

Richmond
Valley
Council



DRAFT Operational Plan 2019/2020
(including Financial Estimates 2019/2023)
Public Exhibition 22 May 2019 to 19 June 2019

Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

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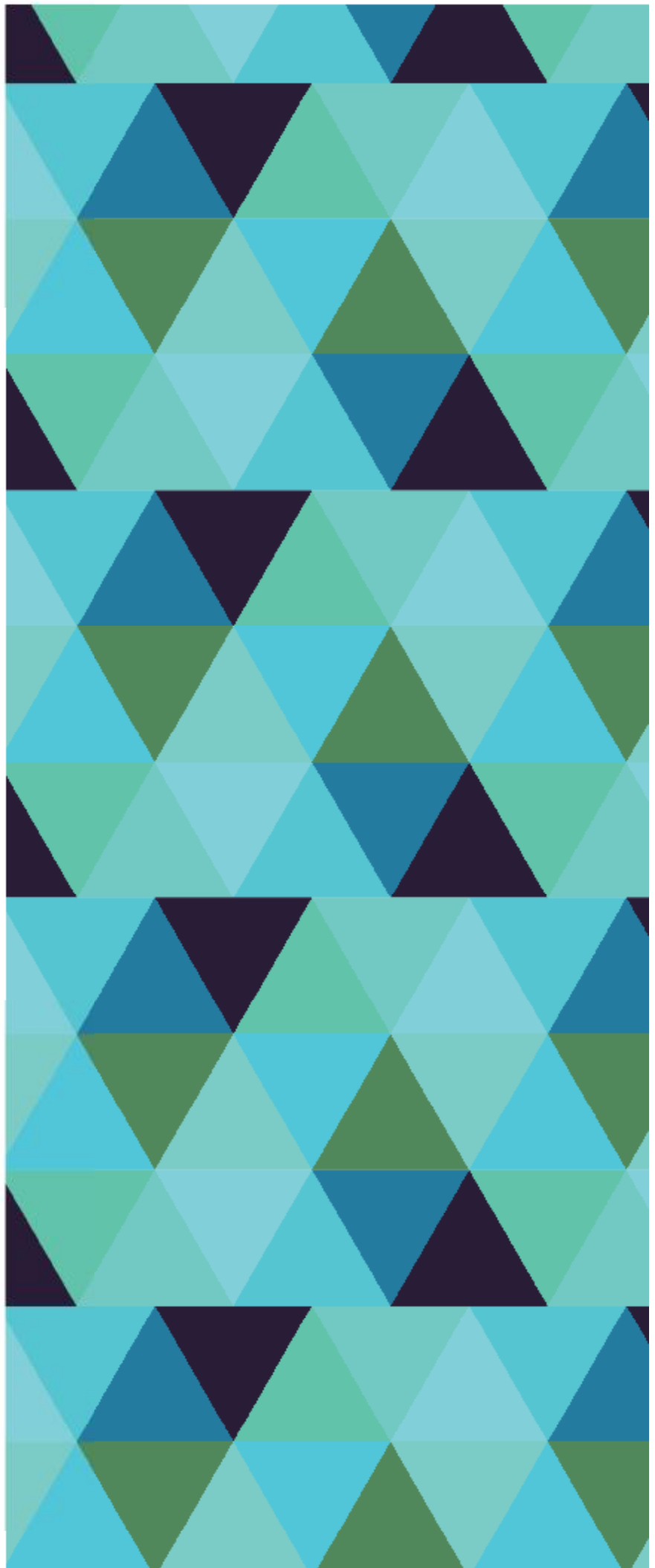


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Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Budget Summary and Cash Result

Original Budget 2018/2019	Revised Budget 31-Dec-18	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
		Operating Revenue					
7,389,740	8,233,548	Connecting People & Places	17.2%	8,662,767	8,983,810	9,192,313	9,406,382
3,429,085	3,861,685	Growing our Economy	2.9%	3,529,834	3,697,459	4,124,560	3,967,041
21,555,464	21,555,464	Looking after our Environment	6.6%	22,985,954	23,981,343	24,864,300	25,861,407
23,071,022	23,372,023	Making Council Great	6.1%	24,470,235	25,457,225	26,541,433	27,681,204
55,445,311	57,022,720	Total Operating Revenue	7.6%	59,648,790	62,119,837	64,722,606	66,916,034
		Operating Expenditure					
23,390,788	26,768,368	Connecting People & Places	18.1%	27,636,057	28,368,497	29,127,777	29,939,708
5,719,382	5,998,621	Growing our Economy	9.9%	6,285,990	6,327,958	6,748,497	6,877,060
21,520,204	21,796,884	Looking after our Environment	7.5%	23,137,385	23,636,699	24,195,681	24,738,722
6,515,589	6,728,152	Making Council Great	11.9%	7,292,030	7,596,689	7,612,713	7,762,976
57,145,963	61,292,025	Total Operating Expenditure	12.6%	64,351,462	65,929,843	67,684,668	69,318,466
(1,700,652)	(4,269,305)	Operating Result before Capital Grants and Contributions	176.5%	(4,702,672)	(3,810,007)	(2,962,062)	(2,402,432)
		Add: Capital Revenue					
12,109,512	16,643,110	Capital Grants & Contributions	-70.7%	3,546,269	1,882,478	1,348,745	1,371,171
10,408,860	12,373,805	Operating Result including Capital Grants and Contributions	-111.1%	(1,156,403)	(1,927,528)	(1,613,318)	(1,031,261)
		Add: Non-Cash Expenses					
14,184,735	17,500,000	Depreciation	27.4%	18,068,601	18,457,403	18,885,397	19,323,989
66,929	66,929	Rehabilitation Borrowing Expenses	2.0%	68,240	69,809	71,554	73,343
300,000	300,000	Quarry Inventory Movements	3.3%	310,000	(385,000)	318,000	324,000
		Add: Non-Operating Funds Employed					
2,000,000	1,000,000	Loan Funds Used	-100.0%	0	2,500,000	3,000,000	1,500,000
1,300	1,300	Deferred Debtor Repayments	0.0%	1,300	1,300	1,300	1,300
3,724,973	3,899,634	Proceeds from Sale of Assets	-17.6%	3,070,591	2,297,534	2,197,080	2,364,875
		Less: Funds Deployed for Non-Operating Purposes					
29,502,829	33,477,311	Asset Acquisition	-36.9%	18,605,450	20,403,614	17,891,559	15,966,984
2,369,833	2,369,833	Loan Repayments	4.9%	2,485,648	2,810,378	3,191,991	3,462,635
(1,185,865)	(705,476)	Cash Surplus/(Deficit)	-38.5%	(728,769)	(2,200,474)	1,776,463	3,126,627
		Equity Movements					
(1,291,408)	(1,010,596)	Restricted Funds - Increase/(Decrease)	-28.2%	(927,654)	(2,413,370)	1,556,537	2,679,119
105,543	305,120	Working Funds - Increase/(Decrease)	88.4%	198,885	212,895	219,926	447,508

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Connecting People and Places - Budget Summary

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
21,313	38,813		Operating Revenue					
0	0		Festivals and Events	3.0%	21,952	22,611	23,289	23,988
1,200,310	1,178,261		Swimming Pools	0.0%	0	0	0	0
1,064,657	1,154,657		Libraries	3.4%	1,241,082	1,274,007	1,308,222	1,343,364
323,669	323,669		Emergency Management	11.3%	1,185,072	1,339,581	1,375,790	1,412,984
210,980	249,804		Cemeteries	3.0%	333,378	343,381	353,683	364,292
88,462	88,462		Sports Grounds, Parks and Facilities	9.8%	231,626	237,460	244,497	251,746
4,480,349	5,199,882		Community Centres and Halls	4.6%	92,500	95,274	98,132	101,075
0	0		Building and Maintaining Roads	24.0%	5,557,157	5,671,495	5,788,699	5,908,933
0	0		Community Engagement, Consultation and Communication	0.0%	0	0	0	0
0	0		Community Programs and Grants	0.0%	0	0	0	0
7,389,740	8,233,548		Total Operating Revenue	17.2%	8,662,767	8,983,810	9,192,313	9,406,382
			Operating Expenditure					
230,283	308,583		Festivals and Events	4.6%	240,803	246,146	251,744	258,116
683,457	692,924		Swimming Pools	3.9%	710,356	727,311	746,597	767,949
2,080,450	2,085,963		Libraries	4.8%	2,180,686	2,243,526	2,299,200	2,356,727
1,934,548	2,032,990		Emergency Management	8.8%	2,105,157	2,282,009	2,337,644	2,395,452
353,668	359,293		Cemeteries	1.4%	358,495	368,046	377,726	388,003
2,619,976	2,821,938		Sports Grounds, Parks and Facilities	8.5%	2,843,921	2,903,933	2,975,375	3,043,692
641,994	665,768		Community Centres and Halls	10.3%	708,202	726,947	747,141	770,385
14,359,020	17,291,657		Building and Maintaining Roads	25.3%	17,986,072	18,355,412	18,864,043	19,417,229
226,876	228,476		Community Engagement, Consultation and Communication	3.5%	234,841	240,850	247,175	253,666
260,516	280,776		Community Programs and Grants	2.7%	267,524	274,318	281,132	288,488
23,390,788	26,768,368		Total Operating Expenditure	18.1%	27,636,057	28,368,497	29,127,777	29,939,708
(16,001,048)	(18,534,820)		Operating Result - Surplus/(Deficit)	18.6%	(18,973,290)	(19,384,688)	(19,935,464)	(20,533,326)
(8,087,817)	(7,527,220)		Operating Cash Result - Surplus/(Deficit)	-4.0%	(7,760,330)	(7,921,776)	(8,196,287)	(8,510,979)
			Capital Movements					
			Add: Capital Grants and Contributions		1,631,019	913,451	652,429	656,179
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		500	500	500	10,500
			Add: Transfer from Reserves		1,234,916	1,647,886	263,515	144,347
			Less: Capital Expenditure		7,282,274	7,150,920	6,071,626	6,086,213
			Less: Loan Repayments		707,371	732,164	758,282	784,940
			Less: Transfer to Reserves		0	27,973	36,973	11,973
			Program Cash Result - Surplus/(Deficit)		(12,883,540)	(13,270,995)	(14,146,725)	(14,583,079)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
21,313	21,313	170550	Events - Casino Beef Week	3.0%	21,952	22,611	23,289	23,988
0	17,500	170674	Events - Cow Town Chow Down	0.0%	0	0	0	0
21,313	38,813		Total Operating Revenue	3.0%	21,952	22,611	23,289	23,988
			Operating Expenditure					
75,341	116,141	170500	Events Management - Ops	10.3%	83,133	85,432	87,807	90,247
			Event Support					
1,996	1,996	170510	Anzac Day	163.8%	5,266	5,409	5,557	5,709
7,742	7,742	170520	Australia Day	2.2%	7,911	8,110	8,323	8,541
2,133	2,133	170530	Bentley Art Prize	1.2%	2,159	2,191	2,224	2,257
3,000	0	170540	Carnivale Italiano	-100.0%	0	0	0	0
3,837	3,000	170549	Casino Truck Show	-100.0%	0	0	0	0
52,923	52,923	170550	Casino Beef Week	2.1%	54,044	55,368	56,802	58,275
500	0	170551	Casino Tennis Open Tournament	-100.0%	0	0	0	0
1,536	1,536	170552	Casino Fun Run	2.3%	1,572	1,613	1,655	1,699
979	0	170554	Casino Relay for Life	-100.0%	0	979	0	979
1,016	0	170555	Beef Meets Reef	2.0%	1,036	1,060	1,087	1,114
2,000	3,000	170560	Casino Show	-100.0%	0	0	0	0
0	0	170570	Co-opera	0.0%	9,827	0	10,325	0
1,000	1,000	170571	Coraki Art Prize	-100.0%	0	0	0	0
1,000	0	170580	Crankfest	-100.0%	0	0	0	0
0	3,000	170581	Dancing with the Stars	0.0%	0	0	0	0
2,205	0	170590	Evans Head Fishing Classic	-100.0%	0	0	0	0
1,000	1,500	170610	Evans Head Malibu Classic	-100.0%	0	0	0	0
3,000	3,000	170630	Great Eastern Fly-In	-100.0%	0	0	0	0
1,500	0	170645	Northern Rivers Auto Spectacular	-100.0%	0	0	0	0
15,707	16,791	170650	Other Events	85.3%	29,098	38,950	30,630	41,028
25,000	25,000	170655	Primex	0.0%	25,000	25,000	25,000	25,625
500	300	170660	Quota Club Fair	0.0%	500	500	500	500
1,570	1,570	170662	Remembrance Day	2.4%	1,608	1,652	1,698	1,745
8,505	8,505	170664	RVC Christmas Street Party	2.1%	8,683	8,893	9,122	9,357
946	946	170666	RVC Events/Ceremonies	2.1%	966	989	1,014	1,040
10,000	30,000	170668	Sculpture Prize (SRV 14/15)	0.0%	10,000	10,000	10,000	10,000
3,147	0	170669	Woodburn Markets	-100.0%	0	0	0	0
1,200	1,000	170670	Woodburn River Festival	-100.0%	0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
1,000	1,500	170671	Woodburn Orchid Spring Show	-100.0%	0	0	0	0
0	1,500	170672	Music Magic at Windara	0.0%	0	0	0	0
0	7,000	170673	RiSE Festival	0.0%	0	0	0	0
0	17,500	170674	Cow Town Chow Down	0.0%	0	0	0	0
230,283	308,583		Total Operating Expenditure	4.6%	240,803	246,146	251,744	258,116
(208,970)	(269,770)		Operating Result - Surplus/(Deficit)	4.7%	(218,851)	(223,535)	(228,455)	(234,128)
(208,970)	(269,770)		Operating Cash Result - Surplus/(Deficit)	4.7%	(218,851)	(223,535)	(228,455)	(234,128)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(218,851)	(223,535)	(228,455)	(234,128)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Swimming Pools

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
0	0		Total Operating Revenue	0.0%	0	0	0	0
			Operating Expenditure					
124,946	124,946	280010	Casino Swimming Pool	2.5%	128,075	131,134	134,521	137,997
40,897	40,897	280020	Coraki Swimming Pool	2.2%	41,788	42,806	43,932	45,088
228,794	228,794	280030	Evans Head Aquatic Centre	2.7%	235,059	241,671	248,885	256,336
50,322	50,322	280040	Woodburn Swimming Pool	2.2%	51,448	52,705	54,096	55,525
			Indirect Expenditure					
66,465	66,465	280991	Activity Based Costing - Expense	4.2%	69,286	70,054	71,506	74,511
172,033	181,500	280990	Depreciation	7.4%	184,700	188,941	193,657	198,492
683,457	692,924		Total Operating Expenditure	3.9%	710,356	727,311	746,597	767,949
(683,457)	(692,924)		Operating Result - Surplus/(Deficit)	3.9%	(710,356)	(727,311)	(746,597)	(767,949)
(511,424)	(511,424)		Operating Cash Result - Surplus/(Deficit)	2.8%	(525,656)	(538,370)	(552,940)	(569,457)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		390,000	1,090,000	0	0
			Less: Asset Acquisition		390,000	1,090,000	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(525,656)	(538,370)	(552,940)	(569,457)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Libraries

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
89,911	78,877	220010	Public Libraries Revenue	-12.3%	78,877	80,454	82,063	83,704
1,110,399	1,099,384	230010	Richmond Upper Clarence Regional Library	4.7%	1,162,205	1,193,553	1,226,159	1,259,660
1,200,310	1,178,261		Total Operating Revenue	3.4%	1,241,082	1,274,007	1,308,222	1,343,364
			Operating Expenditure					
44,667	44,667	220100	Casino Library	7.1%	47,836	49,456	51,190	52,993
7,554	7,554	220200	Coraki Library	4.0%	7,855	8,180	8,523	8,884
7,067	7,067	220300	Evans Head Library	2.0%	7,205	7,370	7,554	7,743
733,212	722,178	220400	Regional Library Contributions	5.4%	772,794	802,742	824,049	845,939
995,084	1,006,210	230010	Richmond Upper Clarence Regional Library	4.9%	1,043,648	1,072,102	1,101,691	1,132,101
			Indirect Expenditure					
50,687	50,687	230991	Activity Based Costing - Expense	2.9%	52,138	53,344	54,613	56,207
242,179	247,600	230990	Depreciation	2.9%	249,210	250,332	251,580	252,859
2,080,450	2,085,963		Total Operating Expenditure	4.8%	2,180,686	2,243,526	2,299,200	2,356,727
(880,140)	(907,702)		Operating Result - Surplus/(Deficit)	6.8%	(939,604)	(969,519)	(990,978)	(1,013,362)
(637,961)	(660,102)		Operating Cash Result - Surplus/(Deficit)	8.2%	(690,394)	(719,187)	(739,398)	(760,503)
			Capital Movements					
			Add: Capital Grants & Contributions		39,000	39,000	39,000	39,000
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		500	500	500	10,500
			Add: Transfer from Restricted Assets		52,240	0	0	0
			Less: Asset Acquisition		182,787	104,882	98,247	135,670
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	27,973	36,973	11,973
			Program Cash Result - Surplus/(Deficit)		(781,441)	(812,542)	(835,118)	(858,647)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
1,062,157	1,062,157	240010	Fire Control Revenue	10.4%	1,172,497	1,326,629	1,362,449	1,399,243
0	80,000	240021	Fire Control - Jiggi Station (Lismore)	0.0%	0	0	0	0
0	5,000	240022	Fire Control - Stoney Chute Station (Lismore)	0.0%	0	0	0	0
0	5,000	240023	Fire Control - Wyneden Station (Kyogle)	0.0%	0	0	0	0
2,500	2,500	250000	Emergency Services - SES	3.0%	2,575	2,652	2,732	2,814
0	0	250090	Emergency Services - Emergency Committee	0.0%	10,000	10,300	10,609	10,927
1,064,657	1,154,657		Total Operating Revenue	11.3%	1,185,072	1,339,581	1,375,790	1,412,984
			Operating Expenditure					
			Fire Control					
145,600	145,600	240040	Regional Fire Control Centre	2.7%	149,600	153,785	158,353	163,070
129,525	129,525	240050	Richmond Valley Council Zone - M & R	-1.4%	127,727	130,952	134,506	138,164
21,677	21,677	240150	Richmond Valley Council Zone - Non-Claimable	2.6%	22,241	23,072	23,962	24,890
129,525	129,525	240300	Lismore City Council Zone - M & R	-1.4%	127,723	130,948	134,502	138,158
0	80,000	240315	Lismore City Council Zone - Jiggi Station	0.0%	0	0	0	0
0	5,000	240316	Lismore City Council Zone - Stoney Chute Station	0.0%	0	0	0	0
100,200	100,200	240400	Kyogle Council Zone - M & R	-0.4%	99,800	102,383	105,223	108,147
0	5,000	240408	Kyogle Council Zone - Wyneden Station	0.0%	0	0	0	0
			Statutory Contributions					
108,000	108,000	240500	NSW Fire and Rescue	2.7%	110,877	113,427	116,263	119,170
299,000	299,000	240505	NSW Rural Fire Service - Richmond Valley Council	16.4%	348,052	400,260	410,267	420,524
292,000	292,000	240510	NSW Rural Fire Service - Lismore City Council	17.9%	344,129	395,748	405,642	415,783
265,000	265,000	240515	NSW Rural Fire Service - Kyogle Council	18.2%	313,202	360,182	369,187	378,417
40,000	40,000	250005	Emergency Services Levy	-9.3%	36,274	37,108	38,036	38,987
6,060	6,060	250010	Casino SES	4.3%	6,319	6,536	6,763	7,000
4,433	4,433	250020	Broadwater SES	8.6%	4,814	5,013	5,223	5,443

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
899	899	250030	Coraki SES	30.8%	1,176	1,220	1,266	1,314
10,404	10,404	250040	Woodburn SES	4.7%	10,891	11,338	11,808	12,300
			Indirect Expenditure					
116,067	116,067	250991	Activity Based Costing - Expense	5.0%	121,832	125,080	128,400	132,475
266,158	274,600	250990	Depreciation	5.4%	280,500	284,957	288,243	291,610
1,934,548	2,032,990		Total Operating Expenditure	8.8%	2,105,157	2,282,009	2,337,644	2,395,452
(869,891)	(878,333)		Operating Result - Surplus/(Deficit)	5.8%	(920,085)	(942,428)	(961,854)	(982,468)
(603,733)	(603,733)		Operating Cash Result - Surplus/(Deficit)	5.9%	(639,585)	(657,471)	(673,611)	(690,858)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(639,585)	(657,471)	(673,611)	(690,858)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Cemeteries

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
241,129	241,129	330010	Casino Cemetery	3.0%	248,363	255,814	263,488	271,392
32,112	32,112	330020	Coraki Cemetery	3.0%	33,075	34,068	35,091	36,143
50,428	50,428	330030	Evans Head Cemetery	3.0%	51,940	53,499	55,104	56,757
323,669	323,669		Total Operating Revenue	3.0%	333,378	343,381	353,683	364,292
			Operating Expenditure					
148,671	148,671	330010	Casino Lawn Cemetery	12.0%	166,440	170,695	175,229	179,885
35,843	35,843	330012	Casino West St Cemetery	-12.1%	31,519	32,356	33,235	34,138
28,532	28,532	330020	Coraki Cemetery	-29.9%	20,000	20,460	20,972	21,496
25,475	25,475	330030	Evans Head Lawn Cemetery	-17.6%	21,000	21,483	22,020	22,571
13,247	13,247	330040	Woodburn Cemetery	-32.1%	9,000	9,207	9,437	9,673
10,581	10,581	330090	Other Expenses	9.9%	11,628	12,059	12,507	12,974
			Indirect Expenditure					
79,544	79,544	330991	Activity Based Costing - Expense	3.6%	82,408	84,905	87,023	89,530
11,775	17,400	330990	Depreciation	40.1%	16,500	16,881	17,303	17,736
353,668	359,293		Total Operating Expenditure	1.4%	358,495	368,046	377,726	388,003
(29,999)	(35,624)		Operating Result - Surplus/(Deficit)	-16.3%	(25,117)	(24,665)	(24,043)	(23,711)
(18,224)	(18,224)		Operating Cash Result - Surplus/(Deficit)	-52.7%	(8,617)	(7,784)	(6,740)	(5,975)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		64,568	27,784	46,740	45,975
			Less: Asset Acquisition		55,951	20,000	40,000	40,000
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
39,299	31,854	290000	Sports Grounds Revenue	-18.8%	31,909	32,867	33,853	34,869
34,900	34,900	290109	Casino Sports Stadium	-8.6%	31,900	31,827	32,782	33,765
66,739	66,739	300010	Parks & Gardens Revenue	3.0%	68,742	70,805	72,929	75,117
0	15,996	300306	Coraki Riparian Restoration	0.0%	0	0	0	0
32,060	60,060	300310	Coraki Caravan Park	87.3%	60,060	61,862	63,718	65,630
0	2,273	300330	Coraki Healthy Towns Tree Planting	0.0%	0	0	0	0
12,731	12,731	310010	Casino Showground Revenue	2.8%	13,093	13,486	13,891	14,308
25,251	25,251	310030	Evans Head Surf Club Revenue	2.7%	25,922	26,613	27,324	28,057
210,980	249,804		Total Operating Revenue	9.8%	231,626	237,460	244,497	251,746
			Operating Expenditure					
			Sports Grounds - Casino					
14,485	14,485	290100	Albert Park	1.3%	14,672	15,120	15,590	16,075
3,616	3,616	290102	Albert Park Rest Area	2.3%	3,700	3,798	3,900	4,006
224,596	224,596	290109	Casino Sports Stadium	4.2%	234,051	232,696	231,143	229,668
31,105	31,105	290110	Colley Park	4.8%	32,604	33,546	34,550	35,586
6,976	6,976	290120	Jubilee Park	3.1%	7,190	7,385	7,593	7,808
6,120	6,120	290130	McDonald Park	3.1%	6,310	6,479	6,653	6,834
53,569	53,569	290140	Queen Elizabeth Park No 1	13.7%	60,910	63,353	65,940	68,641
9,846	9,846	290150	Queen Elizabeth Park No 2	3.8%	10,220	10,534	10,867	11,211
26,387	26,387	290160	Queen Elizabeth Park No 3 & 4	2.4%	27,019	27,720	28,465	29,230
24,237	24,237	290170	Queen Elizabeth Park Outer	2.3%	24,787	25,422	26,103	26,802
0	0	290172	QE Riverbank Maintenance	0.0%	4,100	4,100	4,100	4,100
5,511	5,511	290175	Queen Elizabeth Park No 5	7.8%	5,942	6,110	6,287	6,470
3,916	3,916	290176	Queen Elizabeth Park No 6	2.3%	4,005	4,110	4,220	4,334
3,916	3,916	290177	Queen Elizabeth Park No 7	2.3%	4,005	4,110	4,220	4,334
9,698	9,698	290180	Riverview Park	2.6%	9,952	10,219	10,504	10,796
2,259	5,759	290190	Tennis Club	7.2%	2,421	2,499	2,582	2,668
13,862	12,862	290300	Sports Grounds - Coraki Windsor Park	3.3%	14,318	14,716	15,138	15,571

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
31,856	31,856	290400	Sports Grounds - Evans Head	3.8%	33,080	34,342	35,674	37,061
44,807	44,807	290410	Paddon/Coast Guard Park Stan Payne Oval	5.2%	47,144	48,834	50,616	52,469
2,582	2,582	290420	Waterfront Structures	2.0%	2,633	2,694	2,761	2,830
6,445	6,445	290700	Sports Grounds - Rappville Rappville Showground	6.8%	6,884	7,110	7,353	7,606
3,620	3,620	290710	Tennis Club	2.7%	3,718	3,809	3,909	4,011
22,133	22,133	290850	Sports Grounds - Woodburn Woodburn Oval	3.7%	22,959	23,670	24,423	25,200
20,000	20,000	290900	Topsoil (SRV 08/09) Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
226,228	226,228	290991	Indirect Expenditure Activity Based Costing - Expense	2.5%	231,978	237,780	243,663	251,408
304,172	353,600	290990	Depreciation	10.9%	337,300	345,051	353,670	362,504
12,778	12,778	300100	Parks - Casino Coronation Park	14.4%	14,615	15,103	15,613	16,141
26,889	26,889	300110	Crawford Square	1.6%	27,321	28,084	28,886	29,709
13,674	13,674	300120	Elsmer Jones Park	-6.1%	12,837	13,186	13,551	13,927
9,601	9,601	300130	Jabiru Wetlands	34.2%	12,880	13,211	13,564	13,926
4,751	4,751	300140	McAuliffe Park	3.5%	4,918	5,057	5,203	5,355
0	0	300142	McAuliffe Riverbank Maintenance	0.0%	5,000	5,000	5,000	5,000
50,000	47,000	300145	Casino Riverbank Presentation	0.0%	50,000	50,000	50,000	50,000
3,529	3,529	300150	Savins Park	2.6%	3,619	3,722	3,829	3,939
7,421	7,421	300160	Webb Park	3.3%	7,666	7,903	8,149	8,405
6,887	6,887	300200	Parks - Broadwater Broadwater Memorial Park	3.4%	7,118	7,331	7,555	7,788
34,894	32,894	300300	Parks - Coraki Coraki Riverside Park	-4.9%	33,172	34,145	35,176	36,245
0	35,921	300306	Coraki Riparian Restoration	0.0%	0	0	0	0
18,358	46,358	300310	Coraki Caravan Park	218.0%	58,374	60,176	62,106	64,104
2,310	2,310	300320	Coraki Dog Off Leash Area	2.3%	2,364	2,427	2,493	2,559
0	3,273	300330	Coraki Healthy Towns Tree Planting	0.0%	0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
			Parks - Evans Head					
5,974	5,974	300400	Airforce Beach	-14.5%	5,110	5,287	5,476	5,671
10,870	10,870	300410	Evans Head Foreshore Reserve	-1.1%	10,748	11,024	11,318	11,622
3,792	3,792	300420	Evans Head Memorial Reserve	3.0%	3,907	4,009	4,120	4,231
9,433	9,433	300430	Kalimna Park	10.5%	10,426	10,737	11,065	11,407
2,257	2,257	300440	Lilli Pilli PI Reserve	-14.1%	1,939	1,986	2,038	2,091
17,863	17,863	300450	Razorback Lookout	-18.1%	14,637	15,069	15,524	15,995
11,654	11,654	300460	Shark Bay	-10.3%	10,449	10,744	11,054	11,374
			Parks - Woodburn					
40,851	40,851	300850	Woodburn Riverside Park	16.2%	47,467	48,973	50,554	52,191
5,000	5,000	300852	Woodburn Riverside Park Maintenance (SRV 08/09)	0.0%	5,000	5,000	5,000	5,000
			Parks Other					
22,382	22,382	300942	Coastal Reserve Biodiversity	2.0%	22,821	23,346	23,930	24,528
827	827	300944	Landcare Groups	1.9%	843	862	884	906
1,050	0	300945	Landcare Trailer Maintenance	2.0%	1,071	1,096	1,123	1,151
0	0	300940	Key Audit (SRV 08/09)	0.0%	5,000	0	5,000	0
11,739	11,739	300946	New Year's Eve	2.2%	12,003	12,312	12,639	12,975
2,500	2,500	300960	Termite Inspections (SRV 08/09)	0.0%	2,500	2,500	2,500	2,500
12,500	9,500	300961	Reserves Litter Removal (SRV 08/09)	0.0%	12,500	12,500	12,500	12,500
14,000	11,000	300962	Riverbank Litter Collection (SRV 08/09)	0.0%	14,000	14,000	14,000	14,000
15,000	25,000	300965	Playground Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
108,725	109,850	300950	Other Parks Operating Expenditure	0.7%	109,540	113,178	117,027	121,021
0	7,000	300951	Parks Regulatory Sign Maintenance	0.0%	0	0	0	0
			Indirect Costs					
9,586	9,586	300990	Borrowing Costs	-11.5%	8,482	7,336	6,121	4,883
216,264	216,264	300991	Activity Based Costing - Expense	2.1%	220,845	227,364	232,996	239,890
122,356	166,700	300990	Depreciation	38.3%	169,200	173,087	177,408	181,838
			Other Sport and Recreation					
98,665	98,665	310010	Showground Casino	-0.3%	98,405	101,768	105,330	109,022
52,845	52,845	310030	Evans Head Surf Club	19.9%	63,387	65,535	67,814	70,180
			Indirect Expenses					
121,005	121,005	310991	Activity Based Costing - Expense	1.9%	123,272	126,792	129,373	133,651
172,721	205,200	310990	Depreciation	20.9%	208,900	213,661	218,955	224,381

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
			Public Toilets					
59,516	59,516	340010	Casino	0.8%	60,003	61,683	63,459	65,290
9,454	9,454	340200	Broadwater	-9.2%	8,586	8,785	9,005	9,231
16,452	16,452	340300	Coraki	2.0%	16,778	17,165	17,597	18,038
36,527	36,527	340400	Evans Head	2.6%	37,479	38,448	39,474	40,527
53,931	53,931	340850	Woodburn	-6.5%	50,401	51,571	52,868	54,198
15,000	15,000	340120	Additional Maintenance (SRV 14/15)	0.0%	15,000	15,000	15,000	15,000
			Indirect Expenditure					
3,641	3,641	340990	Borrowing Costs	-13.7%	3,142	2,780	2,406	2,020
39,504	39,504	340991	Activity Based Costing - Expense	1.6%	40,144	41,560	42,465	43,674
3,058	3,000	340990	Depreciation	3.0%	3,150	3,223	3,303	3,386
2,619,976	2,821,938		Total Operating Expenditure	8.5%	2,843,921	2,903,933	2,975,375	3,043,692
(2,408,996)	(2,572,134)		Operating Result - Surplus/(Deficit)	8.4%	(2,612,295)	(2,666,473)	(2,730,878)	(2,791,946)
(1,806,689)	(1,843,634)		Operating Cash Result - Surplus/(Deficit)	4.8%	(1,893,745)	(1,931,451)	(1,977,542)	(2,019,837)
			Capital Movements					
			Add: Capital Grants & Contributions		845,448	23,423	23,775	24,131
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		177,372	0	0	0
			Less: Asset Acquisition		1,269,329	273,423	303,774	274,131
			Less: Loan Repayments		219,707	227,951	236,709	245,596
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(2,359,961)	(2,409,402)	(2,494,251)	(2,515,433)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
0	0	270005	Casino Art Gallery	0.0%	5,257	5,415	5,577	5,744
115	115	270010	Casino Band Hall	543.5%	740	762	785	809
16,462	16,462	270020	Casino Civic Hall	-24.1%	12,500	12,875	13,261	13,659
69,844	69,844	270030	Casino Community & Cultural Centre	3.0%	71,939	74,097	76,320	78,609
12	12	270035	Casino Drill Hall	0.0%	12	12	12	12
236	236	270050	Casino Historical Museum	3.0%	243	250	258	266
100	100	270075	Casino Lions Club	3.0%	103	106	109	112
100	100	270085	Casino Rotary Club	3.0%	103	106	109	112
493	493	270430	Evans Head Pre-School	2.0%	503	518	534	550
1,100	1,100	270910	Yorklea Community Centre	0.0%	1,100	1,133	1,167	1,202
88,462	88,462		Total Operating Revenue	4.6%	92,500	95,274	98,132	101,075
			Operating Expenditure					
0	0	270005	Casino Art Gallery	0.0%	5,257	5,427	5,605	5,791
2,755	2,755	270010	Casino Band Hall	4.2%	2,872	2,970	3,075	3,184
26,162	26,162	270020	Casino Civic Hall	4.8%	27,428	28,404	29,446	30,532
117,884	117,884	270030	Casino Community and Cultural Centre	4.3%	122,972	127,016	131,288	135,720
12,571	12,571	270035	Casino Drill Hall	96.7%	24,729	25,453	26,220	27,012
7,770	7,770	270050	Casino Historical Museum	5.3%	8,178	8,502	8,846	9,204
9,310	9,310	270070	Casino Neighbourhood Centre	5.7%	9,841	10,293	10,768	11,266
932	932	270080	Casino Playgroup Hall	1.9%	950	972	996	1,022
1,552	1,552	270090	Casino Scout Hall	1.9%	1,582	1,618	1,659	1,701
10,701	10,701	270200	Broadwater Community Hall	4.5%	11,179	11,553	11,953	12,368
343	343	270250	Clovass Community Centre	32.4%	454	475	497	520
6,245	6,245	270300	Coraki Baby Health Centre	8.7%	6,786	7,119	7,468	7,836
8,846	8,846	270310	Coraki Youth Hall	5.0%	9,286	9,606	9,948	10,305
5,794	5,794	270400	Evans Head Recreation Hall	5.1%	6,091	6,283	6,487	6,698
2,229	2,229	270410	Evans Head Scout Hall	5.4%	2,349	2,418	2,493	2,570
4,063	4,063	270420	Evans Head Senior Citizens Hall	6.3%	4,320	4,466	4,622	4,783
5,946	5,946	270500	Fairy Hill Hall	5.4%	6,265	6,515	6,783	7,063
3,456	3,456	270550	Leeville Hall	7.0%	3,699	3,808	3,927	4,049
3,724	3,724	270700	Rappville Hall	5.0%	3,909	4,028	4,156	4,288
8,066	8,066	270800	Rileys Hill Community Centre	3.8%	8,372	8,669	8,988	9,318
4,780	4,780	270850	Woodburn Hall	7.9%	5,159	5,320	5,495	5,674
3,812	3,812	270900	Woodview Hall	5.6%	4,025	4,157	4,300	4,448
1,194	1,194	270910	Yorklea Community Centre	13.1%	1,350	1,403	1,459	1,517

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
125,733	125,733	270991	Indirect Expenditure	5.3%	132,449	135,056	137,778	142,977
268,126	291,900	270990	Activity Based Costing - Expense	11.4%	298,700	305,416	312,884	320,539
			Depreciation					
641,994	665,768		Total Operating Expenditure	10.3%	708,202	726,947	747,141	770,385
(553,532)	(577,306)		Operating Result - Surplus/(Deficit)	11.2%	(615,702)	(631,673)	(649,009)	(669,310)
(285,406)	(285,406)		Operating Cash Result - Surplus/(Deficit)	11.1%	(317,002)	(326,257)	(336,125)	(348,771)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		138,448	60,825	61,512	62,210
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(455,450)	(387,082)	(397,637)	(410,981)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
184,324	385,596	370000	Urban Local Roads	102.1%	372,467	466,136	369,059	303,812
15,914	515,914	390010	Sealed Rural Local Roads	3658.7%	598,163	508,655	609,989	679,683
815,676	815,676	410010	Sealed Rural Regional Roads	2.3%	834,533	855,396	876,781	898,701
0	18,261	410023	Sealed Rural Regional - Flood Mar 17	0.0%	0	0	0	0
0	0	430000	Unsealed Rural Local Roads	0.0%	200,443	200,443	200,443	200,443
4,989	4,989	460010	Aerodromes - Casino	2.9%	5,133	5,287	5,445	5,608
5,946	5,946	460020	Aerodromes - Evans Head	3.0%	6,125	6,309	6,499	6,694
91,000	91,000	470100	Street Lighting	3.0%	93,730	96,542	99,438	102,421
312,600	312,600	480010	RMCC Routine Services - HW16	2.5%	320,415	328,425	336,636	345,052
687,400	687,400	480020	RMCC Routine Services - MR83	2.5%	704,585	722,200	740,255	758,761
512,500	512,500	480100	RMCC Ordered Works - HW16	2.5%	525,313	538,446	551,907	565,705
1,850,000	1,850,000	480500	RMCC Ordered Works - MR83	2.5%	1,896,250	1,943,656	1,992,247	2,042,053
4,480,349	5,199,882		Total Operating Revenue	24.0%	5,557,157	5,671,495	5,788,699	5,908,933
			Operating Expenditure					
			Street Cleaning					
172,726	172,726	360010	Casino CBD	0.5%	173,618	177,895	182,519	187,259
23,624	23,624	360020	Casino Urban Streets	49.4%	35,293	36,139	37,064	38,013
9,410	9,410	360200	Broadwater	18.9%	11,188	11,460	11,755	12,059
17,522	17,522	360300	Coraki	-4.9%	16,663	17,075	17,521	17,977
53,598	53,598	360400	Evans Head	19.2%	63,867	65,460	67,173	68,930
31,446	31,446	360850	Woodburn	8.0%	33,973	34,801	35,698	36,620
			Indirect Expenditure					
58,301	58,301	360991	Activity Based Costing - Expense	1.8%	59,361	61,090	62,768	64,499
			Urban Road Maintenance					
404,627	404,627	370010	Casino	2.2%	413,688	424,727	461,441	474,106
40,052	40,052	370020	Broadwater	2.3%	40,959	42,010	48,595	49,874
60,350	60,350	370030	Coraki	2.3%	61,710	63,308	68,867	70,700
114,059	114,059	370040	Evans Head	2.2%	116,618	119,635	140,530	144,247
3,055	3,055	370060	Rileys Hill	2.2%	3,122	3,204	3,290	3,378
41,923	41,923	370070	Woodburn	4.2%	43,668	44,783	48,834	50,124
20,476	20,476	370100	Weed Spraying	2.4%	20,967	21,525	22,110	22,711
10,597	10,597	370105	Bus Shelter Maintenance	2.2%	10,833	11,104	11,398	11,697
11,385	11,385	370200	Carpark Maintenance - Casino	2.0%	11,615	12,100	12,613	13,149
2,408	2,408	370240	Carpark Maintenance - Evans Head	2.2%	2,462	2,524	2,590	2,659
30,000	30,000	370900	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
348,647	348,647	370991	Indirect Expenditure	6.1%	369,995	365,235	374,764	393,748
1,482,895	2,162,600	370990	Activity Based Costing - Expense	48.9%	2,208,200	2,257,903	2,313,171	2,369,820
			Depreciation					
			Urban Bridge Maintenance					
3,010	3,010	380010	Casino	2.3%	3,078	3,157	3,241	3,326
2,235	2,235	380060	Rileys Hill	2.3%	2,287	2,347	2,410	2,475
			Indirect Expenditure					
126,356	159,800	380990	Depreciation	29.0%	163,000	166,749	170,918	175,191
556,478	556,478	390010	Sealed Rural Local Roads	11.0%	617,639	637,408	827,093	878,028
11,014	11,014	390012	Quarry Road Maintenance	2.1%	11,244	11,511	11,804	12,105
50,000	50,000	390050	Rural Roads Drainage (RSV 14/15)	0.0%	50,000	50,000	50,000	50,000
			Indirect Expenditure					
458,468	458,468	390991	Activity Based Costing - Expense	6.8%	489,430	479,745	492,226	519,053
1,968,708	3,368,600	390990	Depreciation	74.8%	3,442,200	3,521,366	3,609,395	3,699,625
33,064	28,064	400010	Sealed Rural Roads Bridge Maintenance	2.1%	33,747	34,555	35,438	36,346
0	5,000	400020	Broadwater Bridge Maintenance	0.0%	0	0	0	0
			Indirect Expenditure					
366,840	528,800	400990	Depreciation	47.2%	540,000	552,420	566,231	580,387
191,845	191,845	410010	Sealed Rural Regional Roads	2.5%	196,632	206,244	210,927	217,835
0	16,445	410020	Regional Road - Nat Dis Mar 17 - MR145	0.0%	0	0	0	0
0	1,816	410021	Regional Rds - Nat Dis Mar 17 - MR145 Shoulder Restoration	0.0%	0	0	0	0
165,000	165,000	410050	Regional Roads - MR145 East Maintenance	2.3%	168,722	173,061	0	0
			Indirect Expenditure					
119,327	119,327	410991	Activity Based Costing - Expense	6.3%	126,835	124,824	128,200	134,818
619,552	1,051,400	410990	Depreciation	73.4%	1,074,000	1,098,702	1,126,170	1,154,324
65,216	110,200	420990	Depreciation	71.7%	112,000	114,576	117,440	120,376

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
			Unsealed Roads Maintenance					
			Unsealed Grading					
374,792	374,792	430008	Lower River	28.9%	483,038	495,050	507,984	521,256
374,792	374,792	430009	Rural West	28.9%	483,038	495,050	507,984	521,258
125,695	125,695	430010	Unsealed Rural Local Road Maintenance	0.9%	126,841	128,820	131,027	133,280
			Indirect Expenditure					
269,428	269,428	430991	Activity Based Costing - Expense	3.8%	279,791	282,240	289,513	300,924
1,253,370	1,222,800	430990	Depreciation	-0.3%	1,250,000	1,278,750	1,310,719	1,343,487
27,582	27,582	440010	Unsealed Rural Local Bridges	2.2%	28,202	28,927	29,697	30,487
			Indirect Expenditure					
117,185	178,400	440990	Depreciation	55.3%	182,000	186,186	190,841	195,612
			Footpath Maintenance					
19,561	19,561	450010	Casino	2.1%	19,980	20,472	21,005	21,551
3,296	3,296	450020	Broadwater	2.4%	3,374	3,464	3,558	3,655
5,395	5,395	450030	Coraki	2.2%	5,515	5,655	5,804	5,957
8,171	8,171	450040	Evans Head	2.2%	8,351	8,562	8,787	9,020
3,899	3,899	450050	Woodburn	2.2%	3,985	4,087	4,194	4,305
			Indirect Expenditure					
70,089	70,089	450991	Activity Based Costing - Expense	5.1%	73,671	73,376	75,386	78,761
277,168	358,500	450990	Depreciation	32.0%	366,000	374,418	383,778	393,372
			Aerodromes					
11,985	11,985	460010	Casino Aerodrome	2.1%	12,241	12,543	12,870	13,204
36,637	36,637	460020	Evans Head Memorial Aerodrome	3.1%	37,789	38,835	39,957	41,113
8,319	8,319	460030	Evans Head Fly-In	1.2%	8,422	8,653	8,902	9,159
			Indirect Expenditure					
99,006	99,006	460991	Activity Based Costing - Expense	2.3%	101,274	104,088	106,663	109,928
72,834	123,400	460990	Depreciation	72.7%	125,800	128,693	131,911	135,208
			Street Lighting					
162,277	162,277	470010	Casino	-2.5%	158,219	151,653	151,997	159,597
6,688	6,688	470020	Broadwater	-2.2%	6,538	6,303	6,337	6,654
15,592	15,592	470030	Coraki	-2.4%	15,223	14,635	14,692	15,427
37,437	37,437	470040	Evans Head	-2.3%	36,559	35,164	35,311	37,077

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
			Street Lighting (cont)					
2,751	2,751	470050	Rappville	4.5%	2,874	2,768	2,781	2,920
11,941	11,941	470060	Woodburn	-2.0%	11,702	11,343	11,438	12,010
156,486	156,486	470100	Traffic Route	15.1%	180,126	173,385	174,181	182,890
306	306	470200	Other Areas	-2.0%	300	293	297	312
			Indirect Expenditure					
19,624	19,624	470991	Activity Based Costing - Expense	2.1%	20,042	20,630	21,191	21,776
			State Road Maintenance					
271,093	271,093	480010	RMCC Routine Services - HW16	2.5%	277,869	284,816	291,938	299,234
598,934	598,934	480020	RMCC Routine Services - MR83	2.5%	613,908	629,256	644,987	661,112
427,597	427,597	480100	RMCC Ordered Works - HW16	2.5%	438,287	449,244	460,474	471,987
1,496,859	1,496,859	480500	RMCC Ordered Works - MR83	3.1%	1,543,028	1,586,466	1,631,541	1,677,689
			Indirect Expenditure					
318,017	318,017	480991	Activity Based Costing - Expense	1.7%	323,471	332,945	342,105	351,549
14,359,020	17,291,657		Total Operating Expenditure	25.3%	17,986,072	18,355,412	18,864,043	19,417,229
(9,878,671)	(12,091,775)		Operating Result - Surplus/(Deficit)	25.8%	(12,428,915)	(12,683,917)	(13,075,344)	(13,508,296)
(3,528,547)	(2,827,275)		Operating Cash Result - Surplus/(Deficit)	-16.0%	(2,965,715)	(3,004,154)	(3,154,770)	(3,340,894)
			Capital Movements					
			Add: Capital Grants & Contributions		746,571	851,028	589,654	593,048
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		550,736	530,102	216,775	98,372
			Less: Asset Acquisition		5,245,759	5,601,789	5,568,093	5,574,202
			Less: Loan Repayments		487,664	504,213	521,573	539,344
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(7,401,831)	(7,729,026)	(8,438,007)	(8,763,020)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP3 Working Together

Service: Community Engagement, Consultation and Communication

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
0	0		Total Operating Revenue	0.0%	0	0	0	0
			Operating Expenditure					
			Communications and Marketing					
50,786	50,786	620100	Administration Expenses	2.1%	51,842	53,034	54,361	55,720
216,512	216,512	620100	Employee Costs	4.4%	226,032	232,361	238,868	245,556
14,000	14,000	620100	Fleet Expenses	-10.7%	12,500	12,788	13,108	13,436
40,000	40,000	620100	LGA Fortnightly Newsletter	2.0%	40,784	41,722	42,765	43,834
22,238	22,238	620100	Operating Expenses	2.0%	22,674	23,196	23,776	24,371
10,342	10,342	620100	Richmond Valley Made	2.0%	10,544	10,786	11,056	11,332
2,724	2,724	620100	Web Site Development	1.9%	2,777	2,841	2,912	2,985
8,152	8,152	620100	Whispir Communications Platform	2.0%	8,312	8,503	8,716	8,934
			Indirect Expenditure					
0	1,600	620990	Depreciation	0.0%	1,600	1,600	1,600	1,600
(137,878)	(137,878)	620991	Activity Based Costing - Expense	3.2%	(142,224)	(145,981)	(149,987)	(154,102)
226,876	228,476		Total Operating Expenditure	3.5%	234,841	240,850	247,175	253,666
(226,876)	(228,476)		Operating Result - Surplus/(Deficit)	3.5%	(234,841)	(240,850)	(247,175)	(253,666)
(226,876)	(226,876)		Operating Cash Result - Surplus/(Deficit)	2.8%	(233,241)	(239,250)	(245,575)	(252,066)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(233,241)	(239,250)	(245,575)	(252,066)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP3 Working Together

Service: Community Programs and Grants

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
0	0		Total Operating Revenue	0.0%	0	0	0	0
			Operating Expenditure					
			Community Programs and Grants					
2,843	2,843	260100	Administration Expenses	-9.5%	2,573	2,632	2,699	2,766
72,400	86,472	260100	Donations	3.6%	75,000	76,725	78,643	80,609
121,360	121,360	260100	Employee Costs	3.4%	125,440	128,952	132,564	136,275
5,500	5,500	260100	Aboriginal Programs	0.0%	5,500	5,500	5,500	5,500
7,401	7,401	260100	Community Projects	2.0%	7,546	7,720	7,913	8,111
4,000	4,000	260100	Aged & Disability	0.0%	4,000	4,000	4,000	4,000
1,000	1,000	260100	Projects for Women	0.0%	1,000	1,000	1,025	1,051
0	6,717	260100	Investing in Woman (DFCS Grant)	0.0%	0	0	0	0
7,000	7,000	260100	Projects for Youth	0.0%	7,000	7,000	7,175	7,354
			Indirect Expenditure					
529	0	260990	Depreciation	-100.0%	0	0	0	0
38,483	38,483	260991	Activity Based Costing - Expense	2.6%	39,465	40,789	41,613	42,822
260,516	280,776		Total Operating Expenditure	2.7%	267,524	274,318	281,132	288,488
(260,516)	(280,776)		Operating Result - Surplus/(Deficit)	2.7%	(267,524)	(274,318)	(281,132)	(288,488)
(259,987)	(280,776)		Operating Cash Result - Surplus/(Deficit)	2.9%	(267,524)	(274,318)	(281,132)	(288,488)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(267,524)	(274,318)	(281,132)	(288,488)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Growing our Economy - Budget Summary

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
0	0		Operating Revenue					
2,664	2,664		Economic Development	0.0%	0	0	0	0
663,463	663,463		Tourism	866.4%	25,744	5,917	26,095	6,278
1,331,127	1,331,127		Town Planning & Development Services	2.9%	682,994	703,108	723,826	745,165
1,304,931	1,304,931		Quarries	2.6%	1,365,811	1,286,592	1,633,338	1,376,116
82,400	515,000		Northern Rivers Livestock Exchange	5.0%	1,370,413	1,614,424	1,651,260	1,746,740
44,500	44,500		Private Works	3.0%	84,872	87,418	90,041	92,742
			Real Estate Development	-100.0%	0	0	0	0
3,429,085	3,861,685		Total Operating Revenue	2.9%	3,529,834	3,697,459	4,124,560	3,967,041
			Operating Expenditure					
443,229	463,406		Economic Development	10.1%	488,042	451,694	461,529	473,999
236,206	193,994		Tourism	24.2%	293,306	270,368	307,876	285,604
2,382,912	2,381,567		Town Planning & Development Services	6.2%	2,529,993	2,604,676	2,672,087	2,746,479
834,213	830,813		Quarries	2.1%	851,557	870,490	1,145,447	1,173,611
1,259,533	1,204,586		Northern Rivers Livestock Exchange	23.7%	1,558,623	1,557,569	1,583,398	1,612,159
80,213	440,213		Private Works	2.2%	81,979	84,150	86,385	88,699
483,076	484,042		Real Estate Development	-0.1%	482,489	489,011	491,775	496,510
5,719,382	5,998,621		Total Operating Expenditure	9.9%	6,285,990	6,327,958	6,748,497	6,877,060
(2,290,297)	(2,136,936)		Operating Result - Surplus/(Deficit)	20.3%	(2,756,156)	(2,630,499)	(2,623,937)	(2,910,019)
(1,525,873)	(1,432,650)		Operating Cash Result - Surplus/(Deficit)	22.5%	(1,869,119)	(2,424,624)	(1,700,543)	(1,965,745)
			Capital Movements					
			Add: Capital Grants and Contributions		1,576,950	719,027	446,316	464,992
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		2,485,000	1,720,000	1,640,000	1,810,000
			Add: Transfer from Reserves		1,047,720	1,612,485	32,511	21,000
			Less: Capital Expenditure		2,975,000	2,585,000	1,010,000	1,010,000
			Less: Loan Repayments		501,050	520,891	541,867	563,316
			Less: Transfer to Reserves		1,855,088	824,598	1,291,886	1,243,426
			Program Cash Result - Surplus/(Deficit)		(2,090,586)	(2,303,600)	(2,425,469)	(2,486,495)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Economic Development

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
0	0		Total Operating Revenue	0.0%	0	0	0	0
			Operating Expenditure					
216,126	216,126	170010	Economic Development Expenditure	3.8%	224,339	230,524	236,919	243,491
			Economic Development Initiatives					
0	0	170015	Economic Development Projects	0.0%	71,000	21,000	21,000	21,000
0	197	170017	Future Towns Program - Casino	0.0%	0	0	0	0
0	197	170018	Future Towns Program - Coraki	0.0%	0	0	0	0
0	5,000	170020	Small Business Month	0.0%	0	0	0	0
2,000	6,481	170030	Investigate new technology initiatives	-100.0%	0	0	0	0
1,000	5,393	170031	Integrate and Implement Tourism & Eco Dev Plans	-100.0%	0	0	0	0
1,500	1,500	170032	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
33,500	29,409	170033	Retail Spaces Action Plan	-100.0%	0	0	0	0
2,000	12,000	170034	Business Engagement Plan	-100.0%	0	0	0	0
			Indirect Expenditure					
187,103	187,103	170991	Activity Based Costing - Expense	2.2%	191,203	198,670	202,110	208,008
443,229	463,406		Total Operating Expenditure	10.1%	488,042	451,694	461,529	473,999
(443,229)	(463,406)		Operating Result - Surplus/(Deficit)	10.1%	(488,042)	(451,694)	(461,529)	(473,999)
(443,229)	(463,406)		Operating Cash Result - Surplus/(Deficit)	10.1%	(488,042)	(451,694)	(461,529)	(473,999)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		71,000	21,000	21,000	21,000
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(417,042)	(430,694)	(440,529)	(452,999)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Tourism

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
2,664	2,664	170200	Tourism Revenue	753.8%	22,744	2,827	22,912	3,000
0	0	170300	Woodburn Riverside Community Building	0.0%	3,000	3,090	3,183	3,278
2,664	2,664		Total Operating Revenue	866.4%	25,744	5,917	26,095	6,278
			Operating Expenditure					
127,889	87,089	170200	Tourism Expenditure	30.3%	166,631	140,360	174,230	148,206
33,531	33,531	170250	Casino Visitor Information Centre	-20.7%	26,585	27,391	28,261	29,162
0	0	170280	Evans Head Visitor Information Centre	0.0%	13,258	13,721	14,214	14,726
1,256	1,256	170300	Woodburn Riverside Community Building	961.9%	13,338	13,801	14,296	14,810
54,918	54,918	170305	Richmond Valley Tourism	2.0%	55,994	57,282	58,714	60,182
18,612	17,200	170990	Indirect Expenditure Depreciation	-6.0%	17,500	17,813	18,161	18,518
236,206	193,994		Total Operating Expenditure	24.2%	293,306	270,368	307,876	285,604
(233,542)	(191,330)		Operating Result - Surplus/(Deficit)	14.6%	(267,562)	(264,451)	(281,781)	(279,326)
(214,930)	(174,130)		Operating Cash Result - Surplus/(Deficit)	16.3%	(250,062)	(246,638)	(263,620)	(260,808)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(250,062)	(246,638)	(263,620)	(260,808)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
			Planning & Development Services					
35,358	35,358	320100	Advertising Fees	3.0%	36,419	37,512	38,637	39,796
11,824	11,824	320100	Archive Fee	3.0%	12,179	12,544	12,920	13,308
7,187	7,187	320100	Certificates - Building Certificates	3.0%	7,403	7,625	7,854	8,090
90,178	90,178	320100	Certificates - Building Construction	3.0%	92,883	95,669	98,539	101,495
71,165	71,165	320100	Certificates - S149	3.0%	73,300	75,499	77,764	80,097
11,824	11,824	320100	Certificates - S735A	3.0%	12,179	12,544	12,920	13,308
2,320	2,320	320100	Complying Development Fees	3.0%	2,390	2,462	2,536	2,612
17,157	17,157	320100	Drainage Diagram Fees	3.0%	17,672	18,202	18,748	19,310
205,859	205,859	320100	Fees - Other	3.0%	212,035	218,396	224,948	231,696
5,797	5,797	320100	Inspection Fees - Accessways	3.0%	5,971	6,150	6,335	6,525
115,435	115,435	320100	Inspection Fees - Building Compliance	3.0%	118,898	122,465	126,139	129,923
52,167	52,167	320100	Inspection Fees - Pools	3.0%	53,732	55,344	57,004	58,714
3,825	3,825	320100	Inspection Fees - Sewer Connection	3.0%	3,940	4,058	4,180	4,305
4,637	4,637	320100	Linen Plan Signing Fees	3.0%	4,776	4,919	5,067	5,219
2,898	2,898	320100	Long Service Levy Commission Revenue	3.0%	2,985	3,075	3,167	3,262
1,739	1,739	320100	Rural Road Numbering Fees	3.0%	1,791	1,845	1,900	1,957
11,593	11,593	320100	Subdivision Fees	3.0%	11,941	12,299	12,668	13,048
			Planning Projects					
6,500	6,500	320220	Heritage Advisory	0.0%	6,500	6,500	6,500	6,500
6,000	6,000	320225	Heritage Small Grants	0.0%	6,000	6,000	6,000	6,000
663,463	663,463		Total Operating Revenue	2.9%	682,994	703,108	723,826	745,165
			Operating Expenditure					
			Planning & Development Services					
33,033	33,033	320100	Administration Expenses	8.4%	35,802	36,626	37,542	38,481
1,256,987	1,256,987	320100	Employee Costs	6.5%	1,338,712	1,376,196	1,414,729	1,454,341
80,000	80,000	320100	Fleet Expenses	31.1%	104,900	107,313	109,996	112,746
2,099	2,099	320100	M & R - Equipment	2.0%	2,140	2,189	2,244	2,300
48,424	48,424	320100	Operating Expenses	2.0%	49,374	50,509	51,773	53,068
1,575	1,575	320100	Rural Road Numbering Expenses	2.0%	1,606	1,643	1,684	1,726
			Planning Projects					
15,081	15,081	320220	Heritage Advisory	2.0%	15,377	15,731	16,124	16,527
24,353	24,353	320225	Heritage Small Grants	2.0%	24,830	25,401	26,036	26,687

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
1,845	500	320990	Indirect Expenditure	-72.9%	500	500	500	500
919,515	919,515	320991	Depreciation	4.0%	956,752	988,568	1,011,459	1,040,103
			Activity Based Costing - Expense					
2,382,912	2,381,567		Total Operating Expenditure	6.2%	2,529,993	2,604,676	2,672,087	2,746,479
(1,719,449)	(1,718,104)		Operating Result - Surplus/(Deficit)	7.4%	(1,846,999)	(1,901,568)	(1,948,261)	(2,001,314)
(1,717,604)	(1,717,604)		Operating Cash Result - Surplus/(Deficit)	7.5%	(1,846,499)	(1,901,068)	(1,947,761)	(2,000,814)
			Capital Movements					
			Add: Capital Grants & Contributions		1,381,650	479,027	198,816	199,792
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		1,381,650	479,027	198,816	199,792
			Program Cash Result - Surplus/(Deficit)		(1,846,499)	(1,901,068)	(1,947,761)	(2,000,814)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
148,527	148,527	510010	Casino Depot Stockpile	3.0%	152,984	157,574	162,302	167,171
8,000	8,000	510020	Evans Head Depot Stockpile	3.0%	8,240	8,487	8,742	9,004
567,920	567,920	520050	Petersons Quarry	2.1%	579,705	476,902	799,355	517,114
536,630	536,630	530010	Woodview Quarry - Council Sales	3.0%	552,730	569,311	586,391	603,982
70,050	70,050	530050	Woodview Quarry - Private Sales	3.0%	72,152	74,318	76,548	78,845
1,331,127	1,331,127		Total Operating Revenue	2.6%	1,365,811	1,286,592	1,633,338	1,376,116
			Operating Expenditure					
			Other Stockpiles					
114,155	114,155	510010	Casino Depot	2.0%	116,434	119,151	122,153	125,232
6,914	6,914	510020	Evans Head Depot	2.0%	7,050	7,212	7,392	7,577
			Other Stockpiles Indirect Expenditure					
13,648	13,648	510991	Activity Based Costing - Expense	1.8%	13,896	14,298	14,692	15,097
			Petersons Quarry Expenditure					
19,070	19,070	520100	Administration Expenditure	-12.6%	16,665	17,461	18,306	19,195
12,000	12,000	520100	Borrowing Costs	2.0%	12,235	12,516	12,829	13,150
			Petersons Quarry Indirect Expenditure					
87,611	87,611	520991	Activity Based Costing - Expense	2.3%	89,626	92,119	94,633	97,281
34,000	32,400	520990	Depreciation	1.8%	34,600	35,320	36,122	36,942
			Woodview Quarry					
42,645	42,645	530100	Administration Expenditure	3.0%	43,931	45,373	46,890	48,465
18,186	18,186	530100	Borrowing Costs	2.0%	18,542	18,968	19,442	19,928
			Woodview Quarry					
17,400	17,400	530200	Production Expenses	2.2%	17,776	717,717	274,942	281,835
300,000	300,000	530200	Stockpile Adjustments	3.3%	310,000	(385,000)	318,000	324,000
62,388	62,388	530300	Woodview Quarry Loading Expenses	2.2%	63,779	65,403	67,135	68,913

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
87,396	87,396	530991	Woodview Quarry Indirect Expenditure	2.3%	89,373	91,895	94,403	97,025
18,800	17,000	530990	Activity Based Costing - Expense Depreciation	-6.1%	17,650	18,057	18,508	18,971
834,213	830,813		Total Operating Expenditure	2.1%	851,557	870,490	1,145,447	1,173,611
496,914	500,314		Operating Result - Surplus/(Deficit)	3.5%	514,254	416,102	487,891	202,505
879,900	879,900		Operating Cash Result - Surplus/(Deficit)	3.1%	907,281	115,963	892,792	615,496
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	169,437	0	0
			Less: Asset Acquisition		10,000	10,000	10,000	10,000
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		473,438	0	655,985	377,227
			Program Cash Result - Surplus/(Deficit)		423,844	275,400	226,807	228,269

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
10,000	10,000	190010	Advertising Fees	0.0%	10,000	10,000	10,000	10,000
0	0	190010	Contributions - Other	0.0%	2,000	0	0	0
64,308	64,308	190010	LIRS Subsidy	-13.0%	55,950	47,213	37,869	28,435
7,200	7,200	190010	Rental Income	390.0%	35,280	36,338	37,428	38,551
47,727	47,727	190010	Agents Business Licence Fees	0.0%	47,727	49,159	50,634	52,153
71,400	71,400	190010	Agents Business Usage Fees	0.0%	71,400	87,500	90,000	96,200
1,031,100	1,031,100	190010	Cattle Fees	0.0%	1,031,100	1,263,750	1,301,250	1,393,600
4,120	4,120	190010	Holding Paddock Rents	-100.0%	0	0	0	0
4,120	4,120	190010	Transit Fees	609.3%	29,224	30,101	31,004	31,934
3,090	3,090	190010	No Sale Fees	3.0%	3,183	3,278	3,376	3,477
10,300	10,300	190010	Other Fees	3.0%	10,609	10,927	11,255	11,593
0	0	190010	Recycled Materials	0.0%	15,000	15,450	15,914	16,391
3,825	3,825	190010	Special Stud Fees	3.0%	3,940	4,058	4,180	4,305
47,741	47,741	190010	Washdown Fees	15.2%	55,000	56,650	58,350	60,101
1,304,931	1,304,931		Total Operating Revenue	5.0%	1,370,413	1,614,424	1,651,260	1,746,740
			Operating Expenditure					
40,690	40,690	190010	Administration Expenses	-5.0%	38,644	39,532	40,522	41,534
102,388	102,388	190010	Borrowing Costs	-13.9%	88,146	75,225	61,460	47,524
115,518	115,518	190010	Employee Costs	80.1%	208,062	213,888	219,876	226,032
0	0	190010	Employee Costs - Team Meetings	0.0%	2,765	2,840	2,918	2,998
0	0	190010	Fire Safety Inspections	0.0%	1,000	1,023	1,049	1,075
1,019	1,019	190010	Fleet Expenses	150.1%	2,549	2,615	2,686	2,758
30,795	30,795	190010	Internal Expenses	-32.0%	20,947	22,007	23,122	24,293
1,529	1,529	190010	M & R - Air Conditioner	2.0%	1,559	1,595	1,635	1,676
16,482	16,482	190010	M & R - Buildings	-27.5%	11,952	12,252	12,573	12,902
14,911	14,911	190010	M & R - Grounds	22.2%	18,217	18,697	19,202	19,720
3,851	3,851	190010	M & R - Other Structures	27.2%	4,900	5,024	5,156	5,293
64,701	64,701	190010	Operating Expenses	0.0%	64,676	67,378	70,244	73,241
47,028	47,028	190010	Effluent Area Expenses	28.9%	60,607	36,046	36,975	37,928
20,380	20,380	190010	Effluent & Soil Sampling	4.6%	21,320	21,810	22,355	22,914
91,523	91,523	190010	General Operations, M & R	2.0%	93,399	95,840	98,416	101,061
0	15,000	190010	Soft Flooring Material	0.0%	45,000	46,035	47,186	48,366
22,038	22,038	190010	Store Sales Computer & Gate Operator	16.2%	25,599	26,317	27,053	27,811
0	0	190010	Store Sales Pre Sale Scannings	0.0%	15,750	18,750	18,750	19,500
9,287	9,287	190010	Vendor Declaration System	2.5%	9,519	9,786	10,060	10,342
119,105	104,105	190010	Yards & Pens M & R	7.5%	128,064	131,460	135,026	138,687
6,229	6,229	190010	Truckwash Area Expenses	92.7%	12,004	12,292	12,607	12,929
6,322	6,322	190010	Weed Control	7.2%	6,775	6,950	7,135	7,326
0	0	190010	Vegetation Control for Fire Management	0.0%	7,550	3,775	3,881	3,989

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
0	0	190030	All Breeds Sale	0.0%	5,230	5,376	5,526	5,681
			Indirect Expenditure					
197,390	197,390	190991	Activity Based Costing - Expense	2.5%	202,379	207,676	212,833	219,360
348,347	293,400	190990	Depreciation	32.6%	462,010	473,380	485,152	497,219
1,259,533	1,204,586		Total Operating Expenditure	23.7%	1,558,623	1,557,569	1,583,398	1,612,159
45,398	100,345		Operating Result - Surplus/(Deficit)	-514.6%	(188,210)	56,855	67,862	134,581
393,745	393,745		Operating Cash Result - Surplus/(Deficit)	-30.5%	273,800	530,235	553,014	631,800
			Capital Movements					
			Add: Capital Grants & Contributions		195,300	240,000	247,500	265,200
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		17,642	0	0	0
			Less: Asset Acquisition		150,000	75,000	0	0
			Less: Loan Repayments		336,742	349,664	363,429	377,364
			Less: Transfer to Restricted Assets		0	345,571	437,085	519,636
			Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Private Works

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
82,400	515,000	200000	Operating Revenue					
			Private Works Revenue	3.0%	84,872	87,418	90,041	92,742
82,400	515,000		Total Operating Revenue	3.0%	84,872	87,418	90,041	92,742
			Operating Expenditure					
58,430	418,430	200000	Private Works Expenses	2.2%	59,725	61,242	62,860	64,523
21,783	21,783	202991	Indirect Expenditure Activity Based Costing - Expense	2.2%	22,254	22,908	23,525	24,176
80,213	440,213		Total Operating Expenditure	2.2%	81,979	84,150	86,385	88,699
2,187	74,787		Operating Result - Surplus/(Deficit)	32.3%	2,893	3,268	3,656	4,043
2,187	74,787		Operating Cash Result - Surplus/(Deficit)	32.3%	2,893	3,268	3,656	4,043
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		2,893	3,268	3,656	4,043

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Real Estate Development

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
44,500	44,500	180220	Operating Revenue Property - Evans Hd - Dept Health Bldg	-100.0%	0	0	0	0
44,500	44,500		Total Operating Revenue	-100.0%	0	0	0	0
			Operating Expenditure					
2,436	2,436	180105	Property - Casino - 153 Barker St	4.5%	2,546	2,664	2,788	2,919
2,149	2,149	180220	Property - Evans Hd - Dept Health Bldg	-100.0%	0	0	0	0
1,148	1,148	180240	Property - Evans Hd - Living Museum	2.2%	1,173	1,203	1,234	1,267
191,776	191,776	181100	Real Estate Development - Ops	-2.1%	187,840	183,927	179,931	175,757
			Indirect Expenditure					
272,933	272,933	182991	Activity Based Costing - Expense	1.5%	276,930	286,895	293,142	301,520
12,634	13,600	182990	Depreciation	10.8%	14,000	14,322	14,680	15,047
483,076	484,042		Total Operating Expenditure	-0.1%	482,489	489,011	491,775	496,510
(438,576)	(439,542)		Operating Result - Surplus/(Deficit)	10.0%	(482,489)	(489,011)	(491,775)	(496,510)
(425,942)	(425,942)		Operating Cash Result - Surplus/(Deficit)	10.0%	(468,489)	(474,689)	(477,095)	(481,463)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		2,485,000	1,720,000	1,640,000	1,810,000
			Add: Transfer from Restricted Assets		959,078	1,422,049	11,511	0
			Less: Asset Acquisition		2,815,000	2,500,000	1,000,000	1,000,000
			Less: Loan Repayments		164,308	171,227	178,438	185,952
			Less: Transfer to Restricted Assets		0	0	0	146,771
			Program Cash Result - Surplus/(Deficit)		(3,719)	(3,867)	(4,022)	(4,186)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Looking after our Environment - Budget Summary

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
5,997,051	5,997,051		Operating Revenue					
213,725	213,725		Waste Management	14.1%	6,842,128	7,235,132	7,477,154	7,804,783
6,476,961	6,476,961		Stormwater Management	-0.2%	213,351	219,751	226,343	233,133
8,432,758	8,432,758		Water Supplies	5.9%	6,859,021	7,182,194	7,535,402	7,908,581
434,969	434,969		Sewerage Services	2.2%	8,619,758	8,879,016	9,146,192	9,421,322
0	0		Environmental Health	3.8%	451,696	465,250	479,209	493,588
			Environmental Management	0.0%	0	0	0	0
21,555,464	21,555,464		Total Operating Revenue	6.6%	22,985,954	23,981,343	24,864,300	25,861,407
			Operating Expenditure					
5,644,141	5,783,338		Waste Management	16.4%	6,570,213	6,804,882	7,037,837	7,181,813
948,261	938,336		Stormwater Management	2.7%	973,714	991,565	1,016,668	1,046,673
5,972,225	6,051,925		Water Supplies	6.3%	6,346,000	6,472,451	6,635,037	6,827,060
7,469,532	7,530,932		Sewerage Services	2.9%	7,689,303	7,767,870	7,875,232	8,008,542
1,037,070	1,036,561		Environmental Health	5.1%	1,089,994	1,120,794	1,149,959	1,181,524
448,975	455,792		Environmental Management	4.3%	468,160	479,136	480,948	493,110
21,520,204	21,796,884		Total Operating Expenditure	7.5%	23,137,385	23,636,699	24,195,681	24,738,722
35,260	(241,420)		Operating Result - Surplus/(Deficit)	-529.5%	(151,430)	344,644	668,619	1,122,685
4,726,544	4,592,280		Operating Cash Result - Surplus/(Deficit)	4.0%	4,913,814	5,510,935	5,947,270	6,516,505
			Capital Movements					
			Add: Capital Grants and Contributions		270,000	250,000	250,000	250,000
			Add: Loan Funds Used		0	2,500,000	3,000,000	1,500,000
			Add: Asset Sales		52,273	70,000	75,709	22,682
			Add: Transfer from Reserves		1,565,748	1,224,139	1,164,642	1,082,728
			Less: Capital Expenditure		5,782,031	8,322,435	8,683,950	6,695,632
			Less: Loan Repayments		1,277,227	1,557,323	1,891,842	2,114,379
			Less: Transfer to Reserves		1,220,848	1,185,842	1,366,032	2,092,917
			Program Cash Result - Surplus/(Deficit)		(1,478,272)	(1,510,525)	(1,504,203)	(1,531,014)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
4,552,476	4,552,476	140000	Waste Collection Charges					
			Annual Charges	15.7%	5,266,053	5,613,767	5,875,563	6,155,146
25,000	25,000	140005	Interest Income	0.0%	25,000	25,750	26,523	27,318
85,000	85,000	140010	Street Bin Collection	0.0%	85,000	87,550	90,177	92,882
156,075	156,075	140015	Grant Revenue	0.0%	156,075	158,765	95,110	97,963
0	0	140030	Other Revenue	0.0%	30,000	30,900	31,827	32,782
995,500	995,500	140150	Nammoona Landfill	9.8%	1,093,500	1,126,305	1,160,095	1,194,898
16,700	16,700	140160	Bora Ridge Transfer Station	0.0%	16,700	17,201	17,717	18,248
157,300	157,300	140180	Evans Head Transfer Station	2.2%	160,800	165,624	170,594	175,711
9,000	9,000	140190	Rappville Transfer Station	0.0%	9,000	9,270	9,548	9,835
5,997,051	5,997,051		Total Operating Revenue	14.1%	6,842,128	7,235,132	7,477,154	7,804,783
			Operating Expenditure					
448,190	448,190	140100	Waste Collection Expenditure	8.4%	485,718	494,639	504,119	513,794
404,271	404,271	140105	Recycling Collection Expenditure	30.6%	527,863	536,869	546,776	556,862
0	20,000	140109	Aboriginal Housing Education & Support (BWRP)	0.0%	0	0	0	0
440,441	440,441	140110	Organics Collection Expenditure	-14.0%	378,980	388,294	398,405	408,780
0	23,377	140112	Business Organics (BWRP)	0.0%	0	0	0	0
624,187	624,187	140115	Waste Other Expenditure	13.5%	708,203	725,266	723,140	691,507
63,833	96,703	140116	Waste Educator	11.1%	70,912	72,855	74,868	76,937
0	20,000	140117	Waste Composition Audit	0.0%	0	0	0	0
2,135,882	2,135,882	140150	Nammoona Landfill					
			Operating Expenditure	17.0%	2,499,985	2,561,508	2,628,226	2,696,700
18,750	18,750	140150	Interest on Loans	-100.0%	0	91,797	195,467	234,099
36,743	36,743	140150	Rehabilitation	2.0%	37,463	38,325	39,283	40,265

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
39,840	39,840	140160	Bora Ridge Transfer Station	25.5%	50,008	51,494	53,072	54,706
17,517	17,517	140170	Broadwater Landfill	-63.5%	6,391	6,545	6,713	6,887
542,561	542,561	140180	Evans Head Transfer Station	43.4%	778,217	797,418	818,217	839,562
15,618	15,618	140190	Rappville Landfill	69.5%	26,477	27,245	28,034	28,848
4,076	4,076	140195	Rosewood Ave	2.0%	4,156	4,252	4,358	4,467
			Indirect Expenditure					
361,982	361,982	140991	Activity Based Costing - Expense	2.6%	371,559	384,094	392,879	404,118
490,250	533,200	140990	Depreciation	27.3%	624,281	624,281	624,281	624,281
5,644,141	5,783,338		Total Operating Expenditure	16.4%	6,570,213	6,804,882	7,037,837	7,181,813
352,910	213,713		Operating Result - Surplus/(Deficit)	-23.0%	271,915	430,250	439,317	622,970
898,653	802,406		Operating Cash Result - Surplus/(Deficit)	3.9%	933,659	1,184,653	1,298,348	1,521,615
			Capital Movements					
			Add: Capital Grants & Contributions		20,000	0	0	0
			Add: Loan Funds Used		0	2,500,000	3,000,000	1,500,000
			Add: Asset Sales		52,273	70,000	75,709	22,682
			Add: Transfer from Restricted Assets		1,340,664	1,035,455	1,164,642	1,082,728
			Less: Asset Acquisition		2,346,596	4,488,000	4,873,182	3,279,364
			Less: Loan Repayments		0	210,311	470,050	613,562
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(0)	91,797	195,467	234,099

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Stormwater Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
213,725	213,725	350010	Operating Revenue					
			Stormwater Revenue	-0.2%	213,351	219,751	226,343	233,133
213,725	213,725		Total Operating Revenue	-0.2%	213,351	219,751	226,343	233,133
			Operating Expenditure					
94,614	94,614	350100	Casino	2.3%	96,760	99,259	101,910	104,631
6,912	6,912	350200	Broadwater	2.3%	7,068	7,249	7,442	7,641
12,301	12,301	350300	Coraki	2.3%	12,586	12,916	13,264	13,621
35,919	35,919	350400	Evans Head	2.3%	36,730	37,677	38,685	39,718
5,204	5,204	350700	Rileys Hill Outfall Channel	2.2%	5,320	5,456	5,601	5,750
16,392	16,392	350850	Woodburn	2.2%	16,760	17,192	17,651	18,121
			Indirect Expenditure					
190,994	190,994	350991	Activity Based Costing - Expense	5.0%	200,490	200,062	205,067	214,467
585,925	576,000	350990	Depreciation	2.1%	598,000	611,754	627,048	642,724
948,261	938,336		Total Operating Expenditure	2.7%	973,714	991,565	1,016,668	1,046,673
(734,536)	(724,611)		Operating Result - Surplus/(Deficit)	3.5%	(760,363)	(771,814)	(790,325)	(813,540)
(148,611)	(148,611)		Operating Cash Result - Surplus/(Deficit)	9.3%	(162,363)	(160,060)	(163,277)	(170,816)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		225,084	188,684	0	0
			Less: Asset Acquisition		438,435	408,435	193,268	183,268
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(375,714)	(379,811)	(356,545)	(354,084)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
6,163,800	6,163,800	490001	Annual & User Charges	5.1%	6,479,610	6,808,341	7,153,658	7,516,392
55,000	55,000	490040	Interest Income	3.0%	56,650	58,350	60,101	61,904
70,000	70,000	490050	Interest on Investments	64.3%	115,000	118,450	122,004	125,664
53,920	53,920	490070	Other Revenue	33.6%	72,038	57,205	58,922	60,689
			Operating Grants & Contributions					
85,250	85,250	490080	Grant Revenue	0.0%	85,250	86,900	88,550	90,200
1,250	1,250	490090	Contributions - Other	4.0%	1,300	2,300	0	0
47,741	47,741	492000	Private Works	3.0%	49,173	50,648	52,167	53,732
6,476,961	6,476,961		Total Operating Revenue	5.9%	6,859,021	7,182,194	7,535,402	7,908,581
			Operating Expenditure					
			Indirect Expenditure					
1,346,935	1,346,935	495010	Activity Based Costing - Expense	4.8%	1,411,971	1,435,831	1,473,326	1,523,921
677,275	695,275	495020	Engineering Administration Expenditure	0.1%	677,997	697,063	716,993	737,514
1,100	1,100	495080	Dams & Weirs Operations	127.3%	2,500	2,625	2,756	2,894
5,359	5,359	495090	Dams & Weirs Maintenance	36.8%	7,330	7,529	7,735	7,946
			Water Mains Operations					
54,646	54,646	495100	Casino	-31.4%	37,501	38,495	39,539	40,611
8,198	8,198	495105	Broadwater	2.3%	8,389	8,613	8,847	9,086
9,771	9,771	495110	Coraki	2.3%	9,997	10,261	10,539	10,823
13,639	13,639	495115	Evans Head	-36.1%	8,712	8,947	9,190	9,441
3,207	3,207	495120	Rileys Hill	2.3%	3,282	3,368	3,458	3,551
7,122	7,122	495125	Woodburn	2.3%	7,288	7,483	7,686	7,894
			Water Mains Maintenance					
188,128	188,128	495130	Casino	36.4%	256,631	263,289	270,336	277,570
6,754	6,754	495135	Broadwater	3.3%	6,977	7,159	7,354	7,552
14,841	14,841	495140	Coraki	-13.0%	12,915	13,253	13,610	13,979
25,955	25,955	495145	Evans Head	-32.7%	17,479	17,922	18,395	18,882
4,410	4,410	495150	Rileys Hill	2.2%	4,509	4,622	4,741	4,864
10,124	10,124	495155	Woodburn	-20.5%	8,045	8,253	8,474	8,699

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
			Water Reservoirs					
12,311	12,311	495170	Operations	8.0%	13,294	13,920	14,576	15,264
48,423	48,423	495180	Maintenance	-7.6%	44,750	45,902	47,126	48,383
			Pump Station					
2,600	2,600	495200	Operations	10.8%	2,880	3,024	3,175	3,334
100,000	100,000	495225	Energy Costs	22.5%	122,503	113,636	111,822	117,413
40,413	40,413	495250	Maintenance	4.4%	42,174	43,255	44,408	45,587
			Casino Water Treatment Plant					
656,215	656,215	495300	Operations	6.4%	697,985	709,179	726,847	750,581
102,876	102,876	495350	Maintenance	-25.9%	76,260	78,183	80,242	82,353
55,256	55,256	495400	Other Operations Expenses	2.4%	56,593	58,134	59,739	61,388
30,014	30,014	495420	Other Maintenance Expenses	-42.7%	17,208	17,625	18,080	18,543
1,056,936	1,056,936	495500	Bulk Water Purchases	14.1%	1,206,400	1,234,147	1,265,001	1,296,626
44,917	44,917	496000	Private Works Expenditure	2.3%	45,930	47,112	48,368	49,658
			Indirect Expenditure					
1,444,800	1,506,500	499990	Depreciation	6.5%	1,538,500	1,573,621	1,612,674	1,652,703
5,972,225	6,051,925		Total Operating Expenditure	6.3%	6,346,000	6,472,451	6,635,037	6,827,060
504,736	425,036		Operating Result - Surplus/(Deficit)	1.6%	513,021	709,743	900,365	1,081,521
1,949,536	1,931,536		Operating Cash Result - Surplus/(Deficit)	5.2%	2,051,521	2,283,364	2,513,039	2,734,224
			Capital Movements					
			Add: Capital Grants & Contributions		150,000	150,000	150,000	150,000
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		1,262,000	2,021,000	1,417,500	902,000
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		939,521	412,364	1,245,539	1,982,224
			Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
7,963,300	7,963,300	500001	Rates & Annual Charges	2.2%	8,138,279	8,384,018	8,637,218	8,898,105
45,000	45,000	500040	Interest Income	3.0%	46,350	47,741	49,173	50,648
250,000	250,000	500050	Interest on Investments	3.0%	257,500	265,225	273,182	281,377
42,967	42,967	500070	Other Revenue	3.0%	44,256	45,584	46,952	48,360
82,500	82,500	500080	Grants	2.1%	84,200	85,800	87,500	89,100
1,250	1,250	500090	Contributions	-100.0%	0	0	0	0
47,741	47,741	502000	Private Works	3.0%	49,173	50,648	52,167	53,732
8,432,758	8,432,758		Total Operating Revenue	2.2%	8,619,758	8,879,016	9,146,192	9,421,322
			Operating Expenditure					
			Indirect Expenditure					
1,603,439	1,603,439	505010	Activity Based Costing - Expense	4.6%	1,677,763	1,705,332	1,748,804	1,810,403
720,152	738,152	505020	Engineering Expenditure	4.7%	754,284	776,186	798,948	822,406
			Mains Operations					
148,079	148,079	505100	Casino	12.7%	166,826	171,110	175,663	180,339
2,635	2,635	505105	Broadwater	2.4%	2,697	2,769	2,844	2,920
34,789	34,789	505110	Coraki	2.3%	35,591	36,525	37,508	38,517
37,447	37,447	505115	Evans Head	45.5%	54,475	55,838	57,301	58,803
3,616	3,616	505120	Rileys Hill	0.0%	3,616	3,710	3,809	3,909
7,747	7,747	505125	Woodburn	155.1%	19,763	20,276	20,821	21,378
			Mains Maintenance					
75,915	75,915	505130	Casino	2.3%	77,654	79,679	81,818	84,014
27,455	27,455	505135	Broadwater	267.1%	100,790	103,413	106,186	109,032
7,911	7,911	505140	Coraki	-51.6%	3,830	3,931	4,038	4,148
19,296	19,296	505145	Evans Head	28.3%	24,754	25,369	26,032	26,711
3,021	3,021	505150	Rileys Hill	2.3%	3,090	3,171	3,254	3,340
7,361	7,361	505155	Woodburn	168.2%	19,744	20,235	20,765	21,308
25,857	25,857	505160	Infiltration Survey/Inspection	2.0%	26,364	27,062	27,796	28,550

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
174,213	174,213	505200	Pump Stations Operations	1.2%	176,380	181,324	186,511	191,852
76,335	76,335	505225	Energy Costs	24.5%	95,000	99,750	104,738	109,975
279,454	279,454	505250	Maintenance	3.2%	288,316	295,816	303,747	311,891
			Treatment Plant Casino					
224,595	224,595	505300	Operations	9.2%	245,341	251,799	258,634	265,661
94,548	94,548	505320	Energy Costs	-24.8%	71,100	66,755	66,123	69,429
93,447	93,447	505350	Maintenance	-7.9%	86,111	88,320	90,669	93,080
			Treatment Plant Coraki					
78,031	78,031	505400	Operations	3.3%	80,583	82,712	84,967	87,286
6,300	6,300	505420	Energy Costs	5.0%	6,615	6,946	7,293	7,658
31,099	31,099	505450	Maintenance	25.1%	38,918	39,916	40,976	42,064
			Treatment Plant Evans Head					
335,185	335,185	505500	Operations	1.9%	341,404	349,849	359,004	368,400
77,650	77,650	505520	Energy Costs	-0.6%	77,200	72,474	71,805	75,395
85,810	81,010	505550	Maintenance	-28.9%	61,044	62,612	64,278	65,987
			Treatment Plant Rileys Hill					
36,186	36,186	505600	Operations	-16.4%	30,250	31,064	31,927	32,812
6,300	6,300	505620	Energy Costs	5.0%	6,615	6,946	7,293	7,658
10,479	10,479	505650	Maintenance	2.2%	10,707	10,973	11,262	11,554
			Other Maintenance					
53,375	53,375	505750	Casino	-62.4%	20,050	20,549	21,087	21,638
11,550	11,550	505760	Coraki	-78.3%	2,510	2,576	2,646	2,717
15,070	15,070	505765	Evans Head	-66.7%	5,020	5,151	5,290	5,431
5,551	5,551	505770	Rieys Hill	-54.8%	2,510	2,576	2,646	2,717
12,384	12,384	505775	Woodburn	-57.7%	5,244	5,376	5,517	5,663

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
826,653	826,653	505976	Operating Expenditure (continued) Interest Expense	-8.3%	758,338	688,553	613,774	534,748
2,165,900	2,214,100	505990	Indirect Expenditure Depreciation	4.5%	2,263,100	2,314,344	2,371,325	2,429,731
44,697	44,697	506000	Private Works Expenses	2.3%	45,706	46,883	48,133	49,417
7,469,532	7,530,932		Total Operating Expenditure	2.9%	7,689,303	7,767,870	7,875,232	8,008,542
963,226	901,826		Operating Result - Surplus/(Deficit)	-3.4%	930,455	1,111,146	1,270,960	1,412,780
3,129,126	3,115,926		Operating Cash Result - Surplus/(Deficit)	1.1%	3,193,555	3,425,490	3,642,285	3,842,511
			Capital Movements					
			Add: Capital Grants & Contributions		100,000	100,000	100,000	100,000
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		1,735,000	1,405,000	2,200,000	2,331,000
			Less: Loan Repayments		1,277,227	1,347,012	1,421,792	1,500,817
			Less: Transfer to Restricted Assets		281,328	773,478	120,493	110,694
			Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Health

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
12,360	12,360	110012	Evans Head Break wall Cleaning	-0.4%	12,309	12,678	13,058	13,450
0	0	110013	Evans Head Beach Cleaning	0.0%	8,658	8,917	9,185	9,461
131,119	131,119	120010	Regulatory Control	1.6%	133,226	137,224	141,341	145,583
291,490	291,490	130010	Health	2.1%	297,504	306,431	315,625	325,094
434,969	434,969		Total Operating Revenue	3.8%	451,696	465,250	479,209	493,588
			Operating Expenditure					
46,527	46,527	110010	Beach Control	2.0%	47,478	48,605	49,843	51,113
12,263	12,263	110012	Evans Head Break wall Cleaning	-9.5%	11,104	11,391	11,695	12,008
0	0	110013	Evans Head Beach Cleaning	0.0%	7,792	8,025	8,241	8,461
290,518	290,518	120010	Regulatory Control	4.1%	302,449	310,551	319,029	327,738
			Indirect Expenditure					
78,593	78,593	120991	Activity Based Costing - Expense	4.1%	81,807	84,288	86,449	88,894
3,753	3,500	120990	Depreciation	-6.7%	3,500	3,566	3,640	3,716
301,379	301,379	130010	Health	5.1%	316,740	325,309	334,198	343,334
			Indirect Expenditure					
283,001	283,001	130991	Activity Based Costing - Expense	5.3%	297,945	307,403	314,676	323,527
656	400	130990	Depreciation	-39.0%	400	400	400	400
20,380	20,380	130021	Flying Fox Colony Richmond River Casino	2.0%	20,779	21,257	21,788	22,333
1,037,070	1,036,561		Total Operating Expenditure	5.1%	1,089,994	1,120,794	1,149,959	1,181,524
(602,101)	(601,592)		Operating Result - Surplus/(Deficit)	6.0%	(638,298)	(655,544)	(670,750)	(687,936)
(597,692)	(597,692)		Operating Cash Result - Surplus/(Deficit)	-33.0%	(634,398)	(651,578)	(666,710)	(683,820)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(634,398)	(651,578)	(666,710)	(683,820)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
0	0		Total Operating Revenue	0.0%	0	0	0	0
			Operating Expenditure					
119,223	119,223	150010	Noxious Plants Management Expenditure	2.7%	122,400	125,215	128,345	131,554
213,990	213,990	160200	Flood Management Contribution to RRCC	1.6%	217,500	222,503	228,066	233,768
0	0	160203	Richmond River Coastal Zone Management Plan	0.0%	10,000	10,000	0	0
35,665	42,482	160204	Coastal Zone Management Plan Implementation Works	2.0%	36,364	37,200	38,130	39,083
3,000	3,000	160205	Coraki Riverbank Stabilise	2.0%	3,059	3,129	3,207	3,287
2,000	2,000	160215	House Floor Level Surveys	0.0%	2,000	2,000	2,000	2,000
8,763	8,763	160300	Cont to Rosolens Canal	2.0%	8,935	9,141	9,370	9,604
66,334	66,334	160991	Indirect Expenditure Activity Based Costing - Expense	2.4%	67,902	69,948	71,830	73,814
448,975	455,792		Total Operating Expenditure	4.3%	468,160	479,136	480,948	493,110
(448,975)	(455,792)		Operating Result - Surplus/(Deficit)	4.3%	(468,160)	(479,136)	(480,948)	(493,110)
(448,975)	(455,792)		Operating Cash Result - Surplus/(Deficit)	4.3%	(468,160)	(479,136)	(480,948)	(493,110)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(468,160)	(479,136)	(480,948)	(493,110)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Making Council Great - Budget Summary

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
388,823	388,823		Operating Revenue					
3,600	6,373		Governance & Advocacy	3.0%	400,440	412,421	424,771	437,491
8,122	8,122		Customer Service	0.0%	3,600	0	0	0
17,388	43,477		Information Technology Services	9.7%	8,907	4,508	4,621	4,737
28,329	59,669		People & Culture	14.5%	19,909	20,506	21,122	21,756
17,797,624	17,997,149		Work Health & Safety	0.0%	28,329	0	0	0
42,636	83,910		Financial Services	6.5%	18,961,205	19,835,065	20,755,287	21,721,517
4,784,500	4,784,500		Engineering Support & Asset Management	-21.8%	33,345	29,575	25,827	26,603
			Fleet Management	4.8%	5,014,500	5,155,150	5,309,805	5,469,100
23,071,022	23,372,023		Total Operating Revenue	6.1%	24,470,235	25,457,225	26,541,433	27,681,204
2,243,876	2,244,487		Operating Expenditure					
3,600	4,998		Governance & Advocacy	11.9%	2,511,558	2,748,148	2,648,624	2,724,859
123,597	124,491		Customer Service	0.0%	3,600	0	0	0
0	(445)		Information Technology Services	12.4%	138,881	135,429	136,565	137,730
0	0		People & Culture	0.0%	0	0	0	0
122,762	122,462		Work Health & Safety	0.0%	78,329	50,000	50,000	0
42,636	138,591		Financial Services	10.4%	135,578	136,742	140,453	144,265
3,979,118	4,093,568		Engineering Support & Asset Management	-21.8%	33,345	29,575	25,827	26,603
			Fleet Management	10.3%	4,390,740	4,496,795	4,611,244	4,729,519
6,515,589	6,728,152		Total Operating Expenditure	11.9%	7,292,030	7,596,689	7,612,713	7,762,976
16,555,433	16,643,871		Operating Result - Surplus/(Deficit)	3.8%	17,178,205	17,860,536	18,928,720	19,918,227
17,701,415	17,928,471		Operating Cash Result - Surplus/(Deficit)	4.3%	18,459,805	19,167,669	20,262,449	21,279,118
			Capital Movements					
			Add: Capital Grants and Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Deferred Debtor Repayments		1,300	1,300	1,300	1,300
			Add: Asset Sales		532,818	507,034	480,871	521,693
			Add: Transfer from Reserves		484,613	313,234	160,000	40,000
			Less: Capital Expenditure		2,566,145	2,345,259	2,125,983	2,175,139
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Reserves		339,500	352,430	449,239	569,012
			Program Cash Result - Surplus/(Deficit)		16,572,891	17,291,548	18,329,398	19,097,960

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
4,559	4,559	560010	Corporate Administration					
21,527	21,527	560010	Activity Based Costing - Income	2.0%	4,648	4,755	4,874	4,996
115	115	560010	Contributions - LPMA/NCAT	3.0%	22,173	22,838	23,523	24,229
2,122	2,122	560010	Contributions - Other	2.6%	118	122	126	130
360,500	360,500	560010	Fees - Other	3.0%	2,186	2,252	2,320	2,390
		560010	Salary Efficiency Dividend	3.0%	371,315	382,454	393,928	405,746
388,823	388,823		Total Operating Revenue	3.0%	400,440	412,421	424,771	437,491
			Operating Expenditure					
			Governance					
53,226	53,226	540010	Administration Expenses	2.0%	54,269	55,517	56,905	58,327
236,436	236,436	540010	Councillor Expenses	2.7%	242,710	398,293	254,501	260,863
3,152	3,152	540010	Donations	4.2%	3,283	3,424	3,574	3,731
24,000	24,000	540010	Fleet Expenses	4.2%	25,000	25,575	26,214	26,869
12,806	12,806	540010	Regional Arts Board Contribution	14.0%	14,600	14,936	15,309	15,692
6,349	6,349	540010	Staff Christmas Party	57.5%	10,000	10,230	10,486	10,748
997,438	997,438	540991	Activity Based Costing - Expense	1.1%	1,008,196	1,055,245	1,064,209	1,097,419
			General Managers Office					
10,152	10,152	550100	Administration Expenses	2.0%	10,352	10,590	10,854	11,125
560,564	560,564	550100	Employee Costs	3.9%	582,655	598,954	615,715	632,946
13,247	13,247	550100	Fleet Expenses	45.7%	19,300	19,744	20,238	20,744
75,565	75,565	550991	Activity Based Costing - Expense	3.5%	78,219	80,219	82,182	84,585
			Corporate Administration					
112,504	112,504	560010	Administration Expenses	-2.0%	110,307	112,845	115,667	118,559
5,380	5,380	560010	Business Continuity Plan	2.0%	5,485	5,611	5,751	5,895
210,036	210,036	560010	Employee Costs	-18.1%	172,092	176,911	181,864	186,957
0	0	560010	Integrated Planning & Reporting	0.0%	0	50,000	0	0
1,050	1,050	560010	M & R - Equipment	2.0%	1,071	1,096	1,123	1,151
315,555	315,555	560010	Operating Expenses	-5.4%	298,438	312,998	328,305	344,368
1,689	2,300	560990	Depreciation	36.2%	2,300	2,300	2,300	2,300
			Indirect Costs					
(617,891)	(617,891)	560991	Activity Based Costing - Expense	-9.3%	(560,568)	(631,794)	(604,167)	(627,485)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
			Project Management Office					
1,680	1,680	565010	Administration Expenses	78.6%	3,000	3,070	3,147	3,225
140,760	140,760	565010	Employee Costs	131.2%	325,448	334,560	343,928	353,558
15,300	15,300	565010	Fleet Expenses	131.4%	35,400	36,214	37,119	38,047
64,878	64,878	565010	Internal Audit	7.9%	70,000	71,610	73,400	75,235
2,243,876	2,244,487		Total Operating Expenditure	11.9%	2,511,558	2,748,148	2,648,624	2,724,859
(1,855,053)	(1,855,664)		Operating Result - Surplus/(Deficit)	13.8%	(2,111,118)	(2,335,727)	(2,223,853)	(2,287,368)
(1,853,364)	(1,853,364)		Operating Cash Result - Surplus/(Deficit)	13.8%	(2,108,818)	(2,333,427)	(2,221,553)	(2,285,068)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Deferred Debtor Repayments		1,300	1,300	1,300	1,300
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(2,107,518)	(2,332,127)	(2,220,253)	(2,283,768)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Customer Service

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
3,600	4,000	630100	Operating Revenue Customer Service	0.0%	3,600	0	0	0
0	100	590010	Council Offices Fees - Other	0.0%	0	0	0	0
0	2,273	590105	Rental Income	0.0%	0	0	0	0
3,600	6,373		Total Operating Revenue	0.0%	3,600	0	0	0
			Operating Expenditure					
268,807	268,807	590100	Council Offices Casino	-0.1%	268,478	267,341	271,762	281,766
4,959	4,959	590105	Casino Annex	5.5%	5,233	5,439	5,655	5,882
48,596	48,596	590110	Evans Head	5.3%	51,174	53,189	55,333	57,576
			Indirect Expenditure					
156,768	158,800	590990	Depreciation	6.7%	167,200	170,828	174,861	178,995
(479,130)	(479,130)	590991	Activity Based Costing - Expense	2.7%	(492,085)	(496,797)	(507,611)	(524,219)
			Customer Service					
11,920	11,920	630100	Administration Expenses	2.0%	12,154	12,434	12,745	13,064
914,685	914,685	630100	Employee Costs	4.6%	956,342	983,087	1,010,594	1,038,871
634	0	630990	Depreciation	-100.0%	0	0	0	0
			Indirect Costs					
(923,639)	(923,639)	630991	Activity Based Costing - Expense	4.5%	(964,896)	(995,521)	(1,023,339)	(1,051,935)
3,600	4,998		Total Operating Expenditure	0.0%	3,600	0	0	0
0	1,375		Operating Result - Surplus/(Deficit)	0.0%	0	0	0	0
157,402	160,175		Operating Cash Result - Surplus/(Deficit)	6.2%	167,200	170,828	174,861	178,995
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		85,046	78,234	10,000	10,000
			Less: Asset Acquisition		80,000	75,000	10,000	10,000
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		172,246	174,062	174,861	178,995

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Information Technology Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
4,322	4,322	600010	Operating Revenue	2.0%	4,407	4,508	4,621	4,737
3,800	3,800	600010	Activity Based Costing - Income	18.4%	4,500	0	0	0
			Contributions - Other					
8,122	8,122		Total Operating Revenue	9.7%	8,907	4,508	4,621	4,737
			Operating Expenditure					
			Information Technology					
129,468	129,468	600010	Administration Expenses	3.1%	133,537	136,609	140,023	143,523
827,840	827,840	600010	Employee Costs	6.3%	880,064	904,706	930,037	956,079
16,700	16,700	600010	Fleet Expenses	31.7%	22,000	22,506	23,069	23,646
20,996	20,996	600010	M & R - Equipment	2.0%	21,408	21,900	22,448	23,009
66,235	66,235	600010	Mobile Computing	2.0%	67,533	69,086	70,813	72,583
815,455	815,455	600010	Operating Expenses	13.8%	928,176	949,921	974,055	998,810
1,206	2,100	600990	Depreciation	74.1%	2,100	2,100	2,100	2,100
50,000	50,000	600012	Public Wi-Fi Operations	0.0%	50,000	50,000	50,000	50,000
25,475	25,475	600018	IT Projects	2.0%	25,974	26,571	27,235	27,916
40,000	40,000	600020	IT Innovation Fund (RSV 14/15)	0.0%	40,000	40,000	40,000	40,000
0	0	600029	Penetration Testing	0.0%	14,000	14,350	14,709	15,077
			Indirect Costs					
(1,869,778)	(1,869,778)	600991	Activity Based Costing - Expense	9.4%	(2,045,911)	(2,102,320)	(2,157,924)	(2,215,013)
123,597	124,491		Total Operating Expenditure	12.4%	138,881	135,429	136,565	137,730
(115,475)	(116,369)		Operating Result - Surplus/(Deficit)	12.6%	(129,974)	(130,921)	(131,944)	(132,993)
(114,269)	(114,269)		Operating Cash Result - Surplus/(Deficit)	11.9%	(127,874)	(128,821)	(129,844)	(130,893)
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		(127,874)	(128,821)	(129,844)	(130,893)

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
3,477	3,477	610010	Contributions - Early Reportng Incentive	3.0%	3,581	3,688	3,799	3,913
0	0	610010	Contributions - Other	0.0%	2,000	2,060	2,122	2,186
13,911	40,000	610010	Paid Parental Leave Revenue	3.0%	14,328	14,758	15,201	15,657
17,388	43,477		Total Operating Revenue	14.5%	19,909	20,506	21,122	21,756
			Operating Expenditure					
12,194	12,194	610010	Administration Expenses	2.0%	12,433	12,719	13,037	13,363
507,361	507,361	610010	Employee Costs	8.6%	551,245	566,679	582,546	598,857
17,100	17,100	610010	Fleet Expenses	-100.0%	0	0	0	0
1,050	1,050	610010	M & R - Equipment	2.0%	1,071	1,096	1,123	1,151
4,715	4,715	610010	Organisational Development	2.5%	4,833	4,969	5,108	5,251
81,840	81,840	610010	Recruitment Expenses	2.0%	83,444	85,363	87,497	89,684
845	400	610990	Depreciation	-52.7%	400	400	400	400
			Indirect Costs					
(625,105)	(625,105)	610991	Activity Based Costing - Expense	4.5%	(653,426)	(671,226)	(689,711)	(708,706)
5,086,521	5,086,521	610030	Employee Leave Entitlements	2.5%	5,212,998	5,358,315	5,507,964	5,661,796
30,000	30,000	610031	Industrial Relations	2.0%	30,588	31,292	32,075	32,877
			Learning & Development					
115,000	115,000	610040	Training - Compliance	21.7%	140,000	143,920	147,950	152,093
115,000	115,000	610041	Training - Professional Development	22.1%	140,375	144,306	148,347	152,501

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
1,812	1,812	610045	RVC Meetings					
			Consultative Committee	2.5%	1,857	1,909	1,961	2,016
34,730	34,730	610045	General Staff Meetings	2.5%	35,598	36,595	37,620	38,674
6,795	6,795	610045	Staff Appraisals	2.5%	6,966	7,160	7,361	7,568
3,020	3,020	610045	Union Meetings	2.5%	3,096	3,182	3,271	3,363
3,020	3,020	610045	WHS Committee	2.5%	3,096	3,182	3,271	3,363
			Oncosts					
(5,395,898)	(5,395,898)	610900	Oncost Credits	3.3%	(5,574,574)	(5,729,861)	(5,889,820)	(6,054,251)
0	(445)		Total Operating Expenditure	0.0%	0	0	0	0
17,388	43,922		Operating Result - Surplus/(Deficit)	14.5%	19,909	20,506	21,122	21,756
18,233	44,322		Operating Cash Result - Surplus/(Deficit)	11.4%	20,309	20,906	21,522	22,156
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		20,309	20,906	21,522	22,156

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Work Health & Safety

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
28,329	59,669	610020	Operating Revenue Contributions - WHS Incentive Payments	0	28,329	0	0	0
28,329	59,669		Total Operating Revenue	0.0%	28,329	0	0	0
4,476	4,476	610020	Operating Expenditure Administration Expenses	2.0%	4,564	4,668	4,784	4,904
2,099	2,099	610020	Emergency Preparedness	2.0%	2,140	2,189	2,244	2,300
190,400	190,400	610020	Employee Costs	-8.9%	173,536	178,395	183,391	188,526
0	0	610020	Fleet Expenses	0.0%	17,000	17,391	17,826	18,272
1,259	1,259	610020	M & R - Equipment	2.0%	1,284	1,314	1,347	1,381
2,152	2,152	610020	Operating Expenses	2.0%	2,194	2,244	2,300	2,358
5,775	5,775	610020	WHS - Drug & Alcohol Awareness	-100.0%	0	0	0	0
5,355	5,355	610020	WHS Equipment	2.0%	5,460	5,586	5,726	5,869
5,171	5,171	610020	WHS Noise Prevention Program	-100.0%	0	0	0	0
0	0	610020	WHS Programs	0.0%	11,160	11,417	11,702	11,995
0	0	610021	WHS Asbestos Register	0.0%	50,000	50,000	50,000	0
28,329	28,329	610021	WHS Health and Wellbeing Program	0.0%	28,329	0	0	0
(245,016)	(245,016)	610991	Indirect Costs Activity Based Costing - Expense	-11.3%	(217,338)	(223,204)	(229,320)	(235,605)
0	0		Total Operating Expenditure	0.0%	78,329	50,000	50,000	0
28,329	59,669		Operating Result - Surplus/(Deficit)	-276.5%	(50,000)	(50,000)	(50,000)	0
28,329	59,669		Operating Cash Result - Surplus/(Deficit)	-276.5%	(50,000)	(50,000)	(50,000)	0
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		50,000	50,000	50,000	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Financial Services

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
			Financial Services					
16,112	16,112	570010	Activity Based Costing - Income	2.0%	16,428	16,806	17,226	17,656
49,000	49,000	570010	Certificates - S603	2.0%	50,000	51,500	53,045	54,636
1,250	1,250	570010	Contributions - Other	84.0%	2,300	0	0	0
50,000	50,000	570010	Debtors Summons Fees	20.0%	60,000	61,380	62,915	64,488
1,000	1,000	570010	Fees - Other	20.0%	1,200	1,236	1,273	1,311
5,000	5,000	570010	Misc Rebates	3.0%	5,150	5,305	5,464	5,628
400	400	570010	Rous Water Agency Fees	25.0%	500	515	530	546
			General Purpose Revenue					
5,091,700	5,291,225	580010	Grant Revenue	5.3%	5,363,800	5,494,050	5,627,506	5,764,249
570,000	570,000	580010	Interest Income	23.7%	705,200	726,356	748,147	770,591
7,681,857	7,681,857	580010	Rates Revenue - Residential	6.3%	8,169,473	8,636,859	9,130,116	9,650,667
2,425,955	2,425,955	580010	Rates Revenue - Farmland	6.0%	2,572,576	2,715,701	2,866,731	3,026,100
1,905,350	1,905,350	580010	Rates Revenue - Business	5.7%	2,014,578	2,125,357	2,242,334	2,365,645
17,797,624	17,997,149		Total Operating Revenue	6.5%	18,961,205	19,835,065	20,755,287	21,721,517
			Operating Expenditure					
			Financial Services					
320,000	320,000	570010	Administration Expenses	11.5%	356,700	364,904	374,027	383,379
1,407,941	1,407,941	570010	Employee Costs	1.2%	1,424,560	1,464,448	1,505,451	1,547,603
24,000	24,000	570010	Fleet Expenses	22.9%	29,500	30,179	30,933	31,706
88,000	88,000	570010	Operating Expenses	3.4%	91,000	93,093	95,421	97,807
2,800	2,500	570990	Depreciation	-10.7%	2,500	2,500	2,500	2,500
			Indirect Costs					
(1,719,979)	(1,719,979)	570991	Activity Based Costing - Expense	2.8%	(1,768,682)	(1,818,382)	(1,867,879)	(1,918,730)
122,762	122,462		Total Operating Expenditure	10.4%	135,578	136,742	140,453	144,265
17,674,862	17,874,687		Operating Result - Surplus/(Deficit)	6.5%	18,825,627	19,698,323	20,614,834	21,577,252
17,677,662	17,877,187		Operating Cash Result - Surplus/(Deficit)	6.5%	18,828,127	19,700,823	20,617,334	21,579,752
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		0	0	0	0
			Less: Asset Acquisition		0	0	0	0
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		339,500	272,800	266,400	403,200
			Program Cash Result - Surplus/(Deficit)		18,488,627	19,428,023	20,350,934	21,176,552

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Revenue					
			Engineering Support Services					
19,000	19,000	640010	Contributions - Other	-52.6%	9,000	4,500	0	0
4,502	4,502	640010	Fees - Other	3.0%	4,637	4,776	4,919	5,067
4,502	4,502	640010	Plan Check Fees	3.0%	4,637	4,776	4,919	5,067
14,632	14,632	640010	Rental Income	3.0%	15,071	15,523	15,989	16,469
0	41,274	650011	Crown Lands Plans of Management	0.0%	0	0	0	0
42,636	83,910		Total Operating Revenue	-21.8%	33,345	29,575	25,827	26,603
			Operating Expenditure					
			Engineering Support					
98,618	98,618	640010	Administration Expenses	0.3%	98,866	101,141	103,670	106,262
1,824,141	1,824,141	640010	Employee Costs	-1.0%	1,805,728	1,856,288	1,908,263	1,961,695
75,647	75,647	640010	Employee Costs - Team Meetings	2.5%	77,539	79,710	81,941	84,236
225,000	225,000	640010	Fleet Expenses	0.8%	226,700	231,914	237,712	243,655
9,515	9,515	640010	M & R - Equipment	2.0%	9,701	9,924	10,172	10,426
7,240	7,240	640010	M & R - Radios	2.0%	7,382	7,552	7,741	7,935
35,071	35,071	640010	Operating Expenses	4.8%	36,759	37,631	38,598	39,590
5,007	4,800	640990	Depreciation	-4.1%	4,800	4,800	4,800	4,800
			Indirect Costs					
(2,237,603)	(2,237,603)	640991	Activity Based Costing - Expense	-0.2%	(2,234,130)	(2,299,385)	(2,367,070)	(2,431,996)
			Asset Management					
1,700	1,700	650010	Administration Expenses	1.9%	1,733	1,773	1,817	1,862
10,498	10,498	650010	Asset Data Collection	2.0%	10,704	10,950	11,224	11,505
26,245	26,245	650010	Asset Management System	2.0%	26,759	27,374	28,058	28,759
809,704	809,704	650010	Employee Costs	4.3%	844,520	868,167	892,476	917,465
49,000	49,000	650010	Fleet Expenses	23.1%	60,300	61,687	63,229	64,810
526	526	650010	M & R - Equipment	1.9%	536	548	562	576
1,076	1,076	650010	Operating Expenses	2.0%	1,097	1,122	1,150	1,179
41,500	74,171	650010	Valuation	189.2%	120,000	7,000	7,000	70,000
3,093	3,093	650010	Inspections - Footpaths	2.5%	3,170	3,259	3,350	3,444
3,779	3,779	650010	Inspections - Playground Equipment	2.0%	3,853	3,942	4,041	4,142
0	41,274	650011	Crown Lands Plans of Management	0.0%	0	0	0	0
			Indirect Costs					
(947,121)	(947,121)	650991	Activity Based Costing - Expense	13.3%	(1,072,672)	(985,822)	(1,012,907)	(1,103,742)
164,821	164,821	660100	Works Depot - Casino	2.9%	169,606	175,039	180,825	186,824
44,842	44,842	660300	Works Depot - Evans Head	6.0%	47,553	48,926	50,410	51,944

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
			Operating Expenditure (continued)					
50,983	73,200	660990	Indirect Expenditure	46.3%	74,600	76,246	78,075	79,950
(260,646)	(260,646)	660991	Depreciation	11.9%	(291,759)	(300,211)	(309,310)	(318,718)
			Activity Based Costing - Expense					
42,636	138,591		Total Operating Expenditure	-21.8%	33,345	29,575	25,827	26,603
0	(54,681)		Operating Result - Surplus/(Deficit)	0.0%	(0)	0	0	0
55,990	23,319		Operating Cash Result - Surplus/(Deficit)	41.8%	79,400	81,046	82,875	84,750
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		0	0	0	0
			Add: Transfer from Restricted Assets		220,000	185,000	100,000	30,000
			Less: Asset Acquisition		225,000	190,000	105,000	35,000
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	0	0	0
			Program Cash Result - Surplus/(Deficit)		74,400	76,046	77,875	79,750

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Fleet Management

Original Budget 2018/2019	Revised Budget 31-Dec-18	Project	Description	Original Budget % +/-	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
0	0	670000	Operating Revenue					
			Workshops	0.0%	9,500	0	0	0
154,500	154,500	680010	Plant Operations	10.0%	170,000	175,100	180,353	185,764
130,000	130,000	680010	Contributions - Staff Vehicles	3.8%	135,000	139,050	143,222	147,519
4,500,000	4,500,000	680010	Grant Revenue	4.4%	4,700,000	4,841,000	4,986,230	5,135,817
			Plant Hire Charges					
4,784,500	4,784,500		Total Operating Revenue	4.8%	5,014,500	5,155,150	5,309,805	5,469,100
			Operating Expenditure					
			Workshops					
101,846	101,846	670010	Casino	20.5%	122,680	125,702	128,967	132,316
89,704	89,704	670020	Coraki Fabrication	-2.3%	87,614	90,237	93,006	95,870
41,488	41,488	670030	Evans Head	46.4%	60,734	62,247	63,879	65,556
			Indirect Expenditure					
59,050	52,300	670990	Depreciation	-10.8%	52,700	53,459	54,303	55,168
(292,088)	(292,088)	670991	Activity Based Costing - Expense	7.6%	(314,228)	(331,645)	(340,155)	(348,910)
4,300	4,300	680010	Plant Operations	62.8%	7,000	7,161	7,340	7,523
172,697	172,697	680010	Employee Costs	67.8%	289,722	297,835	306,174	314,747
2,176,800	2,176,800	680010	Fleet Expenses	5.5%	2,297,070	2,355,714	2,419,489	2,485,071
10,000	10,000	680010	Operating Expenses	150.0%	25,000	25,575	26,214	26,869
0	0	680011	Plant & Vehicle Management Review	0.0%	0	0	0	0
			Indirect Expenditure					
867,000	988,200	680990	Depreciation	12.5%	975,000	994,500	1,014,390	1,034,678
748,321	748,321	680991	Activity Based Costing - Expense	5.2%	787,448	816,010	837,637	860,632
3,979,118	4,093,568		Total Operating Expenditure	10.3%	4,390,740	4,496,795	4,611,244	4,729,519
805,382	690,932		Operating Result - Surplus/(Deficit)	-22.6%	623,760	658,355	698,561	739,581
1,731,432	1,731,432		Operating Cash Result - Surplus/(Deficit)	-4.6%	1,651,460	1,706,314	1,767,254	1,829,426
			Capital Movements					
			Add: Capital Grants & Contributions		0	0	0	0
			Add: Loan Funds Used		0	0	0	0
			Add: Asset Sales		532,818	507,034	480,871	521,693
			Add: Transfer from Restricted Assets		129,567	0	0	0
			Less: Asset Acquisition		2,261,145	2,080,259	2,010,983	2,130,139
			Less: Loan Repayments		0	0	0	0
			Less: Transfer to Restricted Assets		0	79,630	182,839	165,812
			Program Cash Result - Surplus/(Deficit)		52,700	53,459	54,303	55,168

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
<u>Capital Grants & Contributions</u>				
Connecting People & Places				
<u>Libraries</u>				
Library Car Fund RVC	3,379	3,379	3,379	3,379
Library Car Fund Kyogle	1,621	1,621	1,621	1,621
Mobile Library Fund RVC	15,246	15,246	15,246	15,246
Mobile Library Fund Kyogle	15,754	15,754	15,754	15,754
Laptop Fund RVC	2,027	2,027	2,027	2,027
Laptop Fund Kyogle	973	973	973	973
Total Libraries	39,000	39,000	39,000	39,000
<u>Sports Grounds, Parks & Facilities</u>				
OE Park Sporting Complex Enhancement	321,410	0	0	0
Stan Payne Sporting Facilities	105,360	0	0	0
Woodburn Oval Sporting Facilities	66,138	0	0	0
Rock Fishing Signage	5,000	0	0	0
Woodburn Riverside Park Playground	200,000	0	0	0
LPMA Surf Club Grant	23,077	23,423	23,775	24,131
Evans Main Beach Access Enhancement	124,463	0	0	0
Total Sports Grounds, Parks & Facilities	845,448	23,423	23,775	24,131
<u>Community Centres and Halls</u>				
Casino Civic Hall Regional Cultural Fund	68,300	0	0	0
Total Community Centres and Halls	68,300	0	0	0
<u>Building and Maintaining Roads</u>				
RMS PAMP Program	20,000	20,000	20,000	20,000
Sealed Rds Capital Grants	400,000	400,000	400,000	400,000
JTR Small Bridge - Bridges Renewal Program	0	264,700	0	0
RMS REPAIR Program Regional	326,571	166,328	169,654	173,048
Total Building and Maintaining Roads	746,571	851,028	589,654	593,048
Total Connecting People & Places Capital Grants & Contributions	1,699,319	913,451	652,429	656,179
Growing our Economy				
<u>Town Planning & Development Services</u>				
S7.12 Contributions	150,000	150,000	150,000	150,000
S7.11 Rural Development Heavy Haulage Contributions	1,231,650	329,027	48,816	49,792
Total Town Planning & Development Services	1,381,650	479,027	198,816	199,792

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
<u>Capital Grants & Contributions (continued)</u>				
<u>Growing our Economy (continued)</u>				
<u>Northern Rivers Livestock Exchange</u>				
Capital Works Levy	195,300	240,000	247,500	265,200
Total Northern Rivers Livestock Exchange	195,300	240,000	247,500	265,200
Total Growing our Economy Capital Grants and Contributions	1,576,950	719,027	446,316	464,992
<u>Looking after our Environment</u>				
<u>Waste Management</u>				
EPA Grant Bora Ridge Transfer Station	20,000	0	0	0
Total Waste Management	20,000	0	0	0
<u>Water Supplies</u>				
S64 Contributions	150,000	150,000	150,000	150,000
Total Water Supplies	150,000	150,000	150,000	150,000
<u>Sewerage Services</u>				
S64 Contributions	100,000	100,000	100,000	100,000
Total Sewerage Services	100,000	100,000	100,000	100,000
Total Looking after our Environment Capital Grants and Contributions	270,000	250,000	250,000	250,000
Total Capital Grants & Contributions	3,546,269	1,882,478	1,348,745	1,371,171
<u>Loan Funds Utilised</u>				
<u>Looking after our Environment</u>				
<u>Waste Management</u>				
Loan Borrowings - Waste Management	0	2,500,000	3,000,000	1,500,000
Total Waste Management	0	2,500,000	3,000,000	1,500,000
Total Looking after our Environment Loan Funds Utilised	0	2,500,000	3,000,000	1,500,000
Total Loan Funds Utilised	0	2,500,000	3,000,000	1,500,000

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
<u>Deferred Debtor Repayments</u>				
Making Council Great				
<u>Governance & Advocacy</u>				
Deferred Debtor Repay - Pac Coast Rail	1,300	1,300	1,300	1,300
Total Governance & Advocacy	1,300	1,300	1,300	1,300
Total Making Council Great Deferred Debtor Repayments	1,300	1,300	1,300	1,300
Total Deferred Debtor Repayments	1,300	1,300	1,300	1,300
<u>Proceeds from the Sale of Assets</u>				
Connecting People & Places				
<u>Libraries</u>				
Library Book Sales	500	500	500	500
Total Libraries	500	500	500	10,500
Total Connecting People & Places Proceeds from the Sale of Assets	500	500	500	10,500
Growing our Economy				
<u>Real Estate Development</u>				
Casino Industrial Land	260,000	0	0	0
Lot 2 19 Woodburn St Health One	1,025,000	0	0	0
Reynolds Rd Industrial Land	0	1,000,000	0	300,000
Canning Drive Residential	1,200,000	720,000	0	0
Residential Land Sale	0	0	1,040,000	910,000
Industrial Land Sale	0	0	600,000	600,000
Total Real Estate Development	2,485,000	1,720,000	1,640,000	1,810,000
Total Growing our Economy Proceeds from the Sale of Assets	2,485,000	1,720,000	1,640,000	1,810,000

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
<u>Proceeds from the Sale of Assets (continued)</u>				
Looking after our Environment				
<u>Waste Management</u>				
Plant Sales	52,273	70,000	75,709	22,682
Total Waste Management	52,273	70,000	75,709	22,682
Total Looking after our Environment Proceeds from the Sale of Assets	52,273	70,000	75,709	22,682
Making Council Great				
<u>Fleet Management</u>				
Plant Sales	532,818	507,034	480,871	521,693
Total Fleet Management	532,818	507,034	480,871	521,693
Total Making Council Great Proceeds from the Sale of Assets	532,818	507,034	480,871	521,693
Total Proceeds from the Sale of Assets	3,070,591	2,297,534	2,197,080	2,364,875
Total Capital Revenue	6,618,160	6,681,312	6,547,125	5,237,346

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Connecting People & Places Capital Expenditure				
Swimming Pools				
<i>Casino Swimming Pool</i>				
Filtration & Reticulation Renewals	0	1,000,000	0	0
<i>Coraki Swimming Pool</i>				
Filtration Upgrade, Splash Pad & Renewals	155,000	30,000	0	0
<i>Evans Head Aquatic Centre</i>				
Bunding, Concrete & Corrosion Repairs	25,000	0	0	0
<i>Woodburn Swimming Pool</i>				
Filtration & Reticulation Renewals	210,000	60,000	0	0
Total Swimming Pools	390,000	1,090,000	0	0
Libraries				
Library Car Replacement	0	0	0	35,000
Library Book Purchases	88,305	90,513	92,776	95,095
Furniture & Fittings	5,269	5,369	5,471	5,575
Laptop Replacement Program	0	9,000	0	0
<i>Casino Library</i>				
Render Internal Walls	4,140	0	0	0
Create a Makerspace/technology space	43,000	0	0	0
Online PC Booking System	10,000	0	0	0
Solas Library App	14,500	0	0	0
Library Management System be hosted	11,037	0	0	0
<i>Coraki Library</i>				
Carpet Replacement	2,500	0	0	0
Crimsafe	4,036	0	0	0
Total Libraries	182,787	104,882	98,247	135,670
Cemeteries				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	12,000	0	17,000	0
Memorial Garden	5,000	0	0	5,000
Columbarium Walls	0	0	13,000	0
Expansion Earthworks	10,000	0	0	0
Expansion Infrastructure	4,000	5,000	0	10,000
<i>Casino West St Cemetery</i>				
Expansion Infrastructure	5,951	0	0	0
<i>Coraki Cemetery</i>				
Infrastructure Improvements	5,000	5,000	5,000	0
Concrete Strips	5,000	0	5,000	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Connecting People & Places Capital Expenditure (continued)				
<u>Cemeteries (cont)</u>				
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	0	5,000	0	5,000
Columbarium Wall	0	0	0	13,000
Expansion Infrastructure	9,000	5,000	0	7,000
Total Cemeteries	55,951	20,000	40,000	40,000
<u>Sports Grounds, Parks & Facilities</u>				
<i>Casino - Parks</i>				
QE Park - Sporting Complex Enhancement	336,413	0	0	0
<i>Evans Head - Parks</i>				
Stan Payne Oval - Sporting Facility Enhancement	105,360	0	0	0
Off-Leash Dog Area - Fencing	25,000	0	0	0
Rock Fishing Signage	5,000	0	0	0
<i>Coraki - Parks</i>				
Coraki Public Facilities Upgrades (Community Fund)	40,000	0	0	0
<i>Rappville</i>				
Rappville Public Facilities Upgrades (Community Fund)	20,000	0	0	0
<i>Woodburn - Parks</i>				
Woodburn Oval - Enhance Sporting Facilities Canteen	98,714	0	0	0
Woodburn Riverside Park - Playground & Central Hub Area	200,000	0	0	0
<i>Casino Showground</i>				
Main Grandstand Upgrade (RSV 08/09)	0	0	30,000	0
<i>Evans Head Surf Club</i>				
Upgrades	23,077	23,423	23,774	24,131
SCCF Beach Access Enhancement	185,765	0	0	0
<i>All Areas</i>				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip (SRV 08/09)	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks (SRV 14/15)	165,000	185,000	185,000	185,000
Sports Grounds - Light Pole Replacement (SRV 08/09)	10,000	10,000	10,000	10,000
<i>Public Toilets</i>				
Refurbishments (SRV 14/15)	40,000	40,000	40,000	40,000
Total Sports Grounds, Parks & Facilities	1,269,329	273,423	303,774	274,131

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Connecting People & Places Capital Expenditure (continued)				
Community Centres and Halls				
Asset Renewals to be allocated	35,276	45,825	46,512	47,210
Casino Civic Hall Revitalisation Stage 2	88,172	0	0	0
Cultural & Art Facilities (SRV 14/15)	15,000	15,000	15,000	15,000
Total Community Centres and Halls	138,448	60,825	61,512	62,210
Building & Maintaining Roads				
<i>Urban Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
<i>Casino</i>				
Bennett St - Centre St to Leilani Close	65,000	0	0	0
Farley St - Centre St to Walker St	155,000	0	0	0
Farley St - West St to Centre St	0	155,000	0	0
Hickey St - Hare St to Light St	0	80,000	0	0
Canterbury St - Gitana St to Gray St	0	75,000	0	0
Cedar Ave	0	0	50,000	0
Farley St - Hickey St to Wheat St	0	0	159,172	0
Adam St - Cope St to Hare St	0	0	0	140,000
<i>SRV 14/15</i>				
Clarence St - Hotham St to Colches St	0	65,000	0	0
<i>Laneways</i>				
Terminal Pde Casino	105,000	0	0	0
Josephs Ln Coraki	0	75,000	0	0
Josephs Ln Coraki	0	0	75,000	0
Oak Ln Casino	0	0	0	50,000
<i>Tree Planting Program</i>				
Town Entries	40,000	40,000	40,000	40,000
<i>Kerb & Gutter Replacement Program - All Areas (SRV 14/15)</i>				
All Areas	169,272	145,272	208,100	156,272
<i>Urban Road Sign Renewals</i>				
All Areas	48,400	49,600	50,800	52,100
<i>Urban Reseal Program</i>				
All Areas	400,431	408,440	416,609	424,941
<i>Urban Heavy Patching Program</i>				
Urban Heavy Patching - All Areas	41,393	42,428	43,488	44,575
<i>RMS Active Transport Program</i>				
RMS Active Transport Program	40,000	40,000	40,000	40,000
Total Urban Local Roads & Bridges Capital Expenditure	1,064,496	1,175,740	1,083,169	947,888

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Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Connecting People & Places Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Sealed Rural Local Roads & Bridges</i>				
<i>Roads to Recovery Program</i>				
Fogwells Rd - CH 3900 to 4350	140,000	0	0	0
Fogwells Rd - CH 5300 to 6500	350,000	0	0	0
Sextonville Rd - CH 4600 to 5200 (RTR \$91,772)	240,000	0	0	0
JTR Small Bridge (Four Mile Creek Bridge)	0	529,400	0	0
Fogwells Rd - CH 6200 to 7100 (RTR \$241,772)	0	365,000	0	0
Fogwells Rd - CH 7100 to 8000	0	0	380,000	0
Sextonville Rd - CH 5200 to 5500	0	0	150,000	0
Ellangowan Rd - CH 7100 to 7900 (RTR \$62,600)	0	0	404,000	0
Fogwells Rd - CH 8000 to 9000	0	0	0	400,000
Wyan Rd - CH TBA (RTR \$261,772)	0	0	0	500,000
<i>Sealed Rural Local Roads & Bridges SRV 14/15</i>				
Tatham Bridge Investigation	30,000	0	0	0
Neileys Lagoon Rd Bridge	20,000	0	0	0
Manifold Rd - Final Stage - 500m	332,000	0	0	0
Tomki Tatham Rd - CH 465 to 950	200,000	0	0	0
Rappville Rd - CH TBA	0	316,000	0	0
Manifold Rd Cutting Works	0	250,000	0	0
Tomki Tatham Rd - CH 950 to 1765	0	0	350,000	0
Elllots Rd Bridge	0	0	0	30,000
Coraki Ellangowan Rd West 0 to 1500	0	0	0	500,000
Capital Grants Works	400,000	400,000	400,000	400,000
Heavy Patching	104,862	107,484	110,171	112,925
Rural Roads Drainage	36,163	36,886	37,624	38,376
Signage Renewal	11,000	11,000	11,000	11,000
Guardrail Replacement Program	70,000	70,000	70,000	70,000
Rural Reseal Program	902,526	955,707	974,821	994,317
Total Sealed Rural Local Roads & Bridges	2,836,551	3,041,477	2,887,616	3,056,618

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Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Connecting People & Places Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Sealed Rural Regional Roads & Bridges</i>				
MR145 Casino-Coraki Rd CH10-10.5 REPAIR	163,505	0	0	0
MR145 Casino-Coraki Rd CH12.6-13.1 REPAIR	326,132	0	0	0
MR145 Casino-Coraki Rd CH3.6-4.1 REPAIR	0	332,656	0	0
MR153 Woodburn-Evans Head Rd CH2.4-2.9 REPAIR	0	0	339,308	0
MR153 Woodburn-Evans Head Rd CH2.56-3.06 REPAIR	0	0	0	346,096
Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program	108,000	108,000	108,000	108,000
Heavy Patching	235,000	245,000	255,000	260,000
MR145 East Heavy Patching	138,375	141,834	0	0
Total Sealed Rural Regional Roads & Bridges	976,012	832,490	707,308	719,096
<i>Unsealed Rural Local Roads & Bridges</i>				
Gravel Resheets	150,000	154,382	562,100	607,100
Additional Gravel Resheets (SRV 08/09)	0	2,500	107,900	142,900
Total Unsealed Rural Local Roads & Bridges	150,000	156,882	670,000	750,000
<i>Footpaths</i>				
<i>Casino</i>				
West to River behind Swimming Pool	70,000	0	0	0
Hare Street - Cloches Street to Centre Street (S94A)	0	100,000	0	0
Colches Street - Canterbury to Railway parade (western)	0	20,000	0	0
Canterbury Street - Hospital entrance to join existing in Gitana	0	0	40,000	0
Gitana Street - North to Canterbury (western)	0	0	30,000	0
West Street - Richmond to Barker (eastern) (S94A)	0	0	40,000	0
West Street - Richmond to River (eastern) (S94A)	0	0	15,000	0
North Street - Gitana to Hotham (southern side)	0	0	65,000	0
<i>Broadwater</i>				
Broadwater Evans Head Road - Pacific Hwy to McDonald St	0	0	0	40,000
<i>Coraki</i>				
Grenfell Street - Martin to Bridge (northern)	0	25,000	0	0
<i>Evans Head</i>				
Woodburn St - Vinnies to Oak Ln to RSL McDonald Pl	25,000	0	0	0
Booyong Street - Park to Beech (southern)	30,000	0	0	0
Cypress Street- Cashmore to Elm (eastern) (S94A)	50,000	0	0	0
<i>Woodburn</i>				
Duke Street - Pacific Highway to Richmond (western) (S94A)	15,000	0	0	0
Woodburn Street - Pacific Highway to Wagner	0	45,000	0	0
Wagner Street - Cedar to Woodburn (northern)	0	0	0	30,000

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Connecting People & Places Capital Expenditure (continued)				
Building & Maintaining Roads (continued)				
<i>Footpaths (continued)</i>				
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	20,300	20,800	21,200	21,600
Evans Head Footpaths - Renewals to be allocated	8,400	8,600	8,800	9,000
Total Footpaths	218,700	219,400	220,000	100,600
<i>Aerodromes</i>				
<i>Casino</i>				
Reseal Runway (SRV 08/09)	0	175,800	0	0
Total Aerodromes	0	175,800	0	0
Total Building and Maintaining Roads Capital Expenditure	5,245,759	5,601,789	5,568,093	5,574,202
Total Connecting People & Places Capital Expenditure	7,282,274	7,150,920	6,071,626	6,086,213
Growing our Economy Capital Expenditure				
Quarries				
<i>Woodview Quarry</i>				
Rehabilitation & Revegetation	10,000	10,000	10,000	10,000
Total Quarries	10,000	10,000	10,000	10,000
Northern Rivers Livestock Exchange				
Plant Purchases	100,000	25,000	0	0
Technology Upgrades	50,000	50,000	0	0
Total Northern Rivers Livestock Exchange	150,000	75,000	0	0
Real Estate Development				
Residential Land Purchase	0	1,500,000	0	0
Residential Land Development	0	0	1,000,000	0
Reynolds Rd Industrial Subdivision - Construction	15,000	0	0	0
Industrial Land Acquisition	2,000,000	0	0	0
Industrial Land Development	0	1,000,000	0	1,000,000
Canning Drive Residential Land Construction	800,000	0	0	0
Total Real Estate Development	2,815,000	2,500,000	1,000,000	1,000,000
Total Growing our Economy Capital Expenditure	2,975,000	2,585,000	1,010,000	1,010,000

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Looking after our Environment Capital Expenditure				
<u>Waste Management</u>				
<i>Plant Purchases</i>				
Plant 157 - Isuzu Garbage Truck	0	0	0	72,727
Plant 158 - Replace Garbage Truck	0	0	427,273	0
Plant 163 - Replace Lower River Garbage Truck	0	460,000	0	0
Plant 177 - Mitsubishi Canter Fuso	0	0	0	68,182
Plant 230 - Dean Tandem Bed Trailer	13,636	0	0	0
Plant 232 - Dean Tandem Bed Trailer	0	0	0	15,455
Plant 396 - McMillan CP20	0	0	9,091	0
Plant 424 - Replace Hustler Mower	0	0	31,818	0
Plant 350 - Excavator	170,000	0	0	0
<i>Nammoona Landfill</i>				
Mobile Garbage Bins	15,000	0	15,000	0
Tip Shop Facility	0	80,000	0	0
Impound Shelter	15,000	0	0	15,000
Capping Plan Cells 1-4	10,000	0	0	0
Cell Capping	623,000	698,000	890,000	1,108,000
Cell 6 Planning & Preparation	105,000	0	0	0
Cell 6 Approval & Construction	0	3,000,000	3,500,000	2,000,000
Signage	10,000	0	0	0
Weighbridge Relocation	0	250,000	0	0
Fencing	60,000	0	0	0
CRC Reorientation	30,000	0	0	0
Drum Muster Relocation	7,000	0	0	0
<i>Bora Ridge Transfer Station</i>				
Cell Capping	950,000	0	0	0
Transfer Station Upgrades	295,960	0	0	0
<i>Evans Head Transfer Station</i>				
Weighbridge Roofing	28,000	0	0	0
Fencing	6,000	0	0	0
<i>Rappville Transfer Station</i>				
Transfer Station Upgrade	8,000	0	0	0
Total Waste Management	2,346,596	4,488,000	4,873,182	3,279,364

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Looking after our Environment Capital Expenditure				
<u>Stormwater Management</u>				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Replace concrete pipes (Canterbury/ Hickey) (Asset ID- 74848)	20,000	0	0	0
Replace concrete pipes - Dyraaba St/ Walker St (75039)	20,000	0	0	0
Replace concrete pipes - Dyraaba St/ Walker St (75040)	20,000	0	0	0
Replace concrete pipes -94 Hickey St (74046)	20,000	0	0	0
Replace concrete pipes -96 Hickey St (74049)	15,000	0	0	0
Increase Drainage Points Hotham St from Railway Pde to River	0	0	30,000	0
<i>Broadwater</i>				
Pac Hwy & Little Pitt St Improvements	0	50,000	0	0
<i>Coraki</i>				
Replace concrete pipes - Church Ln (77002)	0	0	10,000	0
<i>Evans Head</i>				
Yarran Ln Drainage Improvements	30,000	0	0	0
Intersection Ocean Dr & Bundjalung Rd	0	45,000	0	0
Oak St Stormwater Capacity Upgrade	0	45,000	0	0
Booyong St - adjacent Stan Payne Oval	0	45,000	0	0
Illawong Lane Drainage Upgrade	213,435	213,435	143,268	143,268
Replace concrete pipes -Myall St (76778, 76779)	90,000	0	0	0
<i>Woodburn/Rappville/Rileys Hill</i>				
Woodburn - Increase Drainage Points Richmond St	0	0	0	30,000
Total Stormwater Management	438,435	408,435	193,268	183,268
<u>Water Supplies</u>				
<i>Mains Replacements - Casino</i>				
Stapleton Ave - Diary St to West St	60,000	0	0	0
Clay Ave - Wooroowoolgan St to West St	72,000	0	0	0
East St - Wharf St South to 100 uPVC	0	47,000	0	0
Wooroowoolgan St - Light St to Clay Ave	32,000	0	0	0
Wooroowoolgan St - Clay Ave to Hare St	35,000	0	0	0
Raphael Pde; Walker St to Hickey St	60,000	0	0	0
Cedar Ave; Colches St to Jersey St	34,000	0	0	0
Canterbury St; Gitana St to Gray St	54,000	0	0	0
Hichey St; Hare St to existing uPVC (Light St)	35,000	0	0	0
Colches St Nth; McDougall St south	0	32,000	0	0
Colches St Nth; McDougall St to Waratah	0	22,500	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Looking after our Environment Capital Expenditure (continued)				
<u>Water Supplies (continued)</u>				
<i>Mains Replacements - Casino (continued)</i>				
Colches St; Cedar St to Farley St	0	18,000	0	0
Colches St; Lennox St to Stapleton Ave + Hare St slipway	0	65,000	0	0
Cope st; Hickey St/Windsor Ave to Adam St	0	39,000	0	0
Farley St; Colches St to Jersey St	0	32,500	0	0
Pratt St; Hickey St to Wheat St	0	65,000	0	0
Colches St Nth; Waratah to Sandiland St	0	0	22,500	0
Division Street; West St to Rifle Range Road	0	0	70,000	0
Hickey St; Lennox St to Cope St	0	0	38,000	0
Lees Ave; Hare St North to existing uPVC	0	0	15,000	0
Morwick St; North St to Apsley St	0	0	32,500	0
Rayner St; Centre St to West St	0	0	55,000	0
Sandilands St; Colches St Nth to Hotham St	0	0	56,000	0
Stapleton Ave; Colches St to Diary St	0	0	56,000	0
Wharf St; East Street to drain	0	0	22,500	0
Dean St; Hickey St to Wheat St	0	0	0	62,500
Division St; West St to Centre St	0	0	0	56,000
Hartley St; Adam St to East St	0	0	0	60,000
High St; Apsley St to PVC @ 30 High St	0	0	0	112,000
Teak St; Short St to dead-end	0	0	0	67,500
<i>Mains Replacements - Coraki</i>				
Bridge St; Yabsley north to dead-end	35,000	0	0	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	40,000	40,000	0
Queen Elizabeth Dr; Yabsley north to Lagoon Rd	0	0	0	8,000
Bridge Str; Adam St crossing	0	0	0	26,000
<i>Mains Replacements - Evans Head</i>				
Mains to be allocated	70,000	70,000	70,000	70,000
<i>Water Meter Replacement Program</i>				
Planned Renewals	10,000	10,000	10,000	10,000
Meter and Service Installations	10,000	10,000	10,000	10,000
<i>Water Reservoir - Broadwater</i>				
Access Road	45,000	0	0	0
<i>Water Reservoir - Evans Head</i>				
Evans HLT Booster PS - System Improvement Lower River	200,000	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Looking after our Environment Capital Expenditure (continued)				
<u>Water Supplies (continued)</u>				
<i>Water Treatment Plants</i>				
Emergency Source Design	0	200,000	500,000	0
RWPS Solar Installation	0	350,000	0	0
Chlorine Dosing Skid & Dosing Valves	20,000	0	0	0
Relocate Control Panels for No. 3 and No. 4 Filters + correct backwash sequencing	20,000	0	0	0
Replace bull and pinion gears with gearbox on travelling bridge	30,000	0	0	0
RWPS - Renew control system on Johnston Screen Air blast	5,000	0	0	0
RWPS - Renew slurry pump and control system	25,000	0	0	0
RWPS - Level and stabilise dosing building	30,000	0	0	0
<i>Other</i>				
Supply System Improv Casino	0	200,000	0	0
Supply System Improv Lower River	0	200,000	0	0
W Other Cap - Provide Water to new release areas Lower River	0	200,000	0	0
SCADA Renewal	10,000	10,000	10,000	10,000
Future Water Renewals	360,000	400,000	400,000	400,000
<i>Plant & Equipment</i>				
Plant Purchases	10,000	10,000	10,000	10,000
Total Water Supplies	1,262,000	2,021,000	1,417,500	902,000
<u>Sewerage Services</u>				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	80,000	80,000	50,000	50,000
Manhole Repairs to be allocated	100,000	100,000	100,000	100,000
Broadwater Sewer Scheme Supply e-One Unit - to be allocated	10,000	10,000	10,000	10,000
Relining Program	800,000	0	800,000	0
Future Sewer Renewals	0	570,000	640,000	0
<i>Sewerage Pump Stations</i>				
<i>Casino</i>				
Pump Stn SCADA Renewal	20,000	20,000	20,000	20,000
Design PS4,7,8,9,11,14,15	60,000	0	0	0
PS 4 Upgrade	0	0	220,000	0
PS 15 Upgrade	0	80,000	0	0
PS 8 Upgrade	0	0	90,000	0
PS 7 Upgrade	0	0	0	175,000
<i>Evans Head</i>				
PS 4 Replace Pumps/Construct Emerg Storage	0	0	0	486,000
<i>Broadwater</i>				
Rising Main Air Valve Renewal	60,000	0	0	0

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Looking after our Environment Capital Expenditure (continued)				
<u>Sewerage Services (continued)</u>				
<i>Sewerage Treatment Plants</i>				
<i>Casino</i>				
Biosolids Management Investigations	50,000	0	0	0
Wetlands Management	50,000	0	0	0
Septic Receiving Station - Investigate and Design	20,000	0	0	0
Septic Receiving Station - Supply/Install/Construct	0	0	180,000	0
TF No.3 (western) - replace distribution arms	20,000	0	0	0
Refurbish/Replace Walkway around Sed Tank Building	10,000	0	0	0
Humus P/S valves and pipework to be replaced	100,000	0	0	0
Humus Draw Off and Digester Mixers on SCADA control	0	5,000	0	0
New Blower with VSD Control	0	40,000	0	0
Electrical Room Extension	0	0	50,000	0
Sewerage System Improvements	0	100,000	0	0
Digestors & Humus Tanks - Refurbish - Investigations	25,000	0	0	0
Digestors - Refurbish Vent Shafts	15,000	0	0	0
Inletworks Bypass screen augmentation	30,000	0	0	0
<i>Coraki</i>				
Refurbish Drying Beds	100,000	0	0	0
Rotork on Humus Draw off plus SCADA Control	25,000	0	0	0
Digesters - Condition Inspection and refurbishment strategy	0	10,000	0	0
Digesters - Refurbishment	0	0	0	50,000
Reuse Building - Reseal Bunded Area in Chlorine Room	20,000	0	0	0
GENSET	60,000	0	0	0
Stage 1 Upgrade - Designs - concept/detailed	0	350,000	0	0
Stage 1 Upgrade - Construction	0	0	0	1,400,000
<i>Evans Head</i>				
Storm Tank Automation	5,000	0	0	0
Enclose Generator and high volume pump	35,000	0	0	0
<i>Plant & Equipment</i>				
Plant & Equipment	10,000	10,000	10,000	10,000
Total Sewerage Services	1,735,000	1,405,000	2,200,000	2,331,000
Total Looking after our Environment Capital Expenditure	5,782,031	8,322,435	8,683,950	6,695,632

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

Description	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022	Budget 2022/2023
Making Council Great Capital Expenditure				
<u>Customer Service</u>				
<i>Casino Office</i>				
Furniture	10,000	10,000	10,000	10,000
Front Counter Redesign	5,000	0	0	0
Renewals to be allocated	65,000	65,000	0	0
Total Customer Service	80,000	75,000	10,000	10,000
<u>Engineering Support & Asset Management</u>				
Office Furniture	5,000	5,000	5,000	5,000
<i>Casino Depot</i>				
Depot Renewals	20,000	50,000	20,000	20,000
Pavement Rehab & Sealing	100,000	100,000	70,000	0
Washdown Bay Awning	80,000	0	0	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	35,000	10,000	10,000
Building Corrosion Repairs	10,000	0	0	0
Total Engineering Support & Asset Management	225,000	190,000	105,000	35,000
<u>Fleet Management</u>				
Workshops - Plant Purchases	40,000	30,000	30,000	30,000
Plant Purchases	2,221,145	2,050,259	1,980,983	2,100,139
Total Fleet Management	2,261,145	2,080,259	2,010,983	2,130,139
Total Making Council Great Capital Expenditure	2,566,145	2,345,259	2,125,983	2,175,139
Total Capital Expenditure	18,605,450	20,403,614	17,891,559	15,966,984

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2019/2020			2020/2021			2021/2022			2022/2023			
	Opening Balance 1/07/2019	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2020	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2021	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023
General Fund													
External Restrictions													
Unexpended Grant - Evans Head Landcare	4,050	0	0	4,050	0	0	4,050	0	0	4,050	0	0	4,050
Unexpended Grant - Roads to Recovery Federal Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - RMS Natural Disaster Dec 10/Jan 11	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - RMS Regional Roads Block Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling	79,880	0	0	79,880	0	0	79,880	0	0	79,880	0	0	79,880
Unexpended Grant - NSW Env Trust Organics Collection Systems	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW EPA Waste Less Recycle More - Closure of Coraki Landfill	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	180,000	(180,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Office of Env & Heritage - Koala Surveys & Habitat Mapping	3,170	0	0	3,170	0	0	3,170	0	0	3,170	0	0	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	189,388	0	0	189,388	0	0	189,388	0	0	189,388	0	0	189,388
Unexpended Grant - Dept Families Volunteer Grants Evans Head Rec Hall	182	0	0	182	0	0	182	0	0	182	0	0	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,616	0	0	2,616	0	0	2,616	0	0	2,616	0	0	2,616
Unexpended Grant - State Library Casino Redesign	4,480	0	0	4,480	0	0	4,480	0	0	4,480	0	0	4,480
Unexpended Grant - State Library RFID Implementation	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - CPTIGS Canterbury St Bus Shelter Lighting	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	54,580	(22,201)	0	32,379	(9,701)	0	22,677	0	0	22,677	0	0	22,677
Unexpended Grant - LPMA - Surf Club Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Financial Assistance Grant 2017/2018 Advance Payment	2,515,248	0	0	2,515,248	0	0	2,515,248	0	0	2,515,248	0	0	2,515,248
Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access	37	0	0	37	0	0	37	0	0	37	0	0	37
Unexpended Grant - Stronger Country Communities Fund Round 2	108,881	(108,881)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Contribution - NCAT Stan Payne Oval Tennis Courts Relocation	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Contribution - RUCRL Vehicle Replacement Fund	103,445	36,973	0	140,418	27,973	0	168,391	36,973	0	205,364	11,973	0	217,337
Unexpended Contribution - Hannigan DA 2005/188 Benns Road	10,338	0	0	10,338	0	0	10,338	0	0	10,338	0	0	10,338
Unexpended Contribution - Statecover OH&S Incentive Works	244,294	(50,000)	0	194,294	(50,000)	0	144,294	(50,000)	0	94,294	0	0	94,294
Unexpended Contribution - Parks & Wildlife Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Broadwater Sugar Mill DA 2002/292 Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Insurance Claim - Woodburn Visitor Centre	100	0	0	100	0	0	100	0	0	100	0	0	100
Unexpended Loan - Northern Rivers Livestock Exchange	0	0	0	0	0	0	0	0	0	0	0	0	0
Domestic Waste Management	5,235,284	(738,437)	73,300	4,570,147	(452,753)	0	4,117,394	(703,720)	0	3,413,674	(938,997)	0	2,474,677
On-Site Sewerage Fees	200,445	0	0	200,445	0	0	200,445	0	0	200,445	0	0	200,445
Stormwater Management Service Charge	500,239	(225,084)	0	275,155	(188,684)	0	86,471	33,075	0	119,546	49,865	0	169,411
Section 94 - Infrastructure	2,387	0	0	2,387	0	0	2,387	0	0	2,387	0	100	2,487
Section 94 - Community Services	52,526	0	700	53,226	0	800	54,026	0	900	54,926	0	1,400	56,326
Section 94 - Recreation & Civil Facilities	1,005	0	0	1,005	0	0	1,005	0	0	1,005	0	0	1,005
Section 94 - Road Network (new)	117,071	0	1,600	118,671	0	1,800	120,471	0	2,100	122,571	0	3,100	125,671
Section 94 - Quarry Road Contributions	76,077	5,147	1,100	82,324	5,372	1,200	88,896	5,585	1,600	96,081	5,806	2,400	104,287
Section 94 - Ex Copmanhurst Roads	83,644	0	1,200	84,844	0	1,300	86,144	0	1,500	87,644	0	2,200	89,844
Section 94 - Ex Copmanhurst Community Facilities	6,732	0	100	6,832	0	100	6,932	0	100	7,032	0	200	7,232
Section 94 - Ex Copmanhurst Bushfire	10,143	0	100	10,243	0	200	10,443	0	200	10,643	0	300	10,943
Section 94 - Rural Development Heavy Haulage	1,355,402	924,553	19,000	2,298,955	14,132	34,600	2,347,687	48,816	41,100	2,437,603	49,792	60,900	2,548,295
Section 94A - Development Contributions Plan	329,361	(28,700)	4,600	305,261	(29,400)	4,600	280,461	(30,000)	4,900	255,361	89,400	6,400	351,161
Contributions to Roadworks	104,193	0	0	104,193	0	0	104,193	0	0	104,193	0	0	104,193
Controlled Trust Funds	70,467	0	0	70,467	0	0	70,467	0	0	70,467	0	0	70,467
Bonds & Deposits (General Fund)	516,094	0	0	516,094	0	0	516,094	0	0	516,094	0	0	516,094
Total External Restrictions	12,272,899	(386,631)	101,700	11,987,969	(683,061)	44,600	11,349,507	(659,271)	52,400	10,742,636	(732,161)	77,000	10,087,475

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2019/2020			2020/2021			2021/2022			2022/2023			
	Opening Balance 1/07/2019	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2020	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2021	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2022	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2023
Internal Restrictions													
Employee Leave Entitlements - Richmond Valley Council	1,096,411	0	15,300	1,111,711	0	16,700	1,128,411	0	19,700	1,148,111	0	28,700	1,176,811
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	47,471	0	700	48,171	0	700	48,871	0	900	49,771	0	1,200	50,971
Richmond Upper Clarence Regional Library	263,976	(85,641)	3,700	182,035	0	2,700	184,735	0	3,200	187,935	0	4,700	192,635
Unexpended Rates Special Variation	155,000	(51,000)	0	104,000	(21,000)	0	83,000	(21,000)	0	62,000	(21,000)	0	41,000
Evans Head Memorial Aerodrome Fund	210,990	(40,086)	3,000	173,904	(41,179)	2,600	135,325	(42,360)	2,400	95,365	16,422	2,400	114,187
Insurance Reserve	96,195	0	1,300	97,495	0	1,500	98,995	0	1,700	100,695	0	2,500	103,195
Plant Replacement	1,153,618	(349,567)	16,200	820,251	(105,370)	12,300	727,181	82,839	12,700	822,720	135,812	20,600	979,132
Real Estate and Infrastructure	6,056,129	(1,114,078)	84,800	5,026,851	(1,497,049)	75,700	3,605,502	(21,511)	63,100	3,647,091	76,771	91,200	3,815,062
Petersons Quarry	2,172,186	(532,536)	30,400	1,670,050	(1,116,253)	25,100	578,897	242,338	10,100	831,335	45,038	20,800	897,173
Woodview Quarry	1,653,791	398,523	23,200	2,075,514	(288,259)	31,200	1,818,456	168,069	31,800	2,018,325	175,089	50,500	2,243,914
Quarry Rehabilitation	166,551	1,500	2,300	170,351	1,500	2,600	174,451	1,500	3,100	179,051	1,500	4,500	185,051
Road Rehabilitation Reserve	592,808	175,950	8,300	777,058	143,575	11,700	932,333	244,078	16,300	1,192,711	155,600	29,800	1,378,111
Northern Rivers Livestock Exchange	730,058	(17,642)	10,200	722,616	345,571	10,900	1,079,087	437,085	18,900	1,535,072	519,636	38,400	2,093,108
Other Waste Management	477,591	39,655	6,700	523,946	(162,183)	7,900	369,663	(37,930)	6,500	338,233	20,470	8,500	367,203
Other Waste Management - Plant Reserve	1,883,329	(461,882)	26,400	1,447,847	(420,519)	21,800	1,049,128	(422,992)	18,400	644,536	(164,201)	16,100	496,435
Rural Road Safety Program	104,656	0	0	104,656	0	0	104,656	0	0	104,656	0	0	104,656
RMS State Roads Maintenance Contract	5,457	0	100	5,557	0	100	5,657	0	100	5,757	0	100	5,857
Public Cemeteries Perpetual Maintenance Reserve	365,726	(64,568)	5,100	306,258	(27,784)	4,600	283,074	(46,740)	5,000	241,335	(45,975)	6,000	201,360
Revolving Energy and Sustainability Fund - RUCRL	8,325	0	100	8,425	0	100	8,525	0	100	8,625	0	200	8,825
Carry Over Works	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Internal Restrictions	17,240,268	(2,101,372)	237,800	15,376,696	(3,188,950)	228,200	12,415,946	583,377	214,000	13,213,323	915,162	326,200	14,454,685
Total General Fund Restrictions	29,513,167	(2,488,003)	339,500	27,364,665	(3,872,012)	272,800	23,765,453	(75,895)	266,400	23,955,959	183,001	403,200	24,542,160
Sewerage Fund													
External Restrictions													
Section 64 Headworks Contributions	3,496,898	15,900	84,100	3,596,898	13,214	86,786	3,696,898	14,165	85,835	3,796,898	10,119	89,881	3,896,898
Infrastructure Replacement	7,214,172	7,928	173,400	7,395,500	495,039	178,439	8,068,978	(166,854)	187,347	8,089,471	(180,802)	191,496	8,100,164
Total Sewerage Fund Restrictions	10,711,070	23,828	257,500	10,992,398	508,253	265,225	11,765,876	(152,689)	273,182	11,886,369	(170,683)	281,377	11,997,062
Water Fund													
External Restrictions													
Section 64 Contributions	1,797,380	117,500	32,500	1,947,380	118,381	31,619	2,097,380	116,801	33,199	2,247,380	118,456	31,544	2,397,380
Infrastructure Replacement	4,558,359	707,021	82,500	5,347,880	175,533	86,831	5,610,243	1,006,734	88,805	6,705,782	1,738,104	94,120	8,538,006
Total Water Fund Restrictions	6,355,739	824,521	115,000	7,295,260	293,914	118,450	7,707,623	1,123,535	122,004	8,953,162	1,856,560	125,664	10,935,386
Total Restrictions (All Funds)	46,579,976	(1,639,654)	712,000	45,652,322	(3,069,845)	656,475	43,238,953	894,951	661,586	44,795,489	1,868,878	810,241	47,474,608