

Richmond  
Valley  
Council



# Operational Plan 2018/2019 (including Financial Estimates 2018/2022)

Adopted by Council 26 June 2018

**Richmond Valley Council recognises the people of the Bundjalung Nations as Custodians and Traditional Owners of this land and we value and appreciate the continuing cultural connection to lands, their living culture and their unique role in the life of this region in the past, present and future.**

**Richmond Valley Council**

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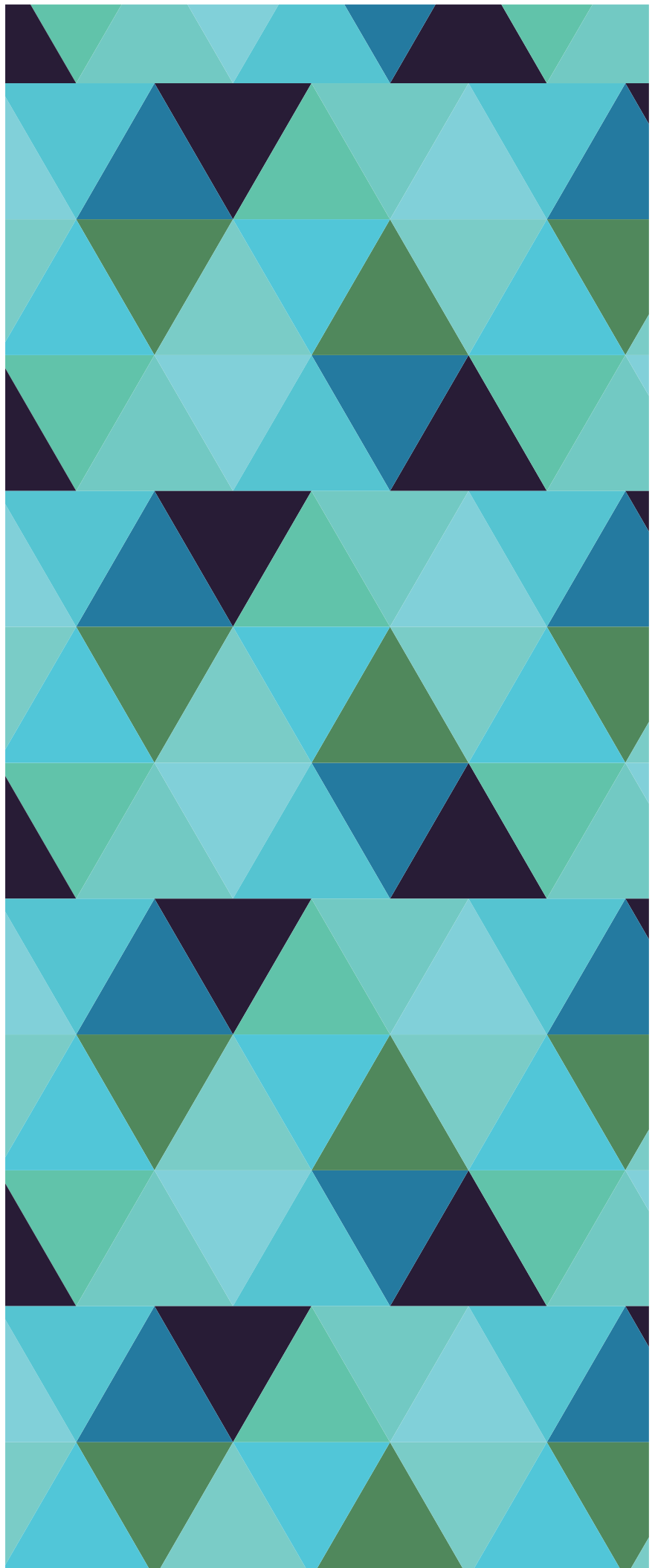


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**Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates**

**Budget Summary and Cash Result**

Original Budget 2017/2018	Revised Budget 31-Dec-17	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
		Operating Revenue					
7,181,381	7,868,591	Connecting People & Places	2.9%	7,389,740	7,579,914	7,781,877	7,989,255
3,727,877	4,673,069	Growing our Economy	-8.0%	3,429,085	3,556,879	3,567,976	3,678,848
20,314,338	20,438,186	Looking after our Environment	6.1%	21,555,464	22,859,761	23,709,231	24,585,882
22,340,438	20,200,056	Making Council Great	3.3%	23,071,022	23,670,638	24,251,319	24,887,431
53,564,034	53,179,902	Total Operating Revenue	3.5%	55,445,311	57,667,192	59,310,402	61,141,416
		Operating Expenditure					
22,551,517	23,482,132	Connecting People & Places	3.7%	23,390,787	24,004,325	24,491,222	24,911,596
5,429,048	6,522,847	Growing our Economy	5.3%	5,719,382	5,989,270	6,083,102	6,943,247
20,695,046	20,869,822	Looking after our Environment	4.0%	21,520,204	21,987,520	22,369,304	22,901,951
6,583,270	6,653,999	Making Council Great	-1.0%	6,515,588	6,664,350	6,951,194	6,984,350
55,258,881	57,528,800	Total Operating Expenditure	3.4%	57,145,962	58,645,466	59,894,821	61,741,144
(1,694,847)	(4,348,898)	Operating Result before Capital Grants and Contributions	0.3%	(1,700,651)	(978,273)	(584,419)	(599,728)
6,186,076	9,702,237	Add: Capital Revenue Capital Grants & Contributions	95.8%	12,109,512	3,101,599	2,215,522	2,064,301
4,491,229	5,353,339	Operating Result including Capital Grants and Contributions	131.8%	10,408,861	2,123,326	1,631,103	1,464,572
		Add: Non-Cash Expenses					
13,677,001	13,677,001	Depreciation	3.7%	14,184,735	14,597,839	14,909,503	15,253,567
86,488	86,488	Rehabilitation Borrowing Expenses	-22.6%	66,929	68,401	69,974	71,723
277,000	277,000	Quarry Inventory Movements	8.3%	300,000	310,000	(385,000)	318,000
		Add: Non-Operating Funds Employed					
1,981,935	1,981,935	Loan Funds Used	0.9%	2,000,000	0	0	0
1,300	1,300	Deferred Debtor Repayments	0.0%	1,300	1,300	1,300	1,300
3,101,246	3,105,581	Proceeds from Sale of Assets	20.1%	3,724,973	1,862,791	1,736,688	2,220,148
		Less: Funds Deployed for Non-Operating Purposes					
25,001,908	29,280,433	Asset Acquisition	18.0%	29,502,829	19,259,463	14,336,556	12,506,662
0	0	Deferred Debtor Advances	0.0%	0	0	0	0
2,067,243	2,067,243	Loan Repayments	14.6%	2,369,833	2,567,160	2,686,071	2,812,653
(3,452,952)	(6,865,032)	Cash Surplus/(Deficit)	-65.7%	(1,185,864)	(2,862,966)	940,941	4,009,995
		Equity Movements					
(3,567,083)	(7,038,039)	Restricted Funds - Increase/(Decrease)	-63.8%	(1,291,408)	(2,965,792)	945,896	3,893,640
114,131	173,007	Working Funds - Increase/(Decrease)	-7.5%	105,544	102,825	(4,956)	116,355

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Our Priority: Connecting People and Places - Budget Summary

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
51,592	54,078			Operating Revenue					
0	0			Festivals and Events	-58.7%	21,313	21,952	22,611	23,289
1,120,181	1,129,946			Swimming Pools	0.0%	0	0	0	0
990,352	1,410,688			Libraries	7.2%	1,200,310	1,230,801	1,264,700	1,299,531
314,241	314,241			Emergency Management	7.5%	1,064,657	1,096,597	1,129,495	1,163,380
192,499	192,499			Cemeteries	3.0%	323,669	333,378	343,381	353,683
90,083	90,083			Sports Grounds, Parks and Facilities	9.6%	210,980	213,103	219,412	225,908
4,408,136	4,645,859			Community Centres and Halls	-1.8%	88,462	91,115	93,848	96,664
0	0			Building and Maintaining Roads	1.6%	4,480,349	4,592,968	4,708,430	4,826,800
14,297	31,197			Community Engagement, Consultation and Communication	0.0%	0	0	0	0
				Community Programs and Grants	-100.0%	0	0	0	0
7,181,381	7,868,591			<b>Total Operating Revenue</b>	2.9%	7,389,740	7,579,914	7,781,877	7,989,255
285,832	297,468			Operating Expenditure					
695,961	695,961			Festivals and Events	-19.4%	230,283	235,000	240,139	245,548
1,892,529	1,902,294			Swimming Pools	-1.8%	683,457	701,216	717,043	736,432
1,814,820	2,216,838			Libraries	9.9%	2,080,450	2,150,243	2,201,387	2,253,549
341,959	341,959			Emergency Management	6.6%	1,934,548	1,976,344	2,018,919	2,067,347
2,533,912	2,527,358			Cemeteries	3.4%	353,668	362,104	370,787	380,504
642,490	642,490			Sports Grounds, Parks and Facilities	3.4%	2,619,975	2,688,299	2,735,226	2,800,799
13,832,254	14,329,104			Community Centres and Halls	-0.1%	641,994	659,664	674,802	693,664
258,122	258,122			Building and Maintaining Roads	3.8%	14,359,020	14,732,911	15,022,040	15,209,481
253,638	270,538			Community Engagement, Consultation and Communication	-12.1%	226,876	232,173	238,146	244,433
				Community Programs and Grants	2.7%	260,516	266,371	272,734	279,839
22,551,517	23,482,132			<b>Total Operating Expenditure</b>	3.7%	23,390,787	24,004,325	24,491,222	24,911,596
(15,370,136)	(15,613,541)			<b>Operating Result - Surplus/(Deficit)</b>	4.1%	(16,001,047)	(16,424,411)	(16,709,345)	(16,922,342)
(7,693,300)	(7,936,705)			<b>Operating Cash Result - Surplus/(Deficit)</b>	5.1%	(8,087,816)	(8,344,963)	(8,452,306)	(8,467,827)
				Capital Movements					
				Add: Capital Grants and Contributions		3,266,712	1,268,349	1,268,695	1,269,047
				Add: Loan Funds Used		1,000,000	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		1,000	1,000	1,000	1,000
				Add: Transfer from Reserves		1,642,861	620,789	535,766	340,681
				Less: Capital Expenditure		10,497,509	5,470,772	5,578,751	5,490,952
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		637,979	703,806	729,701	757,002
				Less: Transfer to Reserves		1,346,505	11,154	17,901	30,234
				<b>Capital Cash Result - Surplus/(Deficit)</b>		(6,571,421)	(4,295,593)	(4,520,891)	(4,667,461)
				<b>Program Cash Result - Surplus/(Deficit)</b>		(14,659,237)	(12,640,557)	(12,973,197)	(13,135,288)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
30,900	30,900	170500	0290	Events Management Contributions - Other	-100.0%	0	0	0	0
20,692	20,692	170550	0290	Events - Casino Beef Week Contributions - Other	3.0%	21,313	21,952	22,611	23,289
0	1,636	170552	0290	Events - Casino Fun Run Contributions - Other	0.0%	0	0	0	0
0	850	170664	0815	Events - RVC Christmas Street Party Market Stall Fees	0.0%	0	0	0	0
51,592	54,078			Total Operating Revenue	-58.7%	21,313	21,952	22,611	23,289
				Operating Expenditure					
1,200	1,200	170500	3025	Events Management - Ops Administration Expenses	43.6%	1,723	1,761	1,802	1,847
126,392	126,392	170500	3185	Employee Costs	-46.2%	68,048	69,750	71,703	73,712
5,458	5,458	170500	3245	Events - Street Banners	2.1%	5,570	5,697	5,835	5,985
1,950	1,950	170510	3238	Events - Anzac Day Events - Other	2.4%	1,996	2,044	2,098	2,154
7,578	7,578	170520	3238	Events - Australia Day Events - Other	2.2%	7,742	7,922	8,121	8,334
1,000	1,000	170530	3250	Events - Bentley Art Prize Events - Support Scheme - Cash	0.0%	1,000	1,000	1,000	1,000
1,106	1,106	170530	3252	Events - Support Scheme in-kind	2.4%	1,133	1,159	1,191	1,224
3,000	3,000	170540	3250	Events - Carnivale Italiano Events - Support Scheme - Cash	0.0%	3,000	3,000	3,000	3,000
100	100	170549	3025	Events - Casino Truck Show Administration Expenses	2.0%	102	104	106	109
2,200	2,200	170549	3250	Events - Support Scheme - Cash	-54.5%	1,000	1,000	1,000	1,000
1,500	1,500	170549	3252	Events - Support Scheme in-kind	82.3%	2,735	2,802	2,878	2,957
51,845	51,845	170550	3240	Events - Casino Beef Week Events - Signature Event Expenses	2.1%	52,923	54,134	55,420	56,835
500	500	170551	3250	Events - Casino Tennis Open Tournament Events - Support Scheme - Cash	0.0%	500	500	500	500
500	1,970	170552	3250	Events - Casino Fun Run Events - Support Scheme - Cash	2.4%	512	524	537	551
1,000	1,166	170552	7560	Roads - Traffic Control	2.4%	1,024	1,049	1,075	1,103
955	955	170554	3455	Events - Casino Relay for Life Operating Expenses	-100.0%	0	0	0	0
0	0	170554	3252	Events - Support Scheme in-kind	0.0%	979	979	979	979
232	232	170555	3250	Events - Beef Meets Reef Events - Support Scheme - Cash	337.9%	1,016	1,038	1,062	1,089
760	760	170555	3252	Events - Support Scheme in-kind	-100.0%	0	0	0	0
2,000	2,000	170560	3250	Events - Casino Show Events - Support Scheme - Cash	0.0%	2,000	2,000	2,000	2,000
9,353	9,353	170570	3238	Events - Co-opera Events - Other	-100.0%	0	9,827	0	10,325
1,000	1,000	170571	3250	Events - Coraki Art Prize Events - Support Scheme - Cash	0.0%	1,000	1,000	1,000	1,000
1,000	1,000	170580	3250	Events - Crankfest Events - Support Scheme - Cash	0.0%	1,000	1,000	1,000	1,000
2,000	2,000	170590	3250	Events - Evans Head Fishing Classic Events - Support Scheme - Cash	0.0%	2,000	2,000	2,000	2,000
200	200	170590	3252	Events - Support Scheme in-kind	2.5%	205	210	216	222
500	500	170600	3250	Events - Evans Head Golden Oldies Events - Support Scheme - Cash	-100.0%	0	0	0	0
1,000	1,000	170610	3250	Events - Evans Head Malibu Classic Events - Support Scheme - Cash	0.0%	1,000	1,000	1,000	1,000
3,000	3,000	170630	3250	Events - Great Eastern Fly-In Events - Support Scheme - Cash	0.0%	3,000	3,000	3,000	3,000

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Festivals and Events

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
1,500	1,500	170645	3250	Events - Northern Rivers Auto Spectacular Events - Support Scheme - Cash	0.0%	1,500	1,500	1,500	1,500
5,436	5,436	170650	3250	Events - Other Events Events - Support Scheme - Cash	188.9%	15,707	6,795	17,539	8,147
0	0	170650	3252	Events - Support Scheme in-kind	0.0%	0	0	0	0
25,000	25,000	170655	3250	Events - Primex Events - Support Scheme - Cash	0.0%	25,000	25,000	25,000	25,000
500	500	170660	3250	Events - Quota Club Fair Events - Support Scheme - Cash	0.0%	500	500	500	500
1,534	1,534	170662	3238	Events - Remembrance Day Events - Other	2.3%	1,570	1,609	1,653	1,699
8,334	8,334	170664	3252	Events - RVC Christmas Street Party Events - Support Scheme in-kind	2.1%	8,505	8,699	8,910	9,140
927	927	170666	3238	Events - Events & Ceremonies Events - Other	2.0%	946	968	991	1,017
10,000	20,000	170668	3250	Events - Sculpture Prize Events - Support Scheme - Cash	0.0%	10,000	10,000	10,000	10,000
3,072	3,072	170669	3252	Events - Woodburn Markets Events - Support Scheme in-kind	2.4%	3,147	3,225	3,314	3,405
1,200	1,200	170670	3250	Events - Woodburn River Festival Events - Support Scheme - Cash	0.0%	1,200	1,204	1,209	1,214
1,000	1,000	170671	3250	Events - Woodburn Orchid Spring Show Events - Support Scheme - Cash	0.0%	1,000	1,000	1,000	1,000
285,832	297,468			Total Operating Expenditure	-19.4%	230,283	235,000	240,139	245,548
(234,240)	(243,390)			Operating Result - Surplus/(Deficit)	-10.8%	(208,970)	(213,048)	(217,528)	(222,259)
(234,240)	(243,390)			Operating Cash Result - Surplus/(Deficit)	-10.8%	(208,970)	(213,048)	(217,528)	(222,259)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(208,970)	(213,048)	(217,528)	(222,259)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Swimming Pools

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Casino Swimming Pool					
2,228	2,228	280010	3330	Internal Expenses	1.9%	2,270	2,320	2,373	2,432
2,604	2,604	280010	3375	M & R - Buildings	2.1%	2,659	2,719	2,785	2,858
6,120	6,120	280010	3405	M & R - Other Structures	2.1%	6,247	6,388	6,542	6,711
126,700	126,700	280010	3455	Operating Expenses	-10.2%	113,770	116,359	119,122	122,184
				Coraki Swimming Pool					
1,969	1,969	280020	3330	Internal Expenses	1.9%	2,006	2,050	2,097	2,150
1,339	1,339	280020	3375	M & R - Buildings	2.2%	1,369	1,402	1,439	1,478
610	610	280020	3405	M & R - Other Structures	2.0%	622	635	649	666
41,350	41,350	280020	3455	Operating Expenses	-10.8%	36,900	37,717	38,591	39,561
				Evans Head Aquatic Centre					
1,386	1,386	280030	3375	M & R - Buildings	2.3%	1,418	1,450	1,487	1,528
2,909	2,909	280030	3405	M & R - Other Structures	2.1%	2,970	3,036	3,109	3,191
220,193	220,193	280030	3455	Operating Expenses	1.9%	224,406	230,514	237,001	244,079
				Woodburn Swimming Pool					
2,139	2,139	280040	3330	Internal Expenses	7.2%	2,292	2,342	2,395	2,455
1,407	1,407	280040	3375	M & R - Buildings	2.3%	1,439	1,473	1,511	1,552
921	921	280040	3405	M & R - Other Structures	2.2%	941	961	984	1,010
51,450	51,450	280040	3455	Operating Expenses	-11.3%	45,650	46,665	47,748	48,951
				Indirect Expenditure					
63,767	63,767	280991	3998	Activity Based Costing - Expense	4.2%	66,465	69,420	69,457	71,438
168,869	168,869	280990	3999	Depreciation	1.9%	172,033	175,765	179,753	184,188
695,961	695,961			Total Operating Expenditure	-1.8%	683,457	701,216	717,043	736,432
(695,961)	(695,961)			Operating Result - Surplus/(Deficit)	-1.8%	(683,457)	(701,216)	(717,043)	(736,432)
(527,092)	(527,092)			Operating Cash Result - Surplus/(Deficit)	-3.0%	(511,424)	(525,451)	(537,290)	(552,244)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(511,424)	(525,451)	(537,290)	(552,244)



Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Libraries

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
				Public Libraries Revenue					
44,407	53,719	220010	0530	Grant - Library - Disability & Geog Adj	3.0%	45,739	47,111	48,524	49,980
42,885	43,338	220010	0540	Grant - Library - Per Capita Subsidy	3.0%	44,172	45,497	46,862	48,268
				Richmond Upper Clarence Regional Library					
515	515	230010	0050	Book Borrowing Freight Fee	2.9%	530	546	562	579
150	150	230010	0070	Borrowers Card Replacement Fees	3.3%	155	160	165	170
289,753	289,753	230010	0230	Contributions - Kyogle Council	7.3%	310,807	322,070	332,560	341,995
1,093	1,093	230010	0290	Contributions - Other	1249.6%	14,751	5,160	1,195	1,231
584,243	584,243	230010	0310	Contributions - R/Valley Council	6.4%	621,705	644,414	665,522	684,454
2,395	2,395	230010	0340	Contributions - Staff Vehicles	3.0%	2,467	2,541	2,617	2,696
437	437	230010	0390	Damaged Book Fees	3.0%	450	464	478	492
1,311	1,311	230010	0450	Faxing/Scanning Charges	3.0%	1,350	1,391	1,433	1,476
1,061	1,061	230010	0460	Fees - Other	3.0%	1,093	1,126	1,160	1,195
1,000	1,000	230010	0480	Fines	3.0%	1,030	1,061	1,093	1,126
124,897	124,897	230010	0590	Grant Revenue	2.0%	127,395	129,943	132,542	135,193
615	615	230010	0720	Inter Library Loan Income	2.9%	633	652	672	692
19,096	19,096	230010	0730	Interest Income	3.0%	19,669	20,259	20,867	21,493
218	218	230010	0760	Laminating Fees	3.2%	225	232	239	246
150	150	230010	0780	Library Bag Sales	3.3%	155	160	165	170
955	955	230010	0810	Lost Book Fees	3.0%	984	1,014	1,044	1,075
5,000	5,000	230010	0860	Printing Fees	40.0%	7,000	7,000	7,000	7,000
1,120,181	1,129,946			Total Operating Revenue	7.2%	1,200,310	1,230,801	1,264,700	1,299,531
				Operating Expenditure					
				Casino Library					
2,094	2,094	220100	3330	Internal Expenses	1.9%	2,133	2,181	2,230	2,286
9,381	9,381	220100	3375	M & R - Buildings	2.1%	9,576	9,795	10,035	10,295
1,854	1,854	220100	3395	M & R - Grounds	1.9%	1,889	1,931	1,975	2,024
2,060	2,060	220100	3400	M & R - Other	1.9%	2,100	2,146	2,196	2,250
33,012	33,012	220100	3455	Operating Expenses	-12.2%	28,969	30,031	31,154	32,352
				Coraki Library					
0	0	220200	3330	Internal Expenses	0.0%	3,723	3,805	3,893	3,990
1,030	1,030	220200	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
516	516	220200	3400	M & R - Other	1.9%	526	538	550	564
1,811	1,811	220200	3455	Operating Expenses	24.5%	2,255	2,338	2,426	2,520
				Evans Head Library					
1,030	1,030	220300	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
1,032	1,032	220300	3400	M & R - Other	1.9%	1,052	1,076	1,100	1,128
4,872	4,872	220300	3455	Operating Expenses	1.9%	4,965	5,074	5,191	5,321
				Regional Library Contributions					
692,069	701,834	220400	3455	Operating Expenses	5.9%	733,212	758,639	782,548	804,367
				Indirect Expenditure					
23,615	23,615	220991	3998	Activity Based Costing - Expense	8.8%	25,694	26,512	26,967	27,722
48,164	48,164	220990	3999	Depreciation	1.9%	49,079	50,160	51,313	52,597
				Richmond Upper Clarence Regional Library					
28,372	28,372	230010	3025	Administration Expenses	1.9%	28,911	29,547	30,227	30,982
589,690	589,690	230010	3185	Employee Costs	5.9%	624,477	655,595	675,787	694,666
199,699	199,699	230010	3195	Employee Leave Entitlements	9.4%	218,392	223,851	223,010	225,547
29,995	29,995	230010	3270	Fleet Expenses	2.0%	30,605	31,383	32,210	33,117
0	0	230010	3385	M & R - Equipment	0.0%	13,900	14,206	14,533	14,896
0	0	230010	3427	M & R - RFID	0.0%	8,000	8,176	8,364	8,573
67,195	67,195	230010	3455	Operating Expenses	5.0%	70,584	72,250	74,027	75,988
211	211	230010	3665	Recruitment Expenses	1.9%	215	220	225	231
24,527	24,527	230991	3998	Activity Based Costing - Expense	1.9%	24,993	25,543	26,130	26,783
130,300	130,300	230990	3999	Depreciation	48.2%	193,100	193,100	193,100	193,100
1,892,529	1,902,294			Total Operating Expenditure	9.9%	2,080,450	2,150,243	2,201,387	2,253,549
(772,348)	(772,348)			Operating Result - Surplus/(Deficit)	14.0%	(880,140)	(919,442)	(936,687)	(954,018)
(593,884)	(593,884)			Operating Cash Result - Surplus/(Deficit)	7.4%	(637,961)	(676,182)	(692,274)	(708,321)
				Capital Movements					
				Add: Capital Grants & Contributions		39,000	39,000	39,000	39,000
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		1,000	1,000	1,000	1,000
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		112,069	104,250	104,882	98,247
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		24,582	11,154	17,901	30,234
				Capital Cash Result - Surplus/(Deficit)		(96,651)	(75,404)	(82,783)	(88,482)
				Program Cash Result - Surplus/(Deficit)		(734,612)	(751,586)	(775,057)	(796,803)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
257,198	273,274	240010	0230	Fire Control Revenue					
282,595	297,860	240010	0250	Contributions - Kyogle Council	3.0%	265,000	272,950	281,139	289,573
447,250	498,970	240010	0550	Contributions - Lismore City Council	3.3%	292,000	300,760	309,783	319,076
309	309	240010	1180	Grant - RFS Subsidy	12.9%	504,850	519,996	535,596	551,664
				Rental Income	-0.6%	307	316	325	335
0	254,000	240018	0550	Fire Control - Fit out of Neville Bienke Dr Hanger					
				Grant - RFS Subsidy	0.0%	0	0	0	0
0	40,000	240019	0550	Fire Control - Old Bonalbo Station Toilet (Kyogle)					
				Grant - RFS Subsidy	0.0%	0	0	0	0
0	40,000	240020	0550	Fire Control - Rosebank Station Toilet (Lismore)					
				Grant - RFS Subsidy	0.0%	0	0	0	0
0	3,275	240056	0550	Fire Control - RVC - RCD Brigade Meter Box Upgrades					
				Grant - RFS Subsidy	0.0%	0	0	0	0
3,000	3,000	250000	0290	Emergency Services - SES					
				Contributions - Other	-16.7%	2,500	2,575	2,652	2,732
990,352	1,410,688			Total Operating Revenue	7.5%	1,064,657	1,096,597	1,129,495	1,163,380
				Operating Expenditure					
				Fire Control					
				Regional Fire Control Centre					
56,000	56,000	240040	3025	Administration Expenses	1.8%	57,000	58,254	59,595	61,084
30,500	30,500	240040	3435	M & R - Stations (RFS)	0.0%	30,500	31,171	31,888	32,685
12,000	12,000	240040	3415	M & R - Paging System (RFS)	-100.0%	0	0	0	0
50,500	50,500	240040	3455	Operating Expenses	-2.8%	49,100	50,950	52,902	54,982
0	0	240040	3780	Training - Brigades (RFS)	0.0%	9,000	9,198	9,410	9,645
1,584	1,584	240050	3025	Fire Control - RVC Zone					
				Administration Expenses	-10.5%	1,417	1,448	1,481	1,518
66,770	84,241	240050	3270	Fleet Expenses	23.0%	82,140	83,947	85,878	88,026
26,000	26,000	240050	3435	M & R - Stations (RFS)	0.0%	26,000	26,572	27,183	27,863
4,500	4,500	240050	3380	M & R - CABA (RFS)	40.0%	6,300	6,439	6,587	6,752
0	1,667	240050	3425	M & R - Radios	0.0%	1,667	1,704	1,743	1,787
11,502	11,335	240050	3455	Operating Expenses	4.3%	12,001	12,564	13,156	13,779
0	254,000	240057	3455	Fit out Neville Bienke Drive Hanger Grant					
				Operating Expenses	0.0%	0	0	0	0
10,000	10,000	240150	3020	Fire Control - RVC Zone Non Claimable					
				Additional Items (RFS)	0.0%	10,000	10,220	10,455	10,716
11,238	11,238	240150	3330	Internal Expenses	3.9%	11,677	11,933	12,208	12,514
94,478	94,478	240991	3998	Activity Based Costing - Expense	5.7%	99,909	102,889	104,303	107,019
209,000	209,000	240990	3999	Depreciation	12.7%	235,558	237,396	239,360	241,544
1,583	1,583	240300	3025	Fire Control - LCC Zone					
				Administration Expenses	-10.5%	1,417	1,448	1,481	1,518
63,270	80,741	240300	3270	Fleet Expenses	29.8%	82,140	83,947	85,878	88,026
26,667	26,500	240300	3435	M & R - Stations (RFS)	0.0%	26,667	27,254	27,881	28,578
4,500	4,500	240300	3380	M & R - CABA (RFS)	40.0%	6,300	6,439	6,587	6,752
0	1,667	240300	3425	M & R - Radios	0.0%	1,667	1,704	1,743	1,787
10,833	10,833	240300	3455	Operating Expenses	4.6%	11,334	11,882	12,458	13,064
0	40,000	240314	3455	Fire Control - LCC Zone - Rosebank Station Toilets					
				Operating Expenses	0.0%	0	0	0	0
1,583	1,583	240400	3025	Fire Control - Kyogle Zone					
				Administration Expenses	-10.5%	1,416	1,447	1,480	1,517
44,460	56,738	240400	3270	Fleet Expenses	29.8%	57,720	58,990	60,346	61,855
26,666	26,500	240400	3435	M & R - Stations (RFS)	0.0%	26,666	27,253	27,880	28,577
1,000	1,000	240400	3380	M & R - CABA (RFS)	40.0%	1,400	1,431	1,464	1,501
0	1,666	240400	3425	M & R - Radios	0.0%	1,666	1,703	1,742	1,786
10,832	50,832	240400	3455	Operating Expenses	4.6%	11,332	11,880	12,456	13,061
				Statutory Contributions					
104,000	104,545	240500	3455	NSW Fire and Rescue					
				Operating Expenses	3.8%	108,000	110,376	112,915	115,738
285,817	275,955	240505	3455	NSW Rural Fire Service - Richmond Valley Council					
				Operating Expenses	4.6%	299,000	305,578	312,606	320,421
282,595	297,860	240510	3455	NSW Rural Fire Service - Lismore City Council					
				Operating Expenses	3.3%	292,000	298,424	305,288	312,920
257,198	273,274	240515	3455	NSW Rural Fire Service - Kyogle Council					
				Operating Expenses	3.0%	265,000	270,830	277,059	283,985

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Emergency Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
44,000	38,274	250005	3455	Emergency Services Levy Operating Expenses	-9.1%	40,000	40,880	41,820	42,866
				Casino SES					
1,175	1,175	250010	3330	Internal Expenses	104.0%	2,397	2,450	2,506	2,568
2,191	2,191	250010	3375	M & R - Buildings	-24.6%	1,653	1,691	1,734	1,778
2,223	2,223	250010	3455	Operating Expenses	-9.6%	2,010	2,066	2,126	2,191
				Broadwater SES					
819	819	250020	3270	Fleet Expenses	-100.0%	0	0	0	0
3,485	3,485	250020	3330	Internal Expenses	1.9%	3,551	3,630	3,713	3,805
360	360	250020	3375	M & R - Buildings	67.2%	602	616	632	649
102	102	250020	3405	M & R - Other Structures	-100.0%	0	0	0	0
500	500	250020	3455	Operating Expenses	-44.0%	280	294	309	324
				Coraki SES					
2,650	2,650	250030	3330	Internal Expenses	-97.8%	57	58	59	60
360	360	250030	3375	M & R - Buildings	67.2%	602	616	632	649
400	400	250030	3455	Operating Expenses	-40.0%	240	252	265	278
				Woodburn SES					
8,650	8,650	250040	3330	Internal Expenses	-17.7%	7,116	7,272	7,440	7,626
1,511	1,511	250040	3375	M & R - Buildings	2.8%	1,553	1,589	1,629	1,671
1,952	1,952	250040	3405	M & R - Other Structures	-35.7%	1,255	1,286	1,319	1,354
800	800	250040	3455	Operating Expenses	-40.0%	480	504	529	555
				Emergency Committee					
1,582	1,582	250090	3455	Operating Expenses	-100.0%	0	0	0	0
				Indirect Expenditure					
14,615	14,615	250991	3998	Activity Based Costing - Expense	10.6%	16,158	16,666	16,945	17,410
22,369	22,369	250990	3999	Depreciation	36.8%	30,600	31,203	31,847	32,563
1,814,820	2,216,838			Total Operating Expenditure	6.6%	1,934,548	1,976,344	2,018,919	2,067,347
(824,468)	(806,150)			Operating Result - Surplus/(Deficit)	5.5%	(869,891)	(879,747)	(889,424)	(903,967)
(593,099)	(574,781)			Operating Cash Result - Surplus/(Deficit)	1.8%	(603,733)	(611,148)	(618,217)	(629,860)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(603,733)	(611,148)	(618,217)	(629,860)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Cemeteries

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
67,531	67,531	330010	0090	Casino Cemetery					
123,806	123,806	330010	0100	Cemeteries - Reservation Fees	3.0%	69,557	71,644	73,793	76,007
40,518	40,518	330010	0110	Cemeteries - Burial Fees	3.0%	127,520	131,346	135,286	139,345
562	562	330010	0120	Cemeteries - Perpetual Maintenance Fees	3.0%	41,734	42,986	44,276	45,604
1,688	1,688	330010	0130	Cemeteries - Grazing Rights	3.0%	579	596	614	632
				Cemeteries - Other Fees	3.0%	1,739	1,791	1,845	1,900
				Coraki Cemetery					
11,705	11,705	330020	0090	Cemeteries - Reservation Fees	3.0%	12,056	12,418	12,791	13,175
14,632	14,632	330020	0100	Cemeteries - Burial Fees	3.0%	15,071	15,523	15,989	16,469
4,502	4,502	330020	0110	Cemeteries - Perpetual Maintenance Fees	3.0%	4,637	4,776	4,919	5,067
338	338	330020	0130	Cemeteries - Other Fees	3.0%	348	358	369	380
				Evans Head Cemetery					
13,506	13,506	330030	0090	Cemeteries - Reservation Fees	3.0%	13,911	14,328	14,758	15,201
25,887	25,887	330030	0100	Cemeteries - Burial Fees	3.0%	26,664	27,464	28,288	29,137
9,004	9,004	330030	0110	Cemeteries - Perpetual Maintenance Fees	3.0%	9,274	9,552	9,839	10,134
562	562	330030	0130	Cemeteries - Other Fees	3.0%	579	596	614	632
314,241	314,241			Total Operating Revenue	3.0%	323,669	333,378	343,381	353,683
				Operating Expenditure					
				Casino Lawn Cemetery					
103,928	0	330010	3185	Employee Costs	-100.0%	0	0	0	0
13,523	19,251	330010	3270	Fleet Expenses	47.3%	19,913	20,379	20,892	21,444
3,583	10,783	330010	3375	M & R - Buildings	208.0%	11,037	11,295	11,578	11,883
18,768	31,668	330010	3455	Operating Expenses	70.9%	32,080	32,809	33,595	34,458
0	20,300	330010	4310	Grave Digging	0.0%	19,836	20,301	20,815	21,365
6,180	48,680	330010	4311	Mowing	709.7%	50,037	51,249	52,618	54,051
0	7,900	330010	4321	Garden Maintenance	0.0%	8,089	8,289	8,513	8,746
0	3,000	330010	4323	Street Tree Maintenance	0.0%	3,096	3,173	3,262	3,352
0	4,400	330010	4421	Toilets - Cleaning	0.0%	4,583	4,696	4,825	4,958
				Casino West St Cemetery					
20,899	0	330012	3185	Employee Costs	-100.0%	0	0	0	0
8,240	14,240	330012	3455	Operating Expenses	77.0%	14,588	14,929	15,304	15,705
6,180	19,579	330012	4311	Mowing	218.9%	19,707	20,187	20,731	21,299
0	1,500	330012	4323	Street Tree Maintenance	0.0%	1,548	1,587	1,631	1,676
				Coraki Cemetery					
28,000	28,000	330020	3455	Operating Expenses	1.9%	28,532	29,160	29,831	30,577
				Evans Head Lawn Cemetery					
25,000	25,000	330030	3455	Operating Expenses	1.9%	25,475	26,035	26,634	27,300
				Woodburn Cemetery					
13,000	13,000	330040	3455	Operating Expenses	1.9%	13,247	13,538	13,849	14,195
				Other Expenses					
4,884	4,884	330090	3185	Employee Costs	2.5%	5,006	5,131	5,006	5,006
5,471	5,471	330090	3330	Internal Expenses	1.9%	5,575	5,698	5,829	5,974
100	100	330090	3455	Operating Expenses	-100.0%	0	0	0	0
				Indirect Expenditure					
72,648	72,648	330991	3998	Activity Based Costing - Expense	9.5%	79,544	81,613	83,562	85,895
11,555	11,555	330990	3999	Depreciation	1.9%	11,775	12,035	12,312	12,620
341,959	341,959			Total Operating Expenditure	3.4%	353,668	362,104	370,787	380,504
(27,718)	(27,718)			Operating Result - Surplus/(Deficit)	8.2%	(29,999)	(28,726)	(27,406)	(26,821)
(16,163)	(16,163)			Operating Cash Result - Surplus/(Deficit)	12.8%	(18,224)	(16,691)	(15,094)	(14,201)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		58,224	81,691	35,094	54,201
				Less: Asset Acquisition		40,000	65,000	20,000	40,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		18,224	16,691	15,094	14,201
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
				Sports Grounds Revenue					
1,688	1,688	290000	0290	Contributions - Other	3.0%	1,739	1,791	1,845	1,900
36,354	36,354	290000	0460	Fees - Other	3.0%	37,445	38,568	39,725	40,917
112	112	290000	1180	Rental Income	2.7%	115	118	122	126
				Casino Sports Stadium					
0	0	290109	0290	Contributions - Other	0.0%	4,000	0	0	0
30,000	30,000	290109	1180	Rental Income	3.0%	30,900	31,827	32,782	33,765
				Parks & Gardens Revenue					
49,600	49,600	300010	0260	Contributions - LPMA/NCAT	3.0%	51,088	52,621	54,200	55,826
1,126	1,126	300010	0460	Fees - Other	3.0%	1,160	1,195	1,231	1,268
0	0	300010	0700	Insurance Claims Received	0.0%	0	0	0	0
14,069	14,069	300010	1180	Rental Income	3.0%	14,491	14,926	15,374	15,835
				Coraki Caravan Park					
20,000	20,000	300310	0085	Caravan Park - Short Term Powered Site	50.0%	30,000	30,900	31,827	32,782
2,000	2,000	300310	0086	Caravan Park - Short Term Unpowered Site	3.0%	2,060	2,122	2,186	2,252
				Casino Showground Revenue					
6,180	6,180	310010	0320	Contributions - Race Club Electricity Fees	3.0%	6,365	6,556	6,753	6,956
1,030	1,030	310010	0460	Fees - Other	3.0%	1,061	1,093	1,126	1,160
5,150	5,150	310010	1180	Rental Income	3.0%	5,305	5,464	5,628	5,797
				Evans Head Surf Club Revenue					
21,700	21,700	310030	0260	Contributions - LPMA/NCAT	3.0%	22,351	23,022	23,713	24,424
3,490	3,490	310030	1180	Rental Income	-16.9%	2,900	2,900	2,900	2,900
192,499	192,499			Total Operating Revenue	9.6%	210,980	213,103	219,412	225,908
				Operating Expenditure					
				Sports Grounds - Casino					
				Albert Park					
2,002	2,002	290100	3330	Internal Expenses	88.3%	3,770	3,853	3,942	4,040
516	516	290100	3375	M & R - Buildings	93.8%	1,000	1,022	1,046	1,072
0	0	290100	3395	M & R - Grounds	0.0%	302	310	319	328
1,500	1,500	290100	3455	Operating Expenses	-27.0%	1,095	1,150	1,208	1,269
516	516	290100	3470	Other Activities	1.9%	526	538	550	564
1,595	1,595	290100	4311	Mowing	120.6%	3,518	3,604	3,701	3,803
4,175	4,175	290100	4415	BBQ Cleaning	2.4%	4,274	4,378	4,496	4,619
				Albert Park Rest Area					
4,736	4,736	290102	4311	Mowing	-23.6%	3,616	3,702	3,800	3,902
				Casino Sports Stadium					
4,381	4,381	290109	3025	Administration Expenses	6.5%	4,665	4,768	4,878	4,999
47,332	47,332	290109	3070	Borrowing Costs	15.3%	54,568	48,019	41,181	33,904
92,184	92,184	290109	3185	Employee Costs	28.0%	118,024	120,975	124,363	127,845
609	609	290109	3260	Fire Safety Inspections	2.0%	621	635	650	666
0	0	290109	3330	Internal Expenses	0.0%	5,100	5,212	5,333	5,466
3,619	3,619	290109	3375	M & R - Buildings	2.0%	3,693	3,776	3,867	3,967
1,015	1,015	290109	3385	M & R - Equipment	1.9%	1,034	1,057	1,081	1,108
2,030	2,030	290109	3395	M & R - Grounds	1.9%	2,069	2,115	2,164	2,218
37,455	37,455	290109	3455	Operating Expenses	-8.9%	34,120	35,188	36,319	37,540
2,669	2,669	290109	4311	Mowing	-73.7%	702	719	737	756
				Colley Park					
529	529	290110	3260	Fire Safety Inspections	1.9%	539	551	564	578
11,470	11,470	290110	3330	Internal Expenses	-100.0%	0	0	0	0
1,773	1,773	290110	3375	M & R - Buildings	103.7%	3,611	3,693	3,781	3,878
2,400	2,400	290110	3455	Operating Expenses	66.7%	4,000	4,200	4,410	4,631
1,796	1,796	290110	3470	Other Activities	1.9%	1,830	1,870	1,913	1,961
0	0	290110	3850	Vandalism Repairs	0.0%	1,000	1,022	1,046	1,072
16,819	16,819	290110	4311	Mowing	19.7%	20,125	20,603	21,135	21,698
				Jubilee Park					
1,285	1,285	290120	3330	Internal Expenses	1.9%	1,309	1,338	1,369	1,403
516	516	290120	3375	M & R - Buildings	1.9%	526	538	550	564
200	200	290120	3455	Operating Expenses	-75.0%	50	53	56	59
516	516	290120	3470	Other Activities	1.9%	526	538	550	564
4,609	4,609	290120	4311	Mowing	-1.0%	4,565	4,673	4,792	4,919
				McDonald Park					
100	100	290130	3455	Operating Expenses	-50.0%	50	53	56	59
3,081	3,081	290130	3470	Other Activities	2.3%	3,153	3,228	3,312	3,400
151	151	290130	3850	Vandalism Repairs	3.3%	156	160	165	169
2,561	2,561	290130	4311	Mowing	7.8%	2,761	2,827	2,902	2,979

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				Operating Expenditure (continued)					
				Queen Elizabeth Park No 1					
529	529	290140	3260	Fire Safety Inspections	1.9%	539	551	564	578
19,994	19,994	290140	3330	Internal Expenses	56.7%	31,331	32,021	32,758	33,576
1,613	1,613	290140	3375	M & R - Buildings	2.1%	1,647	1,685	1,725	1,772
10,900	10,900	290140	3455	Operating Expenses	-24.6%	8,218	8,558	8,916	9,296
5,461	5,461	290140	3470	Other Activities	1.9%	5,565	5,687	5,818	5,963
4,299	4,299	290140	4311	Mowing	45.8%	6,269	6,416	6,580	6,753
				Queen Elizabeth Park No 2					
828	828	290150	3330	Internal Expenses	1.9%	844	863	883	905
2,081	2,081	290150	3375	M & R - Buildings	2.1%	2,124	2,174	2,227	2,286
1,600	1,600	290150	3455	Operating Expenses	-29.7%	1,125	1,181	1,241	1,303
1,061	1,061	290150	3470	Other Activities	49.7%	1,588	1,626	1,668	1,713
5,588	5,588	290150	4311	Mowing	-25.5%	4,165	4,264	4,374	4,491
				Queen Elizabeth Park No 3 & 4					
4,056	4,056	290160	3375	M & R - Buildings	2.2%	4,144	4,241	4,348	4,461
300	300	290160	3455	Operating Expenses	-40.0%	180	189	198	208
1,509	1,509	290160	3470	Other Activities	2.1%	1,541	1,576	1,614	1,658
0	0	290160	4151	Line Marking	0.0%	3,250	3,326	3,410	3,500
18,232	18,232	290160	4311	Mowing	-5.3%	17,272	17,685	18,147	18,634
				Queen Elizabeth Park Outer					
500	500	290170	3455	Operating Expenses	15.0%	575	604	635	667
19,160	19,160	290170	4311	Mowing	23.5%	23,662	24,211	24,816	25,466
				QE Riverbank Maintenance					
0	0	290172	3400	M & R - Other	0.0%	0	2,900	2,900	2,900
0	0	290172	4311	Mowing	0.0%	0	1,200	1,200	1,200
				Queen Elizabeth Park No 5					
400	400	290175	3455	Operating Expenses	-40.0%	240	252	265	278
6,055	6,055	290175	4311	Mowing	-12.9%	5,271	5,397	5,537	5,685
				Queen Elizabeth Park No 6					
3,386	3,386	290176	4311	Mowing	15.7%	3,916	4,009	4,114	4,224
				Queen Elizabeth Park No 7					
3,386	3,386	290177	4311	Mowing	15.7%	3,916	4,009	4,114	4,224
				Riverview Park					
439	439	290180	3330	Internal Expenses	1.8%	447	456	466	477
516	516	290180	3375	M & R - Buildings	1.9%	526	538	550	564
300	300	290180	3455	Operating Expenses	-60.0%	120	126	132	139
516	516	290180	3470	Other Activities	1.9%	526	538	550	564
5,649	5,649	290180	4311	Mowing	43.0%	8,079	8,270	8,483	8,709
				Tennis Club					
529	529	290190	3260	Fire Safety Inspections	1.9%	539	551	564	578
1,030	1,030	290190	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
1,300	1,300	290190	3455	Operating Expenses	-48.5%	670	704	739	776
				Sports Grounds - Coraki					
				Windsor Park					
1,030	1,030	290300	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
1,700	1,700	290300	3455	Operating Expenses	-34.1%	1,120	1,176	1,235	1,297
1,030	1,030	290300	3470	Other Activities	1.9%	1,050	1,073	1,098	1,125
10,933	10,933	290300	4311	Mowing	-2.7%	10,642	10,896	11,179	11,479
				Sports Grounds - Evans Head					
				Paddon/Coast Guard Park					
17,120	17,120	290400	3330	Internal Expenses	6.6%	18,257	18,659	19,089	19,567
516	516	290400	3375	M & R - Buildings	1.9%	526	538	550	564
1,450	1,450	290400	3455	Operating Expenses	-0.7%	1,440	1,512	1,588	1,667
0	0	290400	3470	Other Activities	0.0%	1,206	1,235	1,267	1,303
11,513	11,513	290400	4311	Mowing	-50.3%	5,720	5,855	6,004	6,164
4,597	4,597	290400	4415	BBQ Cleaning	2.4%	4,707	4,822	4,951	5,086
				Stan Payne Oval					
400	400	290410	3025	Administration Expenses	2.0%	408	417	427	438
529	529	290410	3260	Fire Safety Inspections	1.9%	539	551	564	578
18,156	18,156	290410	3330	Internal Expenses	17.1%	21,262	21,730	22,230	22,786
1,030	3,530	290410	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
7,200	7,200	290410	3455	Operating Expenses	13.9%	8,200	8,610	9,041	9,493
4,424	4,424	290410	3470	Other Activities	-38.8%	2,708	2,771	2,843	2,919
10,872	10,872	290410	4311	Mowing	-2.1%	10,640	10,892	11,174	11,472
				Waterfront Structures					
2,534	2,534	290420	3455	Operating Expenses	1.9%	2,582	2,639	2,700	2,768

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				Operating Expenditure (continued)					
				Sports Grounds - Rappville					
				Rappville Showground					
998	998	290700	3330	Internal Expenses	1.9%	1,017	1,039	1,063	1,089
2,081	2,081	290700	3375	M & R - Buildings	2.1%	2,124	2,174	2,227	2,286
1,300	1,300	290700	3455	Operating Expenses	-37.3%	815	856	899	944
1,015	0	290700	3470	Other Activities	1.9%	1,034	1,057	1,081	1,108
0	0	290700	4311	Mowing	0.0%	1,455	1,490	1,527	1,567
				Tennis Club					
529	529	290710	3260	Fire Safety Inspections	1.9%	539	551	564	578
516	516	290710	3375	M & R - Buildings	1.9%	526	538	550	564
2,370	370	290710	4311	Mowing	1.9%	2,415	2,468	2,525	2,588
350	350	290710	3455	Operating Expenses	-60.0%	140	147	154	162
0	0	290710	3470	Other Activities	0.0%	0	0	0	0
				Sports Grounds - Woodburn					
				Woodburn Oval					
3,336	3,336	290850	3330	Internal Expenses	1.9%	3,399	3,474	3,554	3,644
3,121	3,121	290850	3375	M & R - Buildings	2.1%	3,187	3,260	3,339	3,425
4,300	4,300	290850	3455	Operating Expenses	-29.1%	3,050	3,203	3,363	3,531
0	0	290850	3470	Other Activities	0.0%	955	979	1,005	1,032
11,846	11,846	290850	4311	Mowing	-2.6%	11,542	11,815	12,119	12,443
				Topsoil (RSV 08/09)					
20,000	20,000	290900	3775	Topdressing, Coring & Thatching	0.0%	20,000	20,000	20,000	20,000
				Indirect Expenditure					
217,144	217,144	290991	3998	Activity Based Costing - Expense	4.2%	226,228	233,354	237,593	244,262
298,500	298,500	290990	3999	Depreciation	1.9%	304,172	310,864	318,014	325,964
				Parks - Casino					
				Coronation Park					
6,171	6,171	300100	3330	Internal Expenses	1.9%	6,288	6,426	6,574	6,738
550	550	300100	3455	Operating Expenses	-52.7%	260	273	287	301
6,328	6,328	300100	4311	Mowing	-1.5%	6,230	6,380	6,550	6,729
				Crawford Square					
1,891	1,891	300110	3330	Internal Expenses	1.9%	1,926	1,969	2,015	2,066
3,852	3,852	300110	3375	M & R - Buildings	2.1%	3,933	4,024	4,124	4,231
1,500	1,500	300110	3455	Operating Expenses	-53.3%	700	735	772	811
4,802	4,802	300110	3470	Other Activities	2.2%	4,906	5,020	5,145	5,280
11,307	11,307	300110	4311	Mowing	-1.4%	11,150	11,418	11,720	12,038
4,175	4,175	300110	4415	BBQ Cleaning	2.4%	4,274	4,378	4,496	4,619
				Elsmer Jones Park					
1,174	1,174	300120	3330	Internal Expenses	1.9%	1,196	1,223	1,251	1,282
600	600	300120	3375	M & R - Buildings	1.8%	611	624	638	654
200	200	300120	3455	Operating Expenses	-100.0%	0	0	0	0
995	995	300120	3470	Other Activities	2.2%	1,017	1,041	1,066	1,096
9,040	9,040	300120	4311	Mowing	20.0%	10,850	11,112	11,407	11,717
				Jabiru Wetlands					
1,030	1,030	300130	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
3,256	3,256	300130	3470	Other Activities	33.0%	4,331	4,432	4,544	4,664
3,188	3,188	300130	4311	Mowing	32.4%	4,220	4,322	4,436	4,556
				McAuliffe Park					
276	276	300140	3330	Internal Expenses	1.8%	281	287	294	301
0	0	300140	3400	M & R - Other	0.0%	0	0	0	0
200	200	300140	3455	Operating Expenses	-75.0%	50	53	56	59
5,248	5,248	300140	4311	Mowing	-15.8%	4,420	4,527	4,646	4,772
				McAuliffe Riverbank Maintenance					
0	0	300142	3400	M & R - Other	0.0%	0	5,000	5,000	5,000
				Casino Riverbank Presentation					
50,000	51,810	300145	3400	M & R - Other	0.0%	50,000	50,000	50,000	50,000
				Savins Park					
166	166	300150	3330	Internal Expenses	574.1%	1,119	1,144	1,170	1,199
100	100	300150	3455	Operating Expenses	-100.0%	0	0	0	0
3,696	3,696	300150	4311	Mowing	-34.8%	2,410	2,468	2,533	2,602
				Webb Park					
1,891	1,891	300160	3330	Internal Expenses	48.0%	2,798	2,859	2,925	2,999
250	250	300160	3455	Operating Expenses	-60.0%	100	105	110	116
0	0	300160	3470	Other Activities	0.0%	503	516	531	545
4,431	4,431	300160	4311	Mowing	-9.3%	4,020	4,118	4,228	4,343

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				Operating Expenditure (continued)					
				Parks - Broadwater					
				Broadwater Memorial Park					
1,175	1,175	300200	3330	Internal Expenses	-4.8%	1,119	1,144	1,170	1,199
516	516	300200	3375	M & R - Buildings	1.9%	526	538	550	564
1,000	1,000	300200	3455	Operating Expenses	-18.5%	815	856	899	944
1,579	1,579	300200	3470	Other Activities	-29.4%	1,115	1,141	1,172	1,204
2,812	2,812	300200	4311	Mowing	17.8%	3,312	3,390	3,477	3,568
				Parks - Coraki					
				Coraki Riverside Park					
300	300	300300	3025	Administration Expenses	2.0%	306	313	320	328
8,806	8,806	300300	3330	Internal Expenses	-14.8%	7,505	7,671	7,848	8,043
3,225	3,225	300300	3375	M & R - Buildings	2.1%	3,293	3,368	3,450	3,539
4,474	4,474	300300	3455	Operating Expenses	-10.2%	4,016	4,123	4,237	4,362
6,541	6,541	300300	3470	Other Activities	-7.9%	6,027	6,165	6,315	6,477
8,018	8,018	300300	4311	Mowing	25.9%	10,097	10,341	10,616	10,904
3,011	3,011	300300	4415	BBQ Cleaning	21.2%	3,650	3,740	3,841	3,946
				Coraki Caravan Park					
4,908	4,908	300310	3330	Internal Expenses	-44.5%	2,725	2,785	2,849	2,920
0	0	300310	3375	M & R - Buildings	0.0%	702	718	737	756
500	500	300310	3395	M & R - Grounds	200.0%	1,500	1,533	1,568	1,607
302	302	300310	3405	M & R - Other Structures	135.1%	710	726	744	763
6,000	6,000	300310	3455	Operating Expenses	44.2%	8,654	8,965	9,295	9,648
0	0	300310	4306	Bins - Collection	0.0%	500	511	523	536
3,500	3,500	300310	4311	Mowing	1.9%	3,567	3,645	3,729	3,822
				Coraki Dog Off Leash Area					
2,364	2,364	300320	4311	Mowing	-2.3%	2,310	2,366	2,429	2,495
				Parks - Evans Head					
				Airforce Beach					
2,707	2,707	300400	3330	Internal Expenses	1.9%	2,758	2,819	2,883	2,955
1,429	1,429	300400	3375	M & R - Buildings	-32.9%	959	982	1,007	1,034
300	300	300400	3455	Operating Expenses	-58.3%	125	131	138	145
516	516	300400	3470	Other Activities	1.9%	526	538	550	564
2,102	2,102	300400	4311	Mowing	-23.6%	1,606	1,644	1,685	1,731
				Evans Head Foreshore Reserve					
2,597	2,597	300410	3375	M & R - Buildings	2.0%	2,650	2,711	2,775	2,847
100	100	300410	3455	Operating Expenses	-100.0%	0	0	0	0
3,019	3,019	300410	3470	Other Activities	-23.9%	2,298	2,351	2,410	2,473
4,568	4,568	300410	4311	Mowing	29.6%	5,922	6,062	6,218	6,384
				Evans Head Memorial Reserve					
516	516	300420	3375	M & R - Buildings	1.9%	526	538	550	564
0	0	300420	3455	Operating Expenses	0.0%	130	137	144	151
516	516	300420	3470	Other Activities	1.9%	526	538	550	564
2,770	2,770	300420	4311	Mowing	-5.8%	2,610	2,672	2,742	2,816
				Kalimna Park					
882	882	300430	3330	Internal Expenses	1.8%	898	917	938	962
310	310	300430	3375	M & R - Buildings	1.9%	316	323	330	338
730	730	300430	3455	Operating Expenses	-15.8%	615	646	679	713
824	824	300430	3470	Other Activities	1.9%	840	858	878	900
2,204	2,204	300430	4311	Mowing	-6.7%	2,057	2,106	2,160	2,218
4,597	4,597	300430	4415	BBQ Cleaning	2.4%	4,707	4,822	4,951	5,086
				Lilli Pilli PI Reserve					
722	722	300440	3375	M & R - Buildings	-44.6%	400	409	418	428
0	0	300440	3455	Operating Expenses	0.0%	0	0	0	0
2,770	2,770	300440	4311	Mowing	-33.0%	1,857	1,902	1,951	2,004
				Razorback Lookout					
6,733	6,733	300450	3330	Internal Expenses	-6.8%	6,277	6,415	6,563	6,726
2,081	2,081	300450	3375	M & R - Buildings	2.1%	2,124	2,174	2,227	2,286
1,400	1,400	300450	3455	Operating Expenses	-22.1%	1,090	1,145	1,202	1,262
3,696	3,696	300450	4311	Mowing	-0.8%	3,665	3,753	3,851	3,955
4,597	4,597	300450	4415	BBQ Cleaning	2.4%	4,707	4,822	4,951	5,086



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				Operating Expenditure (continued)					
				Shark Bay					
1,451	1,451	300460	3330	Internal Expenses	1.9%	1,478	1,511	1,546	1,584
2,081	2,081	300460	3375	M & R - Buildings	-22.0%	1,624	1,663	1,704	1,750
350	350	300460	3455	Operating Expenses	-60.0%	140	147	154	162
824	824	300460	3470	Other Activities	1.9%	840	858	878	900
1,958	1,958	300460	4311	Mowing	46.3%	2,865	2,935	3,014	3,097
4,597	4,597	300460	4415	BBO Cleaning	2.4%	4,707	4,822	4,951	5,086
				Parks - Woodburn					
				Woodburn Riverside Park					
529	529	300850	3260	Fire Safety Inspections	1.9%	539	551	564	578
15,826	15,826	300850	3330	Internal Expenses	1.9%	16,127	16,482	16,861	17,282
1,030	1,030	300850	3375	M & R - Buildings	1.9%	1,050	1,073	1,098	1,125
2,500	2,500	300850	3455	Operating Expenses	-34.8%	1,630	1,711	1,797	1,887
4,837	4,837	300850	3470	Other Activities	2.1%	4,938	5,050	5,174	5,308
7,713	7,713	300850	4311	Mowing	-1.7%	7,585	7,769	7,974	8,189
8,774	8,774	300850	4415	BBO Cleaning	2.4%	8,982	9,200	9,449	9,709
				Woodburn Riverside Park Maintenance (RSV 08/09)					
0	0	300852	3455	Operating Expenses	0.0%	5,000	5,000	5,000	5,000
				Parks Other					
				Coastal Reserve Biodiversity					
21,965	21,965	300942	3400	M & R - Other	1.9%	22,382	22,874	23,400	23,985
				Landcare Groups					
4,156	4,156	300944	3115	Community Projects	-80.1%	827	845	864	886
				Landcare Trailer Maintenance					
1,030	1,030	300945	3115	Community Projects	1.9%	1,050	1,073	1,098	1,125
				Parks Other - Key Audit (RSV 08/09)					
5,000	1,651	300940	3455	Operating Expenses	-100.0%	0	5,000	0	5,000
				Parks Other - New Year's Eve					
0	0	300946	3455	Operating Expenses	0.0%	11,739	12,016	12,314	12,636
				Parks Other - Termite Inspections (RSV 08/09)					
0	0	300960	3455	Operating Expenses	0.0%	2,500	2,500	2,500	2,500
				Parks Other - Reserves Litter Removal (RSV 08/09)					
12,500	12,500	300961	3455	Operating Expenses	0.0%	12,500	12,500	12,500	12,500
				Parks Other - Riverbank Litter Collection (RSV 08/09)					
14,000	14,000	300962	3455	Operating Expenses	0.0%	14,000	14,000	14,000	14,000
				Parks Other - Playground Maintenance (RSV 14/15)					
15,000	15,000	300965	3455	Operating Expenses	0.0%	15,000	15,000	15,000	15,000
				Parks Other					
51,643	51,643	300950	3330	Internal Expenses	-16.6%	43,060	44,007	45,019	46,144
4,048	4,048	300950	3375	M & R - Buildings	2.1%	4,132	4,225	4,327	4,438
2,008	2,008	300950	3390	M & R - Grazing Leases	2.3%	2,055	2,105	2,162	2,221
7,062	7,062	300950	3455	Operating Expenses	-1.8%	6,932	7,218	7,520	7,840
12,674	12,674	300950	3470	Other Activities	2.1%	12,945	13,245	13,575	13,930
10,194	10,194	300950	3850	Vandalism Repairs	2.0%	10,396	10,629	10,882	11,159
2,749	2,749	300950	4113	Inspections - Playground Equipment	2.4%	2,815	2,885	2,963	3,045
27,666	27,666	300950	4311	Mowing	-4.6%	26,390	27,012	27,702	28,439
				Indirect Costs					
17,379	17,379	300990	3070	Borrowing Costs	-44.8%	9,586	8,482	7,336	6,121
207,851	207,851	300991	3998	Activity Based Costing - Expense	4.0%	216,264	222,498	227,655	234,053
120,074	120,074	300990	3999	Depreciation	1.9%	122,356	125,048	127,924	131,122
				Showground Casino					
529	529	310010	3260	Fire Safety Inspections	1.9%	539	551	564	578
15,357	15,357	310010	3330	Internal Expenses	8.6%	16,683	17,051	17,443	17,880
9,879	9,879	310010	3375	M & R - Buildings	2.1%	10,086	10,316	10,569	10,844
12,373	12,373	310010	3395	M & R - Grounds	2.3%	12,658	12,962	13,306	13,665
9,296	4,796	310010	3400	M & R - Other	2.1%	9,488	9,705	9,942	10,198
5,761	5,761	310010	3405	M & R - Other Structures	2.4%	5,899	6,043	6,206	6,377
33,715	33,715	310010	3455	Operating Expenses	-7.8%	31,079	32,424	33,840	35,337
9,224	9,224	310010	3740	Showground Ring & Yards	2.1%	9,418	9,636	9,875	10,133
2,749	2,749	310010	4321	Garden Maintenance	2.4%	2,815	2,885	2,963	3,045

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Sports Grounds, Parks & Facilities

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
529	529	310030	3260	Evans Head Surf Club					
16,467	16,467	310030	3330	Fire Safety Inspections	1.9%	539	551	564	578
15,410	15,410	310030	3375	Internal Expenses	1.9%	16,780	17,149	17,543	17,982
19,121	19,121	310030	3455	M & R - Buildings	2.0%	15,711	16,060	16,436	16,850
0	0	310030	4415	Operating Expenses	-14.1%	16,420	17,015	17,643	18,313
				BBQ Cleaning	0.0%	3,395	3,478	3,573	3,673
				Other Sport & Recreation Indirect Expenses					
117,632	117,632	310991	3998	Activity Based Costing - Expense	2.9%	121,005	125,014	127,301	130,965
169,500	169,500	310990	3999	Depreciation	1.9%	172,721	176,521	180,580	185,095
				Public Toilets					
				Casino					
4,072	4,072	340010	3330	Internal Expenses	10.5%	4,500	4,600	4,706	4,824
4,443	4,443	340010	3375	M & R - Buildings	2.1%	4,535	4,640	4,753	4,878
4,266	4,266	340010	3455	Operating Expenses	1.6%	4,336	4,524	4,721	4,931
41,541	41,541	340010	4421	Toilets - Cleaning	2.3%	42,485	43,499	44,625	45,818
3,582	3,582	340010	4422	Toilets - Repairs	2.2%	3,660	3,745	3,838	3,939
				Broadwater					
516	516	340200	3375	M & R - Buildings	1.9%	526	538	550	564
1,155	1,155	340200	4421	Toilets - Cleaning	2.3%	1,181	1,210	1,240	1,274
7,603	7,603	340200	4426	Toilets - Contract Cleaning	1.9%	7,747	7,917	8,099	8,301
				Coraki					
516	516	340300	3375	M & R - Buildings	1.9%	526	538	550	564
1,053	1,053	340300	4421	Toilets - Cleaning	2.3%	1,077	1,103	1,130	1,161
14,572	14,572	340300	4426	Toilets - Contract Cleaning	1.9%	14,849	15,176	15,525	15,913
				Evans Head					
5,831	5,831	340400	3375	M & R - Buildings	-49.2%	2,965	3,036	3,116	3,200
16,538	16,538	340400	4421	Toilets - Cleaning	20.6%	19,940	20,423	20,968	21,539
5,741	5,741	340400	4422	Toilets - Repairs	2.3%	5,875	6,017	6,177	6,343
7,603	7,603	340400	4426	Toilets - Contract Cleaning	1.9%	7,747	7,917	8,099	8,301
				Woodburn					
5,259	5,259	340850	3375	M & R - Buildings	2.1%	5,370	5,493	5,629	5,774
150	150	340850	3455	Operating Expenses	-46.7%	80	84	88	92
2,054	2,054	340850	4421	Toilets - Cleaning	2.3%	2,102	2,152	2,210	2,271
45,514	45,514	340850	4426	Toilets - Contract Cleaning	1.9%	46,379	47,399	48,489	49,701
				Additional Maintenance (RSV 14/15)					
15,000	15,000	340120	4421	Toilets - Cleaning	0.0%	15,000	15,000	15,000	15,000
				Indirect Expenditure					
3,273	3,273	340990	3070	Borrowing Costs	11.2%	3,641	3,280	2,906	2,520
37,788	37,788	340991	3998	Activity Based Costing - Expense	4.5%	39,504	40,566	41,638	42,824
3,000	3,000	340990	3999	Depreciation	1.9%	3,058	3,125	3,197	3,277
2,533,912	2,527,358			Total Operating Expenditure	3.4%	2,619,975	2,688,299	2,735,226	2,800,799
(2,341,413)	(2,334,859)			Operating Result - Surplus/(Deficit)	2.9%	(2,408,995)	(2,475,196)	(2,515,814)	(2,574,891)
(1,750,339)	(1,743,785)			Operating Cash Result - Surplus/(Deficit)	3.2%	(1,806,688)	(1,859,638)	(1,886,099)	(1,929,433)
				Capital Movements					
				Add: Capital Grants & Contributions		1,442,936	108,077	108,423	108,775
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		1,584,637	47,023	0	0
				Less: Asset Acquisition		3,562,263	313,077	273,423	303,774
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		211,215	219,229	227,586	236,466
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		(745,905)	(377,206)	(392,586)	(431,465)
				Program Cash Result - Surplus/(Deficit)		(2,552,593)	(2,236,844)	(2,278,685)	(2,360,898)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
112	112	270010	1180	Casino Band Hall Rental Income	2.7%	115	118	122	126
15,983	15,983	270020	1180	Casino Civic Hall Rental Income	3.0%	16,462	16,956	17,465	17,989
45,808	45,808	270030	0460	Casino Community & Cultural Centre Fees - Other	-34.5%	30,000	30,900	31,827	32,782
27,810	27,810	270030	1180	Rental Income	43.3%	39,844	41,039	42,270	43,538
0	0	270035	1180	Casino Drill Hall Rental Income	0.0%	12	12	12	12
52	52	270050	1180	Casino Historical Museum Rental Income	353.8%	236	243	250	258
206	206	270075	1180	Casino Lions Club Rental Income	-51.5%	100	103	106	109
112	112	270085	1180	Casino Rotary Club Rental Income	-10.7%	100	103	106	109
0	0	270430	1180	Evans Head Pre-School Rental Income	0.0%	493	508	523	539
0	0	270910	1180	Yorklea Community Centre Rental Income	0.0%	1,100	1,133	1,167	1,202
90,083	90,083			Total Operating Revenue	-1.8%	88,462	91,115	93,848	96,664
				Operating Expenditure					
102	102	270010	3260	Casino Band Hall Fire Safety Inspections	2.0%	104	106	108	111
1,408	1,408	270010	3330	Internal Expenses	-20.9%	1,114	1,139	1,165	1,194
812	812	270010	3375	M & R - Buildings	1.8%	827	845	864	886
858	858	270010	3455	Operating Expenses	-17.2%	710	746	783	823
529	529	270020	3260	Casino Civic Hall Fire Safety Inspections	1.9%	539	551	564	578
8,970	8,970	270020	3330	Internal Expenses	-9.7%	8,098	8,276	8,467	8,678
5,146	5,146	270020	3375	M & R - Buildings	2.1%	5,253	5,373	5,505	5,648
1,546	1,546	270020	3400	M & R - Other	1.9%	1,575	1,610	1,647	1,688
12,509	12,509	270020	3455	Operating Expenses	-14.5%	10,697	11,102	11,527	11,981
1,200	1,200	270030	3025	Casino Community and Cultural Centre Administration Expenses	85.3%	2,223	2,272	2,325	2,383
39,109	39,109	270030	3185	Employee Costs	6.9%	41,827	42,873	44,074	45,308
529	529	270030	3260	Fire Safety Inspections	1.9%	539	551	564	578
4,979	4,979	270030	3330	Internal Expenses	8.9%	5,424	5,544	5,671	5,813
928	928	270030	3370	M & R - Air Conditioner	1.9%	946	967	989	1,014
10,076	10,076	270030	3375	M & R - Buildings	-73.9%	2,625	2,683	2,745	2,814
65,091	65,091	270030	3455	Operating Expenses	-1.2%	64,300	66,646	69,120	71,764
5,918	5,918	270035	3330	Casino Drill Hall Internal Expenses	-47.0%	3,137	3,205	3,279	3,361
4,485	4,485	270035	3375	M & R - Buildings	2.0%	4,575	4,679	4,792	4,915
1,284	1,284	270035	3395	M & R - Grounds	2.3%	1,314	1,344	1,379	1,417
1,600	1,600	270035	3455	Operating Expenses	-22.6%	1,238	1,300	1,365	1,433
2,256	2,256	270035	4311	Mowing	2.3%	2,307	2,362	2,422	2,487
529	529	270050	3260	Casino Historical Museum Fire Safety Inspections	1.9%	539	551	564	578
3,318	3,318	270050	3330	Internal Expenses	1.9%	3,381	3,456	3,535	3,623
1,546	1,546	270050	3375	M & R - Buildings	1.9%	1,575	1,610	1,647	1,688
2,700	2,700	270050	3455	Operating Expenses	-15.7%	2,275	2,389	2,509	2,635
0	0	270070	3330	Casino Neighbourhood Centre Internal Expenses	0.0%	8,800	8,993	9,199	9,429
950	950	270070	3455	Operating Expenses	-46.3%	510	536	563	591
1,439	1,439	270075	3330	Casino Lions Club Internal Expenses	-100.0%	0	0	0	0
203	203	270080	3260	Casino Playgroup Hall Fire Safety Inspections	2.0%	207	212	217	222
711	711	270080	3375	M & R - Buildings	2.0%	725	741	758	777
508	508	270090	3260	Casino Scout Hall Fire Safety Inspections	2.0%	518	529	541	555
1,700	1,700	270090	3455	Operating Expenses	-100.0%	0	0	0	0
1,015	1,015	270090	3375	M & R - Buildings	1.9%	1,034	1,057	1,081	1,108

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
				Broadwater Community Hall					
300	300	270200	3025	Administration Expenses	2.0%	306	313	320	328
529	529	270200	3260	Fire Safety Inspections	1.9%	539	551	564	578
1,451	1,451	270200	3330	Internal Expenses	240.5%	4,941	5,050	5,165	5,294
2,081	2,081	270200	3375	M & R - Buildings	2.1%	2,124	2,174	2,227	2,286
516	516	270200	3395	M & R - Grounds	1.9%	526	538	550	564
1,706	1,706	270200	3455	Operating Expenses	-40.8%	1,010	1,055	1,102	1,152
2,256	2,256	270200	4311	Mowing	-44.4%	1,255	1,286	1,319	1,354
				Clovass Community Centre					
52	52	270250	3330	Internal Expenses	1.9%	53	54	55	56
600	600	270250	3455	Operating Expenses	-51.7%	290	305	320	336
				Coraki Baby Health Centre					
5,139	5,139	270300	3330	Internal Expenses	1.9%	5,235	5,351	5,474	5,610
1,700	1,700	270300	3455	Operating Expenses	-40.6%	1,010	1,061	1,114	1,170
				Coraki Youth Hall					
529	529	270310	3260	Fire Safety Inspections	1.9%	539	551	564	578
4,172	4,172	270310	3330	Internal Expenses	1.9%	4,251	4,344	4,444	4,555
2,072	2,072	270310	3375	M & R - Buildings	2.0%	2,113	2,159	2,209	2,265
1,099	1,099	270310	3395	M & R - Grounds	2.2%	1,123	1,149	1,176	1,209
1,406	1,406	270310	3455	Operating Expenses	-41.7%	820	856	893	933
				Evans Head Recreation Hall					
529	529	270400	3260	Fire Safety Inspections	1.9%	539	551	564	578
1,341	1,341	270400	3330	Internal Expenses	1.9%	1,366	1,397	1,429	1,464
2,908	2,908	270400	3375	M & R - Buildings	2.1%	2,969	3,036	3,110	3,191
1,700	1,700	270400	3455	Operating Expenses	-45.9%	920	966	1,014	1,065
				Evans Head Scout Hall					
508	508	270410	3260	Fire Safety Inspections	2.0%	518	529	541	555
1,332	1,332	270410	3375	M & R - Buildings	2.2%	1,361	1,393	1,428	1,466
700	700	270410	3455	Operating Expenses	-50.0%	350	368	386	405
				Evans Head Senior Citizens Hall					
529	529	270420	3260	Fire Safety Inspections	1.9%	539	551	564	578
2,081	2,081	270420	3375	M & R - Buildings	2.1%	2,124	2,174	2,227	2,286
2,300	2,300	270420	3455	Operating Expenses	-39.1%	1,400	1,470	1,544	1,621
				Fairy Hill Hall					
508	508	270500	3260	Fire Safety Inspections	2.0%	518	529	541	555
609	609	270500	3330	Internal Expenses	330.4%	2,621	2,678	2,739	2,807
1,509	1,509	270500	3375	M & R - Buildings	2.1%	1,541	1,576	1,614	1,657
516	516	270500	3395	M & R - Grounds	1.9%	526	538	550	564
1,206	1,206	270500	3455	Operating Expenses	-38.6%	740	772	805	840
				Leeville Hall					
529	529	270550	3260	Fire Safety Inspections	1.9%	539	551	564	578
1,509	1,509	270550	3375	M & R - Buildings	2.1%	1,541	1,576	1,614	1,657
516	516	270550	3395	M & R - Grounds	1.9%	526	538	550	564
1,156	1,156	270550	3455	Operating Expenses	-26.5%	850	887	926	967
				Rappville Hall					
529	529	270700	3260	Fire Safety Inspections	1.9%	539	551	564	578
3,127	3,127	270700	3330	Internal Expenses	-98.3%	53	54	55	56
1,509	1,509	270700	3375	M & R - Buildings	2.1%	1,541	1,576	1,614	1,657
516	516	270700	3395	M & R - Grounds	1.9%	526	538	550	564
1,506	1,506	270700	3455	Operating Expenses	-29.3%	1,065	1,113	1,163	1,216
				Rileys Hill Community Centre					
508	508	270800	3260	Fire Safety Inspections	2.0%	518	529	541	555
3,935	3,935	270800	3330	Internal Expenses	1.9%	4,009	4,098	4,191	4,295
886	886	270800	3375	M & R - Buildings	2.3%	906	927	949	976
1,846	1,846	270800	3395	M & R - Grounds	2.1%	1,885	1,929	1,979	2,031
988	988	270800	3455	Operating Expenses	-24.3%	748	771	795	822
				Woodburn Hall					
529	529	270850	3260	Fire Safety Inspections	1.9%	539	551	564	578
2,081	2,081	270850	3375	M & R - Buildings	2.1%	2,124	2,174	2,227	2,286
789	789	270850	3395	M & R - Grounds	2.3%	807	826	846	870
2,206	2,206	270850	3455	Operating Expenses	-40.6%	1,310	1,370	1,433	1,500

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP1 Fresh & Vibrant Community

Service: Community Centres and Halls

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
				Woodview Hall					
508	508	270900	3260	Fire Safety Inspections	2.0%	518	529	541	555
608	608	270900	3330	Internal Expenses	2.0%	620	633	647	663
2,030	2,030	270900	3375	M & R - Buildings	1.9%	2,069	2,115	2,164	2,218
1,100	1,100	270900	3455	Operating Expenses	-45.0%	605	635	667	700
				Yorklea Community Centre					
529	529	270910	3260	Fire Safety Inspections	1.9%	539	551	564	578
1,100	1,100	270910	3455	Operating Expenses	-40.5%	655	688	722	758
				Indirect Expenditure					
120,857	120,857	270991	3998	Activity Based Costing - Expense	4.0%	125,733	130,507	131,836	135,619
263,255	263,255	270990	3999	Depreciation	1.9%	268,126	273,874	280,015	286,843
642,490	642,490			Total Operating Expenditure	-0.1%	641,994	659,664	674,802	693,664
(552,407)	(552,407)			Operating Result - Surplus/(Deficit)	0.2%	(553,532)	(568,549)	(580,954)	(597,000)
(289,152)	(289,152)			Operating Cash Result - Surplus/(Deficit)	-1.3%	(285,406)	(294,675)	(300,939)	(310,157)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		59,481	60,148	60,825	61,512
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		(59,481)	(60,148)	(60,825)	(61,512)
				Program Cash Result - Surplus/(Deficit)		(344,887)	(354,823)	(361,764)	(371,669)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
100,000	100,000	370000	0480	Roads Urban Maintenance Fines	3.0%	103,000	106,090	109,273	112,551
77,231	77,231	370000	0590	Grant Revenue	5.3%	81,324	82,862	84,433	86,033
15,450	15,450	390010	0300	Roads Sealed Rural Local Contributions - Quarry Roads	3.0%	15,914	16,391	16,883	17,389
0	15,590	390025	0590	Roads Sealed Rural Local - Flood 12 Mar 17 - Project Management Local Road Grant Revenue	0.0%	0	0	0	0
0	3,292	390026	0590	Roads Sealed Rural Local - Flood 12 Mar 17 - Project Management Crown Road Grant Revenue	0.0%	0	0	0	0
0	54,434	390028	0590	Roads Sealed Rural Local - Flood 28 Mar 17 - Project Management Regional Grant Revenue	0.0%	0	0	0	0
806,769	806,769	410010	0590	Roads Sealed Rural Regional Grant Revenue	1.1%	815,676	836,068	856,970	878,394
0	54,669	410023	0590	Roads Sealed Rural Regional - Flood Mar 17 Grant Revenue	0.0%	0	0	0	0
0	109,738	430002	0590	Roads Unsealed - Flood 12 Mar 17 Crown Roads Grant Revenue	0.0%	0	0	0	0
4,390	4,390	450010	1180	Footpath Maintenance - Casino - Ops Rental Income	-100.0%	0	0	0	0
2,364	2,364	460010	0440	Aerodromes - Casino Events Revenue	3.0%	2,435	2,508	2,583	2,660
2,026	2,026	460010	0770	Landing Fees	3.0%	2,087	2,150	2,215	2,281
1,126	1,126	460010	1180	Rental Income	-58.5%	467	481	495	510
2,252	2,252	460020	0440	Aerodromes - Evans Head Events Revenue	3.0%	2,320	2,390	2,462	2,536
1,126	1,126	460020	0460	Fees - Other	3.0%	1,160	1,195	1,231	1,268
1,126	1,126	460020	0770	Landing Fees	3.0%	1,160	1,195	1,231	1,268
1,576	1,576	460020	1180	Rental Income	-17.1%	1,306	1,345	1,385	1,427
92,700	92,700	470100	0590	Street Lighting Grant Revenue	-1.8%	91,000	93,730	96,542	99,438
343,860	343,860	480010	0460	<b>RMCC Routine Services - HW16</b> Fees - Other	-9.1%	312,600	320,415	328,425	336,636
756,140	756,140	480020	0460	<b>RMCC Routine Services - MR83</b> Fees - Other	-9.1%	687,400	704,585	722,200	740,255
1,700,000	1,700,000	480100	0460	<b>RMCC Ordered Works - HW16</b> Fees - Other	-69.9%	512,500	525,313	538,446	551,907
500,000	500,000	480500	0460	<b>RMCC Ordered Works - MR83</b> Fees - Other	270.0%	1,850,000	1,896,250	1,943,656	1,992,247
4,408,136	4,645,859			Total Operating Revenue	1.6%	4,480,349	4,592,968	4,708,430	4,826,800
				Operating Expenditure					
				Street Cleaning					
				Casino CBD					
64,120	64,120	360010	4308	Sweeping - Mechanical	2.1%	65,447	66,943	68,578	70,351
25,700	25,700	360010	4304	Sweeping - Hand	2.3%	26,300	26,934	27,629	28,367
34,337	34,337	360010	4305	Sweeping - Footpath Scrubber	2.1%	35,070	35,883	36,778	37,741
38,000	38,000	360010	4306	Bins - Collection	1.9%	38,722	39,574	40,484	41,496
7,028	7,028	360010	4307	Bins - Swapping, Cleaning & Repairs	2.3%	7,187	7,357	7,548	7,751
23,144	23,144	360020	4308	Casino Urban Streets Sweeping - Mechanical	2.1%	23,624	24,165	24,756	25,395
8,018	8,018	360200	4308	Broadwater Sweeping - Mechanical	2.1%	8,187	8,374	8,581	8,805
1,200	1,200	360200	4306	Bins - Collection	1.9%	1,223	1,250	1,279	1,311
7,214	7,214	360300	4308	Coraki Sweeping - Mechanical	2.1%	7,364	7,532	7,716	7,916
3,926	3,926	360300	4304	Sweeping - Hand	2.5%	4,024	4,125	4,240	4,359
4,000	4,000	360300	4306	Bins - Collection	1.9%	4,076	4,166	4,262	4,369
2,010	2,010	360300	4307	Bins - Swapping, Cleaning & Repairs	2.4%	2,058	2,108	2,164	2,222
16,187	16,187	360400	4308	Evans Head Sweeping - Mechanical	2.1%	16,528	16,910	17,328	17,780
13,729	13,729	360400	4304	Sweeping - Hand	2.4%	14,062	14,407	14,800	15,209
20,000	20,000	360400	4306	Bins - Collection	1.9%	20,380	20,828	21,307	21,840
2,565	2,565	360400	4307	Bins - Swapping, Cleaning & Repairs	2.5%	2,628	2,693	2,766	2,842

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
				Woodburn					
9,220	9,220	360850	4308	Sweeping - Mechanical	2.1%	9,414	9,630	9,868	10,123
4,822	4,822	360850	4304	Sweeping - Hand	2.3%	4,934	5,053	5,187	5,328
14,000	14,000	360850	4306	Bins - Collection	1.9%	14,266	14,580	14,915	15,288
2,765	2,765	360850	4307	Bins - Swapping, Cleaning & Repairs	2.4%	2,832	2,901	2,979	3,060
				Indirect Expenditure					
54,944	54,944	360991	3998	Activity Based Costing - Expense	6.1%	58,301	59,852	61,346	63,051
				Urban Road Maintenance - Casino					
17,340	17,340	370010	3330	Internal Expenses	1.2%	17,543	17,929	18,341	18,800
9,816	9,816	370010	4119	CBD CCTV Maintenance	2.0%	10,017	10,245	10,494	10,764
2,546	2,546	370010	4120	Christmas Tree Set Up	2.2%	2,601	2,662	2,729	2,803
0	0	370010	4150	Parking Patrols	0.0%	6,000	6,132	6,273	6,430
79,822	79,822	370010	4201	Pothole Repair	2.1%	81,524	83,414	85,495	87,732
0	0	370010	4202	Edge Repair	0.0%	10,040	10,279	10,547	10,829
0	0	370010	4204	Minor Pavement Patch	0.0%	2,906	2,973	3,045	3,125
13,867	13,867	370010	4221	Formation Grading	2.2%	14,173	14,505	14,875	15,269
0	0	370010	4250	Heavy Patching	0.0%	9,822	10,048	10,296	10,563
45,534	45,534	370010	4311	Mowing	15.1%	52,400	53,643	55,032	56,503
30,920	30,920	370010	4320	Mowing - Town Entrances	26.6%	39,160	40,094	41,140	42,245
69,243	69,243	370010	4321	Garden Maintenance	7.8%	74,646	76,464	78,515	80,660
46,186	46,186	370010	4323	Street Tree Maintenance	13.5%	52,402	53,638	55,013	56,476
4,800	4,800	370010	4600	Roadside Furniture - Maintenance	40.0%	6,721	6,881	7,059	7,248
6,301	6,301	370010	4614	Signs - Maintenance	47.4%	9,285	9,506	9,751	10,010
11,161	11,161	370010	4650	Road Markings - Maintenance	2.1%	11,398	11,661	11,953	12,265
3,902	3,902	370010	4714	Kerb and Gutter - Maintenance	2.2%	3,989	4,082	4,186	4,297
				Urban Road Maintenance - Broadwater					
6,158	6,158	370020	4201	Pothole Repair	-20.1%	4,923	5,039	5,169	5,305
3,800	3,800	370020	4221	Formation Grading	2.2%	3,885	3,976	4,077	4,185
15,528	15,528	370020	4311	Mowing	-20.5%	12,350	12,646	12,977	13,326
14,331	14,331	370020	4320	Mowing - Town Entrances	-36.9%	9,040	9,257	9,502	9,758
3,862	3,862	370020	4321	Garden Maintenance	-25.0%	2,895	2,964	3,041	3,122
3,452	3,452	370020	4323	Street Tree Maintenance	29.7%	4,477	4,581	4,694	4,816
740	740	370020	4600	Roadside Furniture - Maintenance	1.9%	754	771	789	809
687	687	370020	4614	Signs - Maintenance	2.3%	703	719	736	758
0	0	370020	4618	Renew Pavement Marking	0.0%	491	503	516	532
1,003	1,003	370020	4650	Road Markings - Maintenance	-46.8%	534	546	534	534
				Urban Road Maintenance - Coraki					
22,481	22,481	370030	4201	Pothole Repair	-37.7%	13,995	14,330	14,706	15,102
3,534	3,534	370030	4221	Formation Grading	2.2%	3,612	3,697	3,791	3,890
25,914	25,914	370030	4311	Mowing	4.1%	26,988	27,623	28,327	29,079
5,319	5,319	370030	4321	Garden Maintenance	2.3%	5,443	5,574	5,720	5,874
4,688	4,688	370030	4323	Street Tree Maintenance	2.1%	4,786	4,897	5,017	5,148
1,898	1,898	370030	4600	Roadside Furniture - Maintenance	2.3%	1,941	1,986	2,037	2,091
1,051	1,051	370030	4614	Signs - Maintenance	2.3%	1,075	1,102	1,130	1,162
0	0	370030	4618	Renew Pavement Marking	0.0%	2,510	2,570	2,638	2,709
5,273	5,273	370030	4650	Road Markings - Maintenance	-100.0%	0	0	0	0
				Urban Road Maintenance - Rappville					
0	4,320	370050	4311	Mowing	0.0%	0	0	0	0
				Urban Road Maintenance - Evans Head					
2,545	2,545	370040	4120	Christmas Tree Set Up	2.2%	2,600	2,661	2,728	2,802
27,534	27,534	370040	4201	Pothole Repair	-33.0%	18,460	18,898	19,388	19,907
2,373	2,373	370040	4221	Formation Grading	2.2%	2,426	2,484	2,547	2,614
35,834	35,834	370040	4311	Mowing	2.2%	36,620	37,481	38,436	39,454
0	0	370040	4320	Mowing - Town Entrances	0.0%	5,000	5,121	5,259	5,403
23,635	23,635	370040	4321	Garden Maintenance	2.3%	24,170	24,747	25,392	26,075
17,767	17,767	370040	4323	Street Tree Maintenance	-26.0%	13,152	13,454	13,785	14,143
4,164	4,164	370040	4600	Roadside Furniture - Maintenance	2.2%	4,256	4,354	4,465	4,583
1,941	1,941	370040	4614	Signs - Maintenance	2.3%	1,986	2,033	2,086	2,141
0	0	370040	4618	Renew Pavement Marking	0.0%	5,389	5,515	5,655	5,804
5,273	5,273	370040	4650	Road Markings - Maintenance	-100.0%	0	0	0	0
				Urban Road Maintenance - Rileys Hill					
2,990	2,990	370060	4311	Mowing	2.2%	3,055	3,126	3,207	3,292
				Urban Road Maintenance - Woodburn					
12,216	12,216	370070	4201	Pothole Repair	-50.7%	6,020	6,162	6,318	6,485
2,162	2,162	370070	4221	Formation Grading	-27.6%	1,566	1,604	1,647	1,691
18,518	18,518	370070	4311	Mowing	-17.2%	15,324	15,689	16,097	16,529
13,440	13,440	370070	4320	Mowing - Town Entrances	-62.6%	5,020	5,140	5,273	5,414
4,740	4,740	370070	4321	Garden Maintenance	2.3%	4,850	4,968	5,097	5,236
5,718	5,718	370070	4323	Street Tree Maintenance	-17.2%	4,736	4,846	4,966	5,095
2,002	2,002	370070	4600	Roadside Furniture - Maintenance	-41.3%	1,175	1,204	1,235	1,268
1,051	1,051	370070	4614	Signs - Maintenance	2.3%	1,075	1,102	1,130	1,162
0	0	370070	4618	Renew Pavement Marking	0.0%	2,157	2,208	2,263	2,323
4,270	4,270	370070	4650	Road Markings - Maintenance	-100.0%	0	0	0	0
				Urban Weed Spraying					
20,000	20,000	370100	4313	Weed Control	2.4%	20,476	20,977	21,544	22,134
				Bus Shelter Maintenance					
5,091	5,091	370105	3850	Vandalism Repairs	2.2%	5,204	5,326	5,462	5,607
5,277	5,277	370105	4660	Bus Shelter Maintenance	2.2%	5,393	5,520	5,660	5,808

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP2 Getting Around									
Service: Building and Maintaining Roads									
Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
8,810	8,810	370200	3330	Carpark Maintenance - Casino	1.9%	8,977	9,174	9,384	9,619
2,355	2,355	370200	4201	Internal Expenses	2.3%	2,408	2,465	2,527	2,593
				Pothole Repair					
2,355	2,355	370240	4201	Carpark Maintenance - Evans Head	2.3%	2,408	2,465	2,527	2,593
				Pothole Repair					
30,000	30,000	370900	3455	Additional Maintenance (S94A)	0.0%	30,000	30,000	30,000	30,000
				Operating Expenses					
				Indirect Expenditure					
327,991	327,991	370991	3998	Activity Based Costing - Expense	6.3%	348,647	368,234	361,945	372,034
1,455,245	1,455,245	370990	3999	Depreciation	1.9%	1,482,895	1,515,519	1,550,376	1,589,135
				Urban Bridge Maintenance - Casino					
0	0	380010	4686	Bridge Maintenance - Timber	0	3,010	3,081	3,161	3,245
				Urban Bridge Maintenance - Rileys Hill					
5,118	5,118	380060	4686	Bridge Maintenance - Timber	-56.3%	2,235	2,289	2,349	2,412
				Urban Bridges - Depreciation					
124,000	124,000	380990	3999	Depreciation	1.9%	126,356	129,136	132,106	135,409
				Sealed Rural Local Road Maintenance					
115,409	115,409	390010	3070	Borrowing Costs	21.0%	139,615	143,126	126,523	109,068
5,265	5,265	390010	4115	Traffic Counters	2.5%	5,397	5,531	5,687	5,845
198,048	198,048	390010	4201	Pothole Repair	2.1%	202,274	206,961	212,127	217,681
15,906	15,906	390010	4241	Shoulder Grading	2.3%	16,264	16,652	17,083	17,542
123,857	123,857	390010	4311	Mowing	2.2%	126,577	129,550	132,851	136,370
5,092	5,092	390010	4312	Trim Tree	2.3%	5,207	5,330	5,468	5,615
15,906	15,906	390010	4313	Weed Control	2.3%	16,264	16,652	17,083	17,542
11,113	11,113	390010	4511	Surface Drains - Cleaning	2.0%	11,336	11,591	11,868	12,171
11,113	11,113	390010	4513	Clean Culvert	2.0%	11,336	11,591	11,868	12,171
10,902	10,902	390010	4600	Roadside Furniture - Maintenance	2.0%	11,121	11,371	11,643	11,940
10,842	10,842	390010	4614	Signs - Maintenance	2.3%	11,087	11,351	11,646	11,958
				Sealed Rural Roads Indirect Expenditure					
430,014	430,014	390991	3998	Activity Based Costing - Expense	6.6%	458,468	486,508	474,734	487,968
1,932,000	1,932,000	390990	3999	Depreciation	1.9%	1,968,708	2,012,020	2,058,296	2,109,753
				Quarry Road Maintenance					
10,794	10,794	390012	4250	Heavy Patching	2.0%	11,014	11,264	11,536	11,833
				Sealed Rural Local - Flood 12 Mar 17 - Project Management Local Rd					
0	15,590	390025	4804	Recoverable Works	0.0%	0	0	0	0
				Sealed Rural Local - Flood 12 Mar 17 Crown Roads					
0	3,292	390026	4804	Recoverable Works	0.0%	0	0	0	0
				Sealed Rural Local - Flood 28 Mar 17 - Project Management Regional					
0	54,434	390028	4804	Recoverable Works	0.0%	0	0	0	0
				Rural Roads Drainage (RSV 14/15)					
50,000	50,000	390050	4511	Surface Drains - Cleaning	0.0%	50,000	50,000	50,000	50,000
				Sealed Rural Roads Bridge Maintenance					
13,185	24,182	400010	4686	Bridge Maintenance - Timber	2.0%	13,451	13,754	14,084	14,445
19,226	38,123	400010	4687	Bridge Inspections	2.0%	19,613	20,056	20,536	21,060
				Sealed Rural Roads Bridges Depreciation					
360,000	360,000	400990	3999	Depreciation	1.9%	366,840	374,910	383,533	393,121
				Sealed Rural Regional Road Maintenance					
72,747	212,747	410010	4201	Pothole Repair	-4.4%	69,537	69,960	76,760	77,986
0	25,000	410010	4202	Edge Repair	0.0%	0	0	0	0
21,039	56,039	410010	4204	Minor Pavement Patch	2.1%	21,480	21,974	22,515	23,100
10,710	10,710	410010	4241	Shoulder Grading	-62.5%	4,020	4,118	4,228	4,343
56,200	56,200	410010	4311	Mowing	2.2%	57,434	58,783	60,281	61,877
2,432	2,432	410010	4312	Trim Tree	2.4%	2,491	2,552	2,620	2,692
7,488	7,488	410010	4513	Clean Culvert	-100.0%	0	0	0	0
6,868	6,868	410010	4611	Guide Posts - Maintenance	2.2%	7,017	7,179	7,359	7,553
9,279	9,279	410010	4614	Signs - Maintenance	2.2%	9,486	9,711	9,962	10,227
20,000	20,000	410010	4650	Road Markings - Maintenance	1.9%	20,380	20,828	21,307	21,840
				Regional Road - Nat Dis Mar 17 - MR145					
0	16,445	410020	4513	Clean Culvert	0.0%	0	0	0	0
0	8,250	410021	4241	Shoulder Grading	0.0%	0	0	0	0
				Regional Road - Nat Dis Mar 17 - MR544					
0	29,974	410022	7520	Roads - Site Establishment	0.0%	0	0	0	0
				Regional Roads - MR145 East Maintenance					
0	0	410050	4201	Pothole Repair	0.0%	150,000	153,558	157,531	0
0	0	410050	4204	Minor Pavement Patch	0.0%	15,000	15,343	15,716	0
				Indirect Expenditure					
112,502	112,502	410991	3998	Activity Based Costing - Expense	6.1%	119,327	126,189	123,829	127,265
608,000	608,000	410990	3999	Depreciation	1.9%	619,552	633,182	647,745	663,939
				Sealed Rural Regional Bridge Depreciation					
64,000	64,000	420990	3999	Depreciation	1.9%	65,216	66,651	68,184	69,889



Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP2 Getting Around									
Service: Building and Maintaining Roads									
Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
				Unsealed Roads Maintenance					
367,081	367,081	430008	4221	Unsealed Grading - Lower River Formation Grading	2.1%	374,792	383,414	392,877	403,098
367,081	367,081	430009	4221	Unsealed Grading - Rural West Formation Grading	2.1%	374,792	383,414	392,877	403,098
				Unsealed Rural Local Road Maintenance					
8,181	8,181	430010	3070	Borrowing Costs	11.3%	9,104	8,201	7,266	6,300
62,777	62,777	430010	4222	Formation Resheeting	2.0%	64,006	65,432	66,968	68,661
8,007	8,007	430010	4311	Mowing	2.2%	8,183	8,376	8,590	8,817
32,959	32,959	430010	4511	Surface Drains - Cleaning	2.0%	33,613	34,367	35,182	36,078
5,229	5,229	430010	4611	Guide Posts - Maintenance	2.1%	5,341	5,464	5,600	5,746
5,328	5,328	430010	4614	Signs - Maintenance	2.3%	5,448	5,576	5,720	5,873
				Unsealed Crown Flood Mar 17					
0	22,848	430099	7222	Turners Road	0.0%	0	0	0	0
0	17,203	430100	7222	Nortons Road	0.0%	0	0	0	0
0	3,024	430101	7222	Coombell Rd (No 305)	0.0%	0	0	0	0
0	11,290	430102	7222	Crown Rd (Moonem)	0.0%	0	0	0	0
0	33,869	430108	7222	Red Gate Rd	0.0%	0	0	0	0
0	21,504	430109	7222	Minyumai Road	0.0%	0	0	0	0
				Indirect Expenditure					
256,140	256,140	430991	3998	Activity Based Costing - Expense	5.2%	269,428	280,688	281,744	289,635
1,230,000	1,230,000	430990	3999	Depreciation	1.9%	1,253,370	1,280,944	1,310,406	1,343,166
				Unsealed Rural Local Bridges					
115,000	115,000	440990	3999	Depreciation	1.9%	117,185	119,763	122,518	125,581
10,839	19,978	440010	4686	Bridge Maintenance - Timber	2.1%	11,071	11,326	11,610	11,913
16,141	31,915	440010	4687	Bridge Inspections	2.3%	16,511	16,906	17,349	17,817
				Footpath Maintenance					
19,158	19,158	450010	4337	Casino Footpath Maintenance	2.1%	19,561	20,011	20,504	21,037
3,219	3,219	450020	4337	Broadwater Footpath Maintenance	2.4%	3,296	3,376	3,466	3,560
5,279	5,279	450030	4337	Coraki Footpath Maintenance	2.2%	5,395	5,521	5,661	5,810
7,997	7,997	450040	4337	Evans Head Footpath Maintenance	2.2%	8,171	8,362	8,573	8,799
3,816	3,816	450050	4337	Woodburn Footpath Maintenance	2.2%	3,899	3,990	4,092	4,199
				Indirect Expenditure					
65,528	65,528	450991	3998	Activity Based Costing - Expense	7.0%	70,089	73,498	72,988	75,009
272,000	272,000	450990	3999	Depreciation	1.9%	277,168	283,266	289,781	297,026
				Aerodromes					
				Casino Aerodrome					
740	740	460010	3030	Aerodromes - Closure Expenses	1.9%	754	771	789	809
8,905	8,905	460010	3395	M & R - Grounds	2.1%	9,093	9,302	9,531	9,780
2,091	2,091	460010	3430	M & R - Runways & Taxiways	2.2%	2,138	2,188	2,243	2,302
				Evans Head Memorial Aerodrome					
529	529	460020	3025	Administration Expenses	1.9%	539	551	564	578
19,053	19,053	460020	3330	Internal Expenses	-81.8%	3,463	3,539	3,620	3,710
4,039	4,039	460020	3375	M & R - Buildings	2.0%	4,120	4,214	4,314	4,425
14,331	14,331	460020	3395	M & R - Grounds	2.1%	14,635	14,972	15,346	15,745
2,353	2,353	460020	3400	M & R - Other	2.3%	2,406	2,462	2,525	2,591
5,800	5,800	460020	3405	M & R - Other Structures	2.0%	5,918	6,051	6,195	6,353
3,908	3,908	460020	3430	M & R - Runways & Taxiways	2.1%	3,991	4,082	4,184	4,294
2,600	2,600	460020	3455	Operating Expenses	-39.8%	1,565	1,643	1,725	1,811
				Evans Head Fly-In					
8,121	8,121	460030	3455	Operating Expenses	2.4%	8,319	8,537	8,774	9,028
				Aerodromes Indirect Expenditure					
96,168	96,168	460991	3998	Activity Based Costing - Expense	3.0%	99,006	102,000	104,269	107,209
71,476	71,476	460990	3999	Depreciation	1.9%	72,834	74,437	76,150	78,054
				Street Lighting					
139,710	139,710	470010	3455	Casino Street Lighting	16.2%	162,277	165,847	169,661	173,903
5,639	5,639	470020	3455	Broadwater Street Lighting	18.6%	6,688	6,835	6,992	7,167
13,377	13,377	470030	3455	Coraki Street Lighting	16.6%	15,592	15,935	16,302	16,710
32,093	32,093	470040	3455	Evans Head Street Lighting	16.7%	37,437	38,261	39,141	40,120
2,700	2,700	470050	3455	Rappville Street Lighting	1.9%	2,751	2,812	2,877	2,949
9,877	9,877	470060	3455	Woodburn Street Lighting	20.9%	11,941	12,204	12,485	12,797
135,832	135,832	470100	3455	Traffic Route Street Lighting	15.2%	156,486	159,929	163,607	167,697
300	300	470200	3455	Other Areas Street Lighting	2.0%	306	313	320	328
				Indirect Expenditure					
18,414	18,414	470991	3998	Activity Based Costing - Expense	6.6%	19,624	20,138	20,653	21,226
				RMCC Routine Services - HW16					
299,000	299,000	480010	3075	Budget Allocation	-9.3%	271,093	277,869	284,816	291,938
				RMCC Routine Services - MR83					
657,500	657,500	480020	3075	Budget Allocation	-8.9%	598,934	613,908	629,256	644,987
				RMCC Ordered Works - HW16					
1,478,300	1,478,300	480100	3075	Budget Allocation	-71.1%	427,597	438,287	449,244	460,474

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP2 Getting Around

Service: Building and Maintaining Roads

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
313,712	313,712	480500	3075	<b>RMCC Ordered Works - MR83</b> Budget Allocation	377.1%	1,496,859	1,539,957	1,584,729	1,629,645
301,488	301,488	480991	3998	<b>Indirect Expenditure</b> Activity Based Costing - Expense	5.5%	318,017	326,542	334,682	344,001
13,832,254	14,329,104			Total Operating Expenditure	3.8%	14,359,020	14,732,911	15,022,040	15,209,481
(9,424,118)	(9,683,245)			Operating Result - Surplus/(Deficit)	4.8%	(9,878,671)	(10,139,943)	(10,313,611)	(10,382,681)
(3,192,397)	(3,451,524)			Operating Cash Result - Surplus/(Deficit)	10.5%	(3,528,547)	(3,650,115)	(3,674,516)	(3,577,608)
				Capital Movements					
				Add: Capital Grants & Contributions		1,784,776	1,121,272	1,121,272	1,121,272
				Add: Loan Funds Used		1,000,000	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	492,075	500,672	286,480
				Less: Asset Acquisition		6,723,696	4,928,296	5,119,620	4,987,419
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		426,764	484,577	502,115	520,536
				Less: Transfer to Restricted Assets		1,321,923	0	0	0
				Capital Cash Result - Surplus/(Deficit)		(5,687,607)	(3,799,526)	(3,999,791)	(4,100,203)
				Program Cash Result - Surplus/(Deficit)		(9,216,155)	(7,449,642)	(7,674,306)	(7,677,811)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP3 Working Together

Service: Community Engagement, Consultation and Communication

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Communications and Marketing					
52,848	52,848	620100	3025	Administration Expenses	-3.9%	50,786	51,903	53,096	54,423
202,504	202,504	620100	3185	Employee Costs	6.9%	216,512	221,925	228,139	234,527
11,300	11,300	620100	3270	Fleet Expenses	23.9%	14,000	14,308	14,637	15,003
50,000	50,000	620100	3360	LGA Fortnightly Newsletter	-20.0%	40,000	40,880	41,820	42,866
21,823	21,823	620100	3455	Operating Expenses	1.9%	22,238	22,728	23,251	23,832
10,150	10,150	620100	3684	Richmond Valley Made	1.9%	10,342	10,570	10,814	11,084
31,658	31,658	620100	3950	Web Site Development	-91.4%	2,724	2,784	2,848	2,919
8,000	8,000	620100	3951	Whispir Communications Platform	1.9%	8,152	8,331	8,523	8,736
				Indirect Expenditure					
(130,161)	(130,161)	620991	3998	Activity Based Costing - Expense	5.9%	(137,878)	(141,256)	(144,982)	(148,957)
258,122	258,122			Total Operating Expenditure	-12.1%	226,876	232,173	238,146	244,433
(258,122)	(258,122)			Operating Result - Surplus/(Deficit)	-12.1%	(226,876)	(232,173)	(238,146)	(244,433)
(258,122)	(258,122)			Operating Cash Result - Surplus/(Deficit)	-12.1%	(226,876)	(232,173)	(238,146)	(244,433)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(226,876)	(232,173)	(238,146)	(244,433)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

PP3 Working Together

Service: Community Programs and Grants

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
14,297	14,297	260100	0510	Grant - DADHC Grant	-100.0%	0	0	0	0
0	16,900	260100	0590	Grant Revenue	0.0%	0	0	0	0
14,297	31,197			Total Operating Revenue	-100.0%	0	0	0	0
				Operating Expenditure					
				Community Programs and Grants					
73,677	73,677	260100	3025	Administration Expenses	2.1%	75,243	76,899	78,668	80,635
117,688	117,688	260100	3185	Employee Costs	3.1%	121,360	124,395	127,878	131,459
5,500	5,500	260100	3504	Project Exp - Aboriginal Programs	0.0%	5,500	5,500	5,500	5,500
7,263	7,263	260100	3507	Project Exp - Community Projects	1.9%	7,401	7,564	7,738	7,931
4,000	4,000	260100	3518	Project Exp - Aged & Disability	0.0%	4,000	4,000	4,000	4,000
1,000	1,000	260100	3526	Project Exp - Women	0.0%	1,000	1,000	1,000	1,025
0	16,900	260100	3527	Project Exp - Investing in Woman (DFCS Grant)	0.0%	0	0	0	0
7,000	7,000	260100	3528	Project Exp - Youth	0.0%	7,000	7,000	7,000	7,175
				Indirect Expenditure					
529	529	260990	3999	Depreciation	0.0%	529	529	529	529
36,981	36,981	260991	3998	Activity Based Costing - Expense	4.1%	38,483	39,484	40,421	41,585
253,638	270,538			Total Operating Expenditure	2.7%	260,516	266,371	272,734	279,839
(239,341)	(239,341)			Operating Result - Surplus/(Deficit)	8.8%	(260,516)	(266,371)	(272,734)	(279,839)
(238,812)	(238,812)			Operating Cash Result - Surplus/(Deficit)	8.9%	(259,987)	(265,842)	(272,205)	(279,310)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(259,987)	(265,842)	(272,205)	(279,310)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Our Priority: Growing our Economy - Budget Summary

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
0	0			Operating Revenue					
10,918	44,498			Economic Development	0.0%	0	0	0	0
644,503	644,503			Tourism	-75.6%	2,664	22,744	2,827	22,912
1,650,572	2,162,184			Town Planning & Development Services	2.9%	663,463	682,994	703,108	723,826
1,295,738	1,295,738			Quarries	-19.4%	1,331,127	1,365,416	1,285,775	1,319,672
80,000	480,000			Northern Rivers Livestock Exchange	0.7%	1,304,931	1,355,018	1,441,638	1,473,771
46,146	46,146			Private Works	3.0%	82,400	84,872	87,418	90,041
				Real Estate Development	-3.6%	44,500	45,835	47,210	48,626
3,727,877	4,673,069			Total Operating Revenue	-8.0%	3,429,085	3,556,879	3,567,976	3,678,848
474,957	514,957			Operating Expenditure					
225,255	258,835			Economic Development	-6.7%	443,229	435,451	445,686	437,051
2,256,256	2,256,256			Tourism	4.9%	236,206	271,746	247,827	284,334
790,895	1,411,114			Town Planning & Development Services	5.6%	2,382,912	2,442,358	2,508,256	2,577,855
1,056,061	1,056,061			Quarries	5.5%	834,213	857,015	874,768	1,610,006
77,763	477,763			Northern Rivers Livestock Exchange	19.3%	1,259,533	1,414,281	1,433,242	1,454,662
547,861	547,861			Private Works	3.2%	80,213	82,148	84,270	86,526
				Real Estate Development	-11.8%	483,076	486,271	489,052	492,812
5,429,048	6,522,847			Total Operating Expenditure	5.3%	5,719,382	5,989,270	6,083,102	6,943,247
(1,701,171)	(1,849,778)			Operating Result - Surplus/(Deficit)	34.6%	(2,290,297)	(2,432,391)	(2,515,127)	(3,264,399)
(1,130,015)	(1,278,622)			Operating Cash Result - Surplus/(Deficit)	35.0%	(1,525,873)	(1,524,457)	(2,288,418)	(2,320,242)
				Capital Movements					
				Add: Capital Grants and Contributions		8,552,800	1,583,250	696,827	545,254
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		3,091,000	1,200,000	1,240,000	1,640,000
				Add: Transfer from Reserves		924,711	1,471,804	2,318,517	356,663
				Less: Capital Expenditure		8,018,334	2,075,000	2,560,000	1,010,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		481,271	500,425	520,412	541,547
				Less: Transfer to Reserves		2,071,032	2,092,095	796,889	703,807
				Capital Cash Result - Surplus/(Deficit)		1,997,873	(412,466)	378,042	286,563
				Program Cash Result - Surplus/(Deficit)		472,000	(1,936,923)	(1,910,375)	(2,033,678)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Economic Development

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
				Economic Development Expenditure					
1,500	1,500	170010	3025	Administration Expenses	15.3%	1,729	1,767	1,808	1,853
215,968	215,968	170010	3185	Employee Costs	-18.9%	175,168	179,547	184,575	189,743
27,700	27,700	170010	3270	Fleet Expenses	-49.5%	14,000	14,308	14,637	15,003
2,678	2,678	170010	3455	Operating Expenses	842.1%	25,229	2,789	2,853	2,924
				Economic Development Initiatives					
0	0	170016	3470	Ec Dev Plans (Growth) Projects RSV 14	0.0%	0	25,000	25,000	0
0	20,000	170017	3470	Future Towns Program - Casino	0.0%	0	0	0	0
0	20,000	170018	3470	Future Towns Program - Coraki	0.0%	0	0	0	0
10,000	10,000	170030	3455	Investigate new technology initiatives	-80.0%	2,000	2,000	2,000	500
8,500	8,500	170031	3455	Integrate and Implement Tourism & Ec Dev Plans	-88.2%	1,000	1,000	1,000	1,000
1,500	1,500	170032	3455	Business Chamber Memberships	0.0%	1,500	1,500	1,500	1,500
15,000	15,000	170033	3455	Retail Spaces Action Plan	123.3%	33,500	13,500	13,500	20,000
10,000	10,000	170034	3455	Business Engagement Plan	-80.0%	2,000	2,000	2,000	2,000
				Indirect Expenditure					
182,111	182,111	170991	3998	Activity Based Costing - Expense	2.7%	187,103	192,040	196,813	202,528
474,957	514,957			Total Operating Expenditure	-6.7%	443,229	435,451	445,686	437,051
(474,957)	(514,957)			Operating Result - Surplus/(Deficit)	-6.7%	(443,229)	(435,451)	(445,686)	(437,051)
(474,957)	(514,957)			Operating Cash Result - Surplus/(Deficit)	-6.7%	(443,229)	(435,451)	(445,686)	(437,051)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		10,000	25,000	25,000	25,000
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		10,000	25,000	25,000	25,000
				Program Cash Result - Surplus/(Deficit)		(433,229)	(410,451)	(420,686)	(412,051)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Tourism

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
10,918	10,918	170200	0060	Tourism Revenue					
0	0	170200	0460	Bookeasy Income	-100.0%	0	0	0	0
0	0	170200	0817	Fees - Other	0.0%	1,000	1,030	1,061	1,093
0	0	170200	0817	Merchandise Sales - Richmond Valley Made	0.0%	900	927	955	984
0	0	170200	1180	Rental Income	0.0%	764	787	811	835
0	33,580	170200	1190	Richmond Valley Touring Guide Revenue	0.0%	0	20,000	0	20,000
10,918	44,498			Total Operating Revenue	-75.6%	2,664	22,744	2,827	22,912
				Operating Expenditure					
				Tourism Expenditure					
7,913	7,913	170200	3025	Administration Expenses	-51.3%	3,850	3,935	4,026	4,126
86,816	86,816	170200	3185	Employee Costs	25.4%	108,896	111,618	114,691	117,874
16,709	16,709	170200	3455	Operating Expenses	-9.4%	15,143	15,476	15,832	16,227
10,500	44,080	170200	3685	Richmond Valley Touring Guide Expenses	-100.0%	0	30,000	0	30,000
				Casino Visitor Information Centre					
1,000	1,000	170250	3025	Administration Expenses	351.9%	4,519	4,618	4,724	4,842
2,547	2,547	170250	3330	Internal Expenses	6.1%	2,702	2,762	2,826	2,896
6,110	6,110	170250	3375	M & R - Buildings	2.0%	6,233	6,373	6,524	6,690
1,854	1,854	170250	3395	M & R - Grounds	1.9%	1,889	1,931	1,975	2,024
18,310	18,310	170250	3455	Operating Expenses	-0.7%	18,188	18,727	19,299	19,918
				Woodburn Visitor Information Centre					
516	516	170300	3375	M & R - Buildings	1.9%	526	538	550	564
716	716	170300	3455	Operating Expenses	2.0%	730	746	763	782
				Richmond Valley Tourism					
53,894	53,894	170305	3025	Administration Expenses	1.9%	54,918	56,126	57,417	58,852
				Indirect Expenditure					
18,370	18,370	170990	3999	Depreciation	1.3%	18,612	18,896	19,200	19,539
225,255	258,835			Total Operating Expenditure	4.9%	236,206	271,746	247,827	284,334
(214,337)	(214,337)			Operating Result - Surplus/(Deficit)	9.0%	(233,542)	(249,002)	(245,000)	(261,422)
(195,967)	(195,967)			Operating Cash Result - Surplus/(Deficit)	9.7%	(214,930)	(230,106)	(225,800)	(241,883)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(214,930)	(230,106)	(225,800)	(241,883)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC1 Boosting our Economy

Service: Town Planning & Development Services

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
				Planning & Development Services					
34,328	34,328	320100	0020	Advertising Fees	3.0%	35,358	36,419	37,512	38,637
11,480	11,480	320100	0040	Archive Fee	3.0%	11,824	12,179	12,544	12,920
6,978	6,978	320100	0140	Certificates - Building Certificates	3.0%	7,187	7,403	7,625	7,854
87,551	87,551	320100	0150	Certificates - Building Construction	3.0%	90,178	92,883	95,669	98,539
69,092	69,092	320100	0170	Certificates - S149	3.0%	71,165	73,300	75,499	77,764
11,480	11,480	320100	0190	Certificates - S735A	3.0%	11,824	12,179	12,544	12,920
2,252	2,252	320100	0210	Complying Development Fees	3.0%	2,320	2,390	2,462	2,536
16,657	16,657	320100	0410	Drainage Diagram Fees	3.0%	17,157	17,672	18,202	18,748
199,863	199,863	320100	0460	Fees - Other	3.0%	205,859	212,035	218,396	224,948
5,628	5,628	320100	0640	Inspection Fees - Accessways	3.0%	5,797	5,971	6,150	6,335
112,073	112,073	320100	0650	Inspection Fees - Building Compliance	3.0%	115,435	118,898	122,465	126,139
50,648	50,648	320100	0680	Inspection Fees - Pools	3.0%	52,167	53,732	55,344	57,004
3,714	3,714	320100	0690	Inspection Fees - Sewer Connection	3.0%	3,825	3,940	4,058	4,180
4,502	4,502	320100	0790	Linen Plan Signing Fees	3.0%	4,637	4,776	4,919	5,067
2,814	2,814	320100	0800	Long Service Levy Commission Revenue	3.0%	2,898	2,985	3,075	3,167
1,688	1,688	320100	1220	Rural Road Numbering Fees	3.0%	1,739	1,791	1,845	1,900
11,255	11,255	320100	1480	Subdivision Fees	3.0%	11,593	11,941	12,299	12,668
				Planning Projects					
6,500	6,500	320220	0590	Heritage Advisory	0.0%	6,500	6,500	6,500	6,500
6,000	6,000	320225	0590	Heritage Small Grants	0.0%	6,000	6,000	6,000	6,000
644,503	644,503			Total Operating Revenue	2.9%	663,463	682,994	703,108	723,826
				Operating Expenditure					
				Planning & Development Services					
26,923	26,923	320100	3025	Administration Expenses	22.7%	33,033	33,760	34,536	35,400
1,198,384	1,198,384	320100	3185	Employee Costs	4.9%	1,256,987	1,288,412	1,324,129	1,361,018
82,200	82,200	320100	3270	Fleet Expenses	-2.7%	80,000	81,760	83,640	85,731
2,060	2,060	320100	3385	M & R - Equipment	1.9%	2,099	2,145	2,194	2,249
47,521	47,521	320100	3455	Operating Expenses	1.9%	48,424	49,489	50,628	51,893
1,546	1,546	320100	3690	Rural Road Numbering Expenses	1.9%	1,575	1,610	1,647	1,688
				Planning Projects					
14,800	14,800	320220	3455	Heritage Advisory	1.9%	15,081	15,413	15,767	16,161
23,899	23,899	320225	3455	Heritage Small Grants	1.9%	24,353	24,889	25,461	26,098
				Indirect Expenditure					
1,845	1,845	320990	3999	Depreciation	0.0%	1,845	1,845	1,845	1,845
857,078	857,078	320991	3998	Activity Based Costing - Expense	7.3%	919,515	943,035	968,409	995,772
2,256,256	2,256,256			Total Operating Expenditure	5.6%	2,382,912	2,442,358	2,508,256	2,577,855
(1,611,753)	(1,611,753)			Operating Result - Surplus/(Deficit)	6.7%	(1,719,449)	(1,759,364)	(1,805,148)	(1,854,029)
(1,609,908)	(1,609,908)			Operating Cash Result - Surplus/(Deficit)	6.7%	(1,717,604)	(1,757,519)	(1,803,303)	(1,852,184)
				Capital Movements					
				Add: Capital Grants & Contributions		1,357,500	1,381,650	479,027	320,854
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		1,357,500	1,381,650	479,027	320,854
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(1,717,604)	(1,757,519)	(1,803,303)	(1,852,184)



Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
56,650	56,650	510010	0920	Casino Depot Stockpile					
6,489	6,489	510010	0950	Quarry Sales - Coldmix	3.0%	58,350	60,101	61,904	63,761
54,590	54,590	510010	0990	Quarry Sales - Metal Dust	3.0%	6,684	6,885	7,092	7,305
3,296	3,296	510010	1040	Quarry Sales - Precoat 7mm Aggregate	3.0%	56,228	57,915	59,652	61,442
10,300	10,300	510010	1060	Quarry Sales - Roadbase	3.0%	3,395	3,497	3,602	3,710
8,240	8,240	510010	1100	Quarry Sales - Roadbase Blend	3.0%	10,609	10,927	11,255	11,593
4,635	4,635	510010	1130	Quarry Sales - Sand (Bedding)	3.0%	8,487	8,742	9,004	9,274
				Quarry Sales - Topsoil	3.0%	4,774	4,917	5,065	5,217
				Evans Head Depot Stockpile					
2,186	2,186	510020	0950	Quarry Sales - Metal Dust	14.4%	2,500	2,575	2,652	2,732
1,093	1,093	510020	1060	Quarry Sales - Roadbase Blend	266.0%	4,000	4,120	4,244	4,371
1,093	1,093	510020	1100	Quarry Sales - Sand (Bedding)	37.2%	1,500	1,545	1,591	1,639
				Petersons Quarry					
15,500	15,500	520050	0290	Contributions - Other	2.7%	15,920	16,270	16,644	17,060
895,000	895,000	520050	1075	Quarry Sales - Royalty	-38.3%	552,000	563,040	459,441	468,629
				Woodview Quarry - Council Sales					
0	0	530010	0880	Quarry Sales - 7mm Aggregate	0.0%	0	0	0	0
8,200	8,200	530010	0910	Quarry Sales - 19mm Aggregate	3.0%	8,446	8,699	8,960	9,229
19,000	19,000	530010	0915	Quarry Sales - Ballast	3.0%	19,570	20,157	20,762	21,385
20,000	20,000	530010	0945	Quarry Sales - Gabion Rock	3.0%	20,600	21,218	21,855	22,511
15,000	15,000	530010	0970	Quarry Sales - Overburden	3.0%	15,450	15,914	16,391	16,883
35,000	35,000	530010	0990	Quarry Sales - Precoat 7mm Aggregate	3.0%	36,050	37,132	38,246	39,393
32,000	32,000	530010	1000	Quarry Sales - Precoat 10mm Aggregate	3.0%	32,960	33,949	34,967	36,016
47,000	47,000	530010	1010	Quarry Sales - Precoat 14mm Aggregate	3.0%	48,410	49,862	51,358	52,899
37,800	37,800	530010	1020	Quarry Sales - Precoat 19mm Aggregate	3.0%	38,934	40,102	41,305	42,544
50,000	50,000	530010	1040	Quarry Sales - Roadbase	3.0%	51,500	53,045	54,636	56,275
50,000	50,000	530010	1042	Quarry Sales - Roadbase DGS40	3.0%	51,500	53,045	54,636	56,275
50,000	50,000	530010	1060	Quarry Sales - Roadbase Blend	3.0%	51,500	53,045	54,636	56,275
0	0	530010	1070	Quarry Sales - Roadbase Blend (RMS Spec)	0.0%	0	0	0	0
2,000	2,000	530010	1110	Quarry Sales - Screenings Oversize	3.0%	2,060	2,122	2,186	2,252
5,000	5,000	530010	1120	Quarry Sales - Select Fill	3.0%	5,150	5,305	5,464	5,628
150,000	661,612	530010	1140	Quarry Sales - Woodview Flood Blend	3.0%	154,500	159,135	163,909	168,826
				Woodview Quarry - Private Sales					
23,000	23,000	530050	0900	Quarry Sales - 14mm Aggregate	3.0%	23,690	24,401	25,133	25,887
7,000	7,000	530050	0910	Quarry Sales - 19mm Aggregate	3.0%	7,210	7,426	7,649	7,878
10,000	10,000	530050	0945	Quarry Sales - Gabion Rock	3.0%	10,300	10,609	10,927	11,255
8,000	8,000	530050	1040	Quarry Sales - Roadbase	3.0%	8,240	8,487	8,742	9,004
8,000	8,000	530050	1042	Quarry Sales - Roadbase DGS40	3.0%	8,240	8,487	8,742	9,004
2,000	2,000	530050	1110	Quarry Sales - Screenings Oversize	3.0%	2,060	2,122	2,186	2,252
2,000	2,000	530050	1120	Quarry Sales - Select Fill	3.0%	2,060	2,122	2,186	2,252
10,500	10,500	530050	1180	Rental Income	-21.4%	8,250	8,498	8,753	9,016
1,650,572	2,162,184			Total Operating Revenue	-19.4%	1,331,127	1,365,416	1,285,775	1,319,672
				Operating Expenditure					
				Casino Depot Stockpile					
44,720	44,720	510010	3545	Quarry Expense - Coldmix	1.9%	45,588	46,601	47,688	48,890
5,013	5,013	510010	3555	Quarry Expense - Metal Dust	2.0%	5,111	5,224	5,349	5,484
41,168	41,168	510010	3570	Quarry Expense - Precoat 7mm Agg	1.9%	41,969	42,903	43,905	45,013
2,483	2,483	510010	3585	Quarry Expense - Roadbase DGB20	1.9%	2,531	2,588	2,648	2,715
8,450	8,450	510010	3587	Quarry Expense - Roadbase Blend	1.9%	8,614	8,805	9,012	9,239
6,496	6,496	510010	3601	Quarry Expense - Sand (Bedding)	1.9%	6,619	6,765	6,921	7,094
3,654	3,654	510010	3620	Quarry Expense - Topsoil	1.9%	3,723	3,805	3,893	3,990
				Evans Head Depot Stockpile					
1,690	1,690	510020	3555	Quarry Expense - Metal Dust	12.4%	1,900	1,942	1,987	2,037
0	0	510020	3585	Quarry Expense - Roadbase DGB20	0.0%	3,040	3,107	3,178	3,257
844	844	510020	3587	Quarry Expense - Roadbase Blend	133.9%	1,974	2,017	2,063	2,115
844	844	510020	3600	Quarry Expense - Sand	-100.0%	0	0	0	0
				Other Stockpiles Expenditure					
1,336	1,336	510090	3330	Internal Expenses	-100.0%	0	0	0	0
				Other Stockpiles Indirect Expenditure					
12,808	12,808	510991	3998	Activity Based Costing - Expense	6.6%	13,648	14,010	14,358	14,757

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Quarries

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
22,281	22,281	520100	3070	Petersons Quarry Expenditure					
14,515	14,515	520100	3330	Borrowing Costs	-46.1%	12,000	12,264	12,546	12,860
3,200	3,200	520100	3455	Internal Expenses	9.7%	15,920	16,270	16,644	17,060
				Operating Expenses	-1.6%	3,150	3,308	3,473	3,647
				Petersons Quarry Indirect Expenditure					
81,053	81,053	520991	3998	Activity Based Costing - Expense	8.1%	87,611	89,932	92,127	94,673
28,778	28,778	520990	3999	Depreciation	18.1%	34,000	34,672	35,389	36,187
				Woodview Quarry Administration Expenditure					
17,847	17,847	530100	3070	Borrowing Costs	1.9%	18,186	18,586	19,013	19,488
22,340	22,340	530100	3185	Employee Costs	2.5%	22,899	23,471	24,128	24,803
4,945	4,945	530100	3270	Fleet Expenses	1.9%	5,039	5,150	5,268	5,400
9,016	9,016	530100	3330	Internal Expenses	1.9%	9,187	9,389	9,605	9,845
516	516	530100	3375	M & R - Buildings	1.9%	526	538	550	564
3,215	3,215	530100	3395	M & R - Grounds	2.0%	3,280	3,355	3,434	3,522
1,893	1,893	530100	3455	Operating Expenses	-9.5%	1,714	1,755	1,798	1,846
				Woodview Quarry Production Expenses					
0	0	530200	3530	Quarry Drilling, Blasting & Stripping	0.0%	0	0	90,000	92,250
0	59,650	530200	3538	Quarry Expense - 19mm Aggregate	0.0%	0	0	64,000	65,600
0	35,790	530200	3553	Quarry Expense - Gabion Rock	0.0%	0	0	19,000	19,475
0	17,950	530200	3561	Quarry Expense - Minus 70mm	0.0%	0	0	38,500	39,463
0	50,800	530200	3583	Quarry Expense - Roadbase DGS40	0.0%	0	0	100,000	102,500
0	128,200	530200	3585	Quarry Expense - Roadbase DGB20	0.0%	0	0	138,000	141,450
0	327,829	530200	3625	Quarry Expense - Woodview Flood Blend	0.0%	0	0	250,000	256,250
10,000	10,000	530200	3630	Quarry Product Testing Expenses	1.9%	10,190	10,414	10,654	10,920
277,000	277,000	530200	3635	Quarry Stockpile Adjustments	8.3%	300,000	310,000	(385,000)	318,000
7,040	7,040	530200	3640	Quarry Stockpile Survey Expenses	2.4%	7,210	7,388	7,590	7,799
				Woodview Quarry Loading Expenses					
1,968	1,968	530300	3537	Quarry Expense - 14mm Aggregate	2.3%	2,014	2,063	2,119	2,175
1,300	1,300	530300	3538	Quarry Expense - 19mm Aggregate	2.4%	1,331	1,362	1,399	1,438
2,090	2,090	530300	3540	Quarry Expense - Rail Ballast	2.3%	2,139	2,191	2,250	2,311
3,500	3,500	530300	3553	Quarry Expense - Gabion Rock	2.2%	3,577	3,662	3,756	3,855
4,620	4,620	530300	3565	Quarry Expense - Overburden	2.2%	4,723	4,834	4,959	5,091
2,072	2,072	530300	3570	Quarry Expense - Precoat 7mm Agg	2.2%	2,118	2,167	2,223	2,282
1,826	1,826	530300	3571	Quarry Expense - Precoat 10mm Agg	2.1%	1,865	1,909	1,959	2,011
2,785	2,785	530300	3572	Quarry Expense - Precoat 14mm Agg	2.2%	2,846	2,914	2,988	3,068
2,239	2,239	530300	3573	Quarry Expense - Precoat 19mm Agg	2.2%	2,288	2,342	2,401	2,465
6,480	6,480	530300	3583	Quarry Expense - Roadbase DGS40	2.2%	6,622	6,779	6,952	7,137
7,333	7,333	530300	3585	Quarry Expense - Roadbase DGB20	2.2%	7,494	7,670	7,867	8,076
4,813	4,813	530300	3587	Quarry Expense - Roadbase Blend	2.2%	4,919	5,035	5,164	5,301
531	531	530300	3610	Quarry Expense - Screenings Oversize	2.1%	542	555	569	585
1,019	1,019	530300	3615	Quarry Expense - Select Fill	2.4%	1,043	1,068	1,095	1,123
18,478	18,478	530300	3625	Quarry Expense - Woodview Flood Blend	2.1%	18,867	19,303	19,780	20,296
				Woodview Quarry Indirect Expenditure					
80,859	80,859	530991	3998	Activity Based Costing - Expense	8.1%	87,396	89,689	91,912	94,452
15,837	15,837	530990	3999	Depreciation	18.7%	18,800	19,213	19,655	20,146
790,895	1,411,114			Total Operating Expenditure	5.5%	834,213	857,015	874,768	1,610,006
859,677	751,070			Operating Result - Surplus/(Deficit)	-42.2%	496,914	508,401	411,007	(290,334)
1,221,420	1,112,813			Operating Cash Result - Surplus/(Deficit)	-28.0%	879,900	903,136	112,610	116,347
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	392,449	320,106
				Less: Asset Acquisition		10,000	10,000	10,000	10,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		448,090	474,679	0	0
				Capital Cash Result - Surplus/(Deficit)		(458,090)	(484,679)	382,449	310,106
				Program Cash Result - Surplus/(Deficit)		421,810	418,457	495,059	426,453

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Northern Rivers Livestock Exchange

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
0	0	190010	0020	Operating Revenue					
72,447	72,447	190010	0795	Advertising Fees	0.0%	10,000	10,000	10,000	10,000
47,727	47,727	190010	1270	LIRS Subsidy	-11.2%	64,308	55,950	47,213	37,869
95,550	95,550	190010	1275	Saleyards - Agents Business Licence Fees	0.0%	47,727	49,159	50,634	52,153
6,200	6,200	190010	1290	Saleyards - Agents Business Usage Fees	-25.3%	71,400	95,550	103,400	106,700
1,002,750	1,002,750	190010	1300	Saleyards - Canteen Rent	16.1%	7,200	7,416	7,638	7,867
4,000	4,000	190010	1310	Saleyards - Cattle Fees	2.8%	1,031,100	1,061,550	1,145,100	1,179,200
4,000	4,000	190010	1320	Saleyards - Holding Paddock Rents	3.0%	4,120	4,244	4,371	4,502
3,000	3,000	190010	1330	Saleyards - Holding Yards Rents	3.0%	4,120	4,244	4,371	4,502
10,000	10,000	190010	1340	Saleyards - No Sale Fees	3.0%	3,090	3,183	3,278	3,376
3,714	3,714	190010	1350	Saleyards - Other Fees	3.0%	10,300	10,609	10,927	11,255
46,350	46,350	190010	1370	Saleyards - Special Stud Fees	3.0%	3,825	3,940	4,058	4,180
		190010	1370	Saleyards - Washdown Fees	3.0%	47,741	49,173	50,648	52,167
1,295,738	1,295,738			Total Operating Revenue	0.7%	1,304,931	1,355,018	1,441,638	1,473,771
				Operating Expenditure					
35,000	35,000	190010	3025	Administration Expenses	16.3%	40,690	41,586	42,543	43,606
104,039	104,039	190010	3070	Borrowing Costs	-1.6%	102,388	89,875	76,806	62,882
112,700	112,700	190010	3185	Employee Costs	2.5%	115,518	118,405	121,721	125,128
10,500	10,500	190010	3270	Fleet Expenses	-90.3%	1,019	1,041	1,065	1,092
30,221	30,221	190010	3330	Internal Expenses	1.9%	30,795	31,472	32,196	33,001
1,500	1,500	190010	3370	M & R - Air Conditioner	1.9%	1,529	1,563	1,599	1,639
16,138	16,138	190010	3375	M & R - Buildings	2.1%	16,482	16,864	17,285	17,737
14,570	14,570	190010	3395	M & R - Grounds	2.3%	14,911	15,271	15,678	16,104
3,765	3,765	190010	3405	M & R - Other Structures	2.3%	3,851	3,942	4,044	4,152
65,300	65,300	190010	3455	Operating Expenses	-0.9%	64,701	67,260	69,958	72,826
46,080	46,080	190010	3710	Saleyards - Effluent Area Expenses	2.1%	47,028	48,100	49,269	50,541
20,000	20,000	190010	3711	Saleyards - Effluent & Soil Sampling	1.9%	20,380	20,828	21,307	21,840
99,300	99,300	190010	3715	Saleyards - General Operations, M & R	-7.8%	91,523	93,708	96,156	98,740
21,500	21,500	190010	3718	Saleyards - Store Sales Computer & Gate Operator	2.5%	22,038	22,588	23,221	23,870
9,060	9,060	190010	3720	Saleyards - Vendor Declaration System	2.5%	9,287	9,519	9,786	10,060
91,950	91,950	190010	3725	Saleyards - Yards & Pens M & R	29.5%	119,105	136,626	139,471	142,451
10,020	10,020	190010	3790	Truckwash Area Expenses	-37.8%	6,229	6,369	6,522	6,690
2,265	2,265	190010	4313	Weed Control	179.1%	6,322	6,468	6,628	6,800
				Indirect Expenditure					
185,353	185,353	190991	3998	Activity Based Costing - Expense	6.5%	197,390	203,250	207,136	212,950
176,800	176,800	190990	3999	Depreciation	97.0%	348,347	479,546	490,852	502,553
1,056,061	1,056,061			Total Operating Expenditure	19.3%	1,259,533	1,414,281	1,433,242	1,454,662
239,677	239,677			Operating Result - Surplus/(Deficit)	-81.1%	45,398	(59,263)	8,395	19,109
416,477	416,477			Operating Cash Result - Surplus/(Deficit)	-5.5%	393,745	420,283	499,247	521,662
				Capital Movements					
				Add: Capital Grants & Contributions		7,195,300	201,600	217,800	224,400
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		7,000,000	50,000	50,000	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		323,603	336,117	349,185	363,109
				Less: Transfer to Restricted Assets		265,442	235,766	317,862	382,953
				Capital Cash Result - Surplus/(Deficit)		(393,745)	(420,283)	(499,247)	(521,662)
				Program Cash Result - Surplus/(Deficit)		(0)	0	0	0

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Private Works

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
80,000	480,000	200000	0870	Operating Revenue					
				Private Works Revenue	3.0%	82,400	84,872	87,418	90,041
80,000	480,000			Total Operating Revenue	3.0%	82,400	84,872	87,418	90,041
				Operating Expenditure					
57,180	457,180	200000	3500	Private Works Expenses	2.2%	58,430	59,798	61,317	62,937
20,583	20,583	202991	3998	Indirect Expenditure Activity Based Costing - Expense	5.8%	21,783	22,350	22,953	23,589
77,763	477,763			Total Operating Expenditure	3.2%	80,213	82,148	84,270	86,526
2,237	2,237			Operating Result - Surplus/(Deficit)	-2.3%	2,187	2,724	3,148	3,515
2,237	2,237			Operating Cash Result - Surplus/(Deficit)	-2.3%	2,187	2,724	3,148	3,515
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		2,187	2,724	3,148	3,515

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EC2 Building on our Strengths

Service: Real Estate Development

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
46,146	46,146	180220	1180	Property - Evans Hd - Dept Health Bldg Rental Income	-3.6%	44,500	45,835	47,210	48,626
46,146	46,146			Total Operating Revenue	-3.6%	44,500	45,835	47,210	48,626
				Operating Expenditure					
2,145	2,145	180105	3330	Property - Casino - 153 Barker St Internal Expenses	13.6%	2,436	2,490	2,547	2,610
2,105	2,105	180220	3375	Property - Evans Hd - Dept Health Bldg M & R - Buildings	2.1%	2,149	2,198	2,251	2,308
1,123	1,123	180240	3375	Property - Evans Hd - Living Museum M & R - Buildings	2.2%	1,148	1,175	1,205	1,236
				Real Estate Development - Ops					
24,360	24,360	181100	3025	Administration Expenses	1.9%	24,824	25,371	25,955	26,604
183,814	183,814	181100	3070	Borrowing Costs	-42.1%	106,458	99,818	92,898	85,688
38,564	38,564	181100	3330	Internal Expenses	8.8%	41,939	42,861	43,847	44,944
10,150	10,150	181100	3455	Operating Expenses	1.9%	10,343	10,571	10,814	11,084
8,034	8,034	181100	4311	Mowing	2.2%	8,212	8,406	8,621	8,852
				Indirect Expenditure					
265,168	265,168	182991	3998	Activity Based Costing - Expense	2.9%	272,933	280,469	287,705	295,947
12,398	12,398	182990	3999	Depreciation	1.9%	12,634	12,912	13,209	13,539
547,861	547,861			Total Operating Expenditure	-11.8%	483,076	486,271	489,052	492,812
(501,715)	(501,715)			Operating Result - Surplus/(Deficit)	-12.6%	(438,576)	(440,436)	(441,842)	(444,186)
(489,317)	(489,317)			Operating Cash Result - Surplus/(Deficit)	-13.0%	(425,942)	(427,524)	(428,633)	(430,647)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		3,091,000	1,200,000	1,240,000	1,640,000
				Add: Transfer from Restricted Assets		914,711	1,446,804	1,901,067	11,557
				Less: Asset Acquisition		1,008,334	2,015,000	2,500,000	1,000,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		157,668	164,308	171,227	178,438
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		2,839,709	467,496	469,840	473,119
				Program Cash Result - Surplus/(Deficit)		2,413,767	39,972	41,207	42,472

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Our Priority: Looking after our Environment - Budget Summary

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
5,250,088	5,316,773			Operating Revenue					
207,500	209,838			Waste Management	14.2%	5,997,051	6,708,027	6,937,837	7,172,755
6,045,590	6,045,590			Stormwater Management	3.0%	213,725	220,136	226,740	233,542
8,388,860	8,443,685			Water Supplies	7.1%	6,476,961	6,798,401	7,136,793	7,488,682
422,300	422,300			Sewerage Services	0.5%	8,432,758	8,685,178	8,946,398	9,215,596
0	0			Environmental Health	3.0%	434,969	448,019	461,463	475,307
				Environmental Management	0.0%	0	0	0	0
20,314,338	20,438,186			Total Operating Revenue	6.1%	21,555,464	22,859,761	23,709,231	24,585,882
5,011,057	5,150,267			Operating Expenditure					
925,217	925,217			Waste Management	12.6%	5,644,141	5,782,279	5,908,016	6,047,029
5,861,177	5,837,115			Stormwater Management	2.5%	948,261	974,768	991,586	1,017,303
7,471,969	7,514,897			Water Supplies	1.9%	5,972,225	6,128,207	6,255,944	6,445,554
984,176	1,000,876			Sewerage Services	0.0%	7,469,532	7,580,796	7,653,574	7,790,314
441,450	441,450			Environmental Health	5.4%	1,037,070	1,062,379	1,090,369	1,120,046
				Environmental Management	1.7%	448,975	459,090	469,814	481,705
20,695,046	20,869,822			Total Operating Expenditure	4.0%	21,520,204	21,987,520	22,369,304	22,901,951
(380,708)	(431,636)			Operating Result - Surplus/(Deficit)	-109.3%	35,260	872,241	1,339,927	1,683,931
4,240,458	4,189,530			Operating Cash Result - Surplus/(Deficit)	12.3%	4,763,287	5,693,042	6,259,854	6,714,080
				Capital Movements					
				Add: Capital Grants and Contributions		290,000	250,000	250,000	250,000
				Add: Loan Funds Used		1,000,000	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	52,273	70,000	75,709
				Add: Transfer from Reserves		2,700,895	3,310,833	0	0
				Less: Capital Expenditure		8,250,622	8,631,636	4,208,000	4,030,182
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		1,250,583	1,362,929	1,435,958	1,514,104
				Less: Transfer to Reserves		690,405	761,287	2,408,787	3,001,249
				Capital Cash Result - Surplus/(Deficit)		(6,200,715)	(7,142,746)	(7,732,745)	(8,219,826)
				Program Cash Result - Surplus/(Deficit)		(1,437,428)	(1,449,704)	(1,472,891)	(1,505,746)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
3,963,017	3,963,017	140000	0030	Waste Collection Charges					
19,055	19,055	140005	0730	Annual Charges	14.9%	4,552,476	5,288,532	5,475,754	5,666,812
82,400	82,400	140010	1470	Interest Income	31.2%	25,000	25,750	26,523	27,318
95,687	162,372	140015	0590	Street Bin Collection	3.2%	85,000	87,550	90,177	92,882
				Grant Revenue	63.1%	156,075	92,340	95,110	97,963
				Nammoona Landfill					
756,144	756,144	140150	0460	Fees - Other	6.5%	805,000	829,150	854,025	879,646
92,700	92,700	140150	0740	Internal - Income	7.9%	100,000	103,000	106,090	109,273
10,300	10,300	140150	0820	Mobile Garbage Bin Sales	-2.9%	10,000	10,300	10,609	10,927
56,650	56,650	140150	1260	Sale of Recycled Materials	32.4%	75,000	77,250	79,568	81,955
5,150	5,150	140150	1265	Sale of Cardboard	6.8%	5,500	5,665	5,835	6,010
				Bora Ridge Transfer Station					
15,000	15,000	140160	0460	Fees - Other	0.0%	15,000	15,450	15,914	16,391
1,545	1,545	140160	0740	Internal - Income	-100.0%	0	0	0	0
1,030	1,030	140160	1180	Rental Income	16.5%	1,200	1,236	1,273	1,311
515	515	140160	1260	Sale of Recycled Materials	-2.9%	500	515	530	546
515	515	140160	1265	Sale of Cardboard	-100.0%	0	0	0	0
				Evans Head Transfer Station					
113,300	113,300	140180	0460	Fees - Other	10.3%	125,000	128,750	132,613	136,591
20,600	20,600	140180	0740	Internal - Income	21.4%	25,000	25,750	26,523	27,318
4,120	4,120	140180	1260	Sale of Recycled Materials	9.2%	4,500	4,635	4,774	4,917
2,575	2,575	140180	1265	Sale of Cardboard	8.7%	2,800	2,884	2,971	3,060
				Rappville Transfer Station					
9,785	9,785	140190	0460	Fees - Other	-8.0%	9,000	9,270	9,548	9,835
5,250,088	5,316,773			Total Operating Revenue	14.2%	5,997,051	6,708,027	6,937,837	7,172,755
				Operating Expenditure					
				Waste Collection Expenditure					
2,060	2,060	140100	3025	Administration Expenses	1.9%	2,099	2,145	2,194	2,249
117,543	117,543	140100	3185	Employee Costs	1.8%	119,706	122,699	125,694	128,983
221,778	221,778	140100	3270	Fleet Expenses	1.2%	224,396	229,799	235,652	242,011
5,689	5,689	140100	3455	Operating Expenses	1.9%	5,797	5,925	6,061	6,213
2,164	2,164	140100	3885	Waste - Clean Up Australia Expenses	1.9%	2,205	2,254	2,305	2,363
0	55,000	140100	3916	Waste - Hooklift Skip Bin Maintenance	0.0%	0	0	0	0
15,453	15,453	140100	3925	Waste - Mobile Garbage Bin Purchases	1.9%	15,747	16,093	16,463	16,875
69,370	69,370	140100	3935	Waste - Street Bin Collection Costs	12.8%	78,240	80,197	82,360	84,623
				Recycling Collection Expenditure					
152,034	152,034	140105	3185	Employee Costs	-32.5%	102,569	105,134	107,940	110,890
79,915	79,915	140105	3270	Fleet Expenses	4.7%	83,704	85,694	87,848	90,193
165,000	165,000	140105	3455	Operating Expenses	25.8%	207,500	212,065	216,942	222,366
10,302	10,302	140105	3925	Waste - Mobile Garbage Bin Purchases	1.9%	10,498	10,729	10,976	11,250
				Recycling Education Expenditure					
0	3,744	140107	3455	Operating Expenses	0.0%	0	0	0	0
				Aboriginal Housing Education & Support (BWRP)					
0	20,000	140109	3455	Operating Expenses	0.0%	0	0	0	0
				Organics Collection Expenditure					
179,120	179,120	140110	3185	Employee Costs	-11.9%	157,884	161,832	166,198	170,764
80,619	80,619	140110	3270	Fleet Expenses	-1.3%	79,586	81,467	83,487	85,702
205,075	205,075	140110	3455	Operating Expenses	-1.0%	202,971	207,437	212,208	217,513
				Business Organics (BWRP)					
0	25,000	140112	3455	Operating Expenses	0.0%	0	0	0	0
				Waste Other Expenditure					
10,493	10,493	140115	3025	Administration Expenses	1.9%	10,692	10,927	11,179	11,458
413,192	413,192	140115	3185	Employee Costs	2.9%	425,295	435,927	447,991	460,461
24,725	24,725	140115	3270	Fleet Expenses	21.3%	30,000	30,660	31,365	32,149
2,003	2,003	140115	3330	Internal Expenses	1.9%	2,041	2,086	2,134	2,187
45,754	45,754	140115	3455	Operating Expenses	-9.0%	41,624	42,540	43,519	44,607
5,151	5,151	140115	3887	Waste - Community Group Disposal	1.9%	5,249	5,364	5,487	5,624
50,750	50,750	140115	3900	Waste - EPA Monitoring Expenses	41.3%	71,714	73,292	74,978	76,852
6,331	6,331	140115	3920	Waste - Illegal Disposal Expenses	2.1%	6,466	6,615	6,779	6,954
29,898	29,898	140115	3922	Waste - Litter Patrol Salaries	4.0%	31,106	31,884	32,776	33,694

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Waste Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
48,688	48,688	140116	3185	Waste Educator Employee Costs	18.8%	57,833	59,280	60,939	62,645
0	0	140116	3270	Fleet Expenses	0.0%	6,000	6,132	6,273	6,430
0	35,466	140116	3455	Operating Expenses	0.0%	0	0	0	0
				Nammoona Landfill					
2,853	2,853	140150	3025	Administration Expenses	1.9%	2,907	2,971	3,038	3,114
0		140150	3070	Borrowing Costs - Interest on Loans	0.0%	18,750	35,141	31,897	28,531
36,058	36,058	140150	3070	Borrowing Costs - Rehabilitation	1.9%	36,743	37,551	38,415	39,375
460,742	460,742	140150	3185	Employee Costs	31.1%	603,964	619,064	635,353	652,597
73,083	73,083	140150	3270	Fleet Expenses	4.1%	76,095	77,992	80,020	82,240
7,095	7,095	140150	3310	Impounding Expenses	2.5%	7,274	7,455	7,658	7,869
3,758	3,758	140150	3330	Internal Expenses	70.4%	6,403	6,544	6,694	6,860
7,142	7,142	140150	3375	M & R - Buildings	2.2%	7,297	7,467	7,655	7,855
234,748	234,748	140150	3455	Operating Expenses	137.4%	557,211	569,668	582,972	597,740
745,800	745,800	140150	3883	Waste - SE QLD Transport Cost	3.2%	770,000	786,940	805,040	825,166
30,450	30,450	140150	3884	Waste - Capping Material	1.9%	31,029	31,712	32,441	33,252
22,665	22,665	140150	3890	Waste - Concrete Crushing Expenses	1.9%	23,096	23,604	24,147	24,751
23,695	23,695	140150	3905	Waste - Green Waste Shredding Exp	1.9%	24,145	24,676	25,244	25,875
2,576	2,576	140150	3910	Waste - Hazardous Waste Disposal Exp	1.9%	2,625	2,683	2,745	2,813
3,091	3,091	140150	3940	Waste - Tyre Disposal Expenses	1.9%	3,150	3,219	3,293	3,375
20,300	20,300	140150	4317	Vegetation Control for Fire Management	1.9%	20,686	21,141	21,627	22,168
				Bora Ridge Transfer Station					
10,302	10,302	140160	3070	Borrowing Costs	-100.0%	0	0	0	0
19,073	19,073	140160	3185	Employee Costs	-44.5%	10,588	10,854	11,131	11,429
11,965	11,965	140160	3270	Fleet Expenses	-29.7%	8,409	8,609	8,824	9,058
5,337	5,337	140160	3330	Internal Expenses	1.9%	5,438	5,558	5,686	5,828
1,510	1,510	140160	3375	M & R - Buildings	2.5%	1,548	1,587	1,631	1,676
13,053	13,053	140160	3455	Operating Expenses	-1.8%	12,823	13,158	13,515	13,906
1,015	1,015	140160	4317	Vegetation Control for Fire Management	1.9%	1,034	1,057	1,081	1,108
				Broadwater Landfill					
1,670	1,670	140170	3330	Internal Expenses	-100.0%	0	0	0	0
6,459	6,459	140170	3455	Operating Expenses	155.2%	16,483	16,850	17,245	17,680
1,015	1,015	140170	4317	Vegetation Control for Fire Management	1.9%	1,034	1,057	1,081	1,108
				Evans Head Transfer Station					
620	620	140180	3025	Administration Expenses	1.9%	632	646	660	677
118,361	118,361	140180	3185	Employee Costs	54.6%	183,007	187,583	192,615	197,895
52,334	52,334	140180	3270	Fleet Expenses	2.8%	53,799	55,057	56,419	57,905
0	0	140180	3330	Internal Expenses	0.0%	500	511	523	536
2,278	2,278	140180	3375	M & R - Buildings	2.2%	2,327	2,380	2,439	2,503
203	203	140180	3385	M & R - Equipment	2.0%	207	212	217	222
9,174	9,174	140180	3455	Operating Expenses	-4.9%	8,727	9,048	9,386	9,747
268,800	268,800	140180	3883	Waste - SE QLD Transport Cost	4.2%	280,000	286,160	292,742	300,061
8,272	8,272	140180	3905	Waste - Green Waste Shredding Exp	1.9%	8,429	8,614	8,812	9,032
1,546	1,546	140180	3910	Waste - Hazardous Waste Disposal Exp	1.9%	1,575	1,610	1,647	1,688
3,286	3,286	140180	4317	Vegetation Control for Fire Management	2.2%	3,358	3,437	3,524	3,616
				Rappville Landfill					
13,900	13,900	140190	3185	Employee Costs	-4.5%	13,274	13,606	13,970	14,353
881	881	140190	3330	Internal Expenses	1.9%	898	918	939	962
61	61	140190	3455	Operating Expenses	-18.0%	50	53	56	59
1,364	1,364	140190	4317	Vegetation Control for Fire Management	2.3%	1,396	1,429	1,467	1,506
				Rosewood Ave					
4,000	4,000	140195	4317	Vegetation Control for Fire Management	1.9%	4,076	4,166	4,262	4,369
				Indirect Expenditure					
339,805	339,805	140991	3998	Activity Based Costing - Expense	6.5%	361,982	371,314	378,769	389,427
497,610	497,610	140990	3999	Depreciation	-1.5%	490,250	490,800	491,388	492,041
5,011,057	5,150,267			Total Operating Expenditure	12.6%	5,644,141	5,782,279	5,908,016	6,047,029
239,031	166,506			Operating Result - Surplus/(Deficit)	47.6%	352,910	925,748	1,029,821	1,125,726
783,001	710,476			Operating Cash Result - Surplus/(Deficit)	12.4%	879,903	1,454,099	1,559,624	1,657,142
				Capital Movements					
				Add: Capital Grants & Contributions		40,000	0	0	0
				Add: Loan Funds Used		1,000,000	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	52,273	70,000	75,709
				Add: Transfer from Restricted Assets		2,481,620	392,966	0	0
				Less: Asset Acquisition		4,359,852	1,813,636	475,000	783,182
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		41,671	85,702	88,946	92,312
				Less: Transfer to Restricted Assets		0	0	1,065,678	857,358
				Capital Cash Result - Surplus/(Deficit)		(879,903)	(1,454,099)	(1,559,624)	(1,657,142)
				Program Cash Result - Surplus/(Deficit)		0	0	0	0



Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Stormwater Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
206,000	208,338	350010	0030	Stormwater Revenue	2.7%	211,609	217,957	224,496	231,231
1,500	1,500	350010	0730	Annual Charges	41.1%	2,116	2,179	2,244	2,311
				Interest Income					
207,500	209,838			Total Operating Revenue	3.0%	213,725	220,136	226,740	233,542
				Operating Expenditure					
80,983	80,983	350100	4540	Casino	2.2%	82,802	84,767	86,960	89,286
11,558	11,558	350100	4555	Drainage - Routine Maintenance	2.2%	11,812	12,092	12,401	12,729
				Drainage - GPT Maintenance					
6,761	6,761	350200	4540	Broadwater	2.2%	6,912	7,076	7,257	7,450
				Drainage - Routine Maintenance					
12,025	12,025	350300	4540	Coraki	2.3%	12,301	12,596	12,926	13,274
				Drainage - Routine Maintenance					
29,501	29,501	350400	4540	Evans Head	2.2%	30,161	30,876	31,673	32,519
2,555	2,555	350400	4553	Drainage - Routine Maintenance	2.3%	2,614	2,675	2,744	2,818
3,075	3,075	350400	4555	Drainage - Wetlands Maintenance	2.2%	3,144	3,217	3,298	3,386
				Drainage - GPT Maintenance					
5,091	5,091	350700	4540	Rileys Hill Outfall Channel	2.2%	5,204	5,326	5,462	5,607
				Drainage - Routine Maintenance					
16,035	16,035	350850	4540	Woodburn	2.2%	16,392	16,779	17,211	17,670
				Drainage - Routine Maintenance					
182,633	182,633	350991	3998	Indirect Expenditure	4.6%	190,994	200,549	199,066	204,661
575,000	575,000	350990	3999	Activity Based Costing - Expense	1.9%	585,925	598,815	612,588	627,903
				Depreciation					
925,217	925,217			Total Operating Expenditure	2.5%	948,261	974,768	991,586	1,017,303
(717,717)	(715,379)			Operating Result - Surplus/(Deficit)	2.3%	(734,536)	(754,632)	(764,846)	(783,761)
(142,717)	(140,379)			Operating Cash Result - Surplus/(Deficit)	4.1%	(148,611)	(155,817)	(152,258)	(155,858)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		219,275	0	0	0
				Less: Asset Acquisition		433,000	195,000	195,000	195,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		(213,725)	(195,000)	(195,000)	(195,000)
				Program Cash Result - Surplus/(Deficit)		(362,336)	(350,817)	(347,258)	(350,858)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
				Annual & User Charges					
881,400	881,400	490001	1800	Water Access Charge - Residential	5.7%	931,800	983,140	1,037,197	1,094,107
335,900	335,900	490001	1810	Water Access Charge - Non-Residential	12.9%	379,100	398,055	417,958	438,856
2,566,500	2,566,500	490001	1820	Water Usage Charge - Residential	2.0%	2,618,000	2,748,900	2,886,345	3,030,662
1,974,000	1,974,000	490001	1830	Water Usage Charge - Non-Residential	13.2%	2,234,900	2,346,645	2,463,977	2,587,176
36,050	36,050	490040	0730	Interest Income	52.6%	55,000	56,650	58,350	60,101
				Interest on Investments					
61,800	61,800	490050	0730	Interest Income	13.3%	70,000	72,100	74,263	76,491
				Other Revenue					
6,365	6,365	490070	0460	Fees - Other	3.0%	6,556	6,753	6,956	7,165
38,616	38,616	490070	1180	Rental Income	-5.6%	36,437	37,530	38,656	39,816
10,609	10,609	490070	1840	Water - Connection Fees	3.0%	10,927	11,255	11,593	11,941
				Operating Grants & Contributions					
88,000	88,000	490080	0590	Grant Revenue	-3.1%	85,250	86,900	88,550	90,200
0	0	490090	0290	Contributions - Other	0.0%	1,250	1,300	2,300	0
				Private Works					
46,350	46,350	492000	0870	Private Works Revenue	3.0%	47,741	49,173	50,648	52,167
6,045,590	6,045,590			Total Operating Revenue	7.1%	6,476,961	6,798,401	7,136,793	7,488,682
				Operating Expenditure					
				Indirect Expenditure					
1,257,428	1,257,428	495010	3998	Activity Based Costing - Expense	7.1%	1,346,935	1,393,139	1,408,632	1,447,568
				Engineering Administration Expenditure					
38,042	38,042	495020	3025	Administration Expenses	1.4%	38,590	39,439	40,347	41,355
21,120	21,120	495020	3080	Business Plan Expenses	1.9%	21,521	21,994	22,500	23,063
2,429	2,429	495020	3110	Community Education Programs	1.9%	2,475	2,529	2,587	2,652
438,754	438,754	495020	3185	Employee Costs	5.1%	460,976	472,502	479,088	489,038
45,000	45,000	495020	3270	Fleet Expenses	-22.2%	35,000	35,770	36,593	37,508
41,064	41,064	495020	3330	Internal Expenses	1.7%	41,743	42,661	43,642	44,733
84,754	64,754	495020	3455	Operating Expenses	-22.1%	65,994	67,450	69,011	70,741
0	0	495020	3830	Valuation	0.0%	0	0	0	25,000
20,000	0	495020	5122	Water - Servicing Strategies New Development Areas	-100.0%	0	0	0	0
10,771	10,771	495020	5130	Water Reduction Programs	1.9%	10,976	11,217	11,475	11,762
				Dams & Weirs Operations					
0	916	495080	3455	Operating Expenses	0.0%	1,100	1,155	1,213	1,274
				Dams & Weirs Maintenance					
5,242	5,242	495090	3455	Operating Expenses	2.2%	5,359	5,486	5,628	5,779
				Mains Operations & Maintenance - Casino					
21,513	21,513	495100	5020	Water - Hydrants & Valves Inspections	2.2%	21,996	22,519	23,102	23,719
52,844	52,844	495100	5030	Water - Mains Cleaning	-38.2%	32,650	33,436	34,322	35,252
68,053	68,053	495130	5040	Water - Mains Maintenance	8.1%	73,579	75,320	77,234	79,279
97,150	97,150	495130	5120	Water - Services M & R	17.9%	114,549	117,285	120,299	123,506
				Mains Operations & Maintenance - Broadwater					
3,598	3,598	495105	5020	Water - Hydrants & Valves Inspections	2.2%	3,678	3,765	3,861	3,964
4,416	4,416	495105	5030	Water - Mains Cleaning	2.4%	4,520	4,630	4,754	4,883
2,126	2,126	495135	5040	Water - Mains Maintenance	2.2%	2,172	2,224	2,281	2,343
4,481	4,481	495135	5120	Water - Services M & R	2.3%	4,582	4,691	4,813	4,941
				Mains Operations & Maintenance - Coraki					
5,136	5,136	495110	5020	Water - Hydrants & Valves Inspections	2.2%	5,251	5,375	5,514	5,662
4,416	4,416	495110	5030	Water - Mains Cleaning	2.4%	4,520	4,630	4,754	4,883
11,790	17,790	495140	5040	Water - Mains Maintenance	-35.4%	7,611	7,790	7,989	8,201
10,777	10,777	495140	5120	Water - Services M & R	-32.9%	7,230	7,402	7,595	7,800
				Mains Operations & Maintenance - Evans Head					
11,473	11,473	495115	5020	Water - Hydrants & Valves Inspections	-22.3%	8,909	9,123	9,363	9,616
6,561	6,561	495115	5030	Water - Mains Cleaning	-27.9%	4,730	4,847	4,982	5,122
1,502	1,502	495145	5020	Water - Hydrants & Valves Inspections	-79.4%	310	317	326	335
6,116	6,116	495145	5040	Water - Mains Maintenance	2.2%	6,249	6,395	6,557	6,730
28,445	28,445	495145	5120	Water - Services M & R	-31.8%	19,396	19,851	20,328	20,851
				Mains Operations & Maintenance - Rileys Hill					
1,094	1,094	495120	5020	Water - Hydrants & Valves Inspections	2.3%	1,119	1,145	1,175	1,206
2,041	2,041	495120	5030	Water - Mains Cleaning	2.3%	2,088	2,140	2,196	2,256
3,218	3,218	495150	5040	Water - Mains Maintenance	2.3%	3,291	3,369	3,456	3,548
1,094	1,094	495150	5120	Water - Services M & R	2.3%	1,119	1,145	1,175	1,206
				Mains Operations & Maintenance - Woodburn					
3,598	3,598	495125	5020	Water - Hydrants & Valves Inspections	2.2%	3,678	3,765	3,861	3,964
3,364	3,364	495125	5030	Water - Mains Cleaning	2.4%	3,444	3,528	3,622	3,719
2,675	2,675	495155	5040	Water - Mains Maintenance	85.0%	4,950	5,068	5,199	5,338
3,387	3,387	495155	5120	Water - Services M & R	52.8%	5,174	5,300	5,442	5,591

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Water Supplies

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
8,000	8,000	495170	3200	Reservoir Operations					
1,669	3,508	495170	3455	Energy Costs - W & S	5.0%	8,400	8,820	9,261	9,724
				Operating Expenses	134.3%	3,911	4,064	4,229	4,400
38,528	38,528	495180	3455	Reservoir Maintenance					
8,855	8,855	495180	4311	Operating Expenses	2.2%	39,362	40,282	41,299	42,389
				Mowing	2.3%	9,061	9,278	9,524	9,781
0	2,136	495200	3455	Pump Station Operations					
				Operating Expenses	0.0%	2,600	2,730	2,867	3,010
114,345	114,345	495225	3200	Pump Station Energy Costs					
				Energy Costs - W & S	-12.5%	100,000	105,000	110,250	115,763
36,909	36,909	495250	3455	Pump Station Maintenance					
2,647	2,647	495250	4311	Operating Expenses	2.2%	37,704	38,582	39,553	40,592
				Mowing	2.3%	2,709	2,775	2,848	2,926
2,400	2,400	495300	3025	Casino Water Treatment Plant - Operations					
129,252	129,252	495300	3100	Administration Expenses	66.6%	3,998	4,086	4,180	4,285
100,899	100,899	495300	3200	Chemical Costs	38.7%	179,225	183,168	187,381	192,066
96,248	96,248	495300	3330	Energy Costs - W & S	-22.3%	78,427	82,348	86,465	90,788
109,047	114,094	495300	3455	Internal Expenses	1.9%	98,077	100,235	102,540	105,104
16,541	16,541	495300	5010	Operating Expenses	7.9%	117,669	120,661	124,004	127,515
87,646	87,646	495300	5065	Water - Fluoride System	2.1%	16,895	17,287	17,720	18,186
15,840	15,840	495300	5070	Water - NATA Lab Testing	1.9%	89,311	91,276	93,375	95,709
11,197	11,197	495300	5080	Water - PAC Costs	1.9%	16,141	16,496	16,875	17,297
44,116	44,116	495300	5090	Water - Potassium Permanganate System	2.0%	11,426	11,685	11,970	12,278
				Water - Process Monitoring & Testing	2.1%	45,046	46,084	47,225	48,455
11,203	11,203	495350	3375	Casino Water Treatment Plant - Maintenance					
54,954	54,954	495350	3385	M & R - Buildings	2.2%	11,450	11,720	12,018	12,336
10,823	10,823	495350	3405	M & R - Equipment	-16.1%	46,129	47,212	48,413	49,695
32,913	32,913	495350	3455	M & R - Other Structures	-35.0%	7,030	7,198	7,387	7,587
5,574	5,574	495350	4311	Operating Expenses	-17.5%	27,139	27,766	28,457	29,198
5,307	5,307	495350	5110	Mowing	2.4%	5,706	5,844	6,001	6,164
				Water - RTU/PLC Maintenance	2.2%	5,422	5,548	5,689	5,838
500	500	495400	3200	Other Operations Expenses					
1,679	1,679	495400	3455	Energy Costs - W & S	5.0%	525	551	579	608
51,778	51,778	495400	5050	Operating Expenses	2.5%	1,721	1,765	1,815	1,866
11,193	11,193	495420	3385	Water - Meter Reading	2.4%	53,010	54,302	55,768	57,296
5,280	5,280	495420	5008	M & R - Equipment	-25.0%	8,400	8,585	8,782	9,002
10,996	10,996	495420	5110	Water - Electrical Tooling	1.9%	5,380	5,498	5,624	5,765
10,000	10,000	495420	5400	Water - RTU/PLC Maintenance	2.2%	11,234	11,496	11,786	12,097
				Water - Water Loss Program	-50.0%	5,000	5,110	5,228	5,359
1,037,229	1,037,229	495500	5100	Bulk Water Purchases					
				Water - Purchase of Water	1.9%	1,056,936	1,080,189	1,105,033	1,132,659
43,937	43,937	496000	3500	Private Works Expenditure					
				Private Works Expenses	2.2%	44,917	45,979	47,163	48,421
1,418,200	1,418,200	499990	3999	Depreciation					
				Depreciation	1.9%	1,444,800	1,476,185	1,509,719	1,547,007
5,861,177	5,837,115			Total Operating Expenditure	1.9%	5,972,225	6,128,207	6,255,944	6,445,554
184,413	208,475			Operating Result - Surplus/(Deficit)	173.7%	504,736	670,194	880,849	1,043,128
1,602,613	1,626,675			Operating Cash Result - Surplus/(Deficit)	21.6%	1,949,536	2,146,379	2,390,568	2,590,135
				Capital Movements					
				Add: Capital Grants & Contributions		150,000	150,000	150,000	150,000
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		1,560,000	1,565,000	1,305,000	905,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		539,536	731,379	1,235,568	1,835,135
				Capital Cash Result - Surplus/(Deficit)		(1,949,536)	(2,146,379)	(2,390,568)	(2,590,135)
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
6,349,000	6,349,000	500001	1900	Rates & Annual Charges Sewer Charges - Residential	2.2%	6,486,700	6,682,801	6,884,875	7,093,101
58,350	58,350	500001	1910	Sewer Charges - Residential Nth Woodburn	1.5%	59,200	60,976	62,805	64,689
1,453,700	1,453,700	500001	1920	Sewer Charges - Non-Residential	-6.6%	1,357,400	1,398,122	1,440,066	1,483,268
53,045	53,045	500001	1930	Sewer Charges - Trade Waste	13.1%	60,000	61,800	63,654	65,564
41,200	41,200	500040	0730	Interest Income	9.2%	45,000	46,350	47,741	49,173
				Interest on Investments					
257,500	257,500	500050	0730	Interest Income	-2.9%	250,000	257,500	265,225	273,182
				Other Revenue					
5,150	5,150	500070	1180	Rental Income	3.0%	5,305	5,464	5,628	5,797
515	515	500070	1940	Sewer - Effluent Sales	2.9%	530	546	562	579
36,050	36,050	500070	1950	Sewer - Liquid Septic Waste Fees	3.0%	37,132	38,246	39,394	40,576
				Grants					
88,000	88,000	500080	0590	Grant Revenue	-6.3%	82,500	84,200	85,800	87,500
				Contributions					
0	0	500090	0290	Contributions - Other	0.0%	1,250	0	0	0
				Private Works					
46,350	101,175	502000	0870	Private Works Revenue	3.0%	47,741	49,173	50,648	52,167
8,388,860	8,443,685			Total Operating Revenue	0.5%	8,432,758	8,685,178	8,946,398	9,215,596
				Operating Expenditure					
				Administration Expenditure					
1,505,778	1,505,778	505010	3998	Activity Based Costing - Expense	6.5%	1,603,439	1,660,524	1,677,054	1,723,651
				Engineering Expenditure					
17,083	17,083	505020	3025	Administration Expenses	-4.0%	16,403	16,764	17,149	17,577
514,411	514,411	505020	3185	Employee Costs	5.2%	541,082	554,609	563,220	575,382
45,000	45,000	505020	3270	Fleet Expenses	-22.2%	35,000	35,770	36,593	37,508
83,527	83,527	505020	3330	Internal Expenses	-1.4%	82,385	84,197	86,135	88,288
529	529	505020	3385	M & R - Equipment	1.9%	539	551	564	578
54,689	29,189	505020	3455	Operating Expenses	-18.2%	44,743	45,727	46,780	47,949
0	0	505020	3830	Valuation	0.0%	0	0	0	25,000
30,000	0	505020	5524	Sewer - DSP Review	-100.0%	0	0	0	0
10,000	0	505020	5587	Sewer - Relining Evaluation	-100.0%	0	0	0	0
20,000	0	505020	5597	Sewer - Servicing Strategies New Development Areas	-100.0%	0	0	0	0
				Mains Operations					
				Casino					
84,713	84,713	505100	5520	Sewer - CCTV Inspections	22.2%	103,540	105,975	108,627	111,480
37,013	37,013	505100	5530	Sewer - Mains Blocks & Chokes	20.3%	44,539	45,599	46,678	47,874
				Broadwater					
2,574	2,574	505105	5530	Sewer - Mains Blocks & Chokes Coraki	2.4%	2,635	2,699	2,771	2,846
27,410	27,410	505110	5520	Sewer - CCTV Inspections	2.3%	28,035	28,705	29,436	30,217
6,603	6,603	505110	5530	Sewer - Mains Blocks & Chokes Evans Head	2.3%	6,754	6,916	7,087	7,271
31,347	78,200	505115	5520	Sewer - CCTV Inspections	2.2%	32,045	32,804	33,649	34,547
5,285	18,432	505115	5530	Sewer - Mains Blocks & Chokes Rileys Hill	2.2%	5,402	5,529	5,672	5,822
2,506	2,506	505120	5520	Sewer - CCTV Inspections	2.2%	2,561	2,622	2,689	2,761
1,033	1,033	505120	5530	Sewer - Mains Blocks & Chokes Woodburn	2.1%	1,055	1,081	1,109	1,138
5,454	5,454	505125	5520	Sewer - CCTV Inspections	2.2%	5,575	5,706	5,853	6,010
2,126	2,126	505125	5530	Sewer - Mains Blocks & Chokes	2.2%	2,172	2,224	2,281	2,343
				Mains Maintenance					
				Casino					
60,711	60,711	505130	5540	Sewer - Mains Maintenance Broadwater	25.0%	75,915	77,725	79,708	81,825
0	0	505135	5540	Sewer - Mains Maintenance	0.0%	1,510	1,548	1,592	1,637
17,895	17,895	505135	5570	Sewer - Pod Unit Maintenance Coraki	45.0%	25,945	26,550	27,199	27,904
12,757	12,757	505140	5540	Sewer - Mains Maintenance Evans Head	-38.0%	7,911	8,101	8,313	8,536
15,916	15,916	505145	5540	Sewer - Mains Maintenance Rileys Hill	21.2%	19,296	19,748	20,247	20,782
5,285	5,285	505150	5540	Sewer - Mains Maintenance Woodburn	-42.8%	3,021	3,093	3,174	3,257
7,200	7,200	505155	5540	Sewer - Mains Maintenance	2.2%	7,361	7,535	7,730	7,936
				Infiltration Survey/Inspection					
25,375	25,375	505160	5532	Sewer - Infiltration Survey/Inspection	1.9%	25,857	26,426	27,034	27,710

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
0	5,605	505200	3455	Pump Station Operations	0.0%	6,800	7,140	7,497	7,872
163,631	163,631	505200	4111	Operating Expenses Inspections - Routine	2.3%	167,413	171,439	175,971	180,734
72,700	72,700	505225	3200	Pump Station Energy Costs Energy Costs - W & S	5.0%	76,335	80,152	84,160	88,368
0	0	505250	3375	Pump Station Maintenance	0.0%	1,510	1,548	1,592	1,637
0	0	505250	3385	M & R - Buildings	0.0%	2,010	2,059	2,115	2,173
194,123	194,123	505250	3455	M & R - Equipment	29.2%	250,830	256,793	263,268	270,218
11,583	11,583	505250	4311	Operating Expenses	10.1%	12,750	13,057	13,402	13,765
16,765	16,765	505250	5590	Mowing	-26.3%	12,354	12,645	12,970	13,313
				Sewer - RTU/PLC Maintenance					
3,200	3,200	505300	3025	T/Plant Casino Operations	1.9%	3,261	3,333	3,410	3,495
155,584	158,835	505300	3455	Administration Expenses	15.0%	178,851	183,208	187,933	192,997
13,102	13,102	505300	5510	Operating Expenses	2.0%	13,363	13,663	13,986	14,343
5,491	5,491	505300	5560	Sewer - Biosolids Management	82.1%	10,000	10,220	10,455	10,716
11,135	11,135	505300	5580	Sewer - NATA Lab Testing	71.7%	19,120	19,595	20,138	20,699
				Sewer - Process Monitoring & Testing					
77,326	77,326	505320	3200	T/Plant Casino Energy Costs Energy Costs - W & S	22.3%	94,548	99,275	104,239	109,451
3,985	3,985	505350	3375	T/Plant Casino Maintenance	2.1%	4,068	4,162	4,265	4,376
22,494	22,494	505350	3385	M & R - Buildings	1.9%	22,921	23,426	23,965	24,564
21,571	21,571	505350	3455	M & R - Equipment	2.2%	22,039	22,553	23,123	23,733
27,007	27,007	505350	4311	Operating Expenses	2.3%	27,633	28,299	29,050	29,838
16,473	16,473	505350	5595	Mowing	1.9%	16,786	17,155	17,550	17,989
				Sewer - Safety Equipment M & R					
400	400	505400	3025	T/Plant Coraki Operations	2.0%	408	417	427	438
8,131	8,131	505400	3100	Administration Expenses	1.9%	8,285	8,467	8,662	8,879
57,202	57,931	505400	3455	Chemical Costs	3.9%	59,418	60,868	62,494	64,206
3,192	3,192	505400	5510	Operating Expenses	2.5%	3,272	3,354	3,447	3,544
4,330	4,330	505400	5560	Sewer - Biosolids Management	1.9%	4,412	4,509	4,613	4,728
2,182	2,182	505400	5580	Sewer - NATA Lab Testing	2.5%	2,236	2,292	2,357	2,424
				Sewer - Process Monitoring & Testing					
6,000	6,000	505420	3200	T/Plant Coraki Energy Costs Energy Costs - W & S	5.0%	6,300	6,615	6,946	7,293
2,109	2,109	505450	3375	T/Plant Coraki Maintenance	142.1%	5,105	5,223	5,353	5,491
5,491	5,491	505450	3385	M & R - Buildings	84.4%	10,125	10,361	10,623	10,904
5,433	5,433	505450	3455	M & R - Equipment	34.9%	7,329	7,503	7,699	7,907
6,439	6,439	505450	4311	Operating Expenses	32.6%	8,540	8,746	8,979	9,222
				Mowing					
3,800	3,800	505500	3025	T/Plant Evans Head Operations	1.9%	3,872	3,957	4,048	4,149
37,699	37,699	505500	3100	Administration Expenses	1.9%	38,415	39,260	40,163	41,167
51,580	54,899	505500	3455	Chemical Costs	44.8%	74,693	76,618	78,757	81,002
12,700	12,700	505500	5500	Operating Expenses	1.9%	12,941	13,226	13,530	13,868
107,636	107,636	505500	5510	Sewer - Beachwatch Program	1.9%	109,712	112,141	114,748	117,633
10,138	10,138	505500	5560	Sewer - Biosolids Management	1.9%	10,331	10,558	10,801	11,071
28,577	28,577	505500	5580	Sewer - NATA Lab Testing	19.9%	34,271	35,118	36,084	37,085
50,000	66,630	505500	5596	Sewer - Process Monitoring & Testing	1.9%	50,950	52,071	53,269	54,601
				Sewer - Salty Lagoon Monitoring					
73,952	73,952	505520	3200	T/Plant Evans Head Energy Costs Energy Costs - W & S	5.0%	77,650	81,533	85,610	89,891
6,502	6,502	505550	3375	T/Plant Evans Head Maintenance	2.0%	6,631	6,780	6,942	7,118
58,127	58,127	505550	3385	M & R - Buildings	2.1%	59,336	60,694	62,181	63,793
10,977	10,977	505550	3455	M & R - Equipment	2.3%	11,234	11,507	11,815	12,137
8,423	8,423	505550	4311	Operating Expenses	2.2%	8,609	8,811	9,036	9,276
				Mowing					
400	400	505600	3025	T/Plant Rileys Hill Operations	2.0%	408	417	427	438
1,056	1,056	505600	3100	Administration Expenses	1.9%	1,076	1,100	1,125	1,153
19,928	20,686	505600	3455	Chemical Costs	7.3%	21,381	21,918	22,515	23,146
1,555	1,555	505600	5510	Operating Expenses	2.4%	1,592	1,632	1,676	1,723
4,330	4,330	505600	5560	Sewer - Biosolids Management	1.9%	4,412	4,509	4,613	4,728
7,142	7,142	505600	5580	Sewer - NATA Lab Testing	2.5%	7,317	7,498	7,706	7,921
				Sewer - Process Monitoring & Testing					
6,000	6,000	505620	3200	T/Plant Rileys Hill Energy Costs Energy Costs - W & S	5.0%	6,300	6,615	6,946	7,293
1,032	1,032	505650	3375	T/Plant Rileys Hill Maintenance	2.1%	1,054	1,079	1,107	1,136
4,430	4,430	505650	3385	M & R - Buildings	2.0%	4,519	4,621	4,731	4,853
3,203	3,203	505650	3455	M & R - Equipment	2.2%	3,273	3,350	3,434	3,524
1,597	1,597	505650	4311	Operating Expenses	2.3%	1,633	1,673	1,717	1,765
				Mowing					

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH1 Managing our Waste and Water

Service: Sewerage Services

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Expenditure (continued)					
5,280	5,280	505750	5525	Other Maintenance Casino Sewer - Electrical Tooling	1.9%	5,380	5,498	5,624	5,765
43,971	43,971	505750	5550	Sewer - Manhole Maintenance	2.2%	44,939	45,995	47,169	48,421
2,991	2,991	505750	5600	Sewer - Vent Stack Maintenance	2.2%	3,056	3,129	3,207	3,292
				Other Maintenance Coraki					
21,902	21,902	505760	5550	Sewer - Manhole Maintenance	-47.3%	11,550	11,827	12,138	12,466
2,101	2,101	505760	5600	Sewer - Vent Stack Maintenance	-100.0%	0	0	0	0
				Other Maintenance Evans Head					
21,902	21,902	505765	5550	Sewer - Manhole Maintenance	-31.2%	15,070	15,424	15,818	16,239
2,101	2,101	505765	5600	Sewer - Vent Stack Maintenance	-100.0%	0	0	0	0
				Other Maintenance Rileys Hill					
5,432	5,432	505770	5550	Sewer - Manhole Maintenance	2.2%	5,551	5,682	5,826	5,980
				Other Maintenance Woodburn					
21,902	21,902	505775	5550	Sewer - Manhole Maintenance	-49.5%	11,050	11,316	11,615	11,930
1,305	1,305	505775	5600	Sewer - Vent Stack Maintenance	2.2%	1,334	1,364	1,399	1,435
				Interest Expense					
1,113,277	1,113,277	505976	3070	Borrowing Costs	-25.7%	826,653	758,338	688,553	613,774
				Depreciation					
2,126,000	2,126,000	505990	3999	Depreciation	1.9%	2,165,900	2,212,978	2,263,278	2,319,210
				Private Works					
43,722	81,858	506000	3500	Private Works Expenses	2.2%	44,697	45,754	46,933	48,185
7,471,969	7,514,897			Total Operating Expenditure	0.0%	7,469,532	7,580,796	7,653,574	7,790,314
916,891	928,788			Operating Result - Surplus/(Deficit)	5.1%	963,226	1,104,382	1,292,824	1,425,282
3,042,891	3,054,788			Operating Cash Result - Surplus/(Deficit)	6.9%	3,129,126	3,317,360	3,556,102	3,744,492
				Capital Movements					
				Add: Capital Grants & Contributions		100,000	100,000	100,000	100,000
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	2,917,867	0	0
				Less: Asset Acquisition		1,897,770	5,058,000	2,233,000	2,147,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		1,208,912	1,277,227	1,347,012	1,421,792
				Less: Transfer to Restricted Assets		122,444	0	76,090	275,700
				Capital Cash Result - Surplus/(Deficit)		(3,129,126)	(3,317,360)	(3,556,102)	(3,744,492)
				Program Cash Result - Surplus/(Deficit)		0	0	0	0

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Health

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
12,000	12,000	110012	0290	Beach Control Contributions - Other	3.0%	12,360	12,731	13,113	13,506
57,800	57,800	120010	0260	Regulatory Control Contributions - LPMA/NCAT	3.0%	59,534	61,320	63,160	65,055
3,000	3,000	120010	0460	Fees - Other	3.0%	3,090	3,183	3,279	3,378
30,000	30,000	120010	0480	Fines	3.0%	30,900	31,827	32,782	33,765
1,500	1,500	120010	0620	Impounding Fees	3.0%	1,545	1,591	1,639	1,688
35,000	35,000	120010	1170	Registration Fees	3.0%	36,050	37,132	38,246	39,393
				Health					
22,000	22,000	130010	0460	Fees - Other	3.0%	22,660	23,340	24,041	24,763
30,000	30,000	130010	0590	Grant Revenue	3.0%	30,900	31,827	32,782	33,765
20,000	20,000	130010	0600	Health Food Admin Fee	3.0%	20,600	21,218	21,855	22,511
12,000	12,000	130010	0630	Infringement Notice Fees	3.0%	12,360	12,731	13,113	13,506
20,000	20,000	130010	0670	Inspection Fees - Food Premises	3.0%	20,600	21,218	21,855	22,511
10,000	10,000	130010	1380	Septic Tank Application Fees	3.0%	10,300	10,609	10,927	11,255
140,000	140,000	130010	1390	Septic Tank Registration Fees	3.0%	144,200	148,526	152,982	157,571
2,000	2,000	130010	1490	Trade Waste Approvals Revenue	3.0%	2,060	2,122	2,186	2,252
27,000	27,000	130010	1500	Trade Waste Inspections Revenue	3.0%	27,810	28,644	29,503	30,388
422,300	422,300			Total Operating Revenue	3.0%	434,969	448,019	461,463	475,307
				Operating Expenditure					
13,941	13,941	110010	3065	Beach Control Beach Cleaning	2.2%	14,246	14,582	14,952	15,348
31,679	31,679	110010	3455	Operating Expenses	1.9%	32,281	32,991	33,750	34,594
				Evans Head Breakwall Cleaning					
12,000	12,000	110012	4304	Sweeping - Hand	2.2%	12,263	12,551	12,872	13,213
				Regulatory Control					
6,700	6,700	120010	3025	Administration Expenses	62.0%	10,857	11,096	11,351	11,635
201,146	201,146	120010	3185	Employee Costs	5.8%	212,898	218,221	224,057	230,186
2,000	2,000	120010	3205	Enforcement Expenses	1.9%	2,038	2,083	2,131	2,184
64,700	64,700	120010	3270	Fleet Expenses	-22.7%	50,000	51,100	52,275	53,582
9,100	9,100	120010	3310	Impounding Expenses	1.9%	9,273	9,477	9,695	9,937
3,100	3,100	120010	3315	Infringement Notice Expenses	1.9%	3,159	3,228	3,302	3,385
750	750	120010	3330	Internal Expenses	1.9%	764	780	798	818
500	500	120010	3375	M & R - Buildings	2.0%	510	521	533	546
1,000	1,000	120010	3385	M & R - Equipment	1.9%	1,019	1,041	1,065	1,092
0	8,159	120012	3455	Responsible Pet Ownership Program	0.0%	0	0	0	0
72,240	72,240	120991	3998	Activity Based Costing - Expense	8.8%	78,593	80,556	82,595	84,904
3,700	3,700	120990	3999	Depreciation	1.4%	3,753	3,816	3,883	3,957
				Health					
9,432	9,432	130010	3025	Administration Expenses	6.5%	10,048	10,269	10,506	10,768
247,747	247,747	130010	3185	Employee Costs	4.0%	257,593	264,034	271,307	278,842
14,400	14,400	130010	3270	Fleet Expenses	101.4%	29,000	29,638	30,320	31,078
1,030	1,030	130010	3385	M & R - Equipment	1.9%	1,050	1,073	1,098	1,125
1,559	1,559	130010	3455	Operating Expenses	1.9%	1,589	1,624	1,662	1,703
2,060	2,060	130010	3730	Sampling Analysis	1.9%	2,099	2,145	2,194	2,249
264,736	264,736	130991	3998	Activity Based Costing - Expense	6.9%	283,001	290,069	298,060	306,405
656	656	130990	3999	Depreciation	0.0%	656	656	656	656
				Flying Fox Colony Richmond River Casino					
20,000	28,541	130021	3455	Operating Expenses	1.9%	20,380	20,828	21,307	21,840
984,176	1,000,876			Total Operating Expenditure	5.4%	1,037,070	1,062,379	1,090,369	1,120,046
(561,876)	(578,576)			Operating Result - Surplus/(Deficit)	7.2%	(602,101)	(614,360)	(628,906)	(644,739)
(557,520)	(574,220)			Operating Cash Result - Surplus/(Deficit)	7.2%	(597,692)	(609,888)	(624,367)	(640,126)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		28,425	29,908	31,451	33,057
				Capital Cash Result - Surplus/(Deficit)		(28,425)	(29,908)	(31,451)	(33,057)
				Program Cash Result - Surplus/(Deficit)		(626,117)	(639,796)	(655,818)	(673,183)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

EH2 Promoting the Protection of the Environment

Service: Environmental Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
0	0			Total Operating Revenue	0.0%	0	0	0	0
				Operating Expenditure					
117,000	117,000	150010	3455	Noxious Plants Management Expenditure Operating Expenses	1.9%	119,223	121,846	124,648	127,764
210,000	210,000	160200	3455	Flood Management Contribution to RRCC Operating Expenses	1.9%	213,990	218,698	223,728	229,321
35,000	35,000	160204	3455	Coastal Zone Management Plan Implementation Works Operating Expenses	1.9%	35,665	36,450	37,288	38,220
3,000	3,000	160205	3455	Coraki Riverbank Stabilise Operating Expenses	0.0%	3,000	3,066	3,137	3,215
4,000	4,000	160215	3455	House Floor Level Surveys Operating Expenses	-50.0%	2,000	2,000	2,000	2,000
1,000	1,000	160225	3455	Flood Manipulation Software Operating Expenses	-100.0%	0	0	0	0
8,600	8,600	160300	3455	Cont to Rosolens Canal Operating Expenses	1.9%	8,763	8,956	9,162	9,391
62,850	62,850	160991	3998	Indirect Expenditure Activity Based Costing - Expense	5.5%	66,334	68,074	69,851	71,794
441,450	441,450			Total Operating Expenditure	1.7%	448,975	459,090	469,814	481,705
(441,450)	(441,450)			Operating Result - Surplus/(Deficit)	1.7%	(448,975)	(459,090)	(469,814)	(481,705)
(441,450)	(441,450)			Operating Cash Result - Surplus/(Deficit)	1.7%	(448,975)	(459,090)	(469,814)	(481,705)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(448,975)	(459,090)	(469,814)	(481,705)



## Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

## Our Priority: Making Council Great - Budget Summary

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
682,546	682,546			Operating Revenue					
0	6,273			Governance & Advocacy	-43.0%	388,823	400,451	412,432	424,782
4,241	4,241			Customer Service	0.0%	3,600	3,600	0	0
16,882	58,763			Information Technology Services	91.5%	8,122	8,917	4,519	4,632
42,436	56,659			Organisational Development	3.0%	17,388	17,909	18,446	19,000
16,849,034	14,646,275			Work Health & Safety	-33.2%	28,329	28,329	0	0
36,299	36,299			Financial Services	5.6%	17,797,624	18,250,052	18,710,471	19,185,037
4,709,000	4,709,000			Engineering Support & Asset Management	17.5%	42,636	33,345	29,575	25,827
				Fleet Management	1.6%	4,784,500	4,928,035	5,075,876	5,228,153
22,340,438	20,200,056			Total Operating Revenue	3.3%	23,071,022	23,670,638	24,251,319	24,887,431
2,334,848	2,336,980			Operating Expenditure					
0	5,400			Governance & Advocacy	-3.9%	2,243,875	2,302,604	2,505,378	2,433,271
279,241	304,738			Customer Service	0.0%	3,600	3,600	0	0
(1)	(1)			Information Technology Services	-55.7%	123,597	124,952	121,153	121,932
0	0			Organisational Development	-100.0%	0	0	0	0
102,162	102,162			Work Health & Safety	0.0%	0	0	0	0
36,299	36,299			Financial Services	20.2%	122,762	127,329	128,664	132,440
3,830,721	3,868,421			Engineering Support & Asset Management	17.5%	42,636	33,345	29,575	25,827
				Fleet Management	3.9%	3,979,118	4,072,520	4,166,424	4,270,880
6,583,270	6,653,999			Total Operating Expenditure	-1.0%	6,515,588	6,664,350	6,951,194	6,984,350
15,757,168	13,546,057			Operating Result - Surplus/(Deficit)	5.1%	16,555,434	17,006,288	17,300,125	17,903,081
16,882,138	14,671,027			Operating Cash Result - Surplus/(Deficit)	4.9%	17,701,416	18,174,345	18,490,927	19,117,550
				Capital Movements					
				Add: Capital Grants and Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,300	1,300	1,300	1,300
				Add: Asset Sales		632,973	609,518	425,688	503,439
				Add: Transfer from Reserves		429,058	730,437	95,000	110,000
				Less: Capital Expenditure		2,736,364	3,082,055	1,989,805	1,975,528
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Reserves		284,400	278,400	639,862	927,151
				Capital Cash Result - Surplus/(Deficit)		(1,957,433)	(2,019,200)	(2,107,679)	(2,287,940)
				Program Cash Result - Surplus/(Deficit)		15,743,983	16,155,145	16,383,248	16,829,610

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

CS1 Leading and Advocating for our Community

Service: Governance & Advocacy

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
4,474	4,474	560010	0010	Corporate Administration					
20,900	20,900	560010	0260	Activity Based Costing - Income	1.9%	4,559	4,659	4,766	4,885
112	112	560010	0290	Contributions - LPMA/NCAT	3.0%	21,527	22,173	22,838	23,523
2,060	2,060	560010	0460	Contributions - Other	2.7%	115	118	122	126
305,000	305,000	560010	0710	Fees - Other	3.0%	2,122	2,186	2,252	2,320
350,000	350,000	560010	1235	Insurance Rebates & Discounts	-100.0%	0	0	0	0
				Salary Efficiency Dividend	3.0%	360,500	371,315	382,454	393,928
682,546	682,546			Total Operating Revenue	-43.0%	388,823	400,451	412,432	424,782
				Operating Expenditure					
				Governance					
51,743	51,743	540010	3025	Administration Expenses	2.9%	53,226	54,397	55,648	57,039
230,177	230,177	540010	3135	Councillor Expenses	2.7%	236,436	241,637	247,195	253,375
3,093	3,093	540010	3155	Donations	1.9%	3,152	3,221	3,295	3,378
0	0	540010	3178	Election Expenses	0.0%	0	0	140,000	0
16,100	16,100	540010	3270	Fleet Expenses	49.1%	24,000	24,528	25,092	25,719
12,567	12,567	540010	3670	Regional Arts Board Contribution	1.9%	12,806	13,088	13,389	13,724
6,231	6,231	540010	3745	Staff Christmas Party	1.9%	6,349	6,489	6,638	6,804
0	0	540010	3855	Vandalism Rewards	0.0%	0	0	0	0
997,095	997,095	540991	3998	Activity Based Costing - Expense	0.0%	997,438	1,026,148	1,055,723	1,088,261
				General Managers Office					
6,324	6,324	550100	3025	Administration Expenses	60.5%	10,152	10,375	10,615	10,879
435,932	435,932	550100	3185	Employee Costs	28.6%	560,564	574,570	590,642	607,170
13,000	13,000	550100	3270	Fleet Expenses	1.9%	13,247	13,538	13,849	14,195
63,668	65,800	550100	3325	Internal Audit	-100.0%	0	0	0	0
71,989	71,989	550991	3998	Activity Based Costing - Expense	5.0%	75,565	77,538	79,412	81,679
				Corporate Administration					
105,528	105,528	560010	3025	Administration Expenses	6.6%	112,504	114,980	117,624	120,564
5,280	5,280	560010	3079	Business Continuity Plan	1.9%	5,380	5,498	5,624	5,765
485,708	485,708	560010	3185	Employee Costs	-56.8%	210,036	215,287	221,316	227,513
29,700	29,700	560010	3270	Fleet Expenses	-100.0%	0	0	0	0
1,030	1,030	560010	3385	M & R - Equipment	1.9%	1,050	1,073	1,098	1,125
446,810	446,810	560010	3455	Operating Expenses	-29.4%	315,555	330,964	347,149	364,163
1,689	1,689	560990	3999	Depreciation	0.0%	1,689	1,689	1,689	1,689
				Indirect Costs					
(743,200)	(743,200)	560991	3998	Activity Based Costing - Expense	-16.9%	(617,891)	(640,355)	(664,522)	(689,965)
				Project Management Office					
0	0	565010	3025	Administration Expenses	0.0%	1,680	1,717	1,756	1,800
94,384	94,384	565010	3185	Employee Costs	49.1%	140,760	144,280	148,319	152,472
0	0	565010	3270	Fleet Expenses	0.0%	15,300	15,637	15,997	16,397
0	0	565010	3325	Internal Audit	0.0%	64,878	66,305	67,830	69,526
2,334,848	2,336,980			Total Operating Expenditure	-3.9%	2,243,875	2,302,604	2,505,378	2,433,271
(1,652,302)	(1,654,434)			Operating Result - Surplus/(Deficit)	12.3%	(1,855,052)	(1,902,153)	(2,092,946)	(2,008,489)
(1,650,613)	(1,652,745)			Operating Cash Result - Surplus/(Deficit)	12.3%	(1,853,363)	(1,900,464)	(2,091,257)	(2,006,800)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		1,300	1,300	1,300	1,300
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		1,300	1,300	1,300	1,300
				Program Cash Result - Surplus/(Deficit)		(1,852,063)	(1,899,164)	(2,089,957)	(2,005,500)

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

CS2 Great Support

Service: Customer Service

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
0	4,000	630100	0290	Operating Revenue Customer Service Contributions - Other	0.0%	3,600	3,600	0	0
0	2,273	590010	1180	Council Offices Rental Income	0.0%	0	0	0	0
0	6,273			Total Operating Revenue	0.0%	3,600	3,600	0	0
				Operating Expenditure					
2,500	2,500	590100	3260	Council Offices - Casino Fire Safety Inspections	20.0%	3,000	3,066	3,137	3,215
3,802	3,802	590100	3270	Fleet Expenses	2.0%	3,877	3,963	4,056	4,158
14,650	14,650	590100	3330	Internal Expenses	6.8%	15,653	15,998	16,365	16,775
12,000	12,000	590100	3370	M & R - Air Conditioner	1.9%	12,228	12,497	12,784	13,104
32,815	32,815	590100	3375	M & R - Buildings	2.1%	33,504	34,275	35,120	36,033
1,000	1,000	590100	3385	M & R - Equipment	1.9%	1,019	1,041	1,065	1,092
3,820	3,820	590100	3395	M & R - Grounds	2.4%	3,912	4,007	4,115	4,226
181,765	181,765	590100	3455	Operating Expenses	7.6%	195,614	203,373	211,549	220,240
				<b>Council Offices - Casino Annex</b>					
2,676	2,676	590105	3330	Internal Expenses	1.9%	2,727	2,786	2,850	2,920
755	755	590105	3375	M & R - Buildings	2.6%	775	794	817	840
855	855	590105	3395	M & R - Grounds	2.6%	877	898	923	949
1,000	1,000	590105	3455	Operating Expenses	-42.0%	580	609	639	671
				<b>Council Offices - Evans Head</b>					
500	500	590110	3260	Fire Safety Inspections	2.0%	510	521	533	546
20,354	20,354	590110	3330	Internal Expenses	1.9%	20,741	21,198	21,686	22,229
4,010	4,010	590110	3375	M & R - Buildings	2.1%	4,096	4,191	4,295	4,406
1,000	1,000	590110	3385	M & R - Equipment	1.9%	1,019	1,041	1,065	1,092
3,465	3,465	590110	3395	M & R - Grounds	2.3%	3,545	3,630	3,725	3,825
19,800	19,800	590110	3455	Operating Expenses	-5.6%	18,685	19,342	20,036	20,779
				<b>Indirect Expenditure</b>					
154,050	154,050	590990	3999	Depreciation	1.8%	156,768	159,976	163,402	167,213
(460,817)	(460,817)	590991	3998	Activity Based Costing - Expense	4.0%	(479,130)	(493,206)	(508,162)	(524,313)
				Customer Service					
5,775	5,775	630100	3025	Administration Expenses	106.4%	11,920	12,182	12,463	12,775
793,144	798,544	630100	3185	Employee Costs	15.3%	914,685	937,535	963,641	990,545
634	634	630990	3999	Depreciation	0.0%	634	634	634	634
				Indirect Costs					
(799,553)	(799,553)	630991	3998	Activity Based Costing - Expense	15.5%	(923,639)	(946,751)	(976,738)	(1,003,954)
0	5,400			Total Operating Expenditure	0.0%	3,600	3,600	0	0
0	873			Operating Result - Surplus/(Deficit)	0.0%	(0)	0	0	0
154,684	155,557			Operating Cash Result - Surplus/(Deficit)	1.8%	157,402	160,610	164,036	167,847
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		25,800	140,000	10,000	10,000
				Less: Asset Acquisition		20,000	140,000	10,000	10,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		5,800	0	0	0
				Program Cash Result - Surplus/(Deficit)		163,202	160,610	164,036	167,847

CS2 Great Support

Service: Information Technology Services

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
4,241	4,241	600010	0010	Operating Revenue					
0	0	600010	0290	Activity Based Costing - Income Contributions - Other	1.9% 0.0%	4,322 3,800	4,417 4,500	4,519 0	4,632 0
4,241	4,241			Total Operating Revenue	91.5%	8,122	8,917	4,519	4,632
				Operating Expenditure					
				Information Technology					
128,658	128,658	600010	3025	Administration Expenses	0.6%	129,468	132,316	135,359	138,743
787,163	787,163	600010	3185	Employee Costs	5.2%	827,840	848,537	872,296	896,721
15,100	15,100	600010	3270	Fleet Expenses	10.6%	16,700	17,067	17,460	17,897
20,605	20,605	600010	3385	M & R - Equipment	1.9%	20,996	21,458	21,952	22,501
65,000	65,000	600010	3440	Mobile Computing	1.9%	66,235	67,692	69,249	70,980
779,556	784,056	600010	3455	Operating Expenses	4.6%	815,455	833,684	853,152	874,767
1,206	1,206	600990	3999	Depreciation	0.0%	1,206	1,206	1,206	1,206
				Public Wi-Fi Operations					
50,000	50,000	600012	3025	Administration Expenses	0.0%	50,000	50,000	50,000	50,000
				IT Projects					
25,000	25,000	600018	3455	Operating Expenses	1.9%	25,475	26,035	26,634	27,300
				IT Innovation Fund (RSV 14/15)					
40,000	40,000	600020	3455	Operating Expenses	0.0%	40,000	40,000	40,000	40,000
				IT ECM Upgrade					
160,000	180,997	600026	3455	Operating Expenses	-100.0%	0	0	0	0
(1,793,047)	(1,793,047)	600991	3998	Indirect Costs Activity Based Costing - Expense	4.3%	(1,869,778)	(1,913,043)	(1,966,155)	(2,018,183)
279,241	304,738			Total Operating Expenditure	-55.7%	123,597	124,952	121,153	121,932
(275,000)	(300,497)			Operating Result - Surplus/(Deficit)	-58.0%	(115,475)	(116,035)	(116,634)	(117,300)
(273,794)	(299,291)			Operating Cash Result - Surplus/(Deficit)	-58.3%	(114,269)	(114,829)	(115,428)	(116,094)
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		(114,269)	(114,829)	(115,428)	(116,094)

CS2 Great Support

Service: Organisational Development

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
3,376	3,376	610010	0220	Contributions - Early Reporting Incentive	3.0%	3,477	3,581	3,688	3,799
0	41,881	610010	0270	Contributions - LSL from Other Councils	0.0%	0	0	0	0
13,506	13,506	610010	0830	Paid Parental Leave Revenue	3.0%	13,911	14,328	14,758	15,201
16,882	58,763			<b>Total Operating Revenue</b>	3.0%	17,388	17,909	18,446	19,000
				Operating Expenditure					
9,732	9,732	610010	3025	Administration Expenses	25.3%	12,194	12,462	12,748	13,068
477,918	477,918	610010	3185	Employee Costs	6.2%	507,361	520,046	534,548	549,484
16,700	16,700	610010	3270	Fleet Expenses	2.4%	17,100	17,476	17,878	18,325
1,030	1,030	610010	3385	M & R - Equipment	1.9%	1,050	1,073	1,098	1,125
4,600	4,600	610010	3460	Organisational Development	2.5%	4,715	4,833	4,969	5,108
80,314	80,314	610010	3665	Recruitment Expenses	1.9%	81,840	83,640	85,564	87,703
845	845	610990	3999	Depreciation	0.0%	845	845	845	845
				Indirect Costs					
(634,501)	(634,501)	610991	3998	Activity Based Costing - Expense	-1.5%	(625,105)	(640,375)	(657,650)	(675,658)
				<b>Employee Leave Entitlements</b>					
4,955,500	4,955,500	610030	3195	Employee Leave Entitlements	2.6%	5,086,521	5,213,320	5,202,955	5,267,074
				Industrial Relations					
529	529	610031	3025	Administration Expenses	5571.1%	30,000	30,660	31,365	32,149
				Learning & Development					
113,877	113,877	610040	4000	Training - Compliance	1.0%	115,000	115,000	115,000	115,000
113,877	113,877	610041	4000	Training - Professional Development	1.0%	115,000	115,000	115,000	115,000
				RVC Meetings					
7,475	7,475	610045	3125	Consultative Committee	-75.8%	1,812	1,857	1,909	1,961
14,372	14,372	610045	3280	General Staff Meetings	141.7%	34,730	35,598	36,595	37,620
13,510	13,510	610045	3743	Staff Appraisals	-49.7%	6,795	6,966	7,160	7,361
0	0	610045	3815	Union Meetings	0.0%	3,020	3,096	3,182	3,271
7,475	7,475	610045	3955	WHS Committee	-59.6%	3,020	3,096	3,182	3,271
				<b>Oncosts</b>					
(5,183,254)	(5,183,254)	610900	3450	Oncost Credits	4.1%	(5,395,898)	(5,524,593)	(5,516,348)	(5,582,707)
(1)	(1)			<b>Total Operating Expenditure</b>	-100.0%	0	0	0	0
16,883	58,764			<b>Operating Result - Surplus/(Deficit)</b>	3.0%	17,388	17,909	18,446	19,000
17,728	59,609			<b>Operating Cash Result - Surplus/(Deficit)</b>	2.8%	18,233	18,754	19,291	19,845
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				<b>Capital Cash Result - Surplus/(Deficit)</b>		0	0	0	0
				<b>Program Cash Result - Surplus/(Deficit)</b>		18,233	18,754	19,291	19,845

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

CS2 Great Support

Service: Work Health & Safety

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
42,436	56,659	610020	0360	Operating Revenue					
				Contributions - WHS Incentive Payments	-0.33243	28,329	28,329	0	0
42,436	56,659			Total Operating Revenue	-33.2%	28,329	28,329	0	0
				Operating Expenditure					
2,112	2,112	610020	3025	Administration Expenses	111.9%	4,476	4,575	4,680	4,796
2,060	2,060	610020	3180	Emergency Preparedness	1.9%	2,099	2,145	2,194	2,249
182,876	182,876	610020	3185	Employee Costs	4.1%	190,400	195,160	200,624	206,243
1,236	1,236	610020	3385	M & R - Equipment	1.9%	1,259	1,287	1,317	1,350
2,112	2,112	610020	3455	Operating Expenses	1.9%	2,152	2,199	2,250	2,306
5,667	5,667	610020	3958	WHS - Drug & Alcohol Awareness	1.9%	5,775	5,902	6,038	6,189
5,255	5,255	610020	3960	WHS Equipment	1.9%	5,355	5,473	5,599	5,739
0	0	610020	3963	WHS Health and Wellbeing Program	0.0%	28,329	28,329	0	0
5,075	5,075	610020	3966	WHS Noise Prevention Program	1.9%	5,171	5,285	5,407	5,542
				Indirect Costs					
(206,393)	(206,393)	610991	3998	Activity Based Costing - Expense	18.7%	(245,016)	(250,355)	(228,109)	(234,414)
0	0			Total Operating Expenditure	0.0%	0	0	0	0
42,436	56,659			Operating Result - Surplus/(Deficit)	-33.2%	28,329	28,329	0	0
42,436	56,659			Operating Cash Result - Surplus/(Deficit)	-33.2%	28,329	28,329	0	0
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		0	0	0	0
				Program Cash Result - Surplus/(Deficit)		28,329	28,329	0	0

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

CS2 Great Support

Service: Financial Services

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
				Financial Services					
15,812	15,812	570010	0010	Activity Based Costing - Income	1.9%	16,112	16,467	16,845	17,266
45,000	45,000	570010	0180	Certificates - S603	8.9%	49,000	50,470	51,984	53,544
0	0	570010	0290	Contributions - Other	0.0%	1,250	2,300	0	0
40,000	40,000	570010	0400	Debtors Summons Fees	25.0%	50,000	51,500	53,045	54,636
1,000	1,000	570010	0460	Fees - Other	0.0%	1,000	1,030	1,061	1,093
0	0	570010	1169	Misc Rebates	0.0%	5,000	5,150	5,305	5,464
350	350	570010	1210	Rous Water Agency Fees	14.3%	400	412	424	437
				<b>General Purpose Revenue</b>					
4,856,800	2,654,041	580010	0590	Grant Revenue	4.8%	5,091,700	5,215,300	5,341,838	5,471,488
535,000	535,000	580010	0730	Interest Income	6.5%	570,000	587,100	604,713	622,854
7,337,141	7,337,141	580010	1150	Rates Revenue - Residential	4.7%	7,681,857	7,880,403	8,083,988	8,292,738
2,253,161	2,253,161	580010	1151	Rates Revenue - Farmland	7.7%	2,425,955	2,487,004	2,549,594	2,613,764
1,764,770	1,764,770	580010	1152	Rates Revenue - Business	8.0%	1,905,350	1,952,916	2,001,674	2,051,753
16,849,034	14,646,275			Total Operating Revenue	5.6%	17,797,624	18,250,052	18,710,471	19,185,037
				Operating Expenditure					
				Financial Services					
280,400	280,400	570010	3025	Administration Expenses	14.1%	320,000	327,040	334,561	342,926
1,186,284	1,186,284	570010	3185	Employee Costs	18.7%	1,407,941	1,443,139	1,483,299	1,524,703
22,700	22,700	570010	3270	Fleet Expenses	5.7%	24,000	24,528	25,092	25,719
1,000	1,000	570010	3385	M & R - Equipment	-100.0%	0	0	0	0
75,000	75,000	570010	3455	Operating Expenses	17.3%	88,000	89,936	92,005	94,305
2,800	2,800	570990	3999	Depreciation	0.0%	2,800	2,800	2,800	2,800
				Indirect Costs					
(1,466,022)	(1,466,022)	570991	3998	Activity Based Costing - Expense	17.3%	(1,719,979)	(1,760,114)	(1,809,093)	(1,858,013)
102,162	102,162			Total Operating Expenditure	20.2%	122,762	127,329	128,664	132,440
16,746,872	14,544,113			Operating Result - Surplus/(Deficit)	5.5%	17,674,862	18,122,723	18,581,807	19,052,597
16,749,672	14,546,913			Operating Cash Result - Surplus/(Deficit)	5.5%	17,677,662	18,125,523	18,584,607	19,055,397
				Capital Movements					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		0	0	0	0
				Less: Asset Acquisition		0	0	0	0
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		284,400	278,400	292,500	406,900
				Capital Cash Result - Surplus/(Deficit)		(284,400)	(278,400)	(292,500)	(406,900)
				Program Cash Result - Surplus/(Deficit)		17,393,262	17,847,123	18,292,107	18,648,497

CS2 Great Support

Service: Engineering Support & Asset Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
12,805	12,805	640010	0290	Engineering Support Services					
4,371	4,371	640010	0460	Contributions - Other	48.4%	19,000	9,000	4,500	0
4,371	4,371	640010	0840	Fees - Other	3.0%	4,502	4,637	4,776	4,919
14,206	14,206	640010	1180	Plan Check Fees	3.0%	4,502	4,637	4,776	4,919
546	546	640010	1250	Rental Income	3.0%	14,632	15,071	15,523	15,989
				Sale of Old Materials	-100.0%	0	0	0	0
36,299	36,299			Total Operating Revenue	17.5%	42,636	33,345	29,575	25,827
				Operating Expenditure					
				<b>Engineering Support</b>					
78,795	78,795	640010	3025	Administration Expenses	25.2%	98,618	100,789	103,108	105,685
1,834,348	1,834,348	640010	3185	Employee Costs	-0.6%	1,824,141	1,869,745	1,916,125	1,966,662
73,802	73,802	640010	3190	Employee Costs - Team Meetings	2.5%	75,647	77,539	79,710	81,941
190,000	190,000	640010	3270	Fleet Expenses	18.4%	225,000	229,950	235,239	241,120
9,338	9,338	640010	3385	M & R - Equipment	1.9%	9,515	9,724	9,948	10,197
7,105	7,105	640010	3425	M & R - Radios	1.9%	7,240	7,399	7,569	7,758
29,848	29,848	640010	3455	Operating Expenses	17.5%	35,071	35,843	36,667	37,583
5,007	5,007	640990	3999	Depreciation	0.0%	5,007	5,007	5,007	5,007
				Indirect Costs					
(2,191,944)	(2,191,944)	640991	3998	Activity Based Costing - Expense	2.1%	(2,237,603)	(2,302,651)	(2,363,798)	(2,430,126)
				<b>Asset Management</b>					
3,274	3,274	650010	3025	Administration Expenses	-48.1%	1,700	1,737	1,777	1,821
10,302	10,302	650010	3035	Asset Data Collection	1.9%	10,498	10,729	10,976	11,250
25,756	25,756	650010	3040	Asset Management System	1.9%	26,245	26,822	27,439	28,125
693,016	693,016	650010	3185	Employee Costs	16.8%	809,704	829,947	853,185	877,074
39,500	39,500	650010	3270	Fleet Expenses	24.1%	49,000	50,078	51,230	52,511
516	516	650010	3385	M & R - Equipment	1.9%	526	538	550	564
1,056	1,056	650010	3455	Operating Expenses	1.9%	1,076	1,100	1,125	1,153
100,000	100,000	650010	3830	Valuation	-58.5%	41,500	120,000	7,000	7,000
3,018	3,018	650010	4100	Inspections - Footpaths	2.5%	3,093	3,170	3,259	3,350
3,709	3,709	650010	4113	Inspections - Playground Equipment	1.9%	3,779	3,862	3,951	4,050
				Indirect Costs					
(880,147)	(880,147)	650991	3998	Activity Based Costing - Expense	7.6%	(947,121)	(1,047,983)	(960,492)	(986,898)
				<b>Works Depot - Casino</b>					
3,000	3,000	660100	3025	Administration Expenses	217.9%	9,538	9,748	9,972	10,221
1,500	1,500	660100	3260	Fire Safety Inspections	46.7%	2,200	2,248	2,300	2,358
41,405	41,405	660100	3330	Internal Expenses	5.4%	43,637	44,598	45,623	46,764
16,274	16,274	660100	3375	M & R - Buildings	41.2%	22,986	23,531	24,140	24,784
4,027	4,027	660100	3395	M & R - Grounds	135.5%	9,485	9,711	9,961	10,226
41,564	41,564	660100	3455	Operating Expenses	36.9%	56,915	58,697	60,589	62,624
17,409	17,409	660100	3870	Washdown Bay Maintenance	15.2%	20,060	20,529	21,047	21,601
				<b>Works Depot - Coraki</b>					
3,654	3,654	660200	3330	Internal Expenses	-100.0%	0	0	0	0
800	800	660200	3455	Operating Expenses	-100.0%	0	0	0	0
				<b>Works Depot - Evans Head</b>					
4,500	4,500	660300	3025	Administration Expenses	1.9%	4,586	4,687	4,795	4,915
1,000	1,000	660300	3260	Fire Safety Inspections	1.9%	1,019	1,041	1,065	1,092
1,000	1,000	660300	3270	Fleet Expenses	1.9%	1,019	1,041	1,065	1,092
5,454	5,454	660300	3375	M & R - Buildings	29.7%	7,075	7,243	7,430	7,628
4,133	4,133	660300	3395	M & R - Grounds	-2.7%	4,020	4,118	4,228	4,343
19,819	19,819	660300	3455	Operating Expenses	36.9%	27,123	27,955	28,838	29,789
				Indirect Expenditure					
50,109	50,109	660990	3999	Depreciation	1.7%	50,983	52,014	53,116	54,342
(215,648)	(215,648)	660991	3998	Activity Based Costing - Expense	20.9%	(260,646)	(267,161)	(274,169)	(281,779)
36,299	36,299			Total Operating Expenditure	17.5%	42,636	33,345	29,575	25,827
0	0			Operating Result - Surplus/(Deficit)	0.0%	(0)	0	(0)	(0)
55,116	55,116			Operating Cash Result - Surplus/(Deficit)	1.6%	55,990	57,021	58,123	59,349
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		0	0	0	0
				Add: Transfer from Restricted Assets		157,249	282,755	85,000	100,000
				Less: Asset Acquisition		165,000	285,000	90,000	105,000
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	0	0
				Capital Cash Result - Surplus/(Deficit)		(7,751)	(2,245)	(5,000)	(5,000)
				Program Cash Result - Surplus/(Deficit)		48,239	54,776	53,123	54,349



Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

CS2 Great Support

Service: Fleet Management

Original Budget 2017/2018	Revised Budget 31-Dec-17	Project	Activity	Description	Original Budget % +/-	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
				Operating Revenue					
150,000	150,000	680010	0340	Plant Operations					
130,000	130,000	680010	0590	Contributions - Staff Vehicles	3.0%	154,500	159,135	163,909	168,826
4,429,000	4,429,000	680010	0850	Grant Revenue	0.0%	130,000	133,900	137,917	142,055
				Plant Hire Charges	1.6%	4,500,000	4,635,000	4,774,050	4,917,272
4,709,000	4,709,000			Total Operating Revenue	1.6%	4,784,500	4,928,035	5,075,876	5,228,153
				Operating Expenditure					
				<b>Workshops- Casino</b>					
1,300	1,300	670010	3025	Administration Expenses	1.9%	1,325	1,354	1,385	1,420
14,268	14,268	670010	3185	Employee Costs	4.6%	14,929	15,303	15,613	15,989
20,500	20,500	670010	3270	Fleet Expenses	56.1%	32,000	32,704	33,456	34,292
3,589	3,589	670010	3375	M & R - Buildings	-27.1%	2,617	2,681	2,753	2,827
2,538	2,538	670010	3385	M & R - Equipment	-60.6%	1,000	1,022	1,046	1,072
48,558	48,558	670010	3455	Operating Expenses	2.9%	49,975	51,090	52,291	53,613
				<b>Workshops- Coraki Fabrication</b>					
2,000	2,000	670020	3025	Administration Expenses	11.9%	2,238	2,287	2,340	2,398
24,770	24,770	670020	3185	Employee Costs	2.5%	25,390	26,025	26,630	27,311
9,800	9,800	670020	3270	Fleet Expenses	1.9%	9,986	10,206	10,441	10,702
3,667	3,667	670020	3330	Internal Expenses	1.9%	3,736	3,818	3,905	4,003
16,992	16,992	670020	3375	M & R - Buildings	-60.4%	6,730	6,891	7,073	7,265
15,046	15,046	670020	3385	M & R - Equipment	-19.1%	12,177	12,457	12,765	13,097
7,463	7,463	670020	3395	M & R - Grounds	2.3%	7,637	7,822	8,030	8,248
30,342	30,342	670020	3455	Operating Expenses	-28.1%	21,810	22,509	23,249	24,046
				<b>Workshops- Evans Head</b>					
600	600	670030	3025	Administration Expenses	1.8%	611	624	638	654
1,552	1,552	670030	3185	Employee Costs	2.6%	1,592	1,631	1,676	1,723
15,800	15,800	670030	3270	Fleet Expenses	1.9%	16,100	16,454	16,832	17,253
3,445	3,445	670030	3375	M & R - Buildings	2.3%	3,525	3,611	3,705	3,806
508	508	670030	3385	M & R - Equipment	2.0%	518	529	541	555
18,770	18,770	670030	3455	Operating Expenses	2.0%	19,142	19,578	20,044	20,560
				<b>Indirect Expenditure</b>					
58,630	58,630	670990	3999	Depreciation	0.7%	59,050	59,546	60,076	60,666
(300,138)	(300,138)	670991	3998	Activity Based Costing - Expense	-2.7%	(292,088)	(298,142)	(304,489)	(311,500)
				<b>Plant Operations</b>					
4,500	4,500	680010	3025	Administration Expenses	-4.4%	4,300	4,395	4,496	4,609
171,083	171,083	680010	3185	Employee Costs	0.9%	172,697	177,015	177,944	180,827
2,083,700	2,083,700	680010	3270	Fleet Expenses	4.5%	2,176,800	2,230,018	2,287,586	2,350,109
10,000	10,000	680010	3455	Operating Expenses	0.0%	10,000	10,220	10,455	10,716
0	37,700	680011	3455	Plant & Vehicle Management Review	0.0%	0	0	0	0
				<b>Indirect Expenditure</b>					
850,000	850,000	680990	3999	Depreciation	2.0%	867,000	884,340	902,027	920,067
711,438	711,438	680991	3998	Activity Based Costing - Expense	5.2%	748,321	766,532	783,916	804,552
3,830,721	3,868,421			Total Operating Expenditure	3.9%	3,979,118	4,072,520	4,166,424	4,270,880
878,279	840,579			Operating Result - Surplus/(Deficit)	-8.3%	805,382	855,515	909,452	957,273
1,786,909	1,749,209			Operating Cash Result - Surplus/(Deficit)	-3.1%	1,731,432	1,799,401	1,871,555	1,938,006
				<b>Capital Movements</b>					
				Add: Capital Grants & Contributions		0	0	0	0
				Add: Loan Funds Used		0	0	0	0
				Add: Deferred Debtor Repayments		0	0	0	0
				Add: Asset Sales		632,973	609,518	425,688	503,439
				Add: Transfer from Restricted Assets		246,009	307,682	0	0
				Less: Asset Acquisition		2,551,364	2,657,055	1,889,805	1,860,528
				Less: Deferred Debtor Advances		0	0	0	0
				Less: Loan Repayments		0	0	0	0
				Less: Transfer to Restricted Assets		0	0	347,362	520,251
				Capital Cash Result - Surplus/(Deficit)		(1,672,382)	(1,739,855)	(1,811,479)	(1,877,340)
				Program Cash Result - Surplus/(Deficit)		59,050	59,546	60,076	60,666

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Capital Revenue 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Capital Grants &amp; Contributions</b>				
<b>Connecting People &amp; Places Capital Grants and Contributions</b>				
<u>Libraries</u>				
RUCRL Cap Cont - Lib Car Fund RVC	3,363	3,363	3,363	3,363
RUCRL Cap Cont - Lib Car Fund Kyogle	1,637	1,637	1,637	1,637
RUCRL Cap Cont - Mob Lib Fund RVC	15,246	16,215	16,215	16,215
RUCRL Cap Cont - Mob Lib Fund Kyogle	15,754	14,785	14,785	14,785
RUCRL Cap Cont - Laptop Fund RVC	2,018	2,018	2,018	2,018
RUCRL Cap Cont - Laptop Fund Kyogle	982	982	982	982
<b>Total Libraries</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>	<b>39,000</b>
<u>Sports Grounds, Parks &amp; Facilities</u>				
Grant Cap - Sports Gnds & Parks Grants	85,000	85,000	85,000	85,000
Grant Cap - Casino Amphitheatre	500,000	0	0	0
Grant Cap - Casino Drill Hall Revitalisation - Clubgrants	25,200	0	0	0
Grant Cap - Woodburn Riverfront (Pontoon)	810,000	0	0	0
Grant Cap - LPMA Surf Club Grant	22,736	23,077	23,423	23,775
<b>Total Sports Grounds, Parks &amp; Facilities</b>	<b>1,442,936</b>	<b>108,077</b>	<b>108,423</b>	<b>108,775</b>
<u>Building and Maintaining Roads</u>				
Grant Cap - RMS PAMP Program	20,000	20,000	20,000	20,000
Grant Cap - Roads to Recovery (Urban)	201,272	149,000	0	70,672
Grant Cap - Sealed Rds Capital Grants	400,000	400,000	400,000	400,000
Grant Cap - Roads to Recovery (SRR)	500,000	552,272	701,272	630,600
Grant Cap - RMS REPAIR Program Regional	163,504	0	0	0
Grant Cap - MR145 Woodburn-Coraki Rd Federal Grant	500,000	0	0	0
<b>Total Building and Maintaining Roads</b>	<b>1,784,776</b>	<b>1,121,272</b>	<b>1,121,272</b>	<b>1,121,272</b>
<b>Total Connecting People &amp; Places Capital Grants &amp; Contributions</b>	<b>3,266,712</b>	<b>1,268,349</b>	<b>1,268,695</b>	<b>1,269,047</b>
<b>Growing our Economy Capital Grants and Contributions</b>				
<u>Town Planning &amp; Development Services</u>				
Dev Cont - S94A	150,000	150,000	150,000	150,000
Dev Cont - S94 Rural Development HH	1,207,500	1,231,650	329,027	170,854
<b>Total Town Planning &amp; Development Services</b>	<b>1,357,500</b>	<b>1,381,650</b>	<b>479,027</b>	<b>320,854</b>
<u>Northern Rivers Livestock Exchange</u>				
Grant Cap - NRLX Upgrade National Stronger Regions Fund	7,000,000	0	0	0
Saleyards - Cap Cont - Capital Wks Levy	195,300	201,600	217,800	224,400
<b>Total Northern Rivers Livestock Exchange</b>	<b>7,195,300</b>	<b>201,600</b>	<b>217,800</b>	<b>224,400</b>
<b>Total Growing our Economy Capital Grants and Contributions</b>	<b>8,552,800</b>	<b>1,583,250</b>	<b>696,827</b>	<b>545,254</b>
<b>Looking after our Environment Capital Grants and Contributions</b>				
<u>Waste Management</u>				
EPA Grant - Bora Ridge Closure	20,000	0	0	0
EPA Grant Bora Ridge Transfer Station	20,000	0	0	0
<b>Total Waste Management</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Water Supplies</u>				
S64 Contributions	150,000	150,000	150,000	150,000
<b>Total Water Supplies</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<u>Sewerage Services</u>				
S64 Contributions	100,000	100,000	100,000	100,000
<b>Total Sewerage Services</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>Total Looking after our Environment Capital Grants and Contributions</b>	<b>290,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>
<b>Total Capital Grants &amp; Contributions</b>	<b>12,109,512</b>	<b>3,101,599</b>	<b>2,215,522</b>	<b>2,064,301</b>

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Capital Revenue 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Loan Funds Utilised</b>				
<b>Connecting People &amp; Places Loan Funds Utilised</b>				
<u>Building and Maintaining Roads</u>				
Loan Borrowings - Sealed Rural Local Roads RSV	1,000,000	0	0	0
Total Building and Maintaining Roads	1,000,000	0	0	0
Total Connecting People & Places Loan Funds Utilised	1,000,000	0	0	0
<b>Looking after our Environment Loan Funds Utilised</b>				
<u>Waste Management</u>				
Loan Borrowings - Waste Management	1,000,000	0	0	0
Total Waste Management	1,000,000	0	0	0
Total Looking after our Environment Loan Funds Utilised	1,000,000	0	0	0
Total Loan Funds Utilised	2,000,000	0	0	0
<u>Deferred Debtor Repayments</u>				
<b>Making Council Great Deferred Debtor Repayments</b>				
<u>Governance &amp; Advocacy</u>				
Deferred Debtor Repay - Pac Coast Rail	1,300	1,300	1,300	1,300
Total Governance & Advocacy	1,300	1,300	1,300	1,300
Total Making Council Great Deferred Debtor Repayments	1,300	1,300	1,300	1,300
Total Deferred Debtor Repayments	1,300	1,300	1,300	1,300
<u>Proceeds from the Sale of Assets</u>				
<b>Connecting People &amp; Places Proceeds from the Sale of Assets</b>				
<u>Libraries</u>				
Library Book Sales	1,000	1,000	1,000	1,000
Total Libraries	1,000	1,000	1,000	1,000
Total Connecting People & Places Proceeds from the Sale of Assets	1,000	1,000	1,000	1,000
<b>Growing our Economy Proceeds from the Sale of Assets</b>				
<u>Real Estate Development</u>				
R/Estate Sales - Casino Industrial Land	236,000	0	0	0
Real Estate Sales - Reynolds Rd Industrial Land	0	0	1,000,000	0
Real Estate Sales - Canning Drive Residential	480,000	1,200,000	240,000	0
Real Estate Sales - Residential Land Sale	0	0	0	1,040,000
Real Estate Sales - Industrial Land Sale	0	0	0	600,000
Real Estate Sales - Evans Head Airpark	2,375,000	0	0	0
Total Real Estate Development	3,091,000	1,200,000	1,240,000	1,640,000
Total Growing our Economy Proceeds from the Sale of Assets	3,091,000	1,200,000	1,240,000	1,640,000

**Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates**  
**Capital Revenue 2018/2019 - 2021/2022**

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Proceeds from the Sale of Assets (continued)</b>				
<b>Looking after our Environment Proceeds from the Sale of Assets</b>				
<u>Waste Management</u>				
Waste - Plant Sales	0	52,273	70,000	75,709
Total Waste Management	0	52,273	70,000	75,709
Total Looking after our Environment Proceeds from the Sale of Assets	0	52,273	70,000	75,709
<b>Making Council Great Proceeds from the Sale of Assets</b>				
<u>Fleet Management</u>				
Plant - Plant Sales	632,973	609,518	425,688	503,439
Total Fleet Management	632,973	609,518	425,688	503,439
Total Making Council Great Proceeds from the Sale of Assets	632,973	609,518	425,688	503,439
Total Proceeds from the Sale of Assets	<b>3,724,973</b>	<b>1,862,791</b>	<b>1,736,688</b>	<b>2,220,148</b>
Total Capital Revenue	<b>17,835,785</b>	<b>4,965,690</b>	<b>3,953,510</b>	<b>4,285,749</b>

## Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

## Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Connecting People &amp; Places Capital Expenditure</b>				
<u>Libraries</u>				
Library Book Purchases	86,151	88,305	90,513	92,776
Furniture & Fittings	5,171	5,269	5,369	5,471
Laptop Replacement Program	0	0	9,000	0
<i>Casino Library</i>				
Covercrete Footpath Entrance	2,997	0	0	0
Interior Painting	10,150	0	0	0
Render Internal Walls	0	4,140	0	0
<i>Coraki Library</i>				
Painting	7,600	0	0	0
Carpet Replacement	0	2,500	0	0
Install Crimsafe	0	4,036	0	0
<b>Total Libraries</b>	<b>112,069</b>	<b>104,250</b>	<b>104,882</b>	<b>98,247</b>
<u>Cemeteries</u>				
<i>Casino Lawn Cemetery</i>				
Concrete Strips	0	15,000	0	15,000
Columbarium Walls	0	15,000	0	10,000
Cemetery Casino Lawn - Expansion Earthworks	15,000	0	0	0
Expansion Infrastructure	0	20,000	15,000	0
<i>Coraki Cemetery</i>				
Cemetery Coraki - Infrastructure Improvements	10,000	0	0	0
<i>Evans Head Lawn Cemetery</i>				
Concrete Strips	5,000	5,000	5,000	5,000
Columbarium Wall	0	10,000	0	0
Expansion Infrastructure	10,000	0	0	10,000
<b>Total Cemeteries</b>	<b>40,000</b>	<b>65,000</b>	<b>20,000</b>	<b>40,000</b>
<u>Sports Grounds, Parks &amp; Facilities</u>				
<i>Casino - Parks</i>				
Coronation Park Playground Upgrade (SRV 08/09)	35,000	0	0	0
Casino Drill Hall Amphitheatre and Riverside Precinct (SRV 14/15)	1,393,212	0	0	0
Parks - Casino Drill Hall Revitalisation	239,300	0	0	0
<i>Coraki - Parks</i>				
Coraki Riverside Playground Replacement (SRV 08/09)	30,000	0	0	0
Coraki Public Facilities Upgrades (Community Fund)	0	40,000	0	0
Coraki Riverfront (SRV 14/15)	355,000	0	0	0
<i>Rappville</i>				
Rappville Public Facilities Upgrades (Community Fund)	0	20,000	0	0
<i>Woodburn - Parks</i>				
Woodburn Riverside Precinct (SRV 14/15)	1,200,000	0	0	0
<i>Casino Showground</i>				
BBQ Area Upgrade (SRV 08/09)	10,000	0	0	0
Main Grandstand Upgrade (RSV 08/09)	0	0	0	30,000
S/Ground Casino - Fencing Upgrades	5,000	0	0	0
<i>Evans Head Surf Club</i>				
Upgrades	44,751	23,077	23,423	23,774
<i>All Areas</i>				
Facility Upgrades Shelters	10,000	10,000	10,000	10,000
Replace Non-Compliant Playground Equip (SRV 08/09)	5,000	5,000	5,000	5,000
Renewals at various Facilities & Parks (SRV 14/15)	185,000	165,000	185,000	185,000
Sports Grounds - Light Pole Replacement (SRV 08/09)	10,000	10,000	10,000	10,000

## Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

## Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Connecting People &amp; Places Capital Expenditure (continued)</b>				
<b><u>Sports Grounds, Parks &amp; Facilities (continued)</u></b>				
<i>Public Toilets</i>				
Refurbishments (SRV 14/15)	40,000	40,000	40,000	40,000
<b>Total Sports Grounds, Parks &amp; Facilities</b>	<b>3,562,263</b>	<b>313,077</b>	<b>273,423</b>	<b>303,774</b>
<b><u>Community Centres and Halls</u></b>				
Asset Renewals to be allocated	44,481	45,148	45,825	46,512
Cultural & Art Facilities (SRV 14/15)	15,000	15,000	15,000	15,000
<b>Total Community Centres and Halls</b>	<b>59,481</b>	<b>60,148</b>	<b>60,825</b>	<b>61,512</b>
<b><u>Building &amp; Maintaining Roads</u></b>				
<i>Urban Local Roads &amp; Bridges</i>				
<i>Roads to Recovery Program</i>				
<i>Casino</i>				
Lennox St - East St to Adams St	115,272	0	0	0
Lennox St - Hickey St to East St	60,000	0	0	0
Adam St - Hartley St to Cope St	55,000	0	0	0
Canterbury (West to Diary) (RTR \$34,000, SRV 14/15 \$32,000)	66,000	0	0	0
Bennett St - Centre St to Leilani Close (RTR \$56,272, SRV 14/15 \$8,728)	0	65,000	0	0
Farley St - West St to Centre St	0	155,000	0	0
Farley St - Centre St to Walker St	0	0	155,000	0
Casino Rds - Hickey St - Hare St to Light St	0	0	0	84,172
Casino Rds - Canterbury St - Gitana St to Gray St	0	0	0	75,000
Casino Rds - Cedar St	0	0	0	50,000
<i>Casino RSV 14/15</i>				
Clarence St - Hotham St to Colches St	0	0	65,000	0
Farley St - Hickey St to Wheat St	0	0	155,000	0
Casino Carparking RSV 14/15	130,000	0	0	0
Seal Unsealed Rds (SRV 14/15) - to be allocated	0	0	0	0
Seal Unsealed Rds (RSV 14/15) - Terminal Pde Casino	75,000	0	0	0
Seal Unsealed Rds (RSV 14/15) - Terminal Pde Casino	0	75,000	0	0
Seal Unsealed Rds (RSV 14/15) - Josephs Ln Coraki	0	0	75,000	0
Seal Unsealed Rds (RSV 14/15) - Josephs Ln Coraki	0	0	0	75,000
<i>Evans Head</i>				
Capital Improvements (RSV 14/15)	470,000	0	0	0
Ocean Drive Revegetation	6,967	0	0	0
<i>Tree Planting Program</i>				
Tree Program - Town Entries	40,000	40,000	40,000	40,000
<i>Kerb &amp; Gutter Replacement Program - All Areas (SRV 14/15)</i>				
Kerb & Gutter Replacement Program - All Areas	208,000	169,272	145,272	208,100
Kerb & Gutter - Centre Street Casino	45,000	0	0	0
<i>Urban Road Sign Renewals</i>				
Urban Road Sign Renewals - All Areas	47,200	48,400	49,600	50,800
<i>Urban Reseal Program</i>				
Urban Reseals - All Areas	441,965	400,431	403,618	406,868
<i>Urban Heavy Patching Program</i>				
Urban Heavy Patching - All Areas	40,384	41,393	42,428	43,488
<i>RMS Active Transport Program</i>				
RMS Active Transport Program	40,000	40,000	40,000	40,000
<b>Total Urban Local Roads &amp; Bridges Capital Expenditure</b>	<b>1,840,788</b>	<b>1,034,496</b>	<b>1,170,918</b>	<b>1,073,428</b>

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Connecting People &amp; Places Capital Expenditure (continued)</b>				
<b>Building &amp; Maintaining Roads (continued)</b>				
<i>Sealed Rural Local Roads &amp; Bridges</i>				
<i>Roads to Recovery Program</i>				
J. T. R. small Bridge (Four Mile Creek Bridge)	437,000	0	0	0
Fogwells Rd - CH 3900 to 4350	0	140,000	0	0
Fogwells Rd - CH 5300 to 6500	0	350,000	0	0
Tatham Bridge - Stage 1 & 2 (RTR \$181,272, SRV 14/15 \$68,728)	0	0	250,000	0
Fogwells Rd - CH 6200 to 7100	0	0	365,000	0
Fogwells Rd - CH 7100 to 8000	0	0	0	380,000
Sextonville Rd - CH 5200 to 5500 (RTR \$112,100, SRV 14/15 \$37,900)	0	0	0	150,000
<i>Sealed Rural Local Roads &amp; Bridges SRV 14/15</i>				
Naughtons Gap Rd - CH 2500 to 3500	200,000	0	0	0
Naughtons Gap Rd - CH 3600 to 4500	260,000	0	0	0
Rappville Rd - CH 2400 to 3130	300,000	0	0	0
Sextonville Rd - CH 4600 to 5200	0	240,000	0	0
Tatham Bridge Investigation	0	30,000	0	0
Neileys Lagoon Rd Bridge	0	20,000	0	0
Manifold Rd - Final Stage - 500m	0	332,000	0	0
Tomki Tatham Rd - CH 465 to 950	0	200,000	0	0
Rappville Rd - CH TBA	0	0	316,000	0
Manifold Rd Cutting Works	0	0	250,000	0
Ellangowan Rd - CH 7100 to 7900	0	0	0	404,000
Tomki Tatham Rd - CH 950 to 1765	0	0	0	350,000
<i>Capital Grants Works</i>				
Capital Grants Works	400,000	400,000	400,000	400,000
<i>Heavy Patching</i>				
Sealed Rural Rds - Heavy Patching	102,304	104,862	107,484	110,171
<i>Rural Roads Drainage</i>				
Rural Drainage - Replace Steel Culverts	35,454	36,163	36,886	37,624
<i>Signage Renewal</i>				
Sealed Rural Rds - Signage Renewal	11,000	11,000	11,000	11,000
<i>Guardrail Replacement Program</i>				
Guardrail - Budget Allocation	70,000	70,000	70,000	70,000
<i>Rural Reseal Program</i>				
Reseals - Rural Local Roads	733,596	936,968	955,707	974,821
Emu Park Road	185,000	0	0	0
<b>Total Sealed Rural Local Roads &amp; Bridges Capital Expenditure</b>	<b>2,734,354</b>	<b>2,870,993</b>	<b>2,762,077</b>	<b>2,887,616</b>
<i>Sealed Rural Regional Roads &amp; Bridges</i>				
Reg Rds - MR145 Woodburn-Coraki Rd Federal Grant Works	1,000,000	0	0	0
Reg Rds - MR145 Casino-Coraki Rd CH10-10.5 REPAIR	327,008	0	0	0
Reg Rds - Contribution to REPAIR Program	0	166,774	170,109	173,511
Reg Rds - Signage Renewal	5,000	5,000	5,000	5,000
Reseal Program - Regional Roads	108,000	108,000	108,000	108,000
Regional Roads - Heavy Patching	228,000	235,000	245,000	255,000
Regional Roads - MR145 East Heavy Patching	135,000	138,375	141,834	0
<b>Total Sealed Rural Regional Roads &amp; Bridges</b>	<b>1,803,008</b>	<b>653,149</b>	<b>669,943</b>	<b>541,511</b>
<i>Unsealed Rural Local Roads &amp; Bridges</i>				
Gravel Resheets	0	115,558	154,382	56,964
Additional Gravel Resheets (SRV 14/15)	150,246	0	0	0
Additional Gravel Resheets (SRV 08/09)	0	0	2,500	107,900
<b>Total Unsealed Rural Local Roads &amp; Bridges Capital Expenditure</b>	<b>150,246</b>	<b>115,558</b>	<b>156,882</b>	<b>164,864</b>

## Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

## Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Connecting People &amp; Places Capital Expenditure (continued)</b>				
<b>Building &amp; Maintaining Roads (continued)</b>				
<i>Footpaths</i>				
<i>Casino</i>				
Casino - Hotham Street - North to Canterbury ( western )	35,000	0	0	0
Casino - Frederick Street - Queensland road to Sandilands (western) S94A)	33,000	0	0	0
Casino - Frederick Street - Sandilands to McDougal (western) (S94A)	31,000	0	0	0
Casino - McDougal Street - Frederick to West (southern)	35,000	0	0	0
Casino - Hare Street - Cloches Street to Centre Street (S94A)	0	0	100,000	0
Casino - Colches Street - Canterbury to Railway parade ( western )	0	0	20,000	0
Casino - Canterbury Street - Hospital entrance to join existing in Gitana	0	0	0	40,000
Casino - Gitana Street - North to Canterbury ( western )	0	0	0	30,000
Casino - West Street - Richmond to Barker (eastern) (S94A)	0	0	0	40,000
Casino - West Street - Richmond to River (eastern) (S94A)	0	0	0	15,000
Casino - Hotham Street - Sheppard to Canning (unformed road ) (S94A)	0	0	0	65,000
<i>Broadwater</i>				
Broadwater - Little Pitt Street - Highway to Community centre ( north ) S94A)	13,000	0	0	0
<i>Coraki</i>				
Coraki - Grenfell Street - Martin to Bridge (northern )	0	0	25,000	0
<i>Evans Head</i>				
Evans Head - Booyong Street - Park street to Stan Payne oval ( S94A)	20,000	0	0	0
Evans Head - Booyong Street - Park to Beech (southern)	0	30,000	0	0
Evans Head - Beech Street - Park to Surf club ( southern)	0	40,000	0	0
Evans Head - Cypress Street -Booyong to Cashmore ( eastern) (S94A)	0	55,000	0	0
Evans Head - Cypress Street- Cashmore to Elm (eastern) ( S94A)	0	50,000	0	0
<i>Woodburn</i>				
Woodburn - Duke Street - Pacific Highway to Richmond ( western) (S94A)	0	15,000	0	0
Woodburn - Woodburn Street - Pacific Highway to Wagner	0	0	45,000	0
<i>Renewals to be allocated</i>				
Casino Footpaths - Renewals to be allocated	20,000	20,300	20,800	21,200
Evans Head Footpaths - Renewals to be allocated	8,300	8,400	8,600	8,800
<b>Total Footpaths Capital Expenditure</b>	<b>195,300</b>	<b>218,700</b>	<b>219,400</b>	<b>220,000</b>
<i>Aerodromes</i>				
<i>Casino</i>				
Reseal Runway (SRV 08/09)	0	35,400	140,400	0
<i>Evans Head</i>				
Reseal Runway	0	0	0	100,000
<b>Total Aerodromes Capital Expenditure</b>	<b>0</b>	<b>35,400</b>	<b>140,400</b>	<b>100,000</b>
<b>Total Building and Maintaining Roads Capital Expenditure</b>	<b>6,723,696</b>	<b>4,928,296</b>	<b>5,119,620</b>	<b>4,987,419</b>
<b>Total Connecting People &amp; Places Capital Expenditure</b>	<b>10,497,509</b>	<b>5,470,772</b>	<b>5,578,751</b>	<b>5,490,952</b>
<b>Growing our Economy Capital Expenditure</b>				
<i>Quarries</i>				
Woodview Qry - Rehabilitation & Reveg	10,000	10,000	10,000	10,000
<b>Total Quarries</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<i>Northern Rivers Livestock Exchange</i>				
NRLX Upgrade - Stage 2	7,000,000	0	0	0
Technology Upgrades	0	50,000	50,000	0
<b>Total Northern Rivers Livestock Exchange</b>	<b>7,000,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>
<i>Real Estate Development</i>				
Settlers Subdivision - Construction Stage 4	108,334	0	0	0
Residential Land Purchase	0	0	1,500,000	0
Residential Land Development	0	0	0	1,000,000
Reynold's Rd Industrial Sub - Construction	0	15,000	0	0
Industrial Land Activation	0	2,000,000	0	0



Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Growing our Economy Capital Expenditure (continued)</b>				
<b>Real Estate Development (continued)</b>				
Industrial Land Development	0	0	1,000,000	0
Canning Drive Residential Land Construction	900,000	0	0	0
<b>Total Real Estate Development</b>	<b>1,008,334</b>	<b>2,015,000</b>	<b>2,500,000</b>	<b>1,000,000</b>
<b>Total Growing our Economy Capital Expenditure</b>	<b>8,018,334</b>	<b>2,075,000</b>	<b>2,560,000</b>	<b>1,010,000</b>
<b>Looking after our Environment Capital Expenditure</b>				
<b>Waste Management</b>				
<i>Plant Purchases</i>				
Waste - Plant 158 - Replace Garbage Truck	0	0	0	427,273
Waste - Plant 163 - Replace Lower River Garbage Truck	0	0	460,000	0
Waste - Plant 167 - Replace Casino Garbage Truck	0	425,000	0	0
Waste - Plant 169 - Replace Recycling Truck	0	425,000	0	0
Waste - Plant 230 - Dean Tandem Bed Trailer	0	13,636	0	0
Waste - Plant 396 - McMillan CP20	0	0	0	9,091
Waste - Plant 424 - Replace Hustler Mower	0	0	0	31,818
Waste - Plant 350 - Excavator	0	120,000	0	0
<i>Nammoona Landfill</i>				
Hooklift Skip Bins	60,000	0	0	0
Mobile Garbage Bins	0	15,000	0	15,000
Tip Shop Facility	0	80,000	0	0
Impound Shelter	0	0	15,000	0
Capping Plan Cell 1-4	15,000	0	0	0
Waste - Nammoona - Upgrade CCTV	25,000	0	0	0
Cell Capping	500,000	260,000	0	300,000
Cell 6 Planning & Preparation	120,000	0	0	0
Cell 6 Approval & Construction	2,000,000	0	0	0
Public Place Recycling Street Bins BWRP	40,000	100,000	0	0
Signage	20,000	0	0	0
Gatehouse Relocation	0	200,000	0	0
CRC Reorientation	0	80,000	0	0
Drum Muster Relocation	0	7,000	0	0
Tip Shop & CDS Expansion (Better Waste & Recycling Grant Funding)	66,425	0	0	0
<i>Bora Ridge Transfer Station</i>				
Cell Capping	1,067,467	0	0	0
Transfer Station Upgrades	295,960	0	0	0
<i>Evans Head Transfer Station</i>				
Green Waste Storage	0	80,000	0	0
Weighbridge	150,000	0	0	0
<i>Rappville Transfer Station</i>				
Transfer Station Upgrade	0	8,000	0	0
<b>Total Waste Management</b>	<b>4,359,852</b>	<b>1,813,636</b>	<b>475,000</b>	<b>783,182</b>
<b>Stormwater Management</b>				
<i>Casino</i>				
Drainage Improvements	10,000	10,000	10,000	10,000
Replace concrete pipes (Canterbury/ Hickey) (Asset ID- 74848)	0	20,000	0	0
Replace concrete pipes - Dyraaba St/ Walker St (75039)	0	20,000	0	0
Replace concrete pipes - Dyraaba St/ Walker St (75040)	0	20,000	0	0
Replace concrete pipes -94 Hickey St (74046)	0	20,000	0	0
Replace concrete pipes -96 Hickey St (74049)	0	15,000	0	0
Replace concrete pipes -29 Johnston St (75098)	50,000	0	0	0
Investigate Stormwater Treatment on the East St Outlet	15,000	0	0	0
Increase Drainage Points Hotham St from Railway Pde to River	0	0	0	30,000
Implement recommendations of Casino drainage study	0	0	0	145,000
<i>Broadwater</i>				
Pac Hwy & Little Pitt St Improvements	0	0	50,000	0

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Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<u>Looking after our Environment Capital Expenditure (continued)</u>				
<u>Stormwater Management (continued)</u>				
<i>Coraki</i>				
Drainage Coraki - Replace concrete pipes - Church Ln (77002)	0	0	0	10,000
<i>Evans Head</i>				
Drainage Improvements	293,000	0	0	0
Intersection Ocean Dr & Bundjalung Rd	0	0	45,000	0
Oak St Stormwater Capacity Upgrade	0	0	45,000	0
Booyong St - adjacent Stan Payne Oval	0	0	45,000	0
Yarran Ln Drainage Improvements	65,000	0	0	0
Replace concrete pipes -Myall St (76778, 76779)	0	90,000	0	0
<b>Total Stormwater Management</b>	<b>433,000</b>	<b>195,000</b>	<b>195,000</b>	<b>195,000</b>
<u>Water Supplies</u>				
<i>Mains Replacements - Casino</i>				
Mains to be allocated	0	350,000	350,000	350,000
Stapleton Ave - Diary St to West St	60,000	0	0	0
Clay Ave - Woorroowoolgan St to West St	71,500	0	0	0
Woorroowoolgan St - Light St to Clay Ave	66,500	0	0	0
Dean St - Centre St to Walker St	55,000	0	0	0
East St - Wharf St South to 100 uPVC	47,000	0	0	0
<i>Mains Replacements - Coraki</i>				
Mains to be allocated	0	45,000	45,000	45,000
Parkes St - Rayner St North to existing	25,000	0	0	0
<i>Mains Replacements - Evans Head</i>				
Mains to be allocated	0	70,000	70,000	70,000
Terrace St - Pine Ln to 1-3 Terrace St	25,000	0	0	0
Wirraway Ave - HLT & Low Res connection	65,000	0	0	0
<i>Water Meter Replacement Program</i>				
Planned Replacement	10,000	10,000	10,000	10,000
W Meter/Service Installations	20,000	10,000	10,000	10,000
<i>Water Reservoir - Coraki</i>				
Communications Upgrade	15,000	0	0	0
<i>Water Treatment Plants</i>				
Emergency Source Design	200,000	500,000	0	0
RWPS Solar Installation	350,000	0	0	0
<i>Other</i>				
Supply System Improv Casino	0	0	200,000	0
Supply System Improv Lower River	0	0	200,000	0
SCADA Renewal	15,000	10,000	10,000	10,000
Clearwater Switchboard Upgrades	15,000	0	0	0
Radio replacements	25,000	0	0	0
Chlorine Dosing Skid & Dosing Valves	25,000	0	0	0
Alum Dosing - level sensing	5,000	0	0	0
Well Aeration	15,000	0	0	0
Disaster Recovery Plan	5,000	0	0	0
Cas Nth Res No.1 Refurbishment	100,000	0	0	0
Cas Nth Res Chlorine Analysist	10,000	0	0	0
Ev HLT Booster PS - System Improv Lower River	315,000	0	0	0
Provide Water to new release areas Lower River	0	200,000	0	0
Water - WTP Lab Analysis Equipment Purchases	10,000	0	0	0
Future Water Renewals	0	360,000	400,000	400,000
<i>Plant &amp; Equipment</i>				
Water - Plant Purchases	10,000	10,000	10,000	10,000
<b>Total Water Supplies</b>	<b>1,560,000</b>	<b>1,565,000</b>	<b>1,305,000</b>	<b>905,000</b>

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Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Looking after our Environment Capital Expenditure (continued)</b>				
<b>Sewerage Services</b>				
<i>All Areas - to be allocated</i>				
Mains Repairs to be allocated	30,000	30,000	30,000	30,000
Junction Repairs to be allocated	80,000	80,000	80,000	50,000
Manhole Repairs to be allocated	30,000	30,000	30,000	30,000
Refining Program	0	800,000	0	800,000
Broadwater Sewer Scheme Supply e-One Unit - to be allocated	10,000	0	0	0
Future Sewer Renewals	0	300,000	1,000,000	1,000,000
<i>Evans Head Mains</i>				
Duplicate Rising Main from WWPS1 to WWPS8 150 dia	0	364,000	0	0
Replace Rising Main 4 to WWPS 200 dia	0	493,000	0	0
<i>Sewerage Pump Stations</i>				
<i>Casino</i>				
Pump Stn SCADA Renewal	20,000	20,000	0	0
Sew P/Stn Cas - Pump Stn 10 Upgrade	302,770	0	0	0
Long Term Strategy - Casino P/Stns, Network & STP	250,000	0	0	0
Pump Stn Derived Flow	5,000	0	0	0
PS4 Upgrade	0	220,000	0	0
PS7 Upgrade	0	0	175,000	0
PS9 Upgrade	0	0	0	145,000
PS14 Upgrade	0	80,000	0	0
<i>Evans Head</i>				
PS4 Replace Pumps/Construct Emerg Storage	0	486,000	0	0
PS1 Replace Pump Impellers	0	0	59,000	0
PS3 Replace Pumps	0	0	24,000	0
PS5 Replace Pumps	0	0	0	24,000
PS6 Replace Pumps	0	0	0	38,000
Pump Stn & RM Upgrades	0	1,000,000	0	0
<i>Sewerage Treatment Plants</i>				
<i>Casino</i>				
Renewals to be allocated	0	100,000	0	0
Electrical Room Extension	0	50,000	0	0
Lab/Office Extension	40,000	0	0	0
Blower Room Ventilation	30,000	0	0	0
Humus Pump Upgrade	5,000	0	0	0
Biosolids Management Investigations	50,000	0	0	0
Sludge Removal - Tertiary Ponds	250,000	0	0	0
Wetlands Management	250,000	0	0	0
Sewerage System Improvements	0	0	100,000	0
Chemical P Removal (Hydroscience Report)	0	200,000	0	0
Overhaul No. 2 Trickle Filter	40,000	0	0	0
Sedimentation Tank Refurbish/Seal	0	250,000	0	0
Digesters & Humus Tanks - Refurbish - Investigations	0	25,000	0	0
Digesters - Refurbish - Works	0	0	400,000	0
Standby Generator	100,000	0	0	0
Humus Tanks - Refurbish - Works	0	0	305,000	0
<i>Coraki</i>				
Chemical P Removal & Sludge Handling	0	200,000	0	0
Balance Tank - Design & Construct	0	300,000	0	0
Seal Hardstand Area & Office entry	30,000	0	0	0
Reuse automation	10,000	0	0	0
<i>Evans Head</i>				
Fixed Sludge Dewatering Gear	250,000	0	0	0
Repair/Replace Pipe Work - Inlet Works	75,000	0	0	0
Storm Tank automation	10,000	0	0	0
<i>Plant &amp; Equipment</i>				
Plant & Equipment	30,000	30,000	30,000	30,000
<b>Total Sewerage Services</b>	<b>1,897,770</b>	<b>5,058,000</b>	<b>2,233,000</b>	<b>2,147,000</b>
<b>Total Looking after our Environment Capital Expenditure</b>	<b>8,250,622</b>	<b>8,631,636</b>	<b>4,208,000</b>	<b>4,030,182</b>

## Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

## Capital Expenditure 2018/2019 - 2021/2022

Description	Budget 2018/2019	Budget 2019/2020	Budget 2020/2021	Budget 2021/2022
<b>Making Council Great Capital Expenditure</b>				
<u>Customer Service</u>				
<i>Casino Office</i>				
Furniture	10,000	10,000	10,000	10,000
Council Meeting Room Equipment Upgrade	10,000	0	0	0
Carpet Renewal	0	130,000	0	0
<b>Total Customer Service</b>	<b>20,000</b>	<b>140,000</b>	<b>10,000</b>	<b>10,000</b>
<u>Engineering Support &amp; Asset Management</u>				
Office Furniture	5,000	5,000	5,000	5,000
<i>Casino Depot</i>				
Depot Renewals	20,000	20,000	50,000	20,000
Pavement Rehab & Sealing	50,000	0	0	70,000
Washdown Bay Awning	50,000	0	0	0
<i>Coraki Depot</i>				
Depot Coraki - Awning Construction incl. Gantry Crane	20,000	250,000	0	0
<i>Evans Head Depot</i>				
Depot Renewals	10,000	10,000	35,000	10,000
Depot Evans - Building Corrosion Repairs	10,000	0	0	0
<b>Total Engineering Support &amp; Asset Management</b>	<b>165,000</b>	<b>285,000</b>	<b>90,000</b>	<b>105,000</b>
<u>Fleet Management</u>				
Workshops - Plant Purchases	30,000	30,000	30,000	30,000
Plant - Plant Purchases	2,521,364	2,627,055	1,859,805	1,830,528
<b>Total Fleet Management</b>	<b>2,551,364</b>	<b>2,657,055</b>	<b>1,889,805</b>	<b>1,860,528</b>
<b>Total Making Council Great Capital Expenditure</b>	<b>2,736,364</b>	<b>3,082,055</b>	<b>1,989,805</b>	<b>1,975,528</b>
<b>Total Capital Expenditure</b>	<b>29,502,829</b>	<b>19,259,463</b>	<b>14,336,556</b>	<b>12,506,662</b>

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2018/2019			2019/2020			2020/2021			2021/2022			
	Opening Balance #REF!	Estimated Transfer to/(from)	Interest Earned	Estimated Balance #REF!	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2019	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2020	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2021
General Fund													
External Restrictions													
Unexpended Grant - Evans Head Landcare	4,699	0	0	4,699	0	0	4,699	0	0	4,699	0	0	4,699
Unexpended Grant - Roads to Recovery Federal Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - RMS Natural Disaster Dec 10/Jan 11	79,075	0	0	79,075	0	0	79,075	0	0	79,075	0	0	79,075
Unexpended Grant - RMS Regional Roads Block Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Industry & Investment NSW Manyweathers Weir	4,393	0	0	4,393	0	0	4,393	0	0	4,393	0	0	4,393
Unexpended Grant - Richmond Valley Floodplain Risk Management Plan	6,750	0	0	6,750	0	0	6,750	0	0	6,750	0	0	6,750
Unexpended Grant - NSW EPA Better Waste and Recycling	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW Env Trust Organics Collection Systems	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW EPA Waste Less Recycle More - Closure of Coraki Landfill	156,237	(156,237)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - NSW EPA Waste Less Recycle More - Establish Coraki Transfer Station	180,000	(180,000)	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Office of Env & Heritage - Koala Surveys & Habitat Mapping	3,170	0	0	3,170	0	0	3,170	0	0	3,170	0	0	3,170
Unexpended Grant - NSW RFS Subsidy Northern Rivers Zone	153,450	0	0	153,450	0	0	153,450	0	0	153,450	0	0	153,450
Unexpended Grant - Dept Families Volunteer Grants Evans Head Rec Hall	182	0	0	182	0	0	182	0	0	182	0	0	182
Unexpended Grant - Public Library Infrastructure Redesign Evans Head Library	2,615	0	0	2,615	0	0	2,615	0	0	2,615	0	0	2,615
Unexpended Grant - State Library Casino Redesign	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - State Library RFID Implementation	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - CPTIGS Canterbury St Bus Shelter Lighting	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Grant - Elsa Dixon Aboriginal Employment Funding	33,978	(20,713)	0	13,265	(13,265)	0	0	0	0	0	0	0	0
Unexpended Grant - LPMA - Surf Club Grant	22,628	(22,400)	0	228	0	0	228	0	0	228	0	0	228
Unexpended Contribution - NCAT Stan Payne Oval Tennis Courts Relocation	0	0	0	0	0	0	0	0	0	0	0	0	0
Unexpended Contribution - RUCRL Vehicle Replacement Fund	72,300	36,982	0	109,282	36,982	0	146,264	27,982	0	174,246	36,982	0	211,228
Unexpended Contribution - Hannigan DA 2005/188 Bennis Road	10,337	0	0	10,337	0	0	10,337	0	0	10,337	0	0	10,337
Unexpended Contribution - Statecover OH&S Incentive Works	185,369	0	0	185,369	0	0	185,369	0	0	185,369	0	0	185,369
Unexpended Contribution - Parks & Wildlife Fire Fighting Infrastructure	10,000	0	0	10,000	0	0	10,000	0	0	10,000	0	0	10,000
Unexpended Contribution - Broadwater Sugar Mill DA 2002/292 Bridge Approaches	90,000	0	0	90,000	0	0	90,000	0	0	90,000	0	0	90,000
Unexpended Contribution - Insurance Claim - Woodburn Visitor Centre	42,039	0	0	42,039	0	0	42,039	0	0	42,039	0	0	42,039
Unexpended Loan - Northern Rivers Livestock Exchange	0	0	0	0	0	0	0	0	0	0	0	0	0
Domestic Waste Management	4,341,284	(1,928,850)	65,300	2,477,734	146,079	37,300	2,661,113	663,113	46,600	3,370,826	602,692	84,300	4,057,818
On-Site Sewerage Fees	177,290	28,425	0	205,715	29,908	0	235,623	31,451	0	267,074	33,057	0	300,131
Stormwater Management Service Charge	425,547	(219,275)	0	206,272	25,136	0	231,408	31,740	0	263,148	38,542	0	301,690
Section 94 - Infrastructure	2,325	0	0	2,325	0	0	2,325	0	0	2,325	0	0	2,325
Section 94 - Community Services	52,069	0	800	52,869	0	800	53,669	0	900	54,569	0	1,400	55,969
Section 94 - Recreation & Civil Facilities	979	0	0	979	0	0	979	0	0	979	0	0	979
Section 94 - Road Network (new)	115,946	0	1,700	117,646	0	1,800	119,446	0	2,100	121,546	0	3,000	124,546
Section 94 - Quarry Road Contributions	80,628	4,900	1,200	86,728	5,127	1,300	93,155	5,347	1,600	100,102	5,556	2,500	108,158
Section 94 - Ex Copmanhurst Roads	82,883	0	1,200	84,083	0	1,300	85,383	0	1,500	86,883	0	2,200	89,083
Section 94 - Ex Copmanhurst Community Facilities	4,711	0	100	4,811	0	100	4,911	0	100	5,011	0	100	5,111
Section 94 - Ex Copmanhurst Bushfire	8,812	0	100	8,912	0	100	9,012	0	200	9,212	0	200	9,412
Section 94 - Rural Development Heavy Haulage	1,155,502	407,500	0	1,563,002	924,374	0	2,487,376	13,946	0	2,501,321	170,854	0	2,672,175
Section 94A - Development Contributions Plan	131,013	23,000	0	154,013	0	0	154,013	0	0	154,013	0	0	154,013
Contributions to Roadworks	103,993	0	0	103,993	0	0	103,993	0	0	103,993	0	0	103,993
Controlled Trust Funds	47,468	0	0	47,468	0	0	47,468	0	0	47,468	0	0	47,468
Bonds & Deposits (General Fund)	401,989	0	0	401,989	0	0	401,989	0	0	401,989	0	0	401,989
Total External Restrictions	8,189,659	(2,026,668)	70,400	6,233,391	1,154,341	42,700	7,430,432	773,579	53,000	8,257,011	887,683	93,700	9,238,394

Richmond Valley Council Operational Plan 2018/2019 including Forward Financial Estimates

Restricted Assets Schedule (All Funds)

Description	2018/2019			2019/2020			2020/2021			2021/2022			
	Opening Balance #REF!	Estimated Transfer to/(from)	Interest Earned	Estimated Balance #REF!	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2019	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2020	Estimated Transfer to/(from)	Interest Earned	Estimated Balance 30/06/2021
Internal Restrictions													
Employee Leave Entitlements - Richmond Valley Council	1,067,569	0	16,100	1,083,669	0	16,300	1,099,969	0	19,200	1,119,169	0	28,000	1,147,169
Employee Leave Entitlements - Richmond Upper Clarence Regional Library	46,265	0	700	46,965	0	700	47,665	0	800	48,465	0	1,200	49,665
Richmond Upper Clarence Regional Library	374,733	(15,887)	5,600	364,446	(22,341)	5,500	347,605	(10,081)	6,100	343,624	(6,748)	8,600	345,476
Unexpended Rates Special Variation	1,243,212	(1,168,212)	0	75,000	(25,000)	0	50,000	(25,000)	0	25,000	(25,000)	0	0
Evans Head Memorial Aerodrome Fund	190,346	210,990	2,900	404,236	(39,926)	6,100	370,410	(40,938)	6,500	335,972	(142,036)	8,400	202,336
Insurance Reserve	93,651	0	1,400	95,051	0	1,400	96,451	0	1,700	98,151	0	2,500	100,651
Plant Replacement	1,054,700	(406,009)	15,900	664,591	(587,682)	10,000	86,909	262,362	1,500	350,771	420,251	8,800	779,822
Real Estate and Infrastructure	4,618,368	1,190,289	69,500	5,878,157	(1,586,804)	88,500	4,379,854	(1,911,067)	76,600	2,545,386	(21,557)	63,600	2,587,429
Petersons Quarry	2,091,112	(311,261)	31,500	1,811,351	(141,150)	27,300	1,697,501	(249,734)	29,700	1,477,467	(176,138)	36,900	1,338,229
Woodview Quarry	1,286,589	385,351	19,400	1,691,340	398,379	25,500	2,115,220	(287,791)	37,000	1,864,429	(291,914)	46,600	1,619,114
Quarry Rehabilitation	126,648	1,500	1,900	130,048	1,500	2,000	133,548	1,500	2,300	137,348	1,500	3,400	142,248
Road Rehabilitation Reserve	274,011	172,500	4,100	450,611	175,950	6,800	633,361	143,575	11,100	788,036	146,447	19,700	954,183
Northern Rivers Livestock Exchange	640,888	265,442	9,600	915,930	235,766	13,800	1,165,496	317,862	20,400	1,503,758	382,953	37,600	1,924,311
Other Waste Management	1,079,588	(606,533)	16,200	489,255	2,318	7,400	498,973	402,565	8,700	910,238	257,139	22,800	1,190,176
Other Waste Management - Plant Reserve	862,234	390,000	13,000	1,265,234	(541,363)	19,000	742,871	0	13,000	755,871	(2,473)	18,900	772,298
Rural Road Safety Program	64,763	(6,967)	0	57,796	0	0	57,796	0	0	57,796	0	0	57,796
RMS State Roads Maintenance Contract	5,319	0	100	5,419	0	100	5,519	0	100	5,619	0	100	5,719
Public Cemeteries Perpetual Maintenance Reserve	395,631	(58,224)	6,000	343,407	(81,691)	5,200	266,916	(35,094)	4,700	236,522	(54,201)	5,900	188,221
Revolving Energy and Sustainability Fund - RUCRL	8,325	0	100	8,425	0	100	8,525	0	100	8,625	0	200	8,825
Carry Over Works	40,000	(40,000)	0	0	0	0	0	0	0	0	0	0	0
<b>Total Internal Restrictions</b>	<b>15,563,952</b>	<b>2,979</b>	<b>214,000</b>	<b>15,780,931</b>	<b>(2,212,044)</b>	<b>235,700</b>	<b>13,804,587</b>	<b>(1,431,841)</b>	<b>239,500</b>	<b>12,612,247</b>	<b>488,222</b>	<b>313,200</b>	<b>13,413,669</b>
<b>Total General Fund Restrictions</b>	<b>23,753,611</b>	<b>(2,023,688)</b>	<b>284,400</b>	<b>22,014,323</b>	<b>(1,057,703)</b>	<b>278,400</b>	<b>21,235,020</b>	<b>(658,262)</b>	<b>292,500</b>	<b>20,869,258</b>	<b>1,375,905</b>	<b>406,900</b>	<b>22,652,063</b>
Sewerage Fund													
External Restrictions													
Section 64 Headworks Contributions	2,629,399	15,800	84,200	2,729,399	11,394	88,606	2,829,399	(49,664)	149,664	2,929,399	(57,216)	157,216	3,029,399
Infrastructure Replacement	5,180,110	(143,356)	165,800	5,202,554	(3,186,761)	168,894	2,184,687	(139,471)	115,561	2,160,777	59,734	115,966	2,336,477
<b>Total Sewerage Fund Restrictions</b>	<b>7,809,509</b>	<b>(127,556)</b>	<b>250,000</b>	<b>7,931,953</b>	<b>(3,175,367)</b>	<b>257,500</b>	<b>5,014,086</b>	<b>(189,135)</b>	<b>265,225</b>	<b>5,090,176</b>	<b>2,518</b>	<b>273,182</b>	<b>5,365,876</b>
Water Fund													
External Restrictions													
Section 64 Contributions	1,733,302	121,700	28,300	1,883,302	121,830	28,170	2,033,302	122,801	27,199	2,183,302	125,394	24,606	2,333,302
Infrastructure Replacement	2,547,340	347,836	41,700	2,936,876	537,449	43,930	3,518,255	1,038,504	47,064	4,603,823	1,633,250	51,885	6,288,958
<b>Total Water Fund Restrictions</b>	<b>4,280,642</b>	<b>469,536</b>	<b>70,000</b>	<b>4,820,178</b>	<b>659,279</b>	<b>72,100</b>	<b>5,551,557</b>	<b>1,161,305</b>	<b>74,263</b>	<b>6,787,125</b>	<b>1,758,644</b>	<b>76,491</b>	<b>8,622,260</b>
<b>Total Restrictions (All Funds)</b>	<b>35,843,762</b>	<b>(1,681,708)</b>	<b>604,400</b>	<b>34,766,454</b>	<b>(3,573,792)</b>	<b>608,000</b>	<b>31,800,662</b>	<b>313,908</b>	<b>631,988</b>	<b>32,746,558</b>	<b>3,137,067</b>	<b>756,573</b>	<b>36,640,198</b>