

Richmond
Valley
Council



DRAFT Operational Plan 2019/2020
(including Financial Estimates 2019/2023)
Presented to Council 21 May 2019

Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.

Richmond Valley Council

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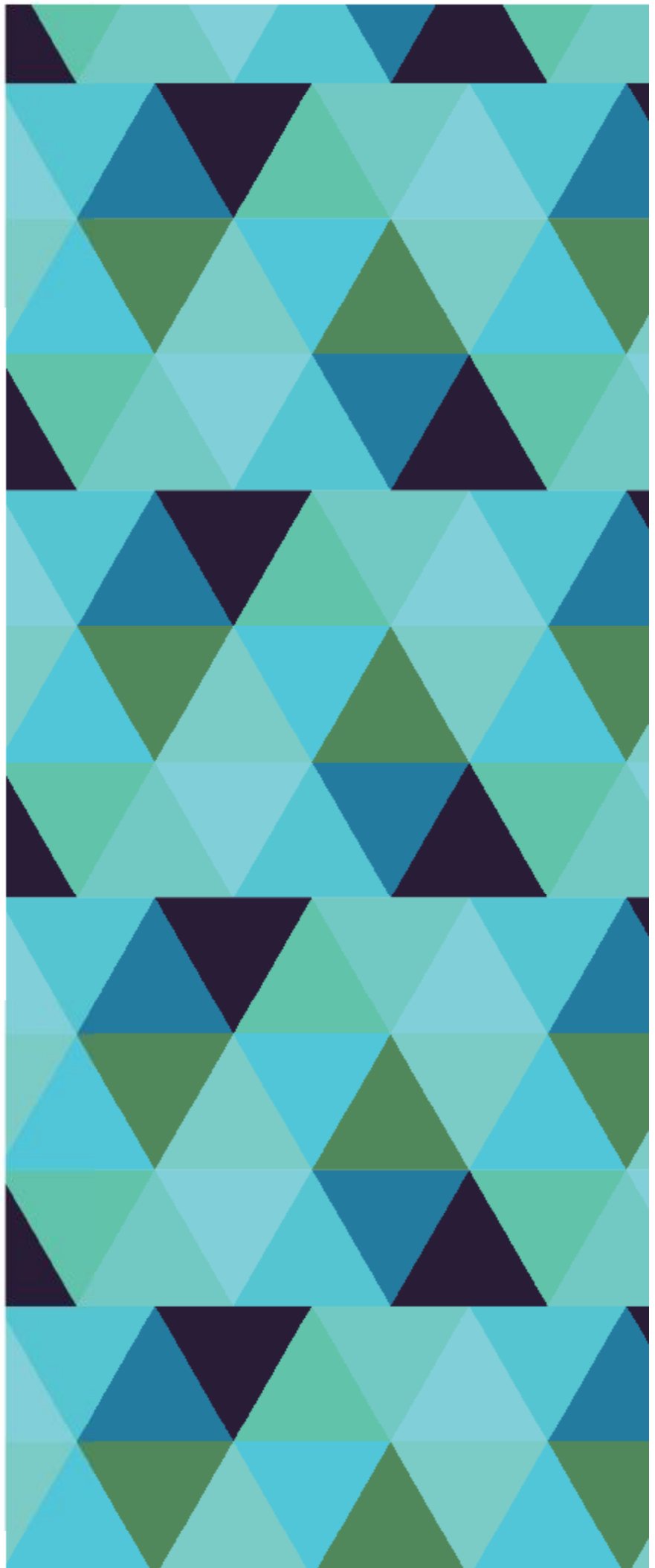
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Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Budget Summary and Cash Result

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | Operating Revenue | | | | | |
| 7,389,740 | 8,233,548 | Connecting People & Places | 17.2% | 8,662,767 | 8,983,810 | 9,192,313 | 9,406,382 |
| 3,429,085 | 3,861,685 | Growing our Economy | 2.9% | 3,529,834 | 3,697,459 | 4,124,560 | 3,967,041 |
| 21,555,464 | 21,555,464 | Looking after our Environment | 6.6% | 22,985,954 | 23,981,343 | 24,864,300 | 25,861,407 |
| 23,071,022 | 23,372,023 | Making Council Great | 6.1% | 24,470,235 | 25,457,225 | 26,541,433 | 27,681,204 |
| 55,445,311 | 57,022,720 | Total Operating Revenue | 7.6% | 59,648,790 | 62,119,837 | 64,722,606 | 66,916,034 |
| | | Operating Expenditure | | | | | |
| 23,390,788 | 26,768,368 | Connecting People & Places | 18.1% | 27,636,057 | 28,368,497 | 29,127,777 | 29,939,708 |
| 5,719,382 | 5,998,621 | Growing our Economy | 9.9% | 6,285,990 | 6,327,958 | 6,748,497 | 6,877,060 |
| 21,520,204 | 21,796,884 | Looking after our Environment | 7.5% | 23,137,385 | 23,636,699 | 24,195,681 | 24,738,722 |
| 6,515,589 | 6,728,152 | Making Council Great | 11.9% | 7,290,019 | 7,594,632 | 7,610,604 | 7,760,815 |
| 57,145,963 | 61,292,025 | Total Operating Expenditure | 12.6% | 64,349,451 | 65,927,786 | 67,682,559 | 69,316,305 |
| (1,700,652) | (4,269,305) | Operating Result before Capital Grants and Contributions | 176.4% | (4,700,661) | (3,807,950) | (2,959,953) | (2,400,271) |
| | | Add: Capital Revenue | | | | | |
| 12,109,512 | 16,643,110 | Capital Grants & Contributions | -70.7% | 3,546,269 | 1,882,478 | 1,348,745 | 1,371,171 |
| 10,408,860 | 12,373,805 | Operating Result including Capital Grants and Contributions | -111.1% | (1,154,392) | (1,925,471) | (1,611,209) | (1,029,100) |
| | | Add: Non-Cash Expenses | | | | | |
| 14,184,735 | 17,500,000 | Depreciation | 27.4% | 18,068,601 | 18,457,403 | 18,885,397 | 19,323,989 |
| 66,929 | 66,929 | Rehabilitation Borrowing Expenses | 2.0% | 68,240 | 69,809 | 71,554 | 73,343 |
| 300,000 | 300,000 | Quarry Inventory Movements | 3.3% | 310,000 | (385,000) | 318,000 | 324,000 |
| | | Add: Non-Operating Funds Employed | | | | | |
| 2,000,000 | 1,000,000 | Loan Funds Used | -100.0% | 0 | 2,500,000 | 3,000,000 | 1,500,000 |
| 1,300 | 1,300 | Deferred Debtor Repayments | 0.0% | 1,300 | 1,300 | 1,300 | 1,300 |
| 3,724,973 | 3,899,634 | Proceeds from Sale of Assets | -17.6% | 3,070,591 | 2,297,534 | 2,197,080 | 2,364,875 |
| | | Less: Funds Deployed for Non-Operating Purposes | | | | | |
| 29,502,829 | 33,477,311 | Asset Acquisition | -36.9% | 18,605,450 | 20,403,614 | 17,891,559 | 15,966,984 |
| 2,369,833 | 2,369,833 | Loan Repayments | 4.9% | 2,485,648 | 2,810,378 | 3,191,991 | 3,462,635 |
| (1,185,865) | (705,476) | Cash Surplus/(Deficit) | -38.7% | (726,758) | (2,198,417) | 1,778,572 | 3,128,788 |
| | | Equity Movements | | | | | |
| (1,291,408) | (1,010,596) | Restricted Funds - Increase/(Decrease) | -28.2% | (927,654) | (2,413,370) | 1,556,537 | 2,679,119 |
| 105,543 | 305,120 | Working Funds - Increase/(Decrease) | 90.3% | 200,896 | 214,952 | 222,035 | 449,669 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Connecting People and Places - Budget Summary

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 21,313 | 38,813 | | Operating Revenue | | | | | |
| 0 | 0 | | Festivals and Events | 3.0% | 21,952 | 22,611 | 23,289 | 23,988 |
| 1,200,310 | 1,178,261 | | Swimming Pools | 0.0% | 0 | 0 | 0 | 0 |
| 1,064,657 | 1,154,657 | | Libraries | 3.4% | 1,241,082 | 1,274,007 | 1,308,222 | 1,343,364 |
| 323,669 | 323,669 | | Emergency Management | 11.3% | 1,185,072 | 1,339,581 | 1,375,790 | 1,412,984 |
| 210,980 | 249,804 | | Cemeteries | 3.0% | 333,378 | 343,381 | 353,683 | 364,292 |
| 88,462 | 88,462 | | Sports Grounds, Parks and Facilities | 9.8% | 231,626 | 237,460 | 244,497 | 251,746 |
| 4,480,349 | 5,199,882 | | Community Centres and Halls | 4.6% | 92,500 | 95,274 | 98,132 | 101,075 |
| 0 | 0 | | Building and Maintaining Roads | 24.0% | 5,557,157 | 5,671,495 | 5,788,699 | 5,908,933 |
| 0 | 0 | | Community Engagement, Consultation and Communication | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 0 | | Community Programs and Grants | 0.0% | 0 | 0 | 0 | 0 |
| 7,389,740 | 8,233,548 | | Total Operating Revenue | 17.2% | 8,662,767 | 8,983,810 | 9,192,313 | 9,406,382 |
| | | | Operating Expenditure | | | | | |
| 230,283 | 308,583 | | Festivals and Events | 4.6% | 240,803 | 246,146 | 251,744 | 258,116 |
| 683,457 | 692,924 | | Swimming Pools | 3.9% | 710,356 | 727,311 | 746,597 | 767,949 |
| 2,080,450 | 2,085,963 | | Libraries | 4.8% | 2,180,686 | 2,243,526 | 2,299,200 | 2,356,727 |
| 1,934,548 | 2,032,990 | | Emergency Management | 8.8% | 2,105,157 | 2,282,009 | 2,337,644 | 2,395,452 |
| 353,668 | 359,293 | | Cemeteries | 1.4% | 358,495 | 368,046 | 377,726 | 388,003 |
| 2,619,976 | 2,821,938 | | Sports Grounds, Parks and Facilities | 8.5% | 2,843,921 | 2,903,933 | 2,975,375 | 3,043,692 |
| 641,994 | 665,768 | | Community Centres and Halls | 10.3% | 708,202 | 726,947 | 747,141 | 770,385 |
| 14,359,020 | 17,291,657 | | Building and Maintaining Roads | 25.3% | 17,986,072 | 18,355,412 | 18,864,043 | 19,417,229 |
| 226,876 | 228,476 | | Community Engagement, Consultation and Communication | 3.5% | 234,841 | 240,850 | 247,175 | 253,666 |
| 260,516 | 280,776 | | Community Programs and Grants | 2.7% | 267,524 | 274,318 | 281,132 | 288,488 |
| 23,390,788 | 26,768,368 | | Total Operating Expenditure | 18.1% | 27,636,057 | 28,368,497 | 29,127,777 | 29,939,708 |
| (16,001,048) | (18,534,820) | | Operating Result - Surplus/(Deficit) | 18.6% | (18,973,290) | (19,384,688) | (19,935,464) | (20,533,326) |
| (8,087,817) | (7,527,220) | | Operating Cash Result - Surplus/(Deficit) | -4.0% | (7,760,330) | (7,921,776) | (8,196,287) | (8,510,979) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants and Contributions | | 1,631,019 | 913,451 | 652,429 | 656,179 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 500 | 500 | 500 | 10,500 |
| | | | Add: Transfer from Reserves | | 1,234,916 | 1,647,886 | 263,515 | 144,347 |
| | | | Less: Capital Expenditure | | 7,282,274 | 7,150,920 | 6,071,626 | 6,086,213 |
| | | | Less: Loan Repayments | | 707,371 | 732,164 | 758,282 | 784,940 |
| | | | Less: Transfer to Reserves | | 0 | 27,973 | 36,973 | 11,973 |
| | | | Program Cash Result - Surplus/(Deficit) | | (12,883,540) | (13,270,995) | (14,146,725) | (14,583,079) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|----------------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 21,313 | 21,313 | 170550 | Events - Casino Beef Week | 3.0% | 21,952 | 22,611 | 23,289 | 23,988 |
| 0 | 17,500 | 170674 | Events - Cow Town Chow Down | 0.0% | 0 | 0 | 0 | 0 |
| 21,313 | 38,813 | | Total Operating Revenue | 3.0% | 21,952 | 22,611 | 23,289 | 23,988 |
| | | | Operating Expenditure | | | | | |
| 75,341 | 116,141 | 170500 | Events Management - Ops | 10.3% | 83,133 | 85,432 | 87,807 | 90,247 |
| | | | Event Support | | | | | |
| 1,996 | 1,996 | 170510 | Anzac Day | 163.8% | 5,266 | 5,409 | 5,557 | 5,709 |
| 7,742 | 7,742 | 170520 | Australia Day | 2.2% | 7,911 | 8,110 | 8,323 | 8,541 |
| 2,133 | 2,133 | 170530 | Bentley Art Prize | 1.2% | 2,159 | 2,191 | 2,224 | 2,257 |
| 3,000 | 0 | 170540 | Carnivale Italiano | -100.0% | 0 | 0 | 0 | 0 |
| 3,837 | 3,000 | 170549 | Casino Truck Show | -100.0% | 0 | 0 | 0 | 0 |
| 52,923 | 52,923 | 170550 | Casino Beef Week | 2.1% | 54,044 | 55,368 | 56,802 | 58,275 |
| 500 | 0 | 170551 | Casino Tennis Open Tournament | -100.0% | 0 | 0 | 0 | 0 |
| 1,536 | 1,536 | 170552 | Casino Fun Run | 2.3% | 1,572 | 1,613 | 1,655 | 1,699 |
| 979 | 0 | 170554 | Casino Relay for Life | -100.0% | 0 | 979 | 0 | 979 |
| 1,016 | 0 | 170555 | Beef Meets Reef | 2.0% | 1,036 | 1,060 | 1,087 | 1,114 |
| 2,000 | 3,000 | 170560 | Casino Show | -100.0% | 0 | 0 | 0 | 0 |
| 0 | 0 | 170570 | Co-opera | 0.0% | 9,827 | 0 | 10,325 | 0 |
| 1,000 | 1,000 | 170571 | Coraki Art Prize | -100.0% | 0 | 0 | 0 | 0 |
| 1,000 | 0 | 170580 | Crankfest | -100.0% | 0 | 0 | 0 | 0 |
| 0 | 3,000 | 170581 | Dancing with the Stars | 0.0% | 0 | 0 | 0 | 0 |
| 2,205 | 0 | 170590 | Evans Head Fishing Classic | -100.0% | 0 | 0 | 0 | 0 |
| 1,000 | 1,500 | 170610 | Evans Head Malibu Classic | -100.0% | 0 | 0 | 0 | 0 |
| 3,000 | 3,000 | 170630 | Great Eastern Fly-In | -100.0% | 0 | 0 | 0 | 0 |
| 1,500 | 0 | 170645 | Northern Rivers Auto Spectacular | -100.0% | 0 | 0 | 0 | 0 |
| 15,707 | 16,791 | 170650 | Other Events | 85.3% | 29,098 | 38,950 | 30,630 | 41,028 |
| 25,000 | 25,000 | 170655 | Primex | 0.0% | 25,000 | 25,000 | 25,000 | 25,625 |
| 500 | 300 | 170660 | Quota Club Fair | 0.0% | 500 | 500 | 500 | 500 |
| 1,570 | 1,570 | 170662 | Remembrance Day | 2.4% | 1,608 | 1,652 | 1,698 | 1,745 |
| 8,505 | 8,505 | 170664 | RVC Christmas Street Party | 2.1% | 8,683 | 8,893 | 9,122 | 9,357 |
| 946 | 946 | 170666 | RVC Events/Ceremonies | 2.1% | 966 | 989 | 1,014 | 1,040 |
| 10,000 | 30,000 | 170668 | Sculpture Prize (SRV 14/15) | 0.0% | 10,000 | 10,000 | 10,000 | 10,000 |
| 3,147 | 0 | 170669 | Woodburn Markets | -100.0% | 0 | 0 | 0 | 0 |
| 1,200 | 1,000 | 170670 | Woodburn River Festival | -100.0% | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 1,000 | 1,500 | 170671 | Woodburn Orchid Spring Show | -100.0% | 0 | 0 | 0 | 0 |
| 0 | 1,500 | 170672 | Music Magic at Windara | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 7,000 | 170673 | RiSE Festival | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 17,500 | 170674 | Cow Town Chow Down | 0.0% | 0 | 0 | 0 | 0 |
| 230,283 | 308,583 | | Total Operating Expenditure | 4.6% | 240,803 | 246,146 | 251,744 | 258,116 |
| (208,970) | (269,770) | | Operating Result - Surplus/(Deficit) | 4.7% | (218,851) | (223,535) | (228,455) | (234,128) |
| (208,970) | (269,770) | | Operating Cash Result - Surplus/(Deficit) | 4.7% | (218,851) | (223,535) | (228,455) | (234,128) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (218,851) | (223,535) | (228,455) | (234,128) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Swimming Pools

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 0 | 0 | | Total Operating Revenue | 0.0% | 0 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| 124,946 | 124,946 | 280010 | Casino Swimming Pool | 2.5% | 128,075 | 131,134 | 134,521 | 137,997 |
| 40,897 | 40,897 | 280020 | Coraki Swimming Pool | 2.2% | 41,788 | 42,806 | 43,932 | 45,088 |
| 228,794 | 228,794 | 280030 | Evans Head Aquatic Centre | 2.7% | 235,059 | 241,671 | 248,885 | 256,336 |
| 50,322 | 50,322 | 280040 | Woodburn Swimming Pool | 2.2% | 51,448 | 52,705 | 54,096 | 55,525 |
| | | | Indirect Expenditure | | | | | |
| 66,465 | 66,465 | 280991 | Activity Based Costing - Expense | 4.2% | 69,286 | 70,054 | 71,506 | 74,511 |
| 172,033 | 181,500 | 280990 | Depreciation | 7.4% | 184,700 | 188,941 | 193,657 | 198,492 |
| 683,457 | 692,924 | | Total Operating Expenditure | 3.9% | 710,356 | 727,311 | 746,597 | 767,949 |
| (683,457) | (692,924) | | Operating Result - Surplus/(Deficit) | 3.9% | (710,356) | (727,311) | (746,597) | (767,949) |
| (511,424) | (511,424) | | Operating Cash Result - Surplus/(Deficit) | 2.8% | (525,656) | (538,370) | (552,940) | (569,457) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 390,000 | 1,090,000 | 0 | 0 |
| | | | Less: Asset Acquisition | | 390,000 | 1,090,000 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (525,656) | (538,370) | (552,940) | (569,457) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Libraries

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 89,911 | 78,877 | 220010 | Public Libraries Revenue | -12.3% | 78,877 | 80,454 | 82,063 | 83,704 |
| 1,110,399 | 1,099,384 | 230010 | Richmond Upper Clarence Regional Library | 4.7% | 1,162,205 | 1,193,553 | 1,226,159 | 1,259,660 |
| 1,200,310 | 1,178,261 | | Total Operating Revenue | 3.4% | 1,241,082 | 1,274,007 | 1,308,222 | 1,343,364 |
| | | | Operating Expenditure | | | | | |
| 44,667 | 44,667 | 220100 | Casino Library | 7.1% | 47,836 | 49,456 | 51,190 | 52,993 |
| 7,554 | 7,554 | 220200 | Coraki Library | 4.0% | 7,855 | 8,180 | 8,523 | 8,884 |
| 7,067 | 7,067 | 220300 | Evans Head Library | 2.0% | 7,205 | 7,370 | 7,554 | 7,743 |
| 733,212 | 722,178 | 220400 | Regional Library Contributions | 5.4% | 772,794 | 802,742 | 824,049 | 845,939 |
| 995,084 | 1,006,210 | 230010 | Richmond Upper Clarence Regional Library | 4.9% | 1,043,648 | 1,072,102 | 1,101,691 | 1,132,101 |
| | | | Indirect Expenditure | | | | | |
| 50,687 | 50,687 | 230991 | Activity Based Costing - Expense | 2.9% | 52,138 | 53,344 | 54,613 | 56,207 |
| 242,179 | 247,600 | 230990 | Depreciation | 2.9% | 249,210 | 250,332 | 251,580 | 252,859 |
| 2,080,450 | 2,085,963 | | Total Operating Expenditure | 4.8% | 2,180,686 | 2,243,526 | 2,299,200 | 2,356,727 |
| (880,140) | (907,702) | | Operating Result - Surplus/(Deficit) | 6.8% | (939,604) | (969,519) | (990,978) | (1,013,362) |
| (637,961) | (660,102) | | Operating Cash Result - Surplus/(Deficit) | 8.2% | (690,394) | (719,187) | (739,398) | (760,503) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 39,000 | 39,000 | 39,000 | 39,000 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 500 | 500 | 500 | 10,500 |
| | | | Add: Transfer from Restricted Assets | | 52,240 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 182,787 | 104,882 | 98,247 | 135,670 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 27,973 | 36,973 | 11,973 |
| | | | Program Cash Result - Surplus/(Deficit) | | (781,441) | (812,542) | (835,118) | (858,647) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 1,062,157 | 1,062,157 | 240010 | Fire Control Revenue | 10.4% | 1,172,497 | 1,326,629 | 1,362,449 | 1,399,243 |
| 0 | 80,000 | 240021 | Fire Control - Jiggi Station (Lismore) | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 5,000 | 240022 | Fire Control - Stoney Chute Station (Lismore) | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 5,000 | 240023 | Fire Control - Wyneden Station (Kyogle) | 0.0% | 0 | 0 | 0 | 0 |
| 2,500 | 2,500 | 250000 | Emergency Services - SES | 3.0% | 2,575 | 2,652 | 2,732 | 2,814 |
| 0 | 0 | 250090 | Emergency Services - Emergency Committee | 0.0% | 10,000 | 10,300 | 10,609 | 10,927 |
| 1,064,657 | 1,154,657 | | Total Operating Revenue | 11.3% | 1,185,072 | 1,339,581 | 1,375,790 | 1,412,984 |
| | | | Operating Expenditure | | | | | |
| | | | Fire Control | | | | | |
| 145,600 | 145,600 | 240040 | Regional Fire Control Centre | 2.7% | 149,600 | 153,785 | 158,353 | 163,070 |
| 129,525 | 129,525 | 240050 | Richmond Valley Council Zone - M & R | -1.4% | 127,727 | 130,952 | 134,506 | 138,164 |
| 21,677 | 21,677 | 240150 | Richmond Valley Council Zone - Non-Claimable | 2.6% | 22,241 | 23,072 | 23,962 | 24,890 |
| 129,525 | 129,525 | 240300 | Lismore City Council Zone - M & R | -1.4% | 127,723 | 130,948 | 134,502 | 138,158 |
| 0 | 80,000 | 240315 | Lismore City Council Zone - Jiggi Station | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 5,000 | 240316 | Lismore City Council Zone - Stoney Chute Station | 0.0% | 0 | 0 | 0 | 0 |
| 100,200 | 100,200 | 240400 | Kyogle Council Zone - M & R | -0.4% | 99,800 | 102,383 | 105,223 | 108,147 |
| 0 | 5,000 | 240408 | Kyogle Council Zone - Wyneden Station | 0.0% | 0 | 0 | 0 | 0 |
| | | | Statutory Contributions | | | | | |
| 108,000 | 108,000 | 240500 | NSW Fire and Rescue | 2.7% | 110,877 | 113,427 | 116,263 | 119,170 |
| 299,000 | 299,000 | 240505 | NSW Rural Fire Service - Richmond Valley Council | 16.4% | 348,052 | 400,260 | 410,267 | 420,524 |
| 292,000 | 292,000 | 240510 | NSW Rural Fire Service - Lismore City Council | 17.9% | 344,129 | 395,748 | 405,642 | 415,783 |
| 265,000 | 265,000 | 240515 | NSW Rural Fire Service - Kyogle Council | 18.2% | 313,202 | 360,182 | 369,187 | 378,417 |
| 40,000 | 40,000 | 250005 | Emergency Services Levy | -9.3% | 36,274 | 37,108 | 38,036 | 38,987 |
| 6,060 | 6,060 | 250010 | Casino SES | 4.3% | 6,319 | 6,536 | 6,763 | 7,000 |
| 4,433 | 4,433 | 250020 | Broadwater SES | 8.6% | 4,814 | 5,013 | 5,223 | 5,443 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 899 | 899 | 250030 | Coraki SES | 30.8% | 1,176 | 1,220 | 1,266 | 1,314 |
| 10,404 | 10,404 | 250040 | Woodburn SES | 4.7% | 10,891 | 11,338 | 11,808 | 12,300 |
| | | | Indirect Expenditure | | | | | |
| 116,067 | 116,067 | 250991 | Activity Based Costing - Expense | 5.0% | 121,832 | 125,080 | 128,400 | 132,475 |
| 266,158 | 274,600 | 250990 | Depreciation | 5.4% | 280,500 | 284,957 | 288,243 | 291,610 |
| 1,934,548 | 2,032,990 | | Total Operating Expenditure | 8.8% | 2,105,157 | 2,282,009 | 2,337,644 | 2,395,452 |
| (869,891) | (878,333) | | Operating Result - Surplus/(Deficit) | 5.8% | (920,085) | (942,428) | (961,854) | (982,468) |
| (603,733) | (603,733) | | Operating Cash Result - Surplus/(Deficit) | 5.9% | (639,585) | (657,471) | (673,611) | (690,858) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (639,585) | (657,471) | (673,611) | (690,858) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Cemeteries

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 241,129 | 241,129 | 330010 | Casino Cemetery | 3.0% | 248,363 | 255,814 | 263,488 | 271,392 |
| 32,112 | 32,112 | 330020 | Coraki Cemetery | 3.0% | 33,075 | 34,068 | 35,091 | 36,143 |
| 50,428 | 50,428 | 330030 | Evans Head Cemetery | 3.0% | 51,940 | 53,499 | 55,104 | 56,757 |
| 323,669 | 323,669 | | Total Operating Revenue | 3.0% | 333,378 | 343,381 | 353,683 | 364,292 |
| | | | Operating Expenditure | | | | | |
| 148,671 | 148,671 | 330010 | Casino Lawn Cemetery | 12.0% | 166,440 | 170,695 | 175,229 | 179,885 |
| 35,843 | 35,843 | 330012 | Casino West St Cemetery | -12.1% | 31,519 | 32,356 | 33,235 | 34,138 |
| 28,532 | 28,532 | 330020 | Coraki Cemetery | -29.9% | 20,000 | 20,460 | 20,972 | 21,496 |
| 25,475 | 25,475 | 330030 | Evans Head Lawn Cemetery | -17.6% | 21,000 | 21,483 | 22,020 | 22,571 |
| 13,247 | 13,247 | 330040 | Woodburn Cemetery | -32.1% | 9,000 | 9,207 | 9,437 | 9,673 |
| 10,581 | 10,581 | 330090 | Other Expenses | 9.9% | 11,628 | 12,059 | 12,507 | 12,974 |
| | | | Indirect Expenditure | | | | | |
| 79,544 | 79,544 | 330991 | Activity Based Costing - Expense | 3.6% | 82,408 | 84,905 | 87,023 | 89,530 |
| 11,775 | 17,400 | 330990 | Depreciation | 40.1% | 16,500 | 16,881 | 17,303 | 17,736 |
| 353,668 | 359,293 | | Total Operating Expenditure | 1.4% | 358,495 | 368,046 | 377,726 | 388,003 |
| (29,999) | (35,624) | | Operating Result - Surplus/(Deficit) | -16.3% | (25,117) | (24,665) | (24,043) | (23,711) |
| (18,224) | (18,224) | | Operating Cash Result - Surplus/(Deficit) | -52.7% | (8,617) | (7,784) | (6,740) | (5,975) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 64,568 | 27,784 | 46,740 | 45,975 |
| | | | Less: Asset Acquisition | | 55,951 | 20,000 | 40,000 | 40,000 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--------------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 39,299 | 31,854 | 290000 | Sports Grounds Revenue | -18.8% | 31,909 | 32,867 | 33,853 | 34,869 |
| 34,900 | 34,900 | 290109 | Casino Sports Stadium | -8.6% | 31,900 | 31,827 | 32,782 | 33,765 |
| 66,739 | 66,739 | 300010 | Parks & Gardens Revenue | 3.0% | 68,742 | 70,805 | 72,929 | 75,117 |
| 0 | 15,996 | 300306 | Coraki Riparian Restoration | 0.0% | 0 | 0 | 0 | 0 |
| 32,060 | 60,060 | 300310 | Coraki Caravan Park | 87.3% | 60,060 | 61,862 | 63,718 | 65,630 |
| 0 | 2,273 | 300330 | Coraki Healthy Towns Tree Planting | 0.0% | 0 | 0 | 0 | 0 |
| 12,731 | 12,731 | 310010 | Casino Showground Revenue | 2.8% | 13,093 | 13,486 | 13,891 | 14,308 |
| 25,251 | 25,251 | 310030 | Evans Head Surf Club Revenue | 2.7% | 25,922 | 26,613 | 27,324 | 28,057 |
| 210,980 | 249,804 | | Total Operating Revenue | 9.8% | 231,626 | 237,460 | 244,497 | 251,746 |
| | | | Operating Expenditure | | | | | |
| | | | Sports Grounds - Casino | | | | | |
| 14,485 | 14,485 | 290100 | Albert Park | 1.3% | 14,672 | 15,120 | 15,590 | 16,075 |
| 3,616 | 3,616 | 290102 | Albert Park Rest Area | 2.3% | 3,700 | 3,798 | 3,900 | 4,006 |
| 224,596 | 224,596 | 290109 | Casino Sports Stadium | 4.2% | 234,051 | 232,696 | 231,143 | 229,668 |
| 31,105 | 31,105 | 290110 | Colley Park | 4.8% | 32,604 | 33,546 | 34,550 | 35,586 |
| 6,976 | 6,976 | 290120 | Jubilee Park | 3.1% | 7,190 | 7,385 | 7,593 | 7,808 |
| 6,120 | 6,120 | 290130 | McDonald Park | 3.1% | 6,310 | 6,479 | 6,653 | 6,834 |
| 53,569 | 53,569 | 290140 | Queen Elizabeth Park No 1 | 13.7% | 60,910 | 63,353 | 65,940 | 68,641 |
| 9,846 | 9,846 | 290150 | Queen Elizabeth Park No 2 | 3.8% | 10,220 | 10,534 | 10,867 | 11,211 |
| 26,387 | 26,387 | 290160 | Queen Elizabeth Park No 3 & 4 | 2.4% | 27,019 | 27,720 | 28,465 | 29,230 |
| 24,237 | 24,237 | 290170 | Queen Elizabeth Park Outer | 2.3% | 24,787 | 25,422 | 26,103 | 26,802 |
| 0 | 0 | 290172 | QE Riverbank Maintenance | 0.0% | 4,100 | 4,100 | 4,100 | 4,100 |
| 5,511 | 5,511 | 290175 | Queen Elizabeth Park No 5 | 7.8% | 5,942 | 6,110 | 6,287 | 6,470 |
| 3,916 | 3,916 | 290176 | Queen Elizabeth Park No 6 | 2.3% | 4,005 | 4,110 | 4,220 | 4,334 |
| 3,916 | 3,916 | 290177 | Queen Elizabeth Park No 7 | 2.3% | 4,005 | 4,110 | 4,220 | 4,334 |
| 9,698 | 9,698 | 290180 | Riverview Park | 2.6% | 9,952 | 10,219 | 10,504 | 10,796 |
| 2,259 | 5,759 | 290190 | Tennis Club | 7.2% | 2,421 | 2,499 | 2,582 | 2,668 |
| 13,862 | 12,862 | 290300 | Sports Grounds - Coraki Windsor Park | 3.3% | 14,318 | 14,716 | 15,138 | 15,571 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 31,856 | 31,856 | 290400 | Sports Grounds - Evans Head | 3.8% | 33,080 | 34,342 | 35,674 | 37,061 |
| 44,807 | 44,807 | 290410 | Paddon/Coast Guard Park Stan Payne Oval | 5.2% | 47,144 | 48,834 | 50,616 | 52,469 |
| 2,582 | 2,582 | 290420 | Waterfront Structures | 2.0% | 2,633 | 2,694 | 2,761 | 2,830 |
| 6,445 | 6,445 | 290700 | Sports Grounds - Rappville Rappville Showground | 6.8% | 6,884 | 7,110 | 7,353 | 7,606 |
| 3,620 | 3,620 | 290710 | Tennis Club | 2.7% | 3,718 | 3,809 | 3,909 | 4,011 |
| 22,133 | 22,133 | 290850 | Sports Grounds - Woodburn Woodburn Oval | 3.7% | 22,959 | 23,670 | 24,423 | 25,200 |
| 20,000 | 20,000 | 290900 | Topsoil (SRV 08/09) Topdressing, Coring & Thatching | 0.0% | 20,000 | 20,000 | 20,000 | 20,000 |
| 226,228 | 226,228 | 290991 | Indirect Expenditure Activity Based Costing - Expense | 2.5% | 231,978 | 237,780 | 243,663 | 251,408 |
| 304,172 | 353,600 | 290990 | Depreciation | 10.9% | 337,300 | 345,051 | 353,670 | 362,504 |
| 12,778 | 12,778 | 300100 | Parks - Casino Coronation Park | 14.4% | 14,615 | 15,103 | 15,613 | 16,141 |
| 26,889 | 26,889 | 300110 | Crawford Square | 1.6% | 27,321 | 28,084 | 28,886 | 29,709 |
| 13,674 | 13,674 | 300120 | Elsmer Jones Park | -6.1% | 12,837 | 13,186 | 13,551 | 13,927 |
| 9,601 | 9,601 | 300130 | Jabiru Wetlands | 34.2% | 12,880 | 13,211 | 13,564 | 13,926 |
| 4,751 | 4,751 | 300140 | McAuliffe Park | 3.5% | 4,918 | 5,057 | 5,203 | 5,355 |
| 0 | 0 | 300142 | McAuliffe Riverbank Maintenance | 0.0% | 5,000 | 5,000 | 5,000 | 5,000 |
| 50,000 | 47,000 | 300145 | Casino Riverbank Presentation | 0.0% | 50,000 | 50,000 | 50,000 | 50,000 |
| 3,529 | 3,529 | 300150 | Savins Park | 2.6% | 3,619 | 3,722 | 3,829 | 3,939 |
| 7,421 | 7,421 | 300160 | Webb Park | 3.3% | 7,666 | 7,903 | 8,149 | 8,405 |
| 6,887 | 6,887 | 300200 | Parks - Broadwater Broadwater Memorial Park | 3.4% | 7,118 | 7,331 | 7,555 | 7,788 |
| 34,894 | 32,894 | 300300 | Parks - Coraki Coraki Riverside Park | -4.9% | 33,172 | 34,145 | 35,176 | 36,245 |
| 0 | 35,921 | 300306 | Coraki Riparian Restoration | 0.0% | 0 | 0 | 0 | 0 |
| 18,358 | 46,358 | 300310 | Coraki Caravan Park | 218.0% | 58,374 | 60,176 | 62,106 | 64,104 |
| 2,310 | 2,310 | 300320 | Coraki Dog Off Leash Area | 2.3% | 2,364 | 2,427 | 2,493 | 2,559 |
| 0 | 3,273 | 300330 | Coraki Healthy Towns Tree Planting | 0.0% | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| | | | Parks - Evans Head | | | | | |
| 5,974 | 5,974 | 300400 | Airforce Beach | -14.5% | 5,110 | 5,287 | 5,476 | 5,671 |
| 10,870 | 10,870 | 300410 | Evans Head Foreshore Reserve | -1.1% | 10,748 | 11,024 | 11,318 | 11,622 |
| 3,792 | 3,792 | 300420 | Evans Head Memorial Reserve | 3.0% | 3,907 | 4,009 | 4,120 | 4,231 |
| 9,433 | 9,433 | 300430 | Kalimna Park | 10.5% | 10,426 | 10,737 | 11,065 | 11,407 |
| 2,257 | 2,257 | 300440 | Lilli Pilli PI Reserve | -14.1% | 1,939 | 1,986 | 2,038 | 2,091 |
| 17,863 | 17,863 | 300450 | Razorback Lookout | -18.1% | 14,637 | 15,069 | 15,524 | 15,995 |
| 11,654 | 11,654 | 300460 | Shark Bay | -10.3% | 10,449 | 10,744 | 11,054 | 11,374 |
| | | | Parks - Woodburn | | | | | |
| 40,851 | 40,851 | 300850 | Woodburn Riverside Park | 16.2% | 47,467 | 48,973 | 50,554 | 52,191 |
| 5,000 | 5,000 | 300852 | Woodburn Riverside Park Maintenance (SRV 08/09) | 0.0% | 5,000 | 5,000 | 5,000 | 5,000 |
| | | | Parks Other | | | | | |
| 22,382 | 22,382 | 300942 | Coastal Reserve Biodiversity | 2.0% | 22,821 | 23,346 | 23,930 | 24,528 |
| 827 | 827 | 300944 | Landcare Groups | 1.9% | 843 | 862 | 884 | 906 |
| 1,050 | 0 | 300945 | Landcare Trailer Maintenance | 2.0% | 1,071 | 1,096 | 1,123 | 1,151 |
| 0 | 0 | 300940 | Key Audit (SRV 08/09) | 0.0% | 5,000 | 0 | 5,000 | 0 |
| 11,739 | 11,739 | 300946 | New Year's Eve | 2.2% | 12,003 | 12,312 | 12,639 | 12,975 |
| 2,500 | 2,500 | 300960 | Termite Inspections (SRV 08/09) | 0.0% | 2,500 | 2,500 | 2,500 | 2,500 |
| 12,500 | 9,500 | 300961 | Reserves Litter Removal (SRV 08/09) | 0.0% | 12,500 | 12,500 | 12,500 | 12,500 |
| 14,000 | 11,000 | 300962 | Riverbank Litter Collection (SRV 08/09) | 0.0% | 14,000 | 14,000 | 14,000 | 14,000 |
| 15,000 | 25,000 | 300965 | Playground Maintenance (SRV 14/15) | 0.0% | 15,000 | 15,000 | 15,000 | 15,000 |
| 108,725 | 109,850 | 300950 | Other Parks Operating Expenditure | 0.7% | 109,540 | 113,178 | 117,027 | 121,021 |
| 0 | 7,000 | 300951 | Parks Regulatory Sign Maintenance | 0.0% | 0 | 0 | 0 | 0 |
| | | | Indirect Costs | | | | | |
| 9,586 | 9,586 | 300990 | Borrowing Costs | -11.5% | 8,482 | 7,336 | 6,121 | 4,883 |
| 216,264 | 216,264 | 300991 | Activity Based Costing - Expense | 2.1% | 220,845 | 227,364 | 232,996 | 239,890 |
| 122,356 | 166,700 | 300990 | Depreciation | 38.3% | 169,200 | 173,087 | 177,408 | 181,838 |
| | | | Other Sport and Recreation | | | | | |
| 98,665 | 98,665 | 310010 | Showground Casino | -0.3% | 98,405 | 101,768 | 105,330 | 109,022 |
| 52,845 | 52,845 | 310030 | Evans Head Surf Club | 19.9% | 63,387 | 65,535 | 67,814 | 70,180 |
| | | | Indirect Expenses | | | | | |
| 121,005 | 121,005 | 310991 | Activity Based Costing - Expense | 1.9% | 123,272 | 126,792 | 129,373 | 133,651 |
| 172,721 | 205,200 | 310990 | Depreciation | 20.9% | 208,900 | 213,661 | 218,955 | 224,381 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| | | | Public Toilets | | | | | |
| 59,516 | 59,516 | 340010 | Casino | 0.8% | 60,003 | 61,683 | 63,459 | 65,290 |
| 9,454 | 9,454 | 340200 | Broadwater | -9.2% | 8,586 | 8,785 | 9,005 | 9,231 |
| 16,452 | 16,452 | 340300 | Coraki | 2.0% | 16,778 | 17,165 | 17,597 | 18,038 |
| 36,527 | 36,527 | 340400 | Evans Head | 2.6% | 37,479 | 38,448 | 39,474 | 40,527 |
| 53,931 | 53,931 | 340850 | Woodburn | -6.5% | 50,401 | 51,571 | 52,868 | 54,198 |
| 15,000 | 15,000 | 340120 | Additional Maintenance (SRV 14/15) | 0.0% | 15,000 | 15,000 | 15,000 | 15,000 |
| | | | Indirect Expenditure | | | | | |
| 3,641 | 3,641 | 340990 | Borrowing Costs | -13.7% | 3,142 | 2,780 | 2,406 | 2,020 |
| 39,504 | 39,504 | 340991 | Activity Based Costing - Expense | 1.6% | 40,144 | 41,560 | 42,465 | 43,674 |
| 3,058 | 3,000 | 340990 | Depreciation | 3.0% | 3,150 | 3,223 | 3,303 | 3,386 |
| 2,619,976 | 2,821,938 | | Total Operating Expenditure | 8.5% | 2,843,921 | 2,903,933 | 2,975,375 | 3,043,692 |
| (2,408,996) | (2,572,134) | | Operating Result - Surplus/(Deficit) | 8.4% | (2,612,295) | (2,666,473) | (2,730,878) | (2,791,946) |
| (1,806,689) | (1,843,634) | | Operating Cash Result - Surplus/(Deficit) | 4.8% | (1,893,745) | (1,931,451) | (1,977,542) | (2,019,837) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 845,448 | 23,423 | 23,775 | 24,131 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 177,372 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 1,269,329 | 273,423 | 303,774 | 274,131 |
| | | | Less: Loan Repayments | | 219,707 | 227,951 | 236,709 | 245,596 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (2,359,961) | (2,409,402) | (2,494,251) | (2,515,433) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--------------------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 0 | 0 | 270005 | Casino Art Gallery | 0.0% | 5,257 | 5,415 | 5,577 | 5,744 |
| 115 | 115 | 270010 | Casino Band Hall | 543.5% | 740 | 762 | 785 | 809 |
| 16,462 | 16,462 | 270020 | Casino Civic Hall | -24.1% | 12,500 | 12,875 | 13,261 | 13,659 |
| 69,844 | 69,844 | 270030 | Casino Community & Cultural Centre | 3.0% | 71,939 | 74,097 | 76,320 | 78,609 |
| 12 | 12 | 270035 | Casino Drill Hall | 0.0% | 12 | 12 | 12 | 12 |
| 236 | 236 | 270050 | Casino Historical Museum | 3.0% | 243 | 250 | 258 | 266 |
| 100 | 100 | 270075 | Casino Lions Club | 3.0% | 103 | 106 | 109 | 112 |
| 100 | 100 | 270085 | Casino Rotary Club | 3.0% | 103 | 106 | 109 | 112 |
| 493 | 493 | 270430 | Evans Head Pre-School | 2.0% | 503 | 518 | 534 | 550 |
| 1,100 | 1,100 | 270910 | Yorklea Community Centre | 0.0% | 1,100 | 1,133 | 1,167 | 1,202 |
| 88,462 | 88,462 | | Total Operating Revenue | 4.6% | 92,500 | 95,274 | 98,132 | 101,075 |
| | | | Operating Expenditure | | | | | |
| 0 | 0 | 270005 | Casino Art Gallery | 0.0% | 5,257 | 5,427 | 5,605 | 5,791 |
| 2,755 | 2,755 | 270010 | Casino Band Hall | 4.2% | 2,872 | 2,970 | 3,075 | 3,184 |
| 26,162 | 26,162 | 270020 | Casino Civic Hall | 4.8% | 27,428 | 28,404 | 29,446 | 30,532 |
| 117,884 | 117,884 | 270030 | Casino Community and Cultural Centre | 4.3% | 122,972 | 127,016 | 131,288 | 135,720 |
| 12,571 | 12,571 | 270035 | Casino Drill Hall | 96.7% | 24,729 | 25,453 | 26,220 | 27,012 |
| 7,770 | 7,770 | 270050 | Casino Historical Museum | 5.3% | 8,178 | 8,502 | 8,846 | 9,204 |
| 9,310 | 9,310 | 270070 | Casino Neighbourhood Centre | 5.7% | 9,841 | 10,293 | 10,768 | 11,266 |
| 932 | 932 | 270080 | Casino Playgroup Hall | 1.9% | 950 | 972 | 996 | 1,022 |
| 1,552 | 1,552 | 270090 | Casino Scout Hall | 1.9% | 1,582 | 1,618 | 1,659 | 1,701 |
| 10,701 | 10,701 | 270200 | Broadwater Community Hall | 4.5% | 11,179 | 11,553 | 11,953 | 12,368 |
| 343 | 343 | 270250 | Clovass Community Centre | 32.4% | 454 | 475 | 497 | 520 |
| 6,245 | 6,245 | 270300 | Coraki Baby Health Centre | 8.7% | 6,786 | 7,119 | 7,468 | 7,836 |
| 8,846 | 8,846 | 270310 | Coraki Youth Hall | 5.0% | 9,286 | 9,606 | 9,948 | 10,305 |
| 5,794 | 5,794 | 270400 | Evans Head Recreation Hall | 5.1% | 6,091 | 6,283 | 6,487 | 6,698 |
| 2,229 | 2,229 | 270410 | Evans Head Scout Hall | 5.4% | 2,349 | 2,418 | 2,493 | 2,570 |
| 4,063 | 4,063 | 270420 | Evans Head Senior Citizens Hall | 6.3% | 4,320 | 4,466 | 4,622 | 4,783 |
| 5,946 | 5,946 | 270500 | Fairy Hill Hall | 5.4% | 6,265 | 6,515 | 6,783 | 7,063 |
| 3,456 | 3,456 | 270550 | Leeville Hall | 7.0% | 3,699 | 3,808 | 3,927 | 4,049 |
| 3,724 | 3,724 | 270700 | Rappville Hall | 5.0% | 3,909 | 4,028 | 4,156 | 4,288 |
| 8,066 | 8,066 | 270800 | Rileys Hill Community Centre | 3.8% | 8,372 | 8,669 | 8,988 | 9,318 |
| 4,780 | 4,780 | 270850 | Woodburn Hall | 7.9% | 5,159 | 5,320 | 5,495 | 5,674 |
| 3,812 | 3,812 | 270900 | Woodview Hall | 5.6% | 4,025 | 4,157 | 4,300 | 4,448 |
| 1,194 | 1,194 | 270910 | Yorklea Community Centre | 13.1% | 1,350 | 1,403 | 1,459 | 1,517 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 125,733 | 125,733 | 270991 | Indirect Expenditure | 5.3% | 132,449 | 135,056 | 137,778 | 142,977 |
| 268,126 | 291,900 | 270990 | Activity Based Costing - Expense | 11.4% | 298,700 | 305,416 | 312,884 | 320,539 |
| | | | Depreciation | | | | | |
| 641,994 | 665,768 | | Total Operating Expenditure | 10.3% | 708,202 | 726,947 | 747,141 | 770,385 |
| (553,532) | (577,306) | | Operating Result - Surplus/(Deficit) | 11.2% | (615,702) | (631,673) | (649,009) | (669,310) |
| (285,406) | (285,406) | | Operating Cash Result - Surplus/(Deficit) | 11.1% | (317,002) | (326,257) | (336,125) | (348,771) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 138,448 | 60,825 | 61,512 | 62,210 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (455,450) | (387,082) | (397,637) | (410,981) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--------------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 184,324 | 385,596 | 370000 | Urban Local Roads | 102.1% | 372,467 | 466,136 | 369,059 | 303,812 |
| 15,914 | 515,914 | 390010 | Sealed Rural Local Roads | 3658.7% | 598,163 | 508,655 | 609,989 | 679,683 |
| 815,676 | 815,676 | 410010 | Sealed Rural Regional Roads | 2.3% | 834,533 | 855,396 | 876,781 | 898,701 |
| 0 | 18,261 | 410023 | Sealed Rural Regional - Flood Mar 17 | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 0 | 430000 | Unsealed Rural Local Roads | 0.0% | 200,443 | 200,443 | 200,443 | 200,443 |
| 4,989 | 4,989 | 460010 | Aerodromes - Casino | 2.9% | 5,133 | 5,287 | 5,445 | 5,608 |
| 5,946 | 5,946 | 460020 | Aerodromes - Evans Head | 3.0% | 6,125 | 6,309 | 6,499 | 6,694 |
| 91,000 | 91,000 | 470100 | Street Lighting | 3.0% | 93,730 | 96,542 | 99,438 | 102,421 |
| 312,600 | 312,600 | 480010 | RMCC Routine Services - HW16 | 2.5% | 320,415 | 328,425 | 336,636 | 345,052 |
| 687,400 | 687,400 | 480020 | RMCC Routine Services - MR83 | 2.5% | 704,585 | 722,200 | 740,255 | 758,761 |
| 512,500 | 512,500 | 480100 | RMCC Ordered Works - HW16 | 2.5% | 525,313 | 538,446 | 551,907 | 565,705 |
| 1,850,000 | 1,850,000 | 480500 | RMCC Ordered Works - MR83 | 2.5% | 1,896,250 | 1,943,656 | 1,992,247 | 2,042,053 |
| 4,480,349 | 5,199,882 | | Total Operating Revenue | 24.0% | 5,557,157 | 5,671,495 | 5,788,699 | 5,908,933 |
| | | | Operating Expenditure | | | | | |
| | | | Street Cleaning | | | | | |
| 172,726 | 172,726 | 360010 | Casino CBD | 0.5% | 173,618 | 177,895 | 182,519 | 187,259 |
| 23,624 | 23,624 | 360020 | Casino Urban Streets | 49.4% | 35,293 | 36,139 | 37,064 | 38,013 |
| 9,410 | 9,410 | 360200 | Broadwater | 18.9% | 11,188 | 11,460 | 11,755 | 12,059 |
| 17,522 | 17,522 | 360300 | Coraki | -4.9% | 16,663 | 17,075 | 17,521 | 17,977 |
| 53,598 | 53,598 | 360400 | Evans Head | 19.2% | 63,867 | 65,460 | 67,173 | 68,930 |
| 31,446 | 31,446 | 360850 | Woodburn | 8.0% | 33,973 | 34,801 | 35,698 | 36,620 |
| | | | Indirect Expenditure | | | | | |
| 58,301 | 58,301 | 360991 | Activity Based Costing - Expense | 1.8% | 59,361 | 61,090 | 62,768 | 64,499 |
| | | | Urban Road Maintenance | | | | | |
| 404,627 | 404,627 | 370010 | Casino | 2.2% | 413,688 | 424,727 | 461,441 | 474,106 |
| 40,052 | 40,052 | 370020 | Broadwater | 2.3% | 40,959 | 42,010 | 48,595 | 49,874 |
| 60,350 | 60,350 | 370030 | Coraki | 2.3% | 61,710 | 63,308 | 68,867 | 70,700 |
| 114,059 | 114,059 | 370040 | Evans Head | 2.2% | 116,618 | 119,635 | 140,530 | 144,247 |
| 3,055 | 3,055 | 370060 | Rileys Hill | 2.2% | 3,122 | 3,204 | 3,290 | 3,378 |
| 41,923 | 41,923 | 370070 | Woodburn | 4.2% | 43,668 | 44,783 | 48,834 | 50,124 |
| 20,476 | 20,476 | 370100 | Weed Spraying | 2.4% | 20,967 | 21,525 | 22,110 | 22,711 |
| 10,597 | 10,597 | 370105 | Bus Shelter Maintenance | 2.2% | 10,833 | 11,104 | 11,398 | 11,697 |
| 11,385 | 11,385 | 370200 | Carpark Maintenance - Casino | 2.0% | 11,615 | 12,100 | 12,613 | 13,149 |
| 2,408 | 2,408 | 370240 | Carpark Maintenance - Evans Head | 2.2% | 2,462 | 2,524 | 2,590 | 2,659 |
| 30,000 | 30,000 | 370900 | Additional Maintenance (S94A) | 0.0% | 30,000 | 30,000 | 30,000 | 30,000 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 348,647 | 348,647 | 370991 | Indirect Expenditure | 6.1% | 369,995 | 365,235 | 374,764 | 393,748 |
| 1,482,895 | 2,162,600 | 370990 | Activity Based Costing - Expense | 48.9% | 2,208,200 | 2,257,903 | 2,313,171 | 2,369,820 |
| | | | Depreciation | | | | | |
| | | | Urban Bridge Maintenance | | | | | |
| 3,010 | 3,010 | 380010 | Casino | 2.3% | 3,078 | 3,157 | 3,241 | 3,326 |
| 2,235 | 2,235 | 380060 | Rileys Hill | 2.3% | 2,287 | 2,347 | 2,410 | 2,475 |
| | | | Indirect Expenditure | | | | | |
| 126,356 | 159,800 | 380990 | Depreciation | 29.0% | 163,000 | 166,749 | 170,918 | 175,191 |
| 556,478 | 556,478 | 390010 | Sealed Rural Local Roads | 11.0% | 617,639 | 637,408 | 827,093 | 878,028 |
| 11,014 | 11,014 | 390012 | Quarry Road Maintenance | 2.1% | 11,244 | 11,511 | 11,804 | 12,105 |
| 50,000 | 50,000 | 390050 | Rural Roads Drainage (RSV 14/15) | 0.0% | 50,000 | 50,000 | 50,000 | 50,000 |
| | | | Indirect Expenditure | | | | | |
| 458,468 | 458,468 | 390991 | Activity Based Costing - Expense | 6.8% | 489,430 | 479,745 | 492,226 | 519,053 |
| 1,968,708 | 3,368,600 | 390990 | Depreciation | 74.8% | 3,442,200 | 3,521,366 | 3,609,395 | 3,699,625 |
| 33,064 | 28,064 | 400010 | Sealed Rural Roads Bridge Maintenance | 2.1% | 33,747 | 34,555 | 35,438 | 36,346 |
| 0 | 5,000 | 400020 | Broadwater Bridge Maintenance | 0.0% | 0 | 0 | 0 | 0 |
| | | | Indirect Expenditure | | | | | |
| 366,840 | 528,800 | 400990 | Depreciation | 47.2% | 540,000 | 552,420 | 566,231 | 580,387 |
| 191,845 | 191,845 | 410010 | Sealed Rural Regional Roads | 2.5% | 196,632 | 206,244 | 210,927 | 217,835 |
| 0 | 16,445 | 410020 | Regional Road - Nat Dis Mar 17 - MR145 | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 1,816 | 410021 | Regional Rds - Nat Dis Mar 17 - MR145 Shoulder Restoration | 0.0% | 0 | 0 | 0 | 0 |
| 165,000 | 165,000 | 410050 | Regional Roads - MR145 East Maintenance | 2.3% | 168,722 | 173,061 | 0 | 0 |
| | | | Indirect Expenditure | | | | | |
| 119,327 | 119,327 | 410991 | Activity Based Costing - Expense | 6.3% | 126,835 | 124,824 | 128,200 | 134,818 |
| 619,552 | 1,051,400 | 410990 | Depreciation | 73.4% | 1,074,000 | 1,098,702 | 1,126,170 | 1,154,324 |
| 65,216 | 110,200 | 420990 | Depreciation | 71.7% | 112,000 | 114,576 | 117,440 | 120,376 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---------------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| | | | Unsealed Roads Maintenance | | | | | |
| | | | Unsealed Grading | | | | | |
| 374,792 | 374,792 | 430008 | Lower River | 28.9% | 483,038 | 495,050 | 507,984 | 521,256 |
| 374,792 | 374,792 | 430009 | Rural West | 28.9% | 483,038 | 495,050 | 507,984 | 521,258 |
| 125,695 | 125,695 | 430010 | Unsealed Rural Local Road Maintenance | 0.9% | 126,841 | 128,820 | 131,027 | 133,280 |
| | | | Indirect Expenditure | | | | | |
| 269,428 | 269,428 | 430991 | Activity Based Costing - Expense | 3.8% | 279,791 | 282,240 | 289,513 | 300,924 |
| 1,253,370 | 1,222,800 | 430990 | Depreciation | -0.3% | 1,250,000 | 1,278,750 | 1,310,719 | 1,343,487 |
| 27,582 | 27,582 | 440010 | Unsealed Rural Local Bridges | 2.2% | 28,202 | 28,927 | 29,697 | 30,487 |
| | | | Indirect Expenditure | | | | | |
| 117,185 | 178,400 | 440990 | Depreciation | 55.3% | 182,000 | 186,186 | 190,841 | 195,612 |
| | | | Footpath Maintenance | | | | | |
| 19,561 | 19,561 | 450010 | Casino | 2.1% | 19,980 | 20,472 | 21,005 | 21,551 |
| 3,296 | 3,296 | 450020 | Broadwater | 2.4% | 3,374 | 3,464 | 3,558 | 3,655 |
| 5,395 | 5,395 | 450030 | Coraki | 2.2% | 5,515 | 5,655 | 5,804 | 5,957 |
| 8,171 | 8,171 | 450040 | Evans Head | 2.2% | 8,351 | 8,562 | 8,787 | 9,020 |
| 3,899 | 3,899 | 450050 | Woodburn | 2.2% | 3,985 | 4,087 | 4,194 | 4,305 |
| | | | Indirect Expenditure | | | | | |
| 70,089 | 70,089 | 450991 | Activity Based Costing - Expense | 5.1% | 73,671 | 73,376 | 75,386 | 78,761 |
| 277,168 | 358,500 | 450990 | Depreciation | 32.0% | 366,000 | 374,418 | 383,778 | 393,372 |
| | | | Aerodromes | | | | | |
| 11,985 | 11,985 | 460010 | Casino Aerodrome | 2.1% | 12,241 | 12,543 | 12,870 | 13,204 |
| 36,637 | 36,637 | 460020 | Evans Head Memorial Aerodrome | 3.1% | 37,789 | 38,835 | 39,957 | 41,113 |
| 8,319 | 8,319 | 460030 | Evans Head Fly-In | 1.2% | 8,422 | 8,653 | 8,902 | 9,159 |
| | | | Indirect Expenditure | | | | | |
| 99,006 | 99,006 | 460991 | Activity Based Costing - Expense | 2.3% | 101,274 | 104,088 | 106,663 | 109,928 |
| 72,834 | 123,400 | 460990 | Depreciation | 72.7% | 125,800 | 128,693 | 131,911 | 135,208 |
| | | | Street Lighting | | | | | |
| 162,277 | 162,277 | 470010 | Casino | -2.5% | 158,219 | 151,653 | 151,997 | 159,597 |
| 6,688 | 6,688 | 470020 | Broadwater | -2.2% | 6,538 | 6,303 | 6,337 | 6,654 |
| 15,592 | 15,592 | 470030 | Coraki | -2.4% | 15,223 | 14,635 | 14,692 | 15,427 |
| 37,437 | 37,437 | 470040 | Evans Head | -2.3% | 36,559 | 35,164 | 35,311 | 37,077 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| | | | Street Lighting (cont) | | | | | |
| 2,751 | 2,751 | 470050 | Rappville | 4.5% | 2,874 | 2,768 | 2,781 | 2,920 |
| 11,941 | 11,941 | 470060 | Woodburn | -2.0% | 11,702 | 11,343 | 11,438 | 12,010 |
| 156,486 | 156,486 | 470100 | Traffic Route | 15.1% | 180,126 | 173,385 | 174,181 | 182,890 |
| 306 | 306 | 470200 | Other Areas | -2.0% | 300 | 293 | 297 | 312 |
| | | | Indirect Expenditure | | | | | |
| 19,624 | 19,624 | 470991 | Activity Based Costing - Expense | 2.1% | 20,042 | 20,630 | 21,191 | 21,776 |
| | | | State Road Maintenance | | | | | |
| 271,093 | 271,093 | 480010 | RMCC Routine Services - HW16 | 2.5% | 277,869 | 284,816 | 291,938 | 299,234 |
| 598,934 | 598,934 | 480020 | RMCC Routine Services - MR83 | 2.5% | 613,908 | 629,256 | 644,987 | 661,112 |
| 427,597 | 427,597 | 480100 | RMCC Ordered Works - HW16 | 2.5% | 438,287 | 449,244 | 460,474 | 471,987 |
| 1,496,859 | 1,496,859 | 480500 | RMCC Ordered Works - MR83 | 3.1% | 1,543,028 | 1,586,466 | 1,631,541 | 1,677,689 |
| | | | Indirect Expenditure | | | | | |
| 318,017 | 318,017 | 480991 | Activity Based Costing - Expense | 1.7% | 323,471 | 332,945 | 342,105 | 351,549 |
| 14,359,020 | 17,291,657 | | Total Operating Expenditure | 25.3% | 17,986,072 | 18,355,412 | 18,864,043 | 19,417,229 |
| (9,878,671) | (12,091,775) | | Operating Result - Surplus/(Deficit) | 25.8% | (12,428,915) | (12,683,917) | (13,075,344) | (13,508,296) |
| (3,528,547) | (2,827,275) | | Operating Cash Result - Surplus/(Deficit) | -16.0% | (2,965,715) | (3,004,154) | (3,154,770) | (3,340,894) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 746,571 | 851,028 | 589,654 | 593,048 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 550,736 | 530,102 | 216,775 | 98,372 |
| | | | Less: Asset Acquisition | | 5,245,759 | 5,601,789 | 5,568,093 | 5,574,202 |
| | | | Less: Loan Repayments | | 487,664 | 504,213 | 521,573 | 539,344 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (7,401,831) | (7,729,026) | (8,438,007) | (8,763,020) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP3 Working Together

Service: Community Engagement, Consultation and Communication

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 0 | 0 | | Total Operating Revenue | 0.0% | 0 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| | | | Communications and Marketing | | | | | |
| 50,786 | 50,786 | 620100 | Administration Expenses | 2.1% | 51,842 | 53,034 | 54,361 | 55,720 |
| 216,512 | 216,512 | 620100 | Employee Costs | 4.4% | 226,032 | 232,361 | 238,868 | 245,556 |
| 14,000 | 14,000 | 620100 | Fleet Expenses | -10.7% | 12,500 | 12,788 | 13,108 | 13,436 |
| 40,000 | 40,000 | 620100 | LGA Fortnightly Newsletter | 2.0% | 40,784 | 41,722 | 42,765 | 43,834 |
| 22,238 | 22,238 | 620100 | Operating Expenses | 2.0% | 22,674 | 23,196 | 23,776 | 24,371 |
| 10,342 | 10,342 | 620100 | Richmond Valley Made | 2.0% | 10,544 | 10,786 | 11,056 | 11,332 |
| 2,724 | 2,724 | 620100 | Web Site Development | 1.9% | 2,777 | 2,841 | 2,912 | 2,985 |
| 8,152 | 8,152 | 620100 | Whispir Communications Platform | 2.0% | 8,312 | 8,503 | 8,716 | 8,934 |
| | | | Indirect Expenditure | | | | | |
| 0 | 1,600 | 620990 | Depreciation | 0.0% | 1,600 | 1,600 | 1,600 | 1,600 |
| (137,878) | (137,878) | 620991 | Activity Based Costing - Expense | 3.2% | (142,224) | (145,981) | (149,987) | (154,102) |
| 226,876 | 228,476 | | Total Operating Expenditure | 3.5% | 234,841 | 240,850 | 247,175 | 253,666 |
| (226,876) | (228,476) | | Operating Result - Surplus/(Deficit) | 3.5% | (234,841) | (240,850) | (247,175) | (253,666) |
| (226,876) | (226,876) | | Operating Cash Result - Surplus/(Deficit) | 2.8% | (233,241) | (239,250) | (245,575) | (252,066) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (233,241) | (239,250) | (245,575) | (252,066) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

PP3 Working Together

Service: Community Programs and Grants

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 0 | 0 | | Total Operating Revenue | 0.0% | 0 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| | | | Community Programs and Grants | | | | | |
| 2,843 | 2,843 | 260100 | Administration Expenses | -9.5% | 2,573 | 2,632 | 2,699 | 2,766 |
| 72,400 | 86,472 | 260100 | Donations | 3.6% | 75,000 | 76,725 | 78,643 | 80,609 |
| 121,360 | 121,360 | 260100 | Employee Costs | 3.4% | 125,440 | 128,952 | 132,564 | 136,275 |
| 5,500 | 5,500 | 260100 | Aboriginal Programs | 0.0% | 5,500 | 5,500 | 5,500 | 5,500 |
| 7,401 | 7,401 | 260100 | Community Projects | 2.0% | 7,546 | 7,720 | 7,913 | 8,111 |
| 4,000 | 4,000 | 260100 | Aged & Disability | 0.0% | 4,000 | 4,000 | 4,000 | 4,000 |
| 1,000 | 1,000 | 260100 | Projects for Women | 0.0% | 1,000 | 1,000 | 1,025 | 1,051 |
| 0 | 6,717 | 260100 | Investing in Woman (DFCS Grant) | 0.0% | 0 | 0 | 0 | 0 |
| 7,000 | 7,000 | 260100 | Projects for Youth | 0.0% | 7,000 | 7,000 | 7,175 | 7,354 |
| | | | Indirect Expenditure | | | | | |
| 529 | 0 | 260990 | Depreciation | -100.0% | 0 | 0 | 0 | 0 |
| 38,483 | 38,483 | 260991 | Activity Based Costing - Expense | 2.6% | 39,465 | 40,789 | 41,613 | 42,822 |
| 260,516 | 280,776 | | Total Operating Expenditure | 2.7% | 267,524 | 274,318 | 281,132 | 288,488 |
| (260,516) | (280,776) | | Operating Result - Surplus/(Deficit) | 2.7% | (267,524) | (274,318) | (281,132) | (288,488) |
| (259,987) | (280,776) | | Operating Cash Result - Surplus/(Deficit) | 2.9% | (267,524) | (274,318) | (281,132) | (288,488) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (267,524) | (274,318) | (281,132) | (288,488) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Growing our Economy - Budget Summary

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 0 | 0 | | Operating Revenue | | | | | |
| 2,664 | 2,664 | | Economic Development | 0.0% | 0 | 0 | 0 | 0 |
| 663,463 | 663,463 | | Tourism | 866.4% | 25,744 | 5,917 | 26,095 | 6,278 |
| 1,331,127 | 1,331,127 | | Town Planning & Development Services | 2.9% | 682,994 | 703,108 | 723,826 | 745,165 |
| 1,304,931 | 1,304,931 | | Quarries | 2.6% | 1,365,811 | 1,286,592 | 1,633,338 | 1,376,116 |
| 82,400 | 515,000 | | Northern Rivers Livestock Exchange | 5.0% | 1,370,413 | 1,614,424 | 1,651,260 | 1,746,740 |
| 44,500 | 44,500 | | Private Works | 3.0% | 84,872 | 87,418 | 90,041 | 92,742 |
| | | | Real Estate Development | -100.0% | 0 | 0 | 0 | 0 |
| 3,429,085 | 3,861,685 | | Total Operating Revenue | 2.9% | 3,529,834 | 3,697,459 | 4,124,560 | 3,967,041 |
| | | | Operating Expenditure | | | | | |
| 443,229 | 463,406 | | Economic Development | 10.1% | 488,042 | 451,694 | 461,529 | 473,999 |
| 236,206 | 193,994 | | Tourism | 24.2% | 293,306 | 270,368 | 307,876 | 285,604 |
| 2,382,912 | 2,381,567 | | Town Planning & Development Services | 6.2% | 2,529,993 | 2,604,676 | 2,672,087 | 2,746,479 |
| 834,213 | 830,813 | | Quarries | 2.1% | 851,557 | 870,490 | 1,145,447 | 1,173,611 |
| 1,259,533 | 1,204,586 | | Northern Rivers Livestock Exchange | 23.7% | 1,558,623 | 1,557,569 | 1,583,398 | 1,612,159 |
| 80,213 | 440,213 | | Private Works | 2.2% | 81,979 | 84,150 | 86,385 | 88,699 |
| 483,076 | 484,042 | | Real Estate Development | -0.1% | 482,489 | 489,011 | 491,775 | 496,510 |
| 5,719,382 | 5,998,621 | | Total Operating Expenditure | 9.9% | 6,285,990 | 6,327,958 | 6,748,497 | 6,877,060 |
| (2,290,297) | (2,136,936) | | Operating Result - Surplus/(Deficit) | 20.3% | (2,756,156) | (2,630,499) | (2,623,937) | (2,910,019) |
| (1,525,873) | (1,432,650) | | Operating Cash Result - Surplus/(Deficit) | 22.5% | (1,869,119) | (2,424,624) | (1,700,543) | (1,965,745) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants and Contributions | | 1,576,950 | 719,027 | 446,316 | 464,992 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 2,485,000 | 1,720,000 | 1,640,000 | 1,810,000 |
| | | | Add: Transfer from Reserves | | 1,047,720 | 1,612,485 | 32,511 | 21,000 |
| | | | Less: Capital Expenditure | | 2,975,000 | 2,585,000 | 1,010,000 | 1,010,000 |
| | | | Less: Loan Repayments | | 501,050 | 520,891 | 541,867 | 563,316 |
| | | | Less: Transfer to Reserves | | 1,855,088 | 824,598 | 1,291,886 | 1,243,426 |
| | | | Program Cash Result - Surplus/(Deficit) | | (2,090,586) | (2,303,600) | (2,425,469) | (2,486,495) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Economic Development

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 0 | 0 | | Total Operating Revenue | 0.0% | 0 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| 216,126 | 216,126 | 170010 | Economic Development Expenditure | 3.8% | 224,339 | 230,524 | 236,919 | 243,491 |
| | | | Economic Development Initiatives | | | | | |
| 0 | 0 | 170015 | Economic Development Projects | 0.0% | 71,000 | 21,000 | 21,000 | 21,000 |
| 0 | 197 | 170017 | Future Towns Program - Casino | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 197 | 170018 | Future Towns Program - Coraki | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 5,000 | 170020 | Small Business Month | 0.0% | 0 | 0 | 0 | 0 |
| 2,000 | 6,481 | 170030 | Investigate new technology initiatives | -100.0% | 0 | 0 | 0 | 0 |
| 1,000 | 5,393 | 170031 | Integrate and Implement Tourism & Eco Dev Plans | -100.0% | 0 | 0 | 0 | 0 |
| 1,500 | 1,500 | 170032 | Business Chamber Memberships | 0.0% | 1,500 | 1,500 | 1,500 | 1,500 |
| 33,500 | 29,409 | 170033 | Retail Spaces Action Plan | -100.0% | 0 | 0 | 0 | 0 |
| 2,000 | 12,000 | 170034 | Business Engagement Plan | -100.0% | 0 | 0 | 0 | 0 |
| | | | Indirect Expenditure | | | | | |
| 187,103 | 187,103 | 170991 | Activity Based Costing - Expense | 2.2% | 191,203 | 198,670 | 202,110 | 208,008 |
| 443,229 | 463,406 | | Total Operating Expenditure | 10.1% | 488,042 | 451,694 | 461,529 | 473,999 |
| (443,229) | (463,406) | | Operating Result - Surplus/(Deficit) | 10.1% | (488,042) | (451,694) | (461,529) | (473,999) |
| (443,229) | (463,406) | | Operating Cash Result - Surplus/(Deficit) | 10.1% | (488,042) | (451,694) | (461,529) | (473,999) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 71,000 | 21,000 | 21,000 | 21,000 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (417,042) | (430,694) | (440,529) | (452,999) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Tourism

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 2,664 | 2,664 | 170200 | Tourism Revenue | 753.8% | 22,744 | 2,827 | 22,912 | 3,000 |
| 0 | 0 | 170300 | Woodburn Riverside Community Building | 0.0% | 3,000 | 3,090 | 3,183 | 3,278 |
| 2,664 | 2,664 | | Total Operating Revenue | 866.4% | 25,744 | 5,917 | 26,095 | 6,278 |
| | | | Operating Expenditure | | | | | |
| 127,889 | 87,089 | 170200 | Tourism Expenditure | 30.3% | 166,631 | 140,360 | 174,230 | 148,206 |
| 33,531 | 33,531 | 170250 | Casino Visitor Information Centre | -20.7% | 26,585 | 27,391 | 28,261 | 29,162 |
| 0 | 0 | 170280 | Evans Head Visitor Information Centre | 0.0% | 13,258 | 13,721 | 14,214 | 14,726 |
| 1,256 | 1,256 | 170300 | Woodburn Riverside Community Building | 961.9% | 13,338 | 13,801 | 14,296 | 14,810 |
| 54,918 | 54,918 | 170305 | Richmond Valley Tourism | 2.0% | 55,994 | 57,282 | 58,714 | 60,182 |
| 18,612 | 17,200 | 170990 | Indirect Expenditure Depreciation | -6.0% | 17,500 | 17,813 | 18,161 | 18,518 |
| 236,206 | 193,994 | | Total Operating Expenditure | 24.2% | 293,306 | 270,368 | 307,876 | 285,604 |
| (233,542) | (191,330) | | Operating Result - Surplus/(Deficit) | 14.6% | (267,562) | (264,451) | (281,781) | (279,326) |
| (214,930) | (174,130) | | Operating Cash Result - Surplus/(Deficit) | 16.3% | (250,062) | (246,638) | (263,620) | (260,808) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (250,062) | (246,638) | (263,620) | (260,808) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---------------------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| | | | Planning & Development Services | | | | | |
| 35,358 | 35,358 | 320100 | Advertising Fees | 3.0% | 36,419 | 37,512 | 38,637 | 39,796 |
| 11,824 | 11,824 | 320100 | Archive Fee | 3.0% | 12,179 | 12,544 | 12,920 | 13,308 |
| 7,187 | 7,187 | 320100 | Certificates - Building Certificates | 3.0% | 7,403 | 7,625 | 7,854 | 8,090 |
| 90,178 | 90,178 | 320100 | Certificates - Building Construction | 3.0% | 92,883 | 95,669 | 98,539 | 101,495 |
| 71,165 | 71,165 | 320100 | Certificates - S149 | 3.0% | 73,300 | 75,499 | 77,764 | 80,097 |
| 11,824 | 11,824 | 320100 | Certificates - S735A | 3.0% | 12,179 | 12,544 | 12,920 | 13,308 |
| 2,320 | 2,320 | 320100 | Complying Development Fees | 3.0% | 2,390 | 2,462 | 2,536 | 2,612 |
| 17,157 | 17,157 | 320100 | Drainage Diagram Fees | 3.0% | 17,672 | 18,202 | 18,748 | 19,310 |
| 205,859 | 205,859 | 320100 | Fees - Other | 3.0% | 212,035 | 218,396 | 224,948 | 231,696 |
| 5,797 | 5,797 | 320100 | Inspection Fees - Accessways | 3.0% | 5,971 | 6,150 | 6,335 | 6,525 |
| 115,435 | 115,435 | 320100 | Inspection Fees - Building Compliance | 3.0% | 118,898 | 122,465 | 126,139 | 129,923 |
| 52,167 | 52,167 | 320100 | Inspection Fees - Pools | 3.0% | 53,732 | 55,344 | 57,004 | 58,714 |
| 3,825 | 3,825 | 320100 | Inspection Fees - Sewer Connection | 3.0% | 3,940 | 4,058 | 4,180 | 4,305 |
| 4,637 | 4,637 | 320100 | Linen Plan Signing Fees | 3.0% | 4,776 | 4,919 | 5,067 | 5,219 |
| 2,898 | 2,898 | 320100 | Long Service Levy Commission Revenue | 3.0% | 2,985 | 3,075 | 3,167 | 3,262 |
| 1,739 | 1,739 | 320100 | Rural Road Numbering Fees | 3.0% | 1,791 | 1,845 | 1,900 | 1,957 |
| 11,593 | 11,593 | 320100 | Subdivision Fees | 3.0% | 11,941 | 12,299 | 12,668 | 13,048 |
| | | | Planning Projects | | | | | |
| 6,500 | 6,500 | 320220 | Heritage Advisory | 0.0% | 6,500 | 6,500 | 6,500 | 6,500 |
| 6,000 | 6,000 | 320225 | Heritage Small Grants | 0.0% | 6,000 | 6,000 | 6,000 | 6,000 |
| 663,463 | 663,463 | | Total Operating Revenue | 2.9% | 682,994 | 703,108 | 723,826 | 745,165 |
| | | | Operating Expenditure | | | | | |
| | | | Planning & Development Services | | | | | |
| 33,033 | 33,033 | 320100 | Administration Expenses | 8.4% | 35,802 | 36,626 | 37,542 | 38,481 |
| 1,256,987 | 1,256,987 | 320100 | Employee Costs | 6.5% | 1,338,712 | 1,376,196 | 1,414,729 | 1,454,341 |
| 80,000 | 80,000 | 320100 | Fleet Expenses | 31.1% | 104,900 | 107,313 | 109,996 | 112,746 |
| 2,099 | 2,099 | 320100 | M & R - Equipment | 2.0% | 2,140 | 2,189 | 2,244 | 2,300 |
| 48,424 | 48,424 | 320100 | Operating Expenses | 2.0% | 49,374 | 50,509 | 51,773 | 53,068 |
| 1,575 | 1,575 | 320100 | Rural Road Numbering Expenses | 2.0% | 1,606 | 1,643 | 1,684 | 1,726 |
| | | | Planning Projects | | | | | |
| 15,081 | 15,081 | 320220 | Heritage Advisory | 2.0% | 15,377 | 15,731 | 16,124 | 16,527 |
| 24,353 | 24,353 | 320225 | Heritage Small Grants | 2.0% | 24,830 | 25,401 | 26,036 | 26,687 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 1,845 | 500 | 320990 | Indirect Expenditure | -72.9% | 500 | 500 | 500 | 500 |
| 919,515 | 919,515 | 320991 | Depreciation | 4.0% | 956,752 | 988,568 | 1,011,459 | 1,040,103 |
| | | | Activity Based Costing - Expense | | | | | |
| 2,382,912 | 2,381,567 | | Total Operating Expenditure | 6.2% | 2,529,993 | 2,604,676 | 2,672,087 | 2,746,479 |
| (1,719,449) | (1,718,104) | | Operating Result - Surplus/(Deficit) | 7.4% | (1,846,999) | (1,901,568) | (1,948,261) | (2,001,314) |
| (1,717,604) | (1,717,604) | | Operating Cash Result - Surplus/(Deficit) | 7.5% | (1,846,499) | (1,901,068) | (1,947,761) | (2,000,814) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 1,381,650 | 479,027 | 198,816 | 199,792 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 1,381,650 | 479,027 | 198,816 | 199,792 |
| | | | Program Cash Result - Surplus/(Deficit) | | (1,846,499) | (1,901,068) | (1,947,761) | (2,000,814) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---------------------------------------|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 148,527 | 148,527 | 510010 | Casino Depot Stockpile | 3.0% | 152,984 | 157,574 | 162,302 | 167,171 |
| 8,000 | 8,000 | 510020 | Evans Head Depot Stockpile | 3.0% | 8,240 | 8,487 | 8,742 | 9,004 |
| 567,920 | 567,920 | 520050 | Petersons Quarry | 2.1% | 579,705 | 476,902 | 799,355 | 517,114 |
| 536,630 | 536,630 | 530010 | Woodview Quarry - Council Sales | 3.0% | 552,730 | 569,311 | 586,391 | 603,982 |
| 70,050 | 70,050 | 530050 | Woodview Quarry - Private Sales | 3.0% | 72,152 | 74,318 | 76,548 | 78,845 |
| 1,331,127 | 1,331,127 | | Total Operating Revenue | 2.6% | 1,365,811 | 1,286,592 | 1,633,338 | 1,376,116 |
| | | | Operating Expenditure | | | | | |
| | | | Other Stockpiles | | | | | |
| 114,155 | 114,155 | 510010 | Casino Depot | 2.0% | 116,434 | 119,151 | 122,153 | 125,232 |
| 6,914 | 6,914 | 510020 | Evans Head Depot | 2.0% | 7,050 | 7,212 | 7,392 | 7,577 |
| | | | Other Stockpiles Indirect Expenditure | | | | | |
| 13,648 | 13,648 | 510991 | Activity Based Costing - Expense | 1.8% | 13,896 | 14,298 | 14,692 | 15,097 |
| | | | Petersons Quarry Expenditure | | | | | |
| 19,070 | 19,070 | 520100 | Administration Expenditure | -12.6% | 16,665 | 17,461 | 18,306 | 19,195 |
| 12,000 | 12,000 | 520100 | Borrowing Costs | 2.0% | 12,235 | 12,516 | 12,829 | 13,150 |
| | | | Petersons Quarry Indirect Expenditure | | | | | |
| 87,611 | 87,611 | 520991 | Activity Based Costing - Expense | 2.3% | 89,626 | 92,119 | 94,633 | 97,281 |
| 34,000 | 32,400 | 520990 | Depreciation | 1.8% | 34,600 | 35,320 | 36,122 | 36,942 |
| | | | Woodview Quarry | | | | | |
| 42,645 | 42,645 | 530100 | Administration Expenditure | 3.0% | 43,931 | 45,373 | 46,890 | 48,465 |
| 18,186 | 18,186 | 530100 | Borrowing Costs | 2.0% | 18,542 | 18,968 | 19,442 | 19,928 |
| | | | Woodview Quarry | | | | | |
| 17,400 | 17,400 | 530200 | Production Expenses | 2.2% | 17,776 | 717,717 | 274,942 | 281,835 |
| 300,000 | 300,000 | 530200 | Stockpile Adjustments | 3.3% | 310,000 | (385,000) | 318,000 | 324,000 |
| 62,388 | 62,388 | 530300 | Woodview Quarry Loading Expenses | 2.2% | 63,779 | 65,403 | 67,135 | 68,913 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 87,396 | 87,396 | 530991 | Woodview Quarry Indirect Expenditure | 2.3% | 89,373 | 91,895 | 94,403 | 97,025 |
| 18,800 | 17,000 | 530990 | Activity Based Costing - Expense Depreciation | -6.1% | 17,650 | 18,057 | 18,508 | 18,971 |
| 834,213 | 830,813 | | Total Operating Expenditure | 2.1% | 851,557 | 870,490 | 1,145,447 | 1,173,611 |
| 496,914 | 500,314 | | Operating Result - Surplus/(Deficit) | 3.5% | 514,254 | 416,102 | 487,891 | 202,505 |
| 879,900 | 879,900 | | Operating Cash Result - Surplus/(Deficit) | 3.1% | 907,281 | 115,963 | 892,792 | 615,496 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 169,437 | 0 | 0 |
| | | | Less: Asset Acquisition | | 10,000 | 10,000 | 10,000 | 10,000 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 473,438 | 0 | 655,985 | 377,227 |
| | | | Program Cash Result - Surplus/(Deficit) | | 423,844 | 275,400 | 226,807 | 228,269 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 10,000 | 10,000 | 190010 | Advertising Fees | 0.0% | 10,000 | 10,000 | 10,000 | 10,000 |
| 0 | 0 | 190010 | Contributions - Other | 0.0% | 2,000 | 0 | 0 | 0 |
| 64,308 | 64,308 | 190010 | LIRS Subsidy | -13.0% | 55,950 | 47,213 | 37,869 | 28,435 |
| 7,200 | 7,200 | 190010 | Rental Income | 390.0% | 35,280 | 36,338 | 37,428 | 38,551 |
| 47,727 | 47,727 | 190010 | Agents Business Licence Fees | 0.0% | 47,727 | 49,159 | 50,634 | 52,153 |
| 71,400 | 71,400 | 190010 | Agents Business Usage Fees | 0.0% | 71,400 | 87,500 | 90,000 | 96,200 |
| 1,031,100 | 1,031,100 | 190010 | Cattle Fees | 0.0% | 1,031,100 | 1,263,750 | 1,301,250 | 1,393,600 |
| 4,120 | 4,120 | 190010 | Holding Paddock Rents | -100.0% | 0 | 0 | 0 | 0 |
| 4,120 | 4,120 | 190010 | Transit Fees | 609.3% | 29,224 | 30,101 | 31,004 | 31,934 |
| 3,090 | 3,090 | 190010 | No Sale Fees | 3.0% | 3,183 | 3,278 | 3,376 | 3,477 |
| 10,300 | 10,300 | 190010 | Other Fees | 3.0% | 10,609 | 10,927 | 11,255 | 11,593 |
| 0 | 0 | 190010 | Recycled Materials | 0.0% | 15,000 | 15,450 | 15,914 | 16,391 |
| 3,825 | 3,825 | 190010 | Special Stud Fees | 3.0% | 3,940 | 4,058 | 4,180 | 4,305 |
| 47,741 | 47,741 | 190010 | Washdown Fees | 15.2% | 55,000 | 56,650 | 58,350 | 60,101 |
| 1,304,931 | 1,304,931 | | Total Operating Revenue | 5.0% | 1,370,413 | 1,614,424 | 1,651,260 | 1,746,740 |
| | | | Operating Expenditure | | | | | |
| 40,690 | 40,690 | 190010 | Administration Expenses | -5.0% | 38,644 | 39,532 | 40,522 | 41,534 |
| 102,388 | 102,388 | 190010 | Borrowing Costs | -13.9% | 88,146 | 75,225 | 61,460 | 47,524 |
| 115,518 | 115,518 | 190010 | Employee Costs | 80.1% | 208,062 | 213,888 | 219,876 | 226,032 |
| 0 | 0 | 190010 | Employee Costs - Team Meetings | 0.0% | 2,765 | 2,840 | 2,918 | 2,998 |
| 0 | 0 | 190010 | Fire Safety Inspections | 0.0% | 1,000 | 1,023 | 1,049 | 1,075 |
| 1,019 | 1,019 | 190010 | Fleet Expenses | 150.1% | 2,549 | 2,615 | 2,686 | 2,758 |
| 30,795 | 30,795 | 190010 | Internal Expenses | -32.0% | 20,947 | 22,007 | 23,122 | 24,293 |
| 1,529 | 1,529 | 190010 | M & R - Air Conditioner | 2.0% | 1,559 | 1,595 | 1,635 | 1,676 |
| 16,482 | 16,482 | 190010 | M & R - Buildings | -27.5% | 11,952 | 12,252 | 12,573 | 12,902 |
| 14,911 | 14,911 | 190010 | M & R - Grounds | 22.2% | 18,217 | 18,697 | 19,202 | 19,720 |
| 3,851 | 3,851 | 190010 | M & R - Other Structures | 27.2% | 4,900 | 5,024 | 5,156 | 5,293 |
| 64,701 | 64,701 | 190010 | Operating Expenses | 0.0% | 64,676 | 67,378 | 70,244 | 73,241 |
| 47,028 | 47,028 | 190010 | Effluent Area Expenses | 28.9% | 60,607 | 36,046 | 36,975 | 37,928 |
| 20,380 | 20,380 | 190010 | Effluent & Soil Sampling | 4.6% | 21,320 | 21,810 | 22,355 | 22,914 |
| 91,523 | 91,523 | 190010 | General Operations, M & R | 2.0% | 93,399 | 95,840 | 98,416 | 101,061 |
| 0 | 15,000 | 190010 | Soft Flooring Material | 0.0% | 45,000 | 46,035 | 47,186 | 48,366 |
| 22,038 | 22,038 | 190010 | Store Sales Computer & Gate Operator | 16.2% | 25,599 | 26,317 | 27,053 | 27,811 |
| 0 | 0 | 190010 | Store Sales Pre Sale Scannings | 0.0% | 15,750 | 18,750 | 18,750 | 19,500 |
| 9,287 | 9,287 | 190010 | Vendor Declaration System | 2.5% | 9,519 | 9,786 | 10,060 | 10,342 |
| 119,105 | 104,105 | 190010 | Yards & Pens M & R | 7.5% | 128,064 | 131,460 | 135,026 | 138,687 |
| 6,229 | 6,229 | 190010 | Truckwash Area Expenses | 92.7% | 12,004 | 12,292 | 12,607 | 12,929 |
| 6,322 | 6,322 | 190010 | Weed Control | 7.2% | 6,775 | 6,950 | 7,135 | 7,326 |
| 0 | 0 | 190010 | Vegetation Control for Fire Management | 0.0% | 7,550 | 3,775 | 3,881 | 3,989 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 0 | 0 | 190030 | All Breeds Sale | 0.0% | 5,230 | 5,376 | 5,526 | 5,681 |
| | | | Indirect Expenditure | | | | | |
| 197,390 | 197,390 | 190991 | Activity Based Costing - Expense | 2.5% | 202,379 | 207,676 | 212,833 | 219,360 |
| 348,347 | 293,400 | 190990 | Depreciation | 32.6% | 462,010 | 473,380 | 485,152 | 497,219 |
| 1,259,533 | 1,204,586 | | Total Operating Expenditure | 23.7% | 1,558,623 | 1,557,569 | 1,583,398 | 1,612,159 |
| 45,398 | 100,345 | | Operating Result - Surplus/(Deficit) | -514.6% | (188,210) | 56,855 | 67,862 | 134,581 |
| 393,745 | 393,745 | | Operating Cash Result - Surplus/(Deficit) | -30.5% | 273,800 | 530,235 | 553,014 | 631,800 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 195,300 | 240,000 | 247,500 | 265,200 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 17,642 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 150,000 | 75,000 | 0 | 0 |
| | | | Less: Loan Repayments | | 336,742 | 349,664 | 363,429 | 377,364 |
| | | | Less: Transfer to Restricted Assets | | 0 | 345,571 | 437,085 | 519,636 |
| | | | Program Cash Result - Surplus/(Deficit) | | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Private Works

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 82,400 | 515,000 | 200000 | Operating Revenue | | | | | |
| | | | Private Works Revenue | 3.0% | 84,872 | 87,418 | 90,041 | 92,742 |
| 82,400 | 515,000 | | Total Operating Revenue | 3.0% | 84,872 | 87,418 | 90,041 | 92,742 |
| | | | Operating Expenditure | | | | | |
| 58,430 | 418,430 | 200000 | Private Works Expenses | 2.2% | 59,725 | 61,242 | 62,860 | 64,523 |
| 21,783 | 21,783 | 202991 | Indirect Expenditure Activity Based Costing - Expense | 2.2% | 22,254 | 22,908 | 23,525 | 24,176 |
| 80,213 | 440,213 | | Total Operating Expenditure | 2.2% | 81,979 | 84,150 | 86,385 | 88,699 |
| 2,187 | 74,787 | | Operating Result - Surplus/(Deficit) | 32.3% | 2,893 | 3,268 | 3,656 | 4,043 |
| 2,187 | 74,787 | | Operating Cash Result - Surplus/(Deficit) | 32.3% | 2,893 | 3,268 | 3,656 | 4,043 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | 2,893 | 3,268 | 3,656 | 4,043 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Real Estate Development

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 44,500 | 44,500 | 180220 | Operating Revenue Property - Evans Hd - Dept Health Bldg | -100.0% | 0 | 0 | 0 | 0 |
| 44,500 | 44,500 | | Total Operating Revenue | -100.0% | 0 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| 2,436 | 2,436 | 180105 | Property - Casino - 153 Barker St | 4.5% | 2,546 | 2,664 | 2,788 | 2,919 |
| 2,149 | 2,149 | 180220 | Property - Evans Hd - Dept Health Bldg | -100.0% | 0 | 0 | 0 | 0 |
| 1,148 | 1,148 | 180240 | Property - Evans Hd - Living Museum | 2.2% | 1,173 | 1,203 | 1,234 | 1,267 |
| 191,776 | 191,776 | 181100 | Real Estate Development - Ops | -2.1% | 187,840 | 183,927 | 179,931 | 175,757 |
| | | | Indirect Expenditure | | | | | |
| 272,933 | 272,933 | 182991 | Activity Based Costing - Expense | 1.5% | 276,930 | 286,895 | 293,142 | 301,520 |
| 12,634 | 13,600 | 182990 | Depreciation | 10.8% | 14,000 | 14,322 | 14,680 | 15,047 |
| 483,076 | 484,042 | | Total Operating Expenditure | -0.1% | 482,489 | 489,011 | 491,775 | 496,510 |
| (438,576) | (439,542) | | Operating Result - Surplus/(Deficit) | 10.0% | (482,489) | (489,011) | (491,775) | (496,510) |
| (425,942) | (425,942) | | Operating Cash Result - Surplus/(Deficit) | 10.0% | (468,489) | (474,689) | (477,095) | (481,463) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 2,485,000 | 1,720,000 | 1,640,000 | 1,810,000 |
| | | | Add: Transfer from Restricted Assets | | 959,078 | 1,422,049 | 11,511 | 0 |
| | | | Less: Asset Acquisition | | 2,815,000 | 2,500,000 | 1,000,000 | 1,000,000 |
| | | | Less: Loan Repayments | | 164,308 | 171,227 | 178,438 | 185,952 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 146,771 |
| | | | Program Cash Result - Surplus/(Deficit) | | (3,719) | (3,867) | (4,022) | (4,186) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Looking after our Environment - Budget Summary

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 5,997,051 | 5,997,051 | | Operating Revenue | | | | | |
| 213,725 | 213,725 | | Waste Management | 14.1% | 6,842,128 | 7,235,132 | 7,477,154 | 7,804,783 |
| 6,476,961 | 6,476,961 | | Stormwater Management | -0.2% | 213,351 | 219,751 | 226,343 | 233,133 |
| 8,432,758 | 8,432,758 | | Water Supplies | 5.9% | 6,859,021 | 7,182,194 | 7,535,402 | 7,908,581 |
| 434,969 | 434,969 | | Sewerage Services | 2.2% | 8,619,758 | 8,879,016 | 9,146,192 | 9,421,322 |
| 0 | 0 | | Environmental Health | 3.8% | 451,696 | 465,250 | 479,209 | 493,588 |
| | | | Environmental Management | 0.0% | 0 | 0 | 0 | 0 |
| 21,555,464 | 21,555,464 | | Total Operating Revenue | 6.6% | 22,985,954 | 23,981,343 | 24,864,300 | 25,861,407 |
| | | | Operating Expenditure | | | | | |
| 5,644,141 | 5,783,338 | | Waste Management | 16.4% | 6,570,213 | 6,804,882 | 7,037,837 | 7,181,813 |
| 948,261 | 938,336 | | Stormwater Management | 2.7% | 973,714 | 991,565 | 1,016,668 | 1,046,673 |
| 5,972,225 | 6,051,925 | | Water Supplies | 6.3% | 6,346,000 | 6,472,451 | 6,635,037 | 6,827,060 |
| 7,469,532 | 7,530,932 | | Sewerage Services | 2.9% | 7,689,303 | 7,767,870 | 7,875,232 | 8,008,542 |
| 1,037,070 | 1,036,561 | | Environmental Health | 5.1% | 1,089,994 | 1,120,794 | 1,149,959 | 1,181,524 |
| 448,975 | 455,792 | | Environmental Management | 4.3% | 468,160 | 479,136 | 480,948 | 493,110 |
| 21,520,204 | 21,796,884 | | Total Operating Expenditure | 7.5% | 23,137,385 | 23,636,699 | 24,195,681 | 24,738,722 |
| 35,260 | (241,420) | | Operating Result - Surplus/(Deficit) | -529.5% | (151,430) | 344,644 | 668,619 | 1,122,685 |
| 4,726,544 | 4,592,280 | | Operating Cash Result - Surplus/(Deficit) | 4.0% | 4,913,814 | 5,510,935 | 5,947,270 | 6,516,505 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants and Contributions | | 270,000 | 250,000 | 250,000 | 250,000 |
| | | | Add: Loan Funds Used | | 0 | 2,500,000 | 3,000,000 | 1,500,000 |
| | | | Add: Asset Sales | | 52,273 | 70,000 | 75,709 | 22,682 |
| | | | Add: Transfer from Reserves | | 1,565,748 | 1,224,139 | 1,164,642 | 1,082,728 |
| | | | Less: Capital Expenditure | | 5,782,031 | 8,322,435 | 8,683,950 | 6,695,632 |
| | | | Less: Loan Repayments | | 1,277,227 | 1,557,323 | 1,891,842 | 2,114,379 |
| | | | Less: Transfer to Reserves | | 1,220,848 | 1,185,842 | 1,366,032 | 2,092,917 |
| | | | Program Cash Result - Surplus/(Deficit) | | (1,478,272) | (1,510,525) | (1,504,203) | (1,531,014) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 4,552,476 | 4,552,476 | 140000 | Waste Collection Charges | | | | | |
| | | | Annual Charges | 15.7% | 5,266,053 | 5,613,767 | 5,875,563 | 6,155,146 |
| 25,000 | 25,000 | 140005 | Interest Income | 0.0% | 25,000 | 25,750 | 26,523 | 27,318 |
| 85,000 | 85,000 | 140010 | Street Bin Collection | 0.0% | 85,000 | 87,550 | 90,177 | 92,882 |
| 156,075 | 156,075 | 140015 | Grant Revenue | 0.0% | 156,075 | 158,765 | 95,110 | 97,963 |
| 0 | 0 | 140030 | Other Revenue | 0.0% | 30,000 | 30,900 | 31,827 | 32,782 |
| 995,500 | 995,500 | 140150 | Nammoona Landfill | 9.8% | 1,093,500 | 1,126,305 | 1,160,095 | 1,194,898 |
| 16,700 | 16,700 | 140160 | Bora Ridge Transfer Station | 0.0% | 16,700 | 17,201 | 17,717 | 18,248 |
| 157,300 | 157,300 | 140180 | Evans Head Transfer Station | 2.2% | 160,800 | 165,624 | 170,594 | 175,711 |
| 9,000 | 9,000 | 140190 | Rappville Transfer Station | 0.0% | 9,000 | 9,270 | 9,548 | 9,835 |
| 5,997,051 | 5,997,051 | | Total Operating Revenue | 14.1% | 6,842,128 | 7,235,132 | 7,477,154 | 7,804,783 |
| | | | Operating Expenditure | | | | | |
| 448,190 | 448,190 | 140100 | Waste Collection Expenditure | 8.4% | 485,718 | 494,639 | 504,119 | 513,794 |
| 404,271 | 404,271 | 140105 | Recycling Collection Expenditure | 30.6% | 527,863 | 536,869 | 546,776 | 556,862 |
| 0 | 20,000 | 140109 | Aboriginal Housing Education & Support (BWRP) | 0.0% | 0 | 0 | 0 | 0 |
| 440,441 | 440,441 | 140110 | Organics Collection Expenditure | -14.0% | 378,980 | 388,294 | 398,405 | 408,780 |
| 0 | 23,377 | 140112 | Business Organics (BWRP) | 0.0% | 0 | 0 | 0 | 0 |
| 624,187 | 624,187 | 140115 | Waste Other Expenditure | 13.5% | 708,203 | 725,266 | 723,140 | 691,507 |
| 63,833 | 96,703 | 140116 | Waste Educator | 11.1% | 70,912 | 72,855 | 74,868 | 76,937 |
| 0 | 20,000 | 140117 | Waste Composition Audit | 0.0% | 0 | 0 | 0 | 0 |
| 2,135,882 | 2,135,882 | 140150 | Nammoona Landfill | | | | | |
| | | | Operating Expenditure | 17.0% | 2,499,985 | 2,561,508 | 2,628,226 | 2,696,700 |
| 18,750 | 18,750 | 140150 | Interest on Loans | -100.0% | 0 | 91,797 | 195,467 | 234,099 |
| 36,743 | 36,743 | 140150 | Rehabilitation | 2.0% | 37,463 | 38,325 | 39,283 | 40,265 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 39,840 | 39,840 | 140160 | Bora Ridge Transfer Station | 25.5% | 50,008 | 51,494 | 53,072 | 54,706 |
| 17,517 | 17,517 | 140170 | Broadwater Landfill | -63.5% | 6,391 | 6,545 | 6,713 | 6,887 |
| 542,561 | 542,561 | 140180 | Evans Head Transfer Station | 43.4% | 778,217 | 797,418 | 818,217 | 839,562 |
| 15,618 | 15,618 | 140190 | Rappville Landfill | 69.5% | 26,477 | 27,245 | 28,034 | 28,848 |
| 4,076 | 4,076 | 140195 | Rosewood Ave | 2.0% | 4,156 | 4,252 | 4,358 | 4,467 |
| | | | Indirect Expenditure | | | | | |
| 361,982 | 361,982 | 140991 | Activity Based Costing - Expense | 2.6% | 371,559 | 384,094 | 392,879 | 404,118 |
| 490,250 | 533,200 | 140990 | Depreciation | 27.3% | 624,281 | 624,281 | 624,281 | 624,281 |
| 5,644,141 | 5,783,338 | | Total Operating Expenditure | 16.4% | 6,570,213 | 6,804,882 | 7,037,837 | 7,181,813 |
| 352,910 | 213,713 | | Operating Result - Surplus/(Deficit) | -23.0% | 271,915 | 430,250 | 439,317 | 622,970 |
| 898,653 | 802,406 | | Operating Cash Result - Surplus/(Deficit) | 3.9% | 933,659 | 1,184,653 | 1,298,348 | 1,521,615 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 20,000 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 2,500,000 | 3,000,000 | 1,500,000 |
| | | | Add: Asset Sales | | 52,273 | 70,000 | 75,709 | 22,682 |
| | | | Add: Transfer from Restricted Assets | | 1,340,664 | 1,035,455 | 1,164,642 | 1,082,728 |
| | | | Less: Asset Acquisition | | 2,346,596 | 4,488,000 | 4,873,182 | 3,279,364 |
| | | | Less: Loan Repayments | | 0 | 210,311 | 470,050 | 613,562 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (0) | 91,797 | 195,467 | 234,099 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Stormwater Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| 213,725 | 213,725 | 350010 | Operating Revenue | | | | | |
| | | | Stormwater Revenue | -0.2% | 213,351 | 219,751 | 226,343 | 233,133 |
| 213,725 | 213,725 | | Total Operating Revenue | -0.2% | 213,351 | 219,751 | 226,343 | 233,133 |
| | | | Operating Expenditure | | | | | |
| 94,614 | 94,614 | 350100 | Casino | 2.3% | 96,760 | 99,259 | 101,910 | 104,631 |
| 6,912 | 6,912 | 350200 | Broadwater | 2.3% | 7,068 | 7,249 | 7,442 | 7,641 |
| 12,301 | 12,301 | 350300 | Coraki | 2.3% | 12,586 | 12,916 | 13,264 | 13,621 |
| 35,919 | 35,919 | 350400 | Evans Head | 2.3% | 36,730 | 37,677 | 38,685 | 39,718 |
| 5,204 | 5,204 | 350700 | Rileys Hill Outfall Channel | 2.2% | 5,320 | 5,456 | 5,601 | 5,750 |
| 16,392 | 16,392 | 350850 | Woodburn | 2.2% | 16,760 | 17,192 | 17,651 | 18,121 |
| | | | Indirect Expenditure | | | | | |
| 190,994 | 190,994 | 350991 | Activity Based Costing - Expense | 5.0% | 200,490 | 200,062 | 205,067 | 214,467 |
| 585,925 | 576,000 | 350990 | Depreciation | 2.1% | 598,000 | 611,754 | 627,048 | 642,724 |
| 948,261 | 938,336 | | Total Operating Expenditure | 2.7% | 973,714 | 991,565 | 1,016,668 | 1,046,673 |
| (734,536) | (724,611) | | Operating Result - Surplus/(Deficit) | 3.5% | (760,363) | (771,814) | (790,325) | (813,540) |
| (148,611) | (148,611) | | Operating Cash Result - Surplus/(Deficit) | 9.3% | (162,363) | (160,060) | (163,277) | (170,816) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 225,084 | 188,684 | 0 | 0 |
| | | | Less: Asset Acquisition | | 438,435 | 408,435 | 193,268 | 183,268 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (375,714) | (379,811) | (356,545) | (354,084) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 6,163,800 | 6,163,800 | 490001 | Annual & User Charges | 5.1% | 6,479,610 | 6,808,341 | 7,153,658 | 7,516,392 |
| 55,000 | 55,000 | 490040 | Interest Income | 3.0% | 56,650 | 58,350 | 60,101 | 61,904 |
| 70,000 | 70,000 | 490050 | Interest on Investments | 64.3% | 115,000 | 118,450 | 122,004 | 125,664 |
| 53,920 | 53,920 | 490070 | Other Revenue | 33.6% | 72,038 | 57,205 | 58,922 | 60,689 |
| | | | Operating Grants & Contributions | | | | | |
| 85,250 | 85,250 | 490080 | Grant Revenue | 0.0% | 85,250 | 86,900 | 88,550 | 90,200 |
| 1,250 | 1,250 | 490090 | Contributions - Other | 4.0% | 1,300 | 2,300 | 0 | 0 |
| 47,741 | 47,741 | 492000 | Private Works | 3.0% | 49,173 | 50,648 | 52,167 | 53,732 |
| 6,476,961 | 6,476,961 | | Total Operating Revenue | 5.9% | 6,859,021 | 7,182,194 | 7,535,402 | 7,908,581 |
| | | | Operating Expenditure | | | | | |
| | | | Indirect Expenditure | | | | | |
| 1,346,935 | 1,346,935 | 495010 | Activity Based Costing - Expense | 4.8% | 1,411,971 | 1,435,831 | 1,473,326 | 1,523,921 |
| 677,275 | 695,275 | 495020 | Engineering Administration Expenditure | 0.1% | 677,997 | 697,063 | 716,993 | 737,514 |
| 1,100 | 1,100 | 495080 | Dams & Weirs Operations | 127.3% | 2,500 | 2,625 | 2,756 | 2,894 |
| 5,359 | 5,359 | 495090 | Dams & Weirs Maintenance | 36.8% | 7,330 | 7,529 | 7,735 | 7,946 |
| | | | Water Mains Operations | | | | | |
| 54,646 | 54,646 | 495100 | Casino | -31.4% | 37,501 | 38,495 | 39,539 | 40,611 |
| 8,198 | 8,198 | 495105 | Broadwater | 2.3% | 8,389 | 8,613 | 8,847 | 9,086 |
| 9,771 | 9,771 | 495110 | Coraki | 2.3% | 9,997 | 10,261 | 10,539 | 10,823 |
| 13,639 | 13,639 | 495115 | Evans Head | -36.1% | 8,712 | 8,947 | 9,190 | 9,441 |
| 3,207 | 3,207 | 495120 | Rileys Hill | 2.3% | 3,282 | 3,368 | 3,458 | 3,551 |
| 7,122 | 7,122 | 495125 | Woodburn | 2.3% | 7,288 | 7,483 | 7,686 | 7,894 |
| | | | Water Mains Maintenance | | | | | |
| 188,128 | 188,128 | 495130 | Casino | 36.4% | 256,631 | 263,289 | 270,336 | 277,570 |
| 6,754 | 6,754 | 495135 | Broadwater | 3.3% | 6,977 | 7,159 | 7,354 | 7,552 |
| 14,841 | 14,841 | 495140 | Coraki | -13.0% | 12,915 | 13,253 | 13,610 | 13,979 |
| 25,955 | 25,955 | 495145 | Evans Head | -32.7% | 17,479 | 17,922 | 18,395 | 18,882 |
| 4,410 | 4,410 | 495150 | Rileys Hill | 2.2% | 4,509 | 4,622 | 4,741 | 4,864 |
| 10,124 | 10,124 | 495155 | Woodburn | -20.5% | 8,045 | 8,253 | 8,474 | 8,699 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| | | | Water Reservoirs | | | | | |
| 12,311 | 12,311 | 495170 | Operations | 8.0% | 13,294 | 13,920 | 14,576 | 15,264 |
| 48,423 | 48,423 | 495180 | Maintenance | -7.6% | 44,750 | 45,902 | 47,126 | 48,383 |
| | | | Pump Station | | | | | |
| 2,600 | 2,600 | 495200 | Operations | 10.8% | 2,880 | 3,024 | 3,175 | 3,334 |
| 100,000 | 100,000 | 495225 | Energy Costs | 22.5% | 122,503 | 113,636 | 111,822 | 117,413 |
| 40,413 | 40,413 | 495250 | Maintenance | 4.4% | 42,174 | 43,255 | 44,408 | 45,587 |
| | | | Casino Water Treatment Plant | | | | | |
| 656,215 | 656,215 | 495300 | Operations | 6.4% | 697,985 | 709,179 | 726,847 | 750,581 |
| 102,876 | 102,876 | 495350 | Maintenance | -25.9% | 76,260 | 78,183 | 80,242 | 82,353 |
| 55,256 | 55,256 | 495400 | Other Operations Expenses | 2.4% | 56,593 | 58,134 | 59,739 | 61,388 |
| 30,014 | 30,014 | 495420 | Other Maintenance Expenses | -42.7% | 17,208 | 17,625 | 18,080 | 18,543 |
| 1,056,936 | 1,056,936 | 495500 | Bulk Water Purchases | 14.1% | 1,206,400 | 1,234,147 | 1,265,001 | 1,296,626 |
| 44,917 | 44,917 | 496000 | Private Works Expenditure | 2.3% | 45,930 | 47,112 | 48,368 | 49,658 |
| | | | Indirect Expenditure | | | | | |
| 1,444,800 | 1,506,500 | 499990 | Depreciation | 6.5% | 1,538,500 | 1,573,621 | 1,612,674 | 1,652,703 |
| 5,972,225 | 6,051,925 | | Total Operating Expenditure | 6.3% | 6,346,000 | 6,472,451 | 6,635,037 | 6,827,060 |
| 504,736 | 425,036 | | Operating Result - Surplus/(Deficit) | 1.6% | 513,021 | 709,743 | 900,365 | 1,081,521 |
| 1,949,536 | 1,931,536 | | Operating Cash Result - Surplus/(Deficit) | 5.2% | 2,051,521 | 2,283,364 | 2,513,039 | 2,734,224 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 150,000 | 150,000 | 150,000 | 150,000 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 1,262,000 | 2,021,000 | 1,417,500 | 902,000 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 939,521 | 412,364 | 1,245,539 | 1,982,224 |
| | | | Program Cash Result - Surplus/(Deficit) | | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|----------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 7,963,300 | 7,963,300 | 500001 | Rates & Annual Charges | 2.2% | 8,138,279 | 8,384,018 | 8,637,218 | 8,898,105 |
| 45,000 | 45,000 | 500040 | Interest Income | 3.0% | 46,350 | 47,741 | 49,173 | 50,648 |
| 250,000 | 250,000 | 500050 | Interest on Investments | 3.0% | 257,500 | 265,225 | 273,182 | 281,377 |
| 42,967 | 42,967 | 500070 | Other Revenue | 3.0% | 44,256 | 45,584 | 46,952 | 48,360 |
| 82,500 | 82,500 | 500080 | Grants | 2.1% | 84,200 | 85,800 | 87,500 | 89,100 |
| 1,250 | 1,250 | 500090 | Contributions | -100.0% | 0 | 0 | 0 | 0 |
| 47,741 | 47,741 | 502000 | Private Works | 3.0% | 49,173 | 50,648 | 52,167 | 53,732 |
| 8,432,758 | 8,432,758 | | Total Operating Revenue | 2.2% | 8,619,758 | 8,879,016 | 9,146,192 | 9,421,322 |
| | | | Operating Expenditure | | | | | |
| | | | Indirect Expenditure | | | | | |
| 1,603,439 | 1,603,439 | 505010 | Activity Based Costing - Expense | 4.6% | 1,677,763 | 1,705,332 | 1,748,804 | 1,810,403 |
| 720,152 | 738,152 | 505020 | Engineering Expenditure | 4.7% | 754,284 | 776,186 | 798,948 | 822,406 |
| | | | Mains Operations | | | | | |
| 148,079 | 148,079 | 505100 | Casino | 12.7% | 166,826 | 171,110 | 175,663 | 180,339 |
| 2,635 | 2,635 | 505105 | Broadwater | 2.4% | 2,697 | 2,769 | 2,844 | 2,920 |
| 34,789 | 34,789 | 505110 | Coraki | 2.3% | 35,591 | 36,525 | 37,508 | 38,517 |
| 37,447 | 37,447 | 505115 | Evans Head | 45.5% | 54,475 | 55,838 | 57,301 | 58,803 |
| 3,616 | 3,616 | 505120 | Rileys Hill | 0.0% | 3,616 | 3,710 | 3,809 | 3,909 |
| 7,747 | 7,747 | 505125 | Woodburn | 155.1% | 19,763 | 20,276 | 20,821 | 21,378 |
| | | | Mains Maintenance | | | | | |
| 75,915 | 75,915 | 505130 | Casino | 2.3% | 77,654 | 79,679 | 81,818 | 84,014 |
| 27,455 | 27,455 | 505135 | Broadwater | 267.1% | 100,790 | 103,413 | 106,186 | 109,032 |
| 7,911 | 7,911 | 505140 | Coraki | -51.6% | 3,830 | 3,931 | 4,038 | 4,148 |
| 19,296 | 19,296 | 505145 | Evans Head | 28.3% | 24,754 | 25,369 | 26,032 | 26,711 |
| 3,021 | 3,021 | 505150 | Rileys Hill | 2.3% | 3,090 | 3,171 | 3,254 | 3,340 |
| 7,361 | 7,361 | 505155 | Woodburn | 168.2% | 19,744 | 20,235 | 20,765 | 21,308 |
| 25,857 | 25,857 | 505160 | Infiltration Survey/Inspection | 2.0% | 26,364 | 27,062 | 27,796 | 28,550 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|-----------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 174,213 | 174,213 | 505200 | Pump Stations Operations | 1.2% | 176,380 | 181,324 | 186,511 | 191,852 |
| 76,335 | 76,335 | 505225 | Energy Costs | 24.5% | 95,000 | 99,750 | 104,738 | 109,975 |
| 279,454 | 279,454 | 505250 | Maintenance | 3.2% | 288,316 | 295,816 | 303,747 | 311,891 |
| | | | Treatment Plant Casino | | | | | |
| 224,595 | 224,595 | 505300 | Operations | 9.2% | 245,341 | 251,799 | 258,634 | 265,661 |
| 94,548 | 94,548 | 505320 | Energy Costs | -24.8% | 71,100 | 66,755 | 66,123 | 69,429 |
| 93,447 | 93,447 | 505350 | Maintenance | -7.9% | 86,111 | 88,320 | 90,669 | 93,080 |
| | | | Treatment Plant Coraki | | | | | |
| 78,031 | 78,031 | 505400 | Operations | 3.3% | 80,583 | 82,712 | 84,967 | 87,286 |
| 6,300 | 6,300 | 505420 | Energy Costs | 5.0% | 6,615 | 6,946 | 7,293 | 7,658 |
| 31,099 | 31,099 | 505450 | Maintenance | 25.1% | 38,918 | 39,916 | 40,976 | 42,064 |
| | | | Treatment Plant Evans Head | | | | | |
| 335,185 | 335,185 | 505500 | Operations | 1.9% | 341,404 | 349,849 | 359,004 | 368,400 |
| 77,650 | 77,650 | 505520 | Energy Costs | -0.6% | 77,200 | 72,474 | 71,805 | 75,395 |
| 85,810 | 81,010 | 505550 | Maintenance | -28.9% | 61,044 | 62,612 | 64,278 | 65,987 |
| | | | Treatment Plant Rileys Hill | | | | | |
| 36,186 | 36,186 | 505600 | Operations | -16.4% | 30,250 | 31,064 | 31,927 | 32,812 |
| 6,300 | 6,300 | 505620 | Energy Costs | 5.0% | 6,615 | 6,946 | 7,293 | 7,658 |
| 10,479 | 10,479 | 505650 | Maintenance | 2.2% | 10,707 | 10,973 | 11,262 | 11,554 |
| | | | Other Maintenance | | | | | |
| 53,375 | 53,375 | 505750 | Casino | -62.4% | 20,050 | 20,549 | 21,087 | 21,638 |
| 11,550 | 11,550 | 505760 | Coraki | -78.3% | 2,510 | 2,576 | 2,646 | 2,717 |
| 15,070 | 15,070 | 505765 | Evans Head | -66.7% | 5,020 | 5,151 | 5,290 | 5,431 |
| 5,551 | 5,551 | 505770 | Rieys Hill | -54.8% | 2,510 | 2,576 | 2,646 | 2,717 |
| 12,384 | 12,384 | 505775 | Woodburn | -57.7% | 5,244 | 5,376 | 5,517 | 5,663 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 826,653 | 826,653 | 505976 | Operating Expenditure (continued) Interest Expense | -8.3% | 758,338 | 688,553 | 613,774 | 534,748 |
| 2,165,900 | 2,214,100 | 505990 | Indirect Expenditure Depreciation | 4.5% | 2,263,100 | 2,314,344 | 2,371,325 | 2,429,731 |
| 44,697 | 44,697 | 506000 | Private Works Expenses | 2.3% | 45,706 | 46,883 | 48,133 | 49,417 |
| 7,469,532 | 7,530,932 | | Total Operating Expenditure | 2.9% | 7,689,303 | 7,767,870 | 7,875,232 | 8,008,542 |
| 963,226 | 901,826 | | Operating Result - Surplus/(Deficit) | -3.4% | 930,455 | 1,111,146 | 1,270,960 | 1,412,780 |
| 3,129,126 | 3,115,926 | | Operating Cash Result - Surplus/(Deficit) | 1.1% | 3,193,555 | 3,425,490 | 3,642,285 | 3,842,511 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 100,000 | 100,000 | 100,000 | 100,000 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 1,735,000 | 1,405,000 | 2,200,000 | 2,331,000 |
| | | | Less: Loan Repayments | | 1,277,227 | 1,347,012 | 1,421,792 | 1,500,817 |
| | | | Less: Transfer to Restricted Assets | | 281,328 | 773,478 | 120,493 | 110,694 |
| | | | Program Cash Result - Surplus/(Deficit) | | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Health

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 12,360 | 12,360 | 110012 | Evans Head Break wall Cleaning | -0.4% | 12,309 | 12,678 | 13,058 | 13,450 |
| 0 | 0 | 110013 | Evans Head Beach Cleaning | 0.0% | 8,658 | 8,917 | 9,185 | 9,461 |
| 131,119 | 131,119 | 120010 | Regulatory Control | 1.6% | 133,226 | 137,224 | 141,341 | 145,583 |
| 291,490 | 291,490 | 130010 | Health | 2.1% | 297,504 | 306,431 | 315,625 | 325,094 |
| 434,969 | 434,969 | | Total Operating Revenue | 3.8% | 451,696 | 465,250 | 479,209 | 493,588 |
| | | | Operating Expenditure | | | | | |
| 46,527 | 46,527 | 110010 | Beach Control | 2.0% | 47,478 | 48,605 | 49,843 | 51,113 |
| 12,263 | 12,263 | 110012 | Evans Head Break wall Cleaning | -9.5% | 11,104 | 11,391 | 11,695 | 12,008 |
| 0 | 0 | 110013 | Evans Head Beach Cleaning | 0.0% | 7,792 | 8,025 | 8,241 | 8,461 |
| 290,518 | 290,518 | 120010 | Regulatory Control | 4.1% | 302,449 | 310,551 | 319,029 | 327,738 |
| | | | Indirect Expenditure | | | | | |
| 78,593 | 78,593 | 120991 | Activity Based Costing - Expense | 4.1% | 81,807 | 84,288 | 86,449 | 88,894 |
| 3,753 | 3,500 | 120990 | Depreciation | -6.7% | 3,500 | 3,566 | 3,640 | 3,716 |
| 301,379 | 301,379 | 130010 | Health | 5.1% | 316,740 | 325,309 | 334,198 | 343,334 |
| | | | Indirect Expenditure | | | | | |
| 283,001 | 283,001 | 130991 | Activity Based Costing - Expense | 5.3% | 297,945 | 307,403 | 314,676 | 323,527 |
| 656 | 400 | 130990 | Depreciation | -39.0% | 400 | 400 | 400 | 400 |
| 20,380 | 20,380 | 130021 | Flying Fox Colony Richmond River Casino | 2.0% | 20,779 | 21,257 | 21,788 | 22,333 |
| 1,037,070 | 1,036,561 | | Total Operating Expenditure | 5.1% | 1,089,994 | 1,120,794 | 1,149,959 | 1,181,524 |
| (602,101) | (601,592) | | Operating Result - Surplus/(Deficit) | 6.0% | (638,298) | (655,544) | (670,750) | (687,936) |
| (597,692) | (597,692) | | Operating Cash Result - Surplus/(Deficit) | -33.0% | (634,398) | (651,578) | (666,710) | (683,820) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (634,398) | (651,578) | (666,710) | (683,820) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|--|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 0 | 0 | | Total Operating Revenue | 0.0% | 0 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| 119,223 | 119,223 | 150010 | Noxious Plants Management Expenditure | 2.7% | 122,400 | 125,215 | 128,345 | 131,554 |
| 213,990 | 213,990 | 160200 | Flood Management Contribution to RRCC | 1.6% | 217,500 | 222,503 | 228,066 | 233,768 |
| 0 | 0 | 160203 | Richmond River Coastal Zone Management Plan | 0.0% | 10,000 | 10,000 | 0 | 0 |
| 35,665 | 42,482 | 160204 | Coastal Zone Management Plan Implementation Works | 2.0% | 36,364 | 37,200 | 38,130 | 39,083 |
| 3,000 | 3,000 | 160205 | Coraki Riverbank Stabilise | 2.0% | 3,059 | 3,129 | 3,207 | 3,287 |
| 2,000 | 2,000 | 160215 | House Floor Level Surveys | 0.0% | 2,000 | 2,000 | 2,000 | 2,000 |
| 8,763 | 8,763 | 160300 | Cont to Rosolens Canal | 2.0% | 8,935 | 9,141 | 9,370 | 9,604 |
| 66,334 | 66,334 | 160991 | Indirect Expenditure Activity Based Costing - Expense | 2.4% | 67,902 | 69,948 | 71,830 | 73,814 |
| 448,975 | 455,792 | | Total Operating Expenditure | 4.3% | 468,160 | 479,136 | 480,948 | 493,110 |
| (448,975) | (455,792) | | Operating Result - Surplus/(Deficit) | 4.3% | (468,160) | (479,136) | (480,948) | (493,110) |
| (448,975) | (455,792) | | Operating Cash Result - Surplus/(Deficit) | 4.3% | (468,160) | (479,136) | (480,948) | (493,110) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (468,160) | (479,136) | (480,948) | (493,110) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Our Priority: Making Council Great - Budget Summary

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 388,823 | 388,823 | | Operating Revenue | | | | | |
| 3,600 | 6,373 | | Governance & Advocacy | 3.0% | 400,440 | 412,421 | 424,771 | 437,491 |
| 8,122 | 8,122 | | Customer Service | 0.0% | 3,600 | 0 | 0 | 0 |
| 17,388 | 43,477 | | Information Technology Services | 9.7% | 8,907 | 4,508 | 4,621 | 4,737 |
| 28,329 | 59,669 | | People & Culture | 14.5% | 19,909 | 20,506 | 21,122 | 21,756 |
| 17,797,624 | 17,997,149 | | Work Health & Safety | 0.0% | 28,329 | 0 | 0 | 0 |
| 42,636 | 83,910 | | Financial Services | 6.5% | 18,961,205 | 19,835,065 | 20,755,287 | 21,721,517 |
| 4,784,500 | 4,784,500 | | Engineering Support & Asset Management | -21.8% | 33,345 | 29,575 | 25,827 | 26,603 |
| | | | Fleet Management | 4.8% | 5,014,500 | 5,155,150 | 5,309,805 | 5,469,100 |
| 23,071,022 | 23,372,023 | | Total Operating Revenue | 6.1% | 24,470,235 | 25,457,225 | 26,541,433 | 27,681,204 |
| 2,243,876 | 2,244,487 | | Operating Expenditure | | | | | |
| 3,600 | 4,998 | | Governance & Advocacy | 11.8% | 2,509,547 | 2,746,091 | 2,646,515 | 2,722,698 |
| 123,597 | 124,491 | | Customer Service | 0.0% | 3,600 | 0 | 0 | 0 |
| 0 | (445) | | Information Technology Services | 12.4% | 138,881 | 135,429 | 136,565 | 137,730 |
| 0 | 0 | | People & Culture | 0.0% | 0 | 0 | 0 | 0 |
| 122,762 | 122,462 | | Work Health & Safety | 0.0% | 78,329 | 50,000 | 50,000 | 0 |
| 42,636 | 138,591 | | Financial Services | 10.4% | 135,578 | 136,742 | 140,453 | 144,265 |
| 3,979,118 | 4,093,568 | | Engineering Support & Asset Management | -21.8% | 33,345 | 29,575 | 25,827 | 26,603 |
| | | | Fleet Management | 10.3% | 4,390,740 | 4,496,795 | 4,611,244 | 4,729,519 |
| 6,515,589 | 6,728,152 | | Total Operating Expenditure | 11.9% | 7,290,019 | 7,594,632 | 7,610,604 | 7,760,815 |
| 16,555,433 | 16,643,871 | | Operating Result - Surplus/(Deficit) | 3.8% | 17,180,216 | 17,862,593 | 18,930,829 | 19,920,388 |
| 17,701,415 | 17,928,471 | | Operating Cash Result - Surplus/(Deficit) | 4.3% | 18,461,816 | 19,169,726 | 20,264,558 | 21,281,279 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants and Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Deferred Debtor Repayments | | 1,300 | 1,300 | 1,300 | 1,300 |
| | | | Add: Asset Sales | | 532,818 | 507,034 | 480,871 | 521,693 |
| | | | Add: Transfer from Reserves | | 484,613 | 313,234 | 160,000 | 40,000 |
| | | | Less: Capital Expenditure | | 2,566,145 | 2,345,259 | 2,125,983 | 2,175,139 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Reserves | | 339,500 | 352,430 | 449,239 | 569,012 |
| | | | Program Cash Result - Surplus/(Deficit) | | 16,574,902 | 17,293,605 | 18,331,507 | 19,100,121 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|----------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| 4,559 | 4,559 | 560010 | Corporate Administration | | | | | |
| 21,527 | 21,527 | 560010 | Activity Based Costing - Income | 2.0% | 4,648 | 4,755 | 4,874 | 4,996 |
| 115 | 115 | 560010 | Contributions - LPMA/NCAT | 3.0% | 22,173 | 22,838 | 23,523 | 24,229 |
| 2,122 | 2,122 | 560010 | Contributions - Other | 2.6% | 118 | 122 | 126 | 130 |
| 360,500 | 360,500 | 560010 | Fees - Other | 3.0% | 2,186 | 2,252 | 2,320 | 2,390 |
| | | 560010 | Salary Efficiency Dividend | 3.0% | 371,315 | 382,454 | 393,928 | 405,746 |
| 388,823 | 388,823 | | Total Operating Revenue | 3.0% | 400,440 | 412,421 | 424,771 | 437,491 |
| | | | Operating Expenditure | | | | | |
| | | | Governance | | | | | |
| 53,226 | 53,226 | 540010 | Administration Expenses | 2.0% | 54,269 | 55,517 | 56,905 | 58,327 |
| 236,436 | 236,436 | 540010 | Councillor Expenses | 1.8% | 240,699 | 396,236 | 252,392 | 258,702 |
| 3,152 | 3,152 | 540010 | Donations | 4.2% | 3,283 | 3,424 | 3,574 | 3,731 |
| 24,000 | 24,000 | 540010 | Fleet Expenses | 4.2% | 25,000 | 25,575 | 26,214 | 26,869 |
| 12,806 | 12,806 | 540010 | Regional Arts Board Contribution | 14.0% | 14,600 | 14,936 | 15,309 | 15,692 |
| 6,349 | 6,349 | 540010 | Staff Christmas Party | 57.5% | 10,000 | 10,230 | 10,486 | 10,748 |
| 997,438 | 997,438 | 540991 | Activity Based Costing - Expense | 1.1% | 1,008,196 | 1,055,245 | 1,064,209 | 1,097,419 |
| | | | General Managers Office | | | | | |
| 10,152 | 10,152 | 550100 | Administration Expenses | 2.0% | 10,352 | 10,590 | 10,854 | 11,125 |
| 560,564 | 560,564 | 550100 | Employee Costs | 3.9% | 582,655 | 598,954 | 615,715 | 632,946 |
| 13,247 | 13,247 | 550100 | Fleet Expenses | 45.7% | 19,300 | 19,744 | 20,238 | 20,744 |
| 75,565 | 75,565 | 550991 | Activity Based Costing - Expense | 3.5% | 78,219 | 80,219 | 82,182 | 84,585 |
| | | | Corporate Administration | | | | | |
| 112,504 | 112,504 | 560010 | Administration Expenses | -2.0% | 110,307 | 112,845 | 115,667 | 118,559 |
| 5,380 | 5,380 | 560010 | Business Continuity Plan | 2.0% | 5,485 | 5,611 | 5,751 | 5,895 |
| 210,036 | 210,036 | 560010 | Employee Costs | -18.1% | 172,092 | 176,911 | 181,864 | 186,957 |
| 0 | 0 | 560010 | Integrated Planning & Reporting | 0.0% | 0 | 50,000 | 0 | 0 |
| 1,050 | 1,050 | 560010 | M & R - Equipment | 2.0% | 1,071 | 1,096 | 1,123 | 1,151 |
| 315,555 | 315,555 | 560010 | Operating Expenses | -5.4% | 298,438 | 312,998 | 328,305 | 344,368 |
| 1,689 | 2,300 | 560990 | Depreciation | 36.2% | 2,300 | 2,300 | 2,300 | 2,300 |
| | | | Indirect Costs | | | | | |
| (617,891) | (617,891) | 560991 | Activity Based Costing - Expense | -9.3% | (560,568) | (631,794) | (604,167) | (627,485) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| | | | Project Management Office | | | | | |
| 1,680 | 1,680 | 565010 | Administration Expenses | 78.6% | 3,000 | 3,070 | 3,147 | 3,225 |
| 140,760 | 140,760 | 565010 | Employee Costs | 131.2% | 325,448 | 334,560 | 343,928 | 353,558 |
| 15,300 | 15,300 | 565010 | Fleet Expenses | 131.4% | 35,400 | 36,214 | 37,119 | 38,047 |
| 64,878 | 64,878 | 565010 | Internal Audit | 7.9% | 70,000 | 71,610 | 73,400 | 75,235 |
| 2,243,876 | 2,244,487 | | Total Operating Expenditure | 11.8% | 2,509,547 | 2,746,091 | 2,646,515 | 2,722,698 |
| (1,855,053) | (1,855,664) | | Operating Result - Surplus/(Deficit) | 13.7% | (2,109,107) | (2,333,670) | (2,221,744) | (2,285,207) |
| (1,853,364) | (1,853,364) | | Operating Cash Result - Surplus/(Deficit) | 13.7% | (2,106,807) | (2,331,370) | (2,219,444) | (2,282,907) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Deferred Debtor Repayments | | 1,300 | 1,300 | 1,300 | 1,300 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (2,105,507) | (2,330,070) | (2,218,144) | (2,281,607) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Customer Service

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 3,600 | 4,000 | 630100 | Operating Revenue Customer Service | 0.0% | 3,600 | 0 | 0 | 0 |
| 0 | 100 | 590010 | Council Offices Fees - Other | 0.0% | 0 | 0 | 0 | 0 |
| 0 | 2,273 | 590105 | Rental Income | 0.0% | 0 | 0 | 0 | 0 |
| 3,600 | 6,373 | | Total Operating Revenue | 0.0% | 3,600 | 0 | 0 | 0 |
| | | | Operating Expenditure | | | | | |
| 268,807 | 268,807 | 590100 | Council Offices Casino | -0.1% | 268,478 | 267,341 | 271,762 | 281,766 |
| 4,959 | 4,959 | 590105 | Casino Annex | 5.5% | 5,233 | 5,439 | 5,655 | 5,882 |
| 48,596 | 48,596 | 590110 | Evans Head | 5.3% | 51,174 | 53,189 | 55,333 | 57,576 |
| 156,768 | 158,800 | 590990 | Indirect Expenditure Depreciation | 6.7% | 167,200 | 170,828 | 174,861 | 178,995 |
| (479,130) | (479,130) | 590991 | Activity Based Costing - Expense | 2.7% | (492,085) | (496,797) | (507,611) | (524,219) |
| 11,920 | 11,920 | 630100 | Customer Service Administration Expenses | 2.0% | 12,154 | 12,434 | 12,745 | 13,064 |
| 914,685 | 914,685 | 630100 | Employee Costs | 4.6% | 956,342 | 983,087 | 1,010,594 | 1,038,871 |
| 634 | 0 | 630990 | Depreciation | -100.0% | 0 | 0 | 0 | 0 |
| (923,639) | (923,639) | 630991 | Indirect Costs Activity Based Costing - Expense | 4.5% | (964,896) | (995,521) | (1,023,339) | (1,051,935) |
| 3,600 | 4,998 | | Total Operating Expenditure | 0.0% | 3,600 | 0 | 0 | 0 |
| 0 | 1,375 | | Operating Result - Surplus/(Deficit) | 0.0% | 0 | 0 | 0 | 0 |
| 157,402 | 160,175 | | Operating Cash Result - Surplus/(Deficit) | 6.2% | 167,200 | 170,828 | 174,861 | 178,995 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 85,046 | 78,234 | 10,000 | 10,000 |
| | | | Less: Asset Acquisition | | 80,000 | 75,000 | 10,000 | 10,000 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | 172,246 | 174,062 | 174,861 | 178,995 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Information Technology Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 4,322 | 4,322 | 600010 | Operating Revenue | | | | | |
| 3,800 | 3,800 | 600010 | Activity Based Costing - Income | 2.0% | 4,407 | 4,508 | 4,621 | 4,737 |
| | | | Contributions - Other | 18.4% | 4,500 | 0 | 0 | 0 |
| 8,122 | 8,122 | | Total Operating Revenue | 9.7% | 8,907 | 4,508 | 4,621 | 4,737 |
| | | | Operating Expenditure | | | | | |
| | | | Information Technology | | | | | |
| 129,468 | 129,468 | 600010 | Administration Expenses | 3.1% | 133,537 | 136,609 | 140,023 | 143,523 |
| 827,840 | 827,840 | 600010 | Employee Costs | 6.3% | 880,064 | 904,706 | 930,037 | 956,079 |
| 16,700 | 16,700 | 600010 | Fleet Expenses | 31.7% | 22,000 | 22,506 | 23,069 | 23,646 |
| 20,996 | 20,996 | 600010 | M & R - Equipment | 2.0% | 21,408 | 21,900 | 22,448 | 23,009 |
| 66,235 | 66,235 | 600010 | Mobile Computing | 2.0% | 67,533 | 69,086 | 70,813 | 72,583 |
| 815,455 | 815,455 | 600010 | Operating Expenses | 13.8% | 928,176 | 949,921 | 974,055 | 998,810 |
| 1,206 | 2,100 | 600990 | Depreciation | 74.1% | 2,100 | 2,100 | 2,100 | 2,100 |
| 50,000 | 50,000 | 600012 | Public Wi-Fi Operations | 0.0% | 50,000 | 50,000 | 50,000 | 50,000 |
| 25,475 | 25,475 | 600018 | IT Projects | 2.0% | 25,974 | 26,571 | 27,235 | 27,916 |
| 40,000 | 40,000 | 600020 | IT Innovation Fund (RSV 14/15) | 0.0% | 40,000 | 40,000 | 40,000 | 40,000 |
| 0 | 0 | 600029 | Penetration Testing | 0.0% | 14,000 | 14,350 | 14,709 | 15,077 |
| | | | Indirect Costs | | | | | |
| (1,869,778) | (1,869,778) | 600991 | Activity Based Costing - Expense | 9.4% | (2,045,911) | (2,102,320) | (2,157,924) | (2,215,013) |
| 123,597 | 124,491 | | Total Operating Expenditure | 12.4% | 138,881 | 135,429 | 136,565 | 137,730 |
| (115,475) | (116,369) | | Operating Result - Surplus/(Deficit) | 12.6% | (129,974) | (130,921) | (131,944) | (132,993) |
| (114,269) | (114,269) | | Operating Cash Result - Surplus/(Deficit) | 11.9% | (127,874) | (128,821) | (129,844) | (130,893) |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | (127,874) | (128,821) | (129,844) | (130,893) |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|--|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| 3,477 | 3,477 | 610010 | Contributions - Early Reportng Incentive | 3.0% | 3,581 | 3,688 | 3,799 | 3,913 |
| 0 | 0 | 610010 | Contributions - Other | 0.0% | 2,000 | 2,060 | 2,122 | 2,186 |
| 13,911 | 40,000 | 610010 | Paid Parental Leave Revenue | 3.0% | 14,328 | 14,758 | 15,201 | 15,657 |
| 17,388 | 43,477 | | Total Operating Revenue | 14.5% | 19,909 | 20,506 | 21,122 | 21,756 |
| | | | Operating Expenditure | | | | | |
| 12,194 | 12,194 | 610010 | Administration Expenses | 2.0% | 12,433 | 12,719 | 13,037 | 13,363 |
| 507,361 | 507,361 | 610010 | Employee Costs | 8.6% | 551,245 | 566,679 | 582,546 | 598,857 |
| 17,100 | 17,100 | 610010 | Fleet Expenses | -100.0% | 0 | 0 | 0 | 0 |
| 1,050 | 1,050 | 610010 | M & R - Equipment | 2.0% | 1,071 | 1,096 | 1,123 | 1,151 |
| 4,715 | 4,715 | 610010 | Organisational Development | 2.5% | 4,833 | 4,969 | 5,108 | 5,251 |
| 81,840 | 81,840 | 610010 | Recruitment Expenses | 2.0% | 83,444 | 85,363 | 87,497 | 89,684 |
| 845 | 400 | 610990 | Depreciation | -52.7% | 400 | 400 | 400 | 400 |
| | | | Indirect Costs | | | | | |
| (625,105) | (625,105) | 610991 | Activity Based Costing - Expense | 4.5% | (653,426) | (671,226) | (689,711) | (708,706) |
| 5,086,521 | 5,086,521 | 610030 | Employee Leave Entitlements | 2.5% | 5,212,998 | 5,358,315 | 5,507,964 | 5,661,796 |
| 30,000 | 30,000 | 610031 | Industrial Relations | 2.0% | 30,588 | 31,292 | 32,075 | 32,877 |
| | | | Learning & Development | | | | | |
| 115,000 | 115,000 | 610040 | Training - Compliance | 21.7% | 140,000 | 143,920 | 147,950 | 152,093 |
| 115,000 | 115,000 | 610041 | Training - Professional Development | 22.1% | 140,375 | 144,306 | 148,347 | 152,501 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: People & Culture

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 1,812 | 1,812 | 610045 | RVC Meetings | | | | | |
| | | | Consultative Committee | 2.5% | 1,857 | 1,909 | 1,961 | 2,016 |
| 34,730 | 34,730 | 610045 | General Staff Meetings | 2.5% | 35,598 | 36,595 | 37,620 | 38,674 |
| 6,795 | 6,795 | 610045 | Staff Appraisals | 2.5% | 6,966 | 7,160 | 7,361 | 7,568 |
| 3,020 | 3,020 | 610045 | Union Meetings | 2.5% | 3,096 | 3,182 | 3,271 | 3,363 |
| 3,020 | 3,020 | 610045 | WHS Committee | 2.5% | 3,096 | 3,182 | 3,271 | 3,363 |
| | | | Oncosts | | | | | |
| (5,395,898) | (5,395,898) | 610900 | Oncost Credits | 3.3% | (5,574,574) | (5,729,861) | (5,889,820) | (6,054,251) |
| 0 | (445) | | Total Operating Expenditure | 0.0% | 0 | 0 | 0 | 0 |
| 17,388 | 43,922 | | Operating Result - Surplus/(Deficit) | 14.5% | 19,909 | 20,506 | 21,122 | 21,756 |
| 18,233 | 44,322 | | Operating Cash Result - Surplus/(Deficit) | 11.4% | 20,309 | 20,906 | 21,522 | 22,156 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | 20,309 | 20,906 | 21,522 | 22,156 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Work Health & Safety

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 28,329 | 59,669 | 610020 | Operating Revenue Contributions - WHS Incentive Payments | 0 | 28,329 | 0 | 0 | 0 |
| 28,329 | 59,669 | | Total Operating Revenue | 0.0% | 28,329 | 0 | 0 | 0 |
| 4,476 | 4,476 | 610020 | Operating Expenditure Administration Expenses | 2.0% | 4,564 | 4,668 | 4,784 | 4,904 |
| 2,099 | 2,099 | 610020 | Emergency Preparedness | 2.0% | 2,140 | 2,189 | 2,244 | 2,300 |
| 190,400 | 190,400 | 610020 | Employee Costs | -8.9% | 173,536 | 178,395 | 183,391 | 188,526 |
| 0 | 0 | 610020 | Fleet Expenses | 0.0% | 17,000 | 17,391 | 17,826 | 18,272 |
| 1,259 | 1,259 | 610020 | M & R - Equipment | 2.0% | 1,284 | 1,314 | 1,347 | 1,381 |
| 2,152 | 2,152 | 610020 | Operating Expenses | 2.0% | 2,194 | 2,244 | 2,300 | 2,358 |
| 5,775 | 5,775 | 610020 | WHS - Drug & Alcohol Awareness | -100.0% | 0 | 0 | 0 | 0 |
| 5,355 | 5,355 | 610020 | WHS Equipment | 2.0% | 5,460 | 5,586 | 5,726 | 5,869 |
| 5,171 | 5,171 | 610020 | WHS Noise Prevention Program | -100.0% | 0 | 0 | 0 | 0 |
| 0 | 0 | 610020 | WHS Programs | 0.0% | 11,160 | 11,417 | 11,702 | 11,995 |
| 0 | 0 | 610021 | WHS Asbestos Register | 0.0% | 50,000 | 50,000 | 50,000 | 0 |
| 28,329 | 28,329 | 610021 | WHS Health and Wellbeing Program | 0.0% | 28,329 | 0 | 0 | 0 |
| (245,016) | (245,016) | 610991 | Indirect Costs Activity Based Costing - Expense | -11.3% | (217,338) | (223,204) | (229,320) | (235,605) |
| 0 | 0 | | Total Operating Expenditure | 0.0% | 78,329 | 50,000 | 50,000 | 0 |
| 28,329 | 59,669 | | Operating Result - Surplus/(Deficit) | -276.5% | (50,000) | (50,000) | (50,000) | 0 |
| 28,329 | 59,669 | | Operating Cash Result - Surplus/(Deficit) | -276.5% | (50,000) | (50,000) | (50,000) | 0 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 50,000 | 50,000 | 50,000 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | 0 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Financial Services

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| | | | Operating Revenue | | | | | |
| | | | Financial Services | | | | | |
| 16,112 | 16,112 | 570010 | Activity Based Costing - Income | 2.0% | 16,428 | 16,806 | 17,226 | 17,656 |
| 49,000 | 49,000 | 570010 | Certificates - S603 | 2.0% | 50,000 | 51,500 | 53,045 | 54,636 |
| 1,250 | 1,250 | 570010 | Contributions - Other | 84.0% | 2,300 | 0 | 0 | 0 |
| 50,000 | 50,000 | 570010 | Debtors Summons Fees | 20.0% | 60,000 | 61,380 | 62,915 | 64,488 |
| 1,000 | 1,000 | 570010 | Fees - Other | 20.0% | 1,200 | 1,236 | 1,273 | 1,311 |
| 5,000 | 5,000 | 570010 | Misc Rebates | 3.0% | 5,150 | 5,305 | 5,464 | 5,628 |
| 400 | 400 | 570010 | Rous Water Agency Fees | 25.0% | 500 | 515 | 530 | 546 |
| | | | General Purpose Revenue | | | | | |
| 5,091,700 | 5,291,225 | 580010 | Grant Revenue | 5.3% | 5,363,800 | 5,494,050 | 5,627,506 | 5,764,249 |
| 570,000 | 570,000 | 580010 | Interest Income | 23.7% | 705,200 | 726,356 | 748,147 | 770,591 |
| 7,681,857 | 7,681,857 | 580010 | Rates Revenue - Residential | 6.3% | 8,169,473 | 8,636,859 | 9,130,116 | 9,650,667 |
| 2,425,955 | 2,425,955 | 580010 | Rates Revenue - Farmland | 6.0% | 2,572,576 | 2,715,701 | 2,866,731 | 3,026,100 |
| 1,905,350 | 1,905,350 | 580010 | Rates Revenue - Business | 5.7% | 2,014,578 | 2,125,357 | 2,242,334 | 2,365,645 |
| 17,797,624 | 17,997,149 | | Total Operating Revenue | 6.5% | 18,961,205 | 19,835,065 | 20,755,287 | 21,721,517 |
| | | | Operating Expenditure | | | | | |
| | | | Financial Services | | | | | |
| 320,000 | 320,000 | 570010 | Administration Expenses | 11.5% | 356,700 | 364,904 | 374,027 | 383,379 |
| 1,407,941 | 1,407,941 | 570010 | Employee Costs | 1.2% | 1,424,560 | 1,464,448 | 1,505,451 | 1,547,603 |
| 24,000 | 24,000 | 570010 | Fleet Expenses | 22.9% | 29,500 | 30,179 | 30,933 | 31,706 |
| 88,000 | 88,000 | 570010 | Operating Expenses | 3.4% | 91,000 | 93,093 | 95,421 | 97,807 |
| 2,800 | 2,500 | 570990 | Depreciation | -10.7% | 2,500 | 2,500 | 2,500 | 2,500 |
| | | | Indirect Costs | | | | | |
| (1,719,979) | (1,719,979) | 570991 | Activity Based Costing - Expense | 2.8% | (1,768,682) | (1,818,382) | (1,867,879) | (1,918,730) |
| 122,762 | 122,462 | | Total Operating Expenditure | 10.4% | 135,578 | 136,742 | 140,453 | 144,265 |
| 17,674,862 | 17,874,687 | | Operating Result - Surplus/(Deficit) | 6.5% | 18,825,627 | 19,698,323 | 20,614,834 | 21,577,252 |
| 17,677,662 | 17,877,187 | | Operating Cash Result - Surplus/(Deficit) | 6.5% | 18,828,127 | 19,700,823 | 20,617,334 | 21,579,752 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 0 | 0 | 0 | 0 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 339,500 | 272,800 | 266,400 | 403,200 |
| | | | Program Cash Result - Surplus/(Deficit) | | 18,488,627 | 19,428,023 | 20,350,934 | 21,176,552 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|------------------------------------|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Revenue | | | | | |
| | | | Engineering Support Services | | | | | |
| 19,000 | 19,000 | 640010 | Contributions - Other | -52.6% | 9,000 | 4,500 | 0 | 0 |
| 4,502 | 4,502 | 640010 | Fees - Other | 3.0% | 4,637 | 4,776 | 4,919 | 5,067 |
| 4,502 | 4,502 | 640010 | Plan Check Fees | 3.0% | 4,637 | 4,776 | 4,919 | 5,067 |
| 14,632 | 14,632 | 640010 | Rental Income | 3.0% | 15,071 | 15,523 | 15,989 | 16,469 |
| 0 | 41,274 | 650011 | Crown Lands Plans of Management | 0.0% | 0 | 0 | 0 | 0 |
| 42,636 | 83,910 | | Total Operating Revenue | -21.8% | 33,345 | 29,575 | 25,827 | 26,603 |
| | | | Operating Expenditure | | | | | |
| | | | Engineering Support | | | | | |
| 98,618 | 98,618 | 640010 | Administration Expenses | 0.3% | 98,866 | 101,141 | 103,670 | 106,262 |
| 1,824,141 | 1,824,141 | 640010 | Employee Costs | -1.0% | 1,805,728 | 1,856,288 | 1,908,263 | 1,961,695 |
| 75,647 | 75,647 | 640010 | Employee Costs - Team Meetings | 2.5% | 77,539 | 79,710 | 81,941 | 84,236 |
| 225,000 | 225,000 | 640010 | Fleet Expenses | 0.8% | 226,700 | 231,914 | 237,712 | 243,655 |
| 9,515 | 9,515 | 640010 | M & R - Equipment | 2.0% | 9,701 | 9,924 | 10,172 | 10,426 |
| 7,240 | 7,240 | 640010 | M & R - Radios | 2.0% | 7,382 | 7,552 | 7,741 | 7,935 |
| 35,071 | 35,071 | 640010 | Operating Expenses | 4.8% | 36,759 | 37,631 | 38,598 | 39,590 |
| 5,007 | 4,800 | 640990 | Depreciation | -4.1% | 4,800 | 4,800 | 4,800 | 4,800 |
| | | | Indirect Costs | | | | | |
| (2,237,603) | (2,237,603) | 640991 | Activity Based Costing - Expense | -0.2% | (2,234,130) | (2,299,385) | (2,367,070) | (2,431,996) |
| | | | Asset Management | | | | | |
| 1,700 | 1,700 | 650010 | Administration Expenses | 1.9% | 1,733 | 1,773 | 1,817 | 1,862 |
| 10,498 | 10,498 | 650010 | Asset Data Collection | 2.0% | 10,704 | 10,950 | 11,224 | 11,505 |
| 26,245 | 26,245 | 650010 | Asset Management System | 2.0% | 26,759 | 27,374 | 28,058 | 28,759 |
| 809,704 | 809,704 | 650010 | Employee Costs | 4.3% | 844,520 | 868,167 | 892,476 | 917,465 |
| 49,000 | 49,000 | 650010 | Fleet Expenses | 23.1% | 60,300 | 61,687 | 63,229 | 64,810 |
| 526 | 526 | 650010 | M & R - Equipment | 1.9% | 536 | 548 | 562 | 576 |
| 1,076 | 1,076 | 650010 | Operating Expenses | 2.0% | 1,097 | 1,122 | 1,150 | 1,179 |
| 41,500 | 74,171 | 650010 | Valuation | 189.2% | 120,000 | 7,000 | 7,000 | 70,000 |
| 3,093 | 3,093 | 650010 | Inspections - Footpaths | 2.5% | 3,170 | 3,259 | 3,350 | 3,444 |
| 3,779 | 3,779 | 650010 | Inspections - Playground Equipment | 2.0% | 3,853 | 3,942 | 4,041 | 4,142 |
| 0 | 41,274 | 650011 | Crown Lands Plans of Management | 0.0% | 0 | 0 | 0 | 0 |
| | | | Indirect Costs | | | | | |
| (947,121) | (947,121) | 650991 | Activity Based Costing - Expense | 13.3% | (1,072,672) | (985,822) | (1,012,907) | (1,103,742) |
| 164,821 | 164,821 | 660100 | Works Depot - Casino | 2.9% | 169,606 | 175,039 | 180,825 | 186,824 |
| 44,842 | 44,842 | 660300 | Works Depot - Evans Head | 6.0% | 47,553 | 48,926 | 50,410 | 51,944 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Engineering Support & Asset Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---------------------------|--------------------------|---------|---|-----------------------|------------------|------------------|------------------|------------------|
| | | | Operating Expenditure (continued) | | | | | |
| 50,983 | 73,200 | 660990 | Indirect Expenditure | 46.3% | 74,600 | 76,246 | 78,075 | 79,950 |
| (260,646) | (260,646) | 660991 | Depreciation | 11.9% | (291,759) | (300,211) | (309,310) | (318,718) |
| | | | Activity Based Costing - Expense | | | | | |
| 42,636 | 138,591 | | Total Operating Expenditure | -21.8% | 33,345 | 29,575 | 25,827 | 26,603 |
| 0 | (54,681) | | Operating Result - Surplus/(Deficit) | 0.0% | (0) | 0 | 0 | 0 |
| 55,990 | 23,319 | | Operating Cash Result - Surplus/(Deficit) | 41.8% | 79,400 | 81,046 | 82,875 | 84,750 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 0 | 0 | 0 | 0 |
| | | | Add: Transfer from Restricted Assets | | 220,000 | 185,000 | 100,000 | 30,000 |
| | | | Less: Asset Acquisition | | 225,000 | 190,000 | 105,000 | 35,000 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 0 | 0 | 0 |
| | | | Program Cash Result - Surplus/(Deficit) | | 74,400 | 76,046 | 77,875 | 79,750 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

CS2 Great Support

Service: Fleet Management

| Original Budget 2018/2019 | Revised Budget 31-Dec-18 | Project | Description | Original Budget % +/- | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|------------------------------|-----------------------------|---------|---|--------------------------|---------------------|---------------------|---------------------|---------------------|
| 0 | 0 | 670000 | Operating Revenue | | | | | |
| | | | Workshops | 0.0% | 9,500 | 0 | 0 | 0 |
| 154,500 | 154,500 | 680010 | Plant Operations | 10.0% | 170,000 | 175,100 | 180,353 | 185,764 |
| 130,000 | 130,000 | 680010 | Contributions - Staff Vehicles | 3.8% | 135,000 | 139,050 | 143,222 | 147,519 |
| 4,500,000 | 4,500,000 | 680010 | Grant Revenue | 4.4% | 4,700,000 | 4,841,000 | 4,986,230 | 5,135,817 |
| | | | Plant Hire Charges | | | | | |
| 4,784,500 | 4,784,500 | | Total Operating Revenue | 4.8% | 5,014,500 | 5,155,150 | 5,309,805 | 5,469,100 |
| | | | Operating Expenditure | | | | | |
| | | | Workshops | | | | | |
| 101,846 | 101,846 | 670010 | Casino | 20.5% | 122,680 | 125,702 | 128,967 | 132,316 |
| 89,704 | 89,704 | 670020 | Coraki Fabrication | -2.3% | 87,614 | 90,237 | 93,006 | 95,870 |
| 41,488 | 41,488 | 670030 | Evans Head | 46.4% | 60,734 | 62,247 | 63,879 | 65,556 |
| | | | Indirect Expenditure | | | | | |
| 59,050 | 52,300 | 670990 | Depreciation | -10.8% | 52,700 | 53,459 | 54,303 | 55,168 |
| (292,088) | (292,088) | 670991 | Activity Based Costing - Expense | 7.6% | (314,228) | (331,645) | (340,155) | (348,910) |
| 4,300 | 4,300 | 680010 | Plant Operations | 62.8% | 7,000 | 7,161 | 7,340 | 7,523 |
| 172,697 | 172,697 | 680010 | Employee Costs | 67.8% | 289,722 | 297,835 | 306,174 | 314,747 |
| 2,176,800 | 2,176,800 | 680010 | Fleet Expenses | 5.5% | 2,297,070 | 2,355,714 | 2,419,489 | 2,485,071 |
| 10,000 | 10,000 | 680010 | Operating Expenses | 150.0% | 25,000 | 25,575 | 26,214 | 26,869 |
| 0 | 0 | 680011 | Plant & Vehicle Management Review | 0.0% | 0 | 0 | 0 | 0 |
| | | | Indirect Expenditure | | | | | |
| 867,000 | 988,200 | 680990 | Depreciation | 12.5% | 975,000 | 994,500 | 1,014,390 | 1,034,678 |
| 748,321 | 748,321 | 680991 | Activity Based Costing - Expense | 5.2% | 787,448 | 816,010 | 837,637 | 860,632 |
| 3,979,118 | 4,093,568 | | Total Operating Expenditure | 10.3% | 4,390,740 | 4,496,795 | 4,611,244 | 4,729,519 |
| 805,382 | 690,932 | | Operating Result - Surplus/(Deficit) | -22.6% | 623,760 | 658,355 | 698,561 | 739,581 |
| 1,731,432 | 1,731,432 | | Operating Cash Result - Surplus/(Deficit) | -4.6% | 1,651,460 | 1,706,314 | 1,767,254 | 1,829,426 |
| | | | Capital Movements | | | | | |
| | | | Add: Capital Grants & Contributions | | 0 | 0 | 0 | 0 |
| | | | Add: Loan Funds Used | | 0 | 0 | 0 | 0 |
| | | | Add: Asset Sales | | 532,818 | 507,034 | 480,871 | 521,693 |
| | | | Add: Transfer from Restricted Assets | | 129,567 | 0 | 0 | 0 |
| | | | Less: Asset Acquisition | | 2,261,145 | 2,080,259 | 2,010,983 | 2,130,139 |
| | | | Less: Loan Repayments | | 0 | 0 | 0 | 0 |
| | | | Less: Transfer to Restricted Assets | | 0 | 79,630 | 182,839 | 165,812 |
| | | | Program Cash Result - Surplus/(Deficit) | | 52,700 | 53,459 | 54,303 | 55,168 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|--|---------------------|---------------------|---------------------|---------------------|
| Capital Grants & Contributions | | | | |
| Connecting People & Places | | | | |
| <u>Libraries</u> | | | | |
| Library Car Fund RVC | 3,379 | 3,379 | 3,379 | 3,379 |
| Library Car Fund Kyogle | 1,621 | 1,621 | 1,621 | 1,621 |
| Mobile Library Fund RVC | 15,246 | 15,246 | 15,246 | 15,246 |
| Mobile Library Fund Kyogle | 15,754 | 15,754 | 15,754 | 15,754 |
| Laptop Fund RVC | 2,027 | 2,027 | 2,027 | 2,027 |
| Laptop Fund Kyogle | 973 | 973 | 973 | 973 |
| Total Libraries | 39,000 | 39,000 | 39,000 | 39,000 |
| <u>Sports Grounds, Parks & Facilities</u> | | | | |
| OE Park Sporting Complex Enhancement | 321,410 | 0 | 0 | 0 |
| Stan Payne Sporting Facilities | 105,360 | 0 | 0 | 0 |
| Woodburn Oval Sporting Facilities | 66,138 | 0 | 0 | 0 |
| Rock Fishing Signage | 5,000 | 0 | 0 | 0 |
| Woodburn Riverside Park Playground | 200,000 | 0 | 0 | 0 |
| LPMA Surf Club Grant | 23,077 | 23,423 | 23,775 | 24,131 |
| Evans Main Beach Access Enhancement | 124,463 | 0 | 0 | 0 |
| Total Sports Grounds, Parks & Facilities | 845,448 | 23,423 | 23,775 | 24,131 |
| <u>Community Centres and Halls</u> | | | | |
| Casino Civic Hall Regional Cultural Fund | 68,300 | 0 | 0 | 0 |
| Total Community Centres and Halls | 68,300 | 0 | 0 | 0 |
| <u>Building and Maintaining Roads</u> | | | | |
| RMS PAMP Program | 20,000 | 20,000 | 20,000 | 20,000 |
| Sealed Rds Capital Grants | 400,000 | 400,000 | 400,000 | 400,000 |
| JTR Small Bridge - Bridges Renewal Program | 0 | 264,700 | 0 | 0 |
| RMS REPAIR Program Regional | 326,571 | 166,328 | 169,654 | 173,048 |
| Total Building and Maintaining Roads | 746,571 | 851,028 | 589,654 | 593,048 |
| Total Connecting People & Places Capital Grants & Contributions | 1,699,319 | 913,451 | 652,429 | 656,179 |
| Growing our Economy | | | | |
| <u>Town Planning & Development Services</u> | | | | |
| S7.12 Contributions | 150,000 | 150,000 | 150,000 | 150,000 |
| S7.11 Rural Development Heavy Haulage Contributions | 1,231,650 | 329,027 | 48,816 | 49,792 |
| Total Town Planning & Development Services | 1,381,650 | 479,027 | 198,816 | 199,792 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|--|---------------------|---------------------|---------------------|---------------------|
| <u>Capital Grants & Contributions (continued)</u> | | | | |
| <u>Growing our Economy (continued)</u> | | | | |
| <u>Northern Rivers Livestock Exchange</u> | | | | |
| Capital Works Levy | 195,300 | 240,000 | 247,500 | 265,200 |
| Total Northern Rivers Livestock Exchange | 195,300 | 240,000 | 247,500 | 265,200 |
| Total Growing our Economy Capital Grants and Contributions | 1,576,950 | 719,027 | 446,316 | 464,992 |
| <u>Looking after our Environment</u> | | | | |
| <u>Waste Management</u> | | | | |
| EPA Grant Bora Ridge Transfer Station | 20,000 | 0 | 0 | 0 |
| Total Waste Management | 20,000 | 0 | 0 | 0 |
| <u>Water Supplies</u> | | | | |
| S64 Contributions | 150,000 | 150,000 | 150,000 | 150,000 |
| Total Water Supplies | 150,000 | 150,000 | 150,000 | 150,000 |
| <u>Sewerage Services</u> | | | | |
| S64 Contributions | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Sewerage Services | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Looking after our Environment Capital Grants and Contributions | 270,000 | 250,000 | 250,000 | 250,000 |
| Total Capital Grants & Contributions | 3,546,269 | 1,882,478 | 1,348,745 | 1,371,171 |
| <u>Loan Funds Utilised</u> | | | | |
| <u>Looking after our Environment</u> | | | | |
| <u>Waste Management</u> | | | | |
| Loan Borrowings - Waste Management | 0 | 2,500,000 | 3,000,000 | 1,500,000 |
| Total Waste Management | 0 | 2,500,000 | 3,000,000 | 1,500,000 |
| Total Looking after our Environment Loan Funds Utilised | 0 | 2,500,000 | 3,000,000 | 1,500,000 |
| Total Loan Funds Utilised | 0 | 2,500,000 | 3,000,000 | 1,500,000 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| <u>Deferred Debtor Repayments</u> | | | | |
| Making Council Great | | | | |
| <u>Governance & Advocacy</u> | | | | |
| Deferred Debtor Repay - Pac Coast Rail | 1,300 | 1,300 | 1,300 | 1,300 |
| Total Governance & Advocacy | 1,300 | 1,300 | 1,300 | 1,300 |
| Total Making Council Great Deferred Debtor Repayments | 1,300 | 1,300 | 1,300 | 1,300 |
| Total Deferred Debtor Repayments | 1,300 | 1,300 | 1,300 | 1,300 |
| <u>Proceeds from the Sale of Assets</u> | | | | |
| Connecting People & Places | | | | |
| <u>Libraries</u> | | | | |
| Library Book Sales | 500 | 500 | 500 | 500 |
| Total Libraries | 500 | 500 | 500 | 10,500 |
| Total Connecting People & Places Proceeds from the Sale of Assets | 500 | 500 | 500 | 10,500 |
| Growing our Economy | | | | |
| <u>Real Estate Development</u> | | | | |
| Casino Industrial Land | 260,000 | 0 | 0 | 0 |
| Lot 2 19 Woodburn St Health One | 1,025,000 | 0 | 0 | 0 |
| Reynolds Rd Industrial Land | 0 | 1,000,000 | 0 | 300,000 |
| Canning Drive Residential | 1,200,000 | 720,000 | 0 | 0 |
| Residential Land Sale | 0 | 0 | 1,040,000 | 910,000 |
| Industrial Land Sale | 0 | 0 | 600,000 | 600,000 |
| Total Real Estate Development | 2,485,000 | 1,720,000 | 1,640,000 | 1,810,000 |
| Total Growing our Economy Proceeds from the Sale of Assets | 2,485,000 | 1,720,000 | 1,640,000 | 1,810,000 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates
Capital Revenue 2018/2019 - 2021/2022

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|--|---------------------|---------------------|---------------------|---------------------|
| <u>Proceeds from the Sale of Assets (continued)</u> | | | | |
| Looking after our Environment | | | | |
| <u>Waste Management</u> | | | | |
| Plant Sales | 52,273 | 70,000 | 75,709 | 22,682 |
| Total Waste Management | 52,273 | 70,000 | 75,709 | 22,682 |
| Total Looking after our Environment Proceeds from the Sale of Assets | 52,273 | 70,000 | 75,709 | 22,682 |
| Making Council Great | | | | |
| <u>Fleet Management</u> | | | | |
| Plant Sales | 532,818 | 507,034 | 480,871 | 521,693 |
| Total Fleet Management | 532,818 | 507,034 | 480,871 | 521,693 |
| Total Making Council Great Proceeds from the Sale of Assets | 532,818 | 507,034 | 480,871 | 521,693 |
| Total Proceeds from the Sale of Assets | 3,070,591 | 2,297,534 | 2,197,080 | 2,364,875 |
| Total Capital Revenue | 6,618,160 | 6,681,312 | 6,547,125 | 5,237,346 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure | | | | |
| Swimming Pools | | | | |
| <i>Casino Swimming Pool</i> | | | | |
| Filtration & Reticulation Renewals | 0 | 1,000,000 | 0 | 0 |
| <i>Coraki Swimming Pool</i> | | | | |
| Filtration Upgrade, Splash Pad & Renewals | 155,000 | 30,000 | 0 | 0 |
| <i>Evans Head Aquatic Centre</i> | | | | |
| Bunding, Concrete & Corrosion Repairs | 25,000 | 0 | 0 | 0 |
| <i>Woodburn Swimming Pool</i> | | | | |
| Filtration & Reticulation Renewals | 210,000 | 60,000 | 0 | 0 |
| Total Swimming Pools | 390,000 | 1,090,000 | 0 | 0 |
| Libraries | | | | |
| Library Car Replacement | 0 | 0 | 0 | 35,000 |
| Library Book Purchases | 88,305 | 90,513 | 92,776 | 95,095 |
| Furniture & Fittings | 5,269 | 5,369 | 5,471 | 5,575 |
| Laptop Replacement Program | 0 | 9,000 | 0 | 0 |
| <i>Casino Library</i> | | | | |
| Render Internal Walls | 4,140 | 0 | 0 | 0 |
| Create a Makerspace/technology space | 43,000 | 0 | 0 | 0 |
| Online PC Booking System | 10,000 | 0 | 0 | 0 |
| Solas Library App | 14,500 | 0 | 0 | 0 |
| Library Management System be hosted | 11,037 | 0 | 0 | 0 |
| <i>Coraki Library</i> | | | | |
| Carpet Replacement | 2,500 | 0 | 0 | 0 |
| Crimsafe | 4,036 | 0 | 0 | 0 |
| Total Libraries | 182,787 | 104,882 | 98,247 | 135,670 |
| Cemeteries | | | | |
| <i>Casino Lawn Cemetery</i> | | | | |
| Concrete Strips | 12,000 | 0 | 17,000 | 0 |
| Memorial Garden | 5,000 | 0 | 0 | 5,000 |
| Columbarium Walls | 0 | 0 | 13,000 | 0 |
| Expansion Earthworks | 10,000 | 0 | 0 | 0 |
| Expansion Infrastructure | 4,000 | 5,000 | 0 | 10,000 |
| <i>Casino West St Cemetery</i> | | | | |
| Expansion Infrastructure | 5,951 | 0 | 0 | 0 |
| <i>Coraki Cemetery</i> | | | | |
| Infrastructure Improvements | 5,000 | 5,000 | 5,000 | 0 |
| Concrete Strips | 5,000 | 0 | 5,000 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure | | | | |
| Swimming Pools | | | | |
| <i>Casino Swimming Pool</i> | | | | |
| Filtration & Reticulation Renewals | 0 | 1,000,000 | 0 | 0 |
| <i>Coraki Swimming Pool</i> | | | | |
| Filtration Upgrade, Splash Pad & Renewals | 155,000 | 30,000 | 0 | 0 |
| <i>Evans Head Aquatic Centre</i> | | | | |
| Bunding, Concrete & Corrosion Repairs | 25,000 | 0 | 0 | 0 |
| <i>Woodburn Swimming Pool</i> | | | | |
| Filtration & Reticulation Renewals | 210,000 | 60,000 | 0 | 0 |
| Total Swimming Pools | 390,000 | 1,090,000 | 0 | 0 |
| Libraries | | | | |
| Library Car Replacement | 0 | 0 | 0 | 35,000 |
| Library Book Purchases | 88,305 | 90,513 | 92,776 | 95,095 |
| Furniture & Fittings | 5,269 | 5,369 | 5,471 | 5,575 |
| Laptop Replacement Program | 0 | 9,000 | 0 | 0 |
| <i>Casino Library</i> | | | | |
| Render Internal Walls | 4,140 | 0 | 0 | 0 |
| Create a Makerspace/technology space | 43,000 | 0 | 0 | 0 |
| Online PC Booking System | 10,000 | 0 | 0 | 0 |
| Solas Library App | 14,500 | 0 | 0 | 0 |
| Library Management System be hosted | 11,037 | 0 | 0 | 0 |
| <i>Coraki Library</i> | | | | |
| Carpet Replacement | 2,500 | 0 | 0 | 0 |
| Crimsafe | 4,036 | 0 | 0 | 0 |
| Total Libraries | 182,787 | 104,882 | 98,247 | 135,670 |
| Cemeteries | | | | |
| <i>Casino Lawn Cemetery</i> | | | | |
| Concrete Strips | 12,000 | 0 | 17,000 | 0 |
| Memorial Garden | 5,000 | 0 | 0 | 5,000 |
| Columbarium Walls | 0 | 0 | 13,000 | 0 |
| Expansion Earthworks | 10,000 | 0 | 0 | 0 |
| Expansion Infrastructure | 4,000 | 5,000 | 0 | 10,000 |
| <i>Casino West St Cemetery</i> | | | | |
| Expansion Infrastructure | 5,951 | 0 | 0 | 0 |
| <i>Coraki Cemetery</i> | | | | |
| Infrastructure Improvements | 5,000 | 5,000 | 5,000 | 0 |
| Concrete Strips | 5,000 | 0 | 5,000 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure (continued) | | | | |
| <u>Cemeteries (cont)</u> | | | | |
| <i>Evans Head Lawn Cemetery</i> | | | | |
| Concrete Strips | 0 | 5,000 | 0 | 5,000 |
| Columbarium Wall | 0 | 0 | 0 | 13,000 |
| Expansion Infrastructure | 9,000 | 5,000 | 0 | 7,000 |
| Total Cemeteries | 55,951 | 20,000 | 40,000 | 40,000 |
| <u>Sports Grounds, Parks & Facilities</u> | | | | |
| <i>Casino - Parks</i> | | | | |
| QE Park - Sporting Complex Enhancement | 336,413 | 0 | 0 | 0 |
| <i>Evans Head - Parks</i> | | | | |
| Stan Payne Oval - Sporting Facility Enhancement | 105,360 | 0 | 0 | 0 |
| Off-Leash Dog Area - Fencing | 25,000 | 0 | 0 | 0 |
| Rock Fishing Signage | 5,000 | 0 | 0 | 0 |
| <i>Coraki - Parks</i> | | | | |
| Coraki Public Facilities Upgrades (Community Fund) | 40,000 | 0 | 0 | 0 |
| <i>Rappville</i> | | | | |
| Rappville Public Facilities Upgrades (Community Fund) | 20,000 | 0 | 0 | 0 |
| <i>Woodburn - Parks</i> | | | | |
| Woodburn Oval - Enhance Sporting Facilities Canteen | 98,714 | 0 | 0 | 0 |
| Woodburn Riverside Park - Playground & Central Hub Area | 200,000 | 0 | 0 | 0 |
| <i>Casino Showground</i> | | | | |
| Main Grandstand Upgrade (RSV 08/09) | 0 | 0 | 30,000 | 0 |
| <i>Evans Head Surf Club</i> | | | | |
| Upgrades | 23,077 | 23,423 | 23,774 | 24,131 |
| SCCF Beach Access Enhancement | 185,765 | 0 | 0 | 0 |
| <i>All Areas</i> | | | | |
| Facility Upgrades Shelters | 10,000 | 10,000 | 10,000 | 10,000 |
| Replace Non-Compliant Playground Equip (SRV 08/09) | 5,000 | 5,000 | 5,000 | 5,000 |
| Renewals at various Facilities & Parks (SRV 14/15) | 165,000 | 185,000 | 185,000 | 185,000 |
| Sports Grounds - Light Pole Replacement (SRV 08/09) | 10,000 | 10,000 | 10,000 | 10,000 |
| <i>Public Toilets</i> | | | | |
| Refurbishments (SRV 14/15) | 40,000 | 40,000 | 40,000 | 40,000 |
| Total Sports Grounds, Parks & Facilities | 1,269,329 | 273,423 | 303,774 | 274,131 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure (continued) | | | | |
| Community Centres and Halls | | | | |
| Asset Renewals to be allocated | 35,276 | 45,825 | 46,512 | 47,210 |
| Casino Civic Hall Revitalisation Stage 2 | 88,172 | 0 | 0 | 0 |
| Cultural & Art Facilities (SRV 14/15) | 15,000 | 15,000 | 15,000 | 15,000 |
| Total Community Centres and Halls | 138,448 | 60,825 | 61,512 | 62,210 |
| Building & Maintaining Roads | | | | |
| <i>Urban Local Roads & Bridges</i> | | | | |
| <i>Roads to Recovery Program</i> | | | | |
| <i>Casino</i> | | | | |
| Bennett St - Centre St to Leilani Close | 65,000 | 0 | 0 | 0 |
| Farley St - Centre St to Walker St | 155,000 | 0 | 0 | 0 |
| Farley St - West St to Centre St | 0 | 155,000 | 0 | 0 |
| Hickey St - Hare St to Light St | 0 | 80,000 | 0 | 0 |
| Canterbury St - Gitana St to Gray St | 0 | 75,000 | 0 | 0 |
| Cedar Ave | 0 | 0 | 50,000 | 0 |
| Farley St - Hickey St to Wheat St | 0 | 0 | 159,172 | 0 |
| Adam St - Cope St to Hare St | 0 | 0 | 0 | 140,000 |
| <i>SRV 14/15</i> | | | | |
| Clarence St - Hotham St to Colches St | 0 | 65,000 | 0 | 0 |
| <i>Laneways</i> | | | | |
| Terminal Pde Casino | 105,000 | 0 | 0 | 0 |
| Josephs Ln Coraki | 0 | 75,000 | 0 | 0 |
| Josephs Ln Coraki | 0 | 0 | 75,000 | 0 |
| Oak Ln Casino | 0 | 0 | 0 | 50,000 |
| <i>Tree Planting Program</i> | | | | |
| Town Entries | 40,000 | 40,000 | 40,000 | 40,000 |
| <i>Kerb & Gutter Replacement Program - All Areas (SRV 14/15)</i> | | | | |
| All Areas | 169,272 | 145,272 | 208,100 | 156,272 |
| <i>Urban Road Sign Renewals</i> | | | | |
| All Areas | 48,400 | 49,600 | 50,800 | 52,100 |
| <i>Urban Reseal Program</i> | | | | |
| All Areas | 400,431 | 408,440 | 416,609 | 424,941 |
| <i>Urban Heavy Patching Program</i> | | | | |
| Urban Heavy Patching - All Areas | 41,393 | 42,428 | 43,488 | 44,575 |
| <i>RMS Active Transport Program</i> | | | | |
| RMS Active Transport Program | 40,000 | 40,000 | 40,000 | 40,000 |
| Total Urban Local Roads & Bridges Capital Expenditure | 1,064,496 | 1,175,740 | 1,083,169 | 947,888 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure (continued) | | | | |
| Building & Maintaining Roads (continued) | | | | |
| <i>Sealed Rural Local Roads & Bridges</i> | | | | |
| <i>Roads to Recovery Program</i> | | | | |
| Fogwells Rd - CH 3900 to 4350 | 140,000 | 0 | 0 | 0 |
| Fogwells Rd - CH 5300 to 6500 | 350,000 | 0 | 0 | 0 |
| Sextonville Rd - CH 4600 to 5200 (RTR \$91,772) | 240,000 | 0 | 0 | 0 |
| JTR Small Bridge (Four Mile Creek Bridge) | 0 | 529,400 | 0 | 0 |
| Fogwells Rd - CH 6200 to 7100 (RTR \$241,772) | 0 | 365,000 | 0 | 0 |
| Fogwells Rd - CH 7100 to 8000 | 0 | 0 | 380,000 | 0 |
| Sextonville Rd - CH 5200 to 5500 | 0 | 0 | 150,000 | 0 |
| Ellangowan Rd - CH 7100 to 7900 (RTR \$62,600) | 0 | 0 | 404,000 | 0 |
| Fogwells Rd - CH 8000 to 9000 | 0 | 0 | 0 | 400,000 |
| Wyan Rd - CH TBA (RTR \$261,772) | 0 | 0 | 0 | 500,000 |
| <i>Sealed Rural Local Roads & Bridges SRV 14/15</i> | | | | |
| Tatham Bridge Investigation | 30,000 | 0 | 0 | 0 |
| Neileys Lagoon Rd Bridge | 20,000 | 0 | 0 | 0 |
| Manifold Rd - Final Stage - 500m | 332,000 | 0 | 0 | 0 |
| Tomki Tatham Rd - CH 465 to 950 | 200,000 | 0 | 0 | 0 |
| Rappville Rd - CH TBA | 0 | 316,000 | 0 | 0 |
| Manifold Rd Cutting Works | 0 | 250,000 | 0 | 0 |
| Tomki Tatham Rd - CH 950 to 1765 | 0 | 0 | 350,000 | 0 |
| Elllots Rd Bridge | 0 | 0 | 0 | 30,000 |
| Coraki Ellangowan Rd West 0 to 1500 | 0 | 0 | 0 | 500,000 |
| Capital Grants Works | 400,000 | 400,000 | 400,000 | 400,000 |
| Heavy Patching | 104,862 | 107,484 | 110,171 | 112,925 |
| Rural Roads Drainage | 36,163 | 36,886 | 37,624 | 38,376 |
| Signage Renewal | 11,000 | 11,000 | 11,000 | 11,000 |
| Guardrail Replacement Program | 70,000 | 70,000 | 70,000 | 70,000 |
| Rural Reseal Program | 902,526 | 955,707 | 974,821 | 994,317 |
| Total Sealed Rural Local Roads & Bridges | 2,836,551 | 3,041,477 | 2,887,616 | 3,056,618 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure (continued) | | | | |
| Building & Maintaining Roads (continued) | | | | |
| <i>Sealed Rural Regional Roads & Bridges</i> | | | | |
| MR145 Casino-Coraki Rd CH10-10.5 REPAIR | 163,505 | 0 | 0 | 0 |
| MR145 Casino-Coraki Rd CH12.6-13.1 REPAIR | 326,132 | 0 | 0 | 0 |
| MR145 Casino-Coraki Rd CH3.6-4.1 REPAIR | 0 | 332,656 | 0 | 0 |
| MR153 Woodburn-Evans Head Rd CH2.4-2.9 REPAIR | 0 | 0 | 339,308 | 0 |
| MR153 Woodburn-Evans Head Rd CH2.56-3.06 REPAIR | 0 | 0 | 0 | 346,096 |
| Signage Renewal | 5,000 | 5,000 | 5,000 | 5,000 |
| Reseal Program | 108,000 | 108,000 | 108,000 | 108,000 |
| Heavy Patching | 235,000 | 245,000 | 255,000 | 260,000 |
| MR145 East Heavy Patching | 138,375 | 141,834 | 0 | 0 |
| Total Sealed Rural Regional Roads & Bridges | 976,012 | 832,490 | 707,308 | 719,096 |
| <i>Unsealed Rural Local Roads & Bridges</i> | | | | |
| Gravel Resheets | 150,000 | 154,382 | 562,100 | 607,100 |
| Additional Gravel Resheets (SRV 08/09) | 0 | 2,500 | 107,900 | 142,900 |
| Total Unsealed Rural Local Roads & Bridges | 150,000 | 156,882 | 670,000 | 750,000 |
| <i>Footpaths</i> | | | | |
| <i>Casino</i> | | | | |
| West to River behind Swimming Pool | 70,000 | 0 | 0 | 0 |
| Hare Street - Cloches Street to Centre Street (S94A) | 0 | 100,000 | 0 | 0 |
| Colches Street - Canterbury to Railway parade (western) | 0 | 20,000 | 0 | 0 |
| Canterbury Street - Hospital entrance to join existing in Gitana | 0 | 0 | 40,000 | 0 |
| Gitana Street - North to Canterbury (western) | 0 | 0 | 30,000 | 0 |
| West Street - Richmond to Barker (eastern) (S94A) | 0 | 0 | 40,000 | 0 |
| West Street - Richmond to River (eastern) (S94A) | 0 | 0 | 15,000 | 0 |
| North Street - Gitana to Hotham (southern side) | 0 | 0 | 65,000 | 0 |
| <i>Broadwater</i> | | | | |
| Broadwater Evans Head Road - Pacific Hwy to McDonald St | 0 | 0 | 0 | 40,000 |
| <i>Coraki</i> | | | | |
| Grenfell Street - Martin to Bridge (northern) | 0 | 25,000 | 0 | 0 |
| <i>Evans Head</i> | | | | |
| Woodburn St - Vinnies to Oak Ln to RSL McDonald Pl | 25,000 | 0 | 0 | 0 |
| Booyong Street - Park to Beech (southern) | 30,000 | 0 | 0 | 0 |
| Cypress Street- Cashmore to Elm (eastern) (S94A) | 50,000 | 0 | 0 | 0 |
| <i>Woodburn</i> | | | | |
| Duke Street - Pacific Highway to Richmond (western) (S94A) | 15,000 | 0 | 0 | 0 |
| Woodburn Street - Pacific Highway to Wagner | 0 | 45,000 | 0 | 0 |
| Wagner Street - Cedar to Woodburn (northern) | 0 | 0 | 0 | 30,000 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Connecting People & Places Capital Expenditure (continued) | | | | |
| <u>Building & Maintaining Roads (continued)</u> | | | | |
| <i>Footpaths (continued)</i> | | | | |
| <i>Renewals to be allocated</i> | | | | |
| Casino Footpaths - Renewals to be allocated | 20,300 | 20,800 | 21,200 | 21,600 |
| Evans Head Footpaths - Renewals to be allocated | 8,400 | 8,600 | 8,800 | 9,000 |
| Total Footpaths | 218,700 | 219,400 | 220,000 | 100,600 |
| <i>Aerodromes</i> | | | | |
| <i>Casino</i> | | | | |
| Reseal Runway (SRV 08/09) | 0 | 175,800 | 0 | 0 |
| Total Aerodromes | 0 | 175,800 | 0 | 0 |
| Total Building and Maintaining Roads Capital Expenditure | 5,245,759 | 5,601,789 | 5,568,093 | 5,574,202 |
| Total Connecting People & Places Capital Expenditure | 7,282,274 | 7,150,920 | 6,071,626 | 6,086,213 |
| Growing our Economy Capital Expenditure | | | | |
| <u>Quarries</u> | | | | |
| <i>Woodview Quarry</i> | | | | |
| Rehabilitation & Revegetation | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Quarries | 10,000 | 10,000 | 10,000 | 10,000 |
| <u>Northern Rivers Livestock Exchange</u> | | | | |
| Plant Purchases | 100,000 | 25,000 | 0 | 0 |
| Technology Upgrades | 50,000 | 50,000 | 0 | 0 |
| Total Northern Rivers Livestock Exchange | 150,000 | 75,000 | 0 | 0 |
| <u>Real Estate Development</u> | | | | |
| Residential Land Purchase | 0 | 1,500,000 | 0 | 0 |
| Residential Land Development | 0 | 0 | 1,000,000 | 0 |
| Reynolds Rd Industrial Subdivision - Construction | 15,000 | 0 | 0 | 0 |
| Industrial Land Acquisition | 2,000,000 | 0 | 0 | 0 |
| Industrial Land Development | 0 | 1,000,000 | 0 | 1,000,000 |
| Canning Drive Residential Land Construction | 800,000 | 0 | 0 | 0 |
| Total Real Estate Development | 2,815,000 | 2,500,000 | 1,000,000 | 1,000,000 |
| Total Growing our Economy Capital Expenditure | 2,975,000 | 2,585,000 | 1,010,000 | 1,010,000 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|--|---------------------|---------------------|---------------------|---------------------|
| Looking after our Environment Capital Expenditure | | | | |
| Waste Management | | | | |
| <i>Plant Purchases</i> | | | | |
| Plant 157 - Isuzu Garbage Truck | 0 | 0 | 0 | 72,727 |
| Plant 158 - Replace Garbage Truck | 0 | 0 | 427,273 | 0 |
| Plant 163 - Replace Lower River Garbage Truck | 0 | 460,000 | 0 | 0 |
| Plant 177 - Mitsubishi Canter Fuso | 0 | 0 | 0 | 68,182 |
| Plant 230 - Dean Tandem Bed Trailer | 13,636 | 0 | 0 | 0 |
| Plant 232 - Dean Tandem Bed Trailer | 0 | 0 | 0 | 15,455 |
| Plant 396 - McMillan CP20 | 0 | 0 | 9,091 | 0 |
| Plant 424 - Replace Hustler Mower | 0 | 0 | 31,818 | 0 |
| Plant 350 - Excavator | 170,000 | 0 | 0 | 0 |
| <i>Nammoona Landfill</i> | | | | |
| Mobile Garbage Bins | 15,000 | 0 | 15,000 | 0 |
| Tip Shop Facility | 0 | 80,000 | 0 | 0 |
| Impound Shelter | 15,000 | 0 | 0 | 15,000 |
| Capping Plan Cells 1-4 | 10,000 | 0 | 0 | 0 |
| Cell Capping | 623,000 | 698,000 | 890,000 | 1,108,000 |
| Cell 6 Planning & Preparation | 105,000 | 0 | 0 | 0 |
| Cell 6 Approval & Construction | 0 | 3,000,000 | 3,500,000 | 2,000,000 |
| Signage | 10,000 | 0 | 0 | 0 |
| Weighbridge Relocation | 0 | 250,000 | 0 | 0 |
| Fencing | 60,000 | 0 | 0 | 0 |
| CRC Reorientation | 30,000 | 0 | 0 | 0 |
| Drum Muster Relocation | 7,000 | 0 | 0 | 0 |
| <i>Bora Ridge Transfer Station</i> | | | | |
| Cell Capping | 950,000 | 0 | 0 | 0 |
| Transfer Station Upgrades | 295,960 | 0 | 0 | 0 |
| <i>Evans Head Transfer Station</i> | | | | |
| Weighbridge Roofing | 28,000 | 0 | 0 | 0 |
| Fencing | 6,000 | 0 | 0 | 0 |
| <i>Rappville Transfer Station</i> | | | | |
| Transfer Station Upgrade | 8,000 | 0 | 0 | 0 |
| Total Waste Management | 2,346,596 | 4,488,000 | 4,873,182 | 3,279,364 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Looking after our Environment Capital Expenditure | | | | |
| <u>Stormwater Management</u> | | | | |
| <i>Casino</i> | | | | |
| Drainage Improvements | 10,000 | 10,000 | 10,000 | 10,000 |
| Replace concrete pipes (Canterbury/ Hickey) (Asset ID- 74848) | 20,000 | 0 | 0 | 0 |
| Replace concrete pipes - Dyraaba St/ Walker St (75039) | 20,000 | 0 | 0 | 0 |
| Replace concrete pipes - Dyraaba St/ Walker St (75040) | 20,000 | 0 | 0 | 0 |
| Replace concrete pipes -94 Hickey St (74046) | 20,000 | 0 | 0 | 0 |
| Replace concrete pipes -96 Hickey St (74049) | 15,000 | 0 | 0 | 0 |
| Increase Drainage Points Hotham St from Railway Pde to River | 0 | 0 | 30,000 | 0 |
| <i>Broadwater</i> | | | | |
| Pac Hwy & Little Pitt St Improvements | 0 | 50,000 | 0 | 0 |
| <i>Coraki</i> | | | | |
| Replace concrete pipes - Church Ln (77002) | 0 | 0 | 10,000 | 0 |
| <i>Evans Head</i> | | | | |
| Yarran Ln Drainage Improvements | 30,000 | 0 | 0 | 0 |
| Intersection Ocean Dr & Bundjalung Rd | 0 | 45,000 | 0 | 0 |
| Oak St Stormwater Capacity Upgrade | 0 | 45,000 | 0 | 0 |
| Booyong St - adjacent Stan Payne Oval | 0 | 45,000 | 0 | 0 |
| Illawong Lane Drainage Upgrade | 213,435 | 213,435 | 143,268 | 143,268 |
| Replace concrete pipes -Myall St (76778, 76779) | 90,000 | 0 | 0 | 0 |
| <i>Woodburn/Rappville/Rileys Hill</i> | | | | |
| Woodburn - Increase Drainage Points Richmond St | 0 | 0 | 0 | 30,000 |
| Total Stormwater Management | 438,435 | 408,435 | 193,268 | 183,268 |
| <u>Water Supplies</u> | | | | |
| <i>Mains Replacements - Casino</i> | | | | |
| Stapleton Ave - Diary St to West St | 60,000 | 0 | 0 | 0 |
| Clay Ave - Wooroowoolgan St to West St | 72,000 | 0 | 0 | 0 |
| East St - Wharf St South to 100 uPVC | 0 | 47,000 | 0 | 0 |
| Wooroowoolgan St - Light St to Clay Ave | 32,000 | 0 | 0 | 0 |
| Wooroowoolgan St - Clay Ave to Hare St | 35,000 | 0 | 0 | 0 |
| Raphael Pde; Walker St to Hickey St | 60,000 | 0 | 0 | 0 |
| Cedar Ave; Colches St to Jersey St | 34,000 | 0 | 0 | 0 |
| Canterbury St; Gitana St to Gray St | 54,000 | 0 | 0 | 0 |
| Hichey St; Hare St to existing uPVC (Light St) | 35,000 | 0 | 0 | 0 |
| Colches St Nth; McDougall St south | 0 | 32,000 | 0 | 0 |
| Colches St Nth; McDougall St to Waratah | 0 | 22,500 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|--|---------------------|---------------------|---------------------|---------------------|
| Looking after our Environment Capital Expenditure (continued) | | | | |
| <u>Water Supplies (continued)</u> | | | | |
| <i>Mains Replacements - Casino (continued)</i> | | | | |
| Colches St; Cedar St to Farley St | 0 | 18,000 | 0 | 0 |
| Colches St; Lennox St to Stapleton Ave + Hare St slipway | 0 | 65,000 | 0 | 0 |
| Cope st; Hickey St/Windsor Ave to Adam St | 0 | 39,000 | 0 | 0 |
| Farley St; Colches St to Jersey St | 0 | 32,500 | 0 | 0 |
| Pratt St; Hickey St to Wheat St | 0 | 65,000 | 0 | 0 |
| Colches St Nth; Waratah to Sandiland St | 0 | 0 | 22,500 | 0 |
| Division Street; West St to Rifle Range Road | 0 | 0 | 70,000 | 0 |
| Hickey St; Lennox St to Cope St | 0 | 0 | 38,000 | 0 |
| Lees Ave; Hare St North to existing uPVC | 0 | 0 | 15,000 | 0 |
| Morwick St; North St to Apsley St | 0 | 0 | 32,500 | 0 |
| Rayner St; Centre St to West St | 0 | 0 | 55,000 | 0 |
| Sandilands St; Colches St Nth to Hotham St | 0 | 0 | 56,000 | 0 |
| Stapleton Ave; Colches St to Diary St | 0 | 0 | 56,000 | 0 |
| Wharf St; East Street to drain | 0 | 0 | 22,500 | 0 |
| Dean St; Hickey St to Wheat St | 0 | 0 | 0 | 62,500 |
| Division St; West St to Centre St | 0 | 0 | 0 | 56,000 |
| Hartley St; Adam St to East St | 0 | 0 | 0 | 60,000 |
| High St; Apsley St to PVC @ 30 High St | 0 | 0 | 0 | 112,000 |
| Teak St; Short St to dead-end | 0 | 0 | 0 | 67,500 |
| <i>Mains Replacements - Coraki</i> | | | | |
| Bridge St; Yabsley north to dead-end | 35,000 | 0 | 0 | 0 |
| Queen Elizabeth Dr; Yabsley north to Lagoon Rd | 0 | 40,000 | 40,000 | 0 |
| Queen Elizabeth Dr; Yabsley north to Lagoon Rd | 0 | 0 | 0 | 8,000 |
| Bridge Str; Adam St crossing | 0 | 0 | 0 | 26,000 |
| <i>Mains Replacements - Evans Head</i> | | | | |
| Mains to be allocated | 70,000 | 70,000 | 70,000 | 70,000 |
| <i>Water Meter Replacement Program</i> | | | | |
| Planned Renewals | 10,000 | 10,000 | 10,000 | 10,000 |
| Meter and Service Installations | 10,000 | 10,000 | 10,000 | 10,000 |
| <i>Water Reservoir - Broadwater</i> | | | | |
| Access Road | 45,000 | 0 | 0 | 0 |
| <i>Water Reservoir - Evans Head</i> | | | | |
| Evans HLT Booster PS - System Improvement Lower River | 200,000 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Looking after our Environment Capital Expenditure (continued) | | | | |
| <u>Water Supplies (continued)</u> | | | | |
| <i>Water Treatment Plants</i> | | | | |
| Emergency Source Design | 0 | 200,000 | 500,000 | 0 |
| RWPS Solar Installation | 0 | 350,000 | 0 | 0 |
| Chlorine Dosing Skid & Dosing Valves | 20,000 | 0 | 0 | 0 |
| Relocate Control Panels for No. 3 and No. 4 Filters + correct backwash sequencing | 20,000 | 0 | 0 | 0 |
| Replace bull and pinion gears with gearbox on travelling bridge | 30,000 | 0 | 0 | 0 |
| RWPS - Renew control system on Johnston Screen Air blast | 5,000 | 0 | 0 | 0 |
| RWPS - Renew slurry pump and control system | 25,000 | 0 | 0 | 0 |
| RWPS - Level and stabilise dosing building | 30,000 | 0 | 0 | 0 |
| <i>Other</i> | | | | |
| Supply System Improv Casino | 0 | 200,000 | 0 | 0 |
| Supply System Improv Lower River | 0 | 200,000 | 0 | 0 |
| W Other Cap - Provide Water to new release areas Lower River | 0 | 200,000 | 0 | 0 |
| SCADA Renewal | 10,000 | 10,000 | 10,000 | 10,000 |
| Future Water Renewals | 360,000 | 400,000 | 400,000 | 400,000 |
| <i>Plant & Equipment</i> | | | | |
| Plant Purchases | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Water Supplies | 1,262,000 | 2,021,000 | 1,417,500 | 902,000 |
| <u>Sewerage Services</u> | | | | |
| <i>All Areas - to be allocated</i> | | | | |
| Mains Repairs to be allocated | 30,000 | 30,000 | 30,000 | 30,000 |
| Junction Repairs to be allocated | 80,000 | 80,000 | 50,000 | 50,000 |
| Manhole Repairs to be allocated | 100,000 | 100,000 | 100,000 | 100,000 |
| Broadwater Sewer Scheme Supply e-One Unit - to be allocated | 10,000 | 10,000 | 10,000 | 10,000 |
| Relining Program | 800,000 | 0 | 800,000 | 0 |
| Future Sewer Renewals | 0 | 570,000 | 640,000 | 0 |
| <i>Sewerage Pump Stations</i> | | | | |
| <i>Casino</i> | | | | |
| Pump Stn SCADA Renewal | 20,000 | 20,000 | 20,000 | 20,000 |
| Design PS4,7,8,9,11,14,15 | 60,000 | 0 | 0 | 0 |
| PS 4 Upgrade | 0 | 0 | 220,000 | 0 |
| PS 15 Upgrade | 0 | 80,000 | 0 | 0 |
| PS 8 Upgrade | 0 | 0 | 90,000 | 0 |
| PS 7 Upgrade | 0 | 0 | 0 | 175,000 |
| <i>Evans Head</i> | | | | |
| PS 4 Replace Pumps/Construct Emerg Storage | 0 | 0 | 0 | 486,000 |
| <i>Broadwater</i> | | | | |
| Rising Main Air Valve Renewal | 60,000 | 0 | 0 | 0 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|--|---------------------|---------------------|---------------------|---------------------|
| Looking after our Environment Capital Expenditure (continued) | | | | |
| <u>Sewerage Services (continued)</u> | | | | |
| <i>Sewerage Treatment Plants</i> | | | | |
| <i>Casino</i> | | | | |
| Biosolids Management Investigations | 50,000 | 0 | 0 | 0 |
| Wetlands Management | 50,000 | 0 | 0 | 0 |
| Septic Receiving Station - Investigate and Design | 20,000 | 0 | 0 | 0 |
| Septic Receiving Station - Supply/Install/Construct | 0 | 0 | 180,000 | 0 |
| TF No.3 (western) - replace distribution arms | 20,000 | 0 | 0 | 0 |
| Refurbish/Replace Walkway around Sed Tank Building | 10,000 | 0 | 0 | 0 |
| Humus P/S valves and pipework to be replaced | 100,000 | 0 | 0 | 0 |
| Humus Draw Off and Digester Mixers on SCADA control | 0 | 5,000 | 0 | 0 |
| New Blower with VSD Control | 0 | 40,000 | 0 | 0 |
| Electrical Room Extension | 0 | 0 | 50,000 | 0 |
| Sewerage System Improvements | 0 | 100,000 | 0 | 0 |
| Digestors & Humus Tanks - Refurbish - Investigations | 25,000 | 0 | 0 | 0 |
| Digestors - Refurbish Vent Shafts | 15,000 | 0 | 0 | 0 |
| Inletworks Bypass screen augmentation | 30,000 | 0 | 0 | 0 |
| <i>Coraki</i> | | | | |
| Refurbish Drying Beds | 100,000 | 0 | 0 | 0 |
| Rotork on Humus Draw off plus SCADA Control | 25,000 | 0 | 0 | 0 |
| Digestors - Condition Inspection and refurbishment strategy | 0 | 10,000 | 0 | 0 |
| Digestors - Refurbishment | 0 | 0 | 0 | 50,000 |
| Reuse Building - Reseal Bunded Area in Chlorine Room | 20,000 | 0 | 0 | 0 |
| GENSET | 60,000 | 0 | 0 | 0 |
| Stage 1 Upgrade - Designs - concept/detailed | 0 | 350,000 | 0 | 0 |
| Stage 1 Upgrade - Construction | 0 | 0 | 0 | 1,400,000 |
| <i>Evans Head</i> | | | | |
| Storm Tank Automation | 5,000 | 0 | 0 | 0 |
| Enclose Generator and high volume pump | 35,000 | 0 | 0 | 0 |
| <i>Plant & Equipment</i> | | | | |
| Plant & Equipment | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Sewerage Services | 1,735,000 | 1,405,000 | 2,200,000 | 2,331,000 |
| Total Looking after our Environment Capital Expenditure | 5,782,031 | 8,322,435 | 8,683,950 | 6,695,632 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Capital Expenditure 2019/2020 - 2022/2023

| Description | Budget 2019/2020 | Budget 2020/2021 | Budget 2021/2022 | Budget 2022/2023 |
|---|---------------------|---------------------|---------------------|---------------------|
| Making Council Great Capital Expenditure | | | | |
| <u>Customer Service</u> | | | | |
| <i>Casino Office</i> | | | | |
| Furniture | 10,000 | 10,000 | 10,000 | 10,000 |
| Front Counter Redesign | 5,000 | 0 | 0 | 0 |
| Renewals to be allocated | 65,000 | 65,000 | 0 | 0 |
| Total Customer Service | 80,000 | 75,000 | 10,000 | 10,000 |
| <u>Engineering Support & Asset Management</u> | | | | |
| Office Furniture | 5,000 | 5,000 | 5,000 | 5,000 |
| <i>Casino Depot</i> | | | | |
| Depot Renewals | 20,000 | 50,000 | 20,000 | 20,000 |
| Pavement Rehab & Sealing | 100,000 | 100,000 | 70,000 | 0 |
| Washdown Bay Awning | 80,000 | 0 | 0 | 0 |
| <i>Evans Head Depot</i> | | | | |
| Depot Renewals | 10,000 | 35,000 | 10,000 | 10,000 |
| Building Corrosion Repairs | 10,000 | 0 | 0 | 0 |
| Total Engineering Support & Asset Management | 225,000 | 190,000 | 105,000 | 35,000 |
| <u>Fleet Management</u> | | | | |
| Workshops - Plant Purchases | 40,000 | 30,000 | 30,000 | 30,000 |
| Plant Purchases | 2,221,145 | 2,050,259 | 1,980,983 | 2,100,139 |
| Total Fleet Management | 2,261,145 | 2,080,259 | 2,010,983 | 2,130,139 |
| Total Making Council Great Capital Expenditure | 2,566,145 | 2,345,259 | 2,125,983 | 2,175,139 |
| Total Capital Expenditure | 18,605,450 | 20,403,614 | 17,891,559 | 15,966,984 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

| Description | 2019/2020 | | | 2020/2021 | | | 2021/2022 | | | 2022/2023 | | | |
|--|---------------------------|------------------------------|-----------------|------------------------------|------------------------------|-----------------|------------------------------|------------------------------|-----------------|------------------------------|------------------------------|-----------------|------------------------------|
| | Opening Balance 1/07/2019 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2020 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2021 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2022 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2023 |
| General Fund | | | | | | | | | | | | | |
| External Restrictions | | | | | | | | | | | | | |
| Unexpended Grant - Evans Head Landcare | 4,050 | 0 | 0 | 4,050 | 0 | 0 | 4,050 | 0 | 0 | 4,050 | 0 | 0 | 4,050 |
| Unexpended Grant - Roads to Recovery Federal Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - RMS Natural Disaster Dec 10/Jan 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - RMS Regional Roads Block Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - Industry & Investment NSW Manyweathers Weir | 4,393 | 0 | 0 | 4,393 | 0 | 0 | 4,393 | 0 | 0 | 4,393 | 0 | 0 | 4,393 |
| Unexpended Grant - Richmond Valley Floodplain Risk Management Plan | 6,750 | 0 | 0 | 6,750 | 0 | 0 | 6,750 | 0 | 0 | 6,750 | 0 | 0 | 6,750 |
| Unexpended Grant - NSW EPA Better Waste and Recycling | 79,880 | 0 | 0 | 79,880 | 0 | 0 | 79,880 | 0 | 0 | 79,880 | 0 | 0 | 79,880 |
| Unexpended Grant - NSW Env Trust Organics Collection Systems | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - NSW EPA Waste Less Recycle More - Closure of Coraki Landfill | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station | 180,000 | (180,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - Office of Env & Heritage - Koala Surveys & Habitat Mapping | 3,170 | 0 | 0 | 3,170 | 0 | 0 | 3,170 | 0 | 0 | 3,170 | 0 | 0 | 3,170 |
| Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone | 189,388 | 0 | 0 | 189,388 | 0 | 0 | 189,388 | 0 | 0 | 189,388 | 0 | 0 | 189,388 |
| Unexpended Grant - Dept Families Volunteer Grants Evans Head Rec Hall | 182 | 0 | 0 | 182 | 0 | 0 | 182 | 0 | 0 | 182 | 0 | 0 | 182 |
| Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library | 2,616 | 0 | 0 | 2,616 | 0 | 0 | 2,616 | 0 | 0 | 2,616 | 0 | 0 | 2,616 |
| Unexpended Grant - State Library Casino Redesign | 4,480 | 0 | 0 | 4,480 | 0 | 0 | 4,480 | 0 | 0 | 4,480 | 0 | 0 | 4,480 |
| Unexpended Grant - State Library RFID Implementation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - CPTIGS Canterbury St Bus Shelter Lighting | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - Elsa Dixon Aboriginal Employment Funding | 54,580 | (22,201) | 0 | 32,379 | (9,701) | 0 | 22,677 | 0 | 0 | 22,677 | 0 | 0 | 22,677 |
| Unexpended Grant - LPMA - Surf Club Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Grant - Financial Assistance Grant 2017/2018 Advance Payment | 2,515,248 | 0 | 0 | 2,515,248 | 0 | 0 | 2,515,248 | 0 | 0 | 2,515,248 | 0 | 0 | 2,515,248 |
| Unexpended Grant - NSW State Library - Expansion of Internet Equipment Access | 37 | 0 | 0 | 37 | 0 | 0 | 37 | 0 | 0 | 37 | 0 | 0 | 37 |
| Unexpended Grant - Stronger Country Communities Fund Round 2 | 108,881 | (108,881) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Contribution - NCAT Stan Payne Oval Tennis Courts Relocation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unexpended Contribution - RUCRL Vehicle Replacement Fund | 103,445 | 36,973 | 0 | 140,418 | 27,973 | 0 | 168,391 | 36,973 | 0 | 205,364 | 11,973 | 0 | 217,337 |
| Unexpended Contribution - Hannigan DA 2005/188 Benns Road | 10,338 | 0 | 0 | 10,338 | 0 | 0 | 10,338 | 0 | 0 | 10,338 | 0 | 0 | 10,338 |
| Unexpended Contribution - Statecover OH&S Incentive Works | 244,294 | (50,000) | 0 | 194,294 | (50,000) | 0 | 144,294 | (50,000) | 0 | 94,294 | 0 | 0 | 94,294 |
| Unexpended Contribution - Parks & Wildlife Fire Fighting Infrastructure | 10,000 | 0 | 0 | 10,000 | 0 | 0 | 10,000 | 0 | 0 | 10,000 | 0 | 0 | 10,000 |
| Unexpended Contribution - Broadwater Sugar Mill DA 2002/292 Bridge Approaches | 90,000 | 0 | 0 | 90,000 | 0 | 0 | 90,000 | 0 | 0 | 90,000 | 0 | 0 | 90,000 |
| Unexpended Contribution - Insurance Claim - Woodburn Visitor Centre | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 | 0 | 0 | 100 |
| Unexpended Loan - Northern Rivers Livestock Exchange | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Domestic Waste Management | 5,235,284 | (738,437) | 73,300 | 4,570,147 | (452,753) | 0 | 4,117,394 | (703,720) | 0 | 3,413,674 | (938,997) | 0 | 2,474,677 |
| On-Site Sewerage Fees | 200,445 | 0 | 0 | 200,445 | 0 | 0 | 200,445 | 0 | 0 | 200,445 | 0 | 0 | 200,445 |
| Stormwater Management Service Charge | 500,239 | (225,084) | 0 | 275,155 | (188,684) | 0 | 86,471 | 33,075 | 0 | 119,546 | 49,865 | 0 | 169,411 |
| Section 94 - Infrastructure | 2,387 | 0 | 0 | 2,387 | 0 | 0 | 2,387 | 0 | 0 | 2,387 | 0 | 100 | 2,487 |
| Section 94 - Community Services | 52,526 | 0 | 700 | 53,226 | 0 | 800 | 54,026 | 0 | 900 | 54,926 | 0 | 1,400 | 56,326 |
| Section 94 - Recreation & Civil Facilities | 1,005 | 0 | 0 | 1,005 | 0 | 0 | 1,005 | 0 | 0 | 1,005 | 0 | 0 | 1,005 |
| Section 94 - Road Network (new) | 117,071 | 0 | 1,600 | 118,671 | 0 | 1,800 | 120,471 | 0 | 2,100 | 122,571 | 0 | 3,100 | 125,671 |
| Section 94 - Quarry Road Contributions | 76,077 | 5,147 | 1,100 | 82,324 | 5,372 | 1,200 | 88,896 | 5,585 | 1,600 | 96,081 | 5,806 | 2,400 | 104,287 |
| Section 94 - Ex Copmanhurst Roads | 83,644 | 0 | 1,200 | 84,844 | 0 | 1,300 | 86,144 | 0 | 1,500 | 87,644 | 0 | 2,200 | 89,844 |
| Section 94 - Ex Copmanhurst Community Facilities | 6,732 | 0 | 100 | 6,832 | 0 | 100 | 6,932 | 0 | 100 | 7,032 | 0 | 200 | 7,232 |
| Section 94 - Ex Copmanhurst Bushfire | 10,143 | 0 | 100 | 10,243 | 0 | 200 | 10,443 | 0 | 200 | 10,643 | 0 | 300 | 10,943 |
| Section 94 - Rural Development Heavy Haulage | 1,355,402 | 924,553 | 19,000 | 2,298,955 | 14,132 | 34,600 | 2,347,687 | 48,816 | 41,100 | 2,437,603 | 49,792 | 60,900 | 2,548,295 |
| Section 94A - Development Contributions Plan | 329,361 | (28,700) | 4,600 | 305,261 | (29,400) | 4,600 | 280,461 | (30,000) | 4,900 | 255,361 | 89,400 | 6,400 | 351,161 |
| Contributions to Roadworks | 104,193 | 0 | 0 | 104,193 | 0 | 0 | 104,193 | 0 | 0 | 104,193 | 0 | 0 | 104,193 |
| Controlled Trust Funds | 70,467 | 0 | 0 | 70,467 | 0 | 0 | 70,467 | 0 | 0 | 70,467 | 0 | 0 | 70,467 |
| Bonds & Deposits (General Fund) | 516,094 | 0 | 0 | 516,094 | 0 | 0 | 516,094 | 0 | 0 | 516,094 | 0 | 0 | 516,094 |
| Total External Restrictions | 12,272,899 | (386,631) | 101,700 | 11,987,969 | (683,061) | 44,600 | 11,349,507 | (659,271) | 52,400 | 10,742,636 | (732,161) | 77,000 | 10,087,475 |

Richmond Valley Council Draft Operational Plan 2019/2020 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

| Description | 2019/2020 | | | 2020/2021 | | | 2021/2022 | | | 2022/2023 | | | |
|--|---------------------------|------------------------------|-----------------|------------------------------|------------------------------|-----------------|------------------------------|------------------------------|-----------------|------------------------------|------------------------------|-----------------|------------------------------|
| | Opening Balance 1/07/2019 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2020 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2021 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2022 | Estimated Transfer to/(from) | Interest Earned | Estimated Balance 30/06/2023 |
| Internal Restrictions | | | | | | | | | | | | | |
| Employee Leave Entitlements - Richmond Valley Council | 1,096,411 | 0 | 15,300 | 1,111,711 | 0 | 16,700 | 1,128,411 | 0 | 19,700 | 1,148,111 | 0 | 28,700 | 1,176,811 |
| Employee Leave Entitlements - Richmond Upper Clarence Regional Library | 47,471 | 0 | 700 | 48,171 | 0 | 700 | 48,871 | 0 | 900 | 49,771 | 0 | 1,200 | 50,971 |
| Richmond Upper Clarence Regional Library | 263,976 | (85,641) | 3,700 | 182,035 | 0 | 2,700 | 184,735 | 0 | 3,200 | 187,935 | 0 | 4,700 | 192,635 |
| Unexpended Rates Special Variation | 155,000 | (51,000) | 0 | 104,000 | (21,000) | 0 | 83,000 | (21,000) | 0 | 62,000 | (21,000) | 0 | 41,000 |
| Evans Head Memorial Aerodrome Fund | 210,990 | (40,086) | 3,000 | 173,904 | (41,179) | 2,600 | 135,325 | (42,360) | 2,400 | 95,365 | 16,422 | 2,400 | 114,187 |
| Insurance Reserve | 96,195 | 0 | 1,300 | 97,495 | 0 | 1,500 | 98,995 | 0 | 1,700 | 100,695 | 0 | 2,500 | 103,195 |
| Plant Replacement | 1,153,618 | (349,567) | 16,200 | 820,251 | (105,370) | 12,300 | 727,181 | 82,839 | 12,700 | 822,720 | 135,812 | 20,600 | 979,132 |
| Real Estate and Infrastructure | 6,056,129 | (1,114,078) | 84,800 | 5,026,851 | (1,497,049) | 75,700 | 3,605,502 | (21,511) | 63,100 | 3,647,091 | 76,771 | 91,200 | 3,815,062 |
| Petersons Quarry | 2,172,186 | (532,536) | 30,400 | 1,670,050 | (1,116,253) | 25,100 | 578,897 | 242,338 | 10,100 | 831,335 | 45,038 | 20,800 | 897,173 |
| Woodview Quarry | 1,653,791 | 398,523 | 23,200 | 2,075,514 | (288,259) | 31,200 | 1,818,456 | 168,069 | 31,800 | 2,018,325 | 175,089 | 50,500 | 2,243,914 |
| Quarry Rehabilitation | 166,551 | 1,500 | 2,300 | 170,351 | 1,500 | 2,600 | 174,451 | 1,500 | 3,100 | 179,051 | 1,500 | 4,500 | 185,051 |
| Road Rehabilitation Reserve | 592,808 | 175,950 | 8,300 | 777,058 | 143,575 | 11,700 | 932,333 | 244,078 | 16,300 | 1,192,711 | 155,600 | 29,800 | 1,378,111 |
| Northern Rivers Livestock Exchange | 730,058 | (17,642) | 10,200 | 722,616 | 345,571 | 10,900 | 1,079,087 | 437,085 | 18,900 | 1,535,072 | 519,636 | 38,400 | 2,093,108 |
| Other Waste Management | 477,591 | 39,655 | 6,700 | 523,946 | (162,183) | 7,900 | 369,663 | (37,930) | 6,500 | 338,233 | 20,470 | 8,500 | 367,203 |
| Other Waste Management - Plant Reserve | 1,883,329 | (461,882) | 26,400 | 1,447,847 | (420,519) | 21,800 | 1,049,128 | (422,992) | 18,400 | 644,536 | (164,201) | 16,100 | 496,435 |
| Rural Road Safety Program | 104,656 | 0 | 0 | 104,656 | 0 | 0 | 104,656 | 0 | 0 | 104,656 | 0 | 0 | 104,656 |
| RMS State Roads Maintenance Contract | 5,457 | 0 | 100 | 5,557 | 0 | 100 | 5,657 | 0 | 100 | 5,757 | 0 | 100 | 5,857 |
| Public Cemeteries Perpetual Maintenance Reserve | 365,726 | (64,568) | 5,100 | 306,258 | (27,784) | 4,600 | 283,074 | (46,740) | 5,000 | 241,335 | (45,975) | 6,000 | 201,360 |
| Revolving Energy and Sustainability Fund - RUCRL | 8,325 | 0 | 100 | 8,425 | 0 | 100 | 8,525 | 0 | 100 | 8,625 | 0 | 200 | 8,825 |
| Carry Over Works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Internal Restrictions | 17,240,268 | (2,101,372) | 237,800 | 15,376,696 | (3,188,950) | 228,200 | 12,415,946 | 583,377 | 214,000 | 13,213,323 | 915,162 | 326,200 | 14,454,685 |
| Total General Fund Restrictions | 29,513,167 | (2,488,003) | 339,500 | 27,364,665 | (3,872,012) | 272,800 | 23,765,453 | (75,895) | 266,400 | 23,955,959 | 183,001 | 403,200 | 24,542,160 |
| Sewerage Fund | | | | | | | | | | | | | |
| External Restrictions | | | | | | | | | | | | | |
| Section 64 Headworks Contributions | 3,496,898 | 15,900 | 84,100 | 3,596,898 | 13,214 | 86,786 | 3,696,898 | 14,165 | 85,835 | 3,796,898 | 10,119 | 89,881 | 3,896,898 |
| Infrastructure Replacement | 7,214,172 | 7,928 | 173,400 | 7,395,500 | 495,039 | 178,439 | 8,068,978 | (166,854) | 187,347 | 8,089,471 | (180,802) | 191,496 | 8,100,164 |
| Total Sewerage Fund Restrictions | 10,711,070 | 23,828 | 257,500 | 10,992,398 | 508,253 | 265,225 | 11,765,876 | (152,689) | 273,182 | 11,886,369 | (170,683) | 281,377 | 11,997,062 |
| Water Fund | | | | | | | | | | | | | |
| External Restrictions | | | | | | | | | | | | | |
| Section 64 Contributions | 1,797,380 | 117,500 | 32,500 | 1,947,380 | 118,381 | 31,619 | 2,097,380 | 116,801 | 33,199 | 2,247,380 | 118,456 | 31,544 | 2,397,380 |
| Infrastructure Replacement | 4,558,359 | 707,021 | 82,500 | 5,347,880 | 175,533 | 86,831 | 5,610,243 | 1,006,734 | 88,805 | 6,705,782 | 1,738,104 | 94,120 | 8,538,006 |
| Total Water Fund Restrictions | 6,355,739 | 824,521 | 115,000 | 7,295,260 | 293,914 | 118,450 | 7,707,623 | 1,123,535 | 122,004 | 8,953,162 | 1,856,560 | 125,664 | 10,935,386 |
| Total Restrictions (All Funds) | 46,579,976 | (1,639,654) | 712,000 | 45,652,322 | (3,069,845) | 656,475 | 43,238,953 | 894,951 | 661,586 | 44,795,489 | 1,868,878 | 810,241 | 47,474,608 |