

Long Term Financial Plan 2018-2028
Adopted by Council 26 June 2018

Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.



Casino Office:

Cnr Walker Street and Graham Place (Locked Bag 10) Casino NSW 2470

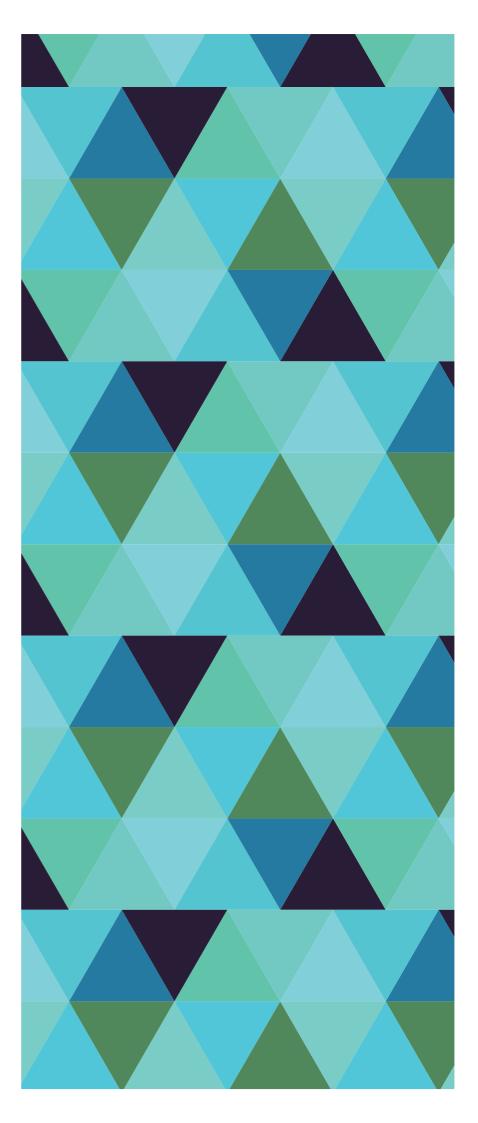
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Richmond Valley Council

Long Term Financial Plan for the Years Ending 30 June 2028

Key Assumptions

Comparison to Delivery Program and Operational Plan

Note: Council's Long Term Financial Plan is prepared on a consolidated basis, eliminating all internal transactions. The net operating result for the year is the same as the Delivery Program & Operational Plan when the net gain from the disposal of assets is excluded from the net operating result in the Long Term Financial Plan.

Income from Continuing Operations

Rates and Annual Charges

General Rates

Council has had a special variation approved from 2014/15 to 2018/19 under section 508A of the Local Government Act 1993. This included an increase of 12.3% (inclusive of rate peg) for 2014/15, followed by four successive annual variations of 5.5% (inclusive of rate peg). From 2019/20 onwards, a rate peg of 2.5% has been assumed, in line with TCorp benchmarks.

General Rates	2018/2019 5.50%	2019/2020 2.50%	2020/2021 2.50%	2021/2022 2.50%	2022/2023 2.50%	2023/2024 2.50%	2024/2025 2.50%	2025/2026 2.50%	2026/2027 2.50%	2027/2028 2.50%	
Waste Management Annual Charges - Domestic Waste Management Annual Charges - Non-Domestic	9.62% 10.04%	5.00% 10.10%	3.00% 8.11%	3.00% 3.00%							
Sewerage Annual Charges	2.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Water Annual Charges	5.00%	5.00%	5.00%	5.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	

User Charges and Fees

User Charges and Fees have generally been increased by 3.0%. Where a CPI increase is relevant, an increase of 1.9% has been applied.

Interest and Investment Revenue

Income from interest and investments is largely dependent on the level of interest rates, along with the level of cash Council has available to invest. Interest rate yields are expected to remain at low levels of between 2.5% and 4.75% for the 10 year period to 2027/28.

Other Revenues

Other revenue line items have been increased by 3.0%.

Grants & Contributions

The largest recurrent operating grant Council receives is the Commonwealth Government's Financial Assistance Grant. The Federal Government have ceased indexation on this grant, recommencing in 2017/18. A nominal increase of 1.5% has been allowed for 2018/19, with further annual increases assumed at 2.5% for the remainder of the 10 year plan.

Other grants and contributions, where known to be recurrent, have been increased by 3.0%.

Expenses from Continuing Operations

Employee Benefits and Oncosts

An estimated award increase of 2.5% (plus allowing for restructures) has been applied for 2018/19 and 2019/20, with an assumed increase of 2.8% thereafter.

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Salaries	5.41%	2.50%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Superannuation - Employer Contribution	9.50%	9.50%	9.50%	10.00%	10.50%	11.00%	11.50%	12.00%	12.00%	12.00%

Borrowing Costs

General fund proposed loan borrowings total \$2.0 million for 2018/2019. Interest and principal repayments have been built into the LTFP, with with assumed interest rates of 3.75% for new borrowings during this period. There are no planned borrowings for Water or Sewerage funds over the 10 year LTFP.

Materials and Contracts

Fixed contracts and budgets for non-controllable costs have been increased by 2.5% for calculation of known budget requirements. However, due to increasing costs and lower CPI, an increase of 1.9% has been applied to controllable expenditures for the 2018/2019 financial year. Future years controllable expenditures have been indexed by 2.5%.

Other Expenses

Other expenses include a number of expenditure items such as contributions and levies paid to other levels of government, advertising, Councillor expenses, donations to other organisations, electricity, insurance, street lighting costs, telephone costs, valuer general costs and other sundry expense items.

Specific indexes have been applied on the following:

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Electricity	2.50%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Insurance	15.70%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Other expenses	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%



Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028

INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	d Years				
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	21,723,000	23,034,395	24,371,564	25,685,743	26,468,197	27,271,635	28,024,038	28,803,723	29,603,434	30,423,714	31,265,102	32,136,377
User Charges & Fees	15,615,000	16,284,194	15,386,076	15,962,499	16,482,761	17,074,089	17,655,964	18,174,780	18,772,536	19,323,698	19,890,711	20,473,921
Interest & Investment Revenue	1,031,000	971,201	1,036,785	1,067,888	1,099,926	1,132,923	1,166,910	1,201,916	1,237,975	1,275,115	1,313,368	1,352,768
Other Revenues	226,000	166,527	171,253	176,191	181,298	186,605	192,070	197,694	203,484	209,445	215,580	221,896
Grants & Contributions provided for Operating Purposes	13,780,000	7,609,542	8,977,731	9,127,349	9,284,476	9,525,218	9,738,786	9,998,005	10,223,569	10,563,273	10,681,565	11,043,488
Grants & Contributions provided for Capital Purposes	4,083,000	12,598,014	12,088,885	3,080,003	2,193,926	2,042,705	1,939,099	1,947,357	1,966,740	2,176,549	1,986,384	2,376,246
Other Income:												
Net gains from the disposal of assets	-	482,209	198,593	262,500	171,551	440,000	445,715	440,000	410,000	440,000	410,000	440,000
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	56,458,000	61,146,082	62,230,888	55,362,173	55,882,135	57,673,174	59,162,583	60,763,475	62,417,737	64,411,794	65,762,709	68,044,696
Expenses from Continuing Operations												
Employee Benefits & On-Costs	18,205,000	16.741.609	17,950,502	18,422,972	18,913,225	19,332,861	19.861.801	20,405,497	20,964,369	21,538,846	22,129,277	22,736,243
Borrowing Costs	1,684,000	3,025,570	1,337,692	1.262.681	1,145,340	1,020,511	890,238	753,062	608,983	463.838	341,964	253,936
Materials & Contracts	12,094,000	15,419,101	13,391,283	13,793,481	14,063,594	14,953,185	15,274,500	14,898,934	16,092,531	16,344,608	15,957,609	17,253,542
Depreciation & Amortisation	11,917,000	13,677,001	14,184,735	14,597,839	14,909,503	15,253,567	15,606,139	15,967,436	16,337,672	16,717,070	17,105,853	17,504,255
Impairment		-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,177,000	4,464,305	4,759,221	4,899,374	5,047,820	5,208,477	5,375,609	5,548,828	5,728,397	5,914,570	6,107,627	6,307,846
Interest & Investment Losses			-	· · ·	-	-	-	· · ·	-	-	-	-
Net Losses from the Disposal of Assets	874,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	48,951,000	53,327,585	51,623,433	52,976,347	54,079,481	55,768,602	57,008,288	57,573,758	59,731,952	60,978,932	61,642,330	64,055,822
Operating Result from Continuing Operations	7,507,000	7,818,496	10.607.455	2,385,826	1,802,654	1,904,573	2,154,295	3,189,717	2.685.785	3,432,862	4,120,379	3,988,874
- p g	1,000,000	1,212,122	,,	_,	-,,	1,001,010	_,,,	2,122,11	_,,,,,,,,,	-,,	.,,	-,,
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	
Net Profit/(Loss) from Discontinued Operations	-		-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,507,000	7,818,496	10,607,455	2,385,826	1,802,654	1,904,573	2,154,295	3,189,717	2,685,785	3,432,862	4,120,379	3,988,874
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,424,000	(4,779,518)	(1,481,430)	(694,177)	(391,272)	(138,132)	215,196	1,242,360	719,045	1,256,312	2,133,995	1,612,628

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2028 INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Voors				
INCOME STATEMENT - GENERAL FOND	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	2010/17	\$	\$	\$	\$	2021/22 ¢	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ą	Ψ	Ψ	Ψ	Ψ	Ψ
Revenue:												
Rates & Annual Charges	14,003,000	15,259,746	16,515,473	17,559,280	18,061,827	18,575,781	19,062,139	19,567,564	20,084,567	20,613,447	21,154,463	21,716,132
User Charges & Fees	9.111.000	10.632.486	9,434,549	9.733.503	9.963.324	10,250,843	10.626.776	10,933,438	11,312,646	11.638.669	11,973,758	12.318.049
Interest & Investment Revenue	589,000	574,651	616,785	635,288	654,347	673,976	694,195	715,020	736,471	758,566	781,323	804,762
Other Revenues	220,000	166,527	171,253	176,191	181,298	186,605	192,070	197,694	203,484	209,445	215,580	221,896
Grants & Contributions provided for Operating Purposes	13,619,000	7,433,542	8,807,481	8,954,949	9,107,826	9,347,518	9,557,836	9,813,705	10,036,019	10,372,373	10,487,415	10,845,988
Grants & Contributions provided for Capital Purposes	3,445,000	12,344,014	11,838,885	2,830,003	1,943,926	1,792,705	1,689,099	1,697,357	1,716,740	1,926,549	1,736,384	2,126,246
Other Income:	-, -,	, , , ,	,,	,,	,,-	, - ,	,,	, ,	, -, -	,,	,,	, -, -
Net gains from the disposal of assets	-	482,209	198,593	262,500	171,551	440,000	445,715	440,000	410,000	440,000	410,000	440,000
Joint Ventures & Associated Entities	-	·	· -	· -	-	-	· -	-	-	-	· -	· -
Total Income from Continuing Operations	40,987,000	46,893,175	47,583,020	40,151,714	40,084,099	41,267,427	42,267,831	43,364,778	44,499,926	45,959,049	46,758,922	48,473,073
Expenses from Continuing Operations												
	45 400 000	14,457,678	15,531,537	15,943,524	16,378,626	16.734.718	17 100 257	17,674,915	18,164,786	18,668,308	19,185,811	19,717,810
Employee Benefits & On-Costs Borrowing Costs	15,486,000 510,000	832,964	511,039	504,343	456,787	406,737	17,198,357 355,490	301,596	246.103	195,105	163,948	136,288
Materials & Contracts	6,843,000	9,769,507	7,567,291	7,802,984	7,973,519	8,652,478	8,837,602	8,304,200	9,340,931	9,416,125	8,780,262	9,920,754
Depreciation & Amortisation	9,854,000	10,132,801	10,574,035	10,908,676	11,136,506	11,387,350	11,644,372	11,907,729	12,177,577	12,454,078	12,737,391	13,027,686
Impairment	9,654,000	10,132,001	10,574,035	10,908,676	11,130,500	11,367,330	11,044,372	11,907,729	12,177,577	12,454,076	12,737,391	13,027,000
Other Expenses	2,706,000	3,924,133	4,219,979	4,334,910	4,456,843	4,589,575	4,727,424	4,869,939	5,017,313	5,169,724	5,327,379	5,490,471
Interest & Investment Losses	2,700,000	3,924,133	4,219,919	4,334,910	4,430,043	4,309,373	4,727,424	4,009,939	5,017,515	3,103,724	5,521,519	5,430,471
Net Losses from the Disposal of Assets	507,000			-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	307,000			_	_			_		_		_
Total Expenses from Continuing Operations	35,906,000	39,117,083	38,403,881	39,494,437	40,402,281	41,770,858	42,763,245	43,058,379	44,946,710	45,903,340	46,194,791	48,293,009
Total Expenses from Continuing Operations	00,000,000	00,111,000	00,400,001	00,404,407	40,402,201	41,110,000	42,7 00,240	40,000,010	44,040,110	40,000,040	40,104,101	40,200,000
Operating Result from Continuing Operations	5,081,000	7,776,092	9,179,139	657,277	(318,182)	(503,431)	(495,414)	306,399	(446,784)	55,709	564,131	180,064
Discontinued Operations - Profit/(Loss)			_	_	-	_	_	-	-	-	-	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	•	-	-	-		-	-	•	-
Net Operating Result for the Year	5,081,000	7,776,092	9,179,139	657,277	(318,182)	(503,431)	(495,414)	306,399	(446,784)	55,709	564,131	180,064
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	1,636,000	(4,567,922)	(2,659,746)	(2,172,726)	(2,262,108)	(2,296,136)	(2,184,513)	(1,390,958)	(2,163,523)	(1,870,841)	(1,172,253)	(1,946,182)

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected					
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,157,000	1,133,402	1,223,140	1,291,500	1,363,397	1,438,918	1,484,466	1,531,486	1,580,026	1,630,120	1,681,821	1,735,182
User Charges & Fees	4,697,000	4,420,465	4,723,865	4,964,489	5,216,980	5,481,705	5,647,391	5,818,081	5,993,920	6,175,069	6,361,683	6,553,932
Interest & Investment Revenue	152,000	97,850	125,000	128,750	132,613	136,592	140,690	144,911	149,259	153,737	158,349	163,099
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	78,000	88,000	86,500	88,200	90,850	90,200	91,850	93,500	95,150	96,800	98,450	100,100
Grants & Contributions provided for Capital Purposes	72,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	6,156,000	5,889,717	6,308,505	6,622,939	6,953,840	7,297,415	7,514,397	7,737,978	7,968,355	8,205,726	8,450,303	8,702,313
Expenses from Continuing Operations												
Employee Benefits & On-Costs	912,000	934.768	947.257	970,940	991.374	1.015.616	1.040.530	1.066.152	1,092,480	1.119.553	1,147,378	1,175,980
Borrowing Costs	312,000	334,700	347,237	370,340	331,374	1,015,010	1,040,550	1,000,132	1,032,400	1,110,000	1,147,570	1,173,300
Materials & Contracts	2,155,000	3.077.171	3,201,952	3,288,964	3,348,061	3,460,476	3,534,340	3,621,491	3,708,711	3,805,034	3,937,011	4,020,935
Depreciation & Amortisation	862,000	1,418,200	1,444,800	1,476,185	1,509,719	1,547,007	1,585,227	1,624,403	1,664,558	1,705,717	1,747,905	1,791,148
Impairment		1,410,200	1,111,000	1,470,100	-	-	-	-	1,004,000		1,747,000	1,701,140
Other Expenses	1,229,000	269,664	238,396	249,222	260,608	272,618	285.203	298,393	312,214	326,699	341,879	357,790
Interest & Investment Losses	1,220,000	200,004	200,000	2-10,222	200,000	272,010	200,200	200,000	012,214	020,000	041,070	-
Net Losses from the Disposal of Assets	243,000			_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities	2-10,000			_		_		_	_	_		
Total Expenses from Continuing Operations	5,401,000	5,699,803	5,832,405	5,985,311	6,109,762	6,295,717	6,445,300	6,610,439	6,777,963	6,957,003	7,174,173	7,345,853
Outside a Result from Outside a Outside a	755.000	100.010	470.400		044.070	1 001 000	4 000 007	4 407 500	4 400 000	1 0 10 700	1 070 100	1.050.100
Operating Result from Continuing Operations	755,000	189,913	476,100	637,628	844,078	1,001,698	1,069,097	1,127,539	1,190,392	1,248,723	1,276,130	1,356,460
Discontinued Operations - Profit/(Loss)		-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations		-	-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year	755,000	189,913	476,100	637,628	844,078	1,001,698	1,069,097	1,127,539	1,190,392	1,248,723	1,276,130	1,356,460
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Net Operating Result before Grants and Contributions provided for Capital Purposes	683,000	39,913	326,100	487,628	694,078	851,698	919,097	977,539	1,040,392	1,098,723	1,126,130	1,206,460

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	l Years				
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	6,563,000	6,641,247	6,632,951	6,834,963	7,042,973	7,256,936	7,477,433	7,704,673	7,938,841	8,180,147	8,428,818	8,685,063
User Charges & Fees	1,807,000	1,231,243	1,227,662	1,264,507	1,302,457	1,341,541	1,381,797	1,423,261	1,465,970	1,509,960	1,555,270	1,601,940
Interest & Investment Revenue	290,000	298,700	295,000	303,850	312,966	322,355	332,025	341,985	352,245	362,812	373,696	384,907
Other Revenues	6,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	83,000	88,000	83,750	84,200	85,800	87,500	89,100	90,800	92,400	94,100	95,700	97,400
Grants & Contributions provided for Capital Purposes	566,000	104,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Other Income:												
Net gains from the disposal of assets		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	<u> </u>
Total Income from Continuing Operations	9,315,000	8,363,190	8,339,363	8,587,520	8,844,196	9,108,332	9,380,355	9,660,719	9,949,456	10,247,019	10,553,484	10,869,310
Expenses from Continuing Operations												
Employee Benefits & On-Costs	1,807,000	1,349,163	1.471.708	1,508,508	1,543,225	1.582.527	1.622.914	1.664.430	1.707.103	1,750,985	1.796.088	1.842.453
Borrowing Costs	1,174,000	2,192,606	826.653	758.338	688,553	613.774	534.748	451,466	362.880	268.733	178.016	117.648
Materials & Contracts	3,096,000	2,572,422	2,622,040	2,701,533	2,742,014	2,840,231	2,902,559	2,973,244	3,042,890	3,123,449	3,240,336	3,311,853
Depreciation & Amortisation	1,201,000	2,126,000	2,165,900	2,212,978	2,263,278	2,319,210	2,376,540	2,435,304	2,495,537	2,557,275	2,620,557	2,685,421
Impairment	-,===,===	-,:,		-,,	_,	_,,	_,0:0,0:0	_,,	_,,	_,=====================================	-,,	_,,,,,,_,
Other Expenses	242,000	270,508	300.846	315,242	330,369	346,284	362.982	380.496	398,870	418,147	438,369	459.585
Interest & Investment Losses	_ :=,****		_	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	124,000		_	-	_	-	-	_	_	_	-	_
Joint Ventures & Associated Entities	- 12 1,000		_	-	_	-	-	_	_	_	-	_
Total Expenses from Continuing Operations	7,644,000	8,510,699	7,387,147	7,496,599	7,567,439	7,702,026	7,799,743	7,904,940	8,007,280	8,118,589	8,273,366	8,416,960
Operating Result from Continuing Operations	1,671,000	(147,509)	952,216	1,090,921	1,276,757	1,406,306	1,580,612	1,755,779	1,942,176	2,128,430	2,280,118	2,452,350
operating result from Schalling Sporations	1,011,000	(141,000)	502,210	1,000,021	1,210,101	1,400,000	1,000,012	1,700,770	1,042,170	2,120,400	2,200,110	2,402,000
Discontinued Operations - Profit/(Loss)				-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations		-			-	-	-	-	-	-	-	-
· · ·												
Net Operating Result for the Year	1,671,000	(147,509)	952,216	1,090,921	1,276,757	1,406,306	1,580,612	1,755,779	1,942,176	2,128,430	2,280,118	2,452,350
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,105,000	(251,509)	852,216	990,921	1,176,757	1,306,306	1,480,612	1,655,779	1,842,176	2,028,430	2,180,118	2,352,350

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte	d Years				
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	12,934,000	12,730,401	11,753,122	9,251,795	9,681,434	13,264,462	18,364,038	21,346,445	27,366,144	31,995,167	35,624,162	40,708,980
Investments	25,711,000	26,100,508	26,356,413	24,850,343	24,850,343	24,850,343	25,196,135	25,026,782	25,637,034	27,059,243	29,458,218	33,859,812
Receivables	9,867,000	8,953,757	8,910,553	8,861,137	9,099,439	9,394,015	9,678,823	9,979,288	10,283,680	10,594,525	10,884,751	11,222,248
Inventories	1,092,000	2,154,477	1,895,741	1,764,125	2,463,381	2,304,942	1,854,247	2,230,954	1,750,899	1,622,454	2,227,375	1,536,960
Other	369,000	815,978	667,258	687,045	744,337	750,679	769,090	790,180	814,402	827,289	846,636	874,425
Non-current assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Total Current Assets	49,973,000	50,755,122	49,583,087	45,414,445	46,838,934	50,564,441	55,862,333	59,373,649	65,852,159	72,098,678	79,041,144	88,202,424
Non-Current Assets												
Investments				_	-	-	-	-	-	-	-	-
Receivables	2,208,000	2,518,681	2,679,217	2,716,968	2,800,542	2,893,687	2,971,002	3,054,395	3,138,280	3,228,867	3,316,081	3,415,251
Inventories	1,297,000	1,604,684	1,341,891	2,288,673	3,588,766	3,224,128	3,024,368	2,924,251	3,024,272	2,624,331	4,424,398	4,624,444
Infrastructure, Property, Plant & Equipment	673,629,000	697,663,715	723,524,347	740,370,141	752,147,757	763,629,088	774,147,422	787,943,429	798,236,550	811,458,692	823,140,949	816,178,090
Investments Accounted for using the equity method		· · · · -	-	· · ·	-	-	-	-	-	· · · -	-	-
Investment Property				-	-	-	-	-	-	-	-	-
Intangible Assets				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	677,134,000	701,787,079	727,545,456	745,375,782	758,537,065	769,746,903	780,142,792	793,922,075	804,399,102	817,311,889	830,881,428	824,217,785
TOTAL ASSETS	727,107,000	752,542,201	777,128,543	790,790,227	805,375,999	820,311,344	836,005,125	853,295,724	870,251,262	889,410,567	909,922,572	912,420,209
LIABILITIES Current Liabilities Bank Overdraft Payables	4,276,000	- 6,228,092	- 6,024,163	- 4,919,473	- 4,953,384	4,896,902	- 4,948,959	5,201,083	- 5,123,254	5,438,003	- 5,682,853	- 5,560,547
Income received in advance	30,000	45,737	38,423	39,639	40,578	41,750	43,275	44,525	46,065	47,392	48,757	50,160
Borrowings	1,986,000	1,208,912	2,567,160	2,686,071	2,812,653	2,944,715	3,083,731	3,229,697	2,690,395	2,148,517	1,476,403	-
Provisions	4,124,000	4,274,020	4,276,230	4,278,487	4,280,797	4,283,165	4,285,591	4,288,079	4,290,628	4,293,241	4,295,920	4,298,666
Liabilities associated with assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Total Current Liabilities	10,416,000	11,756,761	12,905,976	11,923,670	12,087,413	12,166,531	12,361,556	12,763,383	12,150,342	11,927,154	11,503,933	9,909,373
Non-Current Liabilities												
Payables	590,000	550,767	592,290	608,421	625,535	644,164	663,512	683,514	704,199	725,590	747,718	770,608
Income received in advance	-		-	-	-	-	-	-	-	-	-	-
Borrowings	23,586,000	25,980,489	24,252,408	21,566,337	18,753,684	15,808,969	12,725,238	9,495,541	6,805,146	4,656,629	3,180,226	3,180,226
Provisions	2,571,000	2,507,468	2,572,188	2,638,331	2,705,995	2,775,351	2,846,440	2,919,307	2,993,995	3,070,551	3,149,021	3,229,454
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	26,747,000	29,038,724	27,416,885	24,813,089	22,085,214	19,228,484	16,235,189	13,098,362	10,503,340	8,452,770	7,076,965	7,180,288
TOTAL LIABILITIES	37,163,000	40,795,485	40,322,861	36,736,759	34,172,627	31,395,014	28,596,746	25,861,745	22,653,681	20,379,924	18,580,898	17,089,660
Net Assets	689,944,000	711,746,716	736,805,681	754,053,468	771,203,372	788,916,330	807,408,379	827,433,979	847,597,581	869,030,643	891,341,674	895,330,549
EQUITY												
Retained Earnings	337,652,000	345,470,496	356,077,951	358,463,776	360,266,430	362,171,003	364,325,298	367,515,015	370,200,800	373,633,661	377,754,041	381,742,915
Revaluation Reserves	352.292.000	366,276,220	380,727,731	395,589,692	410,936,942	426,745,327	443,083,081	459,918,965	477,396,781	495,396,982	513,587,634	513,587,634
Council Equity Interest	689,944,000	711,746,716	736,805,681	754,053,468	771,203,372	788,916,330	807,408,379	827,433,979	847,597,581	869,030,643	891,341,674	895,330,549
Minority Equity Interest	-				- 1,200,072		-	-	-	-	-	-
Total Equity	689,944,000	711,746,716	736,805,681	754,053,468	771,203,372	788,916,330	807,408,379	827,433,979	847,597,581	869,030,643	891,341,674	895,330,549

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,775,000	4,256,109	3,293,187	1,957,273	1,579,222	3,564,462	6,329,879	8,166,066	11,682,299	14,192,716	14,898,268	16,905,381
Investments	20,711,000	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	21,289,074	22,347,402	25,358,071
Receivables	5,082,000	5,385,765	5,243,843	5,054,029	5,145,145	5,288,646	5,453,852	5,631,088	5,808,588	5,988,700	6,144,303	6,343,101
Inventories	1,092,000	2,154,477	1,895,741	1,764,125	2,463,381	2,304,942	1,854,247	2,230,954	1,750,899	1,622,454	2,227,375	1,536,960
Other	366,000	815,009	666,261	686,017	743,290	749,594	767,978	789,039	813,231	826,084	845,386	873,144
Non-current assets classified as "held for sale"		-	-	-	-	-	-	-	- 10 155 071	-	- 10 100 701	-
Total Current Assets	32,026,000	33,012,214	31,499,885	29,862,298	30,331,892	32,308,498	34,806,810	37,218,001	40,455,871	43,919,029	46,462,734	51,016,656
Non-Current Assets												
Investments				-	-	-	-	_	-	-	-	-
Receivables	985,000	1,135,936	1,257,895	1,239,464	1,264,551	1,296,861	1,325,653	1,359,041	1,391,397	1,428,885	1,461,384	1,504,170
Inventories	1,297,000	1,604,684	1,341,891	2,288,673	3,588,766	3,224,128	3,024,368	2,924,251	3,024,272	2,624,331	4,424,398	4,624,444
Infrastructure, Property, Plant & Equipment	488,521,000	506,801,855	527,046,708	534,927,501	540,596,045	546,258,001	551,492,200	557,793,845	562,172,795	568,471,638	574,031,680	568,700,389
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Other		-		<u>-</u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>			<u>-</u>
Total Non-Current Assets	490,803,000	509,542,474	529,646,495	538,455,637	545,449,363	550,778,990	555,842,221	562,077,137	566,588,464	572,524,854	579,917,461	574,829,003
TOTAL ASSETS	522,829,000	542,554,688	561,146,380	568,317,935	575,781,254	583,087,488	590,649,031	599,295,138	607,044,335	616,443,883	626,380,195	625,845,659
LIABILITIES												
Current Liabilities												
Bank Overdraft		_		_	_	_	_	_	_	_	_	_
Payables	4,068,000	5,995,605	5,785,139	4,672,805	4,702,155	4,636,366	4,681,978	4,926,899	4,841,879	5,148,482	5,382,158	5,252,294
Income received in advance	30,000	45,737	38,423	39,639	40,578	41,750	43,275	44,525	46,065	47,392	48,757	50,160
Borrowings	878,000	-	1.289.933	1.339.059	1,390,861	1.443.898	1.499.632	1,557,012	923,563	811,109	692,208	-
Provisions	4,124,000	4,274,020	4,276,230	4,278,487	4,280,797	4,283,165	4,285,591	4,288,079	4.290.628	4,293,241	4,295,920	4,298,666
Liabilities associated with assets classified as "held for sale"		· · · · -	-	-	-	-	-	· · ·	-	-	-	-
Total Current Liabilities	9,100,000	10,315,362	11,389,724	10,329,990	10,414,392	10,405,178	10,510,477	10,816,515	10,102,135	10,300,225	10,419,043	9,601,120
N												
Non-Current Liabilities	500.000	550 707	500.000	000 404	005 505	044404	200 540	000 544	704.400	705 500	7.17.710	770 000
Payables	590,000	550,767	592,290	608,421	625,535	644,164	663,512	683,514	704,199	725,590	747,718	770,608
Income received in advance Borrowings	8,588,000	10,940,900	10,490,046	9,150,987	7,760,126	6,316,228	4,816,596	3,259,584	2,336,021	1,524,912	832,704	832,704
Provisions	2,571,000	2,507,468	2,572,188	2,638,331	2,705,995	2,775,351	2,846,440	2,919,307	2,993,995	3,070,551	3,149,021	3,229,454
Investments Accounted for using the equity method	2,571,000	2,307,400	2,372,100	2,030,331	2,700,990	2,775,331	2,040,440	2,919,307	2,993,993	3,070,331	3,149,021	3,229,434
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	_	_	_	
Total Non-Current Liabilities	11,749,000	13,999,135	13.654.523	12.397.739	11.091.656	9.735.743	8.326.547	6.862.405	6.034.215	5.321.053	4.729.443	4.832.766
TOTAL LIABILITIES	20,849,000	24,314,496	25,044,248	22,727,729	21,506,047	20,140,921	18,837,025	17,678,919	16,136,350	15,621,278	15,148,486	14,433,885
Net Assets	501,980,000	518,240,192	536,102,132	545,590,206	554,275,207	562,946,568	571,812,006	581,616,218	590,907,985	600,822,605	611,231,710	611,411,774
Ī					, ,	<u> </u>			, ,			<u> </u>
EQUITY												
Retained Earnings	271,673,000	279,449,092	288,628,231	289,285,508	288,967,326	288,463,895	287,968,481	288,274,879	287,828,095	287,883,804	288,447,936	288,628,000
Revaluation Reserves	230,307,000	238,791,100	247,473,901	256,304,698	265,307,881	274,482,673	283,843,526	293,341,339	303,079,890	312,938,801	322,783,774	322,783,774
Council Equity Interest	501,980,000	518,240,192	536,102,132	545,590,206	554,275,207	562,946,568	571,812,006	581,616,218	590,907,985	600,822,605	611,231,710	611,411,774
Minority Cavity Interest												_
Minority Equity Interest	-	-		-	-	-	-	-	-	-	-	
Total Equity	- 501,980,000	518,240,192	536,102,132	545,590,206	554,275,207	562,946,568	571,812,006	581,616,218	590,907,985	600,822,605	611,231,710	611,411,774

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte	d Years				
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,011,000	4,273,291	4,489,562	4,922,705	5,849,451	7,367,448	8,837,305	10,327,414	12,193,059	13,955,672	15,985,350	18,135,772
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	1,807,000	1,660,666	1,765,584	1,850,100	1,939,362	2,030,809	2,089,026	2,148,988	2,210,746	2,274,354	2,339,867	2,407,344
Inventories Other		331	340	350	357	369	378	388	398	409	423	433
Non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-05		
Total Current Assets	5,818,000	5,934,288	6,255,486	6,773,155	7,789,170	9,398,626	10,926,709	12,476,790	14,404,203	16,230,434	18,325,640	20,543,549
Non-Current Assets												
Investments	-	-		-	-	-	-	-	-	-	-	-
Receivables	578,000	564,762	604,717	636,124	669,097	703,682	725,156	747,289	770,099	793,607	817,833	842,801
Inventories												
Infrastructure, Property, Plant & Equipment	73,220,000	75,468,364	77,847,729	80,302,914	82,586,469	84,545,367	86,799,653	89,230,245	91,501,709	94,088,216	96,511,241	95,625,093
Investments Accounted for using the equity method Investment Property				-			_	_	-	_		
Intangible Assets				-	_	-	_	_	_	_	-	-
Non-current assets classified as "held for sale"				_	-	-	_	_	_	_	-	-
Other	-	-		-	-	-	-	-	-	-	-	
Total Non-Current Assets	73,798,000	76,033,126	78,452,445	80,939,038	83,255,567	85,249,049	87,524,809	89,977,534	92,271,808	94,881,823	97,329,074	96,467,894
TOTAL ASSETS	79,616,000	81,967,414	84,707,931	87,712,193	91,044,736	94,647,675	98,451,519	102,454,324	106,676,011	111,112,258	115,654,714	117,011,443
LIABILITIES												
Current Liabilities												
Bank Overdraft					-	-			-		-	-
Payables	7,000	9,036	9,289	9,553	9,743	10,079	10,313	10,584	10,856	11,156	11,553	11,823
Income received in advance Borrowings				-	-	-	-	-	-	-	-	-
Provisions				-	_	-	-	-	-	_	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	_	-	-	-
Total Current Liabilities	7,000	9,036	9,289	9,553	9,743	10,079	10,313	10,584	10,856	11,156	11,553	11,823
Non-Current Liabilities												
Payables		-		-	-	-	-	-	-	-	-	-
Income received in advance		-	-	-	-	-	-	-	-	-	-	-
Borrowings Provisions	- 1	-		-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method				-		-	_	_	-	_	_	_
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	_	_	_	_
Total Non-Current Liabilities	-	-		-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	7,000	9,036	9,289	9,553	9,743	10,079	10,313	10,584	10,856	11,156	11,553	11,823
Net Assets	79,609,000	81,958,377	84,698,642	87,702,640	91,034,993	94,637,596	98,441,206	102,443,740	106,665,155	111,101,102	115,643,161	116,999,621
EQUITY												
Retained Earnings	26,487,000	26,676,913	27,153,014	27,790,641	28,634,720	29,636,418	30,705,515	31,833,054	33,023,446	34,272,170	35,548,300	36,904,759
Revaluation Reserves	53,122,000	55,281,464	57,545,629	59,911,999	62,400,273	65,001,178	67,735,691	70,610,686	73,641,708	76,828,932	80,094,862	80,094,862
Council Equity Interest	79,609,000	81,958,377	84,698,642	87,702,640	91,034,993	94,637,596	98,441,206	102,443,740	106,665,155	111,101,102	115,643,161	116,999,621
Minority Equity Interest				-	-	-	-	-		-	-	-
Total Equity	79,609,000	81,958,377	84,698,642	87,702,640	91,034,993	94,637,596	98,441,206	102,443,740	106,665,155	111,101,102	115,643,161	116,999,621

Richmond Valley Council 10 Year Financial Plan for the Years ending 30 June 2028												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projecte	d Voors				
BALANCE GILLI - GEWERT GIB	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS	·			•	•	•	•	•	•	•	•	
Current Assets												
Cash & Cash Equivalents	4,148,000	4,201,001	3,970,373	2,371,817	2,252,761	2,332,552	3,196,854	2,852,965	3,490,787	3,846,779	4,740,544	5,667,827
Investments	5,000,000	5,699,654	5,955,559	4,449,489	4,449,489	4,449,489	4,795,281	4,625,928	5,236,180	5,770,169	7,110,816	8,501,741
Receivables	2,978,000	1,907,325	1,901,127	1,957,008	2,014,932	2,074,560	2,135,945	2,199,212	2,264,346	2,331,471	2,400,582	2,471,803
Inventories				-	-						-	-
Other	3,000	639	657	678	690	716	734	754	773	796	827	847
Non-current assets classified as "held for sale" Total Current Assets	12,129,000	11,808,619	11,827,716	8,778,992	8,717,873	8,857,317	10,128,814	9,678,858	10,992,086	11,949,215	14,252,769	16,642,219
Total Current Assets	12,129,000	11,000,019	11,027,710	0,770,992	0,717,073	0,007,317	10,120,014	9,070,000	10,992,066	11,949,215	14,252,769	10,042,219
Non-Current Assets												
Investments	-	-		-	-	-	-	-	-	-	-	-
Receivables	645,000	817,983	816,605	841,380	866,893	893,144	920,193	948,065	976,784	1,006,375	1,036,864	1,068,279
Inventories			·	.			· · · · · · · · · ·		.	-		· - · · - · · -
Infrastructure, Property, Plant & Equipment	111,888,000	115,393,496	118,629,911	125,139,727	128,965,243	132,825,720	135,855,569	140,919,339	144,562,046	148,898,837	152,598,029	151,852,608
Investments Accounted for using the equity method	-	-		-	-	-	-	-	-	-	-	-
Investment Property Intangible Assets	-	-		-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Other				-	_	_	-	_	-	-	-	-
Total Non-Current Assets	112.533.000	116.211.479	119.446.515	125.981.107	129.832.135	133.718.864	136,775,762	141.867.404	145.538.830	149.905.212	153.634.893	152.920.887
TOTAL ASSETS	124,662,000	128,020,099	131,274,232	134,760,099	138,550,009	142,576,181	146,904,575	151,546,263	156,530,916	161,854,427	167,887,662	169,563,106
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-		-	-	-	-	-	-	-	-	-
Payables	201,000	223,451	229,735	237,115	241,486	250,456	256,668	263,600	270,518	278,365	289,142	296,431
Income received in advance												-
Borrowings	1,108,000	1,208,912	1,277,227	1,347,012	1,421,792	1,500,817	1,584,099	1,672,685	1,766,832	1,337,408	784,195	-
Provisions Liabilities associated with assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Total Current Liabilities	1,309,000	1,432,363	1,506,962	1,584,127	1,663,278	1,751,273	1,840,767	1,936,285	2,037,350	1,615,773	1,073,337	296,431
Total Gulfent Liabilities	1,303,000	1,432,303	1,500,502	1,304,127	1,005,270	1,751,275	1,040,707	1,550,265	2,037,330	1,013,773	1,073,337	230,431
Non-Current Liabilities												
Payables	-	-		-	-	-	-	-	-	-	-	-
Income received in advance				-	-							
Borrowings	14,998,000	15,039,589	13,762,362	12,415,350	10,993,558	9,492,741	7,908,642	6,235,957	4,469,125	3,131,717	2,347,522	2,347,522
Provisions Investments Accounted for using the equity method	-			-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	_	_	-	_	-	-	-	-
Total Non-Current Liabilities	14.998.000	15.039.589	13,762,362	12,415,350	10.993.558	9.492.741	7,908,642	6.235.957	4,469,125	3,131,717	2.347.522	2,347,522
TOTAL LIABILITIES	16,307,000	16,471,952	15,269,324	13,999,477	12,656,836	11,244,014	9,749,409	8,172,242	6,506,475	4,747,490	3,420,859	2,643,953
Net Assets	108,355,000	111,548,147	116,004,907	120,760,622	125,893,173	131,332,166	137,155,167	143,374,021	150,024,441	157,106,937	164,466,803	166,919,154
					•	•	•	•			•	•
EQUITY												
Retained Earnings	39,492,000	39,344,491	40,296,706	41,387,627	42,664,384	44,070,690	45,651,302	47,407,082	49,349,258	51,477,688	53,757,805	56,210,156
Revaluation Reserves	68,863,000	72,203,656	75,708,201	79,372,995	83,228,789	87,261,476	91,503,865	95,966,939	100,675,183	105,629,249	110,708,998	110,708,998
Council Equity Interest	108,355,000	111,548,147	116,004,907	120,760,622	125,893,173	131,332,166	137,155,167	143,374,021	150,024,441	157,106,937	164,466,803	166,919,154
Minority Equity Interest			-	-		-	-	-		-	-	-
Total Equity	108,355,000	111,548,147	116,004,907	120,760,622	125,893,173	131,332,166	137,155,167	143,374,021	150,024,441	157,106,937	164,466,803	166,919,154

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2028 CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projecte	d Years				
	2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	2022/23	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$
Cash Flows from Operating Activities	*		*	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	
Receipts: Rates & Annual Charges	21,994,000	23,250,214	24,232,657	25,516,865	26,346,557	27,146,343	27,908,076	28,683,807	29,480,190	30,297,049	31,134,918	32,001,819
User Charges & Fees	13,597,000	17,715,079	15,496,210	15,783,076	16,310,966	16,885,634	17,489,108	17,997,283	18,598,497	19,156,826	19,718,958	20,297,164
Interest & Investment Revenue Received Grants & Contributions	622,000 16,186,000	916,991 20,253,681	1,018,375 21,034,921	1,053,347 12,567,086	1,091,352 11,506,061	1,119,298 11,564,163	1,152,053 11,671,964	1,188,882 11,932,995	1,220,895 12,178,888	1,258,082 12,715,967	1,299,992 12,669,434	1,331,317 13,387,640
Bonds & Deposits Received	-		-	-	-	-	-	-	-	-	-	-
Other Payments:	312,000	(849,703)	122,292	189,133	133,294	130,342	133,753	136,817	140,821	142,971	151,826	150,226
Employee Benefits & On-Costs	(18,087,000)	(16,654,802)	(17,909,941)	(18,411,096)	(18,896,078)	(19,320,709)	(19,845,929)	(20,389,182)	(20,947,598)	(21,521,607)	(22,111,559)	(22,718,028)
Materials & Contracts Borrowing Costs	(12,249,000) (1,628,000)	(16,242,359) (2,939,082)	(12,565,303) (1,270,763)	(13,455,252) (1,194,280)	(14,497,509) (1,075,366)	(14,567,100) (948,788)	(14,904,906) (816,722)	(15,286,045) (677,708)	(15,717,045) (531,745)	(15,933,741) (384,669)	(16,366,426) (260,815)	(16,857,094) (170,758)
Bonds & Deposits Refunded	(29,000)		-	-	-	-	-	-	-	-	-	-
Other	(3,884,000)	(4,499,929)	(4,777,358)	(4,896,965)	(5,040,837)	(5,207,708)	(5,373,367)	(5,546,260)	(5,725,447)	(5,913,003)	(6,105,273)	(6,304,461)
Net Cash provided (or used in) Operating Activities	16,834,000	20,950,088	25,381,092	17,151,914	15,878,440	16,801,473	17,414,030	18,040,589	18,697,457	19,817,875	20,131,055	21,117,824
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		310,146		1,506,070	-	-	-	169,353	-	-	-	-
Sale of Investment Property Sale of Real Estate Assets	1,707,000	695,000	716,000	1,200,000	1,240,000	1,640,000	1,810,000	1,640,000	1,510,000	1,640,000	1,510,000	1,640,000
Sale of Infrastructure, Property, Plant & Equipment	517,000	5,044,215	3,010,865	664,539	496,806	579,694	393,867	795,979	491,383	897,709	809,862	714,170
Sale of Interests in Joint Ventures & Associates Sale of Intangible Assets	:						-	-	-	-		-
Deferred Debtors Receipts		1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Sale of Disposal Groups Distributions Received from Joint Ventures & Associates							-	-	-	-		-
Other Investing Activity Receipts				-	-	-	-	-	-	-	-	-
Payments: Purchase of Investment Securities	(5,000,000)	(699,654)	(255,905)				(345,792)		(610,252)	(1,422,209)	(2,398,975)	(4,401,594)
Purchase of Investment Securities Purchase of Investment Property	(5,000,000)	(099,054)	(255,905)	-		-	(343,792)	-	(610,232)	(1,422,209)	(2,386,873)	(4,401,594)
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets	(12,347,000)	(27,522,095)	(28,560,797)	(18,442,989) (2,015,000)	(12,000,837) (2,500,000)	(11,626,786)	(10,229,115)	(13,581,083) (1,000,000)	(9,840,491)	(12,615,257) (1,000,000)	(11,275,730)	(11,510,480) (1,000,000)
Purchase of Intangible Assets	(301,000)	(600,000)	(900,000)	(2,015,000)	(2,500,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(3,000,000)	(1,000,000)
Deferred Debtors & Advances Made Purchase of Interests in Joint Ventures & Associates	-	-		-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates				-	-		-	-	-	-	-	-
Other Investing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(15,424,000)	(22,771,089)	(25,988,538)	(17,086,080)	(12,762,730)	(10,405,792)	(9,369,739)	(11,974,451)	(9,448,060)	(12,498,457)	(14,353,543)	(14,556,604)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances	1,260,000	3,622,878	2,000,000	_	_	_	_	_	_	_	_	_
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts Payments:	-	-		-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances	(1,802,000)	(2,005,477)	(2,369,833)	(2,567,160)	(2,686,071)	(2,812,653)	(2,944,715)	(3,083,731)	(3,229,697)	(2,690,395)	(2,148,517)	(1,476,403)
Repayment of Finance Lease Liabilities Distributions to Minority Interests				-		-		-	-	-		-
Other Financing Activity Payments	-	-		-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(542,000)	1,617,401	(369,833)	(2,567,160)	(2,686,071)	(2,812,653)	(2,944,715)	(3,083,731)	(3,229,697)	(2,690,395)	(2,148,517)	(1,476,403)
Net Increase/(Decrease) in Cash & Cash Equivalents	868,000	(203,599)	(977,279)	(2,501,326)	429,638	3,583,028	5,099,576	2,982,407	6,019,700	4,629,023	3,628,995	5,084,817
plus: Cash, Cash Equivalents & Investments - beginning of year	12,066,000	12,934,000	12,730,401	11,753,122	9,251,795	9,681,434	13,264,462	18,364,038	21,346,445	27,366,144	31,995,167	35,624,162
Cash & Cash Equivalents - end of the year	12,934,000	12,730,401	11,753,122	9,251,795	9,681,434	13,264,462	18,364,038	21,346,445	27,366,144	31,995,167	35,624,162	40,708,980
Cash & Cash Equivalents - end of the year	12,934,000	12,730,401	11,753,122	9,251,795	9,681,434	13,264,462	18,364,038	21,346,445	27,366,144	31,995,167	35,624,162	40,708,980
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	25,711,000 38,645,000	26,100,508 38,830,909	26,356,413 38,109,535	24,850,343 34,102,139	24,850,343 34,531,777	24,850,343 38,114,805	25,196,135 43,560,173	25,026,782 46,373,227	25,637,034 53,003,178	27,059,243 59,054,411	29,458,218 65,082,381	33,859,812 74,568,792
	00,040,000	00,000,009	50,105,055	J7,102,103	34,001,111	30,117,000	70,000,173	10,010,221	30,000,170	30,007,711	30,002,001	. 4,000,132
Representing: - External Restrictions	26,262,000	23,348,768	21,633,948	20,395,207	22,268,975	25,161,345	29,007,796	21 175 170	36,221,416	40,580,088	47,503,772	54,635,805
- External Restrictions - Internal Restrictions	12,383,000	14,793,317	14,796,296	12,584,252	11,152,412	11,640,634	13,220,255	31,175,476 13,744,349	15,682,396	40,580,088 16,944,004	15,729,435	17,895,396
- Unrestricted		688,824	1,679,291	1,122,680	1,110,390	1,312,826	1,332,122	1,453,402	1,099,366	1,530,319	1,849,174	2,037,591
	38,645,000	38,830,909	38,109,535	34,102,139	34,531,777	38,114,805	43,560,173	46,373,227	53,003,178	59,054,411	65,082,381	74,568,792

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2028	A - 4	O					Barda da	1.7/				
CASH FLOW STATEMENT - GENERAL FUND	Actuals 2016/17 \$	Current Year 2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	2021/22 \$	Projected 2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$
Cash Flows from Operating Activities	,	•	<u> </u>	<u> </u>	Ψ	Ψ	Ψ	Ψ	<u> </u>	<u> </u>	<u> </u>	
Receipts:		44,000,000	40,000,070	47 400 400	10.045.500	10 500 107	10.017.000	10 501 005	00 000 070	00 504 750	04.404.050	04.004.400
Rates & Annual Charges User Charges & Fees		14,933,960 12,890,449	16,399,873 9,662,367	17,463,189 9,676,649	18,015,563 9,919,618	18,528,467 10,196,164	19,017,366 10,555,283	19,521,035 10,854,178	20,036,973 11,239,803	20,564,759 11,576,043	21,104,658 11,909,390	21,664,426 12,251,914
Interest & Investment Revenue Received	-	520,441	598,375	620,747	645,773	660,351	679,338	701,986	719,391	741,533	767,947	783,311
Grants & Contributions Bonds & Deposits Received	:	19,876,945	20,610,977	12,145,910	11,081,618	11,136,618	11,242,589	11,500,303	11,742,913	12,276,675	12,226,859	12,941,748
Other State Received		(2,245,703)	122,292	189,133	133,294	130,342	133,753	136,817	140,821	142,971	151,826	150,226
Payments: Employee Benefits & On-Costs		(14,370,871)	(15,490,976)	(15,931,648)	(16,361,479)	(16,722,566)	(17,182,485)	(17,658,600)	(18,148,015)	(18,651,069)	(19,168,093)	(19,699,595)
Materials & Contracts		(10,619,283)	(6,747,820)	(7,472,367)	(8,411,976)	(8,275,661)	(8,474,426)	(8,698,484)	(8,972,606)	(9,013,371)	(9,200,207)	(9,531,833)
Borrowing Costs	-	(746,476)	(444,110)	(435,942)	(386,813)	(335,014)	(281,974)	(226,242)	(168,865)	(115,936)	(82,799)	(53,110)
Bonds & Deposits Refunded Other		(3,959,757)	(4,238,116)	(4,332,501)	(4,449,860)	(4,588,806)	(4,725,182)	(4,867,371)	(5,014,363)	(5,168,157)	(5,325,025)	(5,487,086)
			20,472,862	11,923,169	10,185,738	10,729,894	10,964,262	11,263,623	11,576,053	12,353,449	12,384,556	13,020,000
Net Cash provided (or used in) Operating Activities		16,279,704	20,472,662	11,923,109	10,100,730	10,729,094	10,964,262	11,203,023	11,576,053	12,353,449	12,364,556	13,020,000
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities		310,146		-	-		-				-	
Sale of Investment Property					-		-					
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment		695,000 5,039,880	716,000 3,010,865	1,200,000 664,539	1,240,000 496,806	1,640,000 579,694	1,810,000 393,867	1,640,000 795,979	1,510,000 491,383	1,640,000 897,709	1,510,000 809,862	1,640,000 714,170
Sale of Interests in Joint Ventures & Associates		-	-	-	490,000	379,094	-	195,919	491,303		-	- 14,170
Sale of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts Sale of Disposal Groups		1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Distributions Received from Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:		-		-	-	-	-	-	-	-	-	-
Purchase of Investment Securities		-	-	-	-	-	-	-	-	(888,220)	(1,058,328)	(3,010,669)
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment		(23,719,820)	(25,103,027)	(11,819,989)	(8,462,837)	(8,574,786)	(7,960,115)	(9,365,083)	(7,505,491)	(9,570,257)	(9,130,730)	(8,665,480)
Purchase of Real Estate Assets		(600,000)	(900,000)	(2,015,000)	(2,500,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(3,000,000)	(1,000,000)
Purchase of Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made Purchase of Interests in Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates		-		-	-	-	-	-	-	-	-	-
Other Investing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities		(18,273,495)	(22,274,863)	(11,969,150)	(9,224,730)	(7,353,792)	(6,754,947)	(7,927,804)	(6,502,808)	(8,919,468)	(10,867,896)	(10,320,679)
Cash Flows from Financing Activities												
Receipts:		0.050.000	0.000.000									
Proceeds from Borrowings & Advances Proceeds from Finance Leases		2,352,908	2,000,000	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts		-		-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances		(878,008)	(1,160,921)	(1.289.933)	(1.339.059)	(1,390,861)	(1.443.898)	(1.499.632)	(1,557,012)	(923,563)	(811,109)	(692,208)
Repayment of Finance Lease Liabilities		(070,000)	(1,100,921)	(1,209,933)	(1,559,659)	(1,590,001)	(1,445,030)	(1,499,032)	(1,557,012)	(923,303)	(011,109)	(092,200)
Distributions to Minority Interests Other Financing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities		1,474,900	839,079	(1,289,933)	(1,339,059)	(1,390,861)	(1,443,898)	(1,499,632)	(1,557,012)	(923,563)	(811,109)	(692,208)
Net Increase/(Decrease) in Cash & Cash Equivalents		(518,891)	(962,922)	(1,335,914)	(378,051)	1,985,241	2,765,416	1,836,187	3,516,233	2,510,418	705,552	2,007,113
plus: Cash, Cash Equivalents & Investments - beginning of year		4,775,000	4,256,109	3,293,187	1,957,273	1,579,222	3,564,462	6,329,879	8,166,066	11,682,299	14,192,716	14,898,268
Cash & Cash Equivalents - end of the year		4,256,109	3,293,187	1,957,273	1,579,222	3,564,462	6,329,879	8,166,066	11,682,299	14,192,716	14,898,268	16,905,381
Cash & Cash Equivalents - end of the year	4,775,000	4,256,109	3,293,187	1,957,273	1,579,222	3,564,462	6,329,879	8,166,066	11,682,299	14,192,716	14,898,268	16,905,381
Investments - end of the year	20,711,000	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	20,400,854	21,289,074	22,347,402	25,358,071
Cash, Cash Equivalents & Investments - end of the year	25,486,000	24,656,963	23,694,041	22,358,127	21,980,076	23,965,316	26,730,733	28,566,920	32,083,153	35,481,791	37,245,670	42,263,451
Representing:												
- External Restrictions - Internal Restrictions	13,103,000 12,383,000	9,174,822	7,218,454 14,796,296	8,651,195 12,584,252	9,717,274	11,011,857	12,178,356 13,220,255	13,369,169 13,744,349	15,301,391 15,682,396	17,007,468 16,944,004	19,667,061	22,330,465 17,895,396
- Internal Restrictions - Unrestricted	12,303,000	14,793,317 688,824	1,679,296	12,584,252	11,152,412 1,110,390	11,640,634 1,312,826	1,332,122	1,453,402	1,099,366	1,530,319	15,729,435 1,849,174	2,037,591
	25,486,000	24,656,963	23,694,041	22,358,127	21,980,076	23,965,316	26,730,733	28,566,920	32,083,153	35,481,791	37,245,670	42,263,451

Richmond Valley Council												
10 Year Financial Plan for the Years ending 30 June 2028 CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected	l Years				
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges User Charges & Fees		1,231,362 4,500,402	1,197,642 4,603,543	1,272,077 4,869,063	1,342,969 5,116,847	1,417,460 5,376,721	1,471,524 5,581,683	1,518,126 5,750,389	1,566,234 5,924,186	1,615,887 6,103,229	1,667,131 6,287,676	1,720,020 6,477,690
Interest & Investment Revenue Received	-	97,850	125,000	128,750	132,613	136,592	140,690	144,911	149,259	153,737	158,349	163,099
Grants & Contributions Bonds & Deposits Received		168,675	237,447	237,126	239,176	240,611	240,808	242,458	244,108	245,758	247,408	249,058
Other		51,000	-	-	-	-	-	-	-		-	-
Payments: Employee Benefits & On-Costs		(934,768)	(947,257)	(970,940)	(991,374)	(1,015,616)	(1,040,530)	(1,066,152)	(1,092,480)	(1,119,553)	(1,147,378)	(1,175,980)
Materials & Contracts		(3,075,466)	(3,201,709)	(3,288,710)	(3,347,877)	(3,460,153)	(3,534,115)	(3,621,230)	(3,708,448)	(3,804,746)	(3,936,628)	(4,020,676)
Borrowing Costs Bonds & Deposits Refunded				-	-						-	-
Other		(269,664)	(238,396)	(249,222)	(260,608)	(272,618)	(285,203)	(298,393)	(312,214)	(326,699)	(341,879)	(357,790)
Net Cash provided (or used in) Operating Activities	-	1,769,391	1,776,271	1,998,144	2,231,746	2,422,996	2,574,858	2,670,109	2,770,645	2,867,613	2,934,678	3,055,421
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities Sale of Investment Property			-	-	-	- :	-	- :	- :		-	-
Sale of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment Sale of Interests in Joint Ventures & Associates			-	-	-	- :	-	- :	- :		-	-
Sale of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts Sale of Disposal Groups			-	-	-	- :	-	- :	- :		-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:				-	-	•	•	•	•	•	-	-
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment		(1,507,100)	(1,560,000)	(1,565,000)	(1,305,000)	(905,000)	(1,105,000)	(1,180,000)	(905,000)	(1,105,000)	(905,000)	(905,000)
Purchase of Real Estate Assets	-	- '	-	- 1	- 1		- 1				` · · · · -	
Purchase of Intangible Assets Deferred Debtors & Advances Made				-	-						-	-
Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments				-	-						-	-
Net Cash provided (or used in) Investing Activities		(1,507,100)	(1,560,000)	(1,565,000)	(1,305,000)	(905,000)	(1,105,000)	(1,180,000)	(905,000)	(1,105,000)	(905,000)	(905,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances		-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases Other Financing Activity Receipts				-	-						-	-
Payments: Repayment of Borrowings & Advances												
Repayment of Finance Lease Liabilities				-	-						-	-
Distributions to Minority Interests Other Financing Activity Payments												-
Net Cash Flow provided (used in) Financing Activities				-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		262,291	216,271	433,144	926,746	1,517,996	1,469,858	1,490,109	1,865,645	1,762,613	2,029,678	2,150,421
plus: Cash, Cash Equivalents & Investments - beginning of year		4,011,000	4,273,291	4,489,562	4,922,705	5,849,451	7,367,448	8,837,305	10,327,414	12,193,059	13,955,672	15,985,350
Cash & Cash Equivalents - end of the year		4,273,291	4,489,562	4,922,705	5,849,451	7,367,448	8,837,305	10,327,414	12,193,059	13,955,672	15,985,350	18,135,772
		_										
Cash & Cash Equivalents - end of the year Investments - end of the year	4,011,000	4,273,291	4,489,562	4,922,705	5,849,451	7,367,448	8,837,305	10,327,414	12,193,059	13,955,672	15,985,350	18,135,772
Cash, Cash Equivalents & Investments - end of the year	4,011,000	4,273,291	4,489,562	4,922,705	5,849,451	7,367,448	8,837,305	10,327,414	12,193,059	13,955,672	15,985,350	18,135,772
Representing:												
- External Restrictions	1,583,000	1,733,000	1,883,000	2,033,000	2,183,000	2,333,000	2,483,000	2,633,000	2,783,000	2,933,000	3,083,000	3,233,000
- Internal Restricitons - Unrestricted	2,428,000	119,575 2,420,716	509,111 2,097,451	1,090,490 1,799,215	2,176,058 1,490,393	3,861,193 1,173,255	5,456,744 897,561	7,079,824 614,590	9,085,943 324,116	10,996,708 25,964	13,182,354	15,496,983
	4,011,000	4,273,291	4,489,562	4,922,705	5,849,451	7,367,448	8,837,305	10,327,414	12,193,059	13,955,672	15,985,350	18,135,772

Carrier No.	Richmond Valley Council												
Column C	10 Year Financial Plan for the Years ending 30 June 2028												
Part	CASH FLOW STATEMENT - SEWER FUND												
Cash Processing Activities													
State A Price 17,000 17,	Cash Flows from Operating Activities		·	·	•	· ·	, , , , , , , , , , , , , , , , , , ,	· ·	· ·	•	·	·	
Dear Changes Face \$2,0200 \$2,0700 \$2,0700 \$1,0			7 094 902	6 625 142	6 791 500	6 000 025	7 200 415	7 410 196	7 644 645	7 076 002	9 116 404	9 262 120	0 617 272
Secret Secret 1,365,000 1,261,000				295,000	303,850	312,966	322,355		341,985	352,245	362,812	373,696	
Control Cont			208,061	186,497	184,050	185,267	186,934	188,567	190,234	191,867	193,534	195,167	196,834
Employee 1,144-161 1,144	Other	-	1,345,000	-	-	-	-	-	-	-	-	-	-
Macrical According Company Com			(1.349.163)	(1 471 708)	(1.508.508)	(1 543 225)	(1 582 527)	(1 622 914)	(1 664 430)	(1 707 103)	(1.750.985)	(1 796 088)	(1.842.453)
Broris A Popular Brownished (content of provided for useful in Operating Activities 2,000,994 3,131,959 3,200,001 3,480,005 3,840,503 3,840,503 3,874,001 4,108,675 4,300,700 4,988,814 4,811,971 5,142,403	Materials & Contracts		(2,547,610)	(2,615,774)	(2,694,175)	(2,737,656)	(2,831,286)	(2,896,365)	(2,966,331)	(3,035,991)	(3,115,625)	(3,229,590)	(3,304,585)
			(2,192,606)	(826,653)	(758,338)	(688,553)	(613,774)	(534,748)	(451,466)	(362,880)	(268,733)	(178,016)	(117,648)
Part			(270,508)	(300,846)	(315,242)	(330,369)	(346,284)	(362,982)	(380,496)	(398,870)	(418,147)	(438,369)	(459,585)
Receipts	Net Cash provided (or used in) Operating Activities		2,900,994	3,131,959	3,230,601	3,460,956	3,648,583	3,874,911	4,106,857	4,350,759	4,596,814	4,811,821	5,042,403
Receipts													
Sale of International Societies													
Salo of Real Estate Assets See of Intrastructure, Property, Plant & Equipment Johnson School Control Verticate & Associates See of Intrastructure School Control Verticate & Associates See of Intrastructure, Property Plant & Equipment Payments Payments Payments See of Intrastructure, Property Plant & Equipment Purchase of Intrastructure, Property Plant & Equipment Plant & Equipme	Sale of Investment Securities		-	-	1,506,070	-	-	-	169,353	-	-	-	-
Sale Of Infrastrodus Propenty Propenty Propenty Propenty Propenty Sequence 1,235 1,237,405 1,247,207 1		-		-	-	-	-	-	-	-	-	-	-
Sale of francybia Asserts Destribution Receives Destribution Received from Joint Verures & Associates Destribution Prior to			4,335		-	-	-			-	-	-	
Deferred Debtons Receiples			-	-	-	-	-	-	-	-	-	-	-
Sale of Rosporal Groupes					-	-	-			-	-	-	-
Other Investing Activity Receipts Purchases (999,654) (255,955)	Sale of Disposal Groups		-	-	-	-	-	-	-	-	-	-	-
Payments	Distributions Received from Joint Ventures & Associates Other Investing Activity Receipts			1	-	-	-	-	-	-	-	-	-
Puchase of Investment Property Puchase of Investment Property Puchase of Roal Edate Assets Puchase of Investment Property Puchase of Roal Edate Assets Puchase of Investment Property Puchase of Investment Property Puchase of Roal Edate Assets Puchase of Investment Property Puchase of Investment Property Puchase of Investment Property Puchase of Investment Property Puchase of Investment Assets Puchase of Investment Property Puchase of Investment Assets Puchase of Investment Assets Puchase of Investment Property P		1			_	_	_	_	_	_	_	_	_
Purchase of Infrastructure, Property, Plant & Equipment . .2,295,175 .1,897,770 .6,056,000 .2,233,000 .2,147,000 .1,140,000 .1,340,0		-	(699,654)	(255,905)	-	-	-	(345,792)	-	(610,252)	(533,989)	(1,340,648)	(1,390,925)
Purchased International Advances Made Purchased National Workures & Associates Purchased National Workures & Associates Purchased National			(2,295,175)	(1,897,770)	(5,058,000)	(2,233,000)	(2,147,000)	(1,164,000)	(3,036,000)	(1,430,000)	(1,940,000)	(1,240,000)	(1,940,000)
Deferred Debtors & Advances Made Purchase of Interests in Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates Contributions Paid to Joint Ventures & Associates Cash Flows from Financing Activities Cash Provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts Proceeds from Borrowings & Advances Proceeds from Borrowings & Advances Chief Financing Activity Regiments Chief Financing Activity Regiment of Derovings & Advances Chief Financing Activity Regiment of Derovings & Advances Repayment of Derovings & Advances Chief Financing Activity Regiments Chief Financing Activities Chief Financing Chief				-	-						-	-	-
Purchase of Interests in Joint Ventures & Associates					-	-	-			-	-	-	-
Cash Flows from Financing Activities Cash Flows from Financing Flows from Flows from Financing Cash	Purchase of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Cash provided (or used in) Investing Activities				1	-	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities Recipits: Proceeds from Borrowings & Advances 1,269,970 1,2													
Receipts:	Net Cash provided (or used in) Investing Activities		(2,990,494)	(2,153,675)	(3,551,930)	(2,233,000)	(2,147,000)	(1,509,792)	(2,866,647)	(2,040,252)	(2,473,989)	(2,580,648)	(3,330,925)
Proceeds from Borrowings & Advances													
Proceeds from Finance Leases			1 260 070										
Payment of Borrowings & Advances Repayment of Borrowings & Advances Repayment of Finance Lease Liabilities			-		-	-	-	-	-	-	-	-	-
Repayment of Borrowings & Advances		-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities Distributions to Minority Interests Other Financing Activities - 142,501 (1,208,912) (1,277,227) (1,347,012) (1,421,792) (1,500,817) (1,594,099) (1,672,685) (1,766,832) (1,337,408) (784,195) Net Increase/(Decrease) in Cash & Cash Equivalents - 53,001 (230,628) (1,598,556) (119,056) 79,791 864,302 (343,889) 637,822 355,993 893,765 927,283 plus: Cash, Cash Equivalents & Investments - beginning of year - 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 Cash & Cash Equivalents - end of the year - 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Investments - end of the year - 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Investments - end of the year - 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Investments - end of the year - 5,000,000 5,699,654 5,955,559 4,449,489 4,449,489 4,494,89 4,795,281 4,625,928 5,236,180 5,770,169 7,110,816 8,501,741 Cash, Cash Equivalents & Investments - end of the year - 9,148,000 9,900,855 9,925,932 6,821,307 6,702,550 6,782,041 7,992,135 7,478,893 8,726,967 9,816,948 11,851,361 14,169,569 Representing: - External Restrictions - 3,025,000 8,214,566 (383,162) (835,1			(1,127,469)	(1,208,912)	(1,277,227)	(1,347,012)	(1,421,792)	(1,500,817)	(1,584,099)	(1,672,685)	(1,766,832)	(1,337,408)	(784,195)
Other Financing Activity Payments -		-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents - 53,001 (230,628) (1,598,556) (119,056) 79,791 864,302 (343,889) 637,822 355,993 893,765 927,283 plus: Cash, Cash Equivalents & Investments - beginning of year - 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 Cash & Cash Equivalents - end of the year - 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Cash & Cash Equivalents - end of the year 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Investments - end of the year 5,000,000 5,699,654 5,955,559 4,449,489 4,449,489 4,449,489 4,795,281 4,625,928 5,236,180 5,770,169 7,110,816 8,501,741 Cash, Cash Equivalents & Investments - end of the year 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,967 9,616,948 11,851,361 14,169,569 Representing: External Restrictions					:								-
Net Increase/(Decrease) in Cash & Cash Equivalents - 53,001 (230,628) (1,598,556) (119,056) 79,791 864,302 (343,889) 637,822 355,993 893,765 927,283 plus: Cash, Cash Equivalents & Investments - beginning of year - 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 Cash & Cash Equivalents - end of the year - 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Cash & Cash Equivalents - end of the year 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 Investments - end of the year 5,000,000 5,699,654 5,955,559 4,449,489 4,449,489 4,449,489 4,795,281 4,625,928 5,236,180 5,770,169 7,110,816 8,501,741 Cash, Cash Equivalents & Investments - end of the year 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,967 9,616,948 11,851,361 14,169,569 Representing: External Restrictions	Net Cash Flow provided (used in) Financing Activities		142.501	(1,208,912)	(1.277.227)	(1.347.012)	(1.421.792)	(1.500.817)	(1.584.099)	(1.672.685)	(1.766.832)	(1.337.408)	(784,195)
plus: Cash, Cash Equivalents & Investments - beginning of year - 4,148,000 - 4,201,001 - 4,201,001 - 3,970,373 - 2,371,817 - 2,252,761 - 2,332,552 - 3,196,854 - 2,852,965 - 3,490,787 - 3,846,779 - 4,740,544 - 5,667,827 - 5,000,000 - 5,699,654 - 5,995,559 - 4,449,489 - 4,449,489 - 4,449,489 - 4,449,489 - 4,449,489 - 4,449,489 - 4,449,489 - 4,449,489 - 4,740,544 - 5,667,827 - 6,702,250 - 6,782,041 - 7,992,135 - 7,478,893 - 7,478,893 - 7,478,893 - 7,478,893 - 7,478,893 - 7,478,893 - 7,478,893 - 7,48,679 - 8,5162) - 8,351,6	Net Increase/(Decrease) in Cash & Cash Equivalents		53.001	(230.628)	(1.598.556)	(119.056)	79.791	864.302	(343.889)	637.822	355.993	893.765	927.283
Cash & Cash Equivalents - end of the year 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 10													
Cash & Cash Equivalents - end of the year 4,148,000 4,201,001 3,970,373 2,371,817 2,252,761 2,332,552 3,196,854 2,852,965 3,490,787 3,846,779 4,740,544 5,667,827 [Investments - end of the year 5,000,000 5,699,654 5,955,559 4,449,489 4,449,489 4,795,281 4,625,928 5,236,180 5,770,169 7,110,816 8,501,741 [Cash, Cash Equivalents & Investments - end of the year 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,967 9,616,948 11,851,361 14,169,569 [Representing: - External Restrictions 3,025,000 2,521,312 2,643,756 (274,111) (198,021) 77,679 1,491,972 1,187,959 2,651,116 3,761,325 6,219,208 8,770,766 [Internal Restrictions 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,996 6,911,011 6,690,786 6,467,315 (333,162) (835,													
Nestments - end of the year 5,000,000 5,699,654 5,955,559 4,449,489 4,449,489 4,449,489 4,795,281 4,625,928 5,236,180 5,770,169 7,110,816 8,501,741 Cash, Cash Equivalents & Investments - end of the year 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,967 9,616,948 11,851,361 14,169,569 Representing: - External Restrictions 3,025,000 2,521,312 2,643,756 (274,111) (198,021) 77,679 1,491,972 1,187,959 2,651,116 3,761,325 6,219,208 8,770,766 - Internal Restrictions 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 6,1	Cash & Cash Equivalents - end of the year	-	4,201,001	3,970,373	2,371,817	2,252,761	2,332,552	3,196,854	2,852,965	3,490,787	3,846,779	4,740,544	5,667,827
Nestments - end of the year 5,000,000 5,699,654 5,955,559 4,449,489 4,449,489 4,449,489 4,795,281 4,625,928 5,236,180 5,770,169 7,110,816 8,501,741 Cash, Cash Equivalents & Investments - end of the year 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,967 9,616,948 11,851,361 14,169,569 Representing: - External Restrictions 3,025,000 2,521,312 2,643,756 (274,111) (198,021) 77,679 1,491,972 1,187,959 2,651,116 3,761,325 6,219,208 8,770,766 - Internal Restrictions 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 8,214,506 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,233,065 - Lynestricted 6,123,000 6,1	Out 6 Out Frankling and (f)	44.0.005	4001001	0.0=0.0=0	0.07: 0:-	0.050.701	0.000 ===	0.400.074	0.050.005	0.400 ====	0.040 ===	4740	F 007 007
Cash, Cash Equivalents & Investments - end of the year 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,967 9,616,948 11,851,361 14,169,569 Representing: - External Restrictions 3,025,000 2,521,312 2,643,756 (274,111) (198,021) 77,679 1,491,972 1,187,959 2,651,116 3,761,325 6,219,208 8,770,766 - Internal Restrictions (835,162) (835													
- External Restrictions 3,025,000 2,521,312 2,643,756 (274,111) (198,021) 77,679 1,491,972 1,187,959 2,651,116 3,761,325 6,219,208 8,770,766 - Internal Restrictions (835,162)					.,								
- External Restrictions 3,025,000 2,521,312 2,643,756 (274,111) (198,021) 77,679 1,491,972 1,187,959 2,651,116 3,761,325 6,219,208 8,770,766 - Internal Restrictions (835,162)	Penresenting												
- Internal Restrictions - (835,162)		3,025,000	2,521,312	2,643,756	(274,111)	(198,021)	77,679	1,491,972	1,187,959	2,651,116	3,761,325	6,219,208	8,770,766
- Unrestricted 5,123,000 8,214,5006 8,117,339 7,930,580 7,735,434 7,539,524 7,335,325 7,126,096 6,911,013 6,690,786 6,467,315 6,239,569 9,148,000 9,900,655 9,925,932 6,821,307 6,702,250 6,782,041 7,992,135 7,478,893 8,726,667 9,616,948 11,851,361 14,169,565	- Internal Restricitons		(835,162)	(835,162)	(835,162)	(835,162)	(835,162)	(835,162)	(835,162)	(835,162)	(835,162)	(835,162)	(835,162)
	- Unrestricted	6,123,000 9,148,000	8,214,506 9,900,655	8,117,339 9,925,932	7,930,580 6,821,307	7,735,434 6,702,250	7,539,524 6,782,041	7,335,325 7,992,135	7,126,096 7,478,893	6,911,013 8,726,967	6,690,786 9,616,948	6,467,315 11,851,361	6,233,965 14,169,569