,127	0	0
				Less: Asset Acquisition		1,658,609	303,774	274,131	274,493
				Less: Loan Repayments		227,951	236,709	245,596	255,050
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,389,185)	(2,498,658)	(2,514,918)	(2,569,421)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
5,257	5,257	270005	1180	Casino Art Gallery	3.0%	5,415	5,577	5,744	5,916
740	740	270010	1180	Casino Band Hall	3.0%	762	785	809	833
12,500	12,500	270020	1180	Casino Civic Hall	3.0%	12,875	13,261	13,659	14,069
71,939	71,939	270030	0460	Casino Community & Cultural Centre	12.1%	80,654	83,073	85,565	88,132
12	12	270035	1180	Casino Drill Hall	0.0%	12	12	12	12
243	243	270050	1180	Casino Historical Museum	2.9%	250	258	266	274
103	103	270075	1180	Casino Lions Club	2.9%	106	109	112	115
103	103	270085	1180	Casino Rotary Club	2.9%	106	109	112	115
0	11	270410	1180	Evans Head Scout Hall	0.0%	0	0	0	0
503	503	270430	1180	Evans Head Pre-School	3.0%	518	534	550	567
0	596,744	270710	0700	Rappville Hall Insurance Claim	0.0%	0	0	0	0
1,100	1,100	270910	1180	Yorklea Community Centre	3.0%	1,133	1,167	1,202	1,238
92,500	689,255			Total Operating Revenue	10.1%	101,831	104,885	108,031	111,271
				Operating Expenditure					
5,257	5,257	270005	3330	Casino Art Gallery	-9.6%	4,752	4,905	5,063	5,224
2,872	2,872	270010	3260	Casino Band Hall	4.1%	2,991	3,097	3,208	3,322
27,428	27,428	270020	3260	Casino Civic Hall	-6.7%	25,590	26,480	27,405	28,239
122,972	122,972	270030	3025	Casino Community and Cultural Centre	8.2%	133,003	137,468	142,096	146,794
24,729	24,729	270035	3330	Casino Drill Hall	-1.2%	24,423	25,142	25,885	26,649
8,178	8,178	270050	3260	Casino Historical Museum	8.7%	8,887	9,248	9,626	9,955
9,841	9,841	270070	3330	Casino Neighbourhood Centre	5.7%	10,404	10,885	11,389	11,725
950	950	270080	3260	Casino Playgroup Hall	0.3%	953	976	1,000	1,026
1,582	1,582	270090	3260	Casino Scout Hall	149.0%	3,939	4,095	4,259	4,430
11,179	11,179	270200	3025	Broadwater Community Hall	6.5%	11,901	12,320	12,758	13,152
454	454	270250	3330	Clovass Community Centre	11.0%	504	528	553	579
6,786	6,786	270300	3330	Coraki Baby Health Centre	9.8%	7,448	7,816	8,203	8,476
9,286	9,286	270310	3260	Coraki Youth Hall	4.0%	9,656	10,002	10,363	10,678
6,091	6,091	270400	3260	Evans Head Recreation Hall	5.3%	6,414	6,627	6,848	7,076
2,349	2,360	270410	3260	Evans Head Scout Hall	6.0%	2,490	2,568	2,649	2,733
4,320	4,320	270420	3260	Evans Head Senior Citizens Hall	11.8%	4,831	5,006	5,186	5,377
6,265	6,265	270500	3260	Fairy Hill Hall	5.4%	6,601	6,874	7,159	7,362
3,699	3,699	270550	3260	Leeville Hall	3.9%	3,845	3,967	4,091	4,222
3,909	3,909	270700	3260	Rappville Hall	5.8%	4,134	4,269	4,407	4,551
8,372	8,372	270800	3260	Rileys Hill Community Centre	2.3%	8,563	8,874	9,197	9,453
5,159	5,159	270850	3260	Woodburn Hall	6.7%	5,506	5,691	5,880	6,079
4,025	4,025	270900	3260	Woodview Hall	6.1%	4,269	4,418	4,573	4,713
1,350	1,350	270910	3260	Yorklea Community Centre	16.7%	1,576	1,641	1,708	1,779

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
132,567	132,567	270991	3998	Indirect Expenditure	5.0%	139,195	142,333	146,082	149,608
298,700	298,700	270990	3999	Activity Based Costing - Expense	0.0%	298,700	306,000	313,483	321,152
				Depreciation					
708,320	708,331			Total Operating Expenditure	3.1%	730,575	751,230	773,071	794,354
(615,820)	(19,076)			Operating Result - Surplus/(Deficit)	2.1%	(628,744)	(646,345)	(665,040)	(683,083)
(317,120)	279,624			Operating Cash Result - Surplus/(Deficit)	4.1%	(330,044)	(340,345)	(351,557)	(361,931)
				Capital Movements					
				Add: Capital Grants & Contributions		100,000	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		500,000	0	0	0
				Less: Asset Acquisition		1,221,709	46,512	47,210	47,918
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(951,753)	(386,857)	(398,767)	(409,849)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
372,467	372,467	370000	0480	Operating Revenue	45.8%	543,227	368,933	303,682	297,682
598,163	598,163	390010	0300	Urban Local Roads	173.2%	1,634,097	810,432	880,126	890,663
834,533	834,533	410010	0590	Sealed Rural Local Roads	2.6%	856,005	877,405	899,340	921,824
200,443	200,443	430000		Sealed Rural Regional Roads	-100.0%	0	0	0	0
5,133	5,133	460010	0440	Unsealed Rural Local Roads	3.0%	5,287	5,445	5,608	5,776
6,125	6,125	460020	0440	Aerodromes - Casino	-100.0%	0	0	0	0
0	0	470005	0290	Aerodromes - Evans Head	0.0%	79,808	0	0	0
93,730	93,730	470100	0590	Street Lighting - Energy Saving Certificates	3.0%	96,542	99,438	102,421	105,494
320,415	320,415	480010	0460	Street Lighting	2.5%	328,425	336,636	345,052	353,678
704,585	704,585	480020	0460	RMCC Routine Services - HW16	2.5%	722,200	740,255	758,761	777,730
525,313	525,313	480100	0460	RMCC Routine Services - MR83	2.5%	538,446	551,907	565,705	579,848
1,896,250	1,896,250	480500	0460	RMCC Ordered Works - HW16	2.5%	1,943,656	1,992,247	2,042,053	2,093,104
				RMCC Ordered Works - MR83					
5,557,157	5,557,157			Total Operating Revenue	21.4%	6,747,693	5,782,698	5,902,748	6,025,799
				Operating Expenditure					
173,618	173,618	360010	4308	Street Cleaning	6.1%	184,208	188,990	193,892	198,924
35,293	35,293	360020	4308	Casino CBD	9.0%	38,479	39,462	40,472	41,507
11,188	11,188	360200	4308	Casino Urban Streets	16.2%	12,995	13,328	13,671	14,022
16,663	16,663	360300	4308	Broadwater	8.5%	18,082	18,553	19,035	19,530
63,867	63,867	360400	4308	Coraki	7.3%	68,526	70,317	72,153	74,037
33,973	33,973	360850	4308	Evans Head	6.6%	36,204	37,136	38,094	39,075
				Woodburn					
59,365	59,365	360991	3998	Indirect Expenditure	4.0%	61,733	62,924	64,013	65,773
				Activity Based Costing - Expense					
413,688	413,688	370010	3330	Urban Road Maintenance	1.4%	419,669	456,256	468,789	481,678
40,959	40,959	370020	4201	Casino	1.4%	41,552	48,129	49,399	50,701
61,710	61,710	370030	4201	Broadwater	1.6%	62,705	68,267	70,084	71,947
116,618	116,618	370040	4120	Coraki	1.6%	118,496	139,385	143,075	146,859
3,122	3,122	370060	4311	Evans Head	1.8%	3,177	3,262	3,349	3,439
43,668	43,668	370070	4201	Rileys Hill	1.5%	44,311	48,396	49,676	50,994
				Woodburn					
20,967	20,967	370100	4313	Weed Spraying	2.0%	21,396	21,978	22,576	23,190
10,833	10,833	370105	3850	Bus Shelter Maintenance	1.1%	10,957	11,246	11,542	11,845
11,615	11,615	370200	3330	Carpark Maintenance - Casino	50.5%	17,484	18,299	19,157	19,671
2,462	2,462	370240	4201	Carpark Maintenance - Evans Head	1.2%	2,491	2,556	2,624	2,693
0	40,000	370700	3455	PAMP - Review of program	0.0%	0	0	0	0
30,000	30,000	370900	3455	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
370,018	370,018	370991	3998	Indirect Expenditure	-0.9%	366,713	374,942	391,288	398,093
2,208,200	2,208,200	370990	3999	Activity Based Costing - Expense	0.0%	2,208,200	2,262,225	2,317,601	2,374,361
				Depreciation					
				Urban Bridge Maintenance					
3,078	3,078	380010	4686	Casino	1.4%	3,122	3,206	3,290	3,377
2,287	2,287	380060	4686	Rileys Hill	1.8%	2,328	2,391	2,456	2,522
				Indirect Expenditure					
163,000	163,000	380990	3999	Depreciation	0.0%	163,000	167,075	171,252	175,533
617,639	692,639	390010	3070	Sealed Rural Local Roads	2.4%	632,559	822,122	872,929	876,164
11,244	11,244	390012	4250	Quarry Road Maintenance	0.4%	11,294	11,581	11,876	12,178
50,000	50,000	390050	4511	Rural Roads Drainage (RSV 14/15)	0.0%	50,000	50,000	50,000	50,000
				Indirect Expenditure					
489,462	489,462	390991	3998	Activity Based Costing - Expense	-1.6%	481,737	492,755	516,177	524,308
3,442,200	3,442,200	390990	3999	Depreciation	0.0%	3,442,200	3,528,250	3,616,451	3,706,857
33,747	56,551	400010	4686	Sealed Rural Roads Bridge Maintenance	0.5%	33,929	34,796	35,688	36,603
				Indirect Expenditure					
540,000	540,000	400990	3999	Depreciation	0.0%	540,000	553,500	567,338	581,521
196,625	196,625	410010	4201	Sealed Rural Regional Roads	5.1%	206,632	211,834	219,453	217,202
168,722	168,722	410050	4201	Regional Roads - MR145 East Maintenance	1.5%	171,302	0	0	0
				Indirect Expenditure					
126,842	126,842	410991	3998	Activity Based Costing - Expense	-1.4%	125,045	127,917	133,839	136,101
1,074,000	1,074,000	410990	3999	Depreciation	0.0%	1,074,000	1,100,850	1,128,371	1,156,580
112,000	112,000	420990	3999	Depreciation	0.0%	112,000	114,800	117,670	120,612

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				Unsealed Roads Maintenance					
				Unsealed Grading					
483,038	440,038	430008	4221	Lower River	0.0%	483,038	495,656	508,605	521,893
483,038	451,038	430009	4221	Rural West	0.0%	483,038	495,654	508,603	521,892
126,841	126,841	430010	3070	Unsealed Rural Local Road Maintenance	-0.1%	126,761	128,915	131,118	133,370
				Indirect Expenditure					
279,811	279,811	430991	3998	Activity Based Costing - Expense	1.5%	283,993	290,258	299,452	306,179
1,250,000	1,250,000	430990	3999	Depreciation	0.0%	1,250,000	1,281,250	1,313,281	1,346,113
28,202	52,043	440010	4686	Unsealed Rural Local Bridges	1.5%	28,630	29,393	30,176	30,981
				Indirect Expenditure					
182,000	182,000	440990	3999	Depreciation	0.0%	182,000	186,550	191,214	195,994
				Footpath Maintenance					
19,980	19,980	450010	4337	Casino	0.9%	20,167	20,692	21,230	21,783
3,374	3,374	450020	4337	Broadwater	2.1%	3,445	3,539	3,635	3,735
5,515	5,515	450030	4337	Coraki	1.3%	5,586	5,733	5,884	6,040
8,351	8,351	450040	4337	Evans Head	1.3%	8,458	8,681	8,912	9,148
3,985	3,985	450050	4337	Woodburn	1.3%	4,037	4,142	4,252	4,364
				Indirect Expenditure					
73,676	73,676	450991	3998	Activity Based Costing - Expense	0.0%	73,642	75,164	77,886	79,426
366,000	366,000	450990	3999	Depreciation	0.0%	366,000	375,150	384,529	394,142
				Aerodromes					
12,241	12,241	460010	3030	Casino Aerodrome	1.0%	12,358	12,679	13,009	13,347
37,789	37,789	460020	3025	Evans Head Memorial Aerodrome	-100.0%	0	0	0	0
8,422	8,422	460030	3455	Evans Head Fly-In	-100.0%	0	0	0	0
				Indirect Expenditure					
101,280	101,280	460991	3998	Activity Based Costing - Expense	3.0%	104,366	106,710	109,309	112,220
125,800	125,800	460990	3999	Depreciation	0.0%	125,800	128,945	132,170	135,475
				Street Lighting					
158,219	158,219	470010	3455	Casino	-12.2%	138,901	101,064	106,117	111,423
6,538	6,538	470020	3455	Broadwater	-11.7%	5,773	4,214	4,425	4,646
15,223	15,223	470030	3455	Coraki	-11.9%	13,404	9,769	10,257	10,770
36,559	36,559	470040	3455	Evans Head	-11.9%	32,207	23,479	24,653	25,886

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				Street Lighting (cont)					
2,874	2,874	470050	3455	Rappville	-11.8%	2,535	1,849	1,941	2,038
11,702	11,702	470060	3455	Woodburn	-11.2%	10,389	7,605	7,985	8,384
180,126	180,126	470100	3455	Traffic Route	-11.8%	158,805	115,815	121,606	127,686
300	300	470200	3455	Other Areas	-10.7%	268	197	207	217
0		470210	3455	Bulk LED Upgrade	0.0%	893,660	0	0	0
				Indirect Expenditure					
20,043	20,043	470991	3998	Activity Based Costing - Expense	3.6%	20,772	21,141	21,471	22,061
				State Road Maintenance					
277,869	277,869	480010	3075	RMCC Routine Services - HW16	2.5%	284,816	291,938	299,234	306,716
613,908	613,908	480020	3075	RMCC Routine Services - MR83	2.5%	629,256	644,987	661,112	677,639
438,287	438,287	480100	3075	RMCC Ordered Works - HW16	2.5%	449,244	460,474	471,987	483,786
1,543,000	1,543,000	480500	3075	RMCC Ordered Works - MR83	2.5%	1,582,202	1,629,536	1,678,553	1,725,885
				Indirect Expenditure					
323,499	323,499	480991	3998	Activity Based Costing - Expense	4.2%	337,209	344,110	350,685	360,334
17,986,164	18,072,809			Total Operating Expenditure	5.3%	18,937,286	18,442,018	18,970,779	19,421,470
(12,429,007)	(12,515,652)			Operating Result - Surplus/(Deficit)	-1.9%	(12,189,593)	(12,659,320)	(13,068,031)	(13,395,671)
(2,965,807)	(3,052,452)			Operating Cash Result - Surplus/(Deficit)	-8.1%	(2,726,393)	(2,960,725)	(3,128,154)	(3,208,483)
				Capital Movements					
				Add: Capital Grants & Contributions		851,028	589,654	593,048	420,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		2,120,799	774,192	54,565	54,830
				Less: Asset Acquisition		7,709,003	6,047,250	5,699,202	5,577,268
				Less: Loan Repayments		504,213	521,573	539,344	557,680
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(7,967,782)	(8,165,702)	(8,719,087)	(8,868,601)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP3 Working Together

Service: Community Engagement, Consultation and Communication

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Communications and Marketing					
51,842	51,842	620100	3025	Administration Expenses	0.0%	51,842	51,842	51,842	51,842
226,032	226,032	620100	3185	Employee Costs	4.2%	235,552	242,148	248,928	255,898
12,500	12,500	620100	3270	Fleet Expenses	-3.2%	12,100	12,500	12,500	12,500
40,784	40,784	620100	3360	LGA Fortnightly Newsletter	0.0%	40,784	40,784	40,784	40,784
22,674	22,674	620100	3455	Operating Expenses	0.0%	22,674	22,674	22,674	22,674
10,544	10,544	620100	3684	Richmond Valley Made	0.0%	10,544	10,544	10,544	10,544
2,777	2,777	620100	3950	Web Site Development	-100.0%	0	2,777	2,777	2,777
8,312	8,312	620100	3951	Whispir Communications Platform	0.0%	8,312	8,312	8,312	8,312
				Indirect Expenditure					
1,600	1,600	620990	3999	Depreciation	0.0%	1,600	1,600	1,600	1,600
(142,224)	(142,224)	620991	3998	Activity Based Costing - Expense	2.9%	(146,393)	(149,813)	(153,017)	(156,313)
234,841	234,841			Total Operating Expenditure	0.9%	237,015	243,368	246,944	250,618
(234,841)	(234,841)			Operating Result - Surplus/(Deficit)	0.9%	(237,015)	(243,368)	(246,944)	(250,618)
(233,241)	(233,241)			Operating Cash Result - Surplus/(Deficit)	0.9%	(235,415)	(241,768)	(245,344)	(249,018)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(235,415)	(241,768)	(245,344)	(249,018)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

PP3 Working Together

Service: Community Programs and Grants

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
0	1,887	260100	0370	Operating Revenue					
				Contribution - Youth Week	0.0%	1,800	0	0	0
0	1,887			Total Operating Revenue	0.0%	1,800	0	0	0
				Operating Expenditure					
				Community Programs and Grants					
2,573	2,573	260100	3025	Administration Expenses	0.0%	2,573	2,637	2,704	2,771
75,000	75,000	260100	3155	Donations	0.0%	75,000	76,875	78,797	80,767
125,440	125,440	260100	3185	Employee Costs	4.3%	130,832	134,496	138,262	142,134
5,500	5,500	260100	3504	Aboriginal Programs	0.0%	5,500	5,500	5,500	5,500
7,546	7,546	260100	3507	Community Projects	0.0%	7,546	7,735	7,928	8,126
4,000	4,000	260100	3518	Aged & Disability	0.0%	4,000	4,000	4,000	4,000
1,000	1,000	260100	3526	Projects for Women	0.0%	1,000	1,025	1,051	1,077
0	1,390	260100	3527	Investing in Woman (DFCS Grant)	0.0%	0	0	0	0
7,000	10,387	260100	3528	Projects for Youth	0.0%	7,000	7,175	7,354	7,538
0	100,000	260200	3155	New Italy Museum (Bushfire Recovery)	0.0%	0	0	0	0
0	50,000	260201	3155	New Italy Bike Trails (Bushfire Recovery)	0.0%	0	0	0	0
				Indirect Expenditure					
39,472	39,472	260991	3998	Activity Based Costing - Expense	3.4%	40,816	41,702	42,451	43,573
267,531	422,308			Total Operating Expenditure	2.5%	274,267	281,145	288,047	295,486
(267,531)	(420,421)			Operating Result - Surplus/(Deficit)	1.8%	(272,467)	(281,145)	(288,047)	(295,486)
(267,531)	#REF!			Operating Cash Result - Surplus/(Deficit)	1.8%	(272,467)	(281,145)	(288,047)	(295,486)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(272,467)	(281,145)	(288,047)	(295,486)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Our Priority: Growing our Economy - Budget Summary

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
0	120,000			Operating Revenue					
25,744	155,744			Economic Development	0.0%	95,000	0	0	0
681,994	681,994			Tourism	11.7%	28,766	29,029	9,301	29,579
1,365,811	2,165,811			Town Planning & Development Services	-0.9%	675,810	696,739	717,266	738,408
1,370,413	1,654,153			Quarries	-12.8%	1,191,490	1,363,568	1,095,049	1,119,042
84,872	224,872			Northern Rivers Livestock Exchange	22.7%	1,681,456	1,777,490	1,819,957	1,923,326
0	40,415			Private Works	3.0%	87,418	90,041	92,742	95,524
				Real Estate Development	0.0%	0	0	0	0
3,528,834	5,042,989			Total Operating Revenue	6.5%	3,759,940	3,956,867	3,734,315	3,905,879
488,077	558,077			Operating Expenditure					
293,306	417,751			Economic Development	14.3%	557,694	473,577	483,413	490,708
2,533,788	2,579,788			Tourism	40.5%	412,079	354,170	332,500	371,032
851,570	856,570			Town Planning & Development Services	7.7%	2,730,049	2,799,712	2,873,059	2,952,729
1,558,668	1,893,335			Quarries	-46.5%	455,665	445,960	455,297	467,099
81,980	221,980			Northern Rivers Livestock Exchange	20.6%	1,880,206	1,913,595	1,925,567	1,909,930
482,516	573,202			Private Works	1.6%	83,287	85,281	87,280	89,615
				Real Estate Development	5.5%	508,927	513,181	516,306	520,472
6,289,904	7,100,702			Total Operating Expenditure	5.4%	6,627,906	6,585,475	6,673,423	6,801,585
(2,761,070)	(2,057,713)			Operating Result - Surplus/(Deficit)	3.9%	(2,867,966)	(2,628,608)	(2,939,108)	(2,895,706)
(1,874,033)	(1,170,676)			Operating Cash Result - Surplus/(Deficit)	21.7%	(2,280,916)	(2,027,134)	(2,322,850)	(2,264,296)
				Capital Movements					
				Add: Capital Grants and Contributions		3,517,777	4,454,916	463,692	482,938
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		2,224,000	2,630,000	2,918,000	2,040,000
				Add: Transfer from Reserves		442,474	31,000	296,206	26,000
				Less: Capital Expenditure		6,476,375	5,650,000	2,650,000	1,150,000
				Less: Loan Repayments		520,891	541,867	563,316	586,092
				Less: Transfer to Reserves		870,653	1,419,890	822,883	1,266,513
				Program Cash Result - Surplus/(Deficit)		(3,964,584)	(2,522,976)	(2,681,150)	(2,717,963)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Economic Development

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
0	0	170035	0590	Paddock to Plate	0.0%	95,000	0	0	0
0	50,000	170021	0590	REgener8 - Bushfire Recovery Fund	0.0%	0	0	0	0
0	70,000	170022	0590	Business Training - Bushfire Recovery Fund	0.0%	0	0	0	0
0	120,000			Total Operating Revenue	0.0%	95,000	0	0	0
				Operating Expenditure					
224,339	224,339	170010	3025	Economic Development Expenditure	8.0%	242,223	248,673	255,300	262,111
				Economic Development Initiatives					
71,000	21,000	170015	3455	Economic Development Projects	-70.4%	21,000	21,000	21,000	16,000
1,500	1,500	170032	3455	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
0	0	170035	3455	Paddock to Plate	0.0%	95,000	0	0	0
0	50,000	170021	3455	REgener8 - Bushfire Recovery Fund	0.0%	0	0	0	0
0	70,000	170022	3455	Business Training - Bushfire Recovery Fund	0.0%	0	0	0	0
				Indirect Expenditure					
191,238	191,238	170991	3998	Activity Based Costing - Expense	3.5%	197,971	202,404	205,613	211,097
488,077	558,077			Total Operating Expenditure	14.3%	557,694	473,577	483,413	490,708
(488,077)	(438,077)			Operating Result - Surplus/(Deficit)	-5.2%	(462,694)	(473,577)	(483,413)	(490,708)
(488,077)	(438,077)			Operating Cash Result - Surplus/(Deficit)	-5.2%	(462,694)	(473,577)	(483,413)	(490,708)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		31,000	31,000	31,000	26,000
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(431,694)	(442,577)	(452,413)	(464,708)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Tourism

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
22,744	22,744	170200	0460	Operating Revenue					
3,000	3,000	170300	1180	Tourism Revenue	-74.6%	5,766	25,939	6,118	26,301
0	80,000	170308	0590	Woodburn Visitor Information Centre	0.0%	3,000	3,090	3,183	3,278
0	50,000	170309	0590	Events & Tourism - Bushfire Recovery Funding	0.0%	0	0	0	0
0	0	170310	0590	Regional Branding - Bushfire Recovery Fund	0.0%	0	0	0	0
0	0	170310	0590	Richmond Valley Destination Management Plan	0.0%	20,000	0	0	0
25,744	155,744			Total Operating Revenue	11.7%	28,766	29,029	9,301	29,579
				Operating Expenditure					
166,631	166,631	170200	3025	Tourism Expenditure	-4.9%	158,446	162,829	167,332	171,960
26,585	30,585	170250	3025	Visitor Information Centres					
13,258	13,258	170280	3025	Casino	20.6%	32,057	33,071	34,124	35,175
13,338	13,338	170300	3375	Evans Head	2.3%	13,565	14,055	14,564	15,091
55,994	51,994	170305	3025	Woodburn	-5.2%	12,638	13,079	13,538	14,013
0	2,700	170307	3025	Discover Richmond Valley Projects	-5.6%	52,873	88,295	59,752	91,246
0	0	170308	3455	Casino Healthy Towns	0.0%	0	0	0	0
0	50,000	170309	3455	Events & Tourism - Bushfire Recovery Funding	0.0%	80,000	0	0	0
0	0	170310	3455	Regional Branding - Bushfire Recovery Fund	0.0%	0	0	0	0
0	0	170310	3455	Richmond Valley Destination Management Plan	0.0%	20,000	0	0	0
0	71,745	170400	3025	Public Art	0.0%	25,000	25,000	25,000	25,000
17,500	17,500	170990	3999	Indirect Expenditure					
				Depreciation	0.0%	17,500	17,841	18,190	18,547
293,306	417,751			Total Operating Expenditure	40.5%	412,079	354,170	332,500	371,032
(267,562)	(262,007)			Operating Result - Surplus/(Deficit)	43.3%	(383,313)	(325,141)	(323,199)	(341,453)
(250,062)	(244,507)			Operating Cash Result - Surplus/(Deficit)	46.3%	(365,813)	(307,300)	(305,009)	(322,906)
				Capital Movements					
				Add: Capital Grants & Contributions		2,800,000	4,000,000	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		350,000	0	0	0
				Less: Asset Acquisition		3,150,000	4,000,000	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(365,813)	(307,300)	(305,009)	(322,906)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
				Planning & Development Services					
36,419	36,419	320100	0020	Advertising Fees	64.7%	60,000	61,800	63,654	65,564
12,179	12,179	320100	0040	Archive Fee	3.0%	12,544	12,920	13,308	13,707
7,403	7,403	320100	0140	Certificates - Building Certificates	3.0%	7,625	7,854	8,090	8,333
92,883	92,883	320100	0150	Certificates - Building Construction	-100.0%	0	0	0	0
73,300	73,300	320100	0170	Certificates - S149	-4.5%	70,000	72,100	74,263	76,491
12,179	12,179	320100	0190	Certificates - S735A	3.0%	12,544	12,920	13,308	13,707
2,390	2,390	320100	0210	Complying Development Fees	3.0%	2,462	2,536	2,612	2,690
17,672	17,672	320100	0410	Drainage Diagram Fees	3.0%	18,202	18,748	19,310	19,889
212,035	212,035	320100	0460	Fees - Other	3.0%	218,396	224,948	231,696	238,646
0	0	320100	0630	Infringement Notice Fees	0.0%	2,400	2,472	2,546	2,622
5,971	5,971	320100	0640	Inspection Fees - Accessways	17.2%	7,000	7,210	7,426	7,649
118,898	118,898	320100	0650	Inspection Fees - Building Compliance	43.0%	170,000	175,100	180,353	185,764
53,732	53,732	320100	0680	Inspection Fees - Pools	3.0%	55,344	57,004	58,714	60,475
3,940	3,940	320100	0690	Inspection Fees - Sewer Connection	39.6%	5,500	5,665	5,835	6,010
4,776	4,776	320100	0790	Linen Plan Signing Fees	3.0%	4,919	5,067	5,219	5,376
2,985	2,985	320100	0800	Long Service Levy Commission Revenue	3.0%	3,075	3,167	3,262	3,360
1,791	1,791	320100	1220	Rural Road Numbering Fees	11.7%	2,000	2,060	2,122	2,186
11,941	11,941	320100	1480	Subdivision Fees	3.0%	12,299	12,668	13,048	13,439
				Planning Projects					
6,000	6,000	320220	0590	Heritage Advisory	0.0%	6,000	6,500	6,500	6,500
5,500	5,500	320225	0590	Heritage Small Grants	0.0%	5,500	6,000	6,000	6,000
681,994	681,994			Total Operating Revenue	-0.9%	675,810	696,739	717,266	738,408
				Operating Expenditure					
				Planning & Development Services					
35,802	35,802	320100	3025	Administration Expenses	-9.7%	32,317	33,125	33,953	34,802
1,342,520	1,342,520	320100	3185	Employee Costs	14.5%	1,537,344	1,580,389	1,624,640	1,670,129
104,900	104,900	320100	3270	Fleet Expenses	-19.0%	85,000	87,125	89,303	91,536
2,140	2,140	320100	3385	M & R - Equipment	0.0%	2,140	2,194	2,249	2,305
49,374	49,374	320100	3455	Operating Expenses	0.0%	49,374	50,609	51,874	53,171
1,606	1,606	320100	3690	Rural Road Numbering Expenses	0.0%	1,606	1,646	1,687	1,729
				Planning Projects					
14,877	14,877	320220	3455	Heritage Advisory	-12.6%	13,000	13,325	13,658	13,999
24,330	20,330	320225	3455	Heritage Small Grants	0.0%	24,330	24,938	25,561	26,200
0	50,000	320300	3455	Rappville Masterplan	0.0%	0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
500	500	320990	3999	Indirect Expenditure	0.0%	500	500	500	500
957,739	957,739	320991	3998	Depreciation	2.8%	984,438	1,005,861	1,029,634	1,058,358
				Activity Based Costing - Expense					
2,533,788	2,579,788			Total Operating Expenditure	7.7%	2,730,049	2,799,712	2,873,059	2,952,729
(1,851,794)	(1,897,794)			Operating Result - Surplus/(Deficit)	10.9%	(2,054,239)	(2,102,973)	(2,155,793)	(2,214,321)
(1,851,294)	(1,897,294)			Operating Cash Result - Surplus/(Deficit)	10.9%	(2,053,739)	(2,102,473)	(2,155,293)	(2,213,821)
				Capital Movements					
				Add: Capital Grants & Contributions		479,027	198,816	199,792	200,788
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		479,027	198,816	199,792	200,788
				Program Cash Result - Surplus/(Deficit)		(2,053,739)	(2,102,473)	(2,155,293)	(2,213,821)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
152,984	152,984	510010	0920	Casino Depot Stockpile	3.0%	157,574	162,302	167,171	172,187
8,240	8,240	510020	0950	Evans Head Depot Stockpile	3.0%	8,487	8,742	9,004	9,274
579,705	1,379,705	520050	0290	Petersons Quarry	-17.7%	476,902	799,355	517,114	527,552
552,730	552,730	530010	0880	Woodview Quarry - Council Sales	-70.3%	163,909	0	0	0
72,152	72,152	530050	0900	Woodview Quarry - Private Sales	433.1%	384,618	393,169	401,760	410,029
1,365,811	2,165,811			Total Operating Revenue	-12.8%	1,191,490	1,363,568	1,095,049	1,119,042
				Operating Expenditure					
				Other Stockpiles					
116,434	116,434	510010	3545	Casino Depot	0.2%	116,654	119,593	122,606	125,699
7,050	7,050	510020	3555	Evans Head Depot	0.0%	7,050	7,226	7,407	7,592
				Other Stockpiles Indirect Expenditure					
13,898	13,898	510991	3998	Activity Based Costing - Expense	3.8%	14,431	14,700	14,937	15,347
				Petersons Quarry Expenditure					
16,665	16,665	520100	Various	Administration Expenditure	12.9%	18,807	19,690	20,618	21,138
12,235	12,235	520100	3070	Borrowing Costs	0.0%	12,235	12,541	12,855	13,176
				Petersons Quarry Indirect Expenditure					
89,632	89,632	520991	3998	Activity Based Costing - Expense	3.0%	92,346	93,774	94,913	97,496
34,600	34,600	520990	3999	Depreciation	0.0%	34,600	35,383	36,186	37,008
				Woodview Quarry					
43,931	48,931	530100	Various	Administration Expenditure	-74.8%	11,065	11,673	12,314	12,624
18,542	18,542	530100	3070	Borrowing Costs	0.0%	18,542	19,006	19,481	19,968
0	0	530700	3330	Administration Expenditure	0.0%	700	739	780	800
				Woodview Quarry					
17,776	17,776	530200	Various	Production Expenses	-100.0%	0	0	0	0
310,000	310,000	530200	3635	Stockpile Adjustments	-100.0%	0	0	0	0
63,779	63,779	530300	3537	Woodview Quarry Loading Expenses	-69.5%	19,464	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
89,379	89,379	530991	3998	Woodview Quarry Indirect Expenditure	3.1%	92,121	93,543	94,657	97,243
17,650	17,650	530990	3999	Activity Based Costing - Expense	0.0%	17,650	18,092	18,544	19,008
				Depreciation					
851,570	856,570			Total Operating Expenditure	-46.5%	455,665	445,960	455,297	467,099
514,241	1,309,241			Operating Result - Surplus/(Deficit)	43.1%	735,825	917,608	639,752	651,943
907,268	1,702,268			Operating Cash Result - Surplus/(Deficit)	-9.7%	818,852	1,002,630	726,818	741,103
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		391,626	673,844	496,372	459,080
				Program Cash Result - Surplus/(Deficit)		427,226	328,786	230,445	282,023

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
10,000	0	190010	0020	Operating Revenue	0.0%	10,000	10,000	10,000	10,000
2,000	19,090	190010	0290	Advertising Fees	-100.0%	0	0	0	0
55,950	55,950	190010	0795	Contributions - Other	-15.6%	47,213	37,869	28,435	18,271
35,280	14,130	190010	1180	LIRS Subsidy	3.0%	36,338	37,428	38,551	39,708
47,727	47,727	190010	1270	Rental Income	2.9%	49,091	50,564	52,081	53,643
71,400	74,800	190010	1275	Agents Business Licence Fees	59.3%	113,750	122,200	126,100	135,000
1,031,100	1,080,200	190010	1300	Agents Business Usage Fees	22.3%	1,261,250	1,350,700	1,391,000	1,487,700
0	300	190010	1310	Cattle Fees	0.0%	0	0	0	0
29,224	29,224	190010	1320	Holding Paddock Rents	3.0%	30,101	31,004	31,934	32,892
3,183	3,183	190010	1330	Transit Fees	3.0%	3,278	3,376	3,477	3,581
10,609	10,609	190010	1340	No Sale Fees	3.0%	10,927	11,255	11,593	11,941
15,000	15,000	190010	1348	Other Fees	3.0%	15,450	15,914	16,391	16,883
3,940	3,940	190010	1350	Recycled Materials	3.0%	4,058	4,180	4,305	4,434
55,000	100,000	190010	1370	Special Stud Fees	81.8%	100,000	103,000	106,090	109,273
0	200,000	190040	1355	Washdown Fees	0.0%	0	0	0	0
				Sale of Biosolids					
1,370,413	1,654,153			Total Operating Revenue	22.7%	1,681,456	1,777,490	1,819,957	1,923,326
38,644	50,244	190010	3025	Operating Expenditure	0.0%	38,644	39,611	40,601	41,616
88,146	88,146	190010	3070	Administration Expenses	-14.7%	75,225	61,460	47,524	32,579
208,062	270,262	190010	3185	Borrowing Costs	64.1%	341,340	350,897	360,722	370,823
2,765	2,765	190010	3190	Employee Costs	225.3%	8,994	9,245	9,503	9,767
1,000	1,500	190010	3260	Employee Costs - Team Meetings	1.6%	1,016	1,041	1,067	1,094
2,549	32,549	190010	3270	Fire Safety Inspections	1084.4%	30,191	30,951	31,730	32,528
20,947	20,947	190010	3330	Fleet Expenses	22.9%	25,738	27,045	28,419	29,609
1,559	1,559	190010	3370	Internal Expenses	0.0%	1,559	1,598	1,638	1,679
11,952	11,952	190010	3375	M & R - Air Conditioner	17.9%	14,091	14,458	14,836	15,223
0	3,100	190010	3385	M & R - Buildings	0.0%	0	0	0	0
18,217	22,917	190010	3395	M & R - Equipment	74.3%	31,757	32,605	33,475	34,345
4,900	670	190010	3405	M & R - Grounds	1.3%	4,966	5,097	5,232	5,372
64,676	83,676	190010	3455	M & R - Other Structures	-1.7%	63,580	66,267	69,077	72,014
60,607	60,607	190010	3710	Operating Expenses	9.1%	66,107	67,828	69,594	71,353
21,320	21,320	190010	3711	Effluent Area Expenses	0.0%	21,320	21,853	22,399	22,959
93,399	98,399	190010	3715	Effluent & Soil Sampling	21.9%	113,815	116,889	120,045	123,289
0	1,000	190010	3716	General Operations, M & R	0.0%	0	0	0	0
45,000	45,000	190010	3717	Legacy Cleanup	55.6%	70,000	71,750	73,544	75,382
25,599	41,919	190010	3718	Soft Flooring Material	120.8%	56,517	58,099	59,726	61,399
15,750	7,150	190010	3719	Store Sales Computer & Gate Operator	19.0%	18,750	18,750	19,500	20,100
9,519	30,119	190010	3720	Store Sales Pre Sale Scannings	224.9%	30,926	31,792	32,682	33,598
128,064	131,254	190010	3725	Vendor Declaration System	5.9%	135,590	139,259	143,047	146,845
12,004	23,269	190010	3790	Yards & Pens M & R	148.2%	29,789	30,556	31,345	32,152
0	600	190010	3970	Truckwash Area Expenses	0.0%	0	0	0	0
6,775	6,775	190010	4313	WHS Training, Catering & Venue Hire	1.6%	6,881	7,064	7,253	7,446
7,550	2,790	190010	4317	Weed Control	0.0%	7,550	7,761	7,979	8,190
				Vegetation Control for Fire Management					

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
5,230	8,412	190030	3715	All Breeds Sale	2.8%	5,376	5,526	5,681	5,840
0	160,000	190040	3455	Biosolids Project	0.0%	0	0	0	0
				Indirect Expenditure					
202,423	202,423	190991	3998	Activity Based Costing - Expense	3.0%	208,461	212,432	216,255	221,983
462,010	462,010	190990	3999	Depreciation	2.2%	472,023	483,761	495,793	508,126
1,558,668	1,893,335			Total Operating Expenditure	20.6%	1,880,206	1,913,595	1,925,567	1,909,930
(188,255)	(239,182)			Operating Result - Surplus/(Deficit)	5.6%	(198,750)	(136,105)	(105,610)	13,396
273,756	222,829			Operating Cash Result - Surplus/(Deficit)	-0.2%	273,273	347,656	390,183	521,522
				Capital Movements					
				Add: Capital Grants & Contributions		238,750	256,100	263,900	282,150
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		2,641	0	0	0
				Less: Asset Acquisition		165,000	150,000	150,000	150,000
				Less: Loan Repayments		349,664	363,429	377,364	392,309
				Less: Transfer to Restricted Assets		0	90,327	126,719	261,363
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Private Works

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
84,872	224,872	200000	0870	Operating Revenue					
				Private Works Revenue	3.0%	87,418	90,041	92,742	95,524
84,872	224,872			Total Operating Revenue	3.0%	87,418	90,041	92,742	95,524
				Operating Expenditure					
59,725	199,725	200000	3500	Private Works Expenses	1.3%	60,525	62,125	63,769	65,456
22,255	22,255	202991	3998	Indirect Expenditure	2.3%	22,762	23,156	23,511	24,159
				Activity Based Costing - Expense					
81,980	221,980			Total Operating Expenditure	1.6%	83,287	85,281	87,280	89,615
2,892	2,892			Operating Result - Surplus/(Deficit)	42.9%	4,131	4,760	5,462	5,909
2,892	2,892			Operating Cash Result - Surplus/(Deficit)	42.9%	4,131	4,760	5,462	5,909
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		4,131	4,760	5,462	5,909

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Real Estate Development

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
0	40,415	180230	0290	Operating Revenue					
				Property - Evans Hd - Office Subdivision	0.0%	0	0	0	0
0	40,415			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
2,546	2,546	180105	3330	Property - Casino - 153 Barker St	10.8%	2,822	2,954	3,093	3,176
0	75,000	180230	3470	Property - Evans Hd - Office Subdivision	0.0%	0	0	0	0
1,173	1,173	180240	3375	Property - Evans Hd - Living Museum	1.2%	1,187	1,218	1,250	1,284
0	15,686	180241	3375	Property - Evans Hd - Living Museum Relocation	0.0%	0	0	0	0
187,840	187,840	181100	3025	Real Estate Development - Ops	7.5%	201,875	199,109	196,237	191,526
				Indirect Expenditure					
276,957	276,957	182991	3998	Activity Based Costing - Expense	4.4%	289,043	295,550	301,017	309,409
14,000	14,000	182990	3999	Depreciation	0.0%	14,000	14,350	14,709	15,077
482,516	573,202			Total Operating Expenditure	5.5%	508,927	513,181	516,306	520,472
(482,516)	(532,787)			Operating Result - Surplus/(Deficit)	5.5%	(508,927)	(513,181)	(516,306)	(520,472)
(468,516)	(518,787)			Operating Cash Result - Surplus/(Deficit)	5.6%	(494,927)	(498,831)	(501,597)	(505,395)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		2,224,000	2,630,000	2,918,000	2,040,000
				Add: Transfer from Restricted Assets		58,833	0	265,206	0
				Less: Asset Acquisition		3,161,375	1,500,000	2,500,000	1,000,000
				Less: Loan Repayments		171,227	178,438	185,952	193,783
				Less: Transfer to Restricted Assets		0	456,903	0	345,282
				Program Cash Result - Surplus/(Deficit)		(1,544,696)	(4,172)	(4,343)	(4,460)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Our Priority: Looking after our Environment - Budget Summary

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
6,842,128	7,266,120			Operating Revenue					
213,351	213,351			Waste Management	4.8%	7,168,176	7,418,586	7,718,151	8,008,532
6,859,021	6,859,021			Stormwater Management	-2.1%	208,947	210,188	211,239	212,295
8,619,758	8,562,258			Water Supplies	4.5%	7,165,572	7,526,808	7,899,935	8,291,626
451,696	451,696			Sewerage Services	5.3%	9,075,914	9,357,738	9,639,133	9,929,113
0	0			Environmental Health	3.2%	466,319	480,311	494,723	509,566
				Environmental Management	0.0%	140,000	0	0	0
22,985,954	23,352,446			Total Operating Revenue	5.4%	24,224,928	24,993,631	25,963,181	26,951,132
6,570,481	6,912,826			Operating Expenditure					
973,727	973,727			Waste Management	6.3%	6,983,157	7,267,854	7,450,926	7,599,790
6,346,224	6,356,224			Stormwater Management	0.9%	982,200	1,006,813	1,035,393	1,060,495
7,689,606	7,709,606			Water Supplies	-0.1%	6,342,532	6,489,607	6,663,092	6,839,979
1,090,342	1,114,274			Sewerage Services	2.7%	7,896,123	7,998,459	8,121,272	8,240,154
468,165	468,165			Environmental Health	1.3%	1,104,276	1,135,235	1,170,583	1,212,149
				Environmental Management	28.9%	603,499	453,867	454,453	465,942
23,138,545	23,534,822			Total Operating Expenditure	3.3%	23,911,787	24,351,835	24,895,719	25,418,509
(152,591)	(182,376)			Operating Result - Surplus/(Deficit)	-305.2%	313,141	641,796	1,067,462	1,532,623
4,875,190	4,845,405			Operating Cash Result - Surplus/(Deficit)	10.3%	5,378,707	5,899,427	6,437,688	7,018,259
				Capital Movements					
				Add: Capital Grants and Contributions		570,360	2,200,000	2,200,000	250,000
				Add: Loan Funds Used		2,000,000	0	1,000,000	0
				Add: Asset Sales		165,865	5,709	13,182	0
				Add: Transfer from Reserves		3,905,306	209,761	1,163,040	4,285,627
				Less: Capital Expenditure		11,886,818	5,375,586	8,522,905	8,546,500
				Less: Loan Repayments		1,515,261	1,596,409	1,765,772	1,859,168
				Less: Transfer to Reserves		99,915	2,824,662	2,030,647	2,700,438
				Program Cash Result - Surplus/(Deficit)		(1,481,756)	(1,481,761)	(1,505,414)	(1,552,220)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
5,266,053	5,266,053	140000	0030	Waste Collection Charges	5.6%	5,559,461	5,825,518	6,077,292	6,318,448
25,000	25,000	140005	0730	Annual Charges	-47.6%	13,100	18,000	18,540	19,096
85,000	85,000	140010	1470	Interest Income	3.0%	87,550	90,177	92,882	95,668
156,075	155,874	140015	0590	Street Bin Collection	1.7%	158,765	95,110	97,963	100,902
				Grant Revenue					
30,000	30,000	140030	0217	Other Revenue	3.0%	30,900	31,827	32,782	33,765
1,093,500	1,385,528	140150	0460	Nammoona Landfill	3.0%	1,126,305	1,160,095	1,194,898	1,230,744
16,700	16,700	140160	0460	Bora Ridge Transfer Station	3.0%	17,201	17,717	18,248	18,797
160,800	202,965	140180	0460	Evans Head Transfer Station	3.0%	165,624	170,594	175,711	180,982
9,000	9,000	140190	0460	Rappville Transfer Station	3.0%	9,270	9,548	9,835	10,130
0	90,000	140300	0290	North Coast Region Waste Investment Report	0.0%	0	0	0	0
6,842,128	7,266,120			Total Operating Revenue	4.8%	7,168,176	7,418,586	7,718,151	8,008,532
				Operating Expenditure					
485,718	485,718	140100	3025	Waste Collection Expenditure	4.9%	509,451	546,464	553,405	560,402
527,863	527,863	140105	3070	Recycling Collection Expenditure	-8.9%	481,083	504,205	513,402	522,770
378,980	378,980	140110	3185	Organics Collection Expenditure	106.8%	783,553	815,378	832,500	849,997
0	14,036	140112	3455	Business Organics (BWRF)	0.0%	0	0	0	0
708,203	640,203	140115	3025	Waste Other Expenditure	-5.4%	669,610	687,771	706,425	725,514
70,912	93,026	140116	3185	Waste Educator	4.1%	73,791	75,836	77,937	80,097
0	7,971	140118	3455	Waste - Supportive Recycling Education (BWRF)	0.0%	0	0	0	0
0	66,224	140122	3455	Waste - Education, Avoidance & Containment (BWRF)	0.0%	0	0	0	0
				Nammoona Landfill					
2,499,985	2,418,314	140150	3025	Operating Expenditure	-3.1%	2,421,399	2,484,526	2,549,311	2,615,753
0	37,463	140150	3070	Interest on Loans	0.0%	73,437	67,069	98,161	88,047
37,463	37,463	140150	3070	Rehabilitation	1.6%	38,051	39,002	39,977	40,976

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
50,008	294,216	140160	3025	Bora Ridge Transfer Station	46.3%	73,185	75,254	77,387	79,384
6,391	6,391	140170	3455	Broadwater Landfill	1.9%	6,511	6,678	6,850	7,026
778,217	778,217	140180	3025	Evans Head Transfer Station	5.3%	819,548	840,864	862,740	885,187
26,477	26,477	140190	3185	Rappville Landfill	-26.4%	19,479	20,052	20,642	21,217
4,156	4,156	140195	4317	Rosewood Ave	1.6%	4,221	4,327	4,435	4,546
0	100,000	140300	3455	North Coast Region Waste Investment Report	0.0%	0	0	0	0
				Indirect Expenditure					
371,827	371,827	140991	3998	Activity Based Costing - Expense	3.8%	385,823	394,197	401,523	412,643
624,281	624,281	140990	3999	Depreciation	0.0%	624,015	706,231	706,231	706,231
6,570,481	6,912,826			Total Operating Expenditure	6.3%	6,983,157	7,267,854	7,450,926	7,599,790
271,647	353,294			Operating Result - Surplus/(Deficit)	-31.9%	185,019	150,732	267,225	408,742
933,391	1,015,038			Operating Cash Result - Surplus/(Deficit)	-9.2%	847,085	895,965	1,013,433	1,155,949
				Capital Movements					
				Add: Capital Grants & Contributions		140,360	0	0	0
				Add: Loan Funds Used		2,000,000	0	1,000,000	0
				Add: Asset Sales		165,865	5,709	13,182	0
				Add: Transfer from Restricted Assets		2,553,611	209,761	544,977	0
				Less: Asset Acquisition		5,538,672	936,818	2,306,637	15,000
				Less: Loan Repayments		168,249	174,617	264,955	275,069
				Less: Transfer to Restricted Assets		0	0	0	865,880
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Stormwater Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
213,351	213,351	350010	0030	Operating Revenue					
				Stormwater Revenue	-2.1%	208,947	210,188	211,239	212,295
213,351	213,351			Total Operating Revenue	-2.1%	208,947	210,188	211,239	212,295
				Operating Expenditure					
96,760	96,760	350100	4540	Casino	1.6%	98,300	100,928	103,627	106,397
7,068	7,068	350200	4540	Broadwater	1.5%	7,175	7,365	7,563	7,765
12,586	12,586	350300	4540	Coraki	1.8%	12,814	13,159	13,514	13,879
36,730	36,730	350400	4540	Evans Head	1.6%	37,309	38,306	39,330	40,382
5,320	5,320	350700	4540	Rileys Hill Outfall Channel	102.2%	10,756	11,042	11,335	11,636
16,760	16,760	350850	4540	Woodburn	1.5%	17,014	17,468	17,934	18,410
200,503	200,503	350991	3998	Indirect Expenditure	0.2%	200,832	205,595	213,816	218,045
598,000	598,000	350990	3999	Activity Based Costing - Expense Depreciation	0.0%	598,000	612,950	628,274	643,981
973,727	973,727			Total Operating Expenditure	0.9%	982,200	1,006,813	1,035,393	1,060,495
(760,376)	(760,376)			Operating Result - Surplus/(Deficit)	1.7%	(773,253)	(796,625)	(824,154)	(848,200)
(162,376)	(162,376)			Operating Cash Result - Surplus/(Deficit)	7.9%	(175,253)	(183,675)	(195,880)	(204,219)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		435,072	0	0	0
				Less: Asset Acquisition		644,019	193,268	183,268	183,600
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(384,200)	(376,943)	(379,148)	(387,819)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
6,479,610	6,479,610	490001	1800	Annual & User Charges	5.4%	6,828,019	7,174,019	7,537,470	7,919,244
56,650	56,650	490040	0730	Interest Income	-49.2%	28,800	38,000	39,140	40,314
115,000	115,000	490050	0730	Interest on Investments	0.0%	115,000	118,450	122,004	125,664
72,038	72,038	490070	0460	Other Revenue	-20.6%	57,205	58,922	60,689	62,510
				Operating Grants & Contributions					
85,250	85,250	490080	0590	Grant Revenue	-1.9%	83,600	85,250	86,900	88,550
1,300	1,300	490090	0290	Contributions - Other	76.9%	2,300	0	0	0
49,173	49,173	492000	0870	Private Works	3.0%	50,648	52,167	53,732	55,344
6,859,021	6,859,021			Total Operating Revenue	4.5%	7,165,572	7,526,808	7,899,935	8,291,626
				Operating Expenditure					
				Indirect Expenditure					
1,412,195	1,412,195	495010	3998	Activity Based Costing - Expense	3.2%	1,457,746	1,485,262	1,523,082	1,560,519
677,997	677,997	495020	3025	Engineering Administration Expenditure	8.9%	738,008	759,821	782,306	805,413
2,500	2,500	495080	3455	Dams & Weirs Operations	-7.2%	2,320	2,436	2,558	2,686
7,330	7,330	495090	3455	Dams & Weirs Maintenance	-25.0%	5,497	5,650	5,805	5,963
				Water Mains Operations					
37,501	37,501	495100	5020	Casino	-35.9%	24,027	24,676	25,345	26,030
8,389	8,389	495105	5020	Broadwater	-30.8%	5,805	5,963	6,125	6,290
9,997	9,997	495110	5020	Coraki	-37.9%	6,204	6,372	6,547	6,727
8,712	8,712	495115	5020	Evans Head	2.2%	8,900	9,143	9,393	9,647
3,282	3,282	495120	5020	Rileys Hill	1.9%	3,345	3,435	3,528	3,624
7,288	7,288	495125	5020	Woodburn	2.0%	7,435	7,637	7,844	8,055
				Water Mains Maintenance					
256,631	256,631	495130	5040	Casino	5.5%	270,851	278,112	285,565	293,222
6,977	6,977	495135	5040	Broadwater	26.0%	8,790	9,028	9,272	9,522
12,915	12,915	495140	5040	Coraki	20.2%	15,528	15,947	16,378	16,819
17,479	17,479	495145	5040	Evans Head	5.2%	18,389	18,877	19,377	19,893
4,509	4,509	495150	5040	Rileys Hill	-52.9%	2,124	2,181	2,238	2,298
8,045	8,045	495155	5040	Woodburn	64.1%	13,203	13,553	13,911	14,280

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
13,294	13,294	495170	3200	Water Reservoirs	8.6%	14,437	15,120	15,837	16,589
44,750	44,750	495180	3455	Operations	8.7%	48,644	49,943	51,275	52,642
				Maintenance					
				Pump Station					
2,880	2,880	495200	3455	Operations	26.9%	3,655	3,838	4,030	4,232
122,503	122,503	495225	3200	Energy Costs	-7.2%	113,636	111,822	117,413	123,284
42,174	52,174	495250	3455	Maintenance	25.5%	52,946	54,340	55,768	57,234
				Casino Water Treatment Plant					
697,985	697,985	495300	3025	Operations	-15.5%	589,815	601,884	619,748	638,190
76,260	76,260	495350	3375	Maintenance	1.2%	77,199	79,232	81,317	83,459
56,593	56,593	495400	3200	Other Operations Expenses	2.2%	57,864	59,463	61,106	62,793
17,208	17,208	495420	3385	Other Maintenance Expenses	4.2%	17,923	18,384	18,857	19,343
1,206,400	1,206,400	495500	5100	Bulk Water Purchases	-1.1%	1,193,100	1,222,928	1,253,501	1,284,839
45,930	45,930	496000	3500	Private Works Expenditure	1.5%	46,641	47,885	49,162	50,474
1,538,500	1,538,500	499990	3999	Indirect Expenditure	0.0%	1,538,500	1,576,675	1,615,804	1,655,912
				Depreciation					
6,346,224	6,356,224			Total Operating Expenditure	-0.1%	6,342,532	6,489,607	6,663,092	6,839,979
512,797	502,797			Operating Result - Surplus/(Deficit)	60.5%	823,040	1,037,201	1,236,843	1,451,647
2,051,297	2,041,297			Operating Cash Result - Surplus/(Deficit)	15.1%	2,361,540	2,613,876	2,852,647	3,107,559
				Capital Movements					
				Add: Capital Grants & Contributions		330,000	150,000	150,000	150,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		2,591,625	2,027,500	972,000	1,423,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		99,915	736,376	2,030,647	1,834,559
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
8,138,279	8,138,279	500001	1900	Rates & Annual Charges	5.7%	8,602,657	8,862,237	9,129,694	9,405,265
46,350	46,350	500040	0730	Interest Income	-36.8%	29,300	39,000	40,170	41,375
257,500	200,000	500050	0730	Interest on Investments	3.0%	265,225	273,182	281,377	289,818
44,256	44,256	500070	1180	Other Revenue	3.0%	45,584	46,952	48,360	49,811
84,200	84,200	500080	0590	Grants	-2.0%	82,500	84,200	85,800	87,500
49,173	49,173	502000	0870	Private Works	3.0%	50,648	52,167	53,732	55,344
8,619,758	8,562,258			Total Operating Revenue	5.3%	9,075,914	9,357,738	9,639,133	9,929,113
				Operating Expenditure					
				Indirect Expenditure					
1,678,066	1,678,066	505010	3998	Activity Based Costing - Expense	3.1%	1,729,337	1,763,988	1,811,415	1,855,431
754,284	754,284	505020	3025	Engineering Expenditure	1.0%	761,607	784,320	807,745	831,170
				Mains Operations					
166,826	166,826	505100	5520	Casino	12.9%	188,309	193,292	198,409	203,661
2,697	2,697	505105	5530	Broadwater	-29.2%	1,910	1,962	2,016	2,072
35,591	35,591	505110	5520	Coraki	-36.3%	22,664	23,274	23,898	24,541
54,475	54,475	505115	5520	Evans Head	-69.9%	16,404	16,837	17,281	17,738
3,616	3,616	505120	5520	Rileys Hill	-72.3%	1,000	1,289	1,323	1,359
19,763	19,763	505125	5520	Woodburn	-21.3%	15,557	15,975	16,404	16,846
				Mains Maintenance					
77,654	77,654	505130	5540	Casino	1.7%	78,990	81,113	83,292	85,530
100,790	100,790	505135	5540	Broadwater	1.7%	102,493	105,243	108,066	110,966
3,830	3,830	505140	5540	Coraki	1.9%	3,901	4,008	4,118	4,229
24,754	24,754	505145	5540	Evans Head	-5.3%	23,432	24,043	24,670	25,315
3,090	3,090	505150	5540	Rileys Hill	1.6%	3,139	3,222	3,307	3,394
19,744	19,744	505155	5540	Woodburn	1.1%	19,955	20,478	21,013	21,564
26,364	26,364	505160	5532	Infiltration Survey/Inspection	787.8%	234,063	240,438	246,985	253,712

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				Pump Stations					
176,380	176,380	505200	3455	Operations	3.6%	182,642	187,922	193,361	198,965
95,000	95,000	505225	3200	Energy Costs	5.0%	99,750	104,738	109,975	115,474
288,316	308,316	505250	3375	Maintenance	7.8%	310,679	318,978	327,498	336,244
				Treatment Plant Casino					
245,341	245,341	505300	3025	Operations	3.7%	254,401	261,426	268,652	276,079
71,100	71,100	505320	3200	Energy Costs	-6.1%	66,755	66,123	69,429	72,900
86,111	86,111	505350	3375	Maintenance	1.5%	87,385	89,710	92,098	94,549
				Treatment Plant Coraki					
80,583	80,583	505400	3025	Operations	2.1%	82,313	84,566	86,885	89,265
6,615	6,615	505420	3200	Energy Costs	5.0%	6,946	7,293	7,658	8,041
38,918	38,918	505450	3375	Maintenance	1.5%	39,489	40,539	41,617	42,724
				Treatment Plant Evans Head					
341,404	341,404	505500	3025	Operations	1.3%	345,922	355,018	364,355	373,941
77,200	77,200	505520	3200	Energy Costs	-6.1%	72,474	71,805	75,395	79,165
61,044	61,044	505550	3375	Maintenance	1.5%	61,953	63,604	65,296	67,033
				Treatment Plant Rileys Hill					
30,250	30,250	505600	3025	Operations	2.6%	31,037	31,902	32,793	33,708
6,615	6,615	505620	3200	Energy Costs	5.0%	6,946	7,293	7,658	8,041
10,707	10,707	505650	3375	Maintenance	1.1%	10,824	11,108	11,397	11,698
				Other Maintenance					
20,050	20,050	505750	5525	Casino	1.1%	20,261	20,792	21,336	21,894
2,510	2,510	505760	5550	Coraki	1.7%	2,552	2,622	2,693	2,765
5,020	5,020	505765	5600	Evans Head	1.7%	5,105	5,242	5,383	5,527
2,510	2,510	505770	5600	Rileys Hill	1.7%	2,552	2,622	2,693	2,765
5,244	5,244	505775	5600	Woodburn	1.2%	5,306	5,445	5,590	5,736

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
758,338	758,338	505976	3070	Operating Expenditure (continued)					
				Interest Expense	-9.2%	688,553	613,774	534,748	451,466
2,263,100	2,263,100	505990	3999	Indirect Expenditure					
				Depreciation	0.0%	2,263,100	2,318,800	2,375,893	2,434,413
45,706	45,706	506000	3500	Private Works Expenses	1.6%	46,417	47,655	48,927	50,233
7,689,606	7,709,606			Total Operating Expenditure	2.7%	7,896,123	7,998,459	8,121,272	8,240,154
930,152	852,652			Operating Result - Surplus/(Deficit)	26.8%	1,179,791	1,359,279	1,517,861	1,688,959
3,193,252	3,115,752			Operating Cash Result - Surplus/(Deficit)	26.8%	3,442,891	3,678,079	3,893,754	4,123,372
				Capital Movements					
				Add: Capital Grants & Contributions		100,000	2,050,000	2,050,000	100,000
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		916,623	0	618,063	4,285,627
				Less: Asset Acquisition		3,112,502	2,218,000	5,061,000	6,924,900
				Less: Loan Repayments		1,347,012	1,421,792	1,500,817	1,584,099
				Less: Transfer to Restricted Assets		0	2,088,287	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Health

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
12,309	12,309	110012	0290	Evans Head Break wall Cleaning	3.0%	12,678	13,058	13,450	13,854
8,658	8,658	110013	0290	Evans Head Beach Cleaning	3.0%	8,917	9,185	9,461	9,745
133,226	133,226	120010	0260	Regulatory Control	1.8%	135,585	139,653	143,844	148,159
0	0	120050	0260	Impounding Shelter	0.0%	1,639	1,688	1,739	1,791
297,504	297,504	130010	0460	Health	3.4%	307,500	316,727	326,229	336,017
451,696	451,696			Total Operating Revenue	3.2%	466,319	480,311	494,723	509,566
				Operating Expenditure					
47,478	47,478	110010	3065	Beach Control	0.4%	47,678	48,892	50,137	51,415
11,104	11,104	110012	4304	Evans Head Break wall Cleaning	1.6%	11,281	11,582	11,892	12,210
7,792	7,792	110013	3065	Evans Head Beach Cleaning	2.1%	7,952	8,166	8,384	8,609
302,449	302,449	120010	3025	Regulatory Control	-10.8%	269,871	277,263	284,857	292,638
0	0	120050	3455	Impounding Shelter	-7.5%	42,575	47,946	55,621	66,767
				Indirect Expenditure					
81,895	81,895	120991	3998	Activity Based Costing - Expense	3.5%	84,720	86,450	88,368	90,814
3,500	3,500	120990	3999	Depreciation	0.0%	3,500	3,573	3,647	3,723
316,740	316,740	130010	3025	Health	-3.3%	306,348	314,700	323,278	332,094
0	23,932	130030	3455	Flying Fox Habitat QE Park	0.0%	0	0	0	0
				Indirect Expenditure					
298,205	298,205	130991	3998	Activity Based Costing - Expense	3.7%	309,171	314,965	322,168	331,103
400	400	130990	3999	Depreciation	0.0%	400	400	400	400
20,779	20,779	130021	3455	Flying Fox Colony Richmond River Casino	0.0%	20,779	21,298	21,830	22,376
1,090,342	1,114,274			Total Operating Expenditure	1.3%	1,104,276	1,135,235	1,170,583	1,212,149
(638,646)	(662,578)			Operating Result - Surplus/(Deficit)	-0.1%	(637,957)	(654,924)	(675,860)	(702,583)
(634,746)	(658,678)			Operating Cash Result - Surplus/(Deficit)	-0.1%	(634,057)	(650,951)	(671,813)	(698,460)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(634,057)	(650,951)	(671,813)	(698,460)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
0	0	160104	0590	Operating Revenue					
				Restoration of burnt riparian areas	0.0%	140,000	0	0	0
0	0			Total Operating Revenue	0.0%	140,000	0	0	0
				Operating Expenditure					
122,400	122,400	150010	3455	Noxious Plants Management Expenditure	2.6%	125,600	128,740	131,959	135,258
0	0	160104	3455	Restoration of burnt riparian areas	0.0%	160,000	0	0	0
217,500	217,500	160200	3455	Flood Management Contribution to RRCC	2.6%	223,200	228,780	234,500	240,363
10,000	10,000	160203	3455	Richmond River Coastal Zone Management Plan	0.0%	10,000	10,000	0	0
36,364	36,364	160204	3455	Coastal Zone Management Plan Implementation Works	-100.0%	0	0	0	0
3,059	3,059	160205	3455	Coraki Riverbank Stabilise	0.0%	3,059	3,135	3,213	3,293
2,000	2,000	160215	3455	House Floor Level Surveys	0.0%	2,000	2,000	2,000	2,000
8,935	8,935	160300	3455	Cont to Rosolens Canal	0.0%	8,935	9,158	9,387	9,622
67,907	67,907	160991	3998	Indirect Expenditure Activity Based Costing - Expense	4.1%	70,705	72,054	73,394	75,406
468,165	468,165			Total Operating Expenditure	28.9%	603,499	453,867	454,453	465,942
(468,165)	(468,165)			Operating Result - Surplus/(Deficit)	-1.0%	(463,499)	(453,867)	(454,453)	(465,942)
(468,165)	(468,165)			Operating Cash Result - Surplus/(Deficit)	-1.0%	(463,499)	(453,867)	(454,453)	(465,942)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(463,499)	(453,867)	(454,453)	(465,942)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Our Priority: Making Council Great - Budget Summary

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
400,440	400,440			Operating Revenue					
3,600	3,600			Governance & Advocacy	3.2%	413,153	425,524	438,266	451,388
8,907	11,907			Customer Service	-100.0%	0	0	0	0
19,909	92,317			Information Technology Services	-49.6%	4,493	4,605	4,720	4,838
28,329	70,461			People & Culture	3.0%	20,506	21,122	21,756	22,409
18,961,205	18,888,141			Work Health & Safety	-100.0%	0	0	0	0
33,345	68,345			Financial Services	4.9%	19,883,094	20,819,388	21,788,533	22,340,129
5,014,500	5,014,500			Engineering Support & Asset Management	-11.3%	29,575	25,827	26,603	27,401
				Fleet Management	2.8%	5,156,300	5,310,990	5,470,320	5,634,431
24,470,235	24,549,711			Total Operating Revenue	4.2%	25,507,121	26,607,456	27,750,198	28,480,596
2,511,690	2,511,690			Operating Expenditure					
3,600	3,600			Governance & Advocacy	1.9%	2,559,721	2,798,839	2,676,686	2,751,480
138,881	138,881			Customer Service	-100.0%	0	0	0	0
78,329	40,829			Information Technology Services	29.5%	179,817	173,053	175,129	177,257
0	0			People & Culture	-100.0%	0	0	0	0
135,578	135,578			Work Health & Safety	0.0%	10,000	0	0	0
33,345	270,327			Financial Services	-0.2%	135,306	138,982	142,759	146,638
4,390,784	4,390,784			Engineering Support & Asset Management	138.6%	79,575	75,827	26,603	27,401
				Fleet Management	2.2%	4,487,462	4,596,033	4,694,602	4,814,611
7,292,207	7,491,689			Total Operating Expenditure	2.2%	7,451,881	7,782,733	7,715,779	7,917,387
17,178,028	17,058,022			Operating Result - Surplus/(Deficit)	5.1%	18,055,240	18,824,723	20,034,419	20,563,209
18,459,628	18,339,622			Operating Cash Result - Surplus/(Deficit)	4.9%	19,356,340	20,152,270	21,388,974	21,945,346
				Capital Movements					
				Add: Capital Grants and Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,780	1,833	1,888	1,945
				Add: Asset Sales		593,048	480,871	521,693	795,197
				Add: Transfer from Reserves		762,466	164,509	40,000	55,000
				Less: Capital Expenditure		2,929,071	2,145,000	2,075,000	2,090,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Reserves		342,400	476,218	590,289	1,081,088
				Program Cash Result - Surplus/(Deficit)		17,442,163	18,178,265	19,287,266	19,626,399

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
				Corporate Administration					
4,648	4,648	560010	0010	Activity Based Costing - Income	2.0%	4,739	4,857	4,978	5,102
22,173	22,173	560010	0260	Contributions - LPMA/NCAT	3.0%	22,838	23,523	24,229	24,956
118	118	560010	0290	Contributions - Other	3.4%	122	126	130	134
2,186	2,186	560010	0460	Fees - Other	37.2%	3,000	3,090	3,183	3,278
371,315	371,315	560010	1235	Salary Efficiency Dividend	3.0%	382,454	393,928	405,746	417,918
400,440	400,440			Total Operating Revenue	3.2%	413,153	425,524	438,266	451,388
				Operating Expenditure					
				Governance					
54,269	54,269	540010	3025	Administration Expenses	0.0%	54,269	55,626	57,017	58,442
242,710	242,710	540010	3135	Councillor Expenses	1.9%	247,365	428,550	259,889	266,385
3,283	3,283	540010	3155	Donations	4.1%	3,417	3,567	3,724	3,837
25,000	25,000	540010	3270	Fleet Expenses	-42.8%	14,300	14,658	15,024	15,400
14,600	14,600	540010	3670	Regional Arts Board Contribution	0.0%	14,600	14,965	15,339	15,722
10,000	10,000	540010	3745	Staff Christmas Party	0.0%	10,000	10,250	10,506	10,769
1,008,312	1,008,312	540991	3998	Activity Based Costing - Expense	2.5%	1,033,765	1,056,987	1,067,593	1,098,960
				General Managers Office					
10,352	10,352	550100	3025	Administration Expenses	-7.0%	9,624	9,864	10,110	10,362
582,655	582,655	550100	3185	Employee Costs	6.9%	623,047	640,482	658,406	676,832
19,300	19,300	550100	3270	Fleet Expenses	21.8%	23,500	24,088	24,690	25,307
78,237	78,237	550991	3998	Activity Based Costing - Expense	3.6%	81,022	82,797	84,858	87,064
				Corporate Administration					
110,307	110,307	560010	3025	Administration Expenses	0.0%	110,307	113,065	115,892	118,789
5,485	5,485	560010	3079	Business Continuity Plan	0.0%	5,485	5,622	5,763	5,907
172,092	172,092	560010	3185	Employee Costs	48.5%	255,532	262,687	270,043	277,605
0	0	560010	3320	Integrated Planning & Reporting	0.0%	20,000	30,000	0	0
1,071	1,071	560010	3385	M & R - Equipment	0.0%	1,071	1,098	1,125	1,153
298,438	298,438	560010	3455	Operating Expenses	-30.4%	207,729	217,781	228,327	239,392
2,300	2,300	560990	3999	Depreciation	0.0%	2,300	2,300	2,300	2,300
				Indirect Costs					
(560,568)	(560,568)	560991	3998	Activity Based Costing - Expense	2.0%	(571,725)	(600,957)	(590,930)	(611,676)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
3,000	3,000	565010	3025	Project Management Office					
325,448	325,448	565010	3185	Administration Expenses	0.0%	3,000	3,076	3,153	3,232
35,400	35,400	565010	3270	Employee Costs	-3.6%	313,752	322,538	331,568	340,851
70,000	70,000	565010	3325	Fleet Expenses	-37.3%	22,200	22,755	23,324	23,907
				Internal Audit	7.4%	75,161	77,040	78,966	80,940
2,511,690	2,511,690			Total Operating Expenditure	1.9%	2,559,721	2,798,839	2,676,686	2,751,480
(2,111,250)	(2,111,250)			Operating Result - Surplus/(Deficit)	1.7%	(2,146,568)	(2,373,315)	(2,238,420)	(2,300,092)
(2,108,950)	(2,108,950)			Operating Cash Result - Surplus/(Deficit)	1.7%	(2,144,268)	(2,371,015)	(2,236,120)	(2,297,792)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,780	1,833	1,888	1,945
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(2,142,488)	(2,369,182)	(2,234,232)	(2,295,847)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Customer Service

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
3,600	3,600	630100	0290	Operating Revenue					
				Customer Service	-100.0%	0	0	0	0
3,600	3,600			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
268,478	268,478	590100	3260	Council Offices	-0.1%	268,330	272,875	283,012	293,317
5,233	5,233	590105	3330	Casino Annex	-49.6%	2,639	2,733	2,831	2,932
51,174	51,174	590110	3260	Evans Head	13.9%	58,283	60,682	63,194	65,153
167,200	167,200	590990	3999	Indirect Expenditure	0.0%	167,200	171,143	175,185	179,328
(492,085)	(492,085)	590991	3998	Depreciation	0.9%	(496,452)	(507,433)	(524,222)	(540,730)
				Activity Based Costing - Expense					
12,154	12,154	630100	3025	Customer Service	0.0%	12,154	12,457	12,768	13,088
959,198	959,198	630100	3185	Administration Expenses	1.3%	972,110	999,311	1,027,274	1,056,018
				Employee Costs					
(967,752)	(967,752)	630991	3998	Indirect Costs	1.7%	(984,264)	(1,011,768)	(1,040,042)	(1,069,106)
				Activity Based Costing - Expense					
3,600	3,600			Total Operating Expenditure	-100.0%	0	0	0	0
0	0			Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
167,200	167,200			Operating Cash Result - Surplus/(Deficit)	0.0%	167,200	171,143	175,185	179,328
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		78,372	10,000	10,000	10,000
				Less: Asset Acquisition		75,000	10,000	10,000	10,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		170,572	171,143	175,185	179,328

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Information Technology Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
4,407	4,407	600010	0010	Operating Revenue	2.0%	4,493	4,605	4,720	4,838
4,500	0	600010	0290	Activity Based Costing - Income	-100.0%	0	0	0	0
0	7,500	600010	0460	Contributions - Other	0.0%	0	0	0	0
				Fees - Other					
8,907	11,907			Total Operating Revenue	-49.6%	4,493	4,605	4,720	4,838
				Operating Expenditure					
				Information Technology					
133,537	133,537	600010	3025	Administration Expenses	0.0%	133,537	136,876	140,298	143,806
880,064	880,064	600010	3185	Employee Costs	7.4%	945,208	971,673	998,880	1,026,849
22,000	22,000	600010	3270	Fleet Expenses	-16.8%	18,300	18,758	19,227	19,708
21,408	21,408	600010	3385	M & R - Equipment	12.1%	24,000	24,600	25,215	25,845
67,533	7,533	600010	3440	Mobile Computing	0.0%	67,533	69,221	70,952	72,726
928,176	928,176	600010	3455	Operating Expenses	4.7%	972,012	962,739	987,288	1,012,474
2,100	2,100	600990	3999	Depreciation	0.0%	2,100	2,100	2,100	2,100
50,000	50,000	600012	3025	Public Wi-Fi Operations	-100.0%	0	0	0	0
0	0	600013	3025	Public Safety CCTV	0.0%	60,000	60,250	60,506	60,769
25,974	25,974	600018	3455	IT Projects	0.0%	25,974	26,623	27,289	27,971
40,000	40,000	600020	3455	IT Innovation Fund (RSV 14/15)	0.0%	40,000	40,000	40,000	40,000
14,000	14,000	600029	3455	Penetration Testing	-100.0%	0	14,575	14,939	15,312
0	60,000	600031	3455	Cyber Security	0.0%	49,350	27,000	27,675	28,367
(2,045,911)	(2,045,911)	600991	3998	Indirect Costs	5.5%	(2,158,197)	(2,181,362)	(2,239,240)	(2,298,670)
				Activity Based Costing - Expense					
138,881	138,881			Total Operating Expenditure	29.5%	179,817	173,053	175,129	177,257
(129,974)	(126,974)			Operating Result - Surplus/(Deficit)	34.9%	(175,324)	(168,448)	(170,409)	(172,419)
(127,874)	(124,874)			Operating Cash Result - Surplus/(Deficit)	35.5%	(173,224)	(166,348)	(168,309)	(170,319)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(173,224)	(166,348)	(168,309)	(170,319)

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
3,581	3,581	610010	0220	Contributions - Early Reporting Incentive	3.0%	3,688	3,799	3,913	4,030
0	59,908	610010	0270	Contributions - LSL from Other Councils	0.0%	0	0	0	0
2,000	2,000	610010	0290	Contributions - Other	3.0%	2,060	2,122	2,186	2,252
14,328	14,328	610010	0830	Paid Parental Leave Revenue	3.0%	14,758	15,201	15,657	16,127
0	12,500	610041	0290	Training - Professional Development	0.0%	0	0	0	0
19,909	92,317			Total Operating Revenue	3.0%	20,506	21,122	21,756	22,409
				Operating Expenditure					
12,433	12,433	610010	3025	Administration Expenses	0.0%	12,433	12,744	13,064	13,391
551,245	551,245	610010	3185	Employee Costs	15.6%	637,359	655,206	673,552	692,412
1,071	1,071	610010	3385	M & R - Equipment	0.0%	1,071	1,098	1,125	1,153
4,833	4,833	610010	3460	Organisational Development	2.8%	4,969	5,108	5,251	5,398
83,444	83,444	610010	3665	Recruitment Expenses	-22.1%	65,000	66,625	68,291	69,998
400	400	610990	3999	Depreciation	0.0%	400	400	400	400
				Indirect Costs					
(575,097)	(625,097)	610991	3998	Activity Based Costing - Expense	25.4%	(721,232)	(741,181)	(761,683)	(782,752)
5,212,998	5,102,998	610030	3195	Employee Leave Entitlements	10.9%	5,782,718	5,944,260	6,110,317	6,281,016
30,588	30,588	610031	3025	Industrial Relations	0.0%	30,588	31,353	32,137	32,941
				Learning & Development					
140,000	140,000	610040	4000	Training - Compliance	2.8%	143,920	147,950	152,093	156,351
140,375	152,875	610041	4000	Training - Professional Development	2.8%	144,306	148,347	152,501	156,771

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
				RVC Meetings					
1,857	1,857	610045	3125	Consultative Committee	2.8%	1,909	1,961	2,016	2,072
35,598	35,598	610045	3280	General Staff Meetings	2.8%	36,595	37,620	38,674	39,757
6,966	6,966	610045	3743	Staff Appraisals	2.8%	7,160	7,361	7,568	7,780
3,096	3,096	610045	3815	Union Meetings	2.8%	3,182	3,271	3,363	3,456
3,096	3,096	610045	3955	WHS Committee	2.8%	3,182	3,271	3,363	3,456
				Oncosts					
(5,574,574)	(5,464,574)	610900	3450	Oncost Credits	10.4%	(6,153,560)	(6,325,394)	(6,502,032)	(6,683,600)
78,329	40,829			Total Operating Expenditure	-100.0%	0	0	0	0
(58,420)	51,488			Operating Result - Surplus/(Deficit)	-135.1%	20,506	21,122	21,756	22,409
(58,020)	51,888			Operating Cash Result - Surplus/(Deficit)	-136.0%	20,906	21,522	22,156	22,809
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		20,906	21,522	22,156	22,809

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Work Health & Safety

Original Budget	Revised Budget				Original Budget	Budget	Budget	Budget	Budget
2019/2020	31-Mar-20	Project	Activity	Description	% +/-	2020/2021	2021/2022	2022/2023	2023/2024
28,329	70,461	610020	0360	Operating Revenue					
				Contributions - WHS Incentive Payments	-100.0%	0	0	0	0
28,329	70,461			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
4,564	4,564	610020	3025	Administration Expenses	0.0%	4,564	4,677	4,793	4,913
2,140	2,140	610020	3180	Emergency Preparedness	0.0%	2,140	2,194	2,249	2,305
173,536	173,536	610020	3185	Employee Costs	4.4%	181,152	186,225	191,439	196,799
17,000	17,000	610020	3270	Fleet Expenses	-4.1%	16,300	16,708	17,126	17,554
1,284	1,284	610020	3385	M & R - Equipment	0.0%	1,284	1,316	1,349	1,383
2,194	2,194	610020	3455	Operating Expenses	0.0%	2,194	2,249	2,305	2,363
5,460	5,460	610020	3960	WHS Equipment	0.0%	5,460	5,597	5,737	5,880
11,160	11,160	610020	3968	WHS Programs	0.0%	11,160	11,439	11,725	12,018
50,000	0	610021	3967	WHS Asbestos Register	-100.0%	0	0	0	0
28,329	28,329	610021	3963	WHS Health and Wellbeing Program	-64.7%	10,000	0	0	0
(295,667)	(245,667)	610991	3998	Indirect Costs					
				Activity Based Costing - Expense	-24.2%	(224,254)	(230,405)	(236,723)	(243,215)
0	0			Total Operating Expenditure	0.0%	10,000	0	0	0
28,329	70,461			Operating Result - Surplus/(Deficit)	-135.3%	(10,000)	0	0	0
28,329	70,461			Operating Cash Result - Surplus/(Deficit)	-135.3%	(10,000)	0	0	0
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		10,000	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Financial Services

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
				Financial Services					
16,428	16,428	570010	0010	Activity Based Costing - Income	2.0%	16,750	17,170	17,600	18,040
50,000	50,000	570010	0180	Certificates - S603	3.0%	51,500	53,045	54,636	56,275
2,300	2,300	570010	0290	Contributions - Other	-100.0%	0	0	0	0
60,000	60,000	570010	0400	Debtors Summons Fees	0.0%	60,000	61,500	63,038	64,614
1,200	1,200	570010	0460	Fees - Other	3.0%	1,236	1,273	1,311	1,350
5,150	5,150	570010	1169	Misc Rebates	3.0%	5,305	5,464	5,628	5,797
500	500	570010	1210	Rous Water Agency Fees	3.0%	515	530	546	562
				General Purpose Revenue					
5,363,800	5,468,236	580010	0590	Grant Revenue	3.3%	5,541,919	5,676,792	5,814,986	5,956,586
705,200	527,700	580010	0730	Interest Income	-7.0%	655,500	688,875	709,542	730,828
8,169,473	8,169,473	580010	1150	Rates Revenue - Residential	6.5%	8,704,377	9,200,468	9,724,009	9,973,509
2,572,576	2,572,576	580010	1151	Rates Revenue - Farmland	5.6%	2,716,337	2,867,402	3,026,808	3,102,938
2,014,578	2,014,578	580010	1152	Rates Revenue - Business	5.7%	2,129,655	2,246,869	2,370,429	2,429,630
18,961,205	18,888,141			Total Operating Revenue	4.9%	19,883,094	20,819,388	21,788,533	22,340,129
				Operating Expenditure					
				Financial Services					
356,700	356,700	570010	3025	Administration Expenses	-6.2%	334,700	343,068	351,647	360,440
1,424,560	1,424,560	570010	3185	Employee Costs	0.4%	1,430,127	1,421,626	1,386,631	1,425,457
29,500	29,500	570010	3270	Fleet Expenses	8.7%	32,076	32,878	33,700	34,543
91,000	91,000	570010	3455	Operating Expenses	0.1%	91,047	93,323	95,656	98,047
2,500	2,500	570990	3999	Depreciation	0.0%	2,500	2,500	2,500	2,500
				Indirect Costs					
(1,768,682)	(1,768,682)	570991	3998	Activity Based Costing - Expense	-0.8%	(1,755,144)	(1,754,413)	(1,727,375)	(1,774,349)
135,578	135,578			Total Operating Expenditure	-0.2%	135,306	138,982	142,759	146,638
18,825,627	18,752,563			Operating Result - Surplus/(Deficit)	4.9%	19,747,788	20,680,406	21,645,774	22,193,491
18,828,127	18,755,063			Operating Cash Result - Surplus/(Deficit)	4.9%	19,750,288	20,682,906	21,648,274	22,195,991
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		342,400	296,000	288,200	440,700
				Program Cash Result - Surplus/(Deficit)		19,407,888	20,386,906	21,360,074	21,755,291

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Revenue					
				Engineering Support Services					
9,000	9,000	640010	0290	Contributions - Other	-50.0%	4,500	0	0	0
4,637	4,637	640010	0460	Fees - Other	3.0%	4,776	4,919	5,067	5,219
0	35,000	640010	0590	Grant Revenue	0.0%	0	0	0	0
4,637	4,637	640010	0840	Plan Check Fees	3.0%	4,776	4,919	5,067	5,219
15,071	15,071	640010	1180	Rental Income	3.0%	15,523	15,989	16,469	16,963
33,345	68,345			Total Operating Revenue	-11.3%	29,575	25,827	26,603	27,401
				Operating Expenditure					
				Engineering Support					
98,866	98,866	640010	3025	Administration Expenses	0.0%	98,866	101,337	103,870	106,466
1,805,728	1,813,405	640010	3185	Employee Costs	2.7%	1,854,410	1,901,573	1,954,818	2,009,553
77,539	77,539	640010	3190	Employee Costs - Team Meetings	2.8%	79,710	81,941	84,236	86,594
226,700	226,700	640010	3270	Fleet Expenses	27.5%	289,110	296,338	303,746	311,340
9,701	9,701	640010	3385	M & R - Equipment	0.0%	9,701	9,944	10,193	10,448
7,382	7,382	640010	3425	M & R - Radios	0.0%	7,382	7,567	7,756	7,950
36,759	36,759	640010	3455	Operating Expenses	0.5%	36,959	37,913	38,892	39,897
0	56,094	640011	3025	Race Club LegalSupport	0.0%	0	0	0	0
0	43,720	640012	3025	McNaughtons Lane Legal Claim	0.0%	0	0	0	0
4,800	4,800	640990	3999	Depreciation	0.0%	4,800	4,800	4,800	4,800
				Indirect Costs					
(2,234,130)	(2,234,130)	640991	3998	Activity Based Costing - Expense	5.2%	(2,351,363)	(2,415,586)	(2,481,708)	(2,549,647)
				Asset Management					
1,733	1,733	650010	3025	Administration Expenses	0.0%	1,733	1,776	1,820	1,866
10,704	10,704	650010	3035	Asset Data Collection	0.0%	10,704	10,972	11,246	11,527
26,759	26,759	650010	3040	Asset Management System	0.0%	26,759	27,428	28,114	28,817
844,520	844,520	650010	3185	Employee Costs	3.3%	871,992	896,408	921,508	947,310
60,300	60,300	650010	3270	Fleet Expenses	-14.6%	51,500	52,788	54,108	55,461
536	536	650010	3385	M & R - Equipment	0.0%	536	549	563	577
1,097	1,097	650010	3455	Operating Expenses	0.0%	1,097	1,124	1,152	1,181
120,000	208,217	650010	3830	Valuation	-94.2%	7,000	7,000	70,000	42,500
3,170	3,170	650010	4100	Inspections - Footpaths	2.8%	3,259	3,350	3,444	3,540
3,853	3,853	650010	4113	Inspections - Playground Equipment	0.0%	3,853	3,949	4,048	4,149
0	41,274	650011	3455	Crown Lands Plans of Management	0.0%	0	0	0	0
0	0	650013	3967	WHS Asbestos Register	0.0%	50,000	50,000	0	0
				Indirect Costs					
(1,072,672)	(1,072,672)	650991	3998	Activity Based Costing - Expense	-8.8%	(978,433)	(1,005,344)	(1,096,003)	(1,096,928)
169,606	169,606	660100	3025	Works Depot - Casino	17.9%	199,915	206,464	213,252	220,035
47,553	47,553	660300	3025	Works Depot - Evans Head	45.9%	69,358	71,370	73,442	75,582

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
				Operating Expenditure (continued)					
74,600	74,600	660990	3999	Indirect Expenditure	0.0%	74,600	76,389	78,222	80,100
(291,759)	(291,759)	660991	3998	Depreciation	17.9%	(343,873)	(354,223)	(364,916)	(375,717)
				Activity Based Costing - Expense					
33,345	270,327			Total Operating Expenditure	138.6%	79,575	75,827	26,603	27,401
0	(201,982)			Operating Result - Surplus/(Deficit)	0.0%	(50,000)	(50,000)	0	0
79,400	(122,582)			Operating Cash Result - Surplus/(Deficit)	-63.0%	29,400	31,189	83,022	84,900
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		501,409	154,509	30,000	45,000
				Less: Asset Acquisition		425,000	105,000	35,000	50,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		105,809	80,698	78,022	79,900

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

CS2 Great Support

Service: Fleet Management

Original Budget 2019/2020	Revised Budget 31-Mar-20	Project	Activity	Description	Original Budget % +/-	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
9,500	9,500	670000	0290	Operating Revenue					
				Workshops	-100.0%	0	0	0	0
170,000	170,000	680010	0340	Plant Operations					
135,000	135,000	680010	0590	Contributions - Staff Vehicles	3.7%	176,250	181,538	186,984	192,594
4,700,000	4,700,000	680010	0850	Grant Revenue	3.0%	139,050	143,222	147,519	151,945
				Plant Hire Charges	3.0%	4,841,000	4,986,230	5,135,817	5,289,892
5,014,500	5,014,500			Total Operating Revenue	2.8%	5,156,300	5,310,990	5,470,320	5,634,431
				Operating Expenditure					
				Workshops					
122,680	122,680	670010	3025	Casino	1.5%	124,575	127,833	131,174	134,605
87,614	87,614	670020	3025	Coraki Fabrication	12.5%	98,555	101,494	104,528	107,529
60,734	60,734	670030	3025	Evans Head	-16.2%	50,868	52,216	53,601	55,023
				Indirect Expenditure					
52,700	52,700	670990	3999	Depreciation	0.0%	52,700	53,525	54,370	55,237
(314,228)	(314,228)	670991	3998	Activity Based Costing - Expense	4.0%	(326,698)	(335,068)	(343,673)	(352,394)
				Plant Operations					
7,000	7,000	680010	3025	Administration Expenses	0.0%	7,000	7,175	7,355	7,539
289,722	289,722	680010	3185	Employee Costs	7.2%	310,546	319,242	328,180	337,370
2,297,070	2,297,070	680010	3270	Fleet Expenses	0.5%	2,309,604	2,372,057	2,436,276	2,502,317
25,000	25,000	680010	3455	Operating Expenses	0.0%	25,000	25,625	26,266	26,923
0		680012	3455	Chain of Responsibility Management Plan	0.0%	12,500	12,500	0	0
				Indirect Expenditure					
975,000	975,000	680990	3999	Depreciation	2.0%	994,500	1,014,390	1,034,678	1,055,371
787,492	787,492	680991	3998	Activity Based Costing - Expense	5.2%	828,312	845,044	861,847	885,091
4,390,784	4,390,784			Total Operating Expenditure	2.2%	4,487,462	4,596,033	4,694,602	4,814,611
623,716	623,716			Operating Result - Surplus/(Deficit)	7.2%	668,838	714,957	775,718	819,820
1,651,416	1,651,416			Operating Cash Result - Surplus/(Deficit)	3.9%	1,716,038	1,782,872	1,864,766	1,930,428
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Asset Sales		593,048	480,871	521,693	795,197
				Add: Transfer from Restricted Assets		172,685	0	0	0
				Less: Asset Acquisition		2,429,071	2,030,000	2,030,000	2,030,000
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	180,218	302,089	640,388
				Program Cash Result - Surplus/(Deficit)		52,700	53,525	54,370	55,237

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Revenue 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
<u>Capital Grants & Contributions</u>				
<u>Connecting People & Places</u>				
Swimming Pools				
Casino Pool Upgrade	1,650,000	1,550,000	0	0
Total Swimming Pools	1,650,000	1,550,000	0	0
Libraries				
Evans Head Library Rejuvenate, remodel, renew and refresh	399,053	0	0	0
Library Car Fund RVC	3,450	3,450	3,450	3,450
Library Car Fund Kyogle	1,550	1,550	1,550	1,550
Mobile Library Fund RVC	15,246	15,246	15,246	15,246
Mobile Library Fund Kyogle	15,754	15,754	15,754	15,754
Laptop Fund RVC	2,070	2,070	2,070	2,070
Laptop Fund Kyogle	930	930	930	930
Laptop Fund Kyogle	4,416	4,416	4,416	4,416
Laptop Fund Kyogle	1,984	1,984	1,984	1,984
Total Libraries	444,453	45,400	45,400	45,400
Sports Grounds, Parks & Facilities				
Colley Park - Soccer Field Enhancement (Fencing) SCCF	127,466	0	0	0
Broadwater Youth Space Rope Climb & Seesaw Rocker	107,315	0	0	0
Coraki Caravan Park Amenities Renewal	400,000	0	0	0
LPMA Surf Club Grant	23,423	23,774	24,131	24,493
Casino Showground Upgrades (Drought Funding)	420,000	0	0	0
Total Sports Grounds, Parks & Facilities	1,078,204	23,774	24,131	24,493
Community Centres and Halls				
Community Hall Upgrades (Drought Funding)	100,000	0	0	0
Total Community Centres and Halls	100,000	0	0	0
Building and Maintaining Roads				
RMS PAMP Program	20,000	20,000	20,000	20,000
Sealed Rds Capital Grants	400,000	400,000	400,000	400,000
JTR Small Bridge - Bridges Renewal Program	264,700	0	0	0
RMS REPAIR Program Regional	166,328	169,654	173,048	0
Swan Bay New Italy Road (Drought Funding)	285,000	0	0	0
Total Building and Maintaining Roads	851,028	589,654	593,048	420,000
Total Connecting People & Places Capital Grants & Contributions	4,408,685	2,208,828	662,579	489,893

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Revenue 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
<u>Capital Grants & Contributions (continued)</u>				
Growing our Economy				
<u>Tourism</u>				
Northern Rivers Rail Trail (Casino to Bentley)	2,800,000	4,000,000	0	0
Total Tourism	2,800,000	4,000,000	0	0
<u>Town Planning & Development Services</u>				
S7.12 Contributions	150,000	150,000	150,000	150,000
S7.11 Rural Development Heavy Haulage Contributions	329,027	48,816	49,792	50,788
Total Town Planning & Development Services	479,027	198,816	199,792	200,788
<u>Northern Rivers Livestock Exchange</u>				
Capital Works Levy	238,750	256,100	263,900	282,150
Total Northern Rivers Livestock Exchange	238,750	256,100	263,900	282,150
<u>Real Estate Development</u>				
Casino Industries Activation Project	1,540,687	0	0	0
Total Real Estate Development	1,540,687	0	0	0
Total Growing our Economy Capital Grants and Contributions	5,058,464	4,454,916	463,692	482,938
Looking after our Environment				
<u>Waste Management</u>				
Bora Ridge - Transfer Station	20,000	0	0	0
Nammoona - FOGO Compost Facility (Env Trust)	120,360	0	0	0
Total Waste Management	140,360	0	0	0
<u>Water Supplies</u>				
S64 Contributions	150,000	150,000	150,000	150,000
Casino Secure Water Supply Study	80,000	0	0	0
Water Filling Stations	100,000	0	0	0
Total Water Supplies	330,000	150,000	150,000	150,000
<u>Sewerage Services</u>				
S64 Contributions	100,000	100,000	100,000	100,000
Sewer Augmentation	0	1,950,000	1,950,000	0
Total Sewerage Services	100,000	2,050,000	2,050,000	100,000
Total Looking after our Environment Capital Grants and Contributions	570,360	2,200,000	2,200,000	250,000
Total Capital Grants & Contributions	10,037,509	8,863,744	3,326,271	1,222,831

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Revenue 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
<u>Loan Funds Utilised</u>				
Connecting People & Places				
<u>Swimming Pools</u>				
Loan Borrowings - Swimming Pools	0	1,000,000	0	0
Total Swimming Pools	0	1,000,000	0	0
Total Connecting People & Places Loan Funds Utilised	0	1,000,000	0	0
Looking after our Environment				
<u>Waste Management</u>				
Loan Borrowings - Waste Management	2,000,000	0	1,000,000	0
Total Waste Management	2,000,000	0	1,000,000	0
Total Looking after our Environment Loan Funds Utilised	2,000,000	0	1,000,000	0
Total Loan Funds Utilised	2,000,000	1,000,000	1,000,000	0
<u>Deferred Debtor Repayments</u>				
Making Council Great				
<u>Governance & Advocacy</u>				
Deferred Debtor Repay - Pac Coast Rail	1,780	1,833	1,888	1,945
Total Governance & Advocacy	1,780	1,833	1,888	1,945
Total Making Council Great Deferred Debtor Repayments	1,780	1,833	1,888	1,945
Total Deferred Debtor Repayments	1,780	1,833	1,888	1,945
<u>Proceeds from the Sale of Assets</u>				
Connecting People & Places				
<u>Libraries</u>				
Library Book Sales	500	500	500	500
Total Libraries	500	500	10,500	500
Total Connecting People & Places Proceeds from the Sale of Assets	500	500	10,500	500

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Revenue 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
<u>Proceeds from the Sale of Assets (continued)</u>				
Growing our Economy				
<u>Real Estate Development</u>				
Casino Industrial Land	260,000	0	0	0
Reynolds Rd Industrial Land	764,000	1,910,000	1,528,000	0
Canning Drive Residential	1,200,000	720,000	480,000	0
Residential Land Sale	0	0	910,000	1,040,000
Industrial Land Sale	0	0	0	1,000,000
Total Real Estate Development	2,224,000	2,630,000	2,918,000	2,040,000
Total Growing our Economy Proceeds from the Sale of Assets	2,224,000	2,630,000	2,918,000	2,040,000
Looking after our Environment				
<u>Waste Management</u>				
Plant Sales	165,865	5,709	13,182	0
Total Waste Management	165,865	5,709	13,182	0
Total Looking after our Environment Proceeds from the Sale of Assets	165,865	5,709	13,182	0
Making Council Great				
<u>Fleet Management</u>				
Plant Sales	593,048	480,871	521,693	795,197
Total Fleet Management	593,048	480,871	521,693	795,197
Total Making Council Great Proceeds from the Sale of Assets	593,048	480,871	521,693	795,197
Total Proceeds from the Sale of Assets	2,983,413	3,117,080	3,463,375	2,835,697
Total Capital Revenue	15,022,702	12,982,657	7,791,534	4,060,473

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Connecting People & Places Capital Expenditure				
Swimming Pools				
<i>Casino Swimming Pool</i>				
Casino Pool Upgrade	1,650,000	3,500,000	0	0
Total Swimming Pools	1,650,000	3,500,000	0	0
Libraries				
Library Car Replacement	0	0	35,000	0
Library Book Purchases	95,000	97,375	99,809	102,304
Furniture & Fittings	5,971	8,958	9,128	9,301
Laptop Replacement Program	9,000	0	0	9,000
Evans Head Library Upgrade	879,053	0	0	0
Coraki Library Airconditioning Replacement	3,500	0	0	0
Casino Library Building Improvements	13,800	0	0	0
Total Libraries	1,006,324	106,333	143,937	120,605
Cemeteries				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	0	17,000	0	0
Memorial Garden	5,000	0	5,000	0
Columbarium Walls	0	13,000	0	0
Expansion Earthworks	10,000	0	0	5,000
Expansion Infrastructure	5,000	0	10,000	10,000
<i>Casino West St Cemetery</i>				
Expansion Infrastructure	5,000	0	0	0
<i>Coraki Cemetery</i>				
Infrastructure Improvements	5,000	5,000	0	5,000
Concrete Strips	5,000	5,000	0	5,000
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	5,000	0	5,000	5,000
Columbarium Wall	0	0	13,000	0
Expansion Infrastructure	19,000	0	7,000	0
Total Cemeteries	59,000	40,000	40,000	30,000
Sports Grounds, Parks & Facilities				
<i>Casino</i>				
Colley Park - Soccer Field Enhancement (Fencing) SCCF	127,466	0	0	0
<i>Broadwater</i>				
Youth Space Rope Climb & Seesaw Rocker (SCCF)	107,315	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Connecting People & Places Capital Expenditure (continued)				
<u>Sports Grounds, Parks & Facilities (continued)</u>				
<i>Coraki</i>				
Coraki Caravan Park Amenities Renewal (CDG)	400,000	0	0	0
<i>Rappville</i>				
Sportsground Renewal (Fire Recovery)	170,000	0	0	0
Rappville Public Facilities Upgrades	20,000	0	0	0
<i>Casino Showground</i>				
Upgrades (Drought Funding)	420,000	0	0	0
Main Grandstand Upgrade (RSV 08/09)	0	30,000	0	0
Improvements to Pavilion and Show Society Office (Stimulus Funding)	70,405	0	0	0
Fencing (Stimulus Funding)	70,000	0	0	0
<i>Evans Head Surf Club</i>				
Upgrades	23,423	23,774	24,131	24,493
<i>All Areas</i>				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip (SRV 08/09)	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks (SRV 14/15)	185,000	185,000	185,000	185,000
Sports Grounds - Light Pole Replacement (SRV 08/09)	10,000	10,000	10,000	10,000
<i>Public Toilets</i>				
Refurbishments (SRV 14/15)	40,000	40,000	40,000	40,000
Total Sports Grounds, Parks & Facilities	1,658,609	303,774	274,131	274,493
<u>Community Centres and Halls</u>				
Asset Renewals to be allocated	45,825	46,512	47,210	47,918
Rappville Common	1,075,884	0	0	0
Community Hall Upgrades Program (Drought Funding)	100,000	0	0	0
Total Community Centres and Halls	1,221,709	46,512	47,210	47,918
<u>Building & Maintaining Roads</u>				
<i>Urban Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
<i>Casino</i>				
Farley St - West St to Centre St	155,000	0	0	0
Hickey St - Hare St to Light St	80,000	0	0	0
Canterbury St - Gitana St to Gray St	75,000	0	0	0
Winston St - QLD Rd to Churchill Cres (RTR \$77,215)	120,935	0	0	0
Cedar Ave	0	50,000	0	0
Farley St - Hickey St to Wheat St	0	159,172	0	0
Adam St - Cope St to Hare St	0	0	140,000	0
Colches St - Richmond St to Barker St	0	0	0	130,000

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Connecting People & Places Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Coraki</i>				
Richmond Terrace	0	600,000	0	0
<i>SRV 14/15</i>				
Clarence St - Hotham St to Colches St	65,000	0	0	0
High St Lockett to end	60,000	0	0	0
Bennett St Centre St to Leilani Cl	65,000	0	0	0
Farley St Centre to Walker St	155,000	0	0	0
Jabiru Lane - Concrete	45,000	0	0	0
Anderson Ave - Hare St to Light St	0	0	0	125,000
<i>Laneways</i>				
Josephs Ln Coraki	75,000	0	0	0
Josephs Ln Coraki	0	75,000	0	0
Oak Ln Casino	0	0	50,000	0
Country Ln Casino	0	0	0	75,000
Seal Unsealed Rds (RSV 14/15) - Unallocated	0	0	25,000	0
<i>Tree Planting Program</i>				
Town Entries	40,000	40,000	40,000	40,000
<i>Kerb & Gutter Replacement Program - All Areas (SRV 14/15)</i>				
All Areas	145,272	208,100	156,272	186,500
<i>Urban Road Sign Renewals</i>				
All Areas	49,600	50,800	52,100	53,400
<i>Urban Reseal Program</i>				
All Areas	182,505	416,609	424,941	433,440
<i>Urban Heavy Patching Program</i>				
Urban Heavy Patching - All Areas	42,428	43,488	44,575	45,690
<i>RMS Active Transport Program</i>				
RMS Active Transport Program	40,000	40,000	40,000	40,000
Total Urban Local Roads & Bridges Capital Expenditure	1,395,740	1,683,169	972,888	1,129,030
<i>Sealed Rural Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
JTR Small Bridge (Four Mile Creek Bridge)	529,400	0	0	0
Fogwells Rd - CH 6200 to 7100 (RTR \$85,600)	365,000	0	0	0
Fogwells Rd - CH 7100 to 8000	0	380,000	0	0
Sextonville Rd - CH 5500 to 6000	0	150,000	0	0
Ellangowan Rd - CH 7100 to 7900 (RTR \$263,043)	0	404,000	0	0
Fogwells Rd - CH 8000 to 9000	0	0	400,000	0
Wyan Rd - CH TBA (RTR \$462,215)	0	0	500,000	0
Spring Grove Rd - CH TBA	0	0	0	528,500
Wyan Rd - CH TBA (RTR \$343,715)	0	0	0	500,000

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Connecting People & Places Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Sealed Rural Local Roads & Bridges SRV 14/15</i>				
Rappville Rd - CH TBA	316,000	0	0	0
Manifold Rd Cutting Works	250,000	0	0	0
Swampy Creek Rd - CH 0 to 1000	350,000	0	0	0
Sandy Creek Bridge No 1	400,000	0	0	0
Spring Grove Rd - CH 6900 - 7800	205,707	0	0	0
Spring Grove Rd - CH 12500 to 13000	300,000	0	0	0
Tomki Tatham Rd - CH 0 to 600	0	350,000	0	0
Elliot's Rd Bridge	0	0	30,000	231,272
Coraki Ellangowan Rd West 0 to 2200	0	0	650,000	0
<i>Local Road and Community Infrastructure Program</i>				
Works to be allocated	1,002,214	0	0	0
Capital Grants Works	400,000	400,000	400,000	400,000
Heavy Patching	107,484	110,171	112,925	115,748
Rural Roads Drainage	36,886	37,624	38,376	39,144
Signage Renewal	11,000	11,000	11,000	11,000
Guardrail Replacement Program	70,000	70,000	70,000	70,000
Rural Reseal Program	0	974,821	844,317	1,014,203
Total Sealed Rural Local Roads & Bridges	4,343,691	2,887,616	3,056,618	2,909,867
<i>Sealed Rural Regional Roads & Bridges</i>				
MR145 Casino-Coraki Rd CH3.6-4.1 REPAIR	332,656	0	0	0
MR153 Woodburn-Evans Head Rd CH TBA	300,000	0	0	0
MR153 Woodburn-Evans Head Rd CH2.4-2.9 REPAIR	0	339,308	0	0
MR153 Woodburn-Evans Head Rd CH2.56-3.06 REPAIR	0	0	346,096	0
Contribution to REPAIR Program	0	0	0	180,521
Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program	108,000	108,000	108,000	108,000
Heavy Patching	245,000	255,000	260,000	275,000
MR145 East Heavy Patching	141,834	0	0	0
Total Sealed Rural Regional Roads & Bridges	1,132,490	707,308	719,096	568,521
<i>Unsealed Rural Local Roads & Bridges</i>				
Gravel Resheets	154,382	441,257	607,100	625,850
Additional Gravel Resheets (SRV 08/09)	2,500	107,900	242,900	242,900
Swan Bay New Italy Road (Drought Funding)	285,000	0	0	0
Total Unsealed Rural Local Roads & Bridges	441,882	549,157	850,000	868,750

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Connecting People & Places Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Footpaths</i>				
<i>Casino</i>				
Casino CBD Paving	100,000	0	0	0
Colches Street - Canterbury to Railway parade (western)	20,000	0	0	0
Canterbury Street - Hospital entrance to join existing in Gitana	0	40,000	0	0
Gitana Street - North to Canterbury (western)	0	30,000	0	0
West Street - Richmond to Barker (eastern) (S94A)	0	40,000	0	0
West Street - Richmond to River (eastern) (S94A)	0	15,000	0	0
North Street - Gitana to Hotham (southern side)	0	65,000	0	0
<i>Broadwater</i>				
Broadwater Evans Head Road - Pacific Hwy to McDonald St	0	0	40,000	0
<i>Coraki</i>				
Grenfell Street - Martin to Bridge (northern)	25,000	0	0	0
Adams Street - Bridge to Richmond (southern)	0	0	0	27,000
<i>Evans Head</i>				
Elm Street - Oak Lane to Cedar (western)	0	0	0	10,000
<i>Woodburn</i>				
Wagner St/Cedar St Linkage	30,000	0	0	0
Wagner Street - Cedar to Woodburn (northern)	0	0	30,000	0
Woodburn Street - Wattle to Booyong (eastern)	0	0	0	33,000
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	20,800	21,200	21,600	22,000
Evans Head Footpaths - Renewals to be allocated	23,600	8,800	9,000	9,100
Total Footpaths	219,400	220,000	100,600	101,100
<i>Aerodromes</i>				
<i>Casino</i>				
Reseal Runway (SRV 08/09)	175,800	0	0	0
Total Aerodromes	175,800	0	0	0
Total Building and Maintaining Roads Capital Expenditure	7,709,003	6,047,250	5,699,202	5,577,268
Total Connecting People & Places Capital Expenditure	13,304,645	10,043,869	6,204,480	6,050,284
Growing our Economy Capital Expenditure				
<i>Tourism</i>				
Northern Rivers Rail Trail (Casino to Bentley)	3,150,000	4,000,000	0	0
Total Tourism	3,150,000	4,000,000	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Growing our Economy Capital Expenditure (continued)				
<u>Northern Rivers Livestock Exchange</u>				
Plant Purchases	25,000	0	0	0
Technology Upgrades (Scanning equipment & tablets)	50,000	0	0	0
Transit Yards	90,000	0	0	0
Bull Pens	0	150,000	0	0
Loading Zone pavement reseal & drainage works	0	0	150,000	150,000
Total Northern Rivers Livestock Exchange	165,000	150,000	150,000	150,000
<u>Real Estate Development</u>				
Real Estate Development	3,081,375	1,500,000	2,500,000	1,000,000
Canning Drive Residential Land Construction	80,000	0	0	0
Total Real Estate Development	3,161,375	1,500,000	2,500,000	1,000,000
Total Growing our Economy Capital Expenditure	6,476,375	5,650,000	2,650,000	1,150,000
Looking after our Environment Capital Expenditure				
<u>Waste Management</u>				
<u>Plant Purchases</u>				
Plant 160 - Replace Isuzu Rear Load Compactor	181,818	0	0	0
Plant 169 - Replace Recycling Truck	0	0	68,182	0
Plant 230 - Dean Tandem Bed Trailer	0	0	15,455	0
Plant 396 - McMillan CP20	0	31,818	0	0
Plant 425 - Mower	20,000	0	0	0
<u>Nammoona Landfill</u>				
Mobile Garbage Bins	0	15,000	0	15,000
Impound Shelter	0	0	15,000	0
Capping Plan Cells 1-4	6,000	0	0	0
Upgrade CCTV	8,000	0	0	0
Cell Capping	1,276,894	890,000	1,108,000	0
Cell 6 Planning	25,000	0	0	0
Cell 6 Approval & Construction	3,000,000	0	1,100,000	0
Fencing	20,000	0	0	0
Monitoring Bores	15,000	0	0	0
Public Place Recycling & Infrastructure	40,000	0	0	0
Public Place Water Dispensers	30,000	0	0	0
FOGO Processing Facility	550,000	0	0	0
Clearweigh Terminal Upgrades	10,000	0	0	0
VENM for Asbestos Bores	50,000	0	0	0
Creative Design Software	10,000	0	0	0
<u>Bora Ridge Transfer Station</u>				
Transfer Station Upgrades	295,960	0	0	0
Total Waste Management	5,538,672	936,818	2,306,637	15,000

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Looking after our Environment Capital Expenditure				
<u>Stormwater Management</u>				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Increase Drainage Points Hotham St from Railway Pde to River	0	30,000	0	0
Increase Drainage Points in Johnston St	0	0	0	27,000
Replace concrete pipes -River St/ Walker St (75566)	0	0	0	58,000
<i>Coraki</i>				
Replace concrete pipes - Church Ln (77002)	0	10,000	0	0
<i>Evans Head</i>				
Illawong Ln Drainage Improvements	363,435	143,268	143,268	88,600
Myall St (76778, 76779)	85,584	0	0	0
Intersection Ocean Dr & Bundjalung Rd	90,000	0	0	0
Oak St Stormwater Capacity Upgrade	40,000	0	0	0
Currajong St - CDS Unit Rehab	15,000	0	0	0
Booyong St - adjacent Stan Payne Oval	40,000	0	0	0
<i>Woodburn/Rappville/Rileys Hill</i>				
Increase Drainage Points Richmond St	0	0	30,000	0
Total Stormwater Management	644,019	193,268	183,268	183,600
<u>Water Supplies</u>				
<i>Mains Replacements - Casino</i>				
Stapleton Ave - Diary St to West St	0	0	0	360,000
East St - Wharf St South to 100 uPVC	47,000	0	0	0
Canterbury St Gitana to Gray St	54,000	0	0	0
Hickey St Hare St to Light St	35,000	0	0	0
Colches St Nth; McDougall St south	32,000	0	0	0
Colches St Nth; McDougall St to Waratah	22,500	0	0	0
Colches St; Cedar St to Farley St	18,000	0	0	0
Colches St; Lennox St to Stapleton Ave + Hare St slipway	65,000	0	0	0
Cope st; Hickey St/Windsor Ave to Adam St	39,000	0	0	0
Farley St; Colches St to Jersey St	32,500	0	0	0
Raphael Pde Walker St to Hickey St	60,000	0	0	0
Pratt St; Hickey St to Wheat St	0	65,000	0	0
Colches St Nth; Waratah to Sandilands St	0	22,500	0	0
Division Street; West St to Rifle range Road - Railway Under bore?	0	70,000	0	0
Hickey St; Lennox St to Cope St	0	38,000	0	0
Lees Ave; Hare St North to existing uPVC	0	15,000	0	0
Morwick St; North St to Apsley St	0	32,500	0	0
Rayner St; Centre St to West St	0	55,000	0	0
Sandilands St; Colches St Nth to Hotham St	0	56,000	0	0
Stapleton Ave; Colches St to Diary St	0	56,000	0	0
Wharf St; East Street to drain	0	22,500	0	0
Dean St; Hickey St to Wheat St	0	0	62,500	0
Division St; West St to Centre St	0	0	56,000	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Looking after our Environment Capital Expenditure (continued)				
<u>Water Supplies (continued)</u>				
<i>Mains Replacements - Casino (continued)</i>				
Hartley St; Adam St to East St	0	0	60,000	0
High St; Apsley St to PVC @ 30 High St	0	0	112,000	0
Teak St; Short St to dead-end	0	0	67,500	0
<i>Mains Replacements - Coraki</i>				
Parkes St - Rayner St to Adam St	33,000	0	0	0
Spring St; Surry St to Union St	0	42,000	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	0	78,000	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	0	0	78,000
Bridge Str; Adam St crossing	0	0	26,000	0
<i>Mains Replacements - Evans Head</i>				
Mains to be allocated	0	70,000	70,000	70,000
<i>Water Meter Replacement Program</i>				
Planned Renewals	10,000	10,000	10,000	10,000
Meter and Service Installations	10,000	10,000	10,000	10,000
<i>Water Reservoir - Casino</i>				
North & South flow meter renewals	136,000	0	0	0
Nth 1 Integrity Testing	7,790	0	0	0
<i>Water Reservoir - Coraki</i>				
Coraki Reservoir Relining	153,000	0	0	0
<i>Water Reservoir - Broadwater</i>				
Flow Meter Renewals	65,000	0	0	0
<i>Water Reservoir - Evans Head</i>				
Flow Meter Renewals	65,000	0	0	0
Low Reservoir Relining	81,265	0	0	0
<i>Water Treatment Plants</i>				
Emergency Source Design	160,000	500,000	0	0
Casino Zone meter refurbishment	100,000	0	0	0
RWPS Solar Installation	350,000	0	0	0
Process Approvals (e.g. Ozone dosing at WTP)	20,000	320,000	0	0
Renewal - Alum Tank	100,000	0	0	0
Renewal - Soft Starters & VSD on Clearwater pumps	65,000	0	0	0
Renewal - PAC Slurry Dosing	97,000	0	0	0
RWPS Level & Stabilise Dosing Building	117,570	0	0	0
Renewal - Filter refurbishment	275,000	0	0	0
Lunchroom extension	0	23,000	0	0
RWPS Wet Well Ladder replacement	21,000	0	0	0

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Looking after our Environment Capital Expenditure (continued)				
<u>Water Supplies (continued)</u>				
<i>Other</i>				
Supply System Improv Casino	0	0	0	75,000
Supply System Improv Lower River	0	0	0	200,000
Provide Water to new release areas Lower River	0	200,000	0	200,000
SCADA Renewal	10,000	10,000	10,000	10,000
Water Filling Stations	100,000	0	0	0
Future Water Renewals	200,000	400,000	400,000	400,000
<i>Plant & Equipment</i>				
Plant Purchases	10,000	10,000	10,000	10,000
Total Water Supplies	2,591,625	2,027,500	972,000	1,423,000
<u>Sewerage Services</u>				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	80,000	80,000	80,000	80,000
Manhole Repairs to be allocated	100,000	100,000	100,000	100,000
Broadwater Sewer Scheme Supply e-One Unit - to be allocated	10,000	10,000	10,000	10,000
Relining Program	0	800,000	0	800,000
Future Sewer Renewals	200,000	640,000	200,000	200,000
<i>Sewer Mains</i>				
<i>Casino</i>				
Realignment - East St	83,000	0	0	0
<i>Evans Head</i>				
Cemetery	68,000	0	0	0
Duplicate Rising Main from WWPS1 to WWPS8 150 dia	0	0	0	364,000
Replace Rising Main 4 to WWPS 200 dia	0	0	0	493,000
<i>Sewerage Pump Stations</i>				
<i>Casino</i>				
SCADA Renewal	20,000	20,000	20,000	0
P/Stn 1 - Spare Submersible Pump	25,000	0	0	0
P/Stn 1 - Odour control	65,000	0	0	0
P/Stn 2 - Design PS 4,7,8,9,11,14,15	20,000	0	0	0
PS 4 Upgrade	220,000	0	0	0
PS15 Upgrade	0	80,000	0	0
PS8 Upgrade	0	90,000	0	0
PS7 Upgrade	0	0	175,000	0
PS9 Upgrade	0	0	0	145,000
PS14 Upgrade	0	0	0	89,900
<i>Evans Head</i>				
PS4 Replace Pumps/Construct Emerg Storage	0	0	486,000	0
PS1 Replace Pump Impellers	0	0	0	59,000
PS3 Replace Pumps	0	0	0	24,000

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Looking after our Environment Capital Expenditure (continued)				
<u>Sewerage Services (continued)</u>				
<i>Broadwater</i>				
Rising Main Air Valve Renewal	53,549	0	0	0
<i>Sewerage Treatment Plants</i>				
<i>Casino</i>				
Wetlands Management	60,000	0	0	0
Septic Receiving Station - Investigate and Design	0	180,000	0	0
Digestors - Refurbish Vent Shafts	35,000	0	0	0
Humus Draw Off and Digester Mixers on SCADA control	5,000	0	0	0
New Blower with VSD Control	40,000	0	0	0
Electrical Room Extension	0	50,000	0	0
Sewerage System Improvements	0	0	0	100,000
Grit Chamber Ventilation Improvements	120,000	0	0	0
Tertiary Pond Desludging	340,000	0	0	0
Augmentation Investigation & Design	250,000	0	0	0
PLC & SCADA	60,000	0	0	0
<i>Coraki</i>				
Refurbish Drying Beds	134,000	0	0	0
Reuse automation	91,000	0	0	0
Reuse Bldg Reseal Bunded Area Chlorine Room	15,953	0	0	0
Automation - Switchboard and PLC	160,000	40,000	0	0
Digesters - Condition Inspection and refurbishment strategy	10,000	0	0	0
Digesters - Refurbishment	0	0	50,000	0
Stage 1 Upgrade - Designs - concept/detailed	200,000	0	0	0
Stage 1 Upgrade - Construction	0	0	1,400,000	1,400,000
<i>Evans Head</i>				
Security Light - LED Replacement	27,000	0	0	0
Electrical Gland LED replacements	23,000	0	0	0
Inlet Step Screen over hall & Standby motor	51,000	0	0	0
Emergency Storm submersible pump & SCADA connection	95,000	0	0	0
Aerator Float arm replacements	0	52,000	0	0
Effluent PS Rotork Valve replace/refurbishment	14,000	0	0	0
Stage 2 Design	200,000	0	0	0
Enclose Generator & High Volume Pump	12,000	0	0	0
Stage 2 Construction	0	0	2,500,000	2,500,000
Reuse effluent water scheme	0	0	0	500,000
<i>Rileys Hill</i>				
EAT refurbishment	0	36,000	0	0
EAT Spare aerator & VSD	21,000	0	0	0
EAT DO Control	8,000	0	0	0
Amenities floor bearers replacement	6,000	0	0	0
<i>Plant & Equipment</i>				
Plant & Equipment	10,000	10,000	10,000	30,000
Truck - Sludge Skid Carting Truck	150,000	0	0	0
Total Sewerage Services	3,112,502	2,218,000	5,061,000	6,924,900
Total Looking after our Environment Capital Expenditure	11,886,818	5,375,586	8,522,905	8,546,500

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates
Capital Expenditure 2020/2021 - 2023/2024

Description	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
Making Council Great Capital Expenditure				
<u>Customer Service</u>				
<i>Casino Office</i>				
Furniture	10,000	10,000	10,000	10,000
Renewals to be allocated	65,000	0	0	0
Total Customer Service	75,000	10,000	10,000	10,000
<u>Engineering Support & Asset Management</u>				
Office Furniture	5,000	5,000	5,000	5,000
<i>Casino Depot</i>				
Depot Renewals	20,000	20,000	20,000	20,000
Pavement Rehab & Sealing	100,000	70,000	0	0
Washdown Bay Awning	80,000	0	0	15,000
Depot Casino - Undercover Parking P&G	100,000	0	0	0
<i>Coraki Depot</i>				
Depot Coraki - Pavement Construction	100,000	0	0	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	10,000	10,000	10,000
Building Corrosion Repairs	10,000	0	0	0
Total Engineering Support & Asset Management	425,000	105,000	35,000	50,000
<u>Fleet Management</u>				
Workshops - Plant Purchases	30,000	30,000	30,000	30,000
Workshops - Evans Head Mezzanine Floor Construction	40,000	0	0	0
Plant Purchases	2,359,071	2,000,000	2,000,000	2,000,000
Total Fleet Management	2,429,071	2,030,000	2,030,000	2,030,000
Total Making Council Great Capital Expenditure	2,929,071	2,145,000	2,075,000	2,090,000
Total Capital Expenditure	34,596,909	23,214,455	19,452,385	17,836,784

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2020/2021				2021/2022				2022/2023			2023/2024		
	Opening Balance 1/07/2020	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2021	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	
General Fund														
External Restrictions														
Unexpended Grant - Evans Head Landcare	3,631	0	0	3,631	0	0	3,631	0	0	3,631	0	0	3,631	
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393	
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750	
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	180,000	(180,000)	0	0	0	0	0	0	0	0	0	0	0	
Unexpended Grant - Office of Env & Heritage - Koala Surveys & Habitat Mapping	3,169	0	0	3,169	0	0	3,169	0	0	3,169	0	0	3,169	
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	128,939	0	0	128,939	0	0	128,939	0	0	128,939	0	0	128,939	
Unexpended Grant - Dept Families Volunteer Grants Evans Head Rec Hall	182	0	0	182	0	0	182	0	0	182	0	0	182	
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	0	0	2,616	0	0	2,616	0	0	2,616	0	0	2,616	
Unexpended Grant - State Library Casino Redesign	4,480	0	0	4,480	0	0	4,480	0	0	4,480	0	0	4,480	
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	71,644	(41,253)	0	30,391	(5,637)	0	24,754	0	0	24,754	0	0	24,754	
Unexpended Grant - LPMA - Surf Club Grant	29,525	0	0	29,525	0	0	29,525	0	0	29,525	0	0	29,525	
Unexpended Grant - Financial Assistance Grant 2017/2018 Advance Payment	2,695,735	0	0	2,695,735	0	0	2,695,735	0	0	2,695,735	0	0	2,695,735	
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	0	0	37	0	0	37	0	0	37	0	0	37	
Unexpended Grant - CPTIGS MR145 Woodburn Coraki Rd Bus Shelter	1,674	0	0	1,674	0	0	1,674	0	0	1,674	0	0	1,674	
Unexpended Grant - Broadwater Kitchen Hall Upgrade	283	0	0	283	0	0	283	0	0	283	0	0	283	
Unexpended Grant - RMS Natural Disaster 28 March 17 Flood Event Local Roads	35,240	0	0	35,240	0	0	35,240	0	0	35,240	0	0	35,240	
Unexpended Grant - Bushfire Recovery Funding (Federal)	730,000	(730,000)	0	0	0	0	0	0	0	0	0	0	0	
Unexpended Grant - Bushfire Community Resilience & Economic Recovery Fund (State)	80,000	(80,000)	0	0	0	0	0	0	0	0	0	0	0	
Unexpended Grant - Northern Rivers Rail Trail	350,000	(350,000)	0	0	0	0	0	0	0	0	0	0	0	
Unexpended Grant - FOGO Compost Facility	70,360	(70,360)	0	0	0	0	0	0	0	0	0	0	0	
Unexpended Contribution - RUCRL Vehicle Replacement Fund	142,435	36,400	0	178,835	45,400	0	224,235	20,400	0	244,635	36,400	0	281,035	
Unexpended Contribution - Hannigan DA 2005/188 Benns Road	10,338	0	0	10,338	0	0	10,338	0	0	10,338	0	0	10,338	
Unexpended Contribution - Statecover OH&S Incentive Works	291,235	(60,000)	0	231,235	(50,000)	0	181,235	0	0	181,235	0	0	181,235	
Unexpended Contribution - Parks & Wildlife Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000	
Unexpended Contribution - Broadwater Sugar Mill DA 2002/292 Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000	
Unexpended Contribution - Damage Oakey Creek Guardrail	12,100	0	0	12,100	0	0	12,100	0	0	12,100	0	0	12,100	
Unexpended Contribution - Insurance Claim Rappville Hall	575,884	(575,884)	0	0	0	0	0	0	0	0	0	0	0	
Domestic Waste Management	5,120,202	(1,497,458)	71,700	3,694,444	(476,430)	55,600	3,273,614	(706,046)	0	2,567,568	404,113	100	2,971,781	
On-Site Sewerage Fees	195,352	0	2,700	198,052	0	3,000	201,052	0	1,000	202,052	0	1,500	203,552	
Stormwater Management Service Charge	600,557	(435,072)	8,400	173,885	16,920	2,600	193,405	27,971	0	221,376	28,695	100	250,171	
Section 7.11 - Infrastructure	2,456	0	0	2,456	0	0	2,456	0	2,200	4,656	0	3,200	7,856	
Section 7.11 - Community Services	55,145	0	800	55,945	0	800	56,745	0	1,600	58,345	0	2,400	60,745	
Section 7.11 - Recreation & Civil Facilities	1,034	0	0	1,034	0	0	1,034	0	1,600	2,634	0	2,900	5,534	
Section 7.11 - Road Network (new)	122,756	0	1,700	124,456	0	1,900	126,356	0	100	126,456	0	300	126,756	
Section 7.11 - Quarry Road Contributions	76,824	5,589	1,100	83,513	5,808	1,300	90,621	6,035	200	96,856	6,270	300	103,426	
Section 7.11 - Ex Copmanhurst Roads	87,762	0	1,200	88,962	0	1,300	90,262	0	27,600	117,862	0	40,700	158,562	
Section 7.11 - Ex Copmanhurst Community Facilities	4,970	0	100	5,070	0	100	5,170	0	7,500	12,670	0	13,200	25,870	
Section 7.11 - Ex Copmanhurst Bushfire	9,402	0	100	9,502	0	100	9,602	0	1,800	11,402	0	2,600	14,002	
Section 7.11 - Rural Development Heavy Haulage	2,643,290	(584,109)	37,000	2,096,181	(551,184)	31,500	1,576,497	49,792	800	1,627,089	50,788	1,200	1,679,077	
Section 7.12A Development Contributions Plan	474,196	(29,400)	6,600	451,396	(30,000)	6,800	428,196	89,400	9,200	526,796	88,900	13,200	628,896	
Contributions to Roadworks	103,993	0	0	103,993	0	0	103,993	0	0	103,993	0	0	103,993	
Controlled Trust Funds	47,468	0	0	47,468	0	0	47,468	0	0	47,468	0	0	47,468	
Bonds & Deposits (General Fund)	526,239	0	0	526,239	0	0	526,239	0	0	526,239	0	0	526,239	
Total External Restrictions	15,602,294	(4,591,547)	131,400	11,142,147	(1,045,123)	105,000	10,202,025	(512,448)	53,600	9,743,177	615,166	81,700	10,440,043	

Richmond Valley Council Operational Plan 2020/2021 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2020/2021				2021/2022				2022/2023			2023/2024		
	Opening Balance 1/07/2020	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2021	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2024	
Internal Restrictions														
Employee Leave Entitlements - Richmond Valley Council	1,191,723	0	16,700	1,208,423	0	18,200	1,226,623	0	21,500	1,248,123	0	31,200	1,279,323	
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	48,921	0	700	49,621	0	700	50,321	0	900	51,221	0	1,300	52,521	
Richmond Upper Clarence Regional Library	139,998	0	2,000	141,998	0	2,100	144,098	0	2,500	146,598	0	3,700	150,298	
Unexpended Rates Special Variation	369,000	(261,000)	0	108,000	(21,000)	0	87,000	(21,000)	0	66,000	(16,000)	0	50,000	
Evans Head Memorial Aerodrome Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	
Insurance Reserve	99,231	0	1,400	100,631	0	1,500	102,131	0	1,800	103,931	0	2,600	106,531	
Plant Replacement	1,681,404	(592,685)	23,500	1,112,219	80,218	16,700	1,209,137	272,089	21,200	1,502,426	595,388	37,600	2,135,415	
Real Estate and Infrastructure	2,716,108	(161,133)	38,000	2,592,975	436,903	39,000	3,068,878	(285,206)	53,700	2,837,372	325,282	70,900	3,233,554	
Petersons Quarry	2,443,389	(553,292)	34,200	1,924,297	(754,789)	29,000	1,198,508	145,983	21,000	1,365,491	100,206	34,100	1,499,797	
Woodview Quarry	1,961,182	(658,135)	27,500	1,330,547	69,470	20,000	1,420,017	73,936	24,900	1,518,853	76,892	38,000	1,633,745	
Quarry Rehabilitation	180,983	4,000	2,500	187,483	0	2,800	190,283	0	3,300	193,583	0	4,800	198,383	
Road Rehabilitation Reserve	1,090,383	259,735	15,300	1,365,418	362,561	20,500	1,748,479	276,453	30,600	2,055,532	281,982	51,400	2,388,914	
Northern Rivers Livestock Exchange	256,091	(2,641)	3,600	257,050	90,327	3,900	351,277	126,719	6,100	484,096	261,363	12,100	757,559	
Other Waste Management	1,456,712	(489,054)	20,400	988,058	241,347	14,900	1,244,305	180,092	21,800	1,446,197	410,336	36,200	1,892,733	
Other Waste Management - Plant Reserve	1,492,024	(316,738)	20,900	1,196,186	25,322	18,000	1,239,508	(19,024)	21,700	1,242,184	51,431	31,100	1,324,715	
Rural Road Safety Program	113,840	0	0	113,840	0	0	113,840	0	0	113,840	0	0	113,840	
RMS State Roads Maintenance Contract	5,612	0	100	5,712	0	100	5,812	0	100	5,912	0	100	6,012	
Public Cemeteries Perpetual Maintenance Reserve	294,861	(66,656)	4,100	232,305	(46,098)	3,500	189,708	(44,346)	3,300	148,662	(33,369)	3,700	118,993	
Revolving Energy and Sustainability Fund - RUCRL	8,425	0	100	8,525	0	100	8,625	0	200	8,825	0	200	9,025	
Carry Over Works	32,092	0	0	32,092	0	0	32,092	0	0	32,092	0	0	32,092	
Total Internal Restrictions	15,581,979	(2,837,599)	211,000	12,955,380	484,262	191,000	13,630,642	705,696	234,600	14,570,938	2,053,511	359,000	16,983,449	
Total General Fund Restrictions	31,184,273	(7,429,147)	342,400	24,097,527	(560,861)	296,000	23,832,666	193,249	288,200	24,314,115	2,668,677	440,700	27,423,492	
Sewerage Fund														
External Restrictions														
Section 64 Headworks Contributions	3,754,162	10,800	89,200	3,854,162	(2,742)	102,742	3,954,162	9,809	90,191	4,054,162	(270)	100,270	4,154,162	
Infrastructure Replacement	7,410,322	(1,192,623)	176,000	6,393,699	1,817,847	170,440	8,381,985	(909,249)	191,186	7,663,922	(4,575,175)	189,548	3,278,295	
Total Sewerage Fund Restrictions	11,164,484	(1,181,823)	265,200	10,247,861	1,815,105	273,182	12,336,147	(899,440)	281,377	11,718,084	(4,575,445)	289,818	7,432,457	
Water Fund														
External Restrictions														
Section 64 Contributions	1,990,832	117,700	32,300	2,140,832	114,701	35,299	2,290,832	114,712	35,288	2,440,832	119,176	30,824	2,590,832	
Infrastructure Replacement	5,093,171	(132,785)	82,700	5,043,086	503,225	83,151	5,629,462	1,793,931	86,716	7,510,109	1,589,719	94,840	9,194,667	
Total Water Fund Restrictions	7,084,003	(15,085)	115,000	7,183,918	617,926	118,450	7,920,294	1,908,643	122,004	9,950,941	1,708,895	125,664	11,785,499	
Total Restrictions (All Funds)	49,432,760	(8,626,055)	722,600	41,529,305	1,872,170	687,632	44,089,107	1,202,452	691,581	45,983,140	(197,874)	856,182	46,641,448	