



Richmond Valley 2025

Rich in heritage, lifestyle and opportunities

Delivery Program 2014/2018
and Operational Plan 2014/2015
Financial Estimates

Scenario: Special Rates Variation Approved

Adopted 24 June 2014

Richmond
Valley
Council



Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Table of Contents

Table of Contents	Page
Budget Summary and Cash Result	1
Natural Environment	
Natural Environment Budget Summary	2
Health and Regulatory Control	3
Waste Management	4-5
Environmental Management	6
Local Economy	
Local Economy Budget Summary	7
Tourism and Economic Development	8-9
Real Estate and Other Property	10
Saleyards	11
Private Works	12
Community and Culture	
Community and Culture Budget Summary	13
Library Services (including Richmond Upper Clarence Regional Library)	14
Emergency Management	15-16
Social Planning	17
Community Facilities and Public Halls	18-20
Recreation and Open Space	
Recreation and Open Space Budget Summary	21
Pools	22
Sports Grounds, Parks and Reserves	23-27
Rural and Urban Development	
Rural and Urban Development Budget Summary	28
Planning and Development Services	29-30
Transport and Infrastructure	
Transport and Infrastructure Budget Summary	31
Cemeteries	32
Public Toilets	33
Stormwater Drainage	34
Roads and Transport Services	35-39
RMS Works	40
Sewerage Services	41-43
Water Supplies	44-45
Quarries	46-48
Governance and Process	
Governance and Process Budget Summary	49
Governance and Financial Services	50
Corporate Support Services	51-52
Engineering Support, Stores and Depots	53
Fleet Management	54
Capital Revenue	55-57
Capital Works Program	58-64
Restricted Assets Schedule	65-66

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Budget Summary and Cash Result
Scenario: Rates Special Variation Approved**

Original Budget 2013/2014	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
	Operating Revenue					
5,661,030	Natural Environment	5,318,850	-6.0%	5,500,869	5,701,713	5,906,703
1,116,900	Local Economy	1,001,527	-10.3%	1,031,573	1,062,520	1,094,396
2,581,798	Community & Culture	2,397,581	-7.1%	2,457,841	2,526,844	2,597,799
126,900	Recreation & Open Space	130,707	3.0%	134,628	138,667	142,827
583,800	Rural and Urban Development	580,234	-0.6%	597,161	614,596	632,554
19,050,700	Transport & Infrastructure	19,831,720	4.1%	20,471,528	21,165,875	21,885,735
19,195,400	Governance & Process	20,652,394	7.6%	21,495,225	22,388,640	23,291,825
48,316,528	Total Operating Revenue	49,913,013	3.3%	51,688,824	53,598,854	55,551,839
	Operating Expenditure					
6,548,100	Natural Environment	6,114,359	-6.6%	6,254,589	6,392,113	6,550,265
2,187,300	Local Economy	2,150,201	-1.7%	2,228,547	2,298,980	2,357,595
4,723,356	Community & Culture	4,690,759	-0.7%	4,814,853	4,938,969	5,068,835
2,781,900	Recreation & Open Space	3,005,196	8.0%	3,006,300	3,096,150	3,159,030
1,810,100	Rural and Urban Development	2,158,038	19.2%	2,187,329	2,250,210	2,305,378
30,438,800	Transport & Infrastructure	28,104,978	-7.7%	28,225,681	29,021,079	29,703,818
6,626,800	Governance & Process	6,394,775	-3.5%	6,592,445	6,870,093	6,948,444
55,116,356	Total Operating Expenditure	52,618,306	-4.5%	53,309,743	54,867,595	56,093,365
(6,799,828)	Operating Result before Capital Grants and Contributions	(2,705,293)	-60.2%	(1,620,919)	(1,268,741)	(541,526)
	Add: Capital Revenue					
2,198,900	Capital Grants & Contributions	3,797,663	72.7%	1,740,538	1,441,088	1,441,653
(4,600,928)	Operating Result including Capital Grants and Contributions	1,092,370	-123.7%	119,618	172,348	900,127
	Add: Non-Cash Expenses					
14,381,500	Depreciation	11,124,900	-22.6%	11,385,935	11,664,271	11,949,565
122,600	Rehabilitation Borrowing Expenses	122,600	0.0%	125,665	128,807	132,027
368,100	Quarry Inventory Movements	(1,106,000)	-400.5%	393,000	409,000	(1,175,000)
	Add: Non-Operating Funds Employed					
0	Loan Funds Used	1,120,000	0.0%	1,240,000	1,260,000	1,481,935
2,000	Deferred Debtor Repayments	1,300	-35.0%	1,300	1,300	1,300
2,225,000	Proceeds from Sale of Assets	5,658,500	154.3%	4,891,500	691,500	598,500
	Less: Funds Deployed for Non-Operating Purposes					
15,275,015	Asset Acquisition	19,425,293	27.2%	15,442,307	13,584,689	13,489,291
0	Deferred Debtor Advances	0	0.0%	0	0	0
1,218,100	Loan Repayments	1,317,786	8.2%	1,475,379	1,640,762	1,814,705
(3,994,843)	Cash Surplus/(Deficit)	(2,729,409)	-31.7%	1,239,332	(898,225)	(1,415,543)
	Equity Movements					
(4,296,070)	Restricted Funds - Increase/(Decrease)	(3,068,720)	-28.6%	919,570	(1,098,528)	(1,640,038)
301,227	Working Funds - Increase/(Decrease)	339,311	12.6%	319,762	200,303	224,496

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Area: Natural Environment - Budget Summary
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
395,800			Health and Regulatory Control	407,674	3.0%	419,904	432,501	445,476
5,265,230			Waste Management	4,911,176	-6.7%	5,080,965	5,269,212	5,461,227
0			Environmental Management	0	0.0%	0	0	0
5,661,030			Total Operating Revenue	5,318,850	-6.0%	5,500,869	5,701,713	5,906,703
			Operating Expenditure					
990,000			Health and Regulatory Control	834,337	-15.7%	855,422	857,610	879,097
5,105,100			Waste Management	4,825,789	-5.5%	4,934,868	5,058,148	5,183,033
453,000			Environmental Management	454,233	0.3%	464,299	476,355	488,135
6,548,100			Total Operating Expenditure	6,114,359	-6.6%	6,254,589	6,392,113	6,550,265
(887,070)			Operating Result - Surplus/(Deficit)	(795,509)	-10.3%	(753,720)	(690,400)	(643,562)
(281,370)			Operating Cash Result - Surplus/(Deficit)	(189,809)	-32.5%	(145,703)	(69,233)	(8,915)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		20,000	139,000	36,000
			Add: Transfer from Restricted Assets	284,013		0	161,279	0
			Less: Asset Acquisition	967,000		736,000	1,124,000	475,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	29,350		60,643	32,370	499,090
			Capital Cash Result - Surplus/(Deficit)	(712,337)		(776,643)	(856,092)	(938,090)
			Program Cash Result - Surplus/(Deficit)	(902,146)		(922,345)	(925,324)	(947,005)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Health & Regulatory Control

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Regulatory Control					
1,000	120010	0160	Certificates - Compliance Certificate	1,030	3.0%	1,061	1,093	1,126
53,800	120010	0260	Contributions - LPMA/NCAT	55,414	3.0%	57,076	58,789	60,552
2,600	120010	0460	Fees - Other	2,678	3.0%	2,758	2,841	2,926
47,000	120010	0480	Fines	48,410	3.0%	49,862	51,358	52,899
8,700	120010	0620	Impounding Fees	8,961	3.0%	9,230	9,507	9,792
38,600	120010	1170	Registration Fees	39,758	3.0%	40,951	42,179	43,445
1,500	120010	1510	Vet Pack Fees	1,545	3.0%	1,591	1,639	1,688
			Health					
0	130010	0290	Contributions - Other	0	0.0%	0	0	0
4,600	130010	0460	Fees - Other	4,738	3.0%	4,880	5,027	5,177
17,900	130010	0600	Health Food Admin Fee	18,437	3.0%	18,990	19,560	20,147
2,000	130010	0630	Infringement Notice Fees	2,060	3.0%	2,122	2,185	2,251
6,200	130010	0660	Inspection Fees - Caravan Parks	6,386	3.0%	6,578	6,775	6,978
30,900	130010	0670	Inspection Fees - Food Premises	31,827	3.0%	32,782	33,765	34,778
20,000	130010	1380	Septic Tank Application Fees	20,600	3.0%	21,218	21,855	22,510
125,000	130010	1390	Septic Tank Registration Fees	128,750	3.0%	132,613	136,591	140,689
9,100	130010	1490	Trade Waste Approvals Revenue	9,373	3.0%	9,654	9,944	10,242
26,900	130010	1500	Trade Waste Inspections Revenue	27,707	3.0%	28,538	29,394	30,276
395,800			Total Operating Revenue	407,674	3.0%	419,904	432,501	445,476
			Operating Expenditure					
			Beach Control					
1,700	110010	3065	Beach Cleaning	1,700	0.0%	1,743	1,786	1,831
27,500	110010	3455	Operating Expenses	30,000	9.1%	30,750	31,519	32,307
			Regulatory Control					
5,800	120010	3025	Administration Expenses	5,800	0.0%	5,945	6,094	6,246
120,300	120010	3185	Employee Costs	118,900	-1.2%	121,873	124,919	128,042
3,200	120010	3205	Enforcement Expenses	3,200	0.0%	3,280	3,362	3,446
34,500	120010	3270	Fleet Expenses	34,500	0.0%	35,363	36,247	37,153
8,000	120010	3310	Impounding Expenses	8,000	0.0%	8,200	8,405	8,615
1,000	120010	3315	Infringement Notice Expenses	1,000	0.0%	1,025	1,051	1,077
700	120010	3330	Internal Expenses	700	0.0%	718	735	754
500	120010	3375	M & R - Buildings	500	0.0%	513	525	538
1,000	120010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
100	120010	3455	Operating Expenses	105	5.0%	110	116	122
32,200	120010	3998	Activity Based Costing - Expense	67,066	108.3%	68,886	70,725	72,606
7,200	120010	3999	Depreciation	7,200	0.0%	7,380	7,565	7,754
10,400	130010	3025	Administration Expenses	10,400	0.0%	10,660	10,927	11,200
250,000	130010	3185	Employee Costs	211,200	-15.5%	216,480	221,892	227,439
63,000	130010	3270	Fleet Expenses	43,000	-31.7%	44,075	45,177	46,306
1,000	130010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
1,500	130010	3455	Operating Expenses	1,500	0.0%	1,538	1,576	1,615
120,000	130010	3465	OSMS System Maintenance	0	-100.0%	0	0	0
2,000	130010	3730	Sampling Analysis	2,000	0.0%	2,050	2,101	2,154
297,500	130010	3998	Activity Based Costing - Expense	264,666	-11.0%	271,863	279,843	286,770
900	130010	3999	Depreciation	900	0.0%	923	946	969
0	130021	3455	Flying Fox Colony Richmond River Casino Operating Expenses	20,000	0.0%	20,000	0	0
990,000			Total Operating Expenditure	834,337	-15.7%	855,422	857,610	879,097
(594,200)			Operating Result - Surplus/(Deficit)	(426,663)	-28.2%	(435,518)	(425,109)	(433,621)
(586,100)			Operating Cash Result - Surplus/(Deficit)	(418,563)	-28.6%	(427,215)	(416,599)	(424,898)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	29,350		30,831	32,370	33,972
			Capital Cash Result - Surplus/(Deficit)	(29,350)		(30,831)	(32,370)	(33,972)
			Program Cash Result - Surplus/(Deficit)	(447,913)		(458,046)	(448,969)	(458,870)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Waste Management

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Waste Collection Revenue					
3,039,030	140000	0030	Annual Charges	3,112,160	2.4%	3,227,978	3,360,635	3,495,393
15,000	140005	0730	Interest Income	15,450	3.0%	15,914	16,391	16,883
102,000	140010	1470	Street Bin Collection	105,060	3.0%	108,212	111,458	114,802
221,900	140015	0590	Grant Revenue	94,657	-57.3%	97,497	100,422	103,434
			Waste Disposal Revenue - Namoon Landfill					
1,429,600	140150	0460	Fees - Other	1,151,648	-19.4%	1,186,197	1,221,783	1,258,437
77,700	140150	0740	Internal - Income	80,031	3.0%	82,432	84,905	87,452
5,500	140150	0820	Mobile Garbage Bin Sales	5,665	3.0%	5,835	6,010	6,190
9,900	140150	1240	Sale of Mulch	10,197	3.0%	10,503	10,818	11,143
91,100	140150	1260	Sale of Recycled Materials	93,833	3.0%	96,648	99,547	102,534
			Waste Disposal Revenue - Bora Ridge Landfill					
133,800	140160	0460	Fees - Other	101,236	-24.3%	104,273	107,401	110,623
10,100	140160	0740	Internal - Income	10,403	3.0%	10,715	11,037	11,368
4,400	140160	1180	Rental Income	4,532	3.0%	4,668	4,808	4,952
2,000	140160	1240	Sale of Mulch	2,060	3.0%	2,122	2,185	2,251
			Waste Disposal Revenue - Evans Head Landfill					
89,600	140180	0460	Fees - Other	89,636	0.0%	92,325	95,095	97,948
12,200	140180	0740	Internal - Income	12,566	3.0%	12,943	13,331	13,731
2,000	140180	1240	Sale of Mulch	2,060	3.0%	2,122	2,185	2,251
15,000	140180	1260	Sale of Recycled Materials	15,450	3.0%	15,914	16,391	16,883
			Waste Disposal Revenue - Rappville Landfill					
4,400	140190	0460	Fees - Other	4,532	3.0%	4,668	4,808	4,952
5,265,230			Total Operating Revenue	4,911,176	-6.7%	5,080,965	5,269,212	5,461,227
			Operating Expenditure					
			Waste Collection Expenditure					
4,700	140100	3025	Administration Expenses	4,700	0.0%	4,818	4,938	5,061
322,800	140100	3185	Employee Costs	294,500	-8.8%	301,863	309,409	317,144
165,000	140100	3270	Fleet Expenses	165,000	0.0%	169,125	173,353	177,687
4,200	140100	3455	Operating Expenses	4,200	0.0%	4,305	4,413	4,523
2,000	140100	3885	Waste - Clean Up Australia Expenses	2,000	0.0%	2,050	2,101	2,154
10,000	140100	3895	Waste - E Waste Expenses	10,000	0.0%	10,250	10,506	10,769
90,000	140100	3915	Waste - Hooklift Truck Expenses	90,000	0.0%	92,250	94,556	96,920
27,500	140100	3925	Waste - Mobile Garbage Bin Purchases	27,500	0.0%	28,188	28,892	29,614
50,000	140100	3935	Waste - Street Bin Collection Costs	50,500	1.0%	51,763	53,057	54,383
			Recycling Collection Expenditure					
82,000	140105	3185	Employee Costs	79,500	-3.0%	81,488	83,525	85,613
98,800	140105	3270	Fleet Expenses	98,800	0.0%	101,270	103,802	106,397
165,000	140105	3455	Operating Expenses	165,000	0.0%	169,125	173,353	177,687
5,200	140105	3925	Waste - Mobile Garbage Bin Purchases	5,200	0.0%	5,330	5,463	5,600
			Organics Collection Expenditure					
82,000	140110	3185	Employee Costs	76,300	-7.0%	78,208	80,163	82,167
98,800	140110	3270	Fleet Expenses	98,800	0.0%	101,270	103,802	106,397
105,000	140110	3455	Operating Expenses	105,000	0.0%	107,625	110,316	113,074
500	140110	3925	Waste - Mobile Garbage Bin Purchases	500	0.0%	513	525	538
			Waste Management Other Expenditure					
9,400	140115	3025	Administration Expenses	9,400	0.0%	9,635	9,876	10,123
157,500	140115	3185	Employee Costs	168,100	6.7%	172,303	176,610	181,025
22,100	140115	3270	Fleet Expenses	28,000	26.7%	28,700	29,418	30,153
1,500	140115	3330	Internal Expenses	1,500	0.0%	1,538	1,576	1,615
43,100	140115	3455	Operating Expenses	43,100	0.0%	44,178	45,282	46,414
7,000	140115	3887	Waste - Community Group Disposal	7,000	0.0%	7,175	7,354	7,538
58,300	140115	3900	Waste - EPA Monitoring Expenses	58,300	0.0%	59,758	61,251	62,783
15,300	140115	3920	Waste - Illegal Disposal Expenses	15,400	0.7%	15,785	16,180	16,584
30,800	140115	3922	Waste - Litter Patrol Salaries	29,600	-3.9%	30,340	31,099	31,876
0	140115	3927	Waste - Regional Waste Model	0	0.0%	0	0	0
			Waste Disposal Expenditure					
			Namoon Landfill					
2,500	140150	3025	Administration Expenses	2,500	0.0%	2,563	2,627	2,692
64,100	140150	3070	Borrowing Costs	64,100	0.0%	65,703	67,345	69,029
474,800	140150	3185	Employee Costs	442,400	-6.8%	453,460	464,797	476,416
109,600	140150	3270	Fleet Expenses	109,600	0.0%	112,340	115,149	118,027
7,000	140150	3330	Internal Expenses	7,200	2.9%	7,380	7,565	7,754
4,100	140150	3375	M & R - Buildings	4,100	0.0%	4,203	4,308	4,415
1,365,800	140150	3455	Operating Expenses	1,105,300	-19.1%	1,133,133	1,161,671	1,190,933
22,600	140150	3890	Waste - Concrete Crushing Expenses	22,600	0.0%	23,165	23,744	24,338
0	140150	3900	Waste - EPA Monitoring Expenses	0	0.0%	0	0	0
23,500	140150	3905	Waste - Green Waste Shredding Exp	23,500	0.0%	24,088	24,690	25,307
2,900	140150	3910	Waste - Hazardous Waste Disposal Exp	2,900	0.0%	2,973	3,047	3,123
2,200	140150	3940	Waste - Tyre Disposal Expenses	2,200	0.0%	2,255	2,311	2,369

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Waste Management (continued)

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
			Waste Disposal Expenditure (continued)					
			Bora Ridge Landfill					
20,500	140160	3070	Borrowing Costs	20,500	0.0%	21,013	21,538	22,076
105,800	140160	3185	Employee Costs	101,800	-3.8%	104,345	106,954	109,627
92,400	140160	3270	Fleet Expenses	92,400	0.0%	94,710	97,078	99,505
3,900	140160	3330	Internal Expenses	4,000	2.6%	4,100	4,203	4,308
2,300	140160	3375	M & R - Buildings	2,300	0.0%	2,358	2,416	2,477
158,100	140160	3455	Operating Expenses	148,000	-6.4%	151,775	155,648	159,622
11,700	140160	3905	Waste - Green Waste Shredding Exp	11,700	0.0%	11,993	12,292	12,600
1,500	140160	3910	Waste - Hazardous Waste Disposal Exp	1,500	0.0%	1,538	1,576	1,615
1,200	140160	3940	Waste - Tyre Disposal Expenses	1,200	0.0%	1,230	1,261	1,292
			Broadwater Landfill					
1,300	140170	3330	Internal Expenses	1,300	0.0%	1,333	1,366	1,400
5,900	140170	3455	Operating Expenses	6,000	1.7%	6,153	6,309	6,469
			Evans Head Landfill					
86,000	140180	3185	Employee Costs	83,500	-2.9%	85,588	87,727	89,920
56,800	140180	3270	Fleet Expenses	56,800	0.0%	58,220	59,676	61,167
1,500	140180	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
9,800	140180	3455	Operating Expenses	9,300	-5.1%	9,715	10,150	10,604
11,700	140180	3905	Waste - Green Waste Shredding Exp	11,700	0.0%	11,993	12,292	12,600
1,500	140180	3910	Waste - Hazardous Waste Disposal Exp	1,500	0.0%	1,538	1,576	1,615
1,200	140180	3940	Waste - Tyre Disposal Expenses	1,200	0.0%	1,230	1,261	1,292
			Rappville Landfill					
700	140190	3330	Internal Expenses	700	0.0%	718	735	754
6,100	140190	3455	Operating Expenses	6,200	1.6%	6,358	6,519	6,685
			Indirect Expenditure					
274,600	140990	3998	Activity Based Costing - Expense	325,389	18.5%	334,320	344,151	352,726
513,000	140990	3999	Depreciation	513,000	0.0%	513,000	523,775	534,819
5,105,100			Total Operating Expenditure	4,825,789	-5.5%	4,934,868	5,058,148	5,183,033
160,130			Operating Result - Surplus/(Deficit)	85,387	-46.7%	146,097	211,064	278,194
757,730			Operating Cash Result - Surplus/(Deficit)	682,987	-9.9%	745,812	823,721	904,118
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		20,000	139,000	36,000
			Add: Transfer from Restricted Assets	284,013		0	161,279	0
			Less: Asset Acquisition	967,000		736,000	1,124,000	475,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		29,812	0	465,118
			Capital Cash Result - Surplus/(Deficit)	(682,987)		(745,812)	(823,721)	(904,118)
			Program Cash Result - Surplus/(Deficit)	0		0	0	(0)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Environmental Management
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
0	160208	0590	Floodplain Risk Management Plan Revenue					
			Grant Revenue	0	0.0%	0	0	0
0	160210	0590	RV Flood Emergency Management Revenue					
			Grant Revenue	0	0.0%	0	0	0
0	160212	0590	Evans River Flood Study Revenue					
			Grant Revenue	0	0.0%	0	0	0
0			Total Operating Revenue	0	0.0%	0	0	0
			Operating Expenditure					
106,200	150010	3455	Noxious Plants Management Expenditure					
			Operating Expenses	110,000	3.6%	112,750	115,569	118,458
218,800	160200	3455	Flood Management Contribution to RRCC					
			Operating Expenses	218,800	0.0%	224,270	229,877	235,624
3,000	160205	3455	Coraki Riverbank Stabilise					
			Operating Expenses	3,000	0.0%	3,075	3,152	3,231
0	160208	3455	Floodplain Risk Management Plan					
			Operating Expenses	0	0.0%	0	0	0
0	160210	3455	RV Flood Emergency Management					
			Operating Expenses	0	0.0%	0	0	0
0	160212	3455	Evans River Flood Study					
			Operating Expenses	0	0.0%	0	0	0
4,300	160215	3455	House Floor Level Surveys					
			Operating Expenses	4,300	0.0%	4,408	4,518	4,631
1,100	160225	3455	Flood Manipulation Software					
			Operating Expenses	1,100	0.0%	1,128	1,156	1,185
7,600	160300	3455	Cont to Rosolens Canal					
			Operating Expenses	7,600	0.0%	7,790	7,985	8,184
0	160400	3455	Sustainability/Energy Efficiency					
			Operating Expenses	0	0.0%	0	0	0
112,000	160990	3998	Indirect Expenditure					
			Activity Based Costing - Expense	109,433	-2.3%	110,879	114,100	116,823
453,000			Total Operating Expenditure	454,233	0.3%	464,299	476,355	488,135
(453,000)			Operating Result - Surplus/(Deficit)	(454,233)	0.3%	(464,299)	(476,355)	(488,135)
(453,000)			Operating Cash Result - Surplus/(Deficit)	(454,233)	0.3%	(464,299)	(476,355)	(488,135)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	(454,233)		(464,299)	(476,355)	(488,135)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Area: Local Economy - Budget Summary
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
42,700			Tourism & Economic Development	65,390	53.1%	67,352	69,372	71,453
41,000			Real Estate and Other Property	42,230	3.0%	43,497	44,802	46,146
929,200			Saleyards	786,787	-15.3%	810,391	834,702	859,743
104,000			Private Works	107,120	3.0%	110,334	113,644	117,053
1,116,900			Total Operating Revenue	1,001,527	-10.3%	1,031,573	1,062,520	1,094,396
			Operating Expenditure					
745,400			Tourism & Economic Development	737,298	-1.1%	796,904	827,925	847,453
358,200			Real Estate and Other Property	353,746	-1.2%	349,057	359,360	368,122
979,700			Saleyards	956,802	-2.3%	982,028	1,008,614	1,036,364
104,000			Private Works	102,355	-1.6%	100,559	103,081	105,657
2,187,300			Total Operating Expenditure	2,150,201	-1.7%	2,228,547	2,298,980	2,357,595
(1,070,400)			Operating Result - Surplus/(Deficit)	(1,148,674)	7.3%	(1,196,974)	(1,236,460)	(1,263,200)
(808,700)			Operating Cash Result - Surplus/(Deficit)	(886,974)	9.7%	(928,732)	(961,512)	(981,378)
			Capital Movements					
			Add: Capital Grants & Contributions	50,000		50,000	50,000	50,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	5,056,000		1,944,000	0	0
			Add: Transfer from Restricted Assets	0		0	323,802	331,563
			Less: Asset Acquisition	3,409,500		50,000	50,000	50,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	1,438,184		1,681,651	55,440	58,465
			Capital Cash Result - Surplus/(Deficit)	258,316		262,349	268,362	273,098
			Program Cash Result - Surplus/(Deficit)	(628,659)		(666,383)	(693,149)	(708,279)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Tourism & Economic Development

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Tourism Revenue					
9,700	170200	0060	Bookeasy Income	9,991	3.0%	10,291	10,599	10,917
29,700	170200	0260	Contributions - LPMA/NCAT	0	-100.0%	0	0	0
0	170200	0700	Insurance Claims Received	0	0.0%	0	0	0
			Events Management Revenue					
0	170500	0290	Contributions - Other	30,000	0.0%	30,900	31,827	32,782
2,800	170500	0380	Crankfest Revenue	2,884	3.0%	2,971	3,060	3,151
500	170500	0460	Fees - Other	515	3.0%	530	546	563
			Events - Casino Beef Week					
0	170550	0290	Contributions - Other	22,000	0.0%	22,660	23,340	24,040
42,700			Total Operating Revenue	65,390	53.1%	67,352	69,372	71,453
			Operating Expenditure					
			Economic Development Expenditure					
1,500	170010	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
52,200	170010	3175	Economic Development Strategy LGA	20,000	-61.7%	20,500	21,013	21,538
114,000	170010	3185	Employee Costs	87,100	-23.6%	89,278	91,509	93,797
16,000	170010	3270	Fleet Expenses	0	-100.0%	0	0	0
2,600	170010	3455	Operating Expenses	2,600	0.0%	2,665	2,732	2,800
188,600	170010	3998	Activity Based Costing - Expense	198,473	5.2%	204,426	211,443	216,608
			Economic Development Plans (Growth) RSV 14/15					
0	170015	3455	Operating Expenses	0	0.0%	40,000	50,000	50,000
			Tourism Expenditure					
10,700	170200	3025	Administration Expenses	10,700	0.0%	10,968	11,242	11,523
96,400	170200	3185	Employee Costs	99,500	3.2%	101,988	104,537	107,151
19,500	170200	3455	Operating Expenses	15,200	-22.1%	15,583	15,975	16,377
10,000	170200	3685	Richmond Valley Touring Guide Expenses	5,000	-50.0%	5,125	5,253	5,384
17,200	170200	3999	Depreciation	17,200	0.0%	17,630	18,071	18,523
			Casino Visitor Information Centre					
2,100	170250	3025	Administration Expenses	2,100	0.0%	2,153	2,206	2,261
2,200	170250	3330	Internal Expenses	2,300	4.5%	2,358	2,416	2,477
5,900	170250	3375	M & R - Buildings	5,900	0.0%	6,048	6,199	6,354
1,800	170250	3395	M & R - Grounds	1,800	0.0%	1,845	1,891	1,938
24,700	170250	3455	Operating Expenses	21,400	-13.4%	22,083	22,789	23,522
			Woodburn Visitor Information Centre					
500	170300	3375	M & R - Buildings	500	0.0%	513	525	538
1,900	170300	3455	Operating Expenses	1,800	-5.3%	1,878	1,959	2,043
			Events Management Expenditure					
1,000	170500	3025	Administration Expenses	1,000	0.0%	1,025	1,051	1,077
71,900	170500	3185	Employee Costs	116,500	62.0%	119,413	122,398	125,458
5,300	170500	3245	Events - Street Banners	5,300	0.0%	5,433	5,568	5,708
			Events - Anzac Day					
1,900	170510	3209	Events - Anzac Day	1,900	0.0%	1,948	1,996	2,046
			Events - Australia Day					
8,400	170520	3210	Events - Australia Day Celebrations	8,400	0.0%	8,610	8,825	9,046
			Events - Bentley Art Prize					
980	170530	3250	Events - Support Scheme - Cash	980	0.0%	1,005	1,030	1,055
500	170530	3252	Events - Support Scheme in-kind	500	0.0%	513	525	538
			Events - Carnivale Italiano					
2,500	170540	3250	Events - Support Scheme - Cash	2,500	0.0%	2,563	2,627	2,692
			Events - Casino Beef Week					
30,500	170550	3240	Events - Signature Event Expenses	52,500	72.1%	53,813	55,158	56,537
			Events - Casino Show					
1,650	170560	3250	Events - Support Scheme - Cash	1,650	0.0%	1,691	1,734	1,777
500	170560	3252	Events - Support Scheme in-kind	500	0.0%	513	525	538
			Events - Co-opera					
7,000	170570	3220	Events - Co-Opera Expenses	7,025	0.4%	7,201	7,381	7,565
			Events - Crankfest					
2,000	170580	3250	Events - Support Scheme - Cash	2,000	0.0%	2,050	2,101	2,154
500	170580	3252	Events - Support Scheme in-kind	500	0.0%	513	525	538
			Events - Evans Head Aerodrome Launch					
0	170588	3238	Events - Other	0	0.0%	0	0	0
			Events - Evans Head Fishing Classic					
1,500	170590	3250	Events - Support Scheme - Cash	1,500	0.0%	1,538	1,576	1,615
400	170590	3252	Events - Support Scheme in-kind	400	0.0%	410	420	431
			Events - Evans Head Golden Oldies					
1,000	170600	3250	Events - Support Scheme - Cash	1,000	0.0%	1,025	1,051	1,077
			Events - Evans Head Golden Oldies					
700	170610	3250	Events - Support Scheme - Cash	700	0.0%	718	735	754
400	170610	3252	Events - Support Scheme in-kind	400	0.0%	410	420	431
			Events - Evans Head Ocean Swim					
3,000	170620	3250	Events - Support Scheme - Cash	3,000	0.0%	3,075	3,152	3,231
			Events - Great Eastern Fly-In					
2,500	170630	3250	Events - Support Scheme - Cash	2,500	0.0%	2,563	2,627	2,692
150	170630	3252	Events - Support Scheme in-kind	150	0.0%	154	158	162
			Events - K12 School Aboriginal Awards Night					
1,400	170640	3250	Events - Support Scheme - Cash	1,400	0.0%	1,435	1,471	1,508

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Tourism & Economic Development (continued)
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
			Events - Other Events					
29,360	170650	3238	Events - Other	29,360	0.0%	30,094	30,846	31,618
			Events - Quota Club Fair					
1,000	170660	3250	Events - Support Scheme - Cash	1,000	0.0%	1,025	1,051	1,077
			Events - Woodburn River Festival					
1,260	170670	3250	Events - Support Scheme - Cash	1,260	0.0%	1,292	1,324	1,357
300	170670	3252	Events - Support Scheme in-kind	300	0.0%	308	315	323
745,400			Total Operating Expenditure	737,298	-1.1%	796,904	827,925	847,453
(702,700)			Operating Result - Surplus/(Deficit)	(671,908)	-4.4%	(729,552)	(758,553)	(775,999)
(685,500)			Operating Cash Result - Surplus/(Deficit)	(654,708)	-4.5%	(711,922)	(740,482)	(757,477)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	(654,708)		(711,922)	(740,482)	(757,477)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Real Estate and Other Property

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
41,000	180220	1180	Property - Evans Hd - Dept Health Bldg					
			Rental Income	42,230	3.0%	43,497	44,802	46,146
41,000			Total Operating Revenue	42,230	3.0%	43,497	44,802	46,146
			Operating Expenditure					
			Property - Casino - 153 Barker St					
0	180105	3078	Building Demolition	0	0.0%	0	0	0
0	180105	3330	Internal Expenses	400	0.0%	410	420	431
0	180105	3455	Operating Expenses	1,000	0.0%	1,050	1,103	1,158
			Property - Casino - Canterbury St					
0	180110	3078	Building Demolition	0	0.0%	0	0	0
5,600	180110	3330	Internal Expenses	5,700	1.8%	0	0	0
1,000	180110	3375	M & R - Buildings	0	-100.0%	0	0	0
1,700	180110	3455	Operating Expenses	0	-100.0%	0	0	0
			Property - Casino - Little Walker St					
1,500	180150	3025	Administration Expenses	1,500	0.0%	0	0	0
0	180150	3078	Building Demolition	0	0.0%	0	0	0
5,200	180150	3330	Internal Expenses	5,300	1.9%	0	0	0
2,200	180150	3375	M & R - Buildings	0	-100.0%	0	0	0
1,200	180150	3455	Operating Expenses	1,000	-16.7%	0	0	0
			Property - Casino - 64 Simpson Pde					
0	180180	3078	Building Demolition	0	0.0%	0	0	0
0	180180	3375	M & R - Buildings	0	0.0%	0	0	0
			Property - Evans Hd - Dept Health Bldg					
0	180220	3260	Fire Safety Inspections	0	0.0%	0	0	0
2,000	180220	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
2,200	180220	3455	Operating Expenses	2,310	5.0%	2,426	2,547	2,674
			Property - Evans Hd - Living Museum					
0	180240	3260	Fire Safety Inspections	0	0.0%	0	0	0
1,000	180240	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
700	180240	3455	Operating Expenses	735	5.0%	772	810	851
			Real Estate Development - Ops					
10,000	181100	3025	Administration Expenses	10,000	0.0%	10,250	10,506	10,769
31,000	181100	3330	Internal Expenses	31,700	2.3%	32,493	33,305	34,137
0	181100	3455	Operating Expenses	0	0.0%	0	0	0
1,500	181100	4311	Mowing	1,500	0.0%	1,538	1,576	1,615
			Indirect Costs					
265,200	182990	3998	Activity Based Costing - Expense	263,401	-0.7%	270,189	278,415	285,041
26,200	182990	3999	Depreciation	26,200	0.0%	26,855	27,526	28,215
358,200			Total Operating Expenditure	353,746	-1.2%	349,057	359,360	368,122
(317,200)			Operating Result - Surplus/(Deficit)	(311,516)	-1.8%	(305,560)	(314,559)	(321,976)
(291,000)			Operating Cash Result - Surplus/(Deficit)	(285,316)	-2.0%	(278,705)	(287,032)	(293,761)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	5,056,000		1,944,000	0	0
			Add: Transfer from Restricted Assets	0		0	323,802	331,563
			Less: Asset Acquisition	3,359,500		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	1,389,899		1,629,531	0	0
			Capital Cash Result - Surplus/(Deficit)	306,601		314,469	323,802	331,563
			Program Cash Result - Surplus/(Deficit)	21,285		35,765	36,770	37,802

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Saleyards

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
13,500	190010	1270	Saleyards - Auctioneers Licence Fees	13,905	3.0%	14,322	14,752	15,194
8,400	190010	1280	Saleyards - Bobbies Fees	8,652	3.0%	8,912	9,179	9,454
8,800	190010	1290	Saleyards - Canteen Rent	9,064	3.0%	9,336	9,616	9,904
856,300	190010	1300	Saleyards - Cattle Fees	711,700	-16.9%	733,051	755,043	777,694
3,900	190010	1310	Saleyards - Holding Paddock Rents	4,017	3.0%	4,138	4,262	4,389
2,200	190010	1320	Saleyards - Holding Yards Rents	2,266	3.0%	2,334	2,404	2,476
1,300	190010	1330	Saleyards - No Sale Fees	1,339	3.0%	1,379	1,421	1,463
1,000	190010	1340	Saleyards - Other Fees	1,030	3.0%	1,061	1,093	1,126
3,300	190010	1350	Saleyards - Special Stud Fees	3,399	3.0%	3,501	3,606	3,714
5,300	190010	1360	Saleyards - SRA Lease	5,459	3.0%	5,623	5,791	5,965
25,200	190010	1370	Saleyards - Washdown Fees	25,956	3.0%	26,735	27,537	28,363
929,200			Total Operating Revenue	786,787	-15.3%	810,391	834,702	859,743
			Operating Expenditure					
26,600	190010	3025	Administration Expenses	26,600	0.0%	27,265	27,947	28,645
137,700	190010	3185	Employee Costs	140,705	2.2%	144,223	147,828	151,524
33,000	190010	3330	Internal Expenses	33,800	2.4%	34,645	35,511	36,399
13,800	190010	3375	M & R - Buildings	13,800	0.0%	14,145	14,499	14,861
17,900	190010	3395	M & R - Grounds	17,900	0.0%	18,348	18,806	19,276
4,800	190010	3405	M & R - Other Structures	4,800	0.0%	4,920	5,043	5,169
76,900	190010	3455	Operating Expenses	73,400	-4.6%	76,523	79,787	83,202
48,900	190010	3710	Saleyards - Effluent Area Expenses	38,900	-20.4%	39,873	40,869	41,891
102,400	190010	3715	Saleyards - General Operations, M & R	102,200	-0.2%	104,755	107,374	110,058
0	190010	3718	Saleyards - Store Sales Computer & Gate Operator	0	0.0%	0	0	0
10,200	190010	3720	Saleyards - Vendor Declaration System	11,700	14.7%	11,993	12,292	12,600
102,300	190010	3725	Saleyards - Yards & Pens M & R	77,300	-24.4%	79,233	81,213	83,244
8,000	190010	3790	Truckwash Area Expenses	8,000	0.0%	8,200	8,405	8,615
176,900	190010	3998	Activity Based Costing - Expense	187,397	5.9%	192,100	197,586	203,641
218,300	190010	3999	Depreciation	218,300	0.0%	223,758	229,351	235,085
2,000	190010	4313	Weed Control	2,000	0.0%	2,050	2,101	2,154
979,700			Total Operating Expenditure	956,802	-2.3%	982,028	1,008,614	1,036,364
(50,500)			Operating Result - Surplus/(Deficit)	(170,015)	236.7%	(171,637)	(173,911)	(176,620)
167,800			Operating Cash Result - Surplus/(Deficit)	48,285	-71.2%	52,120	55,440	58,465
			Capital Movements					
			Add: Capital Grants & Contributions	50,000		50,000	50,000	50,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	50,000		50,000	50,000	50,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	48,285		52,120	55,440	58,465
			Capital Cash Result - Surplus/(Deficit)	(48,285)		(52,120)	(55,440)	(58,465)
			Program Cash Result - Surplus/(Deficit)	0		0	0	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Private Works

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
104,000	200000	0870	Private Works Revenue	107,120	3.0%	110,334	113,644	117,053
104,000			Total Operating Revenue	107,120	3.0%	110,334	113,644	117,053
			Operating Expenditure					
86,100	200000	3500	Private Works Expenses	86,100	0.0%	88,253	90,459	92,720
17,900	202990	3998	Indirect Expenditure Activity Based Costing - Expense	16,255	-9.2%	12,307	12,623	12,937
104,000			Total Operating Expenditure	102,355	-1.6%	100,559	103,081	105,657
0			Operating Result - Surplus/(Deficit)	4,765	0.0%	9,774	10,562	11,396
0			Operating Cash Result - Surplus/(Deficit)	4,765	0.0%	9,774	10,562	11,396
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	4,765		9,774	10,562	11,396

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Area: Community & Culture - Budget Summary
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
1,017,502			Library Services (including RUCRL)	1,032,225	1.4%	1,065,210	1,092,434	1,120,357
1,416,596			Emergency Mangement	1,269,557	-10.4%	1,307,644	1,346,873	1,387,279
77,300			Social Planning	13,287	-82.8%	0	0	0
70,400			Community Facilities & Public Halls	82,512	17.2%	84,987	87,537	90,163
2,581,798			Total Operating Revenue	2,397,581	-7.1%	2,457,841	2,526,844	2,597,799
			Operating Expenditure					
1,684,152			Library Services (including RUCRL)	1,741,482	3.4%	1,787,429	1,830,680	1,875,217
2,118,104			Emergency Mangement	1,993,087	-5.9%	2,045,732	2,098,613	2,154,042
242,500			Social Planning	218,523	-9.9%	224,270	230,256	236,112
678,600			Community Facilities & Public Halls	737,666	8.7%	757,423	779,420	803,464
4,723,356			Total Operating Expenditure	4,690,759	-0.7%	4,814,853	4,938,969	5,068,835
(2,141,558)			Operating Result - Surplus/(Deficit)	(2,293,178)	7.1%	(2,357,012)	(2,412,125)	(2,471,036)
(1,379,658)			Operating Cash Result - Surplus/(Deficit)	(1,511,278)	9.5%	(1,558,540)	(1,596,666)	(1,638,165)
			Capital Movements					
			Add: Capital Grants & Contributions	215,000		115,000	15,000	15,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	52,500		2,500	2,500	12,500
			Add: Transfer from Restricted Assets	159,737		5,500	5,500	15,500
			Less: Asset Acquisition	536,736		320,776	123,170	160,625
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		15,000	15,000	0
			Capital Cash Result - Surplus/(Deficit)	(109,499)		(212,776)	(115,170)	(117,625)
			Program Cash Result - Surplus/(Deficit)	(1,620,777)		(1,771,316)	(1,711,836)	(1,755,790)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Library Services (including RUCRL)

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Public Libraries Revenue					
44,468	220010	0530	Grant - Library - Disability & Geog Adj	43,400	-2.4%	44,702	46,043	47,424
42,944	220010	0540	Grant - Library - Per Capita Subsidy	42,000	-2.2%	43,260	44,558	45,895
			Richmond Upper-Clarence Regional Library Revenue					
1,000	230010	0050	Book Borrowing Freight Fee	1,000	0.0%	1,030	1,061	1,093
400	230010	0070	Borrowers Card Replacement Fees	300	-25.0%	309	318	328
1,000	230010	0200	Coffee Machine Fees	1,400	40.0%	1,442	1,485	1,530
258,928	230010	0230	Contributions - Kyogle Council	263,714	1.8%	273,425	280,461	287,676
600	230010	0290	Contributions - Other	1,000	66.7%	1,030	1,061	1,093
510,236	230010	0310	Contributions - R/Valley Council	526,383	3.2%	543,622	557,621	571,978
513	230010	0340	Contributions - Staff Vehicles	528	3.0%	544	561	577
400	230010	0390	Damaged Book Fees	400	0.0%	412	424	437
1,000	230010	0450	Faxing Charges	1,200	20.0%	1,236	1,273	1,311
500	230010	0460	Fees - Other	500	0.0%	515	530	546
1,700	230010	0480	Fines	1,700	0.0%	1,751	1,804	1,858
126,413	230010	0590	Grant Revenue	123,000	-2.7%	125,460	127,969	130,529
400	230010	0720	Inter Library Loan Income	400	0.0%	412	424	437
22,000	230010	0730	Interest Income	20,000	-9.1%	20,600	21,218	21,855
200	230010	0760	Laminating Fees	200	0.0%	206	212	219
300	230010	0780	Library Bag Sales	200	-33.3%	206	212	219
1,000	230010	0810	Lost Book Fees	900	-10.0%	927	955	983
3,500	230010	0860	Printing Fees	4,000	14.3%	4,120	4,244	4,371
1,017,502			Total Operating Revenue	1,032,225	1.4%	1,065,210	1,092,434	1,120,357
			Operating Expenditure					
			Casino Library					
1,700	220100	3330	Internal Expenses	1,700	0.0%	1,743	1,786	1,831
9,000	220100	3375	M & R - Buildings	9,000	0.0%	9,225	9,456	9,692
1,800	220100	3395	M & R - Grounds	1,800	0.0%	1,845	1,891	1,938
2,000	220100	3400	M & R - Other	2,000	0.0%	2,050	2,101	2,154
39,200	220100	3455	Operating Expenses	38,200	-2.6%	39,690	41,244	42,865
			Coraki Library					
0	220200	3260	Fire Safety Inspections	0	0.0%	0	0	0
1,000	220200	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
500	220200	3400	M & R - Other	500	0.0%	513	525	538
3,000	220200	3455	Operating Expenses	3,000	0.0%	3,145	3,297	3,457
			Evans Head Library					
1,000	220300	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
1,000	220300	3400	M & R - Other	1,000	0.0%	1,025	1,051	1,077
2,400	220300	3455	Operating Expenses	2,400	0.0%	2,460	2,522	2,585
			Regional Library					
606,377	220400	3455	Operating Expenses	620,512	2.3%	640,336	656,996	674,095
			Indirect Costs					
23,800	220990	3998	Activity Based Costing - Expense	27,044	13.6%	28,101	28,965	29,997
51,000	220990	3999	Depreciation	51,000	0.0%	52,275	53,582	54,921
			Richmond Upper-Clarence Regional Library					
27,823	230010	3025	Administration Expenses	27,050	-2.8%	27,726	28,419	29,130
497,023	230010	3185	Employee Costs	521,374	4.9%	534,408	547,769	561,463
185,379	230010	3195	Employee Leave Entitlements	185,752	0.2%	190,396	195,156	200,035
24,300	230010	3270	Fleet Expenses	23,000	-5.3%	23,575	24,164	24,768
83,650	230010	3455	Operating Expenses	81,950	-2.0%	84,086	86,280	88,534
200	230010	3665	Recruitment Expenses	200	0.0%	205	210	215
23,000	230010	3998	Activity Based Costing - Expense	23,000	0.0%	23,575	24,164	24,768
99,000	230010	3999	Depreciation	119,000	20.2%	119,000	119,000	119,000
			RUCRL - Tech Savvy Seniors Program					
0	230100	3185	Employee Costs	0	0.0%	0	0	0
1,684,152			Total Operating Expenditure	1,741,482	3.4%	1,787,429	1,830,680	1,875,217
(666,650)			Operating Result - Surplus/(Deficit)	(709,257)	6.4%	(722,219)	(738,246)	(754,860)
(516,650)			Operating Cash Result - Surplus/(Deficit)	(539,257)	4.4%	(550,944)	(565,664)	(580,939)
			Capital Movements					
			Add: Capital Grants & Contributions	215,000		15,000	15,000	15,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	52,500		2,500	2,500	12,500
			Add: Transfer from Restricted Assets	123,637		0	0	10,000
			Less: Asset Acquisition	475,636		95,776	98,170	135,625
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		15,000	15,000	0
			Capital Cash Result - Surplus/(Deficit)	(84,499)		(93,276)	(95,670)	(98,125)
			Program Cash Result - Surplus/(Deficit)	(623,756)		(644,220)	(661,335)	(679,063)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Emergency Management

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Fire Control					
271,800	240010	0230	Contributions - Kyogle Council	222,700	-18.1%	229,381	236,262	243,350
274,100	240010	0250	Contributions - Lismore City Council	273,800	-0.1%	282,014	290,474	299,189
0	240010	0325	Contributions - RFS Catering	0	0.0%	0	0	0
0	240010	0460	Fees - Other	0	0.0%	0	0	0
842,696	240010	0550	Grant - RFS Subsidy	744,226	-11.7%	766,553	789,549	813,236
0	240010	0700	Insurance Claims Received	0	0.0%	0	0	0
300	240010	1180	Rental Income	300	0.0%	309	318	328
			Emergency Services					
27,700	250000	0290	Contributions - Other	28,531	3.0%	29,387	30,269	31,177
1,416,596			Total Operating Revenue	1,269,557	-10.4%	1,307,644	1,346,873	1,387,279
			Operating Expenditure					
			Fire Control Centre					
17,500	240040	3025	Administration Expenses	17,500	0.0%	17,938	18,386	18,846
6,800	240040	3375	M & R - Buildings	6,800	0.0%	6,970	7,144	7,323
15,000	240040	3415	M & R - Paging System (RFS)	18,000	20.0%	18,450	18,911	19,384
25,000	240040	3420	M & R - Radio Site	28,000	12.0%	28,700	29,418	30,153
29,663	240040	3455	Operating Expenses	29,663	0.0%	30,980	32,358	33,801
0	240040	3785	Training - First Aid (RFS)	0	0.0%	0	0	0
			Fire Control - RVC Zone					
17,307	240050	3025	Administration Expenses	17,307	0.0%	17,740	18,183	18,638
0	240050	3090	Catering Expenses (RFS)	0	0.0%	0	0	0
2,000	240050	3110	Community Education Programs	2,000	0.0%	2,050	2,101	2,154
63,300	240050	3270	Fleet Expenses	62,200	-1.7%	63,755	65,349	66,983
23,200	240050	3375	M & R - Buildings	16,534	-28.7%	16,947	17,371	17,805
2,714	240050	3380	M & R - CABA (RFS)	2,714	0.0%	2,782	2,851	2,923
775	240050	3410	M & R - Pagers (RFS)	775	0.0%	794	814	835
0	240050	3415	M & R - Paging System (RFS)	0	0.0%	0	0	0
0	240050	3420	M & R - Radio Site	0	0.0%	0	0	0
15,000	240050	3425	M & R - Radios	13,000	-13.3%	13,325	13,658	14,000
7,030	240050	3455	Operating Expenses	7,030	0.0%	7,356	7,697	8,055
2,240	240050	3780	Training - Brigades (RFS)	2,240	0.0%	2,296	2,353	2,412
1,000	240050	3785	Training - First Aid (RFS)	1,000	0.0%	1,025	1,051	1,077
			Fire Control - RVC Zone Non Claimable					
10,000	240150	3020	Additional Items (RFS)	10,000	0.0%	10,250	10,506	10,769
7,200	240150	3330	Internal Expenses	7,400	2.8%	7,585	7,775	7,969
85,200	240150	3998	Activity Based Costing - Expense	83,268	-2.3%	86,515	88,869	92,256
216,000	240150	3999	Depreciation	216,000	0.0%	221,400	226,935	232,608
			Fire Control - LCC Zone					
16,955	240300	3025	Administration Expenses	16,955	0.0%	17,379	17,813	18,259
2,000	240300	3110	Community Education Programs	2,000	0.0%	2,050	2,101	2,154
65,000	240300	3270	Fleet Expenses	64,000	-1.5%	65,600	67,240	68,921
30,000	240300	3375	M & R - Buildings	23,333	-22.2%	23,916	24,514	25,127
2,072	240300	3380	M & R - CABA (RFS)	2,072	0.0%	2,124	2,177	2,231
592	240300	3410	M & R - Pagers (RFS)	592	0.0%	607	622	638
0	240300	3415	M & R - Paging System (RFS)	0	0.0%	0	0	0
0	240300	3420	M & R - Radio Site	0	0.0%	0	0	0
15,000	240300	3425	M & R - Radios	13,000	-10.0%	13,838	14,183	14,538
20,044	240300	3455	Operating Expenses	20,044	0.0%	20,895	21,785	22,715
2,240	240300	3780	Training - Brigades (RFS)	2,240	0.0%	2,296	2,353	2,412
1,000	240300	3785	Training - First Aid (RFS)	1,000	0.0%	1,025	1,051	1,077
			Fire Control - Kyogle Zone					
17,238	240400	3025	Administration Expenses	17,238	0.0%	17,669	18,111	18,563
2,000	240400	3110	Community Education Programs	2,000	0.0%	2,050	2,101	2,154
42,600	240400	3270	Fleet Expenses	41,900	-1.6%	42,948	44,021	45,122
30,000	240400	3375	M & R - Buildings	23,333	-22.2%	23,916	24,514	25,127
2,214	240400	3380	M & R - CABA (RFS)	2,214	0.0%	2,269	2,326	2,384
633	240400	3410	M & R - Pagers (RFS)	633	0.0%	649	665	682
0	240400	3415	M & R - Paging System (RFS)	0	0.0%	0	0	0
0	240400	3420	M & R - Radio Site	0	0.0%	0	0	0
12,000	240400	3425	M & R - Radios	11,000	-8.3%	11,275	11,557	11,846
15,763	240400	3455	Operating Expenses	15,763	0.0%	16,432	17,132	17,863
2,240	240400	3780	Training - Brigades (RFS)	2,240	0.0%	2,296	2,353	2,412
1,000	240400	3785	Training - First Aid (RFS)	1,000	0.0%	1,025	1,051	1,077
			Contributions					
			NSW Fire & Rescue					
96,500	240500	3455	Operating Expenses	98,000	1.6%	100,450	102,961	105,535
			NSW RFS - RVC					
275,200	240505	3455	Operating Expenses	270,000	-1.9%	276,750	283,669	290,760
			NSW RFS - LCC					
264,100	240510	3455	Operating Expenses	273,800	3.7%	280,645	287,661	294,853
			NSW RFS - Kyogle					
264,300	240515	3455	Operating Expenses	222,700	-15.7%	228,268	233,974	239,824
			VASS Reimbursement LCC					
111,192	240520	3455	Operating Expenses	85,500	-23.1%	87,638	89,828	92,074
			VASS Reimbursement Kyogle					
111,192	240525	3455	Operating Expenses	85,500	-23.1%	87,638	89,828	92,074
			Emergency Services Levy					
50,400	250005	3455	Operating Expenses	40,000	-20.6%	41,000	42,025	43,076

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Emergency Management (continued)
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
			Casino SES					
500	250010	3025	Administration Expenses	500	0.0%	513	525	538
6,000	250010	3270	Fleet Expenses	3,000	-50.0%	3,075	3,152	3,231
1,000	250010	3330	Internal Expenses	1,000	0.0%	1,025	1,051	1,077
2,500	250010	3375	M & R - Buildings	2,500	0.0%	2,563	2,627	2,692
1,200	250010	3455	Operating Expenses	1,100	-8.3%	1,155	1,213	1,273
			Broadwater SES					
1,800	250020	3270	Fleet Expenses	1,800	0.0%	1,845	1,891	1,938
2,800	250020	3330	Internal Expenses	2,900	3.6%	2,973	3,047	3,123
1,000	250020	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
500	250020	3405	M & R - Other Structures	500	0.0%	513	525	538
800	250020	3455	Operating Expenses	700	-12.5%	735	772	810
			Coraki SES					
2,400	250030	3270	Fleet Expenses	2,400	0.0%	2,460	2,522	2,585
900	250030	3330	Internal Expenses	900	0.0%	923	946	969
1,000	250030	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
500	250030	3405	M & R - Other Structures	500	0.0%	513	525	538
700	250030	3455	Operating Expenses	600	-14.3%	630	662	695
			Coraki SES					
2,800	250040	3270	Fleet Expenses	2,800	0.0%	2,870	2,942	3,015
4,000	250040	3330	Internal Expenses	4,100	2.5%	4,203	4,308	4,415
1,500	250040	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
2,000	250040	3405	M & R - Other Structures	2,000	0.0%	2,050	2,101	2,154
1,600	250040	3455	Operating Expenses	1,500	-6.3%	1,575	1,654	1,736
			Other Emergency Services Expenditure					
			Emergency Committee					
1,500	250090	3455	Operating Expenses	1,500	0.0%	1,538	1,576	1,615
0	250100	3455	Local Emergency Management Plan Operating Expenses	0	0.0%	0	0	0
			Indirect Expenditure					
12,800	250990	3998	Activity Based Costing - Expense	11,400	-10.9%	11,889	12,213	12,720
67,900	250990	3999	Depreciation	67,900	0.0%	69,598	71,337	73,121
2,118,104			Total Operating Expenditure	1,993,087	-5.9%	2,045,732	2,098,613	2,154,042
(701,508)			Operating Result - Surplus/(Deficit)	(723,530)	3.1%	(738,088)	(751,740)	(766,763)
(417,608)			Operating Cash Result - Surplus/(Deficit)	(439,630)	5.3%	(447,090)	(453,468)	(461,033)
			Capital Movements					
			Add: Capital Grants & Contributions	0		100,000	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		200,000	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	0		(100,000)	0	0
			Program Cash Result - Surplus/(Deficit)	(439,630)		(547,090)	(453,468)	(461,033)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Social Planning

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
33,200	260100	0290	Contributions - Other	0	-100.0%	0	0	0
15,300	260100	0370	Contributions - Youth Week	0	-100.0%	0	0	0
15,900	260100	0490	Grant - Community Builders	0	-100.0%	0	0	0
12,900	260100	0510	Grant - DADHC Grant	13,287	3.0%	0	0	0
77,300			Total Operating Revenue	13,287	-82.8%	0	0	0
			Operating Expenditure					
			Social Planning					
4,400	260100	3025	Administration Expenses	4,400	0.0%	4,510	4,623	4,738
164,800	260100	3185	Employee Costs	126,500	-23.2%	129,663	132,904	136,227
500	260100	3270	Fleet Expenses	500	0.0%	513	525	538
7,100	260100	3504	Project Exp - Aboriginal People	7,100	0.0%	7,278	7,459	7,646
0	260100	3505	Project Exp - Community Services Directory	0	0.0%	0	0	0
1,000	260100	3506	Project Exp - Crime Prevention	0	-100.0%	0	0	0
0	260100	3507	Project Exp - Community Projects	4,000	0.0%	4,100	4,203	4,308
1,000	260100	3508	Project Exp - Disabled People	0	-100.0%	0	0	0
1,000	260100	3512	Project Exp - Migrants	0	-100.0%	0	0	0
1,000	260100	3514	Project Exp - Public Transport	1,000	0.0%	1,025	1,051	1,077
2,500	260100	3518	Project Exp - Aged & Disability	2,500	0.0%	2,563	2,627	2,692
10,000	260100	3520	Project Exp - Social Plan	10,000	0.0%	10,250	10,506	10,769
1,000	260100	3522	Project Exp - Sports & Education	1,000	0.0%	1,025	1,051	1,077
5,000	260100	3524	Project Exp - Volunteers	5,000	0.0%	5,125	5,253	5,384
1,000	260100	3526	Project Exp - Women	0	-100.0%	0	0	0
3,000	260100	3528	Project Exp - Youth	3,000	0.0%	3,075	3,152	3,231
38,700	260100	3998	Activity Based Costing - Expense	53,023	37.0%	54,633	56,377	57,886
500	260100	3999	Depreciation	500	0.0%	513	525	538
242,500			Total Operating Expenditure	218,523	-9.9%	224,270	230,256	236,112
(165,200)			Operating Result - Surplus/(Deficit)	(205,236)	24.2%	(224,270)	(230,256)	(236,112)
(164,700)			Operating Cash Result - Surplus/(Deficit)	(204,736)	24.3%	(223,758)	(229,731)	(235,573)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	(204,736)		(223,758)	(229,731)	(235,573)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Community Facilities & Public Halls

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Casino Band Hall					
100	270010	1180	Rental Income	103	3.0%	106	109	113
			Casino Civic Hall					
14,200	270020	1180	Rental Income	14,626	3.0%	15,065	15,517	15,982
			Casino Community & Cultural Centre					
40,700	270030	0460	Fees - Other	41,921	3.0%	43,179	44,474	45,808
15,000	270030	1180	Rental Income	25,450	69.7%	26,214	27,000	27,810
			Casino Historical Museum					
100	270050	1180	Rental Income	103	3.0%	106	109	113
			Casino Lions Club					
200	270075	1180	Rental Income	206	3.0%	212	219	225
			Casino Rotary Club					
100	270085	1180	Rental Income	103	3.0%	106	109	113
70,400			Total Operating Revenue	82,512	17.2%	84,987	87,537	90,163
			Operating Expenditure					
			Casino Band Hall					
500	270010	3260	Fire Safety Inspections	500	0.0%	513	525	538
900	270010	3330	Internal Expenses	900	0.0%	923	946	969
2,000	270010	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
1,700	270010	3455	Operating Expenses	1,700	0.0%	1,760	1,822	1,887
			Casino Civic Hall					
500	270020	3260	Fire Safety Inspections	500	0.0%	513	525	538
7,000	270020	3330	Internal Expenses	7,200	2.9%	7,380	7,565	7,754
5,100	270020	3375	M & R - Buildings	5,100	0.0%	5,228	5,358	5,492
1,500	270020	3400	M & R - Other	1,500	0.0%	1,538	1,576	1,615
19,900	270020	3455	Operating Expenses	18,600	-6.5%	19,403	20,242	21,120
0	270020	3850	Vandalism Repairs	0	0.0%	0	0	0
			Casino Community and Cultural Centre					
2,000	270030	3025	Administration Expenses	2,000	0.0%	2,050	2,101	2,154
0	270030	3185	Employee Costs	48,900	0.0%	50,123	51,376	52,660
500	270030	3260	Fire Safety Inspections	500	0.0%	513	525	538
6,100	270030	3330	Internal Expenses	6,200	1.6%	6,355	6,514	6,677
0	270030	3370	M & R - Air Conditioner	900	0.0%	923	946	969
3,100	270030	3375	M & R - Buildings	9,900	219.4%	10,148	10,401	10,661
35,800	270030	3455	Operating Expenses	39,800	11.2%	41,490	43,257	45,105
			Casino Early Childhood Centre					
0	270040	3078	Building Demolition	0	0.0%	0	0	0
2,700	270040	3330	Internal Expenses	2,800	3.7%	0	0	0
1,000	270040	3375	M & R - Buildings	0	-100.0%	0	0	0
1,100	270040	3455	Operating Expenses	700	-36.4%	0	0	0
			Casino Historical Museum					
500	270050	3260	Fire Safety Inspections	500	0.0%	513	525	538
2,500	270050	3330	Internal Expenses	2,600	4.0%	2,665	2,732	2,800
1,500	270050	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
3,100	270050	3455	Operating Expenses	2,900	-6.5%	3,045	3,197	3,357
			Casino Indoor Sports Centre					
1,200	270060	3025	Administration Expenses	1,200	0.0%	1,230	1,261	1,292
500	270060	3260	Fire Safety Inspections	500	0.0%	513	525	538
5,800	270060	3330	Internal Expenses	5,900	1.7%	6,048	6,199	6,354
3,600	270060	3375	M & R - Buildings	3,600	0.0%	3,690	3,782	3,877
2,000	270060	3395	M & R - Grounds	2,000	0.0%	2,050	2,101	2,154
13,500	270060	3455	Operating Expenses	13,975	3.5%	14,546	15,143	15,766
			Casino Neighbourhood Centre					
7,200	270070	3330	Internal Expenses	7,400	2.8%	7,585	7,775	7,969
3,100	270070	3455	Operating Expenses	1,300	-58.1%	1,365	1,433	1,505
			Casino Lions Club					
0	270075	3330	Internal Expenses	0	0.0%	0	0	0
			Casino Playgroup Hall					
0	270080	3260	Fire Safety Inspections	0	0.0%	0	0	0
1,000	270080	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
900	270080	3455	Operating Expenses	900	0.0%	945	992	1,042

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Community Facilities & Public Halls (continued)

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
500	270090	3260	Casino Scout Hall Fire Safety Inspections	500	0.0%	513	525	538
1,000	270090	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
			Broadwater Community Hall					
500	270200	3260	Fire Safety Inspections	500	0.0%	513	525	538
1,000	270200	3330	Internal Expenses	1,000	0.0%	1,025	1,051	1,077
2,000	270200	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
500	270200	3395	M & R - Grounds	500	0.0%	513	525	538
2,900	270200	3455	Operating Expenses	2,400	-17.2%	2,515	2,636	2,762
			Clovass Community Centre					
900	270250	3455	Operating Expenses	800	-11.1%	840	882	926
			Coraki Baby Health Centre					
2,600	270300	3330	Internal Expenses	2,700	3.8%	2,768	2,837	2,908
100	270300	3455	Operating Expenses	200	100.0%	210	221	232
			Coraki Youth Hall					
500	270310	3260	Fire Safety Inspections	500	0.0%	513	525	538
3,300	270310	3330	Internal Expenses	3,400	3.0%	3,485	3,572	3,661
2,000	270310	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
1,000	270310	3395	M & R - Grounds	1,000	0.0%	1,025	1,051	1,077
1,500	270310	3455	Operating Expenses	1,300	-13.3%	1,360	1,423	1,489
			Evans Head Recreation Hall					
500	270400	3260	Fire Safety Inspections	500	0.0%	513	525	538
1,000	270400	3330	Internal Expenses	1,000	0.0%	1,025	1,051	1,077
5,200	270400	3375	M & R - Buildings	5,200	0.0%	5,330	5,463	5,600
2,600	270400	3455	Operating Expenses	2,200	-15.4%	2,310	2,426	2,547
			Evans Head Scout Hall					
500	270410	3260	Fire Safety Inspections	500	0.0%	513	525	538
1,700	270410	3330	Internal Expenses	1,700	0.0%	1,743	1,786	1,831
1,500	270410	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
500	270410	3395	M & R - Grounds	500	0.0%	513	525	538
1,100	270410	3455	Operating Expenses	1,000	-9.1%	1,045	1,092	1,141
			Evans Head Senior Citizens Hall					
500	270420	3260	Fire Safety Inspections	500	0.0%	513	525	538
2,000	270420	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
3,200	270420	3455	Operating Expenses	2,700	-15.6%	2,835	2,977	3,126
			Fairy Hill Hall					
500	270500	3260	Fire Safety Inspections	500	0.0%	513	525	538
1,900	270500	3330	Internal Expenses	1,900	0.0%	1,948	1,996	2,046
1,500	270500	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
500	270500	3395	M & R - Grounds	500	0.0%	513	525	538
1,600	270500	3455	Operating Expenses	1,300	-18.8%	1,360	1,423	1,489
			Leeville Hall					
500	270550	3260	Fire Safety Inspections	500	0.0%	513	525	538
1,500	270550	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
500	270550	3395	M & R - Grounds	500	0.0%	513	525	538
1,700	270550	3455	Operating Expenses	1,600	-5.9%	1,675	1,754	1,836
			Rappville Hall					
500	270700	3260	Fire Safety Inspections	500	0.0%	513	525	538
100	270700	3330	Internal Expenses	100	0.0%	103	105	108
1,500	270700	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
500	270700	3395	M & R - Grounds	500	0.0%	513	525	538
2,300	270700	3455	Operating Expenses	2,000	-13.0%	2,095	2,195	2,299
			Rileys Hill Community Centre					
500	270800	3260	Fire Safety Inspections	500	0.0%	513	525	538
3,000	270800	3330	Internal Expenses	3,100	3.3%	3,178	3,257	3,338
1,500	270800	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
2,500	270800	3395	M & R - Grounds	2,500	0.0%	2,563	2,627	2,692
800	270800	3455	Operating Expenses	700	-12.5%	730	761	794
			Woodburn Hall					
500	270850	3260	Fire Safety Inspections	500	0.0%	513	525	538
2,000	270850	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
800	270850	3395	M & R - Grounds	800	0.0%	820	841	862
3,000	270850	3455	Operating Expenses	2,600	-13.3%	2,725	2,856	2,994
			Woodview Hall					
500	270900	3260	Fire Safety Inspections	500	0.0%	513	525	538
500	270900	3330	Internal Expenses	500	0.0%	513	525	538
2,000	270900	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
500	270900	3395	M & R - Grounds	500	0.0%	513	525	538
1,700	270900	3455	Operating Expenses	1,500	-11.8%	1,570	1,643	1,720
			Yorklea Community Centre					
0	270910	3260	Fire Safety Inspections	500	0.0%	513	525	538
0	270910	3455	Operating Expenses	2,500	0.0%	2,625	2,756	2,894

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Community Facilities & Public Halls (continued)
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
41,500	270930	3375	Major Maintenance M & R - Buildings	41,500	0.0%	42,538	43,601	44,691
96,300	270990	3998	Indirect Expenditure Activity Based Costing - Expense	97,991	1.8%	103,419	107,045	112,159
327,500	270990	3999	Depreciation	327,500	0.0%	335,688	344,080	352,682
678,600			Total Operating Expenditure	737,666	8.7%	757,423	779,420	803,464
(608,200)			Operating Result - Surplus/(Deficit)	(655,154)	7.7%	(672,435)	(691,883)	(713,301)
(280,700)			Operating Cash Result - Surplus/(Deficit)	(327,654)	16.7%	(336,748)	(347,803)	(360,620)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	36,100		5,500	5,500	5,500
			Less: Asset Acquisition	61,100		25,000	25,000	25,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	(25,000)		(19,500)	(19,500)	(19,500)
			Program Cash Result - Surplus/(Deficit)	(352,654)		(356,248)	(367,303)	(380,120)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Area: Recreation & Open Space - Budget Summary
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
0			Operating Revenue					
126,900			Pools	0	0.0%	0	0	0
			Sports Grounds, Parks & Reserves	130,707	3.0%	134,628	138,667	142,827
126,900			Total Operating Revenue	130,707	3.0%	134,628	138,667	142,827
			Operating Expenditure					
724,400			Pools	742,168	2.5%	764,466	785,801	809,106
2,057,500			Sports Grounds, Parks & Reserves	2,263,028	10.0%	2,241,834	2,310,350	2,349,924
2,781,900			Total Operating Expenditure	3,005,196	8.0%	3,006,300	3,096,150	3,159,030
(2,655,000)			Operating Result - Surplus/(Deficit)	(2,874,489)	8.3%	(2,871,672)	(2,957,483)	(3,016,203)
(1,747,800)			Operating Cash Result - Surplus/(Deficit)	(1,967,289)	12.6%	(1,941,792)	(2,004,356)	(2,039,248)
			Capital Movements					
			Add: Capital Grants & Contributions	21,500		222,038	22,588	23,153
			Add: Loan Funds Used	120,000		100,000	120,000	341,935
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	1,391,837		0	134,023	0
			Less: Asset Acquisition	1,850,000		847,038	952,588	1,198,153
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	127,709		142,913	160,629	177,586
			Less: Transfer to Restricted Assets	0		46,860	0	0
			Capital Cash Result - Surplus/(Deficit)	(444,372)		(714,773)	(836,606)	(1,010,651)
			Program Cash Result - Surplus/(Deficit)	(2,411,661)		(2,656,565)	(2,840,962)	(3,049,899)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Pools

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
0	280000	0290	Operating Revenue					
			Contributions - Other	0	0.0%	0	0	0
0			Total Operating Revenue	0	0.0%	0	0	0
			Operating Expenditure					
			Casino Swimming Pool					
1,900	280010	3330	Internal Expenses	1,900	0.0%	1,948	1,996	2,046
5,000	280010	3375	M & R - Buildings	5,000	0.0%	5,125	5,253	5,384
5,500	280010	3405	M & R - Other Structures	5,500	0.0%	5,638	5,778	5,923
115,900	280010	3455	Operating Expenses	114,600	-1.1%	117,653	120,791	124,017
			Coraki Swimming Pool					
1,500	280020	3330	Internal Expenses	1,500	0.0%	1,538	1,576	1,615
2,000	280020	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
2,500	280020	3405	M & R - Other Structures	2,500	0.0%	2,563	2,627	2,692
34,600	280020	3455	Operating Expenses	37,100	7.2%	38,043	39,009	40,001
			Evans Head Aquatic Centre					
2,500	280030	3375	M & R - Buildings	2,500	0.0%	2,563	2,627	2,692
2,500	280030	3405	M & R - Other Structures	2,500	0.0%	2,563	2,627	2,692
214,900	280030	3455	Operating Expenses	227,600	5.9%	234,590	241,820	249,298
			Woodburn Swimming Pool					
1,700	280040	3330	Internal Expenses	1,700	0.0%	1,743	1,786	1,831
2,500	280040	3375	M & R - Buildings	2,500	0.0%	2,563	2,627	2,692
2,500	280040	3405	M & R - Other Structures	2,500	0.0%	2,563	2,627	2,692
43,600	280040	3455	Operating Expenses	45,900	5.3%	47,083	48,296	49,542
			Indirect Expenditure					
61,100	280990	3998	Activity Based Costing - Expense	62,668	2.6%	66,441	68,711	72,394
224,200	280990	3999	Depreciation	224,200	0.0%	229,805	235,550	241,439
724,400			Total Operating Expenditure	742,168	2.5%	764,466	785,801	809,106
(724,400)			Operating Result - Surplus/(Deficit)	(742,168)	2.5%	(764,466)	(785,801)	(809,106)
(500,200)			Operating Cash Result - Surplus/(Deficit)	(517,968)	3.6%	(534,661)	(550,251)	(567,667)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	20,000		0	0	0
			Less: Asset Acquisition	45,000		0	25,000	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	(25,000)		0	(25,000)	0
			Program Cash Result - Surplus/(Deficit)	(542,968)		(534,661)	(575,251)	(567,667)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sports Grounds, Parks and Reserves

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Sports Grounds Revenue					
1,500	290000	0290	Contributions - Other	1,545	3.0%	1,591	1,639	1,688
32,300	290000	0460	Fees - Other	33,269	3.0%	34,267	35,295	36,354
0	290000	0700	Insurance Claims Received	0	0.0%	0	0	0
100	290000	1180	Rental Income	103	3.0%	106	109	113
			Parks & Gardens Revenue					
46,200	300010	0260	Contributions - LPMA/NCAT	47,586	3.0%	49,014	50,484	51,999
1,000	300010	0460	Fees - Other	1,030	3.0%	1,061	1,093	1,126
12,500	300010	1180	Rental Income	12,875	3.0%	13,261	13,659	14,069
			Casino Showground Revenue					
1,900	310010	0020	Advertising Fees	1,957	3.0%	2,016	2,076	2,138
4,300	310010	0320	Contributions - Race Club Electricity Fees	4,429	3.0%	4,562	4,699	4,840
600	310010	0460	Fees - Other	618	3.0%	637	656	675
3,200	310010	1180	Rental Income	3,296	3.0%	3,395	3,497	3,602
			Evans Head Surf Club Revenue					
20,200	310030	0260	Contributions - LPMA/NCAT	20,806	3.0%	21,430	22,073	22,735
3,100	310030	1180	Rental Income	3,193	3.0%	3,289	3,387	3,489
126,900			Total Operating Revenue	130,707	3.0%	134,628	138,667	142,827
			Operating Expenditure					
			Sports Grounds - Casino					
			Albert Park					
1,900	290100	3330	Internal Expenses	1,900	0.0%	1,948	1,996	2,046
500	290100	3375	M & R - Buildings	500	0.0%	513	525	538
1,100	290100	3455	Operating Expenses	1,900	72.7%	1,995	2,095	2,199
500	290100	3470	Other Activities	500	0.0%	513	525	538
5,800	290100	4311	Mowing	5,800	0.0%	5,945	6,094	6,246
4,100	290100	4415	BBQ Cleaning	4,100	0.0%	4,203	4,308	4,415
			Colley Park					
0	290110	3070	Borrowing Costs	80,900	0.0%	74,000	66,800	59,100
500	290110	3260	Fire Safety Inspections	500	0.0%	513	525	538
3,500	290110	3330	Internal Expenses	3,600	2.9%	3,690	3,782	3,877
1,700	290110	3375	M & R - Buildings	1,700	0.0%	1,743	1,786	1,831
4,300	290110	3455	Operating Expenses	4,400	2.3%	4,620	4,851	5,094
1,700	290110	3470	Other Activities	1,700	0.0%	1,743	1,786	1,831
16,700	290110	4311	Mowing	16,700	0.0%	17,118	17,545	17,984
			Jubilee Park					
600	290120	3330	Internal Expenses	600	0.0%	615	630	646
500	290120	3375	M & R - Buildings	500	0.0%	513	525	538
100	290120	3455	Operating Expenses	100	0.0%	105	110	116
500	290120	3470	Other Activities	500	0.0%	513	525	538
3,800	290120	4311	Mowing	3,800	0.0%	3,895	3,992	4,092
			McDonald Park					
0	290130	3455	Operating Expenses	0	0.0%	0	0	0
2,000	290130	3470	Other Activities	2,000	0.0%	2,050	2,101	2,154
1,500	290130	4311	Mowing	1,500	0.0%	1,538	1,576	1,615
			QE Park No. 1					
500	290140	3260	Fire Safety Inspections	500	0.0%	513	525	538
17,400	290140	3330	Internal Expenses	17,800	2.3%	18,245	18,701	19,169
1,600	290140	3375	M & R - Buildings	1,600	0.0%	1,640	1,681	1,723
14,300	290140	3455	Operating Expenses	12,600	-11.9%	13,230	13,892	14,586
5,300	290140	3470	Other Activities	5,300	0.0%	5,433	5,568	5,708
2,700	290140	4311	Mowing	2,700	0.0%	2,768	2,837	2,908
			QE Park No. 2					
500	290150	3330	Internal Expenses	500	0.0%	513	525	538
2,000	290150	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
3,200	290150	3455	Operating Expenses	2,800	-12.5%	2,940	3,087	3,241
1,000	290150	3470	Other Activities	1,000	0.0%	1,025	1,051	1,077
6,800	290150	4311	Mowing	6,800	0.0%	6,970	7,144	7,323
			QE Park No. 3 & 4					
5,900	290160	3375	M & R - Buildings	5,900	0.0%	6,048	6,199	6,354
1,600	290160	3455	Operating Expenses	1,400	-12.5%	1,470	1,544	1,621
1,400	290160	3470	Other Activities	1,400	0.0%	1,435	1,471	1,508
21,200	290160	4311	Mowing	21,200	0.0%	21,730	22,273	22,830
			QE Park Outer					
0	290170	3400	M & R - Other	0	0.0%	0	0	0
7,300	290170	4311	Mowing	7,300	0.0%	7,483	7,670	7,861
			QE Riverbank Maintenance					
4,100	290172	3400	M & R - Other	4,100	0.0%	4,100	4,100	4,100
			Riverview Park					
500	290180	3330	Internal Expenses	500	0.0%	513	525	538
500	290180	3375	M & R - Buildings	500	0.0%	513	525	538
500	290180	3455	Operating Expenses	400	-20.0%	420	441	463
500	290180	3470	Other Activities	500	0.0%	513	525	538
5,800	290180	4311	Mowing	5,800	0.0%	5,945	6,094	6,246
			Tennis Club					
500	290190	3260	Fire Safety Inspections	500	0.0%	513	525	538
300	290190	3330	Internal Expenses	300	0.0%	308	315	323
1,000	290190	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
2,900	290190	3455	Operating Expenses	2,400	-17.2%	2,520	2,646	2,778

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sports Grounds, Parks and Reserves (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Sports Grounds - Casino (continued)					
			Windsor Park					
500	290300	3330	Internal Expenses	500	0.0%	513	525	538
1,000	290300	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
2,600	290300	3455	Operating Expenses	3,000	15.4%	3,150	3,308	3,473
1,000	290300	3470	Other Activities	1,000	0.0%	1,025	1,051	1,077
8,500	290300	4311	Mowing	8,500	0.0%	8,713	8,930	9,154
			Sports Grounds - Evans Head					
			Paddon/Coast Guard Park					
15,900	290400	3330	Internal Expenses	16,300	2.5%	16,708	17,125	17,553
500	290400	3375	M & R - Buildings	500	0.0%	513	525	538
2,200	290400	3455	Operating Expenses	2,200	0.0%	2,310	2,426	2,547
0	290400	3470	Other Activities	0	0.0%	0	0	0
4,800	290400	4311	Mowing	4,800	0.0%	4,920	5,043	5,169
4,600	290400	4415	BBQ Cleaning	4,600	0.0%	4,715	4,833	4,954
			Stan Payne Oval					
500	290410	3025	Administration Expenses	500	0.0%	513	525	538
500	290410	3260	Fire Safety Inspections	500	0.0%	513	525	538
16,500	290410	3330	Internal Expenses	16,900	2.4%	17,323	17,756	18,199
1,000	290410	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
8,800	290410	3455	Operating Expenses	11,700	33.0%	12,275	12,879	13,512
4,400	290410	3470	Other Activities	4,400	0.0%	4,510	4,623	4,738
15,500	290410	4311	Mowing	15,500	0.0%	15,888	16,285	16,692
			Waterfront Structures					
2,400	290420	3455	Operating Expenses	2,400	0.0%	2,460	2,522	2,585
			Sports Grounds - Rappville					
			Rappville Showground					
800	290700	3330	Internal Expenses	800	0.0%	820	841	862
2,000	290700	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
2,700	290700	3455	Operating Expenses	2,500	-7.4%	2,625	2,756	2,894
2,400	290700	3470	Other Activities	2,400	0.0%	2,460	2,522	2,585
			Tennis Club					
500	290710	3260	Fire Safety Inspections	500	0.0%	513	525	538
500	290710	3375	M & R - Buildings	500	0.0%	513	525	538
800	290710	3455	Operating Expenses	700	-12.5%	735	772	810
2,300	290710	3470	Other Activities	2,300	0.0%	2,358	2,416	2,477
			Sports Grounds - Woodburn					
			Woodburn Oval					
2,500	290850	3330	Internal Expenses	2,600	4.0%	2,665	2,732	2,800
3,000	290850	3375	M & R - Buildings	3,000	0.0%	3,075	3,152	3,231
6,600	290850	3455	Operating Expenses	9,300	40.9%	9,765	10,253	10,766
0	290850	3470	Other Activities	0	0.0%	0	0	0
12,600	290850	4311	Mowing	12,600	0.0%	12,915	13,238	13,569
			Topsoil (RSV 08/09)					
0	290900	3775	Topdressing, Coring & Thatching	20,000	0.0%	20,000	20,000	20,000
			Indirect Expenditure					
221,100	290990	3998	Activity Based Costing - Expense	218,693	-1.1%	198,782	204,557	211,525
338,000	290990	3999	Depreciation	338,000	0.0%	346,450	355,111	363,989
			Parks - Casino					
			Coronation Park					
2,500	300100	3330	Internal Expenses	2,600	4.0%	2,665	2,732	2,800
1,500	300100	3455	Operating Expenses	1,300	-13.3%	1,365	1,433	1,505
0	300100	3470	Other Activities	0	0.0%	0	0	0
10,600	300100	4311	Mowing	10,600	0.0%	10,865	11,137	11,415
0	300100	4415	BBQ Cleaning	0	0.0%	0	0	0
			Crawford Square					
2,000	300110	3330	Internal Expenses	2,000	0.0%	2,050	2,101	2,154
3,800	300110	3375	M & R - Buildings	3,800	0.0%	3,895	3,992	4,092
1,700	300110	3455	Operating Expenses	1,500	-11.8%	1,575	1,654	1,736
4,700	300110	3470	Other Activities	4,700	0.0%	4,818	4,938	5,061
9,200	300110	4311	Mowing	9,200	0.0%	9,430	9,666	9,907
4,200	300110	4415	BBQ Cleaning	4,200	0.0%	4,305	4,413	4,523
			Elsmer Jones Park					
900	300120	3330	Internal Expenses	900	0.0%	923	946	969
600	300120	3375	M & R - Buildings	600	0.0%	615	630	646
100	300120	3455	Operating Expenses	100	0.0%	105	110	116
1,000	300120	3470	Other Activities	1,000	0.0%	1,025	1,051	1,077
9,500	300120	4311	Mowing	9,500	0.0%	9,738	9,981	10,230
			Jabiru Wetlands					
1,000	300130	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
3,200	300130	3470	Other Activities	3,200	0.0%	3,280	3,362	3,446
4,800	300130	4311	Mowing	4,800	0.0%	4,920	5,043	5,169

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sports Grounds, Parks and Reserves (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Parks - Casino (continued)					
			McAuliffe Park					
200	300140	3330	Internal Expenses	200	0.0%	205	210	215
200	300140	3455	Operating Expenses	200	0.0%	210	221	232
5,200	300140	4311	Mowing	5,200	0.0%	5,330	5,463	5,600
			McAuliffe Riverbank Maintenance					
5,000	300142	3400	M & R - Other	5,000	0.0%	5,000	5,000	5,000
			Casino Riverbank Presentation (RSV 14/15)					
0	300145	3400	M & R - Other	50,000	0.0%	50,000	50,000	50,000
			Savins Park					
200	300150	3330	Internal Expenses	200	0.0%	205	210	215
100	300150	3455	Operating Expenses	200	100.0%	210	221	232
3,700	300150	4311	Mowing	3,700	0.0%	3,793	3,887	3,984
			Webb Park					
1,600	300160	3330	Internal Expenses	1,600	0.0%	1,640	1,681	1,723
400	300160	3455	Operating Expenses	400	0.0%	420	441	463
6,200	300160	4311	Mowing	6,200	0.0%	6,355	6,514	6,677
			Parks - Broadwater					
			Broadwater Memorial Park					
3,000	300200	3330	Internal Expenses	3,100	3.3%	3,178	3,257	3,338
500	300200	3375	M & R - Buildings	500	0.0%	513	525	538
900	300200	3455	Operating Expenses	1,600	77.8%	1,680	1,764	1,852
800	300200	3470	Other Activities	800	0.0%	820	841	862
3,300	300200	4311	Mowing	3,300	0.0%	3,383	3,467	3,554
			Parks - Coraki					
			Coraki Riverside Park					
900	300300	3025	Administration Expenses	900	0.0%	923	946	969
5,200	300300	3330	Internal Expenses	5,300	1.9%	5,433	5,568	5,708
3,200	300300	3375	M & R - Buildings	3,200	0.0%	3,280	3,362	3,446
10,300	300300	3455	Operating Expenses	4,900	-52.4%	5,068	5,241	5,422
6,400	300300	3470	Other Activities	6,400	0.0%	6,560	6,724	6,892
12,200	300300	4311	Mowing	12,200	0.0%	12,505	12,818	13,138
3,000	300300	4415	BBQ Cleaning	3,000	0.0%	3,075	3,152	3,231
			Parks - Evans Head					
			Airforce Beach					
3,000	300400	3330	Internal Expenses	3,100	3.3%	3,178	3,257	3,338
1,400	300400	3375	M & R - Buildings	1,400	0.0%	1,435	1,471	1,508
300	300400	3455	Operating Expenses	300	0.0%	315	331	347
500	300400	3470	Other Activities	500	0.0%	513	525	538
1,600	300400	4311	Mowing	1,600	0.0%	1,640	1,681	1,723
			Evans Head Foreshore Reserve					
2,600	300410	3375	M & R - Buildings	2,600	0.0%	2,665	2,732	2,800
0	300410	3455	Operating Expenses	100	0.0%	105	110	116
2,900	300410	3470	Other Activities	2,900	0.0%	2,973	3,047	3,123
12,200	300410	4311	Mowing	12,200	0.0%	12,505	12,818	13,138
			Evans Head Memorial Reserve					
500	300420	3375	M & R - Buildings	500	0.0%	513	525	538
100	300420	3455	Operating Expenses	200	100.0%	210	221	232
500	300420	3470	Other Activities	500	0.0%	513	525	538
2,000	300420	4311	Mowing	2,000	0.0%	2,050	2,101	2,154
			Kalimna Park					
700	300430	3330	Internal Expenses	700	0.0%	718	735	754
300	300430	3375	M & R - Buildings	300	0.0%	308	315	323
300	300430	3455	Operating Expenses	1,500	400.0%	1,575	1,654	1,736
800	300430	3470	Other Activities	800	0.0%	820	841	862
3,200	300430	4311	Mowing	3,200	0.0%	3,280	3,362	3,446
4,600	300430	4415	BBQ Cleaning	4,600	0.0%	4,715	4,833	4,954
			Lilli Pilli PI Reserve					
700	300440	3375	M & R - Buildings	700	0.0%	718	735	754
0	300440	3417	M & R - Playgrounds	0	0.0%	0	0	0
400	300440	3455	Operating Expenses	400	0.0%	420	441	463
1,600	300440	4311	Mowing	1,600	0.0%	1,640	1,681	1,723
			Razorback Lookout					
5,500	300450	3330	Internal Expenses	5,600	1.8%	5,740	5,884	6,031
2,000	300450	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
2,500	300450	3455	Operating Expenses	2,300	-8.0%	2,415	2,536	2,663
3,700	300450	4311	Mowing	3,700	0.0%	3,793	3,887	3,984
4,600	300450	4415	BBQ Cleaning	4,600	0.0%	4,715	4,833	4,954
			Shark Bay					
1,500	300460	3330	Internal Expenses	1,500	0.0%	1,538	1,576	1,615
2,000	300460	3375	M & R - Buildings	2,000	0.0%	2,050	2,101	2,154
700	300460	3455	Operating Expenses	600	-14.3%	630	662	695
800	300460	3470	Other Activities	800	0.0%	820	841	862
3,200	300460	4311	Mowing	3,200	0.0%	3,280	3,362	3,446
4,600	300460	4415	BBQ Cleaning	4,600	0.0%	4,715	4,833	4,954

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sports Grounds, Parks and Reserves (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Parks - Woodburn					
			Woodburn Riverside Park					
500	300850	3260	Fire Safety Inspections	500	0.0%	513	525	538
11,400	300850	3330	Internal Expenses	11,700	2.6%	11,993	12,292	12,600
1,000	300850	3375	M & R - Buildings	1,000	0.0%	1,025	1,051	1,077
3,800	300850	3455	Operating Expenses	3,400	-10.5%	3,570	3,749	3,936
4,700	300850	3470	Other Activities	4,700	0.0%	4,818	4,938	5,061
13,800	300850	4311	Mowing	13,800	0.0%	14,145	14,499	14,861
8,300	300850	4415	BBQ Cleaning	8,300	0.0%	8,508	8,720	8,938
			Woodburn Riverside Park Additional Mtce (RSV 08/09)					
0	300851	3400	M & R - Other	0	0.0%	0	10,000	0
			Parks Other					
			Coastal Reserve Biodiversity					
20,800	300942	3400	M & R - Other	20,800	0.0%	21,320	21,853	22,399
			Landcare Groups					
4,000	300944	3115	Community Projects	4,000	0.0%	4,100	4,203	4,308
			Landcare Trailer Maintenance					
1,000	300945	3115	Community Projects	1,000	0.0%	1,025	1,051	1,077
			Parks Other - Key Audit (RSV 08/09)					
0	300940	3455	Operating Expenses	0	0.0%	5,400	0	5,000
			Parks Other - Termite Inspections (RSV 08/09)					
0	300960	3455	Operating Expenses	5,000	0.0%	0	5,000	0
			Parks Other - Reserves Litter Removal (RSV 08/09)					
0	300961	3455	Operating Expenses	12,500	0.0%	12,500	12,500	12,500
			Parks Other - Riverbank Litter Collection (RSV 08/09)					
0	300962	3455	Operating Expenses	10,500	0.0%	14,000	14,000	14,000
			Parks Other - Fed Govt Training Program (RSV 08/09)					
0	300963	3455	Operating Expenses	4,000	0.0%	4,000	4,000	4,000
			Parks Other - Replace Non-Compliant Playground Equip/Softfall (RSV 08/09)					
0	300964	3455	Operating Expenses	10,000	0.0%	5,000	5,000	5,000
			Parks Other - Playground Maintenance (RSV 14/15)					
0	300965	3455	Operating Expenses	15,000	0.0%	15,000	15,000	15,000
			Parks Other Expenditure					
22,500	300950	3330	Internal Expenses	23,000	2.2%	23,575	24,164	24,768
4,000	300950	3375	M & R - Buildings	4,000	0.0%	4,100	4,203	4,308
2,000	300950	3390	M & R - Grazing Leases	2,000	0.0%	2,050	2,101	2,154
5,400	300950	3455	Operating Expenses	5,400	0.0%	5,620	5,850	6,090
12,400	300950	3470	Other Activities	12,400	0.0%	12,710	13,028	13,353
2,700	300950	4113	Inspections - Playground Equipment	2,700	0.0%	2,768	2,837	2,908
10,000	300950	4302	Graffiti Removal	10,000	0.0%	10,250	10,506	10,769
36,400	300950	4311	Mowing	36,400	0.0%	37,310	38,243	39,199
			Indirect Costs					
0	300990	3070	Borrowing Costs	5,880	0.0%	10,298	15,272	18,737
211,300	300990	3998	Activity Based Costing - Expense	205,329	-2.8%	187,341	192,689	198,149
178,000	300990	3999	Depreciation	178,000	0.0%	182,450	187,011	191,687
			Showground Casino					
500	310010	3260	Fire Safety Inspections	500	0.0%	513	525	538
13,900	310010	3330	Internal Expenses	14,200	2.2%	14,555	14,919	15,292
0	310010	3370	M & R - Air Conditioner	0	0.0%	0	0	0
9,600	310010	3375	M & R - Buildings	9,600	0.0%	9,840	10,086	10,338
12,200	310010	3395	M & R - Grounds	12,200	0.0%	12,505	12,818	13,138
9,100	310010	3400	M & R - Other	9,100	0.0%	9,328	9,561	9,800
5,700	310010	3405	M & R - Other Structures	5,700	0.0%	5,843	5,989	6,138
43,000	310010	3455	Operating Expenses	44,600	3.7%	46,653	48,803	51,057
15,000	310010	3735	Showground Course Proper Expenses	5,000	-66.7%	0	0	0
9,100	310010	3740	Showground Ring & Yards	9,100	0.0%	9,328	9,561	9,800
82,700	310010	3998	Activity Based Costing - Expense	82,930	0.3%	71,349	73,597	75,919
102,000	310010	3999	Depreciation	102,000	0.0%	104,550	107,164	109,843
2,700	310010	4321	Garden Maintenance	2,700	0.0%	2,768	2,837	2,908
			Showground - Painting of Structures (RSV 08/09)					
	310015	3455	Operating Expenses	5,000	0.0%	0	5,000	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Sports Grounds, Parks and Reserves (continued)
Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Evans Head Surf Club					
500	310030	3260	Fire Safety Inspections	500	0.0%	513	525	538
22,000	310030	3330	Internal Expenses	22,500	2.3%	23,063	23,639	24,230
14,700	310030	3375	M & R - Buildings	14,700	0.0%	15,068	15,444	15,830
0	310030	3405	M & R - Other Structures	0	0.0%	0	0	0
11,400	310030	3455	Operating Expenses	10,100	-11.4%	10,605	11,135	11,692
31,700	310030	3998	Activity Based Costing - Expense	33,396	5.3%	34,972	36,290	37,700
65,000	310030	3999	Depreciation	65,000	0.0%	66,625	68,291	69,998
2,057,500			Total Operating Expenditure	2,263,028	10.0%	2,241,834	2,310,350	2,349,924
(1,930,600)			Operating Result - Surplus/(Deficit)	(2,132,321)	10.4%	(2,107,206)	(2,171,683)	(2,207,097)
(1,247,600)			Operating Cash Result - Surplus/(Deficit)	(1,449,321)	16.2%	(1,407,131)	(1,454,106)	(1,471,581)
			Capital Movements					
			Add: Capital Grants & Contributions	21,500		222,038	22,588	23,153
			Add: Loan Funds Used	120,000		100,000	120,000	341,935
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	1,371,837		0	134,023	0
			Less: Asset Acquisition	1,805,000		847,038	927,588	1,198,153
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	127,709		142,913	160,629	177,586
			Less: Transfer to Restricted Assets	0		46,860	0	0
			Capital Cash Result - Surplus/(Deficit)	(419,372)		(714,773)	(811,606)	(1,010,651)
			Program Cash Result - Surplus/(Deficit)	(1,868,693)		(2,121,904)	(2,265,712)	(2,482,232)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Area: Rural & Urban Development - Budget Summary
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
583,800			Operating Revenue					
			Planning & Development Services	580,234	-0.6%	597,161	614,596	632,554
583,800			Total Operating Revenue	580,234	-0.6%	597,161	614,596	632,554
			Operating Expenditure					
1,810,100			Planning & Development Services	2,158,038	19.2%	2,187,329	2,250,210	2,305,378
1,810,100			Total Operating Expenditure	2,158,038	19.2%	2,187,329	2,250,210	2,305,378
(1,226,300)			Operating Result - Surplus/(Deficit)	(1,577,804)	28.7%	(1,590,168)	(1,635,614)	(1,672,824)
(1,223,900)			Operating Cash Result - Surplus/(Deficit)	(1,575,404)	28.7%	(1,587,708)	(1,633,093)	(1,670,239)
			Capital Movements					
			Add: Capital Grants & Contributions	190,000		190,000	190,000	190,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	190,000		190,000	190,000	190,000
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	(1,575,404)		(1,587,708)	(1,633,093)	(1,670,239)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Planning & Development Services
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Planning & Development Services					
30,500	320100	0020	Advertising Fees	31,415	3.0%	32,357	33,328	34,328
10,200	320100	0040	Archive Fee	10,506	3.0%	10,821	11,146	11,480
6,200	320100	0140	Certificates - Building Certificates	6,386	3.0%	6,578	6,775	6,978
75,500	320100	0150	Certificates - Building Construction	77,765	3.0%	80,098	82,501	84,976
59,100	320100	0170	Certificates - S149	60,873	3.0%	62,699	64,580	66,518
10,200	320100	0190	Certificates - S735A	10,506	3.0%	10,821	11,146	11,480
2,000	320100	0210	Complying Development Fees	2,060	3.0%	2,122	2,185	2,251
0	320100	0240	Contributions - Legal Cost Recovery	0	0.0%	0	0	0
14,800	320100	0410	Drainage Diagram Fees	15,244	3.0%	15,701	16,172	16,658
173,000	320100	0460	Fees - Other	178,190	3.0%	183,536	189,042	194,713
5,000	320100	0640	Inspection Fees - Accessways	5,150	3.0%	5,305	5,464	5,628
95,000	320100	0650	Inspection Fees - Building Compliance	97,850	3.0%	100,786	103,809	106,923
45,000	320100	0680	Inspection Fees - Pools	46,350	3.0%	47,741	49,173	50,648
3,300	320100	0690	Inspection Fees - Sewer Connection	3,399	3.0%	3,501	3,606	3,714
4,000	320100	0790	Linen Plan Signing Fees	4,120	3.0%	4,244	4,371	4,502
2,500	320100	0800	Long Service Levy Commission Revenue	2,575	3.0%	2,652	2,732	2,814
1,500	320100	1220	Rural Road Numbering Fees	1,545	3.0%	1,591	1,639	1,688
10,000	320100	1480	Subdivision Fees	10,300	3.0%	10,609	10,927	11,255
			Planning Project - Heritage Advisory					
7,500	320220	0590	Grant Revenue	7,500	0.0%	7,500	7,500	7,500
			Planning Project - Heritage Small Grants					
8,500	320225	0590	Grant Revenue	8,500	0.0%	8,500	8,500	8,500
			Planning Project - Koala Survey & Habitat					
20,000	320260	0590	Grant Revenue	0	-100.0%	0	0	0
583,800			Total Operating Revenue	580,234	-0.6%	597,161	614,596	632,554
			Operating Expenditure					
			Planning & Development Services					
32,300	320100	3025	Administration Expenses	32,300	0.0%	33,108	33,935	34,784
744,800	320100	3185	Employee Costs	758,700	1.9%	777,668	797,109	817,037
74,000	320100	3270	Fleet Expenses	44,000	-40.5%	45,100	46,228	47,383
2,000	320100	3385	M & R - Equipment	2,000	0.0%	2,050	2,101	2,154
45,000	320100	3455	Operating Expenses	45,000	0.0%	46,125	47,278	48,460
26,500	320100	3495	Pool Compliance Program Expenses	0	-100.0%	0	0	0
1,500	320100	3690	Rural Road Numbering Expenses	1,500	0.0%	1,538	1,576	1,615
750,800	320100	3998	Activity Based Costing - Expense	997,638	32.9%	1,024,169	1,053,596	1,079,598
2,400	320100	3999	Depreciation	2,400	0.0%	2,460	2,522	2,585
			Planning & Development Assets					
0	320175	3185	Employee Costs	208,700	0.0%	213,918	219,265	224,747
			Planning Project - Reclassify Land					
50,000	320200	3455	Operating Expenses	5,000	-90.0%	0	0	0
			Planning Project - RVC LEP (Advertising)					
0	320215	3455	Operating Expenses	0	0.0%	0	5,000	0
			Planning Project - RVC LEP DCP Review (Advertising)					
0	320216	3455	Operating Expenses	0	0.0%	0	0	5,000
			Planning Project - Heritage Advisory					
15,800	320220	3455	Operating Expenses	15,800	0.0%	16,195	16,600	17,015
			Planning Project - Heritage Small Grants					
25,000	320225	3455	Operating Expenses	25,000	0.0%	25,000	25,000	25,000
			Planning Proj - Plans of Management					
15,000	320250	3455	Operating Expenses	0	-100.0%	0	0	0
			Planning Proj - Local Growth Strategy					
5,000	320255	3455	Operating Expenses	20,000	300.0%	0	0	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Planning & Development Services (continued)
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget %+/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
20,000	320260	3455	Operating Expenditure (continued)					
			Planning Proj - Koala Survey & Habitat					
			Operating Expenses	0	-100.0%	0	0	0
1,810,100			Total Operating Expenditure	2,158,038	19.2%	2,187,329	2,250,210	2,305,378
(1,226,300)			Operating Result - Surplus/(Deficit)	(1,577,804)	28.7%	(1,590,168)	(1,635,614)	(1,672,824)
(1,223,900)			Operating Cash Result - Surplus/(Deficit)	(1,575,404)	28.7%	(1,587,708)	(1,633,093)	(1,670,239)
			Capital Movements					
			Add: Capital Grants & Contributions	190,000		190,000	190,000	190,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	190,000		190,000	190,000	190,000
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	(1,575,404)		(1,587,708)	(1,633,093)	(1,670,239)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Area: Transport & Infrastructure - Budget Summary

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget % +/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
Operating Revenue								
279,200			Cemeteries	287,576	3.0%	296,203	305,089	314,242
0			Public Toilets	0	0.0%	0	0	0
204,500			Stormwater Drainage	210,000	2.7%	215,250	220,631	226,147
990,500			Roads and Transport Services	1,037,126	4.7%	1,033,140	1,059,829	1,087,211
4,027,900			RMS Works	4,207,000	4.4%	4,312,175	4,419,979	4,530,479
7,314,000			Sewerage Services	7,560,638	3.4%	7,787,457	8,021,081	8,261,713
5,156,600			Water Supplies	5,405,780	4.8%	5,669,995	5,947,237	6,238,155
1,078,000			Quarries	1,123,600	4.2%	1,157,308	1,192,027	1,227,788
19,050,700			Total Operating Revenue	19,831,720	4.1%	20,471,528	21,165,875	21,885,735
Operating Expenditure								
340,700			Cemeteries	349,391	2.6%	358,442	367,867	377,129
220,400			Public Toilets	235,047	6.6%	239,975	247,866	255,244
862,900			Stormwater Drainage	864,645	0.2%	876,296	899,459	929,713
12,445,000			Roads and Transport Services	9,389,386	-24.6%	9,625,047	9,951,849	10,298,998
3,957,900			RMS Works	4,137,000	4.5%	4,242,175	4,349,979	4,460,479
6,557,700			Sewerage Services	6,909,710	5.4%	6,521,794	6,624,946	6,631,223
5,082,200			Water Supplies	5,202,501	2.4%	5,315,892	5,501,731	5,642,750
972,000			Quarries	1,017,299	4.7%	1,046,060	1,077,382	1,108,283
30,438,800			Total Operating Expenditure	28,104,978	-7.7%	28,225,681	29,021,079	29,703,818
(11,388,100)			Operating Result - Surplus/(Deficit)	(8,273,258)	-27.4%	(7,754,153)	(7,855,204)	(7,818,083)
(321,200)			Operating Cash Result - Surplus/(Deficit)	(1,957,058)	509.3%	245,314	349,138	(1,004,145)
Capital Movements								
			Add: Capital Grants & Contributions	3,321,163	0.0%	1,163,500	1,163,500	1,163,500
			Add: Loan Funds Used	1,000,000	0.0%	1,140,000	1,140,000	1,140,000
			Add: Deferred Debtor Repayments	0	0.0%	0	0	0
			Add: Asset Sales	0	0.0%	2,375,000	0	0
			Add: Transfer from Restricted Assets	2,911,125	0.0%	3,170,484	2,023,984	3,245,377
			Less: Asset Acquisition	10,252,057	0.0%	10,648,494	9,269,930	9,570,513
			Less: Deferred Debtor Advances	0	0.0%	0	0	0
			Less: Loan Repayments	1,190,077	0.0%	1,332,466	1,480,133	1,637,119
			Less: Transfer to Restricted Assets	99,440	0.0%	2,507,511	681,388	490,088
			Capital Cash Result - Surplus/(Deficit)	(4,309,286)	0.0%	(6,639,486)	(7,103,967)	(6,148,843)
			Program Cash Result - Surplus/(Deficit)	(6,266,344)	0.0%	(6,394,172)	(6,754,829)	(7,152,988)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Cemeteries

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget % +/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
Operating Revenue								
Casino Cemetery								
60,000	330010	0090	Cemeteries - Reservation Fees	61,800	3.0%	63,654	65,564	67,531
110,000	330010	0100	Cemeteries - Burial Fees	113,300	3.0%	116,699	120,200	123,806
36,000	330010	0110	Cemeteries - Perpetual Maintenance Fees	37,080	3.0%	38,192	39,338	40,518
500	330010	0120	Cemeteries - Grazing Rights	515	3.0%	530	546	563
1,500	330010	0130	Cemeteries - Other Fees	1,545	3.0%	1,591	1,639	1,688
Coraki Cemetery								
10,400	330020	0090	Cemeteries - Reservation Fees	10,712	3.0%	11,033	11,364	11,705
13,000	330020	0100	Cemeteries - Burial Fees	13,390	3.0%	13,792	14,205	14,632
4,000	330020	0110	Cemeteries - Perpetual Maintenance Fees	4,120	3.0%	4,244	4,371	4,502
300	330020	0130	Cemeteries - Other Fees	309	3.0%	318	328	338
Evans Head Cemetery								
12,000	330030	0090	Cemeteries - Reservation Fees	12,360	3.0%	12,731	13,113	13,506
23,000	330030	0100	Cemeteries - Burial Fees	23,690	3.0%	24,401	25,133	25,887
8,000	330030	0110	Cemeteries - Perpetual Maintenance Fees	8,240	3.0%	8,487	8,742	9,004
500	330030	0130	Cemeteries - Other Fees	515	3.0%	530	546	563
279,200			Total Operating Revenue	287,576	3.0%	296,203	305,089	314,242
Operating Expenditure								
Casino Lawn Cemetery								
94,100	330010	3185	Employee Costs	91,600	-2.7%	93,890	96,237	98,643
4,100	330010	3375	M & R - Buildings	4,130	0.7%	4,233	4,339	4,448
68,800	330010	3455	Operating Expenses	68,800	0.0%	70,520	72,283	74,090
Coraki Cemetery								
30,000	330020	3455	Operating Expenses	30,000	0.0%	30,750	31,519	32,307
Evans Head Lawn Cemetery								
30,000	330030	3455	Operating Expenses	30,000	0.0%	30,750	31,519	32,307
Woodburn Cemetery								
15,000	330040	3455	Operating Expenses	15,000	0.0%	15,375	15,759	16,153
Other Expenses								
5,000	330090	3185	Employee Costs	4,500	-10.0%	4,613	4,728	4,846
3,500	330090	3330	Internal Expenses	3,600	2.9%	3,690	3,782	3,877
1,600	330090	3455	Operating Expenses	1,400	-12.5%	1,470	1,544	1,621
Indirect Costs								
71,600	330990	3998	Activity Based Costing - Expense	83,361	16.4%	85,727	88,296	90,530
17,000	330990	3999	Depreciation	17,000	0.0%	17,425	17,861	18,307
340,700			Total Operating Expenditure	349,391	2.6%	358,442	367,867	377,129
(61,500)			Operating Result - Surplus/(Deficit)	(61,815)	0.5%	(62,239)	(62,777)	(62,887)
(44,500)			Operating Cash Result - Surplus/(Deficit)	(44,815)	0.7%	(44,814)	(44,917)	(44,579)
Capital Movements								
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	30,000		50,000	50,000	20,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	19,440		923	2,451	34,024
			Capital Cash Result - Surplus/(Deficit)	(49,440)		(50,923)	(52,451)	(54,024)
			Program Cash Result - Surplus/(Deficit)	(94,255)		(95,737)	(97,367)	(98,604)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Public Toilets

Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget % +/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
0			Total Operating Revenue	0	0.0%	0	0	0
			Operating Expenditure					
			Casino					
3,600	340010	3330	Internal Expenses	3,700	2.8%	3,793	3,887	3,984
4,500	340010	3375	M & R - Buildings	4,500	0.0%	4,613	4,728	4,846
5,400	340010	3455	Operating Expenses	5,000	-7.4%	5,250	5,513	5,788
39,300	340010	4421	Toilets - Cleaning	39,300	0.0%	40,283	41,290	42,322
13,100	340010	4422	Toilets - Repairs	13,100	0.0%	13,428	13,763	14,107
			Broadwater					
500	340200	3375	M & R - Buildings	500	0.0%	513	525	538
1,200	340200	4421	Toilets - Cleaning	1,200	0.0%	1,230	1,261	1,292
0	340200	4422	Toilets - Repairs	0	0.0%	0	0	0
7,200	340200	4426	Toilets - Contract Cleaning	7,200	0.0%	7,380	7,565	7,754
			Coraki					
500	340300	3375	M & R - Buildings	500	0.0%	513	525	538
1,000	340300	4421	Toilets - Cleaning	1,000	0.0%	1,025	1,051	1,077
0	340300	4422	Toilets - Repairs	0	0.0%	0	0	0
13,800	340300	4426	Toilets - Contract Cleaning	13,800	0.0%	14,145	14,499	14,861
			Evans Head					
5,700	340400	3375	M & R - Buildings	5,700	0.0%	5,843	5,989	6,138
0	340400	3470	Other Activities	0	0.0%	0	0	0
16,400	340400	4421	Toilets - Cleaning	16,400	0.0%	16,810	17,230	17,661
5,600	340400	4422	Toilets - Repairs	5,600	0.0%	5,740	5,884	6,031
7,200	340400	4426	Toilets - Contract Cleaning	7,200	0.0%	7,380	7,565	7,754
			Woodburn					
5,100	340850	3375	M & R - Buildings	5,100	0.0%	5,228	5,358	5,492
0	340850	3455	Operating Expenses	200	0.0%	210	221	232
2,000	340850	4421	Toilets - Cleaning	2,000	0.0%	2,050	2,101	2,154
0	340850	4422	Toilets - Repairs	0	0.0%	0	0	0
43,100	340850	4426	Toilets - Contract Cleaning	43,100	0.0%	44,178	45,282	46,414
0	340900	4421	Additional Maintenance (RSV 14/15) Toilets - Cleaning	15,000	0.0%	15,000	15,000	15,000
			Indirect Costs					
0	340990	3070	Borrowing Costs	0	0.0%	1,963	3,761	5,395
43,900	340990	3998	Activity Based Costing - Expense	43,647	-0.6%	42,072	43,505	44,466
1,300	340990	3999	Depreciation	1,300	0.0%	1,333	1,366	1,400
220,400			Total Operating Expenditure	235,047	6.6%	239,975	247,866	255,244
(220,400)			Operating Result - Surplus/(Deficit)	(235,047)	6.6%	(239,975)	(247,866)	(255,244)
(219,100)			Operating Cash Result - Surplus/(Deficit)	(233,747)	6.7%	(238,642)	(246,500)	(253,844)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		40,000	40,000	40,000
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	40,000		40,000	40,000	40,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		3,175	6,502	10,006
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	(40,000)		(3,175)	(6,502)	(10,006)
			Program Cash Result - Surplus/(Deficit)	(273,747)		(241,817)	(253,002)	(263,850)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Stormwater Drainage

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Stormwater Revenue					
204,500	350010	0030	Annual Charges	210,000	2.7%	215,250	220,631	226,147
0	350010	0730	Interest Income	0	0.0%	0	0	0
			Drainage Operations					
0	350405	0590	Grant Revenue	0	0.0%	0	0	0
204,500			Total Operating Revenue	210,000	2.7%	215,250	220,631	226,147
			Operating Expenditure					
			Casino					
55,000	350100	4540	Drainage - Routine Maintenance	55,000	0.0%	56,375	57,784	59,229
4,000	350100	4555	Drainage - GPT Maintenance	4,000	0.0%	4,100	4,203	4,308
			Broadwater					
6,700	350200	4540	Drainage - Routine Maintenance	6,700	0.0%	6,868	7,039	7,215
			Coraki					
21,100	350300	4540	Drainage - Routine Maintenance	21,100	0.0%	21,628	22,168	22,722
			Evans Head					
28,500	350400	4540	Drainage - Routine Maintenance	28,500	0.0%	29,213	29,943	30,691
17,000	350400	4553	Drainage - Wetlands Maintenance	17,000	0.0%	17,425	17,861	18,307
7,000	350400	4555	Drainage - GPT Maintenance	7,000	0.0%	7,175	7,354	7,538
			Drainage Ops - LGA Roadside to River					
0	350405	3455	Operating Expenses	0	0.0%	0	0	0
			Woodburn					
15,800	350850	4540	Drainage - Routine Maintenance	15,800	0.0%	16,195	16,600	17,015
			Indirect Expenditure					
163,800	350990	3998	Activity Based Costing - Expense	165,545	1.1%	159,718	164,967	176,859
544,000	350990	3999	Depreciation	544,000	0.0%	557,600	571,540	585,829
862,900			Total Operating Expenditure	864,645	0.2%	876,296	899,459	929,713
(658,400)			Operating Result - Surplus/(Deficit)	(654,645)	-0.6%	(661,046)	(678,828)	(703,566)
(114,400)			Operating Cash Result - Surplus/(Deficit)	(110,645)	-3.3%	(103,446)	(107,288)	(117,737)
			Capital Movements					
			Add: Capital Grants & Contributions	1,351,663		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	1,551,663		200,000	200,000	200,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	10,000		15,250	20,631	26,147
			Capital Cash Result - Surplus/(Deficit)	(210,000)		(215,250)	(220,631)	(226,147)
			Program Cash Result - Surplus/(Deficit)	(320,645)		(318,696)	(327,919)	(343,884)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Roads and Transport Services

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Roads Urban Maintenance					
50,000	370000	0480	Fines	51,500	3.0%	53,045	54,636	56,275
74,600	370000	0590	Grant Revenue	75,420	1.1%	77,306	79,238	81,219
			Roads Sealed Rural Local					
10,600	390010	0300	Contributions - Quarry Roads	11,000	3.8%	11,330	11,670	12,020
			Roads Sealed Rural Local - Nat Dis Feb 13 Budget					
0	390100	0590	Grant Revenue	30,000	0.0%	0	0	0
			Roads Sealed Rural Regional					
752,400	410010	0590	Grant Revenue	764,580	1.6%	783,695	803,287	823,369
			Roads Sealed Rural Regional Nat Dis					
0	410100	0590	Grant Revenue	0	0.0%	0	0	0
			Roads Unsealed - Income					
0	430000	0590	Grant Revenue	0	0.0%	0	0	0
			Roads Unsealed Rural Local - Ops					
0	430010	0590	Grant Revenue	0	0.0%	0	0	0
			Footpath Maintenance - Casino - Ops					
3,900	450010	1180	Rental Income	4,017	3.0%	4,138	4,262	4,389
			Aerodromes - Casino					
2,100	460010	0440	Events Revenue	2,163	3.0%	2,228	2,295	2,364
1,800	460010	0770	Landing Fees	1,854	3.0%	1,910	1,967	2,026
1,000	460010	1180	Rental Income	1,030	3.0%	1,061	1,093	1,126
			Aerodromes - Evans Head					
2,000	460020	0440	Events Revenue	2,060	3.0%	2,122	2,185	2,251
1,000	460020	0460	Fees - Other	1,030	3.0%	1,061	1,093	1,126
1,000	460020	0770	Landing Fees	1,030	3.0%	1,061	1,093	1,126
1,400	460020	1180	Rental Income	1,442	3.0%	1,485	1,530	1,576
			Street Lighting					
88,700	470100	0590	Grant Revenue	90,000	1.5%	92,700	95,481	98,345
990,500			Total Operating Revenue	1,037,126	4.7%	1,033,140	1,059,829	1,087,211
			Operating Expenditure					
			Street Cleaning					
			Casino CBD					
56,500	360010	4303	Sweeping - Mechanical	56,500	0.0%	57,913	59,360	60,844
22,000	360010	4304	Sweeping - Hand	22,000	0.0%	22,550	23,114	23,692
25,000	360010	4305	Sweeping - Footpath Scrubber	25,000	0.0%	25,625	26,266	26,922
40,000	360010	4306	Bins - Collection	40,000	0.0%	41,000	42,025	43,076
4,000	360010	4307	Bins - Swapping, Cleaning & Repairs	4,000	0.0%	4,100	4,203	4,308
			Casino Urban Streets					
11,300	360020	4303	Sweeping - Mechanical	11,300	0.0%	11,583	11,872	12,169
			Broadwater					
6,800	360200	4303	Sweeping - Mechanical	6,800	0.0%	6,970	7,144	7,323
800	360200	4306	Bins - Collection	800	0.0%	820	841	862
			Coraki					
3,400	360300	4303	Sweeping - Mechanical	3,400	0.0%	3,485	3,572	3,661
4,500	360300	4304	Sweeping - Hand	4,500	0.0%	4,613	4,728	4,846
5,000	360300	4306	Bins - Collection	5,000	0.0%	5,125	5,253	5,384
1,700	360300	4307	Bins - Swapping, Cleaning & Repairs	1,700	0.0%	1,743	1,786	1,831
			Evans Head					
10,200	360400	4303	Sweeping - Mechanical	10,200	0.0%	10,455	10,716	10,984
13,000	360400	4304	Sweeping - Hand	13,000	0.0%	13,325	13,658	14,000
18,700	360400	4306	Bins - Collection	18,700	0.0%	19,168	19,647	20,138
2,500	360400	4307	Bins - Swapping, Cleaning & Repairs	2,500	0.0%	2,563	2,627	2,692
			Woodburn					
7,100	360850	4303	Sweeping - Mechanical	7,100	0.0%	7,278	7,459	7,646
3,300	360850	4304	Sweeping - Hand	3,300	0.0%	3,383	3,467	3,554
10,600	360850	4306	Bins - Collection	10,600	0.0%	10,865	11,137	11,415
1,500	360850	4307	Bins - Swapping, Cleaning & Repairs	1,500	0.0%	1,538	1,576	1,615
			Indirect Expenditure					
54,600	360990	3998	Activity Based Costing - Expense	53,920	-1.2%	54,800	56,213	57,617
			Urban Roads					
			Casino					
13,000	370010	3330	Internal Expenses	13,300	2.3%	13,633	13,973	14,323
0	370010	4150	Parking Patrols	0	0.0%	0	0	0
77,500	370010	4201	Pothole Repair	77,500	0.0%	79,438	81,423	83,459
13,600	370010	4221	Formation Grading	13,600	0.0%	13,940	14,289	14,646
0	370010	4241	Shoulder Grading	0	0.0%	0	0	0
14,700	370010	4250	Heavy Patching	14,700	0.0%	15,068	15,444	15,830
44,700	370010	4311	Mowing	44,700	0.0%	45,818	46,963	48,137
0	370010	4312	Control Saplings within Clear Zone	0	0.0%	0	0	0
0	370010	4315	Control Trees for sight/hazards	0	0.0%	0	0	0
30,400	370010	4320	Mowing - Town Entrances	30,400	0.0%	31,160	31,939	32,737
50,600	370010	4321	Garden Maintenance	50,600	0.0%	51,865	53,162	54,491

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Roads and Transport Services (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Urban Roads (continued)					
			Casino (continued)					
35,900	370010	4323	Street Tree Maintenance	35,900	0.0%	36,798	37,717	38,660
3,800	370010	4513	Kerb and Gutter - Maintenance	3,800	0.0%	3,895	3,992	4,092
0	370010	4531	Culverts - Cleaning	0	0.0%	0	0	0
4,700	370010	4600	Roadside Furniture - Maintenance	4,700	0.0%	4,818	4,938	5,061
30,800	370010	4641	Signs - Maintenance	30,800	0.0%	31,570	32,359	33,168
7,900	370010	4650	Road Markings - Maintenance	7,900	0.0%	8,098	8,300	8,507
			Broadwater					
6,000	370020	4201	Pothole Repair	6,000	0.0%	6,150	6,304	6,461
3,700	370020	4221	Formation Grading	3,700	0.0%	3,793	3,887	3,984
2,800	370020	4250	Heavy Patching	2,800	0.0%	2,870	2,942	3,015
15,200	370020	4311	Mowing	15,200	0.0%	15,580	15,970	16,369
14,200	370020	4320	Mowing - Town Entrances	14,200	0.0%	14,555	14,919	15,292
1,000	370020	4321	Garden Maintenance	1,000	0.0%	1,025	1,051	1,077
1,000	370020	4323	Street Tree Maintenance	1,000	0.0%	1,025	1,051	1,077
700	370020	4600	Roadside Furniture - Maintenance	700	0.0%	718	735	754
3,600	370020	4641	Signs - Maintenance	3,600	0.0%	3,690	3,782	3,877
1,000	370020	4650	Road Markings - Maintenance	1,000	0.0%	1,025	1,051	1,077
			Coraki					
21,900	370030	4201	Pothole Repair	21,900	0.0%	22,448	23,009	23,584
3,400	370030	4221	Formation Grading	3,400	0.0%	3,485	3,572	3,661
6,700	370030	4250	Heavy Patching	6,700	0.0%	6,868	7,039	7,215
25,400	370030	4311	Mowing	25,400	0.0%	26,035	26,686	27,353
4,400	370030	4321	Garden Maintenance	4,400	0.0%	4,510	4,623	4,738
3,900	370030	4323	Street Tree Maintenance	3,900	0.0%	3,998	4,097	4,200
1,800	370030	4600	Roadside Furniture - Maintenance	1,800	0.0%	1,845	1,891	1,938
5,200	370030	4641	Signs - Maintenance	5,200	0.0%	5,330	5,463	5,600
5,200	370030	4650	Road Markings - Maintenance	5,200	0.0%	5,330	5,463	5,600
			Evans Head					
26,800	370040	4201	Pothole Repair	26,800	0.0%	27,470	28,157	28,861
2,300	370040	4221	Formation Grading	2,300	0.0%	2,358	2,416	2,477
8,000	370040	4250	Heavy Patching	8,000	0.0%	8,200	8,405	8,615
35,100	370040	4311	Mowing	35,100	0.0%	35,978	36,877	37,799
0	370040	4315	Control Trees for sight/hazards	0	0.0%	0	0	0
16,200	370040	4321	Garden Maintenance	16,200	0.0%	16,605	17,020	17,446
8,500	370040	4323	Street Tree Maintenance	8,500	0.0%	8,713	8,930	9,154
4,000	370040	4600	Roadside Furniture - Maintenance	4,000	0.0%	4,100	4,203	4,308
9,800	370040	4641	Signs - Maintenance	9,800	0.0%	10,045	10,296	10,554
5,200	370040	4650	Road Markings - Maintenance	5,200	0.0%	5,330	5,463	5,600
			Rileys Hill					
3,000	370060	4311	Mowing	3,000	0.0%	3,075	3,152	3,231
			Woodburn					
11,900	370070	4201	Pothole Repair	11,900	0.0%	12,198	12,502	12,815
2,100	370070	4221	Formation Grading	2,100	0.0%	2,153	2,206	2,261
4,400	370070	4250	Heavy Patching	4,400	0.0%	4,510	4,623	4,738
18,200	370070	4311	Mowing	18,200	0.0%	18,655	19,121	19,599
13,200	370070	4320	Mowing - Town Entrances	13,200	0.0%	13,530	13,868	14,215
4,400	370070	4321	Garden Maintenance	4,400	0.0%	4,510	4,623	4,738
3,900	370070	4323	Street Tree Maintenance	3,900	0.0%	3,998	4,097	4,200
0	370070	4540	Drainage - Routine Maintenance	0	0.0%	0	0	0
2,000	370070	4600	Roadside Furniture - Maintenance	2,000	0.0%	2,050	2,101	2,154
5,200	370070	4641	Signs - Maintenance	5,200	0.0%	5,330	5,463	5,600
4,200	370070	4650	Road Markings - Maintenance	4,200	0.0%	4,305	4,413	4,523
			Weed Spraying					
10,000	370100	4313	Weed Control	20,000	100.0%	20,000	20,000	20,000
			Bus Shelters					
5,200	370105	4660	Bus Shelter Maintenance	5,200	0.0%	5,330	5,463	5,600
0			Parking Casino					
4,600	370200	3330	Internal Expenses	4,700	2.2%	4,818	4,938	5,061
2,300	370200	4201	Pothole Repair	2,300	0.0%	2,358	2,416	2,477
			Parking Evans Head					
2,300	370240	4201	Pothole Repair	2,300	0.0%	2,358	2,416	2,477
			Additional Maintenance (S94A)					
	370900	3455	Operating Expenses	0	0.0%	0	30,000	30,000
			Indirect Expenditure					
299,400	370990	3998	Activity Based Costing - Expense	314,223	5.0%	323,178	333,701	360,426
1,886,000	370990	3999	Depreciation	1,000,000	-47.0%	1,025,000	1,050,625	1,076,891
			Urban Bridges					
			Rileys Hill					
5,000	380060	4686	Bridge Maintenance - Timber	5,000	0.0%	5,125	5,253	5,384
			Indirect Expenditure					
68,000	380990	3999	Depreciation	75,000	10.3%	76,875	78,797	80,767

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Roads and Transport Services (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Sealed Rural Roads					
			Rural Local Roads					
0	390010	3070	Borrowing Costs	49,024	0.0%	94,035	134,830	171,194
402,000	390010	3998	Activity Based Costing - Expense	429,163	6.8%	452,803	467,804	507,670
2,528,000	390010	3999	Depreciation	1,200,000	-52.5%	1,230,000	1,260,750	1,292,269
5,200	390010	4115	Traffic Counters	5,200	0.0%	5,330	5,463	5,600
192,400	390010	4201	Pothole Repair	192,400	0.0%	197,210	202,140	207,194
0	390010	4202	Edge Repair	0	0.0%	0	0	0
0	390010	4204	Correct Pavement Shape	0	0.0%	0	0	0
15,700	390010	4241	Shoulder Grading	15,700	0.0%	16,093	16,495	16,907
95,100	390010	4250	Heavy Patching	95,100	0.0%	97,478	99,914	102,412
0	390010	4301	Litter and Debris Removal	0	0.0%	0	0	0
121,800	390010	4311	Mowing	121,800	0.0%	124,845	127,966	131,165
5,000	390010	4312	Control Saplings within Clear Zone	5,000	0.0%	5,125	5,253	5,384
15,700	390010	4313	Weed Control	15,700	0.0%	16,093	16,495	16,907
0	390010	4315	Control Trees for sight/hazards	0	0.0%	0	0	0
10,700	390010	4511	Surface Drains - Cleaning	10,700	0.0%	10,968	11,242	11,523
10,700	390010	4531	Culverts - Cleaning	10,700	0.0%	10,968	11,242	11,523
10,500	390010	4600	Roadside Furniture - Maintenance	10,500	0.0%	10,763	11,032	11,307
21,700	390010	4641	Signs - Maintenance	21,700	0.0%	22,243	22,799	23,369
			Quarry Roads					
10,600	390012	4250	Heavy Patching	10,600	0.0%	10,865	11,137	11,415
			Rural Roads Drainage (RSV 14/15)					
0	390050	4511	Surface Drains - Cleaning	50,000	0.0%	50,000	50,000	50,000
			Roadside Vegetation Plan Update (RSV 08/09)					
0	390052	3455	Operating Expenses	10,000	0.0%	0	0	0
			Nat Dis Feb 13 Budget					
0	390100	7520	Roads - Site Establishment	30,000	0.0%	0	0	0
			Sealed Rural Bridges					
			Bridge Maintenance					
237,000	400010	3999	Depreciation	180,000	-24.1%	184,500	189,113	193,840
0	400010	4685	Bridge Maintenance - Concrete	0	0.0%	0	0	0
12,600	400010	4686	Bridge Maintenance - Timber	12,600	0.0%	12,915	13,238	13,569
18,800	400010	4687	Bridge Inspections	18,800	0.0%	19,270	19,752	20,246
			Broadwater Bridge					
10,000	400020	4685	Bridge Maintenance - Concrete	0	-100.0%	0	0	0
			Sealed Rural Regional Roads					
			Rural Regional					
97,400	410010	3998	Activity Based Costing - Expense	101,468	4.2%	96,039	99,198	108,294
637,500	410010	3999	Depreciation	400,000	-37.3%	410,000	420,250	430,756
79,600	410010	4201	Pothole Repair	79,600	0.0%	81,590	83,630	85,720
0	410010	4202	Edge Repair	0	0.0%	0	0	0
20,400	410010	4204	Correct Pavement Shape	20,400	0.0%	20,910	21,433	21,969
10,600	410010	4241	Shoulder Grading	10,600	0.0%	10,865	11,137	11,415
179,100	410010	4250	Heavy Patching	188,032	5.0%	207,649	219,032	224,841
0	410010	4301	Litter and Debris Removal	0	0.0%	0	0	0
55,200	410010	4311	Mowing	55,200	0.0%	56,580	57,995	59,444
2,400	410010	4312	Control Saplings within Clear Zone	2,400	0.0%	2,460	2,522	2,585
0	410010	4313	Weed Control	0	0.0%	0	0	0
0	410010	4371	Emergency and Incident Response	0	0.0%	0	0	0
0	410010	4511	Surface Drains - Cleaning	0	0.0%	0	0	0
7,400	410010	4531	Culverts - Cleaning	7,400	0.0%	7,585	7,775	7,969
6,600	410010	4611	Guide Posts - Maintenance	6,600	0.0%	6,765	6,934	7,107
9,200	410010	4641	Signs - Maintenance	9,200	0.0%	9,430	9,666	9,907
26,500	410010	4650	Road Markings - Maintenance	26,500	0.0%	27,163	27,842	28,538
			Natural Disaster - Budget Allocation					
0	410100	7520	Roads - Site Establishment	0	0.0%	0	0	0
			Sealed Rural Regional Bridges					
			Bridge Maintenance					
47,500	420010	3999	Depreciation	45,000	-5.3%	46,125	47,278	48,460
			Unsealed Grading - Lower River					
359,400	430008	4221	Formation Grading	359,400	0.0%	368,385	377,595	387,034
			Unsealed Grading - Rural West					
359,400	430009	4221	Formation Grading	359,400	0.0%	368,385	377,595	387,034
			Unsealed Rural Local Roads					
0	430010	3070	Borrowing Costs	0	0.0%	4,899	9,403	13,479
242,700	430010	3998	Activity Based Costing - Expense	244,568	0.8%	243,031	250,361	263,706
2,210,000	430010	3999	Depreciation	1,550,000	-29.9%	1,588,750	1,628,469	1,669,180
60,000	430010	4222	Formation Resheeting	60,000	0.0%	61,500	63,038	64,613
0	430010	4301	Litter and Debris Removal	0	0.0%	0	0	0
7,800	430010	4311	Mowing	7,800	0.0%	7,995	8,195	8,400
0	430010	4315	Control Trees for sight/hazards	0	0.0%	0	0	0
31,500	430010	4511	Surface Drains - Cleaning	31,500	0.0%	32,288	33,095	33,922
0	430010	4532	Culverts - Minor Repairs	0	0.0%	0	0	0
5,000	430010	4611	Guide Posts - Maintenance	5,000	0.0%	5,125	5,253	5,384
5,300	430010	4641	Signs - Maintenance	5,300	0.0%	5,433	5,568	5,708

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Roads and Transport Services (continued)
Scenario: Rates Special Variation Approved

Original 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
			Unsealed Crown Road					
			Coombell Road					
0	430101	4222	Formation Resheeting	0	0.0%	0	0	0
0	430101	7222	Roads - Formation Resheeting	0	0.0%	0	0	0
			Crown Road					
0	430102	4222	Formation Resheeting	0	0.0%	0	0	0
0	430102	7222	Roads - Formation Resheeting	0	0.0%	0	0	0
			Lagoon Road					
0	430103	4222	Formation Resheeting	0	0.0%	0	0	0
			Minyumai Road					
0	430104	4222	Formation Resheeting	0	0.0%	0	0	0
			Mothersoles Road					
0	430105	4222	Formation Resheeting	0	0.0%	0	0	0
			Upper Mongogarie Road					
0	430106	4222	Formation Resheeting	0	0.0%	0	0	0
0	430106	7222	Roads - Formation Resheeting	0	0.0%	0	0	0
			Moonem New Italy Road					
0	430107	4222	Formation Resheeting	0	0.0%	0	0	0
			Unsealed Rural Local Bridges					
90,000	440010	3999	Depreciation	60,000	-33.3%	61,500	63,038	64,613
0	440010	4685	Bridge Maintenance - Concrete	0	0.0%	0	0	0
10,600	440010	4686	Bridge Maintenance - Timber	10,600	0.0%	10,865	11,137	11,415
16,000	440010	4687	Bridge Inspections	16,000	0.0%	16,400	16,810	17,230
			Footpaths					
			Casino					
37,600	450010	4337	Footpath Maintenance	37,600	0.0%	38,540	39,504	40,491
			Broadwater					
3,200	450020	4337	Footpath Maintenance	3,200	0.0%	3,280	3,362	3,446
			Coraki					
5,200	450030	4337	Footpath Maintenance	5,200	0.0%	5,330	5,463	5,600
			Evans Head					
15,600	450040	4337	Footpath Maintenance	15,600	0.0%	15,990	16,390	16,799
			Woodburn					
3,700	450050	4337	Footpath Maintenance	3,700	0.0%	3,793	3,887	3,984
			Indirect Expenditure					
59,900	450990	3998	Activity Based Costing - Expense	61,564	2.8%	61,550	63,411	67,789
260,000	450990	3999	Depreciation	215,000	-17.3%	220,375	225,884	231,531
			Aerodromes					
			Casino					
700	460010	3030	Aerodromes - Closure Expenses	700	0.0%	718	735	754
8,700	460010	3395	M & R - Grounds	8,700	0.0%	8,918	9,140	9,369
0	460010	3400	M & R - Other	0	0.0%	0	0	0
0	460010	3405	M & R - Other Structures	0	0.0%	0	0	0
2,100	460010	3430	M & R - Runways & Taxiways	2,100	0.0%	2,153	2,206	2,261
28,100	460010	3998	Activity Based Costing - Expense	27,258	-3.0%	20,195	20,843	21,736
36,000	460010	3999	Depreciation	35,000	-2.8%	35,875	36,772	37,691
			Evans Head					
500	460020	3025	Administration Expenses	500	0.0%	513	525	538
14,300	460020	3330	Internal Expenses	14,600	2.1%	14,965	15,339	15,723
4,000	460020	3375	M & R - Buildings	4,000	0.0%	4,100	4,203	4,308
14,000	460020	3395	M & R - Grounds	14,000	0.0%	14,350	14,709	15,076
2,300	460020	3400	M & R - Other	2,300	0.0%	2,358	2,416	2,477
5,600	460020	3405	M & R - Other Structures	5,600	0.0%	5,740	5,884	6,031
3,900	460020	3430	M & R - Runways & Taxiways	3,900	0.0%	3,998	4,097	4,200
5,700	460020	3455	Operating Expenses	5,100	-10.5%	5,330	5,571	5,823
55,900	460020	3998	Activity Based Costing - Expense	49,570	-11.3%	42,566	43,771	45,021
40,000	460020	3999	Depreciation	28,400	-29.0%	29,110	29,838	30,584
			Evans Head Fly In					
7,000	460030	3455	Operating Expenses	7,000	0.0%	7,175	7,354	7,538
			Evans Head Remediation					
0	460100	3455	Operating Expenses	0	0.0%	0	0	0
			Street Lighting					
			Casino					
120,200	470010	3455	Operating Expenses	120,000	-0.2%	123,000	126,075	129,227
			Broadwater					
4,700	470020	3455	Operating Expenses	9,000	91.5%	9,225	9,456	9,692
			Coraki					
10,500	470030	3455	Operating Expenses	13,000	23.8%	13,325	13,658	14,000
			Evans Head					
24,000	470040	3455	Operating Expenses	27,000	12.5%	27,675	28,367	29,076
			Rappville					
1,700	470050	3455	Operating Expenses	2,000	17.6%	2,050	2,101	2,154
			Woodburn					
9,300	470060	3455	Operating Expenses	10,000	7.5%	10,250	10,506	10,769

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Roads and Transport Services (continued)
Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Street Lighting (continued)					
			Traffic Route					
109,900	470100	3455	Operating Expenses	110,000	0.1%	112,750	115,569	118,458
			Other					
100	470200	3455	Operating Expenses	100	0.0%	103	105	108
			Indirect Expenditure					
3,800	470990	3070	Borrowing Costs	0	-100.0%	0	0	0
17,800	470990	3998	Activity Based Costing - Expense	17,097	-3.9%	17,112	17,553	17,992
12,445,000			Total Operating Expenditure	9,389,386	-24.6%	9,625,047	9,951,849	10,298,998
(11,454,500)			Operating Result - Surplus/(Deficit)	(8,352,260)	-27.1%	(8,591,907)	(8,892,020)	(9,211,787)
(3,414,500)			Operating Cash Result - Surplus/(Deficit)	(3,563,860)	4.4%	(3,683,797)	(3,861,207)	(4,055,204)
			Capital Movements					
			Add: Capital Grants & Contributions	1,519,500		713,500	713,500	713,500
			Add: Loan Funds Used	1,000,000		1,100,000	1,100,000	1,100,000
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		2,375,000	0	0
			Add: Transfer from Restricted Assets	566,038		0	238,664	160,031
			Less: Asset Acquisition	5,025,394		4,225,494	4,007,930	4,005,513
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	79,277		170,491	266,331	367,013
			Less: Transfer to Restricted Assets	0		1,852,666	0	0
			Capital Cash Result - Surplus/(Deficit)	(2,019,133)		(2,060,151)	(2,222,096)	(2,398,995)
			Program Cash Result - Surplus/(Deficit)	(5,582,993)		(5,743,948)	(6,083,303)	(6,454,199)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: RMS Works

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
319,000	480010	0460	RMCC Routine Services - HW16 Fees - Other	375,000	17.6%	384,375	393,984	403,834
701,000	480020	0460	RMCC Routine Services - MR83 Fees - Other	825,000	17.7%	845,625	866,766	888,435
946,000	480100	0460	RMCC Ordered Works - HW16 Fees - Other	500,000	-47.1%	512,500	525,313	538,445
2,054,000	480500	0460	RMCC Ordered Works - MR83 Fees - Other	2,500,000	21.7%	2,562,500	2,626,563	2,692,227
7,900	480900	0460	RMS - Safety Banners Fees - Other	7,000	-11.4%	7,175	7,354	7,538
4,027,900			Total Operating Revenue	4,207,000	4.4%	4,312,175	4,419,979	4,530,479
			Operating Expenditure					
277,000	480010	3075	RMCC Routine Services - HW16 Budget Allocation	326,100	17.7%	334,200	342,600	351,200
597,800	480020	3075	RMCC Routine Services - MR83 Budget Allocation	717,400	20.0%	735,300	753,700	772,600
875,000	480100	3075	RMCC Ordered Works - HW16 Budget Allocation	444,400	-49.2%	455,600	466,900	478,600
1,900,000	480500	3075	RMCC Ordered Works - MR83 Budget Allocation	2,346,320	23.5%	2,411,135	2,472,940	2,536,403
7,900	480900	3455	RMS - Safety Banners Operating Expenses	7,000	-11.4%	7,175	7,354	7,538
300,200	480990	3998	Indirect Expenditure Activity Based Costing - Expense	295,780	-1.5%	298,765	306,485	314,138
3,957,900			Total Operating Expenditure	4,137,000	4.5%	4,242,175	4,349,979	4,460,479
70,000			Operating Result - Surplus/(Deficit)	70,000	0.0%	70,000	70,000	70,000
70,000			Operating Cash Result - Surplus/(Deficit)	70,000	0.0%	70,000	70,000	70,000
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	70,000		70,000	70,000	70,000
			Capital Cash Result - Surplus/(Deficit)	(70,000)		(70,000)	(70,000)	(70,000)
			Program Cash Result - Surplus/(Deficit)	0		0	0	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sewerage Services

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Rates & Charges					
5,659,000	500001	1900	Sewer Charges - Residential	5,842,400	3.2%	6,017,672	6,198,202	6,384,148
43,800	500001	1910	Sewer Charges - Residential Nth Woodburn	47,500	8.4%	48,925	50,393	51,905
936,600	500001	1920	Sewer Charges - Non-Residential	983,400	5.0%	1,012,902	1,043,289	1,074,588
70,000	500001	1930	Sewer Charges - Trade Waste	72,100	3.0%	74,263	76,491	78,786
40,000	500040	0730	Interest Income	41,200	3.0%	42,436	43,709	45,020
			Interest Revenue					
409,700	500050	0730	Interest Income	414,491	1.2%	426,926	439,734	452,926
			Other Income					
0	500070	0460	Fees - Other	0	0.0%	0	0	0
3,800	500070	1180	Rental Income	3,914	3.0%	4,031	4,152	4,277
500	500070	1940	Sewer - Effluent Sales	515	3.0%	530	546	563
26,500	500070	1950	Sewer - Liquid Septic Waste Fees	27,295	3.0%	28,114	28,957	29,826
			Grants					
82,500	500080	0590	Grant Revenue	84,975	3.0%	87,524	90,150	92,854
			Contributions					
0	500090	0290	Contributions - Other	0	0.0%	0	0	0
			Private Works					
41,600	502000	0870	Private Works Revenue	42,848	3.0%	44,133	45,457	46,821
7,314,000			Total Operating Revenue	7,560,638	3.4%	7,787,457	8,021,081	8,261,713
			Operating Expenditure					
			Administration Expenditure					
1,150,400	505010	3998	Activity Based Costing - Expense	1,209,505	5.1%	1,268,354	1,305,559	1,365,986
			Engineering Expenditure					
16,800	505020	3025	Administration Expenses	16,800	0.0%	17,220	17,651	18,092
20,000	505020	3080	Business Plan Expenses	0	-100.0%	15,000	0	0
472,400	505020	3185	Employee Costs	455,925	-3.5%	467,323	479,006	490,981
50,400	505020	3270	Fleet Expenses	45,000	-10.7%	46,125	47,278	48,460
54,600	505020	3330	Internal Expenses	55,900	2.4%	57,298	58,730	60,198
500	505020	3385	M & R - Equipment	500	0.0%	513	525	538
71,200	505020	3455	Operating Expenses	57,900	-18.7%	60,348	62,906	65,581
0	505020	3830	Valuation	0	0.0%	0	20,000	0
0	505020	5524	Sewer - DSP Review	0	0.0%	0	0	30,000
0	505020	5587	Sewer - Relining Evaluation	0	0.0%	0	10,000	10,000
0	505020	5588	Sewer - Risk Management Strategy	0	0.0%	5,000	0	0
0	505020	5597	Sewer - Servicing Strategies New Development Areas	15,000	0.0%	0	0	20,000
			Mains Operations					
			Casino					
0	505100	5500	Sewer - Beachwatch Program	0	0.0%	0	0	0
80,200	505100	5520	Sewer - CCTV Inspections	81,305	1.4%	83,338	85,421	87,557
35,000	505100	5530	Sewer - Mains Blocks & Chokes	35,480	1.4%	36,367	37,276	38,208
0	505100	5540	Sewer - Mains Maintenance	0	0.0%	0	0	0
0	505100	5570	Sewer - Pod Unit Maintenance	0	0.0%	0	0	0
			Coraki					
12,600	505110	5520	Sewer - CCTV Inspections	12,773	1.4%	13,092	13,419	13,755
5,000	505110	5530	Sewer - Mains Blocks & Chokes	5,068	1.4%	5,194	5,324	5,457
0	505110	5540	Sewer - Mains Maintenance	0	0.0%	0	0	0
			Evans Head					
29,600	505115	5520	Sewer - CCTV Inspections	30,008	1.4%	30,758	31,527	32,315
5,000	505115	5530	Sewer - Mains Blocks & Chokes	5,068	1.4%	5,194	5,324	5,457
0	505115	5540	Sewer - Mains Maintenance	0	0.0%	0	0	0
			Rileys Hill					
2,400	505120	5520	Sewer - CCTV Inspections	2,433	1.4%	2,493	2,556	2,620
1,000	505120	5530	Sewer - Mains Blocks & Chokes	1,013	1.3%	1,038	1,064	1,090
			Woodburn					
5,100	505125	5520	Sewer - CCTV Inspections	5,170	1.4%	5,299	5,432	5,568
2,000	505125	5530	Sewer - Mains Blocks & Chokes	2,028	1.4%	2,078	2,130	2,183
			Mains Maintenance					
			Casino					
75,000	505130	5540	Sewer - Mains Maintenance	76,030	1.4%	77,931	79,879	81,876
			Coraki					
12,000	505140	5540	Sewer - Mains Maintenance	12,165	1.4%	12,469	12,781	13,100
			Evans Head					
15,000	505145	5540	Sewer - Mains Maintenance	15,205	1.4%	15,585	15,975	16,374
			Rileys Hill					
5,000	505150	5540	Sewer - Mains Maintenance	5,068	1.4%	5,194	5,324	5,457
			Woodburn					
6,800	505155	5540	Sewer - Mains Maintenance	6,895	1.4%	7,067	7,244	7,425
			Infiltration Survey/Inspection					
0	505160	5532	Sewer - Infiltration Survey/Inspection	78,500	0.0%	0	0	0
			Pump Station Operations					
115,000	505200	4111	Inspections - Routine	116,898	1.6%	119,820	122,815	125,886
			Pump Station Energy Costs					
120,000	505225	3200	Energy Costs - W & S	120,000	0.0%	126,000	132,300	138,915

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sewerage Services (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Pump Station Maintenance					
151,800	505250	3455	Operating Expenses	153,025	0.8%	156,851	160,772	164,791
10,200	505250	4311	Mowing	10,378	1.7%	10,637	10,903	11,175
26,000	505250	5590	Sewer - RTU/PLC Maintenance	26,390	1.5%	27,050	27,726	28,419
			T/Plant Casino Operations					
4,200	505300	3025	Administration Expenses	4,200	0.0%	4,305	4,413	4,523
147,300	505300	3455	Operating Expenses	149,463	1.5%	153,199	157,029	160,955
12,400	505300	5510	Sewer - Biosolids Management	12,448	0.4%	12,759	13,078	13,405
5,200	505300	5560	Sewer - NATA Lab Testing	5,200	0.0%	5,330	5,463	5,600
10,600	505300	5580	Sewer - Process Monitoring & Testing	10,840	2.3%	11,111	11,389	11,673
			T/Plant Casino Energy Costs					
56,000	505320	3200	Energy Costs - W & S	60,000	7.1%	63,000	66,150	69,458
			T/Plant Casino Maintenance					
3,700	505350	3375	M & R - Buildings	3,730	0.8%	3,823	3,919	4,017
25,500	505350	3385	M & R - Equipment	25,605	0.4%	26,245	26,901	27,574
20,400	505350	3455	Operating Expenses	20,630	1.1%	21,146	21,674	22,216
25,500	505350	4311	Mowing	25,948	1.8%	26,596	27,261	27,943
0	505350	5523	Sewer - Condition & Process Capacity Assessments	30,000	0.0%	0	0	0
0	505350	5526	Sewer - Investigations - Civil/Mech/Elect	0	0.0%	0	0	0
0	505350	5527	Sewer - Investigations - Phosphorous Removal	0	0.0%	0	0	0
0	505350	5528	Sewer - Investigations - Process Assessment	0	0.0%	0	0	0
0	505350	5529	Sewer - Investigations - Reuse	20,000	0.0%	0	0	0
0	505350	5535	Sewer - Long Term Upgrade Strategy	200,000	0.0%	0	0	0
0	505350	5565	Sewer - Optimisation of Infrastructure	0	0.0%	0	0	0
15,600	505350	5595	Sewer - Safety Equipment M & R	15,600	0.0%	15,990	16,390	16,799
			T/Plant Coraki Operations					
300	505400	3025	Administration Expenses	300	0.0%	308	315	323
7,700	505400	3100	Chemical Costs	7,700	0.0%	7,893	8,090	8,292
0	505400	3385	M & R - Equipment	0	0.0%	0	0	0
54,200	505400	3455	Operating Expenses	55,108	1.7%	56,485	57,897	59,345
3,100	505400	5510	Sewer - Biosolids Management	3,178	2.5%	3,257	3,338	3,422
4,100	505400	5560	Sewer - NATA Lab Testing	4,100	0.0%	4,203	4,308	4,415
2,000	505400	5580	Sewer - Process Monitoring & Testing	2,050	2.5%	2,101	2,154	2,208
			T/Plant Coraki Energy Costs					
6,200	505420	3200	Energy Costs - W & S	6,000	-3.2%	6,300	6,615	6,946
			T/Plant Coraki Maintenance					
2,000	505450	3375	M & R - Buildings	2,020	1.0%	2,071	2,122	2,175
5,200	505450	3385	M & R - Equipment	5,200	0.0%	5,330	5,463	5,600
5,200	505450	3455	Operating Expenses	5,265	1.3%	5,397	5,532	5,670
6,100	505450	4311	Mowing	6,208	1.8%	6,363	6,522	6,685
0	505450	5523	Sewer - Condition & Process Capacity Assessments	10,000	0.0%	0	0	0
0	505450	5526	Sewer - Investigations - Civil/Mech/Elect	0	0.0%	0	0	0
0	505450	5528	Sewer - Investigations - Process Assessment	0	0.0%	0	0	0
0	505450	5535	Sewer - Long Term Upgrade Strategy	110,000	0.0%	0	0	0
			T/Plant Evans Head Operations					
2,000	505500	3025	Administration Expenses	2,000	0.0%	2,050	2,101	2,154
35,700	505500	3100	Chemical Costs	35,700	0.0%	36,593	37,507	38,445
48,900	505500	3455	Operating Expenses	49,733	1.7%	50,976	52,250	53,556
6,000	505500	5500	Sewer - Beachwatch Program	6,000	0.0%	6,150	6,304	6,461
102,000	505500	5510	Sewer - Biosolids Management	102,125	0.1%	104,678	107,295	109,977
9,600	505500	5560	Sewer - NATA Lab Testing	9,600	0.0%	9,840	10,086	10,338
27,000	505500	5580	Sewer - Process Monitoring & Testing	27,595	2.2%	28,285	28,992	29,717
			T/Plant Evans Head Energy Costs					
85,000	505520	3200	Energy Costs - W & S	80,000	-5.9%	84,000	88,200	92,610
			T/Plant Evans Head Maintenance					
6,100	505550	3375	M & R - Buildings	6,123	0.4%	6,276	6,432	6,593
55,000	505550	3385	M & R - Equipment	55,413	0.8%	56,798	58,218	59,673
10,400	505550	3455	Operating Expenses	10,595	1.9%	10,860	11,131	11,410
8,000	505550	4311	Mowing	8,100	1.3%	8,303	8,510	8,723
120,000	505550	5596	Sewer - Salty Lagoon Monitoring	130,000	8.3%	110,000	150,000	50,000

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Sewerage Services (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			T/Plant Rileys Hill Operations					
200	505600	3025	Administration Expenses	200	0.0%	205	210	215
1,000	505600	3100	Chemical Costs	1,000	0.0%	1,025	1,051	1,077
18,800	505600	3455	Operating Expenses	19,093	1.6%	19,570	20,059	20,561
1,500	505600	5510	Sewer - Biosolids Management	1,533	2.2%	1,571	1,610	1,650
4,100	505600	5560	Sewer - NATA Lab Testing	4,100	0.0%	4,203	4,308	4,415
6,700	505600	5580	Sewer - Process Monitoring & Testing	6,858	2.4%	7,029	7,205	7,385
			T/Plant Rileys Hill Energy Costs					
7,600	505620	3200	Energy Costs - W & S	9,000	18.4%	9,450	9,923	10,419
			T/Plant Rileys Hill Maintenance					
1,000	505650	3375	M & R - Buildings	1,013	1.3%	1,038	1,064	1,090
4,200	505650	3385	M & R - Equipment	4,220	0.5%	4,326	4,434	4,544
3,100	505650	3455	Operating Expenses	3,138	1.2%	3,216	3,296	3,379
1,500	505650	4311	Mowing	1,528	1.8%	1,566	1,605	1,645
			Other Maintenance Casino					
5,000	505750	5525	Sewer - Electrical Tooling	5,000	0.0%	5,125	5,253	5,384
41,600	505750	5550	Sewer - Manhole Maintenance	42,120	1.3%	43,173	44,252	45,359
4,600	505750	5600	Sewer - Vent Stack Maintenance	4,680	1.7%	4,797	4,917	5,040
			Other Maintenance Coraki					
20,800	505760	5550	Sewer - Manhole Maintenance	21,060	1.3%	21,587	22,126	22,679
2,000	505760	5600	Sewer - Vent Stack Maintenance	2,040	2.0%	2,091	2,143	2,197
			Other Maintenance Evans Head					
20,800	505765	5550	Sewer - Manhole Maintenance	21,060	1.3%	21,587	22,126	22,679
2,000	505765	5600	Sewer - Vent Stack Maintenance	2,040	2.0%	2,091	2,143	2,197
			Other Maintenance Rileys Hill					
5,200	505770	5550	Sewer - Manhole Maintenance	5,265	1.3%	5,397	5,532	5,670
			Other Maintenance Woodburn					
20,800	505775	5550	Sewer - Manhole Maintenance	21,060	1.3%	21,587	22,126	22,679
2,000	505775	5600	Sewer - Vent Stack Maintenance	2,035	1.8%	2,086	2,138	2,191
			Interest Expense					
1,626,400	505976	3070	Borrowing Costs	1,552,300	-4.6%	1,472,300	1,388,700	1,302,100
			Depreciation					
1,226,000	505990	3999	Depreciation	1,156,000	-5.7%	1,184,900	1,214,523	1,244,886
			Private Works					
41,600	506000	3500	Private Works Expenses	42,173	1.4%	43,227	44,307	45,415
6,557,700			Total Operating Expenditure	6,909,710	5.4%	6,521,794	6,624,946	6,631,223
756,300			Operating Result - Surplus/(Deficit)	650,928	-13.9%	1,265,663	1,396,135	1,630,491
1,982,300			Operating Cash Result - Surplus/(Deficit)	1,806,928	-8.8%	2,450,563	2,610,657	2,875,376
			Capital Movements					
			Add: Capital Grants & Contributions	300,000		300,000	300,000	300,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	1,123,872		2,981,237	616,643	2,094,724
			Less: Asset Acquisition	2,120,000		4,573,000	2,320,000	4,010,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	1,110,800		1,158,800	1,207,300	1,260,100
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	(1,806,928)		(2,450,563)	(2,610,657)	(2,875,376)
			Program Cash Result - Surplus/(Deficit)	0		0	0	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Water Supplies

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Rates & Charges					
698,400	490001	1800	Water Access Charge - Residential	733,320	5.0%	769,986	808,485	848,910
295,700	490001	1810	Water Access Charge - Non-Residential	310,485	5.0%	326,009	342,310	359,425
2,115,200	490001	1820	Water Usage Charge - Residential	2,220,960	5.0%	2,332,008	2,448,608	2,571,039
1,749,800	490001	1830	Water Usage Charge - Non-Residential	1,837,290	5.0%	1,929,155	2,025,612	2,126,893
25,000	490040	0730	Interest Income	25,750	3.0%	26,523	27,318	28,138
			Interest Revenue					
90,000	490050	0730	Interest Income	90,000	0.0%	92,700	95,481	98,345
			Other Income					
5,500	490070	0460	Fees - Other	5,665	3.0%	5,835	6,010	6,190
26,400	490070	1180	Rental Income	27,192	3.0%	28,008	28,848	29,713
26,500	490070	1840	Water - Connection Fees	27,295	3.0%	28,114	28,957	29,826
			Grants					
82,500	490080	0590	Grant Revenue	84,975	3.0%	87,524	90,150	92,854
			Contributions					
0	490090	0290	Contributions - Other	0	0.0%	0	0	0
			Private Works					
41,600	492000	0870	Private Works Revenue	42,848	3.0%	44,133	45,457	46,821
5,156,600			Total Operating Revenue	5,405,780	4.8%	5,669,995	5,947,237	6,238,155
			Operating Expenditure					
			Administration Expenditure					
1,203,700	495010	3998	Activity Based Costing - Expense	1,253,526	4.1%	1,306,605	1,344,107	1,398,671
			Engineering Expenditure					
20,300	495020	3025	Administration Expenses	20,300	0.0%	20,808	21,328	21,861
20,000	495020	3080	Business Plan Expenses	20,000	0.0%	20,500	21,013	21,538
2,300	495020	3110	Community Education Programs	2,300	0.0%	2,358	2,416	2,477
467,900	495020	3185	Employee Costs	451,313	-3.5%	462,595	474,160	486,014
50,600	495020	3270	Fleet Expenses	45,000	-11.1%	46,125	47,278	48,460
28,800	495020	3330	Internal Expenses	29,500	2.4%	30,238	30,993	31,768
113,400	495020	3455	Operating Expenses	56,728	-50.0%	58,896	61,156	63,511
0	495020	3830	Valuation	0	0.0%	0	20,000	0
0	495020	5005	Water - DSP Review	0	0.0%	0	25,000	0
0	495020	5022	Water - Integrated Water Cycle Management	0	0.0%	5,000	0	0
0	495020	5122	Water - Servicing Strategies New Development Areas	15,000	0.0%	0	0	20,000
10,200	495020	5130	Water Reduction Programs	10,200	0.0%	10,455	10,716	10,984
			Dams & Weirs Maintenance					
5,000	495090	3455	Operating Expenses	5,073	1.5%	5,199	5,329	5,463
			Mains Operations					
			Casino					
20,400	495100	5020	Water - Hydrants & Valves Inspections	20,695	1.4%	21,212	21,743	22,286
50,000	495100	5030	Water - Mains Cleaning	50,938	1.9%	52,211	53,516	54,854
			Broadwater					
3,400	495105	5020	Water - Hydrants & Valves Inspections	3,448	1.4%	3,534	3,622	3,713
4,200	495105	5030	Water - Mains Cleaning	4,280	1.9%	4,387	4,497	4,609
			Coraki					
4,800	495110	5020	Water - Hydrants & Valves Inspections	4,870	1.5%	4,992	5,117	5,244
4,200	495110	5030	Water - Mains Cleaning	4,280	1.9%	4,387	4,497	4,609
			Evans Head					
10,800	495115	5020	Water - Hydrants & Valves Inspections	10,958	1.5%	11,231	11,512	11,800
6,200	495115	5030	Water - Mains Cleaning	6,315	1.9%	6,473	6,635	6,801
			Rileys Hill					
1,000	495120	5020	Water - Hydrants & Valves Inspections	1,015	1.5%	1,040	1,066	1,093
2,000	495120	5030	Water - Mains Cleaning	2,038	1.9%	2,088	2,141	2,194
			Woodburn					
3,400	495125	5020	Water - Hydrants & Valves Inspections	3,448	1.4%	3,534	3,622	3,713
3,200	495125	5030	Water - Mains Cleaning	3,260	1.9%	3,342	3,425	3,511
			Mains Maintenance					
			Casino					
64,400	495130	5040	Water - Mains Maintenance	65,318	1.4%	66,950	68,624	70,340
91,900	495130	5120	Water - Services M & R	93,278	1.5%	95,609	98,000	100,450
			Broadwater					
2,000	495135	5040	Water - Mains Maintenance	2,028	1.4%	2,078	2,130	2,183
4,300	495135	5120	Water - Services M & R	4,365	1.5%	4,474	4,586	4,701
			Coraki					
11,100	495140	5040	Water - Mains Maintenance	11,258	1.4%	11,539	11,827	12,123
10,200	495140	5120	Water - Services M & R	10,355	1.5%	10,614	10,879	11,151
			Evans Head					
27,400	495145	5040	Water - Mains Maintenance	27,790	1.4%	28,485	29,197	29,927
15,300	495145	5120	Water - Services M & R	15,530	1.5%	15,918	16,316	16,724

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Water Supplies (continued)
Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Rileys Hill					
3,000	495150	5040	Water - Mains Maintenance	3,043	1.4%	3,119	3,197	3,276
1,000	495150	5120	Water - Services M & R	1,015	1.5%	1,040	1,066	1,093
			Woodburn					
2,600	495155	5040	Water - Mains Maintenance	2,638	1.4%	2,703	2,771	2,840
3,200	495155	5120	Water - Services M & R	3,248	1.5%	3,329	3,412	3,497
			Reservoir Operations					
0	495170	3078	Building Demolition	0	0.0%	0	0	0
12,800	495170	3200	Energy Costs - W & S	13,000	1.6%	13,650	14,333	15,049
1,500	495170	3455	Operating Expenses	1,538	2.5%	1,576	1,615	1,656
			Reservoir Maintenance					
36,400	495180	3455	Operating Expenses	36,808	1.1%	37,728	38,671	39,638
8,400	495180	4311	Mowing	8,548	1.8%	8,761	8,980	9,205
0	495180	5105	Water - Reservoir Cleaning	35,000	0.0%	0	0	0
			Pump Station Energy Costs					
135,000	495225	3200	Energy Costs - W & S	145,000	7.4%	152,250	159,863	167,856
			Pump Station Maintenance					
35,100	495250	3455	Operating Expenses	35,478	1.1%	36,364	37,274	38,205
2,500	495250	4311	Mowing	2,548	1.9%	2,611	2,676	2,743
			T/Plant Casino Operations					
2,400	495300	3025	Administration Expenses	2,400	0.0%	2,460	2,522	2,585
122,400	495300	3100	Chemical Costs	122,400	0.0%	125,460	128,597	131,811
117,000	495300	3200	Energy Costs - W & S	124,500	6.4%	130,725	137,261	144,124
85,000	495300	3330	Internal Expenses	87,000	2.4%	89,175	91,404	93,689
103,700	495300	3455	Operating Expenses	105,493	1.7%	108,130	110,833	113,604
15,600	495300	5010	Water - Flouride System	15,758	1.0%	16,151	16,555	16,969
83,000	495300	5065	Water - NATA Lab Testing	83,000	0.0%	85,075	87,202	89,382
15,000	495300	5070	Water - PAC Costs	15,000	0.0%	15,375	15,759	16,153
10,600	495300	5080	Water - Potassium Permanganate System	10,668	0.6%	10,934	11,208	11,488
41,800	495300	5090	Water - Process Monitoring & Testing	42,163	0.9%	43,217	44,297	45,404
			T/Plant Casino Maintenance					
10,600	495350	3375	M & R - Buildings	10,735	1.3%	11,003	11,278	11,560
52,000	495350	3385	M & R - Equipment	52,520	1.0%	53,833	55,179	56,558
10,200	495350	3405	M & R - Other Structures	10,330	1.3%	10,588	10,853	11,124
31,200	495350	3455	Operating Expenses	31,428	0.7%	32,213	33,019	33,844
5,200	495350	4311	Mowing	5,298	1.9%	5,430	5,566	5,705
5,100	495350	5110	Water - RTU/PLC Maintenance	5,158	1.1%	5,286	5,419	5,554
			Other Operations Expenses					
0	495400	3200	Energy Costs - W & S	1,000	0.0%	1,050	1,103	1,158
1,000	495400	3455	Operating Expenses	1,025	2.5%	1,051	1,077	1,104
49,100	495400	5050	Water - Meter Reading	50,080	2.0%	51,332	52,615	53,931
			Other Maintenance Expenses					
10,600	495420	3385	M & R - Equipment	10,600	0.0%	10,865	11,137	11,415
5,000	495420	5008	Water - Electrical Tooling	5,000	0.0%	5,125	5,253	5,384
10,400	495420	5110	Water - RTU/PLC Maintenance	10,515	1.1%	10,778	11,047	11,324
0	495420	5400	Water - Water Loss Program	5,000	0.0%	5,125	5,253	5,384
			Other					
968,800	495500	5100	Water - Purchase of Water	985,000	1.7%	1,009,625	1,034,866	1,060,737
			Private Works Expenses					
41,600	496000	3500	Private Works Expenses	42,173	1.4%	43,227	44,307	45,415
			Depreciation					
781,000	499990	3999	Depreciation	826,000	5.8%	846,650	867,816	889,512
5,082,200			Total Operating Expenditure	5,202,501	2.4%	5,315,892	5,501,731	5,642,750
74,400			Operating Result - Surplus/(Deficit)	203,279	173.2%	354,103	445,507	595,404
855,400			Operating Cash Result - Surplus/(Deficit)	1,029,279	20.3%	1,200,753	1,313,323	1,484,916
			Capital Movements					
			Add: Capital Grants & Contributions	150,000		150,000	150,000	150,000
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	285,721		189,247	1,168,677	0
			Less: Asset Acquisition	1,465,000		1,540,000	2,632,000	1,275,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	359,916
			Capital Cash Result - Surplus/(Deficit)	(1,029,279)		(1,200,753)	(1,313,323)	(1,484,916)
			Program Cash Result - Surplus/(Deficit)	0		0	0	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Quarries

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Other Quarries Operating Revenue					
			Stockpiles - Casino Depot					
31,200	510010	0880	Quarry Sales - 7mm Aggregate	35,000	12.2%	36,050	37,132	38,245
41,600	510010	0920	Quarry Sales - Coldmix	48,000	15.4%	49,440	50,923	52,451
7,200	510010	0950	Quarry Sales - Metal Dust	6,000	-16.7%	6,180	6,365	6,556
3,200	510010	1040	Quarry Sales - Roadbase	3,000	-6.3%	3,090	3,183	3,278
10,400	510010	1060	Quarry Sales - Roadbase Blend	10,000	-3.8%	10,300	10,609	10,927
0	510010	1080	Quarry Sales - Rural Blend	0	0.0%	0	0	0
10,400	510010	1090	Quarry Sales - Sand	6,000	-42.3%	6,180	6,365	6,556
0	510010	1100	Quarry Sales - Sand (Bedding)	0	0.0%	0	0	0
1,000	510010	1110	Quarry Sales - Screenings Oversize	0	-100.0%	0	0	0
4,200	510010	1130	Quarry Sales - Topsoil	4,000	-4.8%	4,120	4,244	4,371
			Stockpiles - Evans Head Depot					
2,000	510020	0950	Quarry Sales - Metal Dust	2,000	0.0%	2,060	2,122	2,185
0	510020	1040	Quarry Sales - Roadbase	0	0.0%	0	0	0
0	510020	1060	Quarry Sales - Roadbase Blend	1,000	0.0%	1,030	1,061	1,093
0	510020	1100	Quarry Sales - Sand (Bedding)	1,000	0.0%	1,030	1,061	1,093
			Petersons Quarry Operating Revenue					
			Council Sales					
0	520010	0880	Quarry Sales - 7mm Aggregate	5,000	0.0%	5,150	5,305	5,464
3,000	520010	0910	Quarry Sales - 19mm Aggregate	3,000	0.0%	3,090	3,183	3,278
150,000	520010	0940	Quarry Sales - Flood Repair Blend	60,000	-60.0%	61,800	63,654	65,564
5,000	520010	0950	Quarry Sales - Metal Dust	8,000	60.0%	8,240	8,487	8,742
5,000	520010	0960	Quarry Sales - Minus 30mm	0	-100.0%	0	0	0
0	520010	0970	Quarry Sales - Overburden	0	0.0%	0	0	0
20,000	520010	0990	Quarry Sales - Precoat 7mm Aggregate	40,000	100.0%	41,200	42,436	43,709
20,000	520010	1000	Quarry Sales - Precoat 10mm Aggregate	60,000	200.0%	61,800	63,654	65,564
20,000	520010	1010	Quarry Sales - Precoat 14mm Aggregate	10,000	-50.0%	10,300	10,609	10,927
10,000	520010	1020	Quarry Sales - Precoat 19mm Aggregate	0	-100.0%	0	0	0
2,000	520010	1040	Quarry Sales - Roadbase	60,000	2900.0%	61,800	63,654	65,564
20,000	520010	1060	Quarry Sales - Roadbase Blend	100,000	400.0%	103,000	106,090	109,273
0	520010	1070	Quarry Sales - Roadbase Blend (RMS Spec)	0	0.0%	0	0	0
35,000	520010	1110	Quarry Sales - Screenings Oversize	10,000	-71.4%	10,300	10,609	10,927
1,000	520010	1120	Quarry Sales - Select Fill	5,000	400.0%	5,150	5,305	5,464
			Private Sales					
0	520050	0290	Contributions - Other	0	0.0%	0	0	0
2,000	520050	0880	Quarry Sales - 7mm Aggregate	8,500	325.0%	8,755	9,018	9,288
2,000	520050	0890	Quarry Sales - 10mm Aggregate	6,000	200.0%	6,180	6,365	6,556
3,000	520050	0900	Quarry Sales - 14mm Aggregate	3,500	16.7%	3,605	3,713	3,825
18,000	520050	0910	Quarry Sales - 19mm Aggregate	15,000	-16.7%	15,450	15,914	16,391
0	520050	0940	Quarry Sales - Flood Repair Blend	0	0.0%	0	0	0
5,000	520050	0950	Quarry Sales - Metal Dust	20,000	300.0%	20,600	21,218	21,855
2,000	520050	0960	Quarry Sales - Minus 30mm	2,000	0.0%	2,060	2,122	2,185
0	520050	0970	Quarry Sales - Overburden	0	0.0%	0	0	0
5,000	520050	0990	Quarry Sales - Precoat 7mm Aggregate	2,000	-60.0%	2,060	2,122	2,185
5,000	520050	1010	Quarry Sales - Precoat 14mm Aggregate	1,000	-80.0%	1,030	1,061	1,093
3,000	520050	1040	Quarry Sales - Roadbase	10,000	233.3%	10,300	10,609	10,927
2,000	520050	1060	Quarry Sales - Roadbase Blend	0	-100.0%	0	0	0
0	520050	1080	Quarry Sales - Rural Blend	0	0.0%	0	0	0
10,000	520050	1110	Quarry Sales - Screenings Oversize	10,000	0.0%	10,300	10,609	10,927
2,000	520050	1120	Quarry Sales - Select Fill	4,000	100.0%	4,120	4,244	4,371
17,300	520050	1180	Rental Income	600	-96.5%	618	637	656
			Woodview Quarry Operating Revenue					
			Council Sales					
10,000	530010	0880	Quarry Sales - 7mm Aggregate	10,000	0.0%	10,300	10,609	10,927
0	530010	0910	Quarry Sales - 19mm Aggregate	5,000	0.0%	5,150	5,305	5,464
10,000	530010	0950	Quarry Sales - Metal Dust	10,000	0.0%	10,300	10,609	10,927
15,600	530010	0960	Quarry Sales - Minus 30mm	15,000	-3.8%	15,450	15,914	16,391
2,000	530010	0970	Quarry Sales - Overburden	4,000	100.0%	4,120	4,244	4,371
20,000	530010	0990	Quarry Sales - Precoat 7mm Aggregate	20,000	0.0%	20,600	21,218	21,855
30,000	530010	1000	Quarry Sales - Precoat 10mm Aggregate	30,000	0.0%	30,900	31,827	32,782
40,000	530010	1010	Quarry Sales - Precoat 14mm Aggregate	30,000	-25.0%	30,900	31,827	32,782
10,000	530010	1020	Quarry Sales - Precoat 19mm Aggregate	5,000	-50.0%	5,150	5,305	5,464
50,000	530010	1040	Quarry Sales - Roadbase	50,000	0.0%	51,500	53,045	54,636
0	530010	1050	Quarry Sales - Roadbase (RMS Spec)	0	0.0%	0	0	0
100,000	530010	1060	Quarry Sales - Roadbase Blend	60,000	-40.0%	61,800	63,654	65,564
0	530010	1070	Quarry Sales - Roadbase Blend (RMS Spec)	120,000	0.0%	123,600	127,308	131,127
15,000	530010	1110	Quarry Sales - Screenings Oversize	15,000	0.0%	15,450	15,914	16,391
0	530010	1120	Quarry Sales - Select Fill	5,000	0.0%	5,150	5,305	5,464
250,000	530010	1140	Quarry Sales - Woodview Flood Blend	100,000	-60.0%	103,000	106,090	109,273
			Private Sales					
5,000	530050	0880	Quarry Sales - 7mm Aggregate	5,000	0.0%	5,150	5,305	5,464
0	530050	0890	Quarry Sales - 10mm Aggregate	5,000	0.0%	5,150	5,305	5,464
7,500	530050	0900	Quarry Sales - 14mm Aggregate	5,000	-33.3%	5,150	5,305	5,464
15,000	530050	0950	Quarry Sales - Metal Dust	20,000	33.3%	20,600	21,218	21,855
0	530050	0960	Quarry Sales - Minus 30mm	0	0.0%	0	0	0
0	530050	0970	Quarry Sales - Overburden	2,000	0.0%	2,060	2,122	2,185
0	530050	0990	Quarry Sales - Precoat 7mm Aggregate	4,000	0.0%	4,120	4,244	4,371
0	530050	1000	Quarry Sales - Precoat 10mm Aggregate	5,000	0.0%	5,150	5,305	5,464
0	530050	1010	Quarry Sales - Precoat 14mm Aggregate	5,000	0.0%	5,150	5,305	5,464
0	530050	1020	Quarry Sales - Precoat 19mm Aggregate	4,000	0.0%	4,120	4,244	4,371
8,200	530050	1040	Quarry Sales - Roadbase	5,000	-39.0%	5,150	5,305	5,464
2,000	530050	1060	Quarry Sales - Roadbase Blend	0	-100.0%	0	0	0
0	530050	1110	Quarry Sales - Screenings Oversize	10,000	0.0%	10,300	10,609	10,927
1,000	530050	1120	Quarry Sales - Select Fill	5,000	400.0%	5,150	5,305	5,464
8,200	530050	1180	Rental Income	10,000	22.0%	10,300	10,609	10,927
1,078,000			Total Operating Revenue	1,123,600	4.2%	1,157,308	1,192,027	1,227,788

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Quarries (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure					
			Other Quarries Operating Expenditure					
			Stockpiles - Casino Depot					
25,000	510010	3535	Quarry Expense - 7mm Aggregate	28,000	12.0%	28,700	29,418	30,153
0	510010	3537	Quarry Expense - 14mm Aggregate	0	0.0%	0	0	0
32,200	510010	3545	Quarry Expense - Coldmix	38,400	19.3%	39,360	40,344	41,353
5,700	510010	3555	Quarry Expense - Metal Dust	4,800	-15.8%	4,920	5,043	5,169
0	510010	3570	Quarry Expense - Precoat 7mm Agg	0	0.0%	0	0	0
2,300	510010	3585	Quarry Expense - Roadbase	2,400	4.3%	2,460	2,522	2,585
8,400	510010	3587	Quarry Expense - Roadbase Blend	8,000	-4.8%	8,200	8,405	8,615
8,800	510010	3600	Quarry Expense - Sand	4,800	-45.5%	4,920	5,043	5,169
900	510010	3610	Quarry Expense - Screenings Oversize	900	0.0%	923	946	969
3,500	510010	3620	Quarry Expense - Topsoil	3,200	-8.6%	3,280	3,362	3,446
0	510010	3635	Quarry Stockpile Adjustments	0	0.0%	0	0	0
			Stockpiles - Evans Head Depot					
1,500	510020	3555	Quarry Expense - Metal Dust	1,600	6.7%	1,640	1,681	1,723
0	510020	3587	Quarry Expense - Roadbase Blend	800	0.0%	820	841	862
0	510020	3600	Quarry Expense - Sand	800	0.0%	820	841	862
0	510020	3635	Quarry Stockpile Adjustments	0	0.0%	0	0	0
			Stockpiles - Other					
1,000	510090	3330	Internal Expenses	1,000	0.0%	1,025	1,051	1,077
			Indirect Expenditure					
16,300	510990	3998	Activity Based Costing - Expense	16,003	-1.8%	16,386	16,807	17,226
			Petersons Quarry Operating Expenditure					
			Administration Expenses					
1,500	520100	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
21,100	520100	3070	Borrowing Costs	21,100	0.0%	21,628	22,168	22,722
22,000	520100	3185	Employee Costs	22,550	2.5%	23,114	23,692	24,284
3,200	520100	3270	Fleet Expenses	3,200	0.0%	3,280	3,362	3,446
12,000	520100	3330	Internal Expenses	12,300	2.5%	12,608	12,923	13,246
3,600	520100	3375	M & R - Buildings	3,618	0.5%	3,708	3,801	3,896
7,100	520100	3395	M & R - Grounds	7,128	0.4%	7,306	7,488	7,676
8,100	520100	3455	Operating Expenses	9,900	22.2%	10,253	10,619	11,000
			Weighbridge - Sydney Quarry					
0	520105	3185	Employee Costs	0	0.0%	0	0	0
0	520105	3270	Fleet Expenses	0	0.0%	0	0	0
			Production Expenses					
2,500	520200	3400	M & R - Other	2,500	0.0%	2,563	2,627	2,692
0	520200	3535	Quarry Expense - 7mm Aggregate	98,600	0.0%	0	0	106,200
0	520200	3536	Quarry Expense - 10mm Aggregate	86,700	0.0%	0	0	93,400
0	520200	3537	Quarry Expense - 14mm Aggregate	134,300	0.0%	0	0	144,600
0	520200	3538	Quarry Expense - 19mm Aggregate	41,650	0.0%	0	0	44,900
0	520200	3550	Quarry Expense - Flood Repair Blend	150,000	0.0%	0	0	161,500
0	520200	3570	Quarry Expense - Precoat 7mm Agg	0	0.0%	0	0	0
0	520200	3571	Quarry Expense - Precoat 10mm Agg	0	0.0%	0	0	0
0	520200	3572	Quarry Expense - Precoat 14mm Agg	0	0.0%	0	0	0
0	520200	3585	Quarry Expense - Roadbase	25,000	0.0%	0	0	26,900
0	520200	3586	Quarry Expense - Roadbase RMS	150,000	0.0%	0	0	161,500
4,000	520200	3630	Quarry Product Testing Expenses	10,000	150.0%	10,250	10,506	10,769
85,000	520200	3635	Quarry Stockpile Adjustments	(545,000)	-741.2%	146,000	153,000	(580,000)
5,100	520200	3640	Quarry Stockpile Survey Expenses	7,000	37.3%	7,175	7,354	7,538
1,500	520200	4313	Weed Control	1,500	0.0%	1,538	1,576	1,615
			Loading Expenses					
200	520300	3535	Quarry Expense - 7mm Aggregate	200	0.0%	205	210	215
200	520300	3536	Quarry Expense - 10mm Aggregate	200	0.0%	205	210	215
200	520300	3537	Quarry Expense - 14mm Aggregate	200	0.0%	205	210	215
1,700	520300	3538	Quarry Expense - 19mm Aggregate	1,700	0.0%	1,743	1,786	1,831
0	520300	3550	Quarry Expense - Flood Repair Blend	18,500	0.0%	18,963	19,437	19,922
3,800	520300	3555	Quarry Expense - Metal Dust	3,300	-13.2%	3,383	3,467	3,554
700	520300	3560	Quarry Expense - Minus 30mm	700	0.0%	718	735	754
3,500	520300	3570	Quarry Expense - Precoat 7mm Agg	2,700	-22.9%	2,768	2,837	2,908
2,700	520300	3571	Quarry Expense - Precoat 10mm Agg	2,700	0.0%	2,768	2,837	2,908
3,500	520300	3572	Quarry Expense - Precoat 14mm Agg	3,500	0.0%	3,588	3,677	3,769
1,400	520300	3573	Quarry Expense - Precoat 19mm Agg	1,400	0.0%	1,435	1,471	1,508
1,000	520300	3585	Quarry Expense - Roadbase	1,100	10.0%	1,128	1,156	1,185
4,500	520300	3587	Quarry Expense - Roadbase Blend	4,500	0.0%	4,613	4,728	4,846
0	520300	3588	Quarry Expense - Roadbase Blend RMS	0	0.0%	0	0	0
9,900	520300	3610	Quarry Expense - Screenings Oversize	7,000	-29.3%	7,175	7,354	7,538
500	520300	3615	Quarry Expense - Select Fill	500	0.0%	513	525	538
			Indirect Expenditure					
81,000	520990	3998	Activity Based Costing - Expense	79,061	-2.4%	81,047	83,143	85,310
30,000	520990	3999	Depreciation	30,000	0.0%	30,000	30,000	30,000
			Woodview Quarry Operating Expenditure					
			Administration Expenses					
1,500	530100	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
16,900	530100	3070	Borrowing Costs	16,900	0.0%	17,323	17,756	18,199
22,000	530100	3185	Employee Costs	22,550	2.5%	23,114	23,692	24,284
4,800	530100	3270	Fleet Expenses	4,800	0.0%	4,920	5,043	5,169
6,800	530100	3330	Internal Expenses	7,000	2.9%	7,175	7,354	7,538
500	530100	3375	M & R - Buildings	500	0.0%	513	525	538
3,200	530100	3395	M & R - Grounds	3,218	0.5%	3,298	3,380	3,465
1,800	530100	3455	Operating Expenses	2,500	38.9%	2,588	2,678	2,773
			Production Expenses					
0	530200	3400	M & R - Other	0	0.0%	0	0	0
0	530200	3535	Quarry Expense - 7mm Aggregate	98,600	0.0%	0	0	106,200
0	530200	3536	Quarry Expense - 10mm Aggregate	86,700	0.0%	0	0	93,400
0	530200	3537	Quarry Expense - 14mm Aggregate	134,300	0.0%	0	0	144,600
0	530200	3538	Quarry Expense - 19mm Aggregate	41,650	0.0%	0	0	44,900
0	530200	3570	Quarry Expense - Precoat 7mm Agg	0	0.0%	0	0	0
0	530200	3571	Quarry Expense - Precoat 10mm Agg	0	0.0%	0	0	0

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Quarries (continued)

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Expenditure (continued)					
			Woodview Quarry Operating Expenditure (continued)					
			Production Expenses (continued)					
0	530200	3572	Quarry Expense - Precoat 14mm Agg	0	0.0%	0	0	0
0	530200	3585	Quarry Expense - Roadbase	25,000	0.0%	0	0	26,900
0	530200	3586	Quarry Expense - Roadbase RMS	262,500	0.0%	0	0	282,700
0	530200	3587	Quarry Expense - Roadbase Blend	0	0.0%	0	0	0
0	530200	3588	Quarry Expense - Roadbase Blend RMS	0	0.0%	0	0	0
0	530200	3610	Quarry Expense - Screenings Oversize	0	0.0%	0	0	0
0	530200	3625	Quarry Expense - Woodview Flood Blend	150,000	0.0%	0	0	161,500
1,000	530200	3630	Quarry Product Testing Expenses	10,000	900.0%	10,250	10,506	10,769
283,100	530200	3635	Quarry Stockpile Adjustments	(561,000)	-298.2%	247,000	256,000	(595,000)
6,200	530200	3640	Quarry Stockpile Survey Expenses	7,000	12.9%	7,175	7,354	7,538
			Loading Expenses					
1,200	530300	3535	Quarry Expense - 7mm Aggregate	1,300	8.3%	1,333	1,366	1,400
0	530300	3536	Quarry Expense - 10mm Aggregate	500	0.0%	513	525	538
600	530300	3537	Quarry Expense - 14mm Aggregate	500	-16.7%	513	525	538
1,400	530300	3538	Quarry Expense - 19mm Aggregate	500	-64.3%	513	525	538
3,800	530300	3555	Quarry Expense - Metal Dust	5,600	47.4%	5,740	5,884	6,031
1,700	530300	3560	Quarry Expense - Minus 30mm	1,700	0.0%	1,743	1,786	1,831
1,100	530300	3565	Quarry Expense - Overburden	3,200	190.9%	3,280	3,362	3,446
2,800	530300	3570	Quarry Expense - Precoat 7mm Agg	2,800	0.0%	2,870	2,942	3,015
4,000	530300	3571	Quarry Expense - Precoat 10mm Agg	4,000	0.0%	4,100	4,203	4,308
5,600	530300	3572	Quarry Expense - Precoat 14mm Agg	5,600	0.0%	5,740	5,884	6,031
7,300	530300	3585	Quarry Expense - Roadbase	12,300	68.5%	12,608	12,923	13,246
21,000	530300	3587	Quarry Expense - Roadbase Blend	12,300	-41.4%	12,608	12,923	13,246
0	530300	3588	Quarry Expense - Roadbase Blend RMS	19,400	0.0%	19,885	20,382	20,892
0	530300	3595	Quarry Expense - Rural Blend	0	0.0%	0	0	0
3,300	530300	3610	Quarry Expense - Screenings Oversize	3,900	18.2%	3,998	4,097	4,200
100	530300	3615	Quarry Expense - Select Fill	1,700	1600.0%	1,743	1,786	1,831
41,000	530300	3625	Quarry Expense - Woodview Flood Blend	16,300	-60.2%	16,708	17,125	17,553
			Indirect Expenditure					
80,700	530990	3998	Activity Based Costing - Expense	78,972	-2.1%	80,916	83,004	85,127
21,500	530990	3999	Depreciation	21,500	0.0%	21,500	21,500	21,500
972,000			Total Operating Expenditure	1,017,299	4.7%	1,046,060	1,077,382	1,108,283
106,000			Operating Result - Surplus/(Deficit)	106,301	0.3%	111,248	114,645	119,505
563,600			Operating Cash Result - Surplus/(Deficit)	(910,199)	-261.5%	594,698	615,069	(963,073)
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	935,495		0	0	990,622
			Less: Asset Acquisition	20,000		20,000	20,000	20,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		568,671	588,306	0
			Capital Cash Result - Surplus/(Deficit)	915,495		(588,671)	(608,306)	970,622
			Program Cash Result - Surplus/(Deficit)	5,297		6,027	6,763	7,549

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Area: Governance & Process - Budget Summary
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget % +/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
14,486,200			Governance & Financial Services	15,794,905	9.0%	16,492,011	17,235,330	17,983,915
75,400			Corporate Support Services	77,539	2.8%	79,865	82,261	84,729
18,800			Engineering Support, Stores & Depots	26,500	41.0%	27,295	28,114	28,957
4,615,000			Fleet Management	4,753,450	3.0%	4,896,054	5,042,935	5,194,223
19,195,400			Total Operating Revenue	20,652,394	7.6%	21,495,225	22,388,640	23,291,825
			Operating Expenditure					
1,974,900			Governance & Financial Services	2,002,206	1.4%	2,087,640	2,249,096	2,209,092
502,500			Corporate Support Services	192,637	-61.7%	195,297	198,316	201,385
18,800			Engineering Support, Stores & Depots	26,500	41.0%	27,295	28,114	28,957
4,130,600			Fleet Management	4,173,432	1.0%	4,282,213	4,394,567	4,509,010
6,626,800			Total Operating Expenditure	6,394,775	-3.5%	6,592,445	6,870,093	6,948,444
12,568,600			Operating Result - Surplus/(Deficit)	14,257,619	13.4%	14,902,780	15,518,547	16,343,381
13,835,000			Operating Cash Result - Surplus/(Deficit)	15,524,019	12.2%	16,200,840	16,849,058	17,707,155
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	1,300		1,300	1,300	1,300
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	438,500		845,000	70,000	40,000
			Less: Asset Acquisition	2,410,000		2,840,000	2,065,000	2,035,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	359,518		438,890	645,862	754,759
			Capital Cash Result - Surplus/(Deficit)	(2,329,718)		(2,432,590)	(2,639,562)	(2,748,459)
			Program Cash Result - Surplus/(Deficit)	13,194,301		13,768,250	14,209,496	14,958,696

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Governance & Financial Services
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget % +/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Revenue					
			Governance					
0	540010	0215	Constitutional Recognition of Local Govt	0	0.0%	0	0	0
			Corporate Administration					
4,200	560010	0010	Activity Based Costing - Income	4,200	0.0%	4,326	4,456	4,589
85,800	560010	0260	Contributions - LPMA/NCAT	20,000	-76.7%	20,600	21,218	21,855
100	560010	0290	Contributions - Other	103	3.0%	106	109	113
1,300	560010	0460	Fees - Other	1,339	3.0%	1,379	1,421	1,463
0	560010	0700	Insurance Claims Received	0	0.0%	0	0	0
0	560010	0710	Insurance Rebates & Discounts	0	0.0%	0	0	0
0	560010	1235	Salary Efficiency Dividend	240,000	0.0%	247,200	254,616	262,254
			Financial Services					
14,700	570010	0010	Activity Based Costing - Income	14,700	0.0%	15,141	15,595	16,063
26,000	570010	0180	Certificates - S603	27,000	3.8%	27,810	28,644	29,504
65,000	570010	0400	Debtors Summons Fees	65,000	0.0%	66,950	68,959	71,027
500	570010	0460	Fees - Other	500	0.0%	515	530	546
300	570010	1210	Rous Water Agency Fees	300	0.0%	309	318	328
			General Purpose Revenue					
4,919,500	580010	0590	Grant Revenue	5,064,100	2.9%	5,198,403	5,336,410	5,478,398
980,000	580010	0730	Interest Income	931,079	-5.0%	964,329	1,011,028	1,028,698
5,403,700	580010	1150	Rates Revenue - Residential	6,057,683	12.1%	6,390,816	6,742,347	7,113,155
1,670,400	580010	1151	Rates Revenue - Farmland	1,876,674	12.3%	1,979,856	2,088,745	2,203,661
1,314,700	580010	1152	Rates Revenue - Business	1,492,227	13.5%	1,574,271	1,660,933	1,752,261
14,486,200			Total Operating Revenue	15,794,905	9.0%	16,492,011	17,235,330	17,983,915
			Operating Expenditure					
			Governance					
49,000	540010	3025	Administration Expenses	49,000	0.0%	50,225	51,481	52,768
15,000	540010	3117	Community Survey	0	-100.0%	27,500	0	29,000
6,100	540010	3120	Constitutional Recognition of Local Govt	0	-100.0%	0	0	0
146,600	540010	3135	Councillor Expenses	146,600	0.0%	150,265	154,022	157,872
61,000	540010	3155	Donations	61,100	0.2%	62,628	64,193	65,798
0	540010	3178	Election Expenses	0	0.0%	0	120,000	0
14,000	540010	3270	Fleet Expenses	14,000	0.0%	14,350	14,709	15,076
11,900	540010	3670	Regional Arts Board Contribution	11,900	0.0%	12,198	12,502	12,815
5,900	540010	3745	Staff Christmas Party	5,900	0.0%	6,048	6,199	6,354
2,000	540010	3855	Vandalism Rewards	2,000	0.0%	2,050	2,101	2,154
1,060,400	540010	3998	Activity Based Costing - Expense	1,077,205	1.6%	1,111,032	1,155,316	1,181,018
			General Managers Office					
6,000	550100	3025	Administration Expenses	6,000	0.0%	6,150	6,304	6,461
346,900	550100	3185	Employee Costs	375,900	8.4%	385,298	394,930	404,803
17,500	550100	3270	Fleet Expenses	22,000	25.7%	22,550	23,114	23,692
61,800	550100	3325	Internal Audit	61,800	0.0%	63,345	64,929	66,552
58,700	550100	3998	Activity Based Costing - Expense	35,659	-39.3%	36,866	38,047	39,241
			Corporate Administration					
101,700	560010	3025	Administration Expenses	101,700	0.0%	104,243	106,849	109,520
5,000	560010	3079	Business Continuity Plan	5,000	0.0%	5,125	5,253	5,384
432,600	560010	3185	Employee Costs	476,700	10.2%	488,618	500,833	513,354
17,500	560010	3270	Fleet Expenses	22,000	25.7%	22,550	23,114	23,692
10,000	560010	3320	Integrated Planning & Reporting	0	-100.0%	0	25,000	0
1,000	560010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
398,700	560010	3455	Operating Expenses	431,600	8.3%	452,895	475,248	498,711
1,600	560010	3999	Depreciation	1,600	0.0%	1,640	1,681	1,723
(962,500)	560011	3998	Activity Based Costing - Expense	(1,013,958)	5.3%	(1,049,684)	(1,111,824)	(1,125,440)
			Financial Services					
342,100	570010	3025	Administration Expenses	342,100	0.0%	350,653	359,419	368,404
1,009,900	570010	3185	Employee Costs	946,200	-6.3%	969,855	994,101	1,018,954
16,200	570010	3270	Fleet Expenses	16,000	-1.2%	16,400	16,810	17,230
1,000	570010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
52,000	570010	3455	Operating Expenses	54,000	3.8%	55,350	56,734	58,152
5,000	570010	3999	Depreciation	5,000	0.0%	5,125	5,253	5,384
(1,319,700)	570011	3998	Activity Based Costing - Expense	(1,256,800)	-4.8%	(1,287,683)	(1,319,321)	(1,351,734)
1,974,900			Total Operating Expenditure	2,002,206	1.4%	2,087,640	2,249,096	2,209,092
12,511,300			Operating Result - Surplus/(Deficit)	13,792,699	10.2%	14,404,371	14,986,233	15,774,824
12,517,900			Operating Cash Result - Surplus/(Deficit)	13,799,299	10.2%	14,411,136	14,993,168	15,781,931
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	1,300		1,300	1,300	1,300
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	0		0	0	0
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	269,500		291,300	439,400	486,500
			Capital Cash Result - Surplus/(Deficit)	(268,200)		(290,000)	(438,100)	(485,200)
			Program Cash Result - Surplus/(Deficit)	13,531,099		14,121,136	14,555,068	15,296,731

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Corporate Support Services
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget 2013/2014 % +/-	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
Operating Revenue								
Council Offices								
500	590010	0460	Fees - Other	515	3.0%	530	546	563
8,300	590010	1180	Rental Income	8,549	3.0%	8,805	9,070	9,342
Information Services								
4,100	600010	0010	Activity Based Costing - Income	4,100	0.0%	4,223	4,350	4,480
0	600010	0290	Contributions - Other	0	0.0%	0	0	0
Human Resources								
3,000	610010	0220	Contributions - Early Reporting Incentive	3,090	3.0%	3,183	3,278	3,377
15,500	610010	0330	Contributions - Risk Mgmt Incentive	15,965	3.0%	16,444	16,937	17,445
32,000	610010	0360	Contributions - WHS Incentive Payments	32,960	3.0%	33,949	34,967	36,016
12,000	610010	0830	Paid Parental Leave Revenue	12,360	3.0%	12,731	13,113	13,506
75,400			Total Operating Revenue	77,539	2.8%	79,865	82,261	84,729
Operating Expenditure								
Council Offices - Casino								
0	590100	3260	Fire Safety Inspections	0	0.0%	0	0	0
3,800	590100	3270	Fleet Expenses	3,800	0.0%	3,895	3,992	4,092
10,000	590100	3330	Internal Expenses	10,200	2.0%	10,455	10,716	10,984
10,400	590100	3370	M & R - Air Conditioner	10,400	0.0%	10,660	10,927	11,200
30,300	590100	3375	M & R - Buildings	30,528	0.8%	31,291	32,073	32,875
1,000	590100	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
2,800	590100	3395	M & R - Grounds	2,835	1.3%	2,906	2,979	3,053
209,100	590100	3455	Operating Expenses	214,300	2.5%	223,258	232,619	242,403
Council Offices - Casino Annex								
4,600	590105	3330	Internal Expenses	4,700	2.2%	4,818	4,938	5,061
2,000	590105	3375	M & R - Buildings	2,015	0.8%	2,065	2,117	2,170
1,500	590105	3395	M & R - Grounds	1,520	1.3%	1,558	1,597	1,637
7,500	590105	3455	Operating Expenses	5,600	-25.3%	5,880	6,174	6,483
Council Offices - Evans Head								
16,000	590110	3330	Internal Expenses	16,400	2.5%	16,810	17,230	17,661
0	590110	3370	M & R - Air Conditioner	0	0.0%	0	0	0
7,900	590110	3375	M & R - Buildings	7,960	0.8%	8,159	8,363	8,572
1,000	590110	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
2,800	590110	3395	M & R - Grounds	2,835	1.3%	2,906	2,979	3,053
24,900	590110	3455	Operating Expenses	24,000	-3.6%	24,935	25,910	26,927
Indirect Expenditure								
162,200	590990	3999	Depreciation	162,200	0.0%	166,255	170,411	174,672
(489,000)	590991	3998	Activity Based Costing - Expense	(492,229)	0.7%	(508,564)	(525,510)	(543,092)
Information Technology								
87,100	600010	3025	Administration Expenses	143,500	64.8%	147,088	150,765	154,534
591,300	600010	3185	Employee Costs	467,500	-20.9%	479,188	491,167	503,446
14,500	600010	3270	Fleet Expenses	15,000	3.4%	15,375	15,759	16,153
20,000	600010	3385	M & R - Equipment	20,000	0.0%	20,500	21,013	21,538
993,300	600010	3455	Operating Expenses	715,200	-28.0%	733,080	751,407	770,192
1,600	600010	3999	Depreciation	1,600	0.0%	1,640	1,681	1,723
(1,371,200)	600011	3998	Activity Based Costing - Expense	(1,358,700)	-0.9%	(1,392,647)	(1,427,442)	(1,463,106)
IT Innovation Fund (RSV 14/15)								
0	600020	3455	Operating Expenses	40,000	0.0%	40,000	40,000	40,000
Human Resources								
10,200	610010	3025	Administration Expenses	10,200	0.0%	10,455	10,716	10,984
6,600	610010	3125	Consultative Committee	6,600	0.0%	6,765	6,934	7,107
421,700	610010	3185	Employee Costs	192,900	-54.3%	197,723	202,666	207,732
20,000	610010	3270	Fleet Expenses	20,000	0.0%	20,500	21,013	21,538
15,300	610010	3280	General Staff Meetings	15,800	3.3%	16,195	16,600	17,015
1,000	610010	3385	M & R - Equipment	1,000	0.0%	1,025	1,051	1,077
5,100	610010	3460	Organisational Development	5,100	0.0%	5,228	5,358	5,492
74,000	610010	3665	Recruitment Expenses	74,000	0.0%	75,850	77,746	79,690
15,000	610010	3743	Staff Appraisals	15,000	0.0%	15,375	15,759	16,153
6,600	610010	3955	WHS Committee	6,600	0.0%	6,765	6,934	7,107
800	610010	3999	Depreciation	800	0.0%	820	841	862
Indirect Expenditure								
(605,900)	610011	3998	Activity Based Costing - Expense	(539,400)	-11.0%	(552,885)	(566,707)	(580,875)
Human Resources - WHS								
2,000	610020	3025	Administration Expenses	2,000	0.0%	2,050	2,101	2,154
2,000	610020	3180	Emergency Preparedness	2,000	0.0%	2,050	2,101	2,154
0	610020	3185	Employee Costs	163,900	0.0%	167,998	172,197	176,502
1,200	610020	3385	M & R - Equipment	1,200	0.0%	1,230	1,261	1,292
2,000	610020	3455	Operating Expenses	2,000	0.0%	2,050	2,101	2,154
0	610020	3958	WHS - Drug & Alcohol Awareness	5,500	0.0%	5,638	5,778	5,923
5,100	610020	3960	WHS Equipment	5,100	0.0%	5,228	5,358	5,492
5,100	610020	3965	WHS Manual Handling Training	3,000	-41.2%	3,075	3,152	3,231
12,200	610020	3970	WHS Training, Catering & Venue Hire	6,700	-45.1%	6,868	7,039	7,215
Human Resources - ELE								
4,510,300	610030	3195	Employee Leave Entitlements	4,428,000	-1.8%	4,538,700	4,652,168	4,768,472

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Corporate Support Services (continued)
Scenario: Rates Special Variation Approved

Original Budget 2013/2014	Project	Activity	Description	Estimate 2014/2015	Original Budget % +/- 2013/2014	Estimate 2015/2016	Estimate 2016/2017	Estimate 2017/2018
			Operating Expenditure (continued)					
			Human Resources (continued)					
			Oncosts					
(4,510,300)	610900	3450	Oncost Credits	(4,428,000)	-1.8%	(4,538,700)	(4,652,168)	(4,768,472)
			Communications & Marketing					
103,100	620100	3025	Administration Expenses	103,100	0.0%	105,678	108,319	111,027
170,400	620100	3185	Employee Costs	170,100	-0.2%	174,353	178,711	183,179
13,000	620100	3270	Fleet Expenses	15,500	19.2%	15,888	16,285	16,692
21,000	620100	3455	Operating Expenses	21,000	0.0%	21,525	22,063	22,615
10,200	620100	3950	Web Site Development	10,200	0.0%	10,455	10,716	10,984
0	620100	3951	Whispir Communications Platform	0	0.0%	0	0	0
(160,600)	620100	3998	Activity Based Costing - Expense	(180,427)	12.3%	(186,160)	(191,745)	(197,497)
			Customer Service					
1,500	630100	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
666,800	630100	3185	Employee Costs	1,113,538	67.0%	1,141,376	1,169,910	1,199,158
15,000	630100	3270	Fleet Expenses	12,000	-20.0%	12,300	12,608	12,923
2,000	630100	3455	Operating Expenses	2,000	0.0%	2,050	2,101	2,154
600	630100	3999	Depreciation	600	0.0%	615	630	646
			Indirect Costs					
(685,900)	630101	3998	Activity Based Costing - Expense	(1,129,638)	64.7%	(1,157,878)	(1,186,825)	(1,216,496)
502,500			Total Operating Expenditure	192,637	-61.7%	195,297	198,316	201,385
(427,100)			Operating Result - Surplus/(Deficit)	(115,098)	-73.1%	(115,431)	(116,055)	(116,656)
(261,900)			Operating Cash Result - Surplus/(Deficit)	50,102	-119.1%	53,899	57,508	61,246
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	10,000		760,000	10,000	10,000
			Less: Asset Acquisition	10,000		760,000	10,000	10,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	0		0	0	0
			Program Cash Result - Surplus/(Deficit)	50,102		53,899	57,508	61,246

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Focus Activity: Engineering Support, Stores & Depots
Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Engineering Support Services					
0	640010	0290	Contributions - Other	5,000	0.0%	5,150	5,305	5,464
2,000	640010	0460	Fees - Other	4,000	100.0%	4,120	4,244	4,371
3,300	640010	0840	Plan Check Fees	4,000	21.2%	4,120	4,244	4,371
13,000	640010	1180	Rental Income	13,000	0.0%	13,390	13,792	14,205
500	640010	1250	Sale of Old Materials	500	0.0%	515	530	546
			Works Depots					
0	660010	1250	Sale of Old Materials	0	0.0%	0	0	0
18,800			Total Operating Revenue	26,500	41.0%	27,295	28,114	28,957
			Operating Expenditure					
			Engineering Support					
70,200	640010	3025	Administration Expenses	70,200	0.0%	71,955	73,754	75,598
1,925,800	640010	3185	Employee Costs	1,982,100	2.9%	2,031,653	2,082,444	2,134,505
70,000	640010	3190	Employee Costs - Team Meetings	69,000	-1.4%	70,725	72,493	74,305
240,000	640010	3270	Fleet Expenses	200,000	-16.7%	205,000	210,125	215,378
9,200	640010	3385	M & R - Equipment	9,200	0.0%	9,430	9,666	9,907
6,900	640010	3425	M & R - Radios	6,900	0.0%	7,073	7,249	7,431
59,500	640010	3455	Operating Expenses	60,605	1.9%	62,333	64,114	65,952
5,600	640010	3999	Depreciation	5,600	0.0%	5,740	5,884	6,031
(2,368,400)	640011	3998	Indirect Expenditure	(2,377,105)	0.4%	(2,436,613)	(2,497,615)	(2,560,149)
			Asset Management					
6,200	650010	3025	Administration Expenses	6,200	0.0%	6,355	6,514	6,677
76,000	650010	3035	Asset Data Collection	76,000	0.0%	77,900	79,848	81,844
0	650010	3040	Asset Management System	50,000	0.0%	51,250	52,531	53,845
41,200	650010	3045	Asset Plans	0	-100.0%	0	0	0
0	650010	3158	Drive II Video Update	0	0.0%	0	0	110,000
406,000	650010	3185	Employee Costs	557,800	37.4%	571,745	586,039	600,690
14,200	650010	3270	Fleet Expenses	14,200	0.0%	14,555	14,919	15,292
500	650010	3385	M & R - Equipment	500	0.0%	513	525	538
1,000	650010	3455	Operating Expenses	1,000	0.0%	1,025	1,051	1,077
105,000	650010	3830	Valuation	55,000	-47.6%	6,000	20,000	46,000
3,100	650010	4112	Inspections - Footpaths	3,178	2.5%	3,257	3,338	3,422
3,600	650010	4113	Inspections - Playground Equipment	3,600	0.0%	3,690	3,782	3,877
4,100	650010	4114	Inspections - Trees	4,203	2.5%	4,308	4,415	4,526
(660,900)	650011	3998	Indirect Expenditure	(771,680)	16.8%	(740,597)	(772,962)	(927,786)
			Works Depot - Casino					
4,200	660100	3025	Administration Expenses	4,200	0.0%	4,305	4,413	4,523
34,300	660100	3330	Internal Expenses	35,100	2.3%	35,978	36,877	37,799
15,900	660100	3375	M & R - Buildings	15,900	0.0%	16,298	16,705	17,123
4,000	660100	3395	M & R - Grounds	4,000	0.0%	4,100	4,203	4,308
49,000	660100	3455	Operating Expenses	48,400	-1.2%	50,125	51,919	53,785
16,900	660100	3870	Washdown Bay Maintenance	16,900	0.0%	17,323	17,756	18,199
			Works Depot - Coraki					
4,200	660200	3330	Internal Expenses	4,300	2.4%	4,408	4,518	4,631
1,500	660200	3375	M & R - Buildings	1,500	0.0%	1,538	1,576	1,615
500	660200	3385	M & R - Equipment	500	0.0%	513	525	538
3,600	660200	3455	Operating Expenses	4,000	11.1%	4,175	4,358	4,550
			Works Depot - Evans Head					
5,300	660300	3025	Administration Expenses	5,300	0.0%	5,433	5,568	5,708
8,400	660300	3270	Fleet Expenses	8,400	0.0%	8,610	8,825	9,046
5,300	660300	3375	M & R - Buildings	5,300	0.0%	5,433	5,568	5,708
4,100	660300	3395	M & R - Grounds	4,100	0.0%	4,203	4,308	4,415
18,800	660300	3455	Operating Expenses	19,300	2.7%	20,103	20,941	21,817
			Indirect Expenditure					
92,000	660990	3999	Depreciation	92,000	0.0%	94,300	96,658	99,074
(268,000)	660991	3998	Activity Based Costing - Expense	(269,200)	0.4%	(276,840)	(284,717)	(292,838)
18,800			Total Operating Expenditure	26,500	41.0%	27,295	28,114	28,957
0			Operating Result - Surplus/(Deficit)	0	0.0%	0	(0)	0
97,600			Operating Cash Result - Surplus/(Deficit)	97,600	0.0%	100,040	102,541	105,105
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	428,500		85,000	60,000	30,000
			Less: Asset Acquisition	410,000		90,000	65,000	35,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	0		0	0	0
			Capital Cash Result - Surplus/(Deficit)	18,500		(5,000)	(5,000)	(5,000)
			Program Cash Result - Surplus/(Deficit)	116,100		95,040	97,541	100,105

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15

Focus Activity: Fleet Management

Scenario: Rates Special Variation Approved

Original Budget				Estimate	Original Budget % +/-	Estimate	Estimate	Estimate
2013/2014	Project	Activity	Description	2014/2015	2013/2014	2015/2016	2016/2017	2017/2018
			Operating Revenue					
			Plant Operations					
0	680010	0290	Contributions - Other	0	0.0%	0	0	0
145,000	680010	0340	Contributions - Staff Vehicles	149,350	3.0%	153,831	158,445	163,199
70,000	680010	0590	Grant Revenue	72,100	3.0%	74,263	76,491	78,786
4,400,000	680010	0850	Plant Hire Charges	4,532,000	3.0%	4,667,960	4,807,999	4,952,239
0	680010	0855	Plant - Registration Refunds	0	0.0%	0	0	0
0	680010	0856	Plant - Insurance Refunds	0	0.0%	0	0	0
4,615,000			Total Operating Revenue	4,753,450	3.0%	4,896,054	5,042,935	5,194,223
			Operating Expenditure					
			Workshops- Casino					
2,000	670010	3025	Administration Expenses	2,000	0.0%	2,050	2,101	2,154
14,400	670010	3185	Employee Costs	13,400	-6.9%	13,735	14,078	14,430
14,500	670010	3270	Fleet Expenses	15,700	8.3%	16,093	16,495	16,907
8,600	670010	3375	M & R - Buildings	8,600	0.0%	8,815	9,035	9,261
2,000	670010	3385	M & R - Equipment	2,000	0.0%	2,050	2,101	2,154
40,500	670010	3455	Operating Expenses	40,500	0.0%	41,570	42,670	43,800
			Workshops- Coraki Fabrication					
1,500	670020	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
10,000	670020	3185	Employee Costs	10,000	0.0%	10,250	10,506	10,769
9,000	670020	3270	Fleet Expenses	9,200	2.2%	9,430	9,666	9,907
2,900	670020	3330	Internal Expenses	3,000	3.4%	3,075	3,152	3,231
7,500	670020	3375	M & R - Buildings	7,500	0.0%	7,688	7,880	8,077
15,500	670020	3385	M & R - Equipment	15,500	0.0%	15,888	16,285	16,692
17,700	670020	3395	M & R - Grounds	17,700	0.0%	18,143	18,596	19,061
16,800	670020	3455	Operating Expenses	18,700	11.3%	19,435	20,202	21,002
			Workshops- Evans Head					
1,500	670030	3025	Administration Expenses	1,500	0.0%	1,538	1,576	1,615
9,700	670030	3185	Employee Costs	8,700	-10.3%	8,918	9,140	9,369
14,900	670030	3270	Fleet Expenses	12,000	-19.5%	12,300	12,608	12,923
6,100	670030	3375	M & R - Buildings	6,100	0.0%	6,253	6,409	6,569
4,200	670030	3385	M & R - Equipment	3,000	-28.6%	3,075	3,152	3,231
43,700	670030	3455	Operating Expenses	30,300	-30.7%	31,173	32,073	33,001
			Indirect Expenditure					
47,000	670990	3999	Depreciation	47,000	0.0%	48,175	49,379	50,614
(290,000)	670991	3998	Activity Based Costing - Expense	(273,900)	-5.6%	(281,188)	(288,679)	(296,381)
			Plant Operations					
8,100	680010	3025	Administration Expenses	8,100	0.0%	8,303	8,510	8,723
112,800	680010	3185	Employee Costs	141,600	25.5%	145,140	148,769	152,488
2,325,300	680010	3270	Fleet Expenses	2,331,550	0.3%	2,393,120	2,456,393	2,521,421
21,200	680010	3455	Operating Expenses	21,700	2.4%	22,505	23,343	24,216
713,200	680010	3998	Activity Based Costing - Expense	720,482	1.0%	739,396	759,458	779,116
950,000	680010	3999	Depreciation	950,000	0.0%	973,750	998,094	1,023,046
4,130,600			Total Operating Expenditure	4,173,432	1.0%	4,282,213	4,394,567	4,509,010
484,400			Operating Result - Surplus/(Deficit)	580,018	19.7%	613,840	648,368	685,213
1,481,400			Operating Cash Result - Surplus/(Deficit)	1,577,018	6.5%	1,635,765	1,695,841	1,758,873
			Capital Movements					
			Add: Capital Grants & Contributions	0		0	0	0
			Add: Loan Funds Used	0		0	0	0
			Add: Deferred Debtor Repayments	0		0	0	0
			Add: Asset Sales	0		0	0	0
			Add: Transfer from Restricted Assets	0		0	0	0
			Less: Asset Acquisition	1,990,000		1,990,000	1,990,000	1,990,000
			Less: Deferred Debtor Advances	0		0	0	0
			Less: Loan Repayments	0		0	0	0
			Less: Transfer to Restricted Assets	90,018		147,590	206,462	268,259
			Capital Cash Result - Surplus/(Deficit)	(2,080,018)		(2,137,590)	(2,196,462)	(2,258,259)
			Program Cash Result - Surplus/(Deficit)	(503,000)		(501,825)	(500,621)	(499,386)

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Revenue 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Capital Grants & Contributions				
<u>Local Economy</u>				
Saleyards				
Capital Works Levy	50,000	50,000	50,000	50,000
Total Saleyards Capital Grants & Contributions	50,000	50,000	50,000	50,000
Total Local Economy Capital Grants & Contributions	50,000	50,000	50,000	50,000
<u>Community & Culture</u>				
Library Services - Richmond Upper Clarence Regional Library				
Contribution to Vehicle Replacement - Richmond Valley Council	3,346	3,346	3,346	3,346
Contribution to Vehicle Replacement - Kyogle Council	1,654	1,654	1,654	1,654
Contribution to Mobile Library Replacement - Richmond Valley Council	4,483	4,483	4,483	4,483
Contribution to Mobile Library Replacement - Kyogle Council	5,517	5,517	5,517	5,517
Library Development Grant - Mobile Library Replacement	200,000	0	0	0
Total Library Services - (RUCRL) Capital Grants & Contributions	215,000	15,000	15,000	15,000
Emergency Management				
SES Grant - Coraki SES Relocation	0	100,000	0	0
Total Emergency Management Capital Grants & Contributions	0	100,000	0	0
Total Community & Culture Capital Grants & Contributions	215,000	115,000	15,000	15,000
<u>Recreation & Open Space</u>				
Sports Grounds, Parks & Reserves				
NCAT Tennis Courts Relocation Evans Head	0	200,000	0	0
NCAT Surf Club Capital Improvements Grant	21,500	22,038	22,588	23,153
Total Sports Grounds, Parks & Reserves Capital Grants & Contributions	21,500	222,038	22,588	23,153
Total Recreation & Open Space Capital Grants & Contributions	21,500	222,038	22,588	23,153
<u>Rural & Urban Development</u>				
Planning & Development Services				
Developer Contributions - S94A	150,000	150,000	150,000	150,000
Developer Contributions - S94 Rural Development Heavy Haulage	40,000	40,000	40,000	40,000
Total Planning & Development Services	190,000	190,000	190,000	190,000
Total Rural & Urban Development Capital Grants & Contributions	190,000	190,000	190,000	190,000
<u>Transport & Infrastructure</u>				
Stormwater Drainage				
Public Works - Natural Disaster Grant - Ocean Dr Drainage Evans Head	1,351,663	0	0	0
Total Stormwater Drainage Capital Grants & Contributions	1,351,663	0	0	0
Roads & Transport Services				
<u>Urban Local Roads & Bridges</u>				
RMS PAMP Program	20,000	20,000	20,000	20,000
Roads to Recovery Grant	330,500	88,500	115,000	123,500
Total Urban Local Roads & Bridges Capital Grants & Contributions	350,500	108,500	135,000	143,500
<u>Sealed Rural Local Roads & Bridges</u>				
Roads to Recovery Grant	363,000	605,000	578,500	570,000
RMS Natural Disaster Grant January 2012 Flood Event	275,500	0	0	0
RMS Natural Disaster Grant February 2013 Flood Event	100,000	0	0	0
Total Sealed Rural Local Roads & Bridges Capital Grants & Contributions	738,500	605,000	578,500	570,000
<u>Sealed Rural Regional Roads & Bridges</u>				
RMS REPAIR Program Grant	200,000	0	0	0
Total Sealed Rural Regional Roads & Bridges Capital Grants & Contributions	200,000	0	0	0
<u>Unsealed Rural Local Roads & Bridges</u>				
RMS Natural Disaster Grant February 2013 Flood Event	230,500	0	0	0
Total Unsealed Rural Local Roads & Bridges Capital Grants & Contributions	230,500	0	0	0
Total Roads & Transport Services Capital Grants & Contributions	1,519,500	713,500	713,500	713,500
<u>Sewerage Services</u>				
Developer Contributions - S64 Contributions	300,000	300,000	300,000	300,000
Total Sewerage Services Capital Grants & Contributions	300,000	300,000	300,000	300,000
<u>Water Supplies</u>				
Developer Contributions - S64 Contributions	150,000	150,000	150,000	150,000
Total Water Supplies Capital Grants & Contributions	150,000	150,000	150,000	150,000
Total Transport & Infrastructure Capital Grants & Contributions	3,321,163	1,163,500	1,163,500	1,163,500
Total Capital Grants & Contributions	3,797,663	1,740,538	1,441,088	1,441,653

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Revenue 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Loan Funds Utilised				
<u>Recreation & Open Space</u>				
Sports Grounds, Parks & Reserves				
Capital Renewal Borrowings	120,000	100,000	120,000	341,935
Total Sports Grounds, Parks & Reserves Loan Funds Utilised	120,000	100,000	120,000	341,935
Total Recreation & Open Space Loan Funds Utilised	120,000	100,000	120,000	341,935
<u>Transport & Infrastructure</u>				
Public Toilets				
Capital Renewal Borrowings	0	40,000	40,000	40,000
Total Public Toilets Loan Funds Utilised	0	40,000	40,000	40,000
Roads & Transport Services				
Sealed Rural Local Roads & Bridges				
Capital Renewal Borrowings	1,000,000	1,000,000	1,000,000	1,000,000
Total Sealed Rural Local Roads & Bridges Loan Funds Utilised	1,000,000	1,000,000	1,000,000	1,000,000
Unsealed Rural Local Roads & Bridges				
Capital Renewal Borrowings	0	100,000	100,000	100,000
Total Unsealed Rural Local Roads & Bridges Loan Funds Utilised	0	100,000	100,000	100,000
Total Roads & Transport Services Loan Funds Utilised	1,000,000	1,100,000	1,100,000	1,100,000
Total Transport & Infrastructure Loan Funds Utilised	1,000,000	1,140,000	1,140,000	1,140,000
Total Loan Funds Utilised	1,120,000	1,240,000	1,260,000	1,481,935
Deferred Debtor Repayments				
<u>Governance & Process</u>				
Governance & Financial Services				
Pacific Coast Rail	1,300	1,300	1,300	1,300
Total Deferred Debtor Repayments	1,300	1,300	1,300	1,300
Proceeds from the Sale of Assets				
<u>Natural Environment</u>				
Waste Management Plant Sales				
Plant 159 - Replace Casino Street Bin Truck	0	0	69,000	0
Plant 162 - Replace Hooklift Truck	0	0	70,000	0
Plant 166 - Replace Namoonna Garbage Truck	0	0	0	28,000
Plant 351 - Replace Yanmar Mini Excavator	0	0	0	8,000
Plant 424 - Replace Hustler Mower	0	10,000	0	0
Plant 425 - Replace Kubota Mower	0	10,000	0	0
Total Waste Management Plant Sales	0	20,000	139,000	36,000
Total Natural Environment Asset Sales	0	20,000	139,000	36,000
<u>Local Economy</u>				
Real Estate & Other Property				
Settlers Subdivision Casino	1,056,000	1,144,000	0	0
Evans Head Residential Subdivision	4,000,000	800,000	0	0
Total Real Estate & Other Property Asset Sales	5,056,000	1,944,000	0	0
Total Local Economy Asset Sales	5,056,000	1,944,000	0	0
<u>Community & Culture</u>				
Library Services - Richmond Upper Clarence Regional Library				
Library Book Sales	2,500	2,500	2,500	2,500
Mobile Library Trade-in	50,000	0	0	0
Library Car Trade-in	0	0	0	10,000
Total Library Services - (RUCRL) Asset Sales	52,500	2,500	2,500	12,500
Total Community & Culture Asset Sales	52,500	2,500	2,500	12,500
<u>Transport & Infrastructure</u>				
Roads and Transport Services - Aerodromes				
Evans Head Airpark	0	2,375,000	0	0
Total Roads and Transport Services - Aerodromes Asset Sales	0	2,375,000	0	0
Total Transport & Infrastructure Asset Sales	0	2,375,000	0	0

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Revenue 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
<u>Governance & Process</u>				
Fleet Management				
Plant Sales	550,000	550,000	550,000	550,000
Total Fleet Management Asset Sales	550,000	550,000	550,000	550,000
Total Governance & Process Asset Sales	550,000	550,000	550,000	550,000
Total Proceeds from the Sale of Assets	5,658,500	4,891,500	691,500	598,500
Total Capital Income	10,577,463	7,873,338	3,393,888	3,523,388

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Natural Environment Capital Expenditure				
Waste Management				
<i>Plant Purchases</i>				
New Loader Evans T/Station	100,000	0	0	0
Plant 159 - Replace Casino Street Bin Truck	0	0	180,000	0
Plant 162 - Replace Hooklift Truck	0	0	340,000	0
Plant 166 - Replace Namoonna Garbage Truck	0	0	0	400,000
Plant 194 - Replace Box Trailer	0	0	4,000	0
Plant 351 - Replace Yanmar Mini Excavator	0	0	0	60,000
Plant 424 - Replace Hustler Mower	0	38,000	0	0
Plant 425 - Replace Kubota Mower	0	38,000	0	0
Other Waste Capital Expenditure				
<i>Namoonna Landfill</i>				
Waste - Namoonna Transfer Station	325,000	0	0	0
Waste - Namoonna - Impound Shelter	15,000	0	0	15,000
Waste - Namoonna - Truck Sheds	0	60,000	0	0
<i>Bora Ridge Landfill</i>				
Waste - Bora Ridge - Expansion EIS, Survey, Land Purchase	350,000	0	0	0
Waste - Bora Ridge - Closure Plan	100,000	0	0	0
Waste - Bora Ridge - New Cell Construction	0	600,000	0	0
Waste - Bora Ridge - Weighbridge & Upgrade	0	0	600,000	0
<i>Evans Head Transfer Station</i>				
Waste - Evans - Impounding Facility	20,000	0	0	0
Waste - Evans - Transfer Station Awning	20,000	0	0	0
Waste - Evans - Transfer Station Camera	2,000	0	0	0
<i>Rappville Landfill</i>				
Waste - Rappville - Transfer Station Upgrade	35,000	0	0	0
Total Waste Management Capital Expenditure	967,000	736,000	1,124,000	475,000
Total Environment Capital Expenditure	967,000	736,000	1,124,000	475,000
Local Economy Capital Expenditure				
Real Estate and Other Property				
<i>Casino</i>				
Settlers Subdivision - Construction	964,500	0	0	0
<i>Evans Head</i>				
Evans Hd Res S/D - Construction	2,395,000	0	0	0
Total Real Estate and Other Property Capital Expenditure	3,359,500	0	0	0
Saleyards				
Rail Replacement	0	20,000	10,000	25,000
Pavement/Roadway Repair	30,000	0	10,000	15,000
Septic System Upgrade	0	20,000	20,000	0
Rehabilitation of Unsealed Pen Floors	0	10,000	10,000	10,000
Signage Replacement	20,000	0	0	0
Additional Agents Site Offices	0	0	0	0
Boundary Adjustment (Road Reserve)	0	0	0	0
Total Saleyards Capital Expenditure	50,000	50,000	50,000	50,000
Local Economy Capital Expenditure	3,409,500	50,000	50,000	50,000
Community and Culture Capital Expenditure				
Library Services - Richmond Upper Clarence Regional Library				
Library Book Purchases	82,000	90,651	92,917	95,240
Furniture & Fittings	5,000	5,125	5,253	5,384
Mobile Library Replacement	388,636	0	0	0
Library Car Replacement	0	0	0	35,000
Total Library Services - Richmond Upper Clarence Regional Library Capital Expenditure	475,636	95,776	98,170	135,625
Emergency Management				
Coraki SES Relocation	0	200,000	0	0
Total Emergency Management Capital Expenditure	0	200,000	0	0
Community Facilities and Public Halls				
<i>Casino Community & Cultural Centre</i>				
Awning	25,000	0	0	0
Window Tinting	3,000	0	0	0
Furniture (Tables)	5,500	0	0	0
Footpath from Carpark to Back Door	2,600	0	0	0
<i>Other</i>				
Cultural & Art Facilities (RSV 14/15)	25,000	25,000	25,000	25,000
Total Community Facilities and Public Halls Capital Expenditure	61,100	25,000	25,000	25,000
Total Community and Culture Capital Expenditure	536,736	320,776	123,170	160,625

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Recreation and Open Space Capital Expenditure				
Pools				
Casino Pool - Shade Sail Replacement (RSV 08/09)	20,000	0	0	0
Coraki Pool - Shade Sail Replacement (RSV 08/09)	0	0	25,000	0
Evans Pool - Replace pull-down Blinds (RSV 08/09)	25,000	0	0	0
Total Pools Capital Expenditure	45,000	0	25,000	0
Sports Grounds, Parks and Reserves				
Sports Grounds Capital Expenditure				
Casino				
Colley Park - Relocate Casino ISC	1,400,000	0	0	0
Casino Skatepark (RSV 14/15)	0	240,000	0	0
Evans Head				
Stan Payne Oval - Tennis Courts Reloc (part RSV 08/09)	0	355,000	0	0
Stan Payne Oval - Shade for Playground (S94A)	0	0	30,000	0
Stan Payne Oval - Irrigation System Connection to Town Water	0	0	0	0
Evans Boat Ramp 2 - Shelter & Table (S94A)	0	0	20,000	0
Evans Head Skatepark (RSV 14/15)	100,000	0	0	0
Woodburn				
Woodburn Skatepark (RSV 14/15)	80,000	0	0	0
Woodburn Oval - Irrigation System Connection to Town Water	0	0	0	0
Woodburn Oval Playground Upgrade (RSV 08/09)	0	0	15,000	0
All Areas				
Sports Grounds Light Pole Replacement Program (RSV 08/09)	0	0	10,000	0
Total Sports Grounds Capital Expenditure	1,580,000	595,000	75,000	0
Parks & Gardens Capital Expenditure				
Casino				
Casino Riverfront Amphitheatre & Footbridge (RSV 14/15)	0	0	650,000	400,000
Crawford Square Regional Park (RSV 14/15)	0	0	0	150,000
Savins Park Playground Upgrade (RSV 08/09)	25,000	0	0	0
Broadwater				
Broadwater Memorial Park - Playground Upgrade (RSV 08/09)	40,000	0	0	0
Coraki				
Coraki Riverside Park - Playground Replacement (RSV 08/09)	0	0	40,000	0
Woodburn				
Woodburn Riverfront (RSV 14/15)	0	0	0	500,000
All Areas				
Facility Upgrades Shelters (RSV 08/09)	10,000	10,000	10,000	10,000
Playground Replacement (All Areas) (RSV 14/15)	20,000	20,000	20,000	0
Renewals at various Facilities & Parks (RSV 14/15)	100,000	100,000	100,000	100,000
Total Parks & Gardens Capital Expenditure	195,000	130,000	820,000	1,160,000
Casino Showground Capital Expenditure				
Replace Boundary Fence (RSV 08/09)	8,500	0	0	10,000
External Canteen (Arena & Woodchop) (RSV 08/09)	0	0	10,000	0
BBQ Area Upgrade (RSV 08/09)	0	0	0	5,000
Showground Upgrades (RSV 14/15)	0	100,000	0	0
Total Casino Showground Capital Expenditure	8,500	100,000	10,000	15,000
Other Sport & Recreation Capital Expenditure				
Evans Head Surf Club				
Evans Head Surf Club - Upgrades	21,500	22,038	22,588	23,153
Total Other Sport & Recreation Capital Expenditure	21,500	22,038	22,588	23,153
Total Sports Grounds, Parks & Reserves Capital Expenditure	1,805,000	847,038	927,588	1,198,153
Total Recreation & Open Space Capital Expenditure	1,850,000	847,038	952,588	1,198,153
Transport and Infrastructure Capital Expenditure				
Cemeteries				
Casino Lawn Cemetery				
Concrete Strips	15,000	15,000	15,000	15,000
Drainage Works	10,000	0	0	0
Columbarium Walls	0	10,000	0	0
Expansion Earthworks	0	20,000	0	0
Expansion Infrastructure	0	0	20,000	0
Evans Head Lawn Cemetery				
Concrete Strips	5,000	5,000	5,000	5,000
Columbarium Wall	0	0	10,000	0
Total Cemeteries Capital Expenditure	30,000	50,000	50,000	20,000

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Transport and Infrastructure Capital Expenditure (continued)				
Public Toilets				
Public Toilets - Refurbishments (RSV 14/15)	40,000	40,000	40,000	40,000
Total Public Toilets Capital Expenditure	40,000	40,000	40,000	40,000
Stormwater Drainage				
Casino				
Sheppard St GPT Improvements	5,000	5,000	5,000	5,000
Hotham St North St to Canterbury St	10,000	10,000	10,000	10,000
West St Stormwater Pit Upgrade	70,000	0	0	0
East St Outlet Stormwater Investigation	10,000	0	0	0
Increase Drainage Points Hotham St from Railway Pde to River	0	10,000	0	0
Pipe Open Drain Short St from Johnston St to River	0	30,000	0	0
Increase Drainage Points in Johnston St	0	0	65,000	0
Increase Drainage Points in Colches St	0	0	0	27,500
	0	0	0	27,500
Broadwater				
River St New Line	30,000	0	0	0
Coraki				
Strategy Works Stage 4	0	70,000	0	0
Evans Head				
Ocean Dr Culvert	1,351,663	0	0	0
Cnr Cashmore & Cherry St Replace Line	20,000	0	0	0
Park Ln Drainage Works	55,000	0	0	0
Network Camera Investigation	0	20,000	0	0
Warath Ln Drainage Works	0	55,000	0	0
Illawong Ln Drainage Improvements	0	0	65,000	0
Ash Ln Drainage Improvements	0	0	55,000	0
Yarran Ln Drainage Improvements	0	0	0	65,000
Poplar Ln Drainage Improvements	0	0	0	65,000
Total Stormwater Drainage Capital Expenditure	1,551,663	200,000	200,000	200,000
Roads and Transport Services				
Urban Local Roads & Bridges				
Roads to Recovery Program				
Casino				
Convent Pd Diary to West	85,000	0	0	0
Convent Pd Colches to Diary	75,000	0	0	0
West St Richmond to Barker St	170,500	0	0	0
Acacia Ave	0	88,500	0	0
Farley St West to Colches St	0	0	115,000	0
All Areas				
Kerb & Gutter Replacement Program - All Areas	0	0	0	123,500
Other Urban Roads Capital Expenditure				
Kerb & Gutter Replacement Program - All Areas				
Kerb & Gutter Replacement Program - All Areas	105,000	145,000	66,500	0
Casino (RSV 14/15)				
Rayner St Centre to West St	75,000	0	0	0
Sandilands St Colches to Frederick St	100,000	0	0	0
Sandilands St Hotham to Colches St	104,500	0	0	0
Tullaroak Grove	155,000	0	0	0
Simpsons Pde Gitana to Hotham St	66,500	0	0	0
Simpsons Pde Diary to West St	60,000	0	0	0
Simpsons Pde Colches to Diary St	60,000	0	0	0
Simpsons Pde West to Centre St	60,000	0	0	0
Fergusson St Gillett St to end of seal	60,000	0	0	0
Fergusson St Gray to Gillett St	0	100,000	0	0
Laburnum Ave	0	45,000	0	0
Lennox St East to Boundary St	0	91,000	0	0
Casino (Other)				
Nose-in Parking (RSV 08/09)	40,400	0	0	0
Line Marking Nose-in Parking Centre St (RSV 08/09)	5,000	0	0	0
Little Walker St Carpark (Stage 1)	200,000	0	0	0
Simpsons Pde Carpark	180,000	0	0	0
Carpark Upgrade Stage 1 (S94A)	0	0	0	0
Casino Carparking (RSV 14/15)	0	130,000	160,000	160,000
Sealing of Unsealed Urban Roads - All Areas (RSV 14/15)				
Raphael Pde Centre to Mortimer	75,000	0	0	0
Mortimer Ln	0	75,000	0	0
Raphael Pde Centre to West	0	0	75,000	0
Sandalwood Ln	0	0	0	75,000
Evans Head				
Park St/Oak Ln Carparking (S94A)	0	150,000	0	0
CBD & Environs Carparking & Ext Park St (RSV 14/15)	0	0	0	0

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Transport and Infrastructure Capital Expenditure (continued)				
Urban Local Roads & Bridges Capital Expenditure (continued)				
Town Entrance Signage (RSV 14/15) Town Entrance Signage	60,000	0	0	0
Public Wi-Fi in Casino CBD, Woodburn & Evans Head (RSV 14/15) Public Wi-Fi in Casino CBD, Woodburn & Evans Head	50,000	50,000	50,000	0
Urban Reseal Program				
Casino	231,750	236,385	241,113	245,935
Broadwater	15,450	15,759	16,074	16,396
Coraki	25,750	26,265	26,790	27,326
Evans Head	87,550	89,301	91,087	92,909
Woodburn	20,600	21,012	21,432	21,861
PAMP Program PAMP - 2014/2015 Program	40,000	40,000	40,000	40,000
Total Urban Local Roads & Bridges Capital Expenditure	2,208,000	1,303,222	902,996	802,926
Sealed Rural Local Roads & Bridges				
Roads to Recovery Program				
Rocky Mouth Creek Rd	250,000	0	0	0
Rileys Hill Rd CH 000-600	113,000	0	0	0
Broadwater-Evans Head Rd CH 9900-10200	0	105,000	0	0
Rambaldinis Rd Bridge	0	500,000	0	0
Reynolds Rd CH 900-1800	0	0	250,000	0
Old Tenterfield Rd (Richards Mill 000) to Wyan Rd CH 1000-2400	0	0	328,500	0
Fogwells Rd CH 2200-2300	0	0	0	105,500
Fogwells Rd CH 2800-3400	0	0	0	105,500
Fogwells Rd CH 3400-4000	0	0	0	105,500
Rappville Rd CH 5500-6500	0	0	0	253,500
Other Sealed Rural Local Roads & Bridges (RSV 14/15)				
Sextonville Rd Windara +600m East	154,000	0	0	0
Broadwater-Evans Head Rd CH 7400-7700	0	101,500	0	0
Broadwater-Evans Head Rd CH 8300-8800	0	138,000	0	0
Broadwater-Evans Head Rd CH 340-780	0	134,000	0	0
Broadwater-Evans Head Rd CH 1100-2000	0	245,500	0	0
Tatham Bridge Decks	0	0	600,000	0
Wyan Rd from Old Tenterfield Rd 1km	0	0	130,500	0
Mongogarie Rd CH 300	0	0	203,000	0
Bungabee Rd Bridge	0	0	0	300,000
Fogwells Rd CH 5800-6400	0	0	0	100,000
Fogwells Rd CH 6400-7100	0	0	0	100,000
Rappville Rd CH 3500-4500	0	0	0	250,000
Rappville Rd CH 4500-5500	0	0	0	250,000
Rural Roads Drainage				
Rural Drainage - Replace Steel Culverts	32,754	33,409	34,077	34,759
Guardrail Replacement Program				
Guardrail - Budget Allocation	70,000	70,000	70,000	70,000
Natural Disaster Works				
Natural Disaster Works (February 2013 Flood Event)	100,000	0	0	0
Natural Disaster Culvert Works (January 2012 Flood Event) - Dronesys Bridge Rd	275,500	0	0	0
Rural Reseal Program				
Reseals - Rural Local Roads	848,640	865,613	882,925	900,584
Total Sealed Rural Local Roads & Bridges Capital Expenditure	1,843,894	2,193,022	2,499,002	2,575,343
Sealed Rural Regional Roads & Bridges				
MR544 - REPAIR Program S2070 Manifold Rd	400,000	0	0	0
MR145 Continuation to Ranns Rd works S2340	0	150,000	0	0
MR145 Lees Ln S2300	0	0	150,000	0
MR145 Ballies Ln S2200	0	0	0	150,000
Reseal Program - Regional Roads	58,000	108,000	108,000	108,000
Total Sealed Rural Regional Roads & Bridges	458,000	258,000	258,000	258,000
Unsealed Rural Local Roads & Bridges				
Gravel Resheets	50,000	51,250	52,531	53,845
Additional Gravel Resheets (RSV 14/15)	100,000	100,000	100,000	100,000
Natural Disaster Works (February 2013 Flood Event)	230,500	0	0	0
Total Unsealed Rural Local Roads & Bridges Capital Expenditure	380,500	151,250	152,531	153,845

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Transport and Infrastructure Capital Expenditure (continued)				
Footpaths				
Casino				
Widen Footpath into Cycleway at Pool 130m	20,000	0	0	0
Footpath 132 Walker St	50,000	0	0	0
Hartley St through QE Park over Richmond River to Hickey St 600m (S94A)	0	150,000	0	0
Richmond St Walker to Centre crossing	0	50,000	0	0
West St Johnston to Farley St	0	20,000	0	0
New Path Hickey St Light to Lennox St	0	0	70,000	40,000
Cycleway Signage				
Cycleway Signage (RSV 08/09)	0	0	5,000	0
Evans Head				
Currajong St Woodburn Rd to Flame St	0	0	0	30,000
Bikeway Booyong St to Stan Payne (S94A)	0	0	70,000	0
Woodburn				
Woodburn - Cycleway Evans Head Rd RMS	0	0	0	0
Total Footpaths Capital Expenditure	70,000	220,000	145,000	70,000
Aerodromes				
Casino				
Reseal Runway (RSV 08/09)	0	0	35,400	140,400
Evans Head				
Memorial Walk	65,000	0	0	0
Reseal Runway	0	100,000	0	0
Formal Carpark	0	0	15,000	0
Formal Visitor Camping Area	0	0	0	5,000
Total Aerodromes Capital Expenditure	65,000	100,000	50,400	145,400
Total Roads and Transport Services Capital Expenditure	5,025,394	4,225,494	4,007,930	4,005,513
Sewerage Services				
All Areas - to be allocated				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	35,000	35,000	35,000	35,000
Manhole Repairs to be allocated	10,000	10,000	10,000	10,000
Relining Program	500,000	500,000	500,000	500,000
Sewerage Pump Stations				
Casino				
PS1 Upgrade	0	0	625,000	0
PS4 Upgrade	0	0	0	220,000
PS7 Upgrade	0	175,000	0	0
PS8 Upgrade	0	0	170,000	0
PS10 Upgrade	0	260,000	0	0
PS12 Upgrade	0	0	0	215,000
Coraki				
PS1 & RM Upgrade	490,000	0	0	0
PS2 Upgrade	710,000	0	0	0
Evans Head				
PS2 Upgrade	0	271,000	0	0
PS3 Upgrade	0	294,000	0	0
PS7 Upgrade	0	438,000	0	0
Sewerage Treatment Plants				
Casino				
Inlet Works Upgrade	150,000	1,300,000	0	0
Relocate Golf Course re-use offtake	0	0	30,000	0
Sewerage System Improvements	0	0	0	100,000
Renewals to be specified	0	240,000	220,000	70,000
Chemical P Removal (Hydroscience Report)	0	0	200,000	0
Biosolids Management Investigations	0	0	0	50,000
WAS Magflow Flow Monitoring	5,000	0	0	0
Sampling Equipment (Hach, Drying Oven)	10,000	0	0	0
Coraki				
New Inlet Works	150,000	720,000	0	0
Renewals to be specified	0	200,000	0	0
Chemical P Removal & Sludge Handling	0	0	0	480,000
Horizontal Sand Filter Tertiary Pond	20,000	0	0	0
Tertiary Pond Baffles Upgrade	10,000	0	0	0
Evans Head				
STP Construction Stage 2	0	100,000	500,000	2,300,000
Total Sewerage Services Capital Expenditure	2,120,000	4,573,000	2,320,000	4,010,000

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Transport and Infrastructure Capital Expenditure (continued)				
Water Supplies				
<i>Mains Replacements</i>				
Casino Mains - to be allocated	350,000	350,000	350,000	350,000
Coraki Mains - to be allocated	40,000	110,000	60,000	45,000
Evans Head Mains - to be allocated	80,000	60,000	70,000	70,000
<i>Water Meter Replacement Program</i>				
Meter Replacement Program - Planned	10,000	10,000	10,000	10,000
Meter/Service Installations	10,000	10,000	10,000	10,000
<i>Water Reservoirs</i>				
North Res 1 Invest Replace	20,000	0	0	0
North Res 1 Replacement	0	50,000	1,100,000	0
North Res 3 Repair Spalling Concrete	340,000	0	0	0
Low Zone Reservoir Seal Leaks	200,000	0	0	0
<i>Water Treatment Plants</i>				
Jabour Weir Fishway Replace Rockbolts	60,000	450,000	0	0
Emergency Source Design & Construction	0	200,000	500,000	0
Replace Filter Media	125,000	0	0	0
Replace Filter Baffles	45,000	0	0	0
Replace Soda Ash Feeders	75,000	0	0	0
Replace Polyelectrolyte Feeders	60,000	0	0	0
<i>Other</i>				
Supply System Improvements Casino	0	0	0	200,000
Supply System Improvements Lower River	0	0	0	200,000
Provide Water to new release areas Lower River	0	0	192,000	0
Water Renewals to be allocated	0	300,000	340,000	390,000
TOC Analyser	50,000	0	0	0
Total Water Supplies Capital Expenditure	1,465,000	1,540,000	2,632,000	1,275,000
Quarries				
<i>Petersons Quarry</i>				
Rehabilitation & Revegetation	10,000	10,000	10,000	10,000
Total Petersons Quarry Capital Expenditure	10,000	10,000	10,000	10,000
<i>Woodview Quarry</i>				
Rehabilitation & Revegetation	10,000	10,000	10,000	10,000
Total Woodview Quarry Capital Expenditure	10,000	10,000	10,000	10,000
Total Quarries Capital Expenditure	20,000	20,000	20,000	20,000
Total Transport and Infrastructure Capital Expenditure	10,252,057	10,648,494	9,269,930	9,570,513
Governance and Process Capital Expenditure				
Corporate Support Services - Council Offices				
Office Furniture	10,000	10,000	10,000	10,000
Evans Head Office/Library- Office Modifications	0	750,000	0	0
Total Corporate Support Services - Council Offices Capital Expenditure	10,000	760,000	10,000	10,000
Engineering Support, Stores and Depots				
<i>Engineering Support Services</i>				
Office Furniture	5,000	5,000	5,000	5,000
Total Engineering Support Services Capital Expenditure	5,000	5,000	5,000	5,000
<i>Works Depots</i>				
Casino Works Depot				
Fencing & Improvements	10,000	20,000	20,000	20,000
Reflect/Recover Software	30,000	0	0	0
Lunchroom Upgrade	50,000	0	0	0
Light Vehicle Carpark (near Lunchroom)	30,000	0	0	0
Pavement Rehabilitation & Sealing	30,000	0	30,000	0
Awnings for Vehicle Storage	0	15,000	0	0
Coraki Works Depot				
Depot Shed Construction	220,000	0	0	0
Evans Head Works Depot				
Bulk Material Concrete Storage Bins	10,000	40,000	0	0
Improvements (Fencing/Sealing/Storage)	10,000	10,000	10,000	10,000
Trade Waste Upgrade	15,000	0	0	0
Total Works Depots Capital Expenditure	405,000	85,000	60,000	30,000
Total Engineering Support, Stores and Depots	410,000	90,000	65,000	35,000

**Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Capital Works Program 2014/2015 - 2017/2018
Scenario: Rates Special Variation Approved**

Description	Estimate	Estimate	Estimate	Estimate
	2014/2015	2015/2016	2016/2017	2017/2018
Governance and Process Capital Expenditure (continued)				
Fleet Management				
<i>Workshops</i>				
Plant Purchases	30,000	30,000	30,000	30,000
Total Workshops Capital Expenditure	30,000	30,000	30,000	30,000
<i>Plant Operations</i>				
Plant Purchases	1,960,000	1,960,000	1,960,000	1,960,000
Total Plant Operations Capital Expenditure	1,960,000	1,960,000	1,960,000	1,960,000
Total Fleet Management Capital Expenditure	1,990,000	1,990,000	1,990,000	1,990,000
Total Governance and Process Capital Expenditure	2,410,000	2,840,000	2,065,000	2,035,000
Total Capital Expenditure	19,425,293	15,442,307	13,584,689	13,489,291

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Restricted Assets Schedule (All Funds)
Scenario: Rates Special Variation Approved

Description	2014/2015				2015/2016				2016/2017				2017/2018			
	Opening Balance 01-Jul-14	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-15	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-16	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-17	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-18			
General Fund																
External Restrictions																
Unexpended Grant - Evans Head Landcare	4,600	(4,000)	0	600	0	0	600	0	0	600	0	0	600			
Unexpended Grant - Roads to Recovery Federal Grant	0	0	0	0	0	0	0	0	0	0	0	0	0			
Unexpended Grant - Financial Assistance Grant 2014/2015 Advance Payment	2,392,600	0	0	2,392,600	0	0	2,392,600	0	0	2,392,600	0	0	2,392,600			
Unexpended Grant - RMS Natural Disaster Dec 10/Jan 11	79,100	0	0	79,100	0	0	79,100	0	0	79,100	0	0	79,100			
Unexpended Grant - RMS Woodburn Bus Bay	3,400	0	0	3,400	0	0	3,400	0	0	3,400	0	0	3,400			
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,400	0	0	4,400	0	0	4,400	0	0	4,400	0	0	4,400			
Unexpended Grant - Waste and Sustainability Improvement Program	3,100	0	0	3,100	0	0	3,100	0	0	3,100	0	0	3,100			
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	48,000	0	0	48,000	0	0	48,000	0	0	48,000	0	0	48,000			
Unexpended Grant - Dept Families Volunteer Grants Evans Head Rec Hall	200	0	0	200	0	0	200	0	0	200	0	0	200			
Unexpended Contribution - RUCRL Vehicle Replacement Fund	75,000	(65,000)	0	10,000	15,000	0	25,000	15,000	0	40,000	(10,000)	0	30,000			
Unexpended Contribution - Casino Basketball Association (Colley Park, ISC)	0	0	0	0	0	0	0	0	0	0	0	0	0			
Unexpended Contribution - Hannigan DA 2005/188 Benns Road	10,300	0	0	10,300	0	0	10,300	0	0	10,300	0	0	10,300			
Unexpended Contribution - Statecover OH&S Incentive Works	134,600	0	0	134,600	0	0	134,600	0	0	134,600	0	0	134,600			
Unexpended Contribution - Parks & Wildlife Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000			
Unexpended Contribution - Broadwater Sugar Mill DA 2002/292 Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000			
Unexpended Contribution - Insurance Claim - Woodburn Visitor Centre	41,500	0	0	41,500	0	0	41,500	0	0	41,500	0	0	41,500			
Unexpended Loan - Colley Park Sports Stadium	1,400,000	(1,400,000)	0	0	0	0	0	0	0	0	0	0	0			
Domestic Waste Management	2,257,230	(615,013)	72,200	1,714,417	(345,188)	60,000	1,429,229	(218,054)	51,500	1,262,675	436,299	47,400	1,746,374			
On-Site Sewerage Fees	100,200	29,350	0	129,550	30,831	0	160,381	32,370	0	192,751	33,972	0	226,723			
Stormwater Management Service Charge	31,100	10,000	0	41,100	15,250	0	56,350	20,631	0	76,981	26,147	0	103,128			
Section 94 - Community Services	44,000	0	1,400	45,400	0	1,600	47,000	0	1,700	48,700	0	1,800	50,500			
Section 94 - Road Network (new)	98,600	0	3,200	101,800	0	3,600	105,400	0	3,800	109,200	0	4,100	113,300			
Section 94 - Quarry Road Contributions	0	400	0	400	465	0	865	533	0	1,398	605	0	2,003			
Section 94 - Ex Copmanhurst Roads	75,500	0	2,400	77,900	0	2,700	80,600	0	2,900	83,500	0	3,100	86,600			
Section 94 - Ex Copmanhurst Community Facilities	4,300	0	100	4,400	0	200	4,600	0	200	4,800	0	200	5,000			
Section 94 - Ex Copmanhurst Bushfire	8,100	0	300	8,400	0	300	8,700	0	300	9,000	0	300	9,300			
Section 94 - Rural Development Heavy Haulage	59,400	40,000	1,900	101,300	40,000	3,500	144,800	40,000	5,200	190,000	40,000	7,100	237,100			
Section 94A - Development Contributions Plan	49,900	150,000	1,600	201,500	(150,000)	7,100	58,600	0	2,100	60,700	120,000	2,300	183,000			
Contributions to Kerb & Guttering	3,700	0	0	3,700	0	0	3,700	0	0	3,700	0	0	3,700			
Contributions to Roadworks	104,000	0	0	104,000	0	0	104,000	0	0	104,000	0	0	104,000			
Controlled Trust Funds	47,500	0	0	47,500	0	0	47,500	0	0	47,500	0	0	47,500			
Bonds & Deposits (General Fund)	322,700	0	0	322,700	0	0	322,700	0	0	322,700	0	0	322,700			
Total External Restrictions	7,503,030	(1,854,263)	83,100	5,731,867	(393,642)	79,000	5,417,224	(109,519)	67,700	5,375,406	647,022	66,300	6,088,728			
Internal Restrictions																
Employee Leave Entitlements - Richmond Valley Council	721,600	0	23,100	744,700	0	26,100	770,800	0	27,700	798,500	0	29,900	828,400			
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	43,400	0	1,400	44,800	0	1,600	46,400	0	1,700	48,100	0	1,800	49,900			
Richmond Upper Clarence Regional Library	319,296	(58,637)	10,200	270,859	0	9,500	280,359	0	10,100	290,459	0	10,900	301,359			
Unexpended Rates Special Variation	25,000	12,163	0	37,163	46,860	0	84,023	(84,023)	0	0	0	0	0			
Evans Head Memorial Aerodrome Fund	(36,900)	(116,438)	0	(153,338)	97,201	0	(56,137)	(69,198)	0	(125,334)	(60,636)	0	(185,970)			
Insurance Reserve	86,500	0	2,800	89,300	0	3,100	92,400	0	3,300	95,700	0	3,600	99,300			
Plant Replacement	469,300	(314,982)	15,000	169,318	62,590	5,900	237,808	146,462	8,600	392,869	238,259	14,700	645,829			
Real Estate and Infrastructure	516,450	963,799	16,500	1,496,749	2,989,031	52,400	4,538,180	(339,302)	163,400	4,362,277	(347,063)	163,600	4,178,814			
Petersons Quarry	475,500	(457,806)	15,200	32,894	236,426	1,200	270,520	244,609	9,700	524,829	(485,960)	19,700	58,569			
Woodview Quarry	541,800	(475,889)	17,300	83,211	334,045	2,900	420,156	345,497	15,100	780,753	(502,862)	29,300	307,190			
Quarry Rehabilitation	50,900	(1,800)	1,600	50,700	(1,800)	1,800	50,700	(1,800)	1,800	50,700	(1,800)	1,900	50,800			
Casino Saleyards	158,770	48,285	5,100	212,155	52,120	7,400	271,676	55,440	9,800	336,916	58,465	12,600	407,981			
Other Waste Management	1,113,300	0	35,600	1,148,900	0	40,200	1,189,100	0	42,800	1,231,900	0	46,200	1,278,100			
Other Waste Management - Plant Reserve	621,800	331,000	19,900	972,700	375,000	34,000	1,381,700	56,775	49,700	1,488,175	28,819	55,800	1,572,794			
Rural Road Safety Program	0	0	0	0	0	0	0	0	0	0	0	0	0			
RMS State Roads Maintenance Contract	277,100	0	8,900	286,000	0	10,000	296,000	0	10,700	306,700	0	11,500	318,200			
Public Cemeteries Perpetual Maintenance Reserve	421,800	19,440	13,500	454,740	923	15,900	471,563	2,451	17,000	491,014	34,024	18,400	543,439			
Revolving Energy and Sustainability Fund - RVC	(151,400)	0	0	(151,400)	0	0	(151,400)	0	0	(151,400)	0	0	(151,400)			
Revolving Energy and Sustainability Fund - RUCRL	8,300	0	300	8,600	0	300	8,900	0	300	9,200	0	300	9,500			
Carry Over Works	23,500	(23,500)	0	0	0	0	0	0	0	0	0	0	0			
Total Internal Restrictions	5,686,016	(74,365)	186,400	5,798,051	4,192,397	212,300	10,202,748	356,911	371,700	10,931,359	(1,038,753)	420,200	10,312,806			
Total General Fund Restrictions	13,189,046	(1,928,628)	269,500	11,529,918	3,798,754	291,300	15,619,973	247,392	439,400	16,306,764	(391,731)	486,500	16,401,534			

Richmond Valley Council Delivery Program 2014/18 & Operational Plan 2014/15
Restricted Assets Schedule (All Funds)
Scenario: Rates Special Variation Approved

Description	2014/2015				2015/2016				2016/2017				2017/2018
	Opening Balance 01-Jul-14	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-15	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-16	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-17	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30-Jun-18
Sewerage Fund													
External Restrictions													
Section 64 Headworks Contributions	2,789,200	(268,300)	78,300	2,599,200	(263,000)	63,000	2,399,200	(283,200)	83,200	2,199,200	(285,400)	85,400	1,999,200
Unexpended Loan - Evans Head/Woodburn Sewerage	832,100	(832,100)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Loan - Broadwater Sewerage	2,015,600	(2,015,600)	0	0	0	0	0	0	0	0	0	0	0
Infrastructure Replacement	6,116,100	1,742,128	171,700	8,029,928	(2,975,737)	194,500	5,248,692	(598,668)	182,025	4,832,049	(2,082,506)	187,782	2,937,325
Total Sewerage Fund Restrictions	11,753,000	(1,373,872)	250,000	10,629,128	(3,238,737)	257,500	7,647,892	(881,868)	265,225	7,031,249	(2,367,906)	273,182	4,936,525
Water Fund													
External Restrictions													
Section 64 Contributions	1,453,600	101,700	48,300	1,603,600	88,700	61,300	1,753,600	75,100	74,900	1,903,600	(25,700)	175,700	2,053,600
Infrastructure Replacement	1,255,700	(477,421)	41,700	819,979	(370,647)	31,400	480,732	(1,339,258)	20,581	(837,945)	287,271	(77,355)	(628,029)
Total Water Fund Restrictions	2,709,300	(375,721)	90,000	2,423,579	(281,947)	92,700	2,234,332	(1,264,158)	95,481	1,065,655	261,571	98,345	1,425,571
Total Restrictions (All Funds)	27,651,346	(3,678,220)	609,500	24,582,626	278,070	641,500	25,502,196	(1,898,634)	800,106	24,403,669	(2,498,066)	858,027	22,763,630